







#### **City of Austin Financial Forecast**

## **Austin Energy**



Mission: Deliver clean, affordable, reliable energy and excellent customer service.



## **Major Accomplishments**



- Rate review in progress
- Energy Resource Plan to 2020 adopted with Affordability Goal
- Purchased power contracts for 291 megawatts (MW) of coastal wind power
- 30 MW solar farm at Webberville online December 2011
- Successful conversion from Zonal to Nodal market
- Maintained excellent reliability during record breaking summer heat, setting new peak demand records
- Customer Care & Billing System online October 2011
- New customer service center in North Austin opened
- Maintained bond credit ratings
- Maintained and Improved System Reliability while meeting the needs of our growing service area



#### **Horizon Issues**



#### Challenges:

- Adjustment to Austin Energy's rate structure is needed to competitively position the utility for changes in the electric industry expected in the longer planning horizon
- Funding for power generation and improvements in the utility's infrastructure
- General Fund transfer policy
- Generation resource adequacy and drought conditions
- Aging and evolving workforce, an electric industry wide issue
- Critical infrastructure protection for NERC/CIP and technology changes

#### **Progress:**

- Rate review currently in progress with evaluation of financial policies
- Generation Plan continually evaluated and updated
- Investments in cyber security enhancements



# FY 2013 Budget Highlights



- No new FTE's added until 2015
  - Vacancies approved by GM before posting to fill

FY 2012 controllable cost remain fixed until 2014

 Revenue increase of \$71M per year assumed September 1, 2012



## **Proposed Rate Summary**



- Plan for short-term & long-term financial stability & sustainability
- Assumes rate proposal in place by Sep 1, 2012 (\$7.8M in FY 2012)
- Funding from Reserves is needed to bridge the cash gap

#### \$127M Rate Proposal

| Transition Assumption for New Rates  | Results                                      | Results Operating Cash Forecast (in millions) |       |
|--|--|---|-------|
| FY 2013 - \$71 million rate increase assumed                                     | Non-compliance<br>with Financial<br>Policies | \$ 25   | \$ 79 |
| FY 2015 - \$31 million rate increase assumed                                     | Non-compliance<br>with Financial<br>Policies | \$ 55   | \$ 70 |
| FY 2016 - \$25 million revenue increase as industrial customers contracts expire | Non-compliance<br>with Financial<br>Policies | \$ 55   | \$ 93 |



## **5 Year Revenue Assumptions**



#### Economic data for Travis County

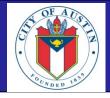
#### Electric load forecast

- Average annual customer growth 1.6%
- Energy sales average annual growth
  - Residential sales 1.6%
  - Commercial sales 0.9%
  - Industrial sales 3.6%
  - System 1.4%
- Average KWh usage per residential customer continues to decline
- Goal of 800 MW demand side management by FY 2020
- Sales forecast is weather normalized

#### Growth in revenue

- •Rate increase; revenue requirements increase 12.5% by FY 2016
- •Long-term contracts fix large customer rates (non-fuel) until May 2015

Recovery mechanism for rising transmission cost, ERCOT net settlement costs and fuel cost



## **5 Year Expenditure Assumptions**



No new full-time equivalents (FTE) added in FY 2010 – FY 2014

•All vacancies must be approved by General Manager before posting to fill

City-wide labor cost increases (Salaries, health insurance, retirement contribution)

Contractual and commodity expenses

Non personnel cost remain fixed until FY 2014 - then escalation of 3.5%

Transmission expense increases due to ERCOT requirements

Capital Improvement Spending Plan

- CIP debt funding increased due to cash constraints
- Continue to defer projects

Debt service requirements

- Existing debt service declines as new debt for capital program increases
- •4% interest rate on new debt, assuming our current bond rating

General Fund Transfer

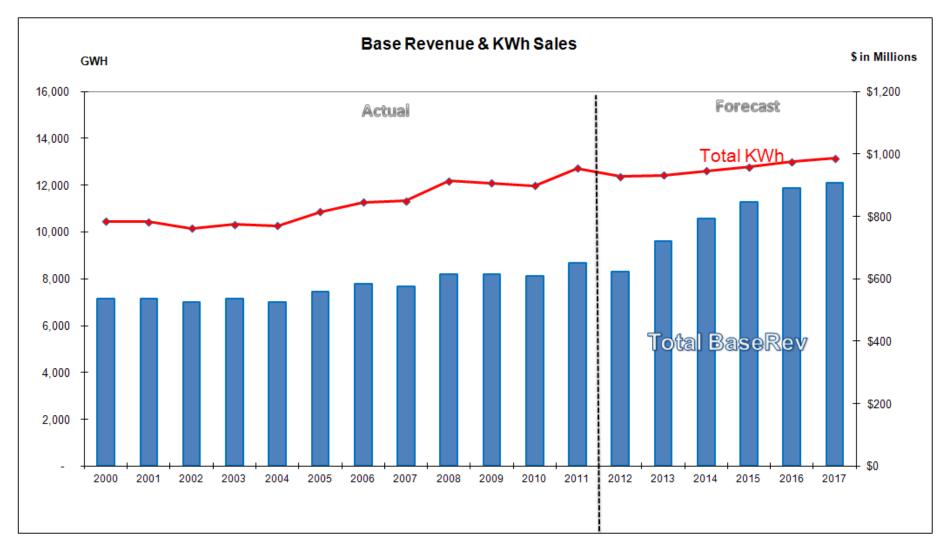
Proposed 12% on non-fuel revenue with minimum of \$105 million

Generation cost and unplanned outages are normalized



## **Base Revenue with kWh Sales**

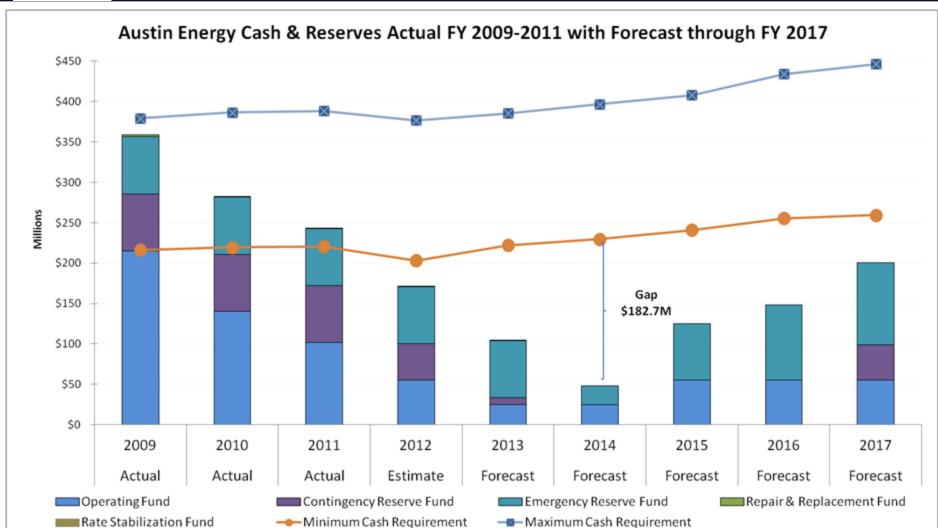






#### **Cash and Reserves**





AE uses on average \$3 million per day in operations.



## **Operating Cost Control**



- No new FTEs in FY 2010, 2011, 2012, 2013, 2014
- \$12 million FY 2012 decreases in non-fuel requirements
  - Elimination of 6 vacant FTE's
  - Reductions to line clearance contracts
  - Reductions to billing costs for printing, supplies, postage
- FY 2013 Controllable Costs
  - Non-fuel operating requirements held flat at FY 2012 level
  - \$8.8 million reduction to cash funding of capital plan (increase debt funding ratios)
  - Lower capital plan and use of \$660,000 from over-funded Bond Retirement Reserve
- FY 2013 Budget Development
  - Continue work on cost reduction plan
  - Increase monthly cost monitoring to identify additional savings opportunities



#### **FY 2013 Cost Drivers**



|                              | Estimated          |   |
|------------------------------|--------------------|---|
| Category                     | increase(decrease) | Description   |
|                              |                    | Decrease due to natural gas prices and usage for          |
| Fuel Expenses                | (30.2)             | generation of electricity                                 |
|                              |                    | Ownership share (50% - Units 1 & 2) of plant operating    |
| Fayette Power Plant (coal)   | 5.5                | costs   |
|                              |                    | Ownership share (16%) of plant operating costs,           |
| STP Power Plant (nuclear)    | 18.4               | primarily due to planned maintenance                      |
|                              |                    | Rising costs for Texas Transmission Construction          |
| Transmission Expense         | 14.0               | Program   |
|                              |                    | City-wide cost increases for Health insurance (7%;        |
| Labor Related                | 5.0                | \$1.2 million) and Salary Adjustments (3%; \$3.8 million) |
|                              |                    | 2% retirement contribution (\$2.2 million),               |
| Corporate Expense            | 2.9                | Communications & Technology Management updated            |
|                              |                    |   |
| Administrative Support       | 1.1                | Updated allocation for administrative support             |
|                              |                    | Increase in debt service for interest on new 2012 debt    |
| Debt Service                 | 6.1                | and planned 2013 new debt                                 |
| Transfer to Electric Capital |                    |   |
| Improvement Program          | (8.8)              | Decrease in cash funded portion of capital program        |

Modest economic growth and decline in average residential use, compared to recent past. Utility responded with cost management efforts since 2009.

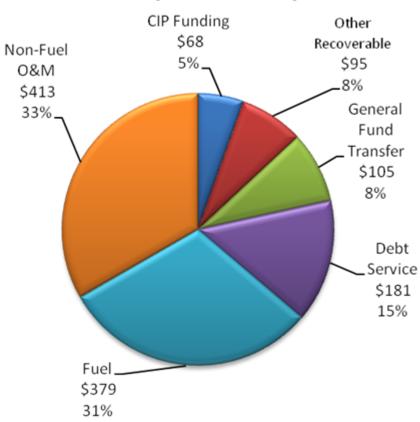


## **FY 2013 Total Requirements**



- Operating & Maintenance (O&M)
  - Fuel & Purchased Power (31%)
  - ERCOT , Transmission fees (8%)
  - Non-fuel O&M (33%)
- Capital Improvements (CIP)
  - Debt Service (15%)
  - CIP Cash Funding (5%)
- General Fund Transfer (8%)

#### FY 2013 Forecast \$1,241 M (in millions)





## **Capital Expenditure Deferrals**



- FY 2010 CIP Plan reduced from prior 5-year plan
  - \$63 million defer Electric Service Delivery projects
- FY 2011 CIP Plan reduced from prior 5-year plan
  - \$24 million defer Electric Service Delivery projects
  - \$10 million eliminated contingency on Fayette scrubber project, as project nears completion
  - \$35 million fewer District Cooling projects due to economy
  - \$5 million reduction in solar PV for large rooftop lease
- FY 2012 CIP Plan
  - Deferred 200 MW expansion at Sand Hill Energy Center two years to FY 2015-2017 due to lower load forecast
  - Deferred building and/or buying renewable assets
- FY 2013 CIP Forecast Plan
  - \$1.15 billion five-year plan defers \$14 million in FY 2013 for Electric Service Delivery
  - Continue deferral of Generation construction or acquisitions



#### Forecast CIP 5-year Plan



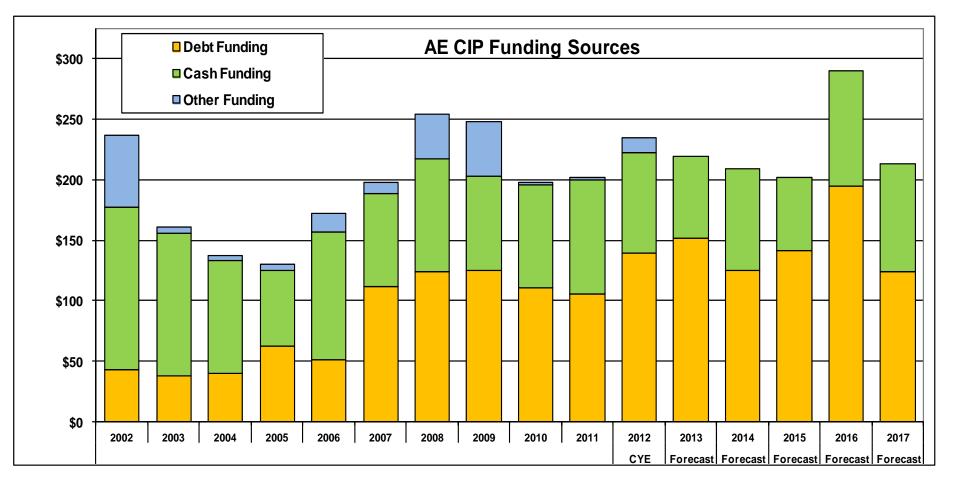
| \$1.1 Billion Five Year Cap               | Estim       |           | 9           |       |             |       |             |            |           |               |             |           | 201 | 3-2017 |
|---|-------------|-----------|-------------|-------|-------------|-------|-------------|------------|-----------|---------------|-------------|-----------|-----|--------|
| \$ in Millions                            | 2011-       | 12        | <u>20</u> ′ | 12-13 | <u>20</u> ′ | 13-14 | <b>20</b> 1 | 4-15       | <u>20</u> | <u> 15-16</u> | <u>20</u> ′ | 16-17     |     | otal   |
| Distribution                              | \$          | 56        | \$          | 63    | \$          | 61    | \$          | 63         | \$        | 64            | \$          | 75        | \$  | 326    |
| <b>Distribution Substation</b>            |             | 10        |             | 14    |             | 14    |             | 17         |           | 23            |             | 14        |     | 82     |
| Transmission                              |             | 22        |             | 43    |             | 65    |             | <u> 15</u> |           | 15            |             | 65        |     | 203    |
| <b>Electric Service Delivery</b>          |             | 88        |             | 120   |             | 140   |             | 95         |           | 102           |             | 154       |     | 611    |
| <b>Power Production</b>                   |             | 38        |             | 65    |             | 52    |             | 98         |           | 180           |             | 42        |     | 437    |
| Customer Service Billing & Metering       |             | 4         |             | 4     |             | 4     |             | 4          |           | 4             |             | 4         |     | 20     |
| Facilities, Technology & Support Services |             | <u>59</u> |             | 31    |             | 16    |             | 10         |           | 17            |             | <u>17</u> |     | 91     |
| Total                                     | <b>\$</b> 1 | 89        | \$          | 220   | \$          | 212   | \$          | 207        | \$        | 303           | \$          | 217       | \$  | 1,159  |

- Projects for power supply, reliability and customer service
- \$1,159 million 5-year plan with \$220 million in FY 2013
  - Electric Service Delivery 53% of 5-year plan
  - Power Production 38% of 5-year plan & includes 200 MW expansion at Sand Hill Energy Center in FY 2015-2017



# **AE CIP Funding Sources**



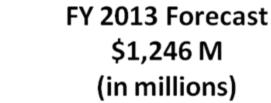


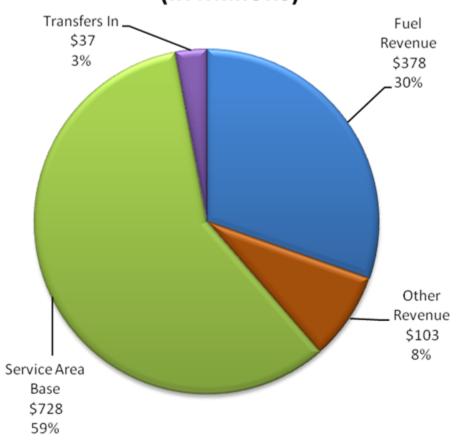


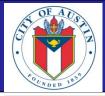
#### FY 2013 Total Available Funds



- Electricity Sales 59%
- Fuel Charge 30%
- Other Revenue 8%
  - Transmission
  - Infrastructure Rental
  - District Cooling
  - Customer Fees
  - Interest Income
- Transfers from Reserve Funds 3%







# **Fund Summary Forecast**



|                                | 2011-12 | 2011-12 |         |         |         |         |         |
|--------------------------------|---------|---------|---------|---------|---------|---------|---------|
| Fund Summary (Millions)        | Amended | CYE *   | 2012-13 | 2013-14 | 2014-15 | 2015-16 | 2016-17 |
| Beginning Balance              | \$ 115  | \$ 144  | \$ 99   | \$ 103  | \$ 110  | \$ 137  | \$ 146  |
| Revenue                        | 1,139   | 1,147   | 1,210   | 1,236   | 1,313   | 1,404   | 1,456   |
| Transfers In ***               |         | 25      | 37      | 56      |         |         |         |
| Available Funds                | 1,139   | 1,172   | 1,246   | 1,293   | 1,313   | 1,404   | 1,456   |
| Fuel and Purchased Power       | 409     | 409     | 379     | 379     | 365     | 401     | 420     |
| Other Recoverable              | 70      | 70      | 95      | 113     | 135     | 144     | 150     |
| Operating Requirements         | 353     | 353     | 387     | 385     | 390     | 415     | 413     |
| Debt Service                   | 175     | 175     | 181     | 186     | 141     | 155     | 147     |
| GFT                            | 105     | 105     | 105     | 105     | 105     | 109     | 116     |
| Transfers Out to Reserves      | -       | -       | -       | -       | 48      | 23      | 52      |
| Other Transfers Out            | 1       | 1       | 0       | 0       | 0       | 0       | 0       |
| Transfer to CIP                | 77      | 77      | 68      | 84      | 60      | 96      | 90      |
| Other Requirements             | 28      | 28      | 26      | 34      | 42      | 51      | 60      |
| Total Requirements             | 1,217   | 1,217   | 1,241   | 1,286   | 1,286   | 1,395   | 1,449   |
| Excess (Deficiency)            | (78)    | (45)    | 5       | 7       | 27      | 9       | 8       |
| Ending Balance                 | 38      | 99      | 103     | 110     | 137     | 146     | 154     |
|                                |         |         |         |         |         |         |         |
| Strategic Reserve Fund         | 141     | 116     | 79      | 23      | 70      | 93      | 146     |
| Total full-time equivalents ** | 1,706   | 1,706   | 1,706   | 1,706   | 1,715   | 1,723   | 1,732   |

<sup>\*</sup>Budget 2012 + one month of rate increase (\$7.8M)

<sup>\*\*</sup>FTEs include 47 for EGRSO

<sup>\*\*\*</sup>Transfers in from Strategic Reserve



# **AE Financial Forecast Ratios**

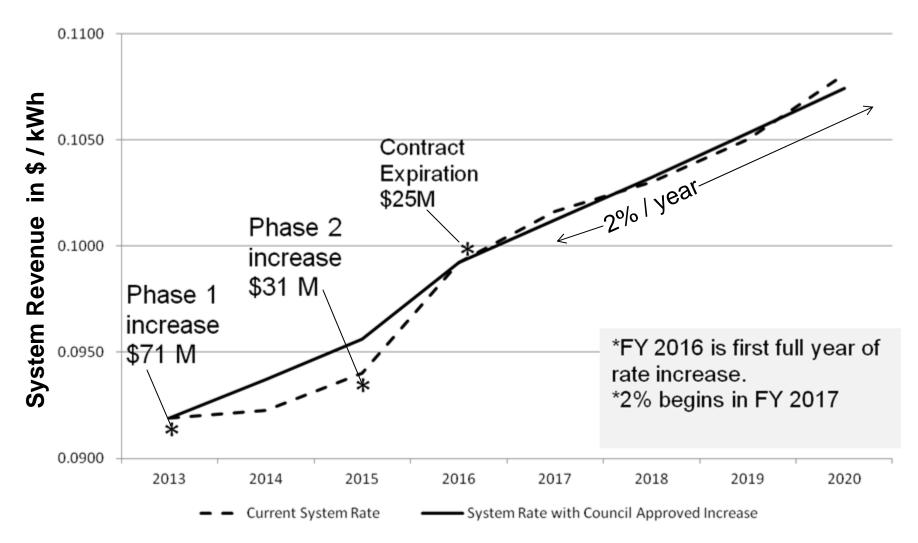


| Austin Energy Financial Forecast Ratios |                  |                  |                  |                  |                  |  |  |  |  |
|---|------------------|------------------|------------------|------------------|------------------|--|--|--|--|
|   | 2013             | 2014             | 2015             | 2016             | 2017             |  |  |  |  |
| Debt Service Coverage (DSC)             |                  |                  |                  |                  |                  |  |  |  |  |
| Net Income before Depreciation & GFT    | \$ 322,895,493   | \$ 325,654,742   | \$ 381,209,050   | \$ 393,691,938   | \$ 414,425,877   |  |  |  |  |
| Debt Service                            | \$ 181,193,952   | \$ 185,807,873   | \$ 140,909,935   | \$ 154,878,780   | \$ 147,419,276   |  |  |  |  |
| Traditional Debt Service Coverage       | 1.78             | 1.75             | 2.71             | 2.54             | 2.81             |  |  |  |  |
|   |                  |                  |                  |                  |                  |  |  |  |  |
| Debt / Equity Ratio                     |                  |                  |                  |                  |                  |  |  |  |  |
| Total Long-Term Debt                    | \$ 1,516,814,203 | \$ 1,512,727,600 | \$ 1,567,447,308 | \$ 1,698,707,810 | \$ 1,759,215,590 |  |  |  |  |
| Total Equity                            | \$ 1,577,138,655 | \$ 1,576,141,820 | \$ 1,634,812,180 | \$ 1,670,922,207 | \$ 1,709,420,038 |  |  |  |  |
| Debt / Equity Ratio                     | 49%              | 49%              | 49%              | 50%              | 51%              |  |  |  |  |
| Annual CIP Debt Funding                 | 69%              | 60%              | 70%              | 67%              | 58%              |  |  |  |  |
|   |                  |                  |                  |                  |                  |  |  |  |  |
| Operating Funds - Days Cash on Hand     |                  |                  |                  |                  |                  |  |  |  |  |
| Average Operating Fund Balance          | \$ 40,086,243    | \$ 25,000,000    | \$ 40,000,000    | \$ 55,000,000    | \$ 55,000,000    |  |  |  |  |
| Days Operating Funds on Hand            | 29               | 17               | 26               | 33               | 32               |  |  |  |  |



## **Affordability Graph**









# **Questions or Comments**

more information available at:

www.ci.austin.tx.us/financeonline/finance/financial docs.cfm?ws=1&pg=1

