



Austin-Travis County EMS

FY 2014 Financial Forecast

Forecast Presentations:
www.austintexas.gov/finance





Organization Overview



BY PROGRAM (\$M):

Total Budget – EMS
FY 13 Budget – \$55.6
FY 13 FTEs – 532.50

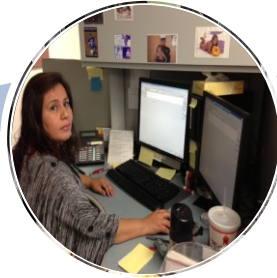
Operations
FY 13 Budget – \$39.6
FY 13 FTEs – 372.00



**Professional Practice
and Standards**
FY 13 Budget – \$3.7
FY 13 FTEs – 36.00



Billing Services
FY 13 Budget – \$1.6
FY 13 FTEs – 18.00



**Emergency
Communications &
Ops. Support**
FY 13 Budget – \$6.1
FY 13 FTEs – 65.50



Support / Transfers
FY 13 Budget – \$4.8
FY 13 FTEs – 41.00

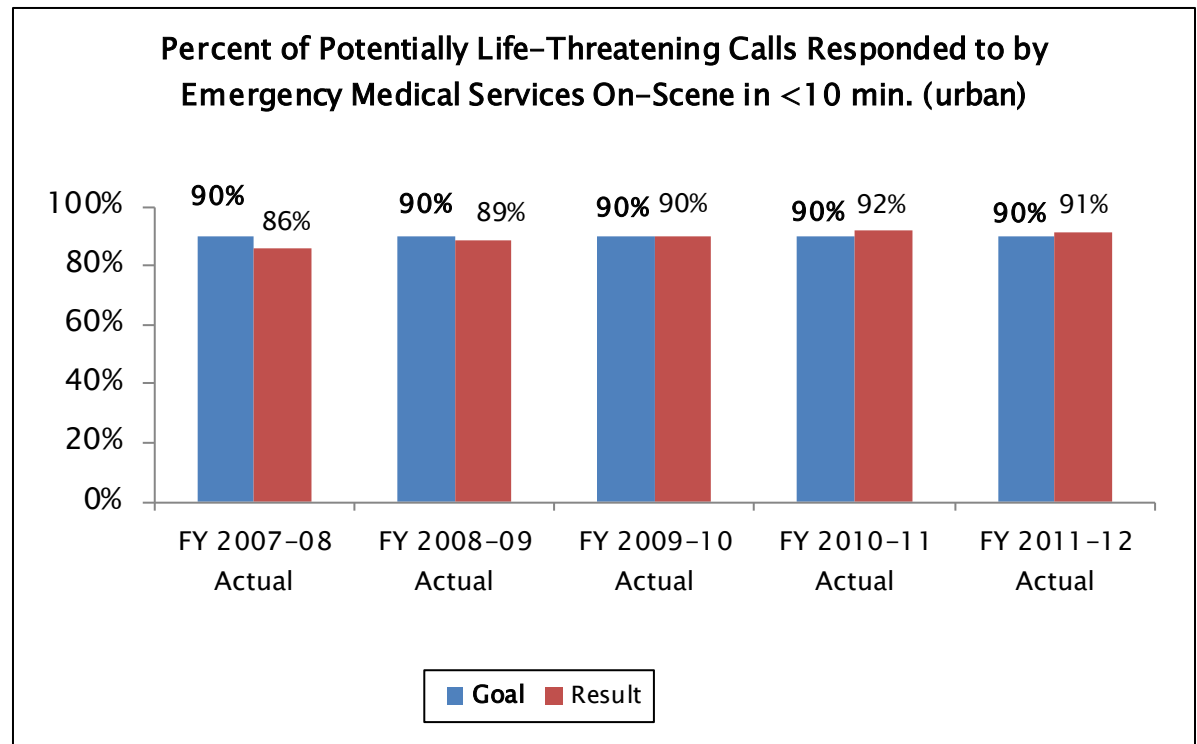


**Emergency
Medical
Services**



Key Performance Indicators

City Key Dashboard Indicator:

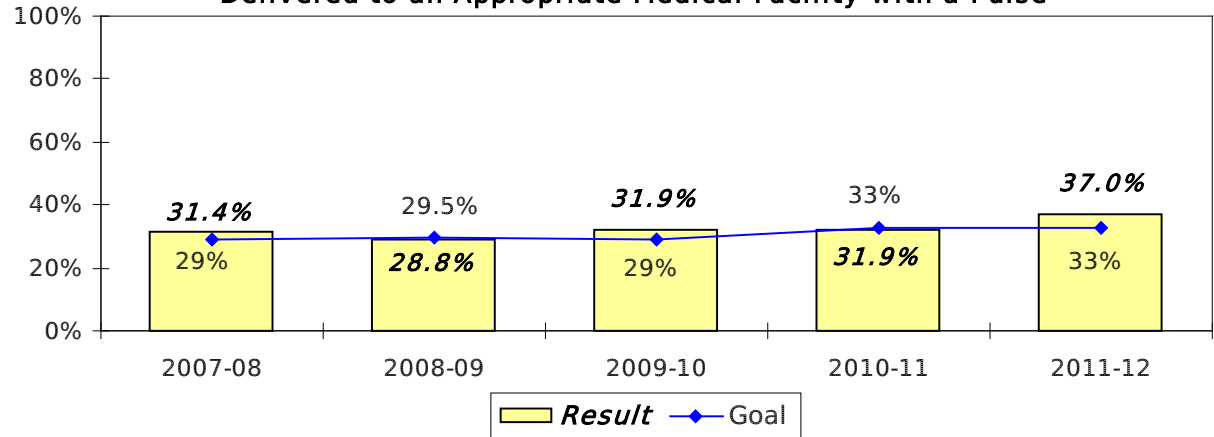




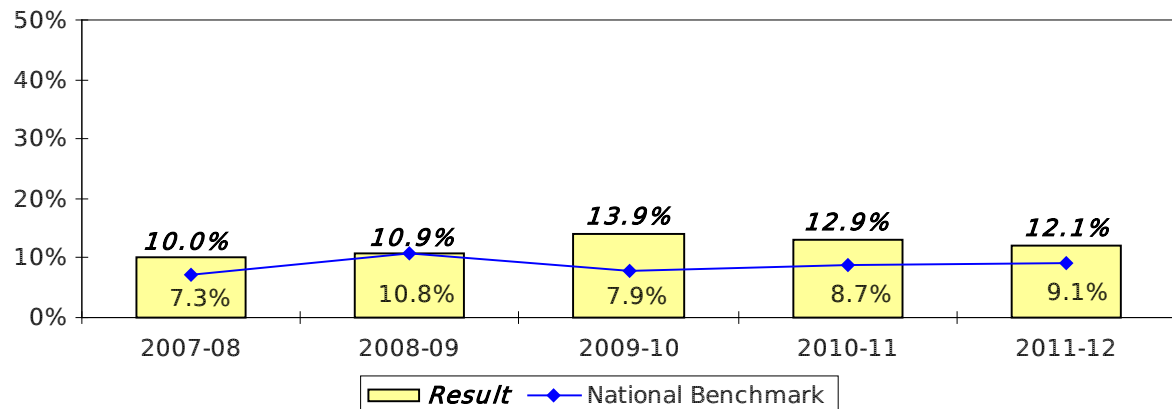
Key Performance Indicators



Percent of Patients with Cardiac Arrest from Cardiac Causes
Delivered to an Appropriate Medical Facility with a Pulse



Percent of Patients with Cardiac Arrest from Cardiac Causes
Discharged from the Hospital Alive

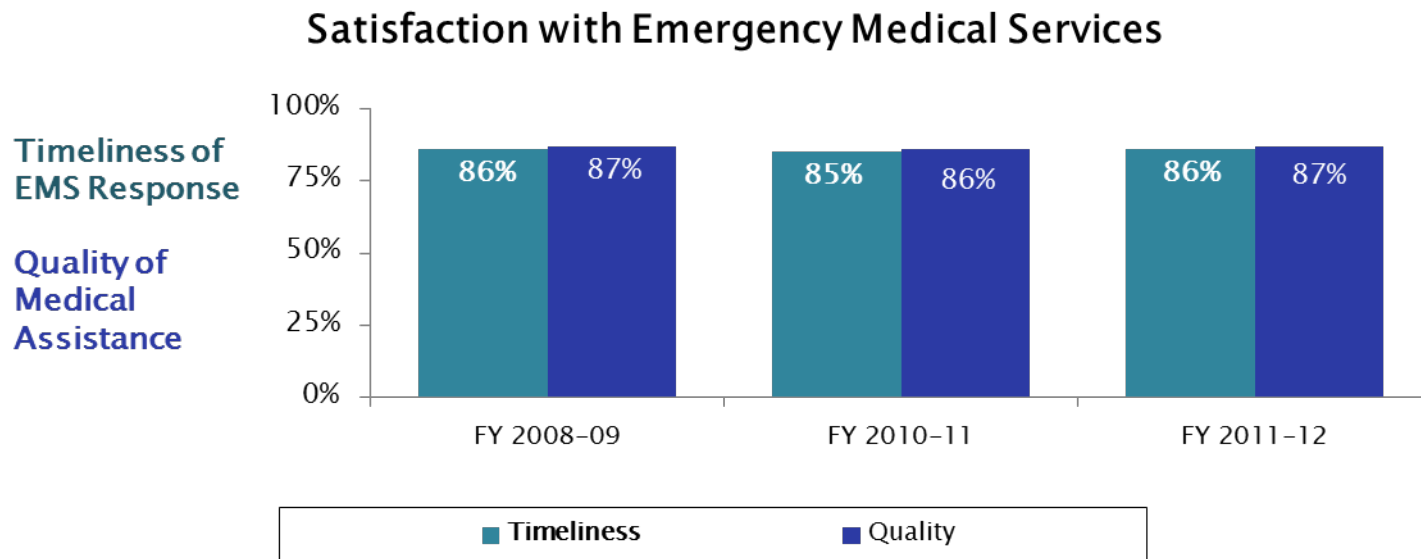




Citizen Survey Results



- Respondents rated the 2012 overall quality of medical assistance provided by EMS at 87% and the timeliness of EMS response to emergency location at 86%





Budget Forecast



Cost Drivers – \$3.1 million

- ▶ Health insurance increases
- ▶ Fleet fuel and maintenance increases
- ▶ Overtime increase for standby services for special events (covered by additional special events revenue)
- ▶ Medical supplies and drugs cost increases
- ▶ Civil service implementation costs
- ▶ Replacement of capital items

FY 13 Budget

\$55.6

FY 14 Forecast

\$58.7

% Change

5.6%





Revenue Forecast



Department Revenue Changes – \$1.5 million

FY 13 Estimate	\$33.0
FY 14 Forecast	\$34.5
% Change	4.5%

- ▶ Increases in patient billing revenue
- ▶ Increases from the Travis County Interlocal Agreement for EMS service in the county (currently being negotiated)
- ▶ Increases from providing standby services for special events





FY 14 Capital Highlights



- ▶ **Expansion of EMS Ambulance Bays**
 - Ambulance bays at EMS Stations 2, 8, and 11



Priority Unmet Service Demands



Request	Cost	FTEs
Continuing Education Training for Sworn Staff	\$731,013	–
Occupational Health/Risk Management Nurse and Expand Employee Health and Wellness Services	\$164,903	1.00
One 12-Hour Demand Unit to Serve the South Austin Area	\$824,434	6.00
Additional Community CPR Instructors to Improve Survival Rates of Sudden Cardiac Arrest	\$145,510	2.00
Expand the Community Health Paramedic Program	\$593,101	3.00



For More Information



CONTACTS:

Chief
Ernesto Rodriguez
972-7200



Assistant Chief
James Shamard
972-7201

Media Inquiries
Warren Hassinger
972-7205



Austin Fire Department

FY 2014 Financial Forecast

Organization Overview

BY PROGRAM (\$M):

Total Budget – AFD
FY 13 Budget – \$149.9M
FY 13 FTEs – 1,261

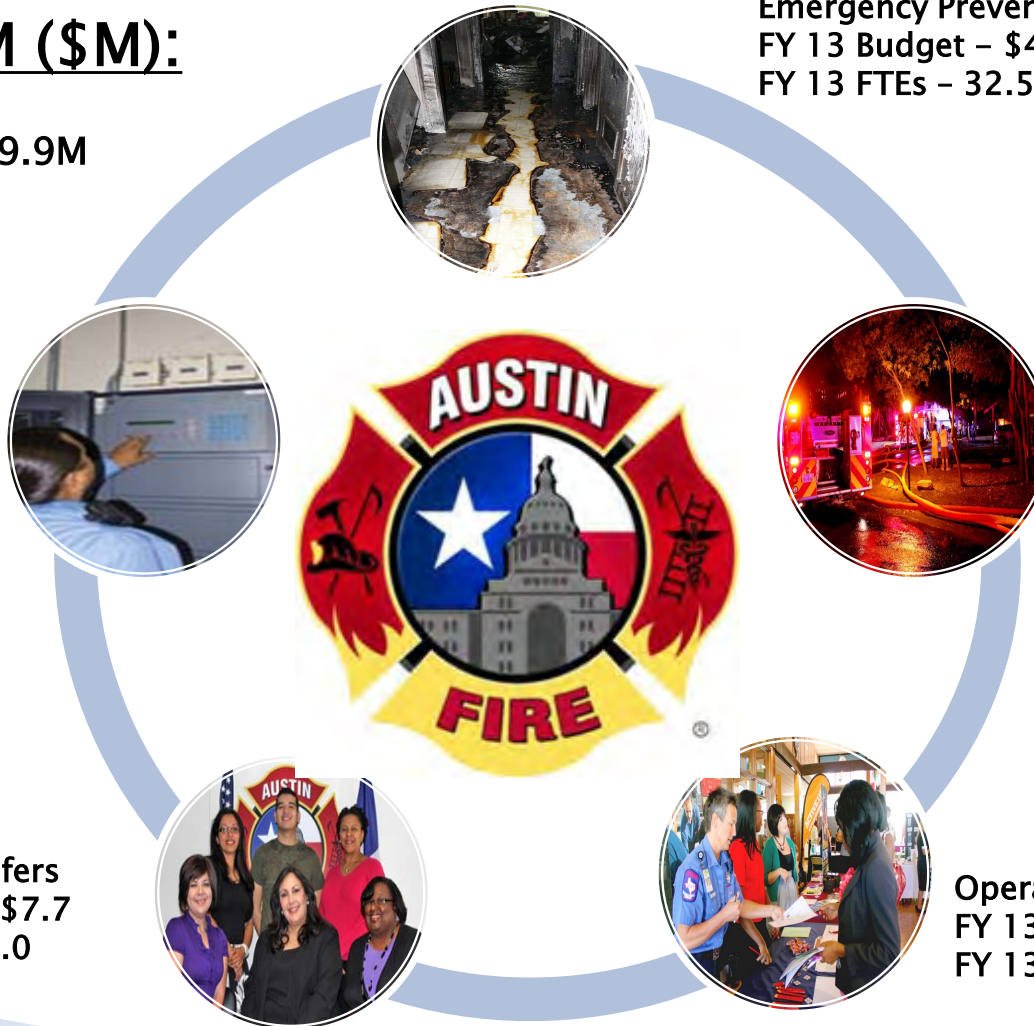
One Stop Shop
FY 13 Budget – \$2.4
FY 13 FTEs – 19.0

Support / Transfers
FY 13 Budget – \$7.7
FY 13 FTEs – 52.0

Emergency Prevention
FY 13 Budget – \$4.9
FY 13 FTEs – 32.5

Fire/ Emergency
Response/Wildfire
FY 13 Budget – \$120.6
FY 13 FTEs – 1,061.0

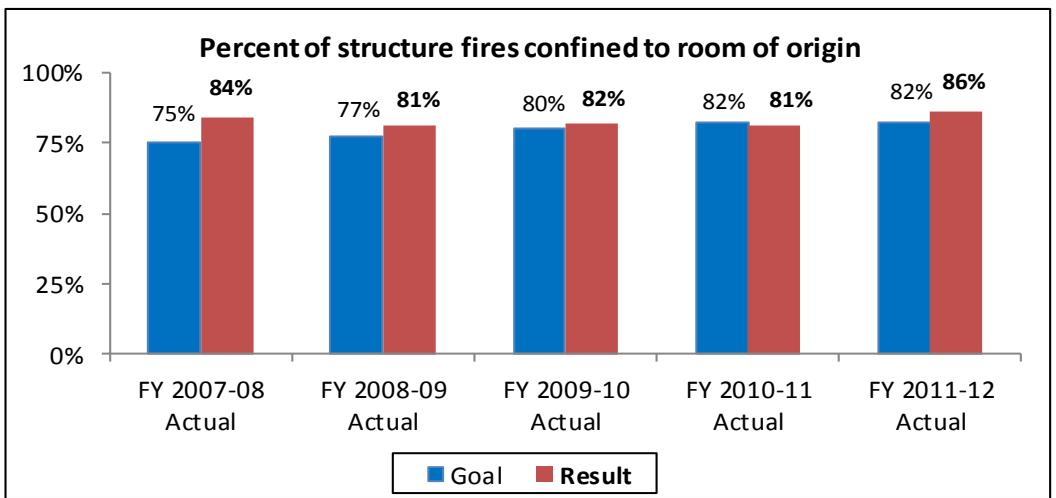
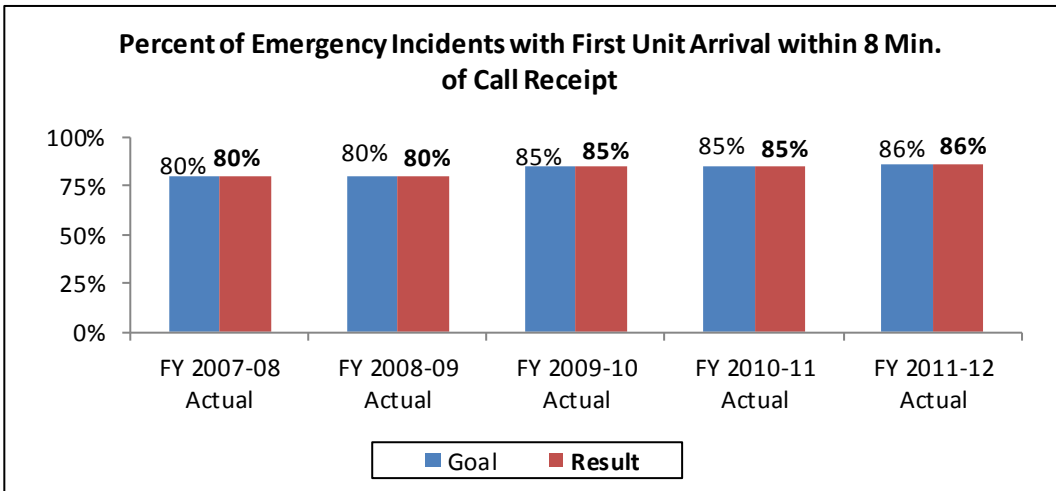
Operations Support
FY 13 Budget – \$14.3
FY 13 FTEs – 96.5





Key Performance Indicators

City Key Dashboard Indicators:





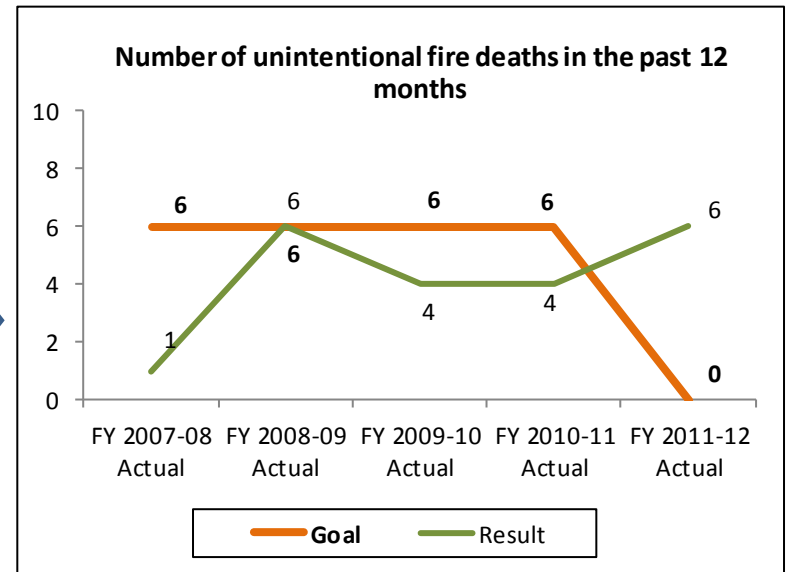
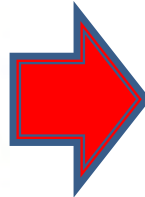
Key Performance Indicators

Freddy Says:



**LIFT A FINGER
FOR FIRE SAFETY**

THE AUSTIN FIRE DEPARTMENT REMINDS YOU TO
TEST YOUR HOME ALARMS ONCE A MONTH

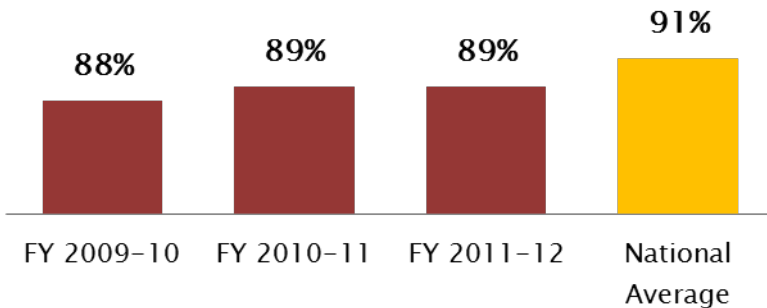




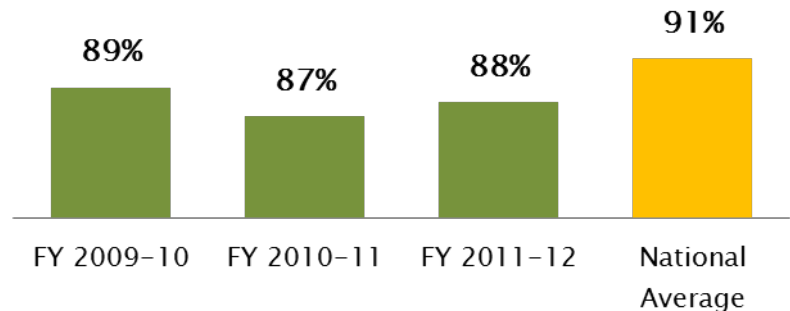
Citizen Survey Results

Customer satisfaction with Overall Quality and Timeliness of Response is near the national average for cities with a population of 250,000 or greater.

Satisfaction with Overall Quality of Fire Services



Satisfaction with Timeliness of Fire Response to Emergency Location





Budget Forecast

Cost Drivers – \$5.8 million

- ▶ Health insurance
- ▶ Fuel and fleet maintenance
- ▶ 1% additional sworn pension
- ▶ Maintenance for air packs due to expired warranties
- ▶ Scheduled replacement of air cylinders
- ▶ Increased terminal payouts due to retirements
- ▶ Promotional exam process costs

General Fund

FY 13 Budget	\$138.8
FY 14 Forecast	\$144.6
% Change	4.2%





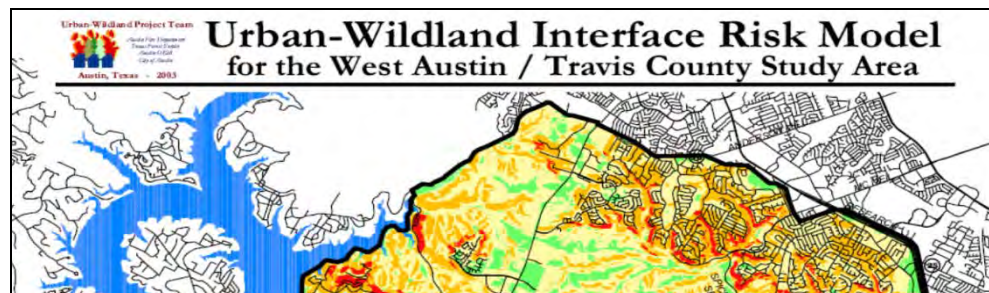
Budget Forecast

New Investments – \$0.4 million

- ▶ Administrative FTE to process applications for new Fire Protection System permits – cost neutral
- ▶ Annualized costs for Wildfire Mitigation
 - 3 civilians, 2 sworn (Captains)
 - Fuel mitigation & other operating funds

Wildfire Division

- Regional Task Force developing Community Wildfire Protection Plan
- Started fuel mitigation, partnering with Austin Energy
- Wildfire Division positions filled in May





Revenue Forecast

Department Revenue Changes – \$0.1 million

- ▶ Revenue based on fees from Fire Inspections, Plan Review, and Special Events
- ▶ 5.6% revenue increase
- ▶ Proposing several new permits & fees

General Fund

FY 13 Revenue	\$1.8
FY 14 Forecast	\$1.9
% Change	5.6%





FY14 Capital Highlights

- ▶ Onion Creek Station in Southeast Austin
- ▶ Phase Five of the Locker Room Project
- ▶ Driveway replacements
- ▶ Drill field and tower renovations at Shaw Lane and Pleasant Valley





Priority Unmet Service Demands

Request	Cost	FTEs
Increase prevention capacity in Special Events	\$437,235	3.00
Additional Lieutenants to inspect new and existing properties	\$489,300	4.00
Support staff for engineering to expedite plans review: Engineer for customer consultations and education efforts and Admin to record/file plans	\$189,233	2.00



Priority Unmet Service Demands

Request	Cost	FTEs
Conversion of temporary support services personnel to permanent FTEs	\$555,820	10.00
Lieutenant positions for Phase II wildfire prevention & mitigation	\$361,137	2.00
Support personnel needed to meet workload demands in IT and Payroll	\$169,962	2.00
Research & Planning position to analyze injury data and facilitate policy development (identified in safety audit)	\$83,027	1.00

For More Information

CONTACTS:

Chief
Rhoda Mae Kerr
974-0131

Chief of Staff
Harry Evans
974-0132

Assistant Director
Ronnelle Paulsen
974-5315

Media Inquiries
Michelle Tanzola
974-0151

Financial Manager
Robert Menchaca
974-0126



Austin Police Department

FY 2014 Financial Forecast



Organization Overview

BY PROGRAM (\$M):

Total Budget – APD
FY 13 Budget – \$284.4
FY 13 FTEs – 2,384.25

Investigations
FY 13 Budget – \$45.0
FY 13 FTEs – 306.75

Support / Transfers
FY 13 Budget – \$18.0
FY 13 FTEs – 105.5

Neighborhood-Based
Policing
FY 13 Budget – \$ 161.2
FY 13 FTEs – 1310.00

Professional Standards
FY 13 Budget – \$16.0
FY 13 FTEs – 212.0

Operations Support
FY 13 Budget – \$44.1
FY 13 FTEs – 450.00

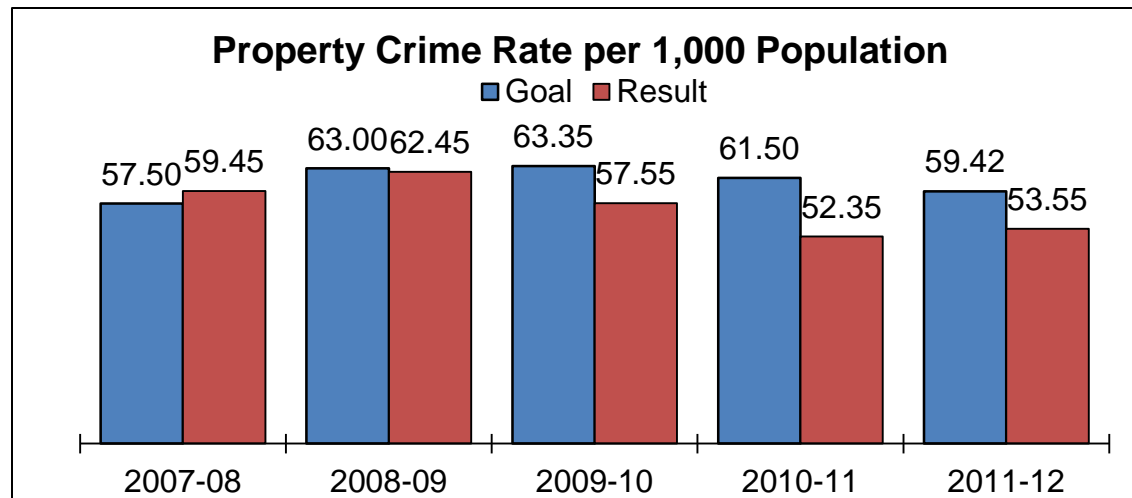
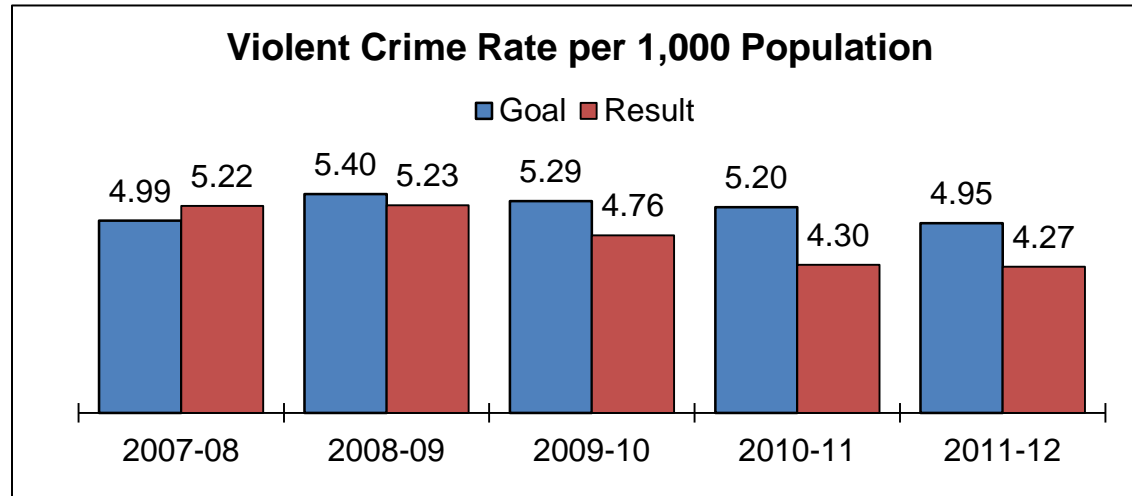
Austin
Police

The diagram features a central dark blue circle with the text 'Austin Police' in white. Surrounding this central circle is a light blue ring. Six circular inset images are placed around the ring, each representing a different police program. The programs and their associated budget and FTE data are listed in separate text blocks around the diagram.



Key Performance Indicators

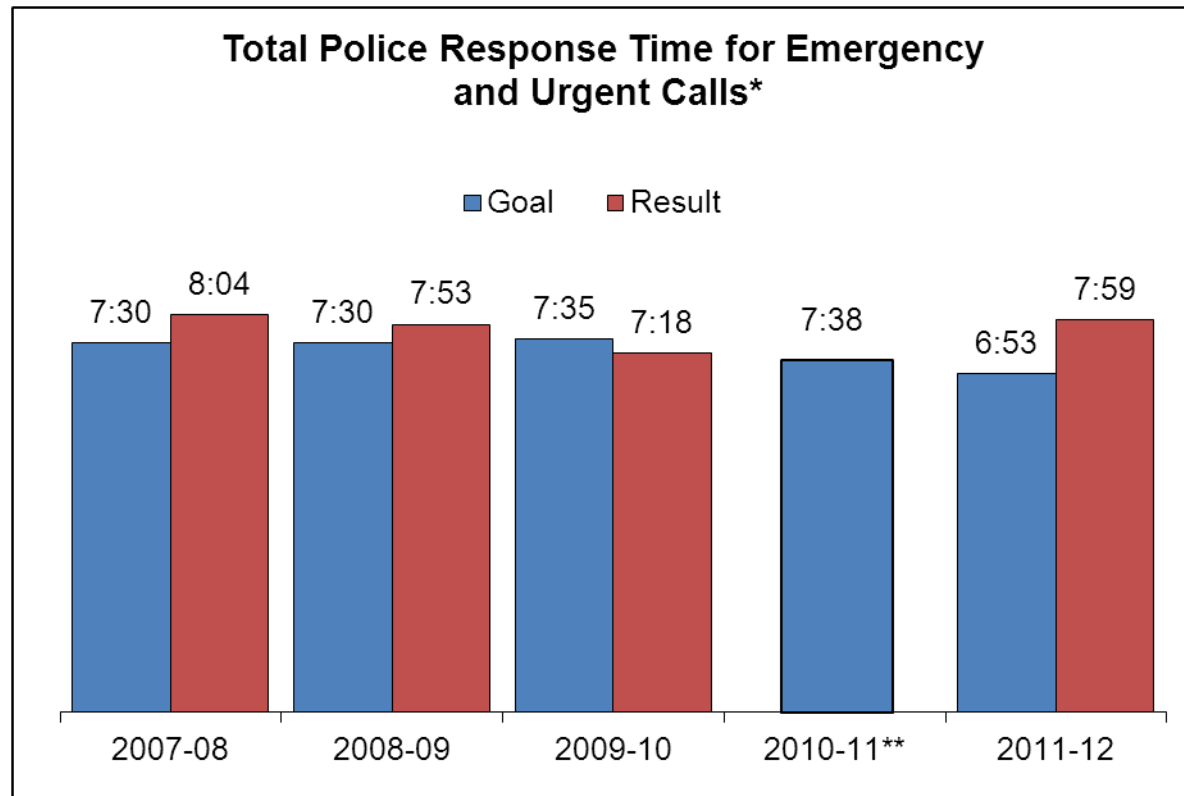
City Dashboard Indicators:





Key Performance Indicators

City Dashboard Indicators (cont'd):



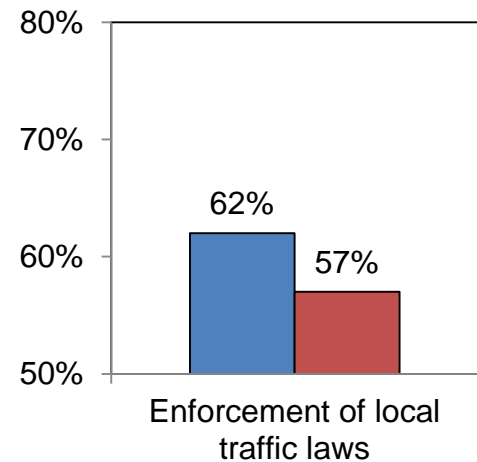
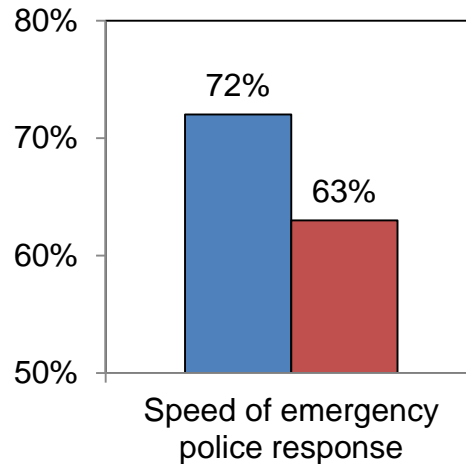
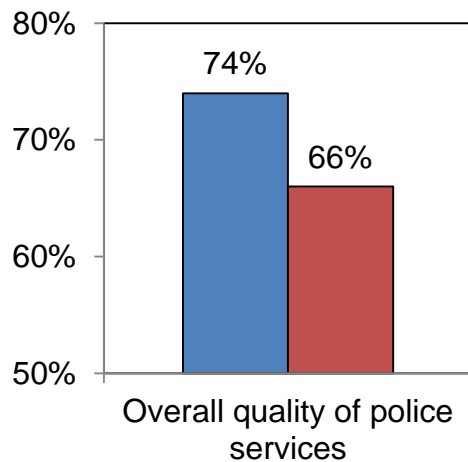
*Reflects minutes and seconds

**Data unavailable for FY2010-11



Citizen Survey Results

- ▶ In 2012, Austin outperformed other large US cities (population 250,000 and greater) on **satisfaction with police services**

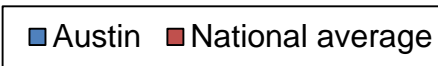
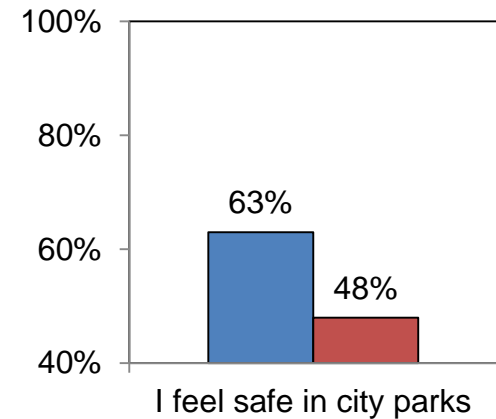
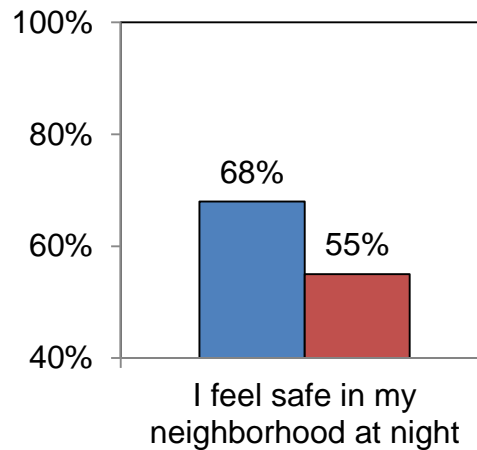
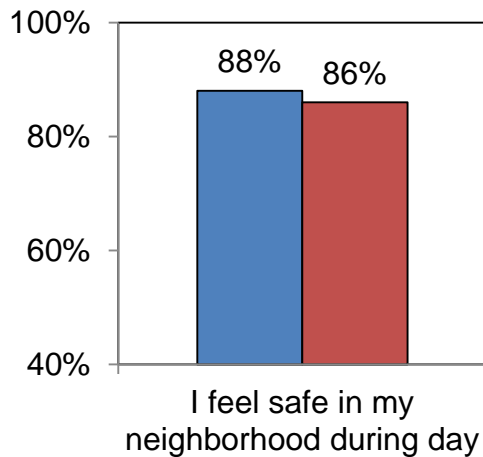


■ Austin ■ National average



Citizen Survey Results

- ▶ In 2012, Austin outperformed other large US cities (population 250,000 and greater) on **resident perceptions of safety**





Budget Forecast

Cost Drivers – \$14.4 million

- ▶ Health Insurance
- ▶ 47 Officers to Maintain 2.0 Officers per 1,000 Population
- ▶ Travis County Booking Interlocal
- ▶ Annualized Costs– Overtime for 24 Hour Trails and Forensic Chemists
- ▶ Police Equipment Replacement

FY 13 Budget

\$284.4

FY 14 Forecast

\$298.8

% Change

5.0%





Revenue Forecast

Department Revenue Changes –\$0.3 million

- ▶ Alarm Fees
- ▶ Report Sales
- ▶ Wrecker Fees

FY 13 Revenue

\$3.5

FY 14 Forecast

\$3.2

% Change

(7.6%)





FY 14 Capital Highlights



- ▶ Mounted Patrol Facility
- ▶ Northwest Substation
- ▶ Park Patrol and PARD Joint Use Facility

Priority Unmet Service Demands

Request	Cost	FTEs
Upgrades to 15 Baseline Officers Received in FY 2012–13	\$404,415	–
Civilian Support Positions to Support Department Growth	\$2,925,544	38.00
Police Executive Research Forum Patrol Utilization (PERF) Study Recommendation Implementation	\$4,371,982	45.00
Increase in Overtime Related to Non-Reimbursed Special Events	\$415,000	–



For More Information

CONTACTS:

Chief
Art Acevedo
974-5030

Assistant Director
Alice Suter
974-5069



Chief of Staff
David Carter
974-5030

Chief Financial Manager
Betty Schmidt
974-5067

Media Inquiries
Anna Sabana
974-5335

Austin Municipal Court Department FY 2014 Financial Forecast



Organization Overview

Total Department:

Total Budget
FY 13 Budget – \$17.9M
FY 13 FTEs – 177.25

Total General Fund:

Total Budget
FY 13 Budget – \$14.3M
FY 13 FTEs – 164.25

Special Funds/Grant

FY 13 Budget – \$3.6M
FY 13 FTEs – 13.00



Court Judiciary

FY 13 Budget – \$2.6M
FY 13 FTEs – 11.00



Downtown Austin Community Court

FY 13 Budget – \$2.4M
FY 13 FTEs – 20.00

Municipal Court



Support / Transfers

FY 13 Budget – \$1.9M
FY 13 FTEs – 18.50



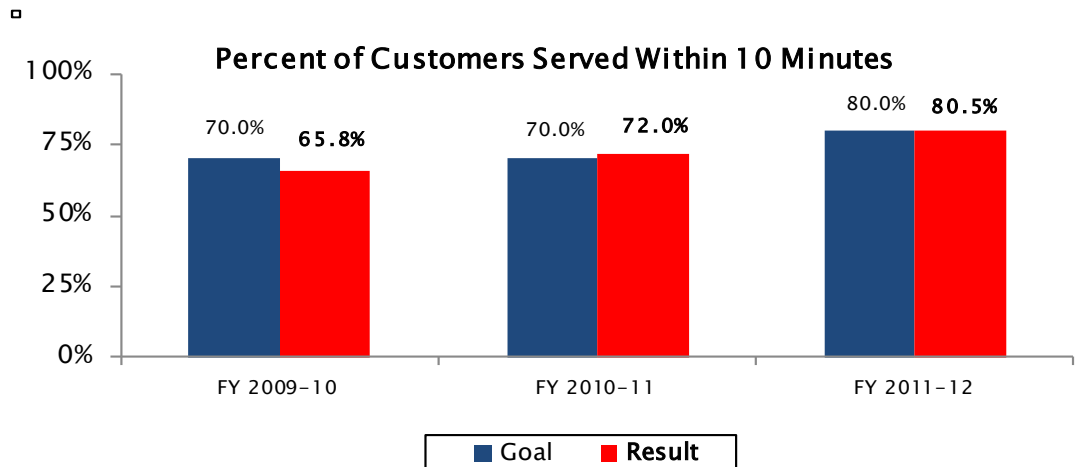
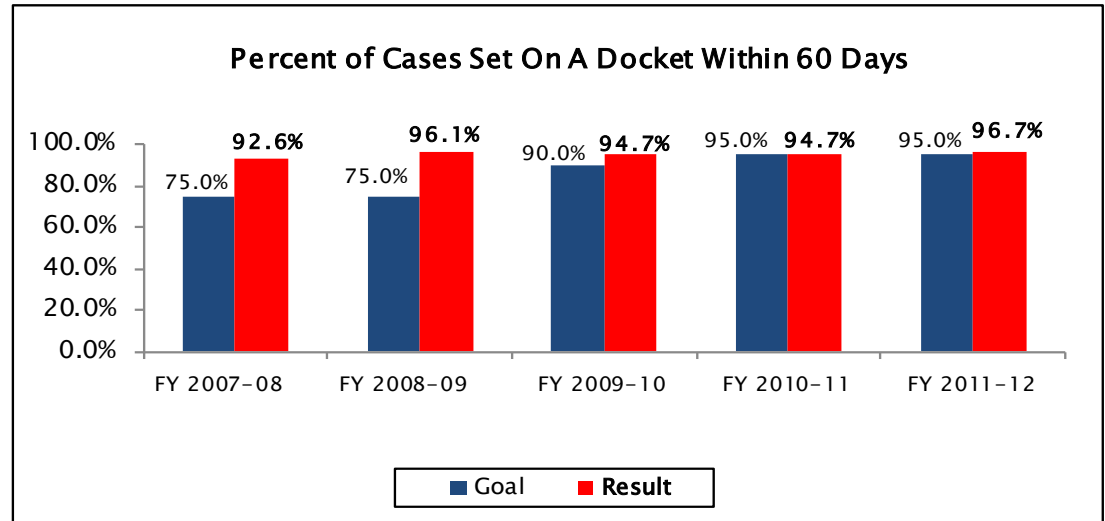
Court Operations

FY 13 Budget – \$7.4M
FY 13 FTEs – 114.75



Key Performance Indicators

Court Key Indicators:

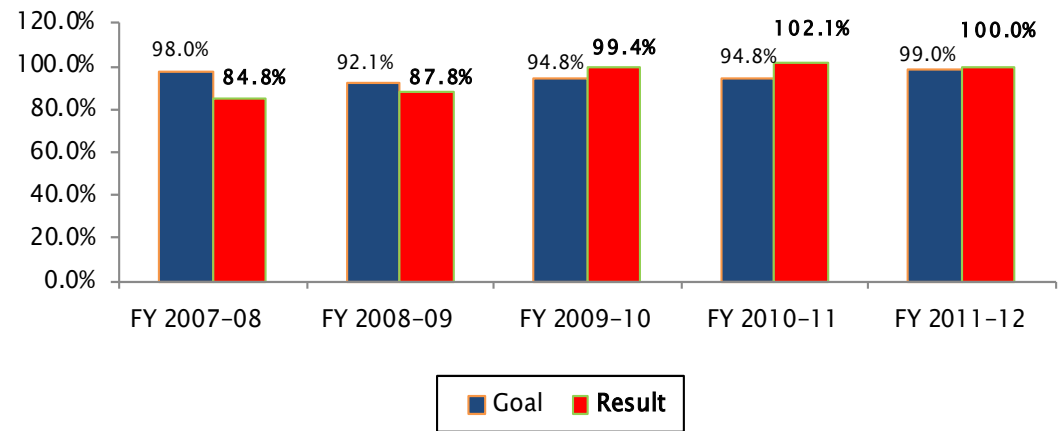




Key Performance Indicators



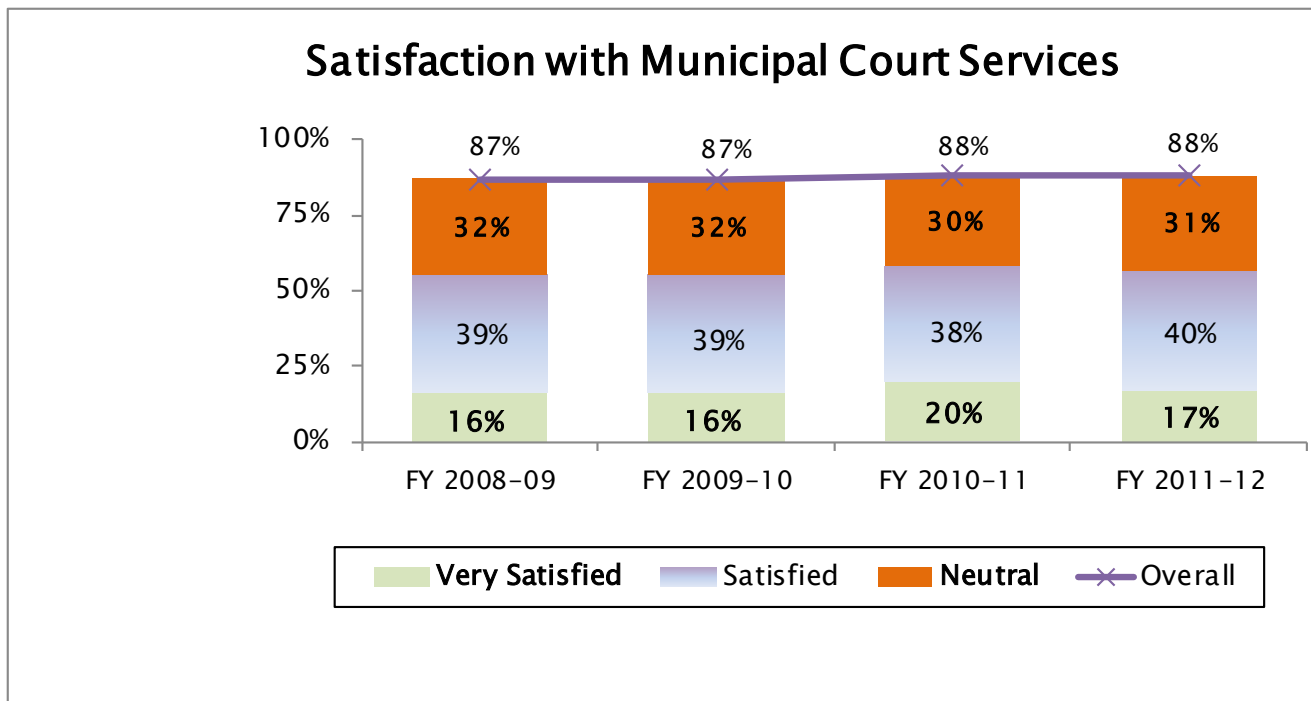
Compliance Rate





Citizen Survey Results

- Respondents rated the 2012 overall level of satisfaction with court services at 88%. This result surpassed other large United States Cities participating in the survey by 6%.





Budget Forecast

Citywide Cost Drivers – \$0.3 million

- ▶ Health insurance
- ▶ Fuel, fleet maintenance and utilities
- ▶ 3% lease increases

FY13 GF Budget

\$14.3

FY14 Forecast

\$14.6

% Change

3%





Revenue Forecast

Department Revenue Changes – (\$0.1)million

FY 13 Estimate

\$15.6

FY 14 Forecast

\$15.5

% Change

(1.0%)

	FY 13	FY 14	FY 15	FY 16
	Estimate	Forecast	Forecast	Forecast
Traffic	\$8,179,954	\$8,098,000	\$8,017,000	\$7,937,000
Parking	3,363,098	3,329,000	3,296,000	3,263,000
City Ordinance	4,029,761	3,988,740	3,949,670	3,910,600
Other Revenue	70,342	70,050	69,020	67,990
Total	\$15,643,155	\$15,485,790	\$15,331,690	\$15,178,590



Capital Projects

▶ Facilities

- New main courthouse approved; Reviewing options for additional funding
- New downtown substation needed when downtown courthouse moves
- Possible relocation of Downtown Community Court

▶ Case Management System

- Support for the current version will cease
- Possibility of Court moving to AMANDA platform

Priority Unmet Service Demands

Request	Cost	FTEs
Intensive Substance Abuse Treatment and Transitional Housing – for homeless individuals with a dual diagnosis of mental health and substance abuse issues	\$310,000	–



For More Information

CONTACTS:

Presiding Judge
Evelyn McKee
974-4834

Clerk of Municipal Court
Rebecca Stark
974-4692



DACC Court Administrator
Pete Valdez
974-4873

Financial Manager
Gloria Esparza
974-4633

Media Inquiries
974-4692

ANIMAL SERVICES OFFICE

FY 2014 FORECAST PRESENTATION



Abigail Smith
Chief Animal Services Officer

Organizational Overview

Animal Protection

FY13 Budget: \$1.9M; 23.85 FTEs

Prevention Services

FY13 Budget: \$846K; 2.9 FTEs

Shelter Services

FY13 Budget: \$5.4M; 67.75 FTEs

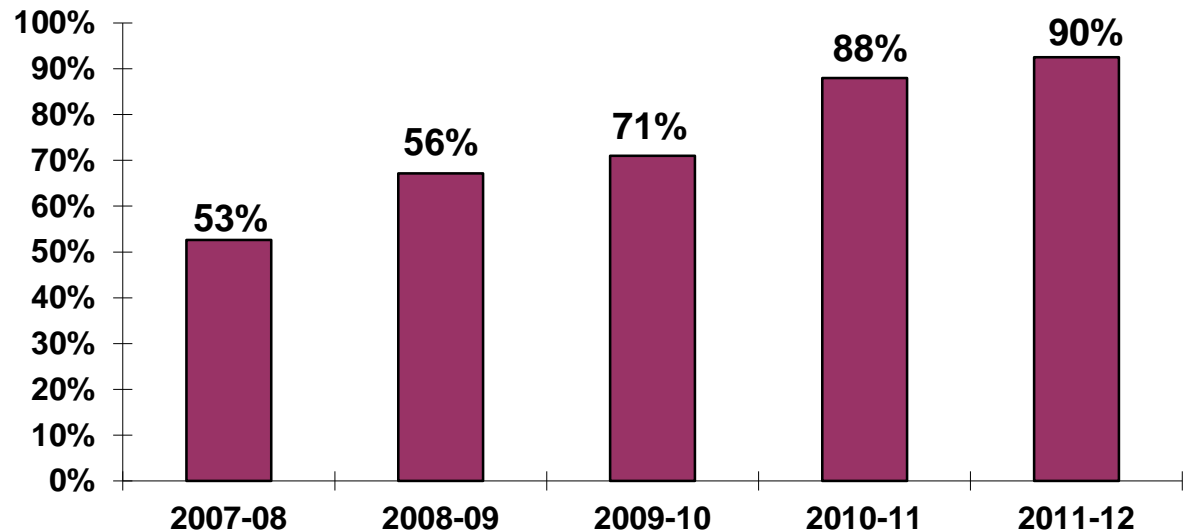
FY 13 TOTAL BUDGET: \$8.2M; 94.50 FTEs



Key Performance Indicators



Percent of Shelter Live Outcomes

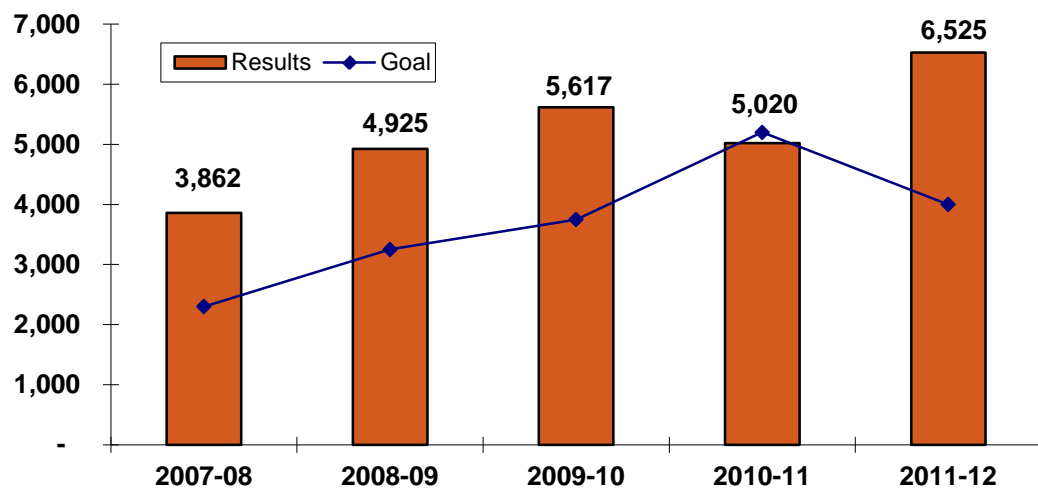


- Austin is now the largest No Kill city in the country
- Program Growth
 - Foster
 - Adoption
 - Transfers



Key Performance Indicators

Number of Animals Transferred to Partners

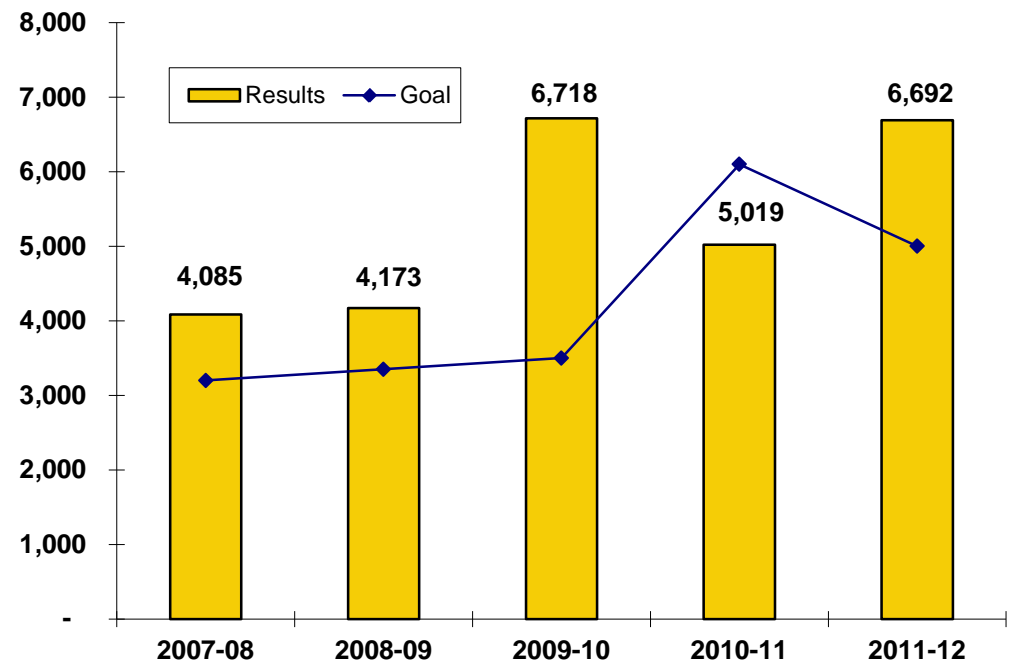


- 37% of Live Outcomes
- Neo-natal kittens account for annual fluctuations

Key Performance Indicators



Number of Animals Sterilized in the Community



- 25% increase over goal
- Program growth required to meet community needs

Budget Forecast

- **Citywide Cost Drivers - \$144K**

- Insurance
- Fuel & Fleet Maintenance

FY 13 Budget	\$8.2
FY 14 Forecast	\$8.6
% Change	4.9%

- **Departmental Cost Drivers - \$257K**

- Utilities for Austin Animal Shelter and Town Lake Animal Shelter
- Commodities- medical supplies and food for animals
- Transfer Animal Protection Supervisor position from Health and Human Services



Revenue Forecast

Total Projected Revenue: \$1.4M

- Travis County Interlocal \$1.2M
- Adoptions \$105K
- Other Fees \$95K

FY 13 Estimate	\$1.1
FY 14 Forecast	\$1.3
% Change	18%



Priority Unmet Service Demands



- **Customer Service/ Adoption Unit: 5.0 FTEs, \$271k**
 - Expanded hours
 - Fully staffed & open to the public 363 days/year
 - 20,000 animals/year, 90% + live outcome rate
- **Animal Care Workers: 7.00 FTEs, \$339K**
 - Not meeting Association of Shelter Veterinarians (ASV) guidelines for care
 - Average 500 animals to feed and clean daily
 - New shelter 5,000 square feet larger
- **Animal Health Technicians for Behavior Program: 2.00 FTEs, \$104K**
 - Public Safety and Live Outcomes
 - Requires more than one staff person to be effective



Animal Services Office Contacts

Abigail Smith

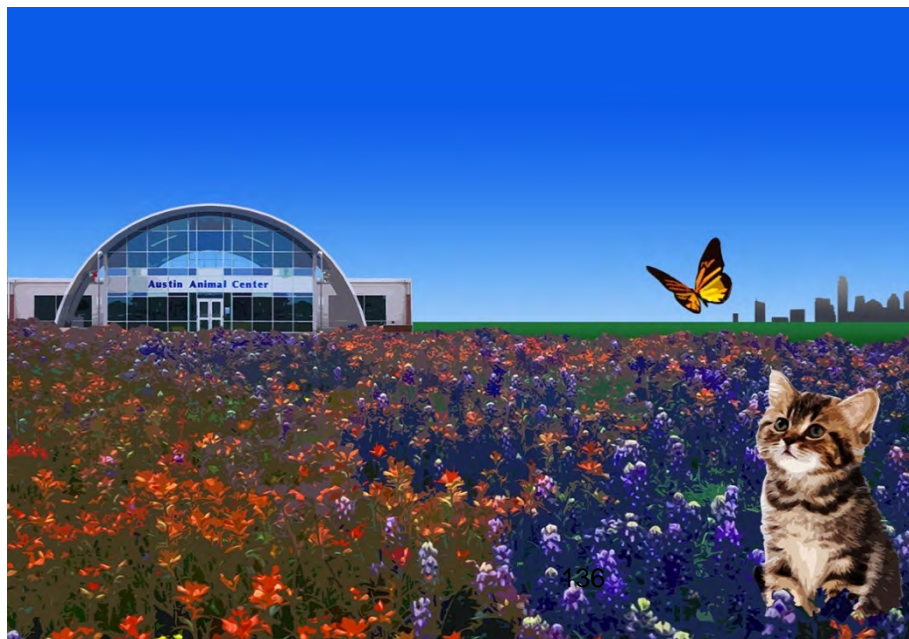
Chief Animal Services Officer

(512) 978-0536

Media Inquiries

Corporate Public
Information Office

(512) 974-2220





AUSTIN PUBLIC
LIBRARY

more than books

FY 2014 Financial Forecast

Forecast Presentations:

www.austintexas.gov/finance



Organization Overview

BY PROGRAM (\$M):

Total Budget – APL

FY 13 Budget - \$30.2

FY 13 FTEs – 353.55

Materials Management

FY 13 Budget - \$5.5

FY 13 FTEs – 28.88

Public Services

FY 13 Budget - \$17.5

FY 13 FTEs – 248.92

Transfers/Other

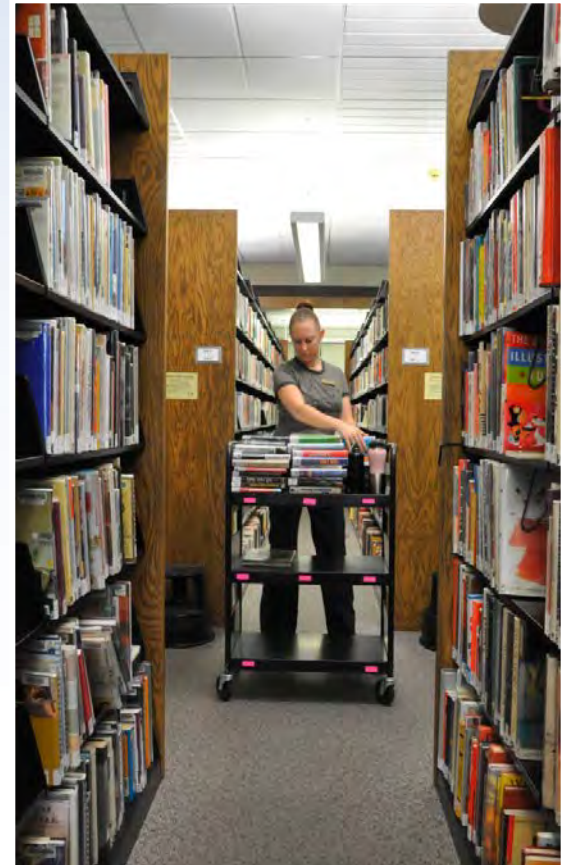
FY 13 Budget - \$0.02

FY 13 FTEs – 0.00

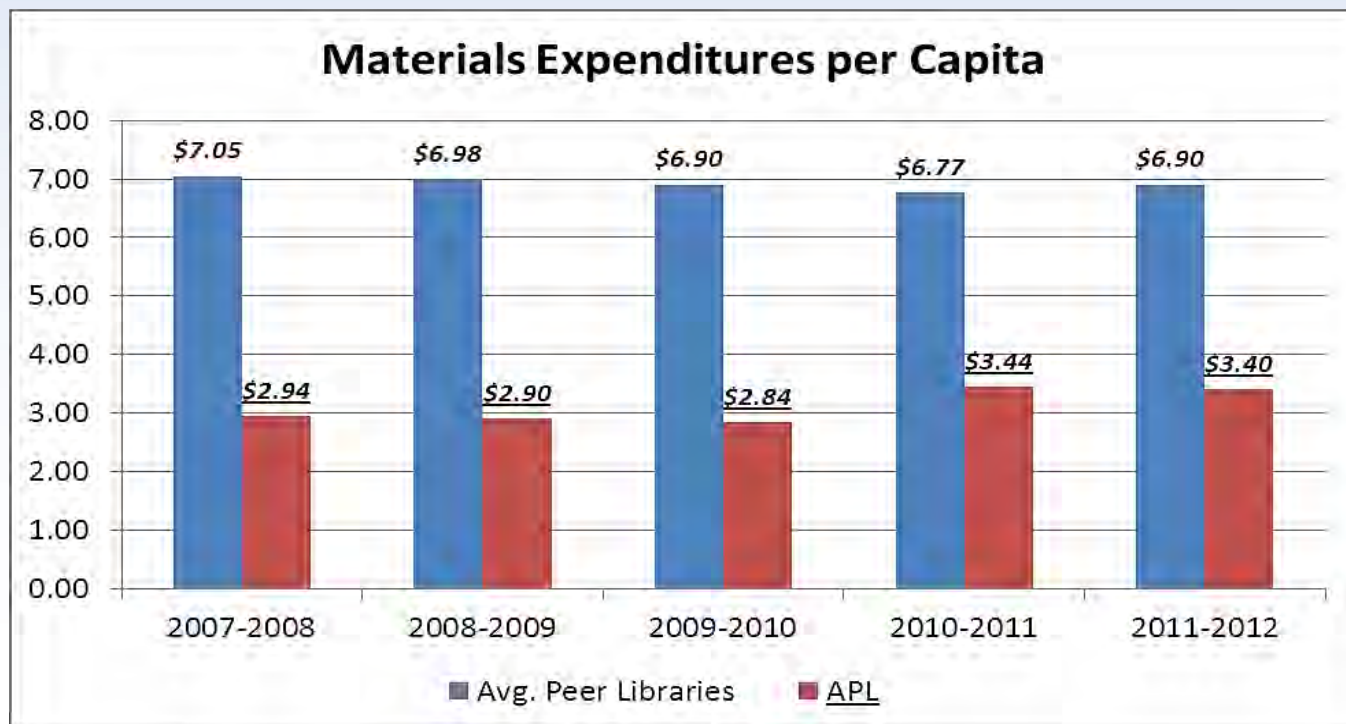
Support Services

FY 13 Budget - \$7.2

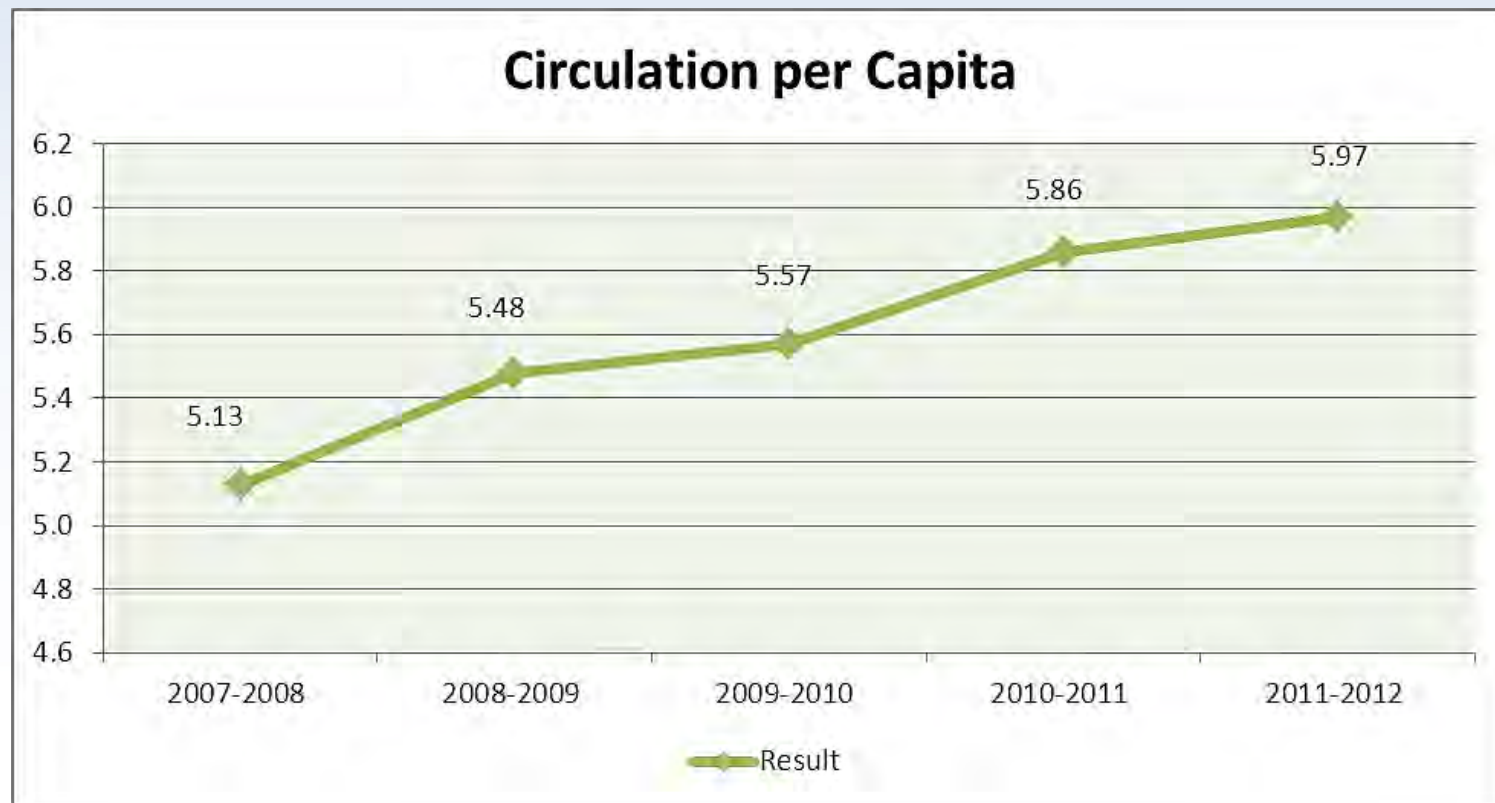
FY 13 FTEs – 75.75



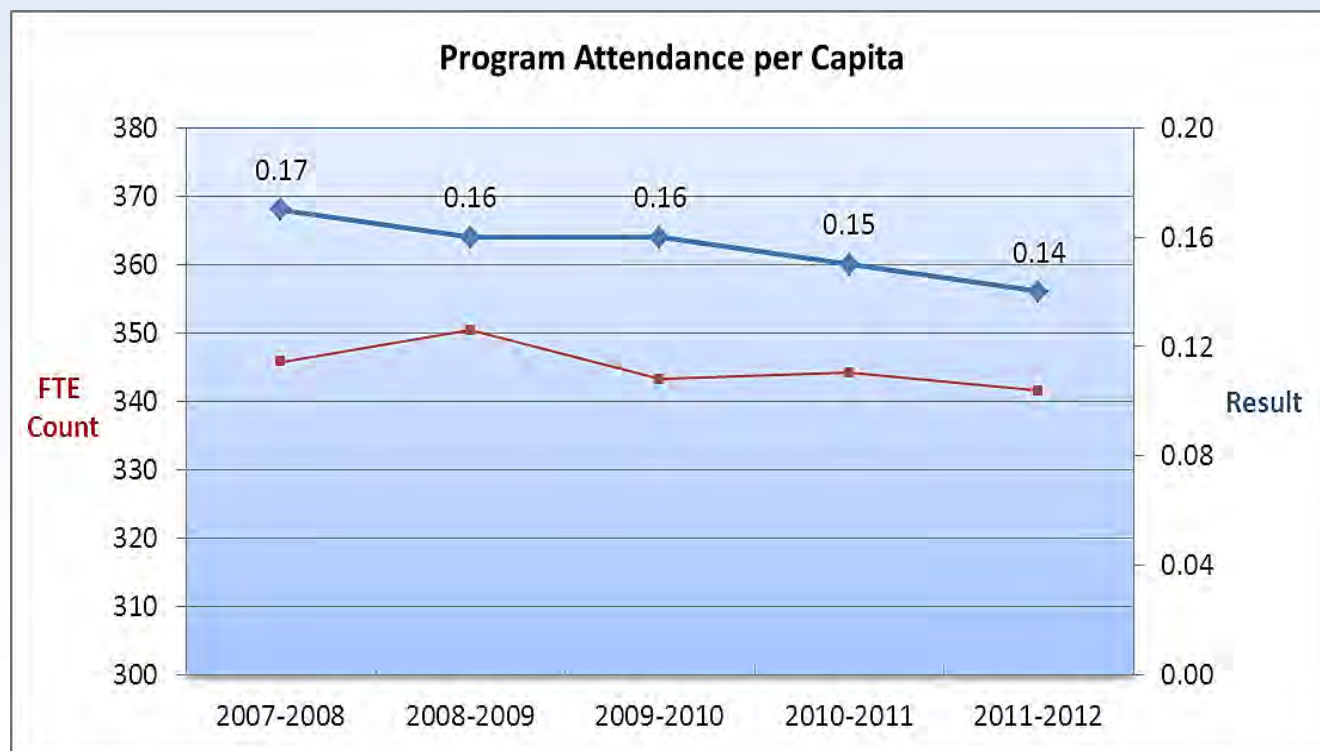
Key Performance Indicators



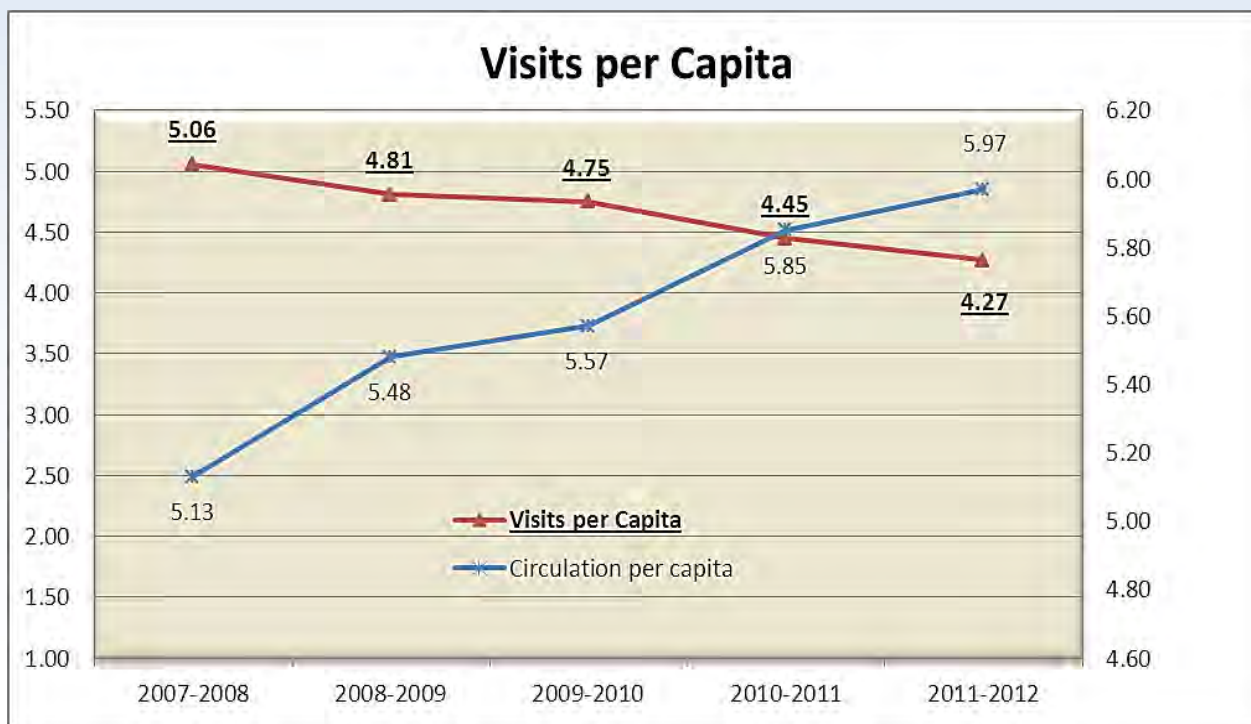
Key Performance Indicators



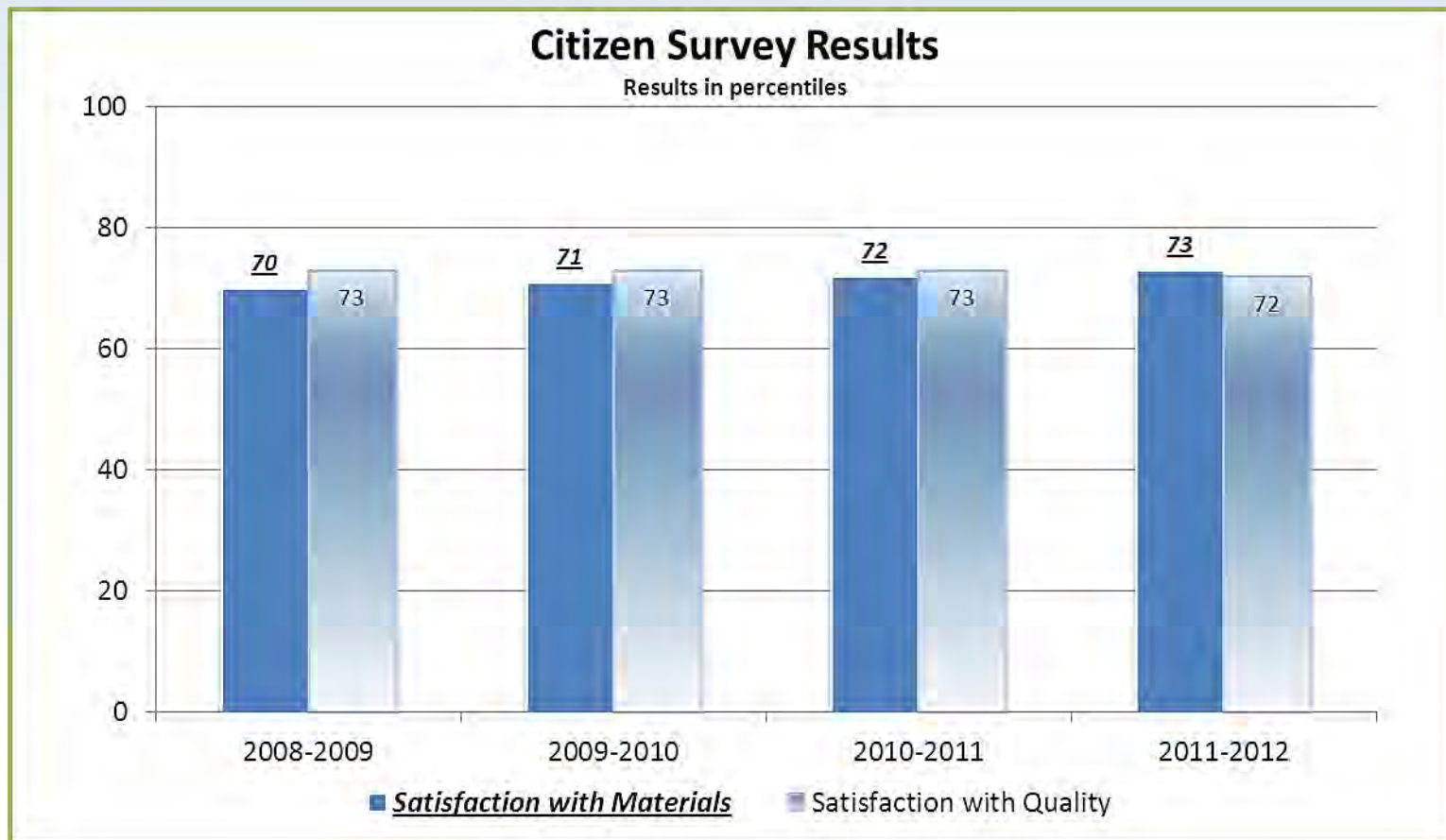
Key Performance Indicators



Key Performance Indicators



Citizen Survey Results



Budget Forecast

Citywide Cost Drivers- \$0.8 million

- Health Insurance increases
- Fuel and fleet maintenance

Departmental Cost Drivers- \$0.3 million

- System-wide Materials & Database budgets
- Software and Hardware Maintenance contracts
- Contractual increase in fire & intrusion protection/inspection services
- Other Contractuals/Commodities

FY 13 Budget

\$30.2M

FY 14 Forecast

\$31.3M

% Change

3.5%



Revenue Forecast

Department Revenue Changes - \$13,000

- Library Fines revenue - No significant increase expected

FY 13 Estimate

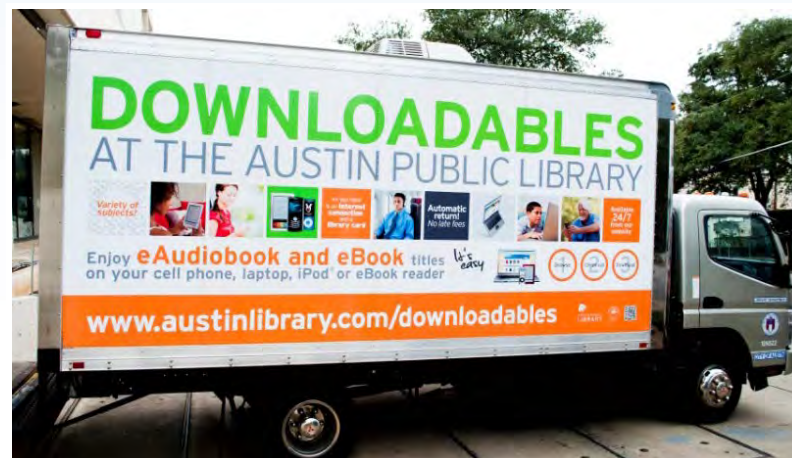
\$661,000

FY 14 Forecast

\$674,000

% Change

2.0%



Capital Projects - Current

NEW CENTRAL LIBRARY



Groundbreaking
Ceremony
May 30, 2013

EXTERIOR SECURITY CAMERAS



12 Branch
Libraries currently
being cabled

CENTRAL BOILERS AND FLUE RETROFIT



Contractor
Selected to
perform work

FY 14 Capital Highlights

UNIVERSITY HILLS



**Library Parking
Lot Expansion**

PLEASANT HILL



**Library Reroof
and HVAC
Upgrade**

MILWOOD



**Library
Renovation**

Priority Unmet Service Demands

ESSENTIAL PERSONNEL POSITIONS: \$783,477; 13.00 FTEs

- Full time positions to replace temporary staffing
- Addition of Youth Librarians to offer more youth programming
- Carver Job Center full time position to offer job search and one-on-one computer instruction to job-seekers



SECURITY GUARD POSITIONS: \$100,102; 2.00 FTEs

- Two security guards to assist in patrolling 24 Library facilities
- Security guards keep peace and order and improve the Library environment especially in areas near schools that require after-school security coverage



For More Information

CONTACTS:

Assistant Director
Toni Lambert
974-7466

DIRECTOR
Brenda Branch
974-7444

Assistant Director
Dana McBee
974-7433

Financial Manager
Victoria Rieger
974-7446



Media Inquiries
Public Information Office
974-2220



AUSTIN/TRAVIS COUNTY HEALTH & HUMAN SERVICES DEPARTMENT

FY 2014 FINANCIAL FORECAST



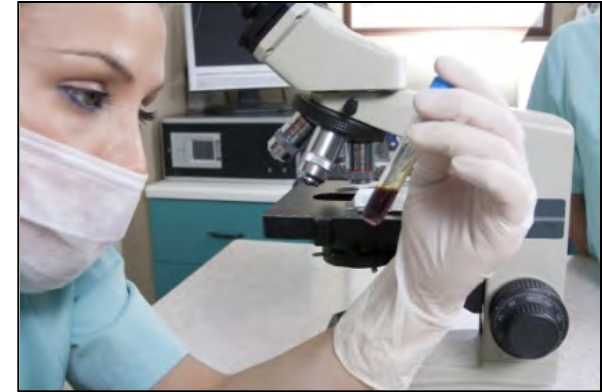


HHSD ORGANIZATIONAL OVERVIEW

Maternal Child & Adolescent Health
FY13 Budget \$8.8M; 118.00 FTEs



Community Services
FY13 Budget \$4.3M; 56.75 FTEs



Disease Prevention & Health Promotion
FY13 Budget \$12.5M; 140.30 FTEs

Total HHSD FY13 Budget
\$63.4 M **417.75 FTEs**





HHSD ORGANIZATIONAL OVERVIEW

Environmental Health Services
FY13 Budget \$4.5M; 51.50 FTEs



Social Service Contracts
FY13 Budget \$26.9M



Support Services & Transfers
FY13 Budget \$6.3M; 49.70 FTEs

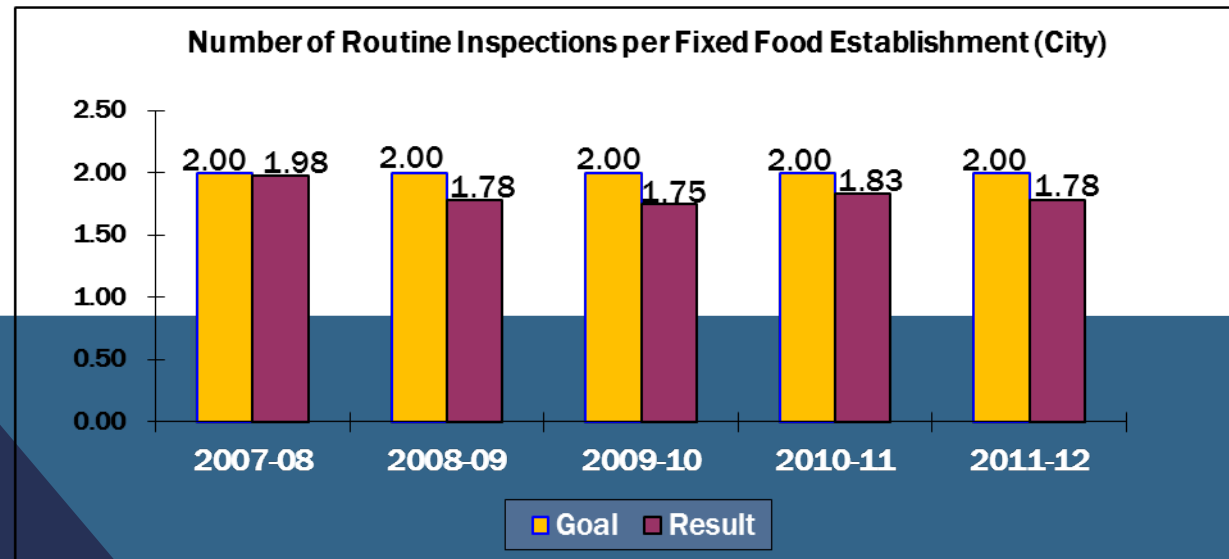
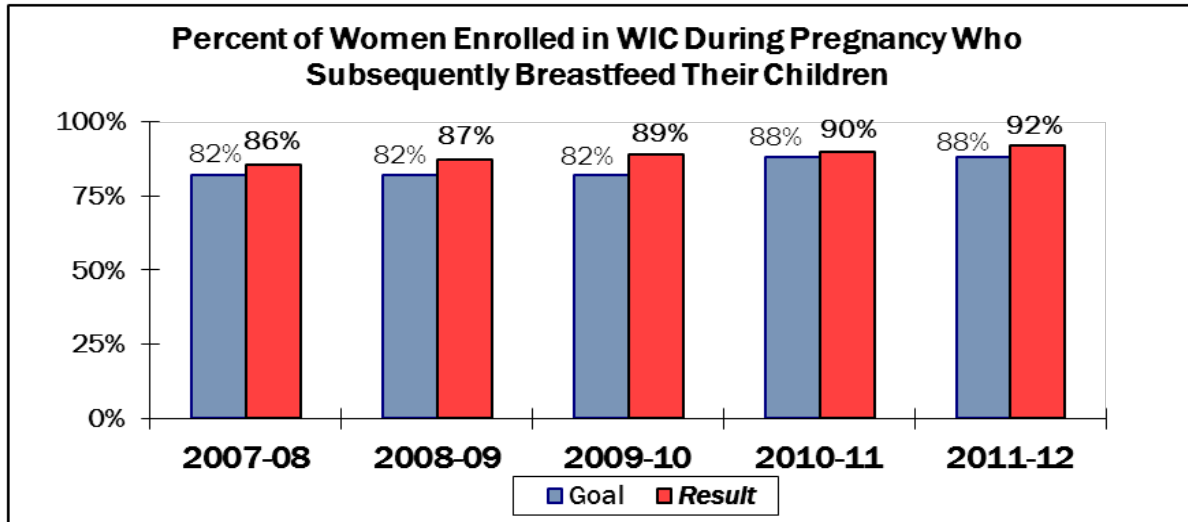
One Stop Shop
FY13 Budget \$121K; 1.50 FTEs

Total HHSD FY13 Budget
\$63.4 M **417.75 FTEs**





KEY PERFORMANCE INDICATORS





BUDGET FORECAST COST DRIVERS

Department-wide – \$672K

- Workforce Development transferred in from the Sustainability Fund
- Grant Support
- Decrease in one-time funding for Child, Inc.
- Transfer Center for Child Protection to Austin Police Department
- Transfer Animal Protection Supervisor position to Animal Services

FY 13 Budget	\$40.3
FY 14 Forecast	\$41.5
% Change	2.9%

Citywide - \$489K

- Health Insurance Increases
- Fuel & Fleet Maintenance





REVENUE FORECAST

➤ Travis County Interlocal \$3.2M

➤ Environmental Health Services
\$3.5M

➤ Vital Records \$560K

➤ Patient Fees & Reimbursements \$377K

FY 13 Estimate

\$7.3

FY 14 Forecast

\$7.7

% Change

5.5%





FY 14 CAPITAL HIGHLIGHTS

- Montopolis & Far South Parking Lot Expansion
- Betty Dunkerley Campus Drainage and Roadway Improvements
- Montopolis Community Center





PRIORITY UNMET SERVICE DEMANDS

Request	Cost	FTEs
Security Guards	\$161,330	Contract
Inspections & Regulations of Food Establishments	\$310,731	4.00
Homeless Prevention Program & Social Service Contracts	\$453,150	1.00
Maternal Infant Outreach Program	\$101,162	1.00
African American Quality of Life Outreach Program	\$225,438	3.00





QUESTIONS

For More Information Contact

Carlos Rivera, Director

972-5010

Kymberley Maddox, Chief Administrative Officer

972-5041

Media Inquiries:

Carole Barasch, Public Information Officer

972-6115





NEIGHBORHOOD HOUSING AND COMMUNITY DEVELOPMENT OFFICE

FISCAL YEAR 2013-14

FINANCIAL FORECAST

Forecast Presentations:

www.austintexas.gov/finance



Organization Overview

BY PROGRAM (\$M):

Total Budget – NHCD
FY 13 Budget – \$15.2
FY 13 FTEs – 52.00

Community Development
FY 13 Budget – \$2.0
FY 13 FTEs – 2.00



Housing



Support / Transfers
FY 13 Budget – \$5.2
FY 13 FTEs – 32.00

Housing
FY 13 Budget – \$8.0
FY 13 FTEs – 18.00



Key Dashboard Indicator

Key indicator	FY 2012 Goal	FY 2012 Accomplishment
No. of Households served	7,500	6,461

Populations served

- 61% of all persons assisted earned at or below 30% MFI & 89% of all persons assisted earned at or below 50% MFI
- 75% of all persons assisted are minorities
- 20% of the population served were elderly and 12% were disabled



Lyons Garden



Program Performance

FY 2012

Housing Developer Assistance	% of Goal Achieved
Rental Housing Developer Assistance	188%
Acquisition and Development	170%

Homeowner Assistance	% of Goal Achieved
G.O.Repair program	143%
Lead Hazard Control	103%

Community Development	% of Goal Achieved
Short term supportive housing	150%
Homeless essential services	149%
Child care services	109%



Budget Forecast

Cost Drivers –

\$0.9 million decrease

- Health insurance increases
- Fuel and fleet maintenance
- Workers' Compensation and accrued payroll
- Increased program outreach efforts
- Personnel costs for Housing Development Specialist
- Grant support for personnel
- \$0.7 million decrease due to less beginning fund balance

Total Requirements

FY 13 Budget

\$15.2

FY 14 Forecast

\$14.3

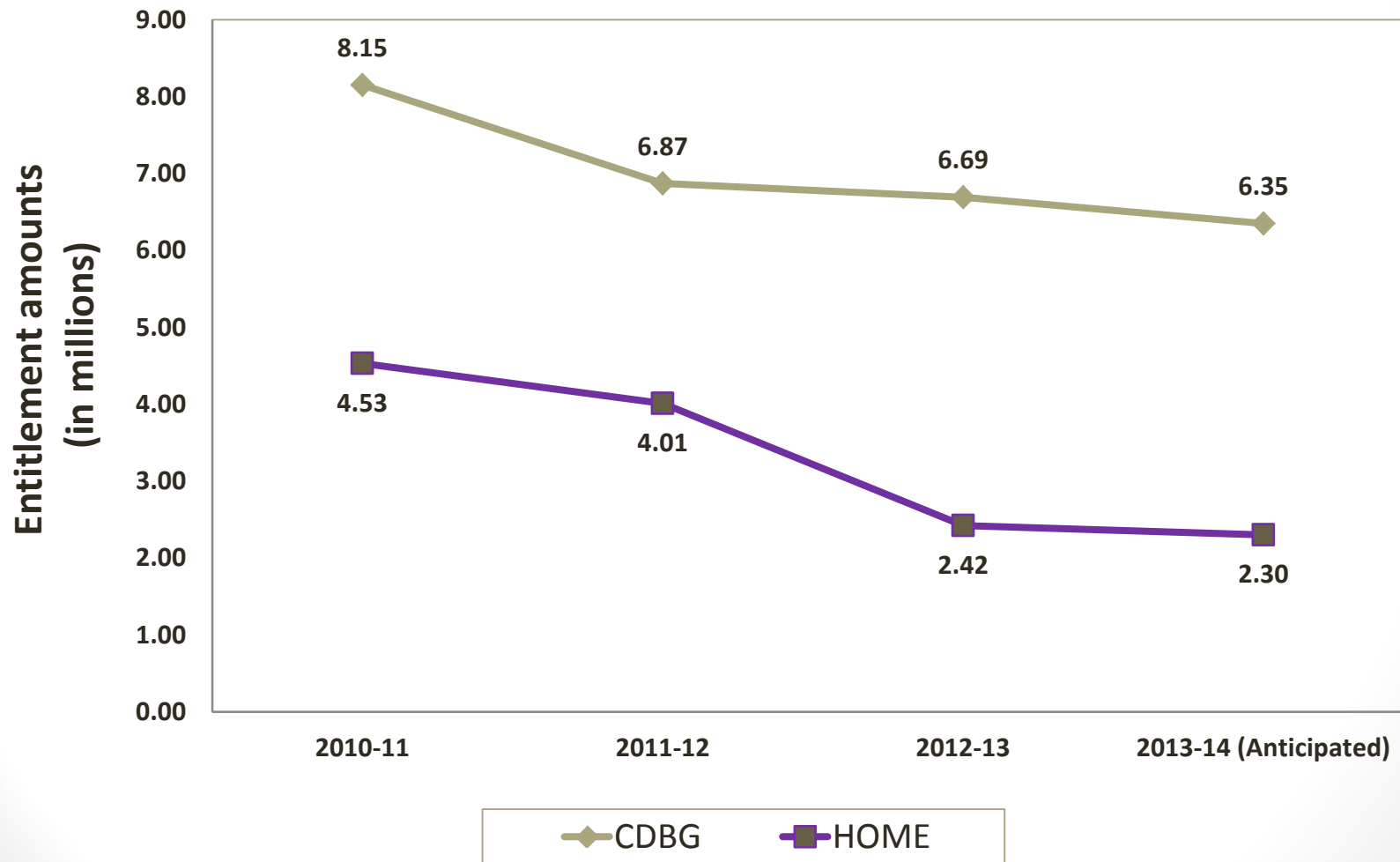
% Change

(5.9%)



Federal Funding History

Federal Funding FY 2011-2014





Impact of Sequestration

(5% anticipated cut in CDBG funding)

Community Development Block Grant (CDBG)	Funding Impact for FY14	Reduced Households Served FY14
Child Care	\$(28,907)	13
Senior Services	(979)	2
Youth support services	(9,059)	7
Tenants Rights Assistance	(11,252)	21
Architectural Barrier Removal - Homeowner	(75,483)	6
Emergency Home Repair	(50,000)	24
Microenterprise Technical Assistance	(10,000)	2
Community Development Bank	(7,500)	0
Acquisition and Development	(21,528)	-
Rental Housing Developer Assistance	(22,718)	-
East 11th and 12th Street Revitalization (Debt Service)	(30,289)	-
Administration (20%)	(66,928)	-
Subtotal	\$(334,642)	75



Impact of Sequestration

(5% anticipated cut in HOME funding)

HOME Investment Partnership Grant	Funding Impact for FY14	Reduced Households Served FY14
Tenant-Based Rental Assistance	\$(15,094)	6
Homeowner Rehabilitation Loan	(40,552)	1
Down Payment Assistance	(19,877)	1
Acquisition and Development	(19,680)	-
Rental Housing Developer Assistance (HOME CHDO)	(9,109)	-
CHDO Operating expenses Grants	(5,000)	-
Administration (10%)	(12,146)	-
Subtotal	\$(121,459)	7



Revenue Forecast

Revenue Changes – \$0.1 million decrease

- Anticipated grant reduction from Sequestration
 - 5% to CDBG and HOME
- Transition of support for Sustainability Fund to General Fund; resulting in net increase of \$0.1 million to NHCD

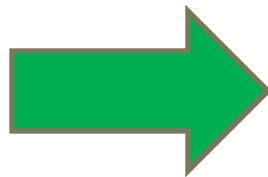
Total Sources

FY 13 Budget \$13.6

FY 14 Forecast \$13.5

% Change (0.7%)

**FY 2014
Totals by
Funding
Sources**
(in millions)



CDBG	\$6.4
HOME	\$2.3
Sustainability Fund	\$3.3
General Fund	\$0.5
Housing Trust Fund	\$0.8
Other	\$0.2



Priority Unmet Service Demands

Request	Cost	FTEs
Grant Support	\$456,101	-
Permanent Supportive Housing - evaluation of program cost effectiveness	\$150,000	-



Capital Projects Underway

Multi-family Residential Units

- The Austin Housing Finance Corp partnered with Anderson Community Development Corporation (ACDC) to construct 24 rental units for buyers earning less than 50% MFI. Project completion: Fall 2013.
- Lifeworks hosted a groundbreaking in April 2013 for 45 rental units. The housing combined with other LifeWorks services will provide a foundation for self sufficiency and success.



Construction work at ACDC



Capital Projects Underway

Single-family Residential Units

- Renovation/reconstruction of 7 AHFC owned homes in Juniper Olive District completed in April 2013. Home sales expected to be completed by December 2013.
- City partnered with Austin Habitat for Humanity to build 43 single family homes in Devonshire Village. Construction is complete and sales will continue through the end of FY13.





Other Housing Capital Needs

- All \$55 million from 2006 bonds allocated
 - No additional bond funds available
- Homelessness in Austin
 - Estimated 2,300 Austinites needing shelter each night
- Affordability of rental and owner-occupied units
- Permanent supportive housing and wrap-around services



Capital Needs: \$11M

- **Cost: \$11M a year (2008-2012)**
- **Created 2,593 affordable units**
- **Average per unit \$23K**

HOUSING MARKET STUDY GOAL: PROJECTED NEED FOR A 12-YEAR PERIOD (2008-2020)

- *Rental: 12,000 new deeply-subsidized units (renting for \$425 and less) for very-low income residents. Must average 1,000 units per year to meet the need.*

(ANALYSIS BASED ON G.O. BOND FUNDED PROJECTS)



For More Information

	Betsy Spencer Director 974-3182
	Rebecca Giello Assistant Director 974-3045
	Alex Zamora Chief Financial Manager 974-3151
	Media Inquiries 974-2220



Parks & Recreation Department

FY 2014 Financial Forecast



Organization Overview

By Program (\$M):

Total Budget – PARD

FY 13 Budget – \$52.1

FY 13 FTEs – 560.75

Parks and Recreation Department



Community Services

FY 13 Budget – \$28M

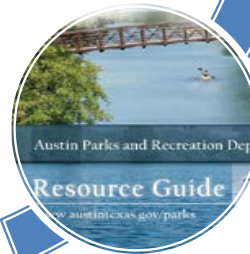
FY 13 FTEs – 253.00



Parks, Planning, Development

FY 13 Budget – \$18.7M

FY 13 FTEs – 249.85



Support Services, Other

FY 13 Budget – \$5.4M

FY 13 FTEs – 55.90



Key Performance Indicators

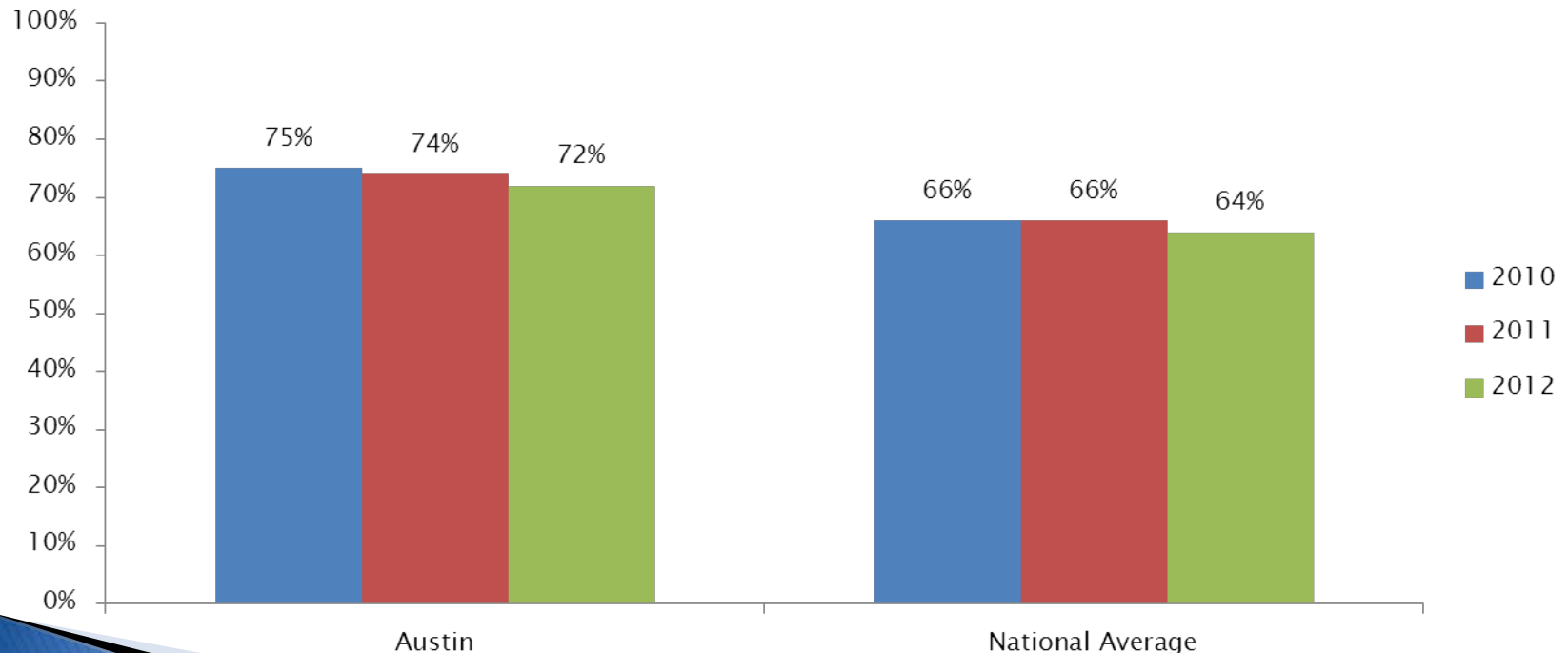
Measure	2011-12		2012-13	
	Goal	Actual	Goal	CYE
Citizen Satisfaction rating of the appearance of park grounds	85%	71%	70%	70%
Number of park acres per 1,000 population	23.8	23.7	23.8	23.4
Percent of CIP projects completed on time	95%	72%	70%	70%
Percent of participants who indicate an increase of environmental awareness	95%	98%	95%	95%
Percent of users satisfied with recreation services	73%	71%	74%	74%
Ratio of developed and undeveloped total park acres per grounds maintenance FTE	161	175	161	176
Ratio of parks recreational staff per recreational facility	4.3	3.3	4.3	4.3



Citizen Survey Results

Respondents rate **overall satisfaction** with Parks and Recreation at 72%

Measure	2011	2012
PARD Overall Satisfaction	74%	72%
National Average	66%	64%





Budget Forecast

City Cost Drivers - \$1 million

- Employee Insurance Increases
- Fuel, Fleet Maintenance

FY 13 Budget

\$52.1M

FY 14 Forecast

\$54.3M

% Change

4.2%

Department Cost Drivers

Gus Garcia Community Garden & Multipurpose Field **\$81K**

- On Schedule – June 2013.

Northeast District Park Grounds **3.00 FTE, \$183K**

- Colorado River Greenbelt, Gus Garcia, etc.

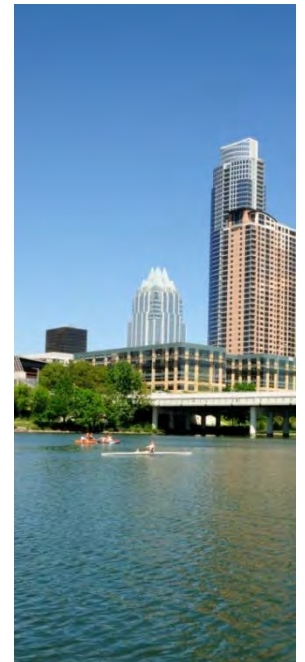
Northwest District Park Grounds **2.00 FTE, \$83K**

- Northern Walnut Creek Trail, etc.

Cemeteries Management & Operations **26.00 FTE, \$1.2M**

- 5 Cemeteries, costs net of revenue.

Back out one-time-costs from FY2013 amendment **(\$400K)**





Revenue Forecast

Revenue Changes: \$0.1 million

Fee Changes Under Consideration:

- Privately-Sponsored Ticketed Special Events
- Non-Resident Admission Fees:
 - Municipal Pools
 - Facility (Entrance, Package, Room Rentals)
- Impact on Revenue: \$280,000 above Forecast

FY 13 Estimate	\$8.5M
FY 14 Forecast	\$8.6M
% Change	2.4%





FY 14 Capital Highlights

FY 2014 (Projects in Progress)

- Gus Garcia District Park Improvements
- Bartholomew Municipal Pool Renovation
- Southern & Northern Walnut Creek Trail
- Auditorium Shores Trailhead
- Holly Shores / Edward Rendon Sr. Park at Festival Beach – Master Plan
- Republic Square Phase II Improvements





Priority Unmet Service Demands

Request	Cost	FTEs
Turner Roberts Programming	\$142,704	1.00
Occupational Health and Safety Personnel and Safety Equipment	\$108,246	1.00
ADA Compliance Project Coordinator	\$97,624	1.00
Playscape Park Maintenance Assistants, Materials	\$507,388	4.00
Extending Pools Operating Season	\$184,595	N/A





For More Information



CONTACTS:

Director
Sara Hensley
974-6700

Media Inquiries
974-6745



AUSTIN TRANSPORTATION DEPARTMENT

FY 2014 Financial Forecast



Organization Overview

BY FUND (\$M):

Total Budget – ATD
FY 13 Budget – \$21.1
FY 13 FTEs – 171.50

Austin
Transportation
Department



Transportation Fund

FY 13 Budget – \$10.2
FY 13 FTEs – 123.00



Parking Management Fund

FY 13 Budget – \$10.1
FY 13 FTEs – 48.50



General Fund

FY 13 Budget – \$0.85



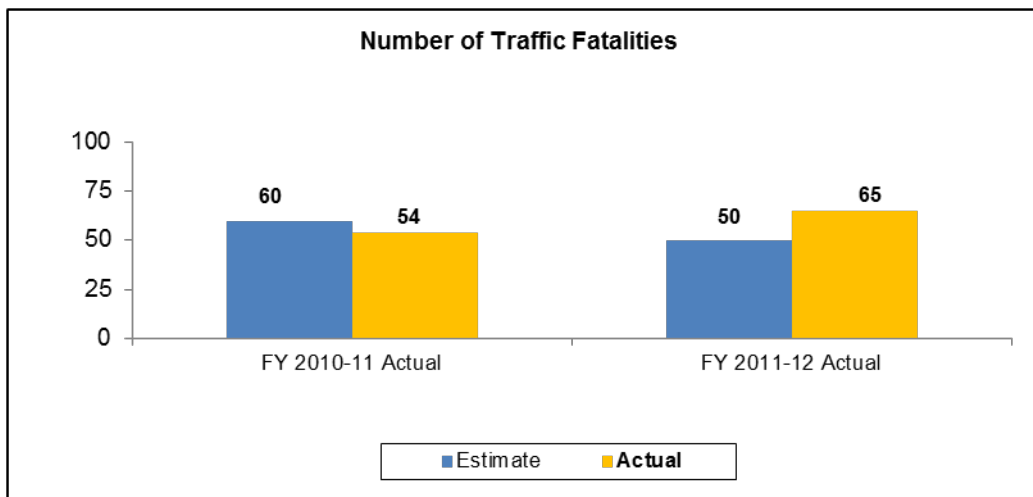
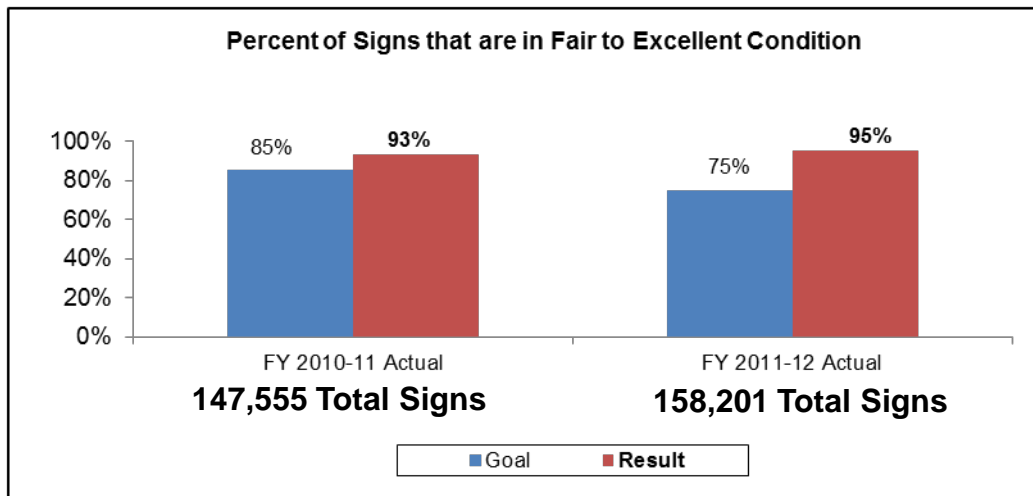
Transportation Department Overview

PROGRAMS	• ACTIVITIES	FY 13 Budget	FY 13 FTEs
One Stop Shop	• Inspection, Review and Support	\$2.0	24.00
Parking Enterprise	• Parking Management	\$5.1	48.50
Traffic Management	<ul style="list-style-type: none"> • Arterial Management • Traffic Signs, Markings • Transportation Engineering 	\$7.2	82.00
Transportation Project Development	• Strategic Transportation Planning	\$0.5	6.00
Support Services	• Departmental Support Services	\$1.3	11.00
Transfers and Other Requirements	<ul style="list-style-type: none"> • Transfers, Transfers to Capital Improvements • Other Requirements 	\$5.0	NA
Totals by Program (\$M)		\$21.1	171.50



Key Performance Indicators

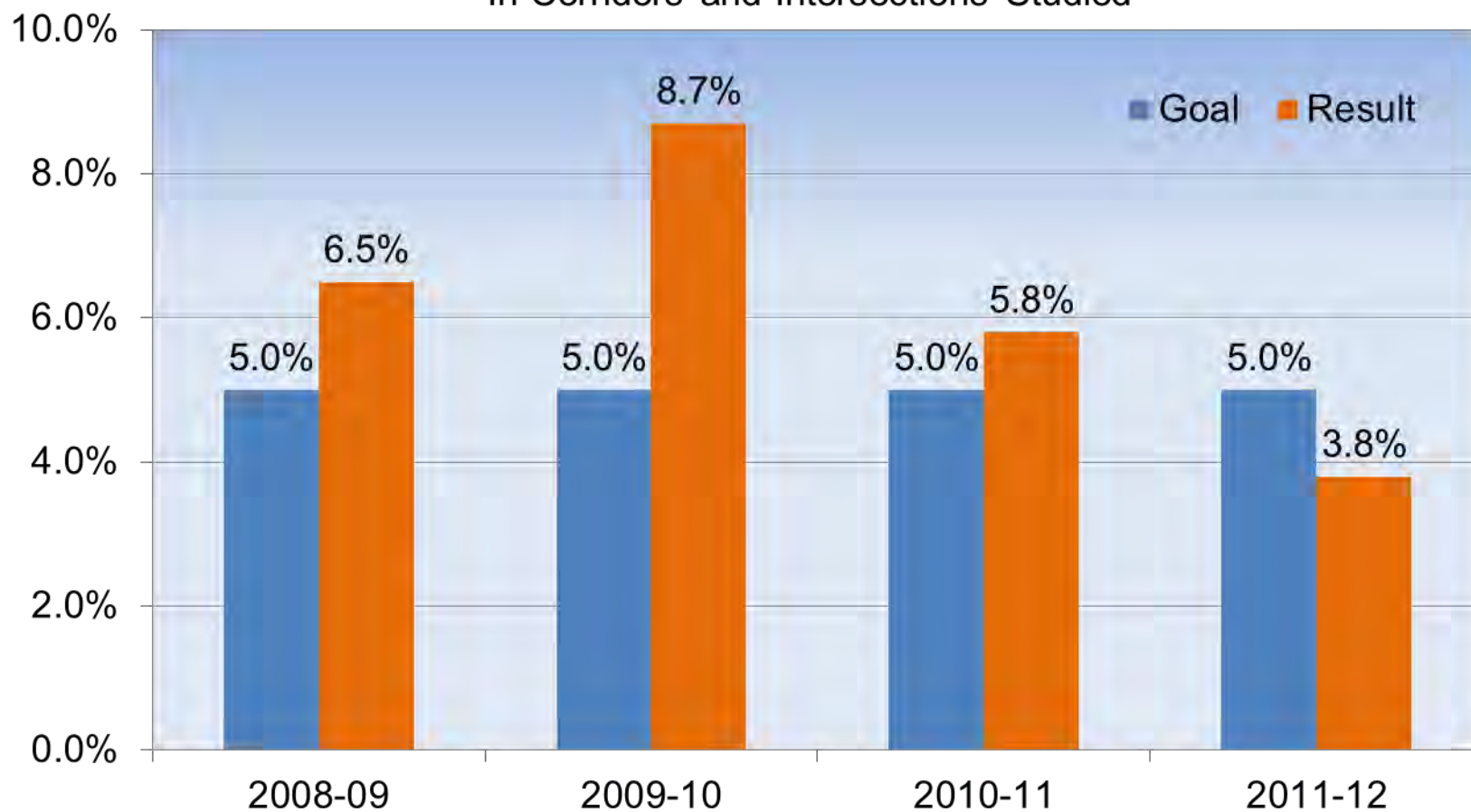
City Key Dashboard Indicators:





Key Performance Indicators

Percent Reduction in Estimated Vehicular Travel Time
In Corridors and Intersections Studied

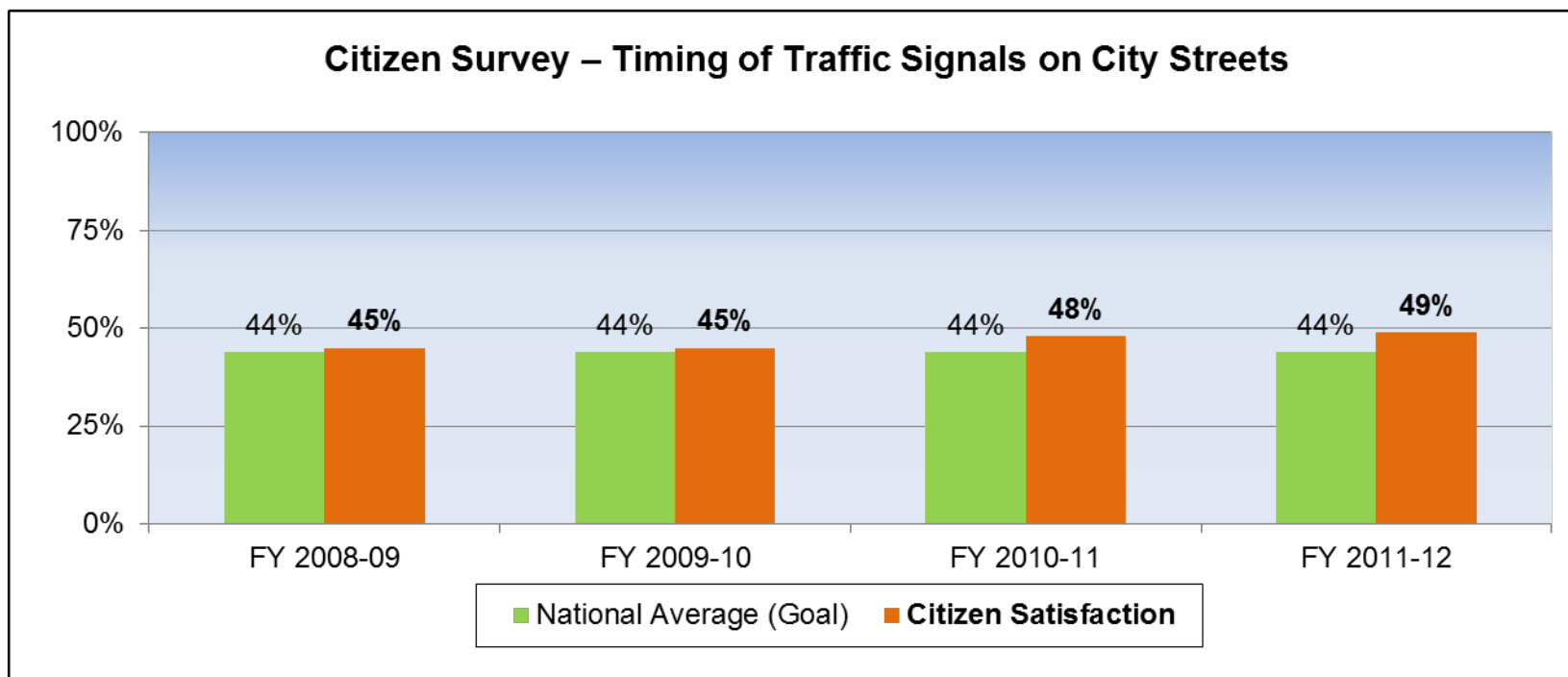




Citizen Survey Results

Respondents provided the following satisfaction rate in 2012:

- Timing of Traffic Signals on City Streets

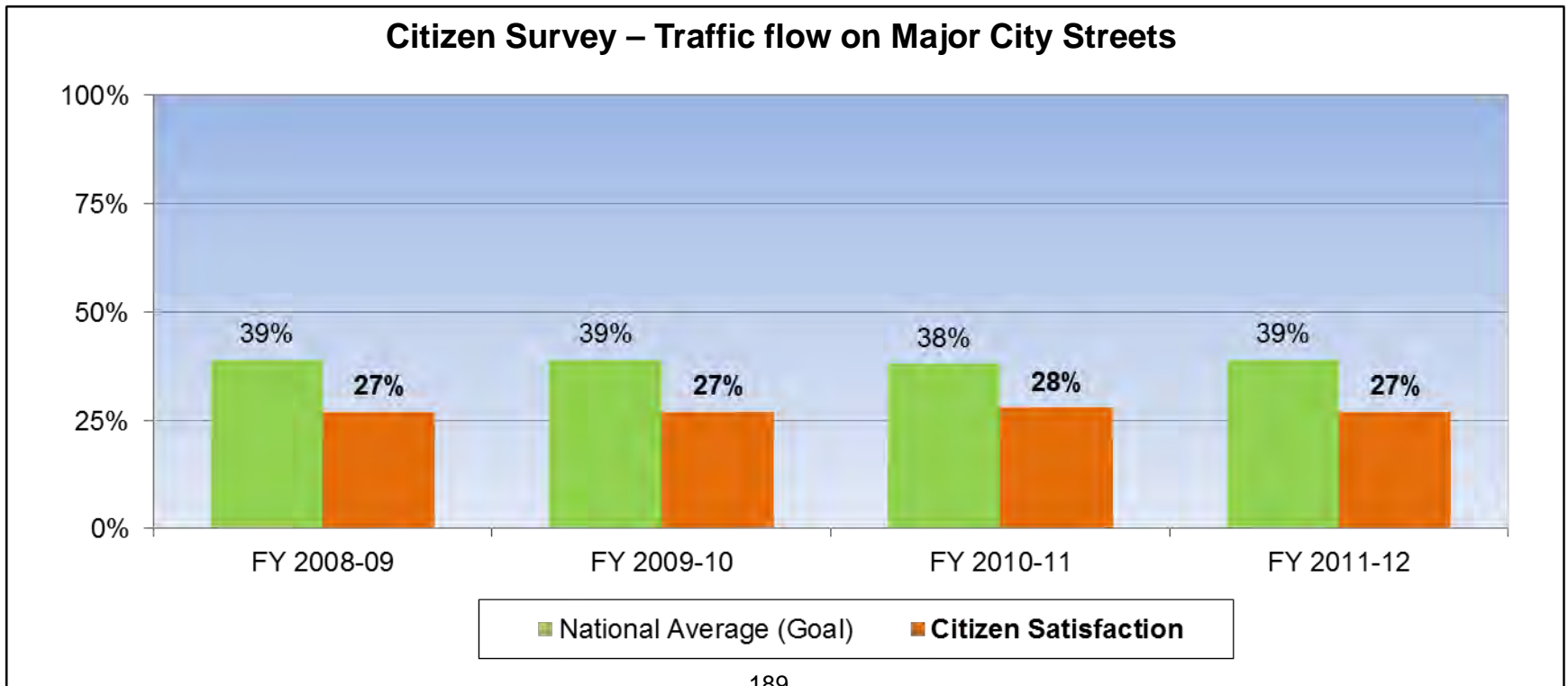




Citizen Survey Results

Respondents provided the following satisfaction rate in 2012:

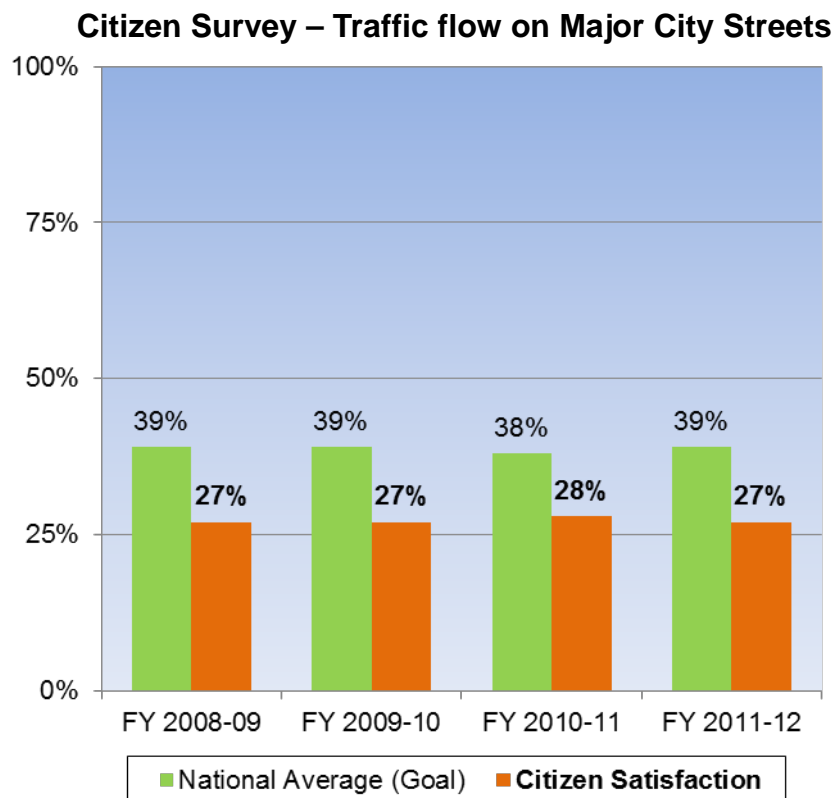
- Timing of Traffic flow on Major City Streets





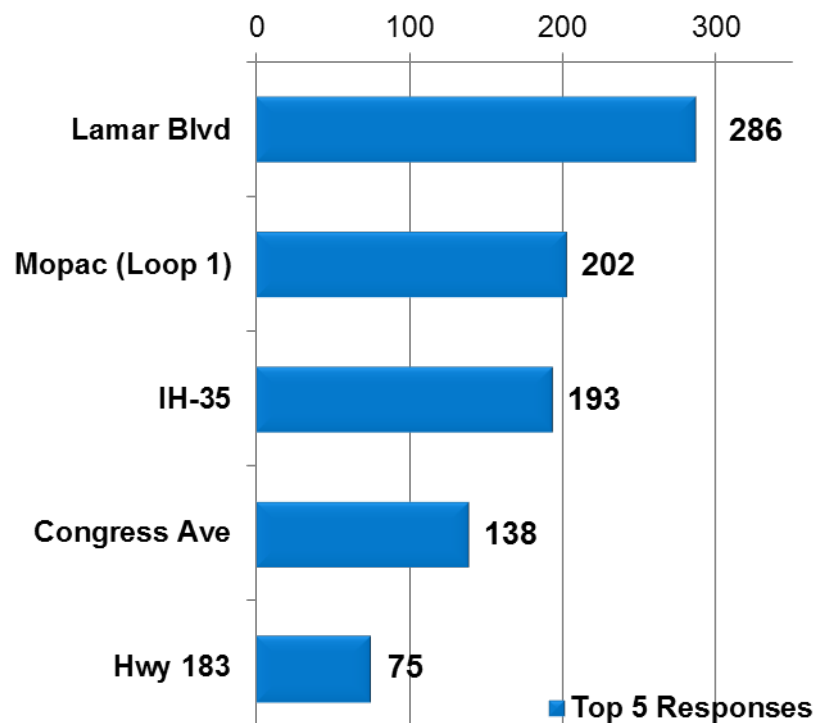
Citizen Survey Results

Respondents provided the following satisfaction rate in 2012:



Respondents identified the following Major City Streets*

What Major City Streets are citizens concerned about?





Transportation Fund (\$M)

- Purpose of the fund is to provide resources for operation, maintenance, and expansion of the City's transportation system.
- Primary revenue sources are the Transportation User Fee, cost reimbursements, and right-of-way fees.

	Amended FY13	Estimate FY13	Forecast FY14	Forecast FY15	Forecast FY16	Forecast FY17	Forecast FY18
Beginning Balance	5.8	13.1	7.7	1.1	0.1	0.8	1.7
Total Revenues	57.0	57.0	59.5	68.9	74.2	78.1	80.5
Public Works Operations	39.4	38.8	37.9	41.2	43.1	45.4	47.7
Transportation Operations	11.0	10.7	11.6	12.3	12.7	13.0	13.4
Transfers	11.8	11.8	15.7	15.3	16.3	17.3	18.2
Other Requirements	1.1	1.1	0.9	1.1	1.4	1.5	1.6
Total Expenditures	63.3	62.4	66.1	69.9	73.5	77.2	80.9
Ending Balance	(0.6)	7.7	1.1	0.1	0.8	1.7	1.3
TUF Rate Forecast	\$7.80	\$7.80	\$7.80	\$9.29	\$10.03	\$10.53	\$10.74
FTEs - ATD	123.0	123.0	130.0	130.0	130.0	130.0	130.0

The Transportation Fund provides funding for the Transportation Department totaling \$11.0M and 123.0 FTEs.



Parking Management Fund (\$M)

- Purpose of the fund is to provide for operation and maintenance of the City's parking districts and support various transportation initiatives.
- Primary revenue sources are pay station and single space parking meters.

	Amended FY13	Estimate FY13	Forecast FY14	Forecast FY15	Forecast FY16	Forecast FY17	Forecast FY18
Beginning Balance	\$2.9	\$2.9	\$1.4	\$0.8	\$0.6	\$0.6	\$0.4
Revenues*	\$8.6	\$8.6	\$9.4	\$9.4	\$9.4	\$9.4	\$9.4
Expenditures	\$5.1	\$5.1	\$5.7	\$5.8	\$5.9	\$6.0	\$6.1
Transfers Out & Other Req.	\$5.0	\$5.0	\$4.2	\$3.8	\$3.5	\$3.6	\$3.5
Total Expenditures	10.1	10.1	10.0	9.6	9.4	9.6	9.7
Ending Balance	\$1.4	\$1.4	\$0.8	\$0.6	\$0.6	\$0.4	\$0.1
FTEs - ATD	48.50	48.50	51.50	51.50	51.50	51.50	51.50

* No projected fee increases for parking management revenue



Budget Forecast

Citywide Cost Drivers

- Health insurance increases
- Fuel, Fleet maintenance and utilities
- City Administrative Support

Department wide Cost Drivers

- 1.0 FTE for Transportation Markings division
- 2.0 FTE for Traffic Engineering division
- 2.0 FTE for Special Events division
- 1.0 FTE for Right-of-Way Management division
- 1.0 FTE for the Office of Director
- 3.0 FTE for Parking Management and Valet Programs
- Net reduction of \$1M transfer to the Capital Budget for Transportation Initiatives.

ATD Combined Funds

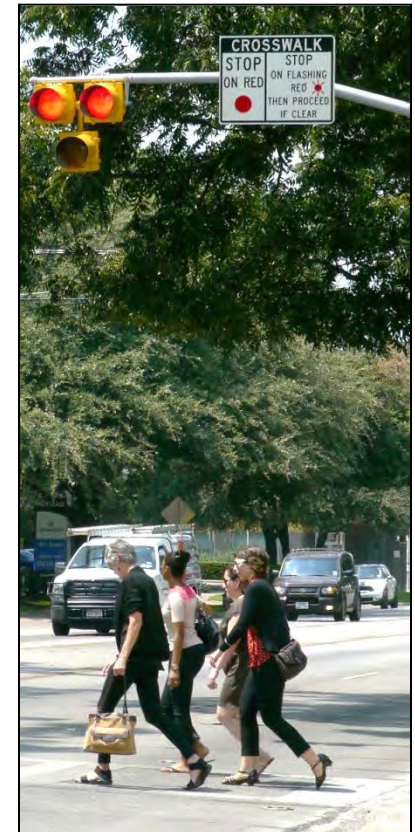
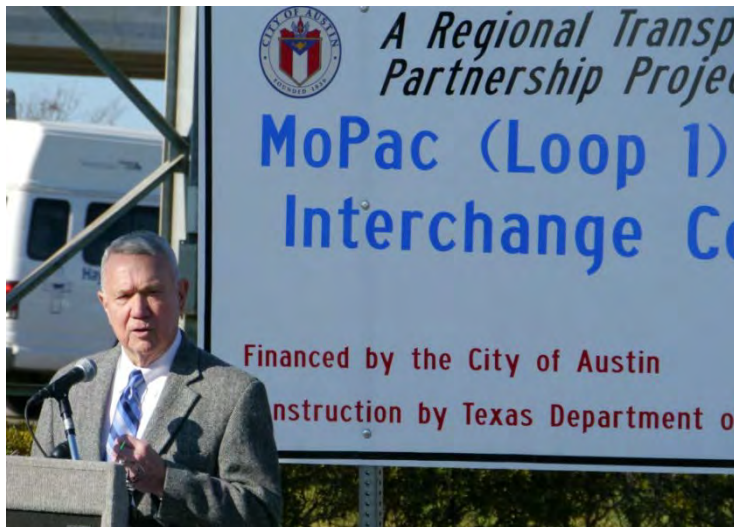
FY 13 Budget	\$21.1
FY 14 Forecast	\$21.6
% Change	1.9%



Budget Forecast

New Investments – \$ 1.2 million

- Transfer to Capital Improvements Plan for Transportation Initiatives \$1.0M
- West Campus Parking District Capital Improvements \$0.1M
- Parking meter repair and replacement program \$0.1M





Revenue Forecast

Parking Management Fund

- \$0.2 M increase in revenue from:
 - Taxicabs
 - Licenses
 - Valet
 - Car Sharing
- \$0.5 M increase from Core and Non Core Parking
 - Rainey Street, Off-street parking facility management
- \$0.1 M to establish pay station replacement account

Transportation Fund

- \$0.4 M increase from Right of Way (ROW) Management licensing, and other permits

ATD Revenues

FY 13 CYE	\$19.3
FY 14 Forecast	\$21.0
% Change	9.8%



FY 14 Capital Highlights

MAJOR/SIGNIFICANT WORK IN PROGRESS

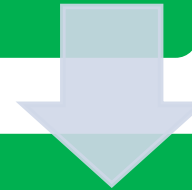
- 2013 Mobility Report
- Accessible Pedestrian Signals
- Advanced Transportation Management System
- Austin Strategic Mobility Plan, Phase II
- Bus Rapid Transit
- Corridor Development Programs
- Dynamic Message Signs
- Enhanced Bicycle Detection
- FM973 at SH71
- IH-35 Capital Corridor Improvement Project
- Local Area Traffic Management
- New Traffic Signals
- Oak Hill “Y” Projects
- Project Connect
- Pedestrian Countdown Timers
- Pedestrian Hybrid Beacons (PHBs)
- Railroad Quiet Zones
- Regional Transportation System Performance
- Wireless School Beacon System





For More Information

Director
Robert Spillar
974-2488



Business Consultant
Anthony Segura
974-7015



Media Inquiries
Karla Villalon
974-7246



Planning & Development Review Department

FY 2013–14 Financial Forecast

Forecast Presentations:

www.austintexas.gov/finance



Organization Overview

BY PROGRAM (\$M):

Total Budget – PDRD
FY 13 Budget – \$32.5
FY 13 FTEs – 334.0

One Stop Shop
FY 13 Budget – \$22.3
FY 13 FTEs – 243.00

Support / Transfers
FY 13 Budget – \$3.8
FY 13 FTEs – 28.0

Comprehensive Planning
FY 13 Budget – \$2.2
FY 13 FTEs – 24.0

Current Planning
FY 13 Budget – \$1.7
FY 13 FTEs – 14.0

Urban Design
FY 13 Budget – \$0.9
FY 13 FTEs – 9.0

CAMPO
FY 13 Budget – \$1.6
FY 13 FTEs – 16.0





Budget Forecast

Cost Drivers - \$0.8 million

- Health insurance increases
- Fuel, fleet maintenance and utilities
- Annualized cost for 4 FTEs from mid-year budget amendment
- Temporary position converted to FTE in Land Use Review
 - Fully reimbursed by Watershed Protection Department

General Fund

FY 13 Budget

\$25.2

FY 14 Forecast

\$26.0

% Change

3.2%



Budget Revenue

Department Revenue Changes - \$0.1 million decrease

General Fund

FY 13 Revenue	\$16.5
FY 14 Forecast	\$16.4
% Change	(0.6%)

- FY 2013 Estimate \$2.8 million higher than Budget
 - Development Fees – \$0.2 million
 - Building Safety – \$2.6 million
- Revenue projected near FY 13 estimated level





FY 14 Capital Highlights

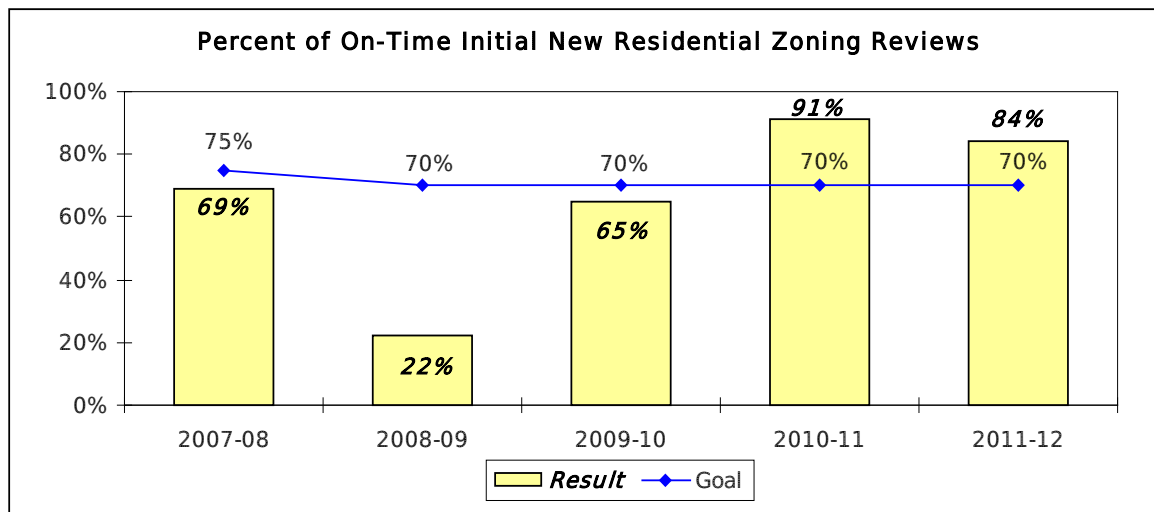
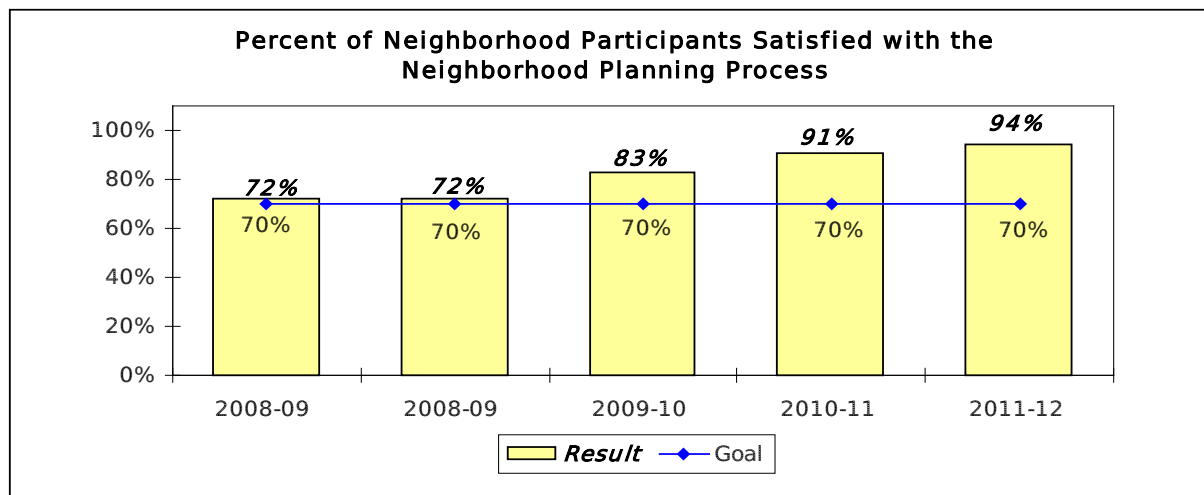
- Land Development Code Revision
- Airport Boulevard
- Great Streets Program
 - Cesar Chavez Esplanade – Phase 2
 - Colorado Street
 - 3rd Street – Phase 1
 - 8th Street





Key Performance Indicators

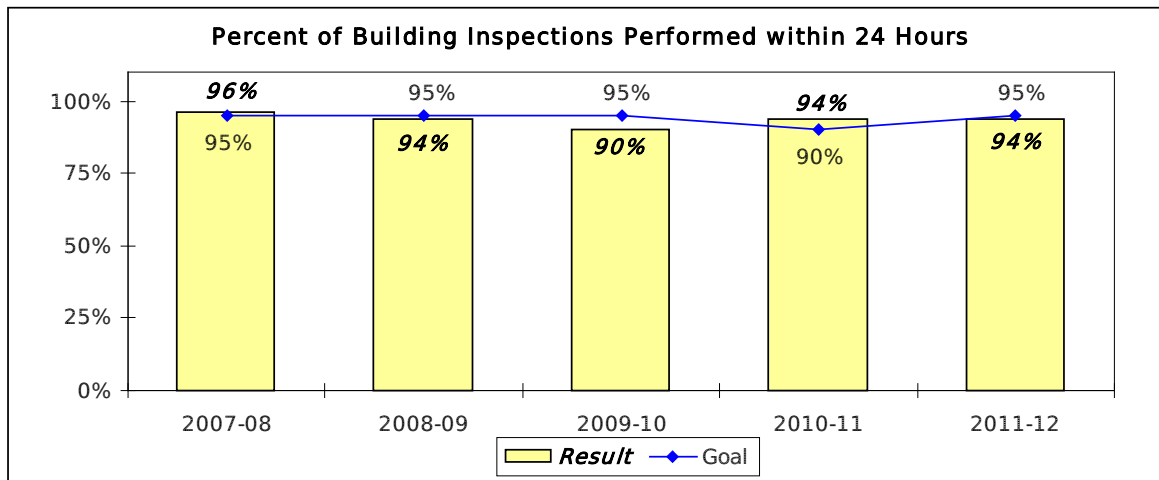
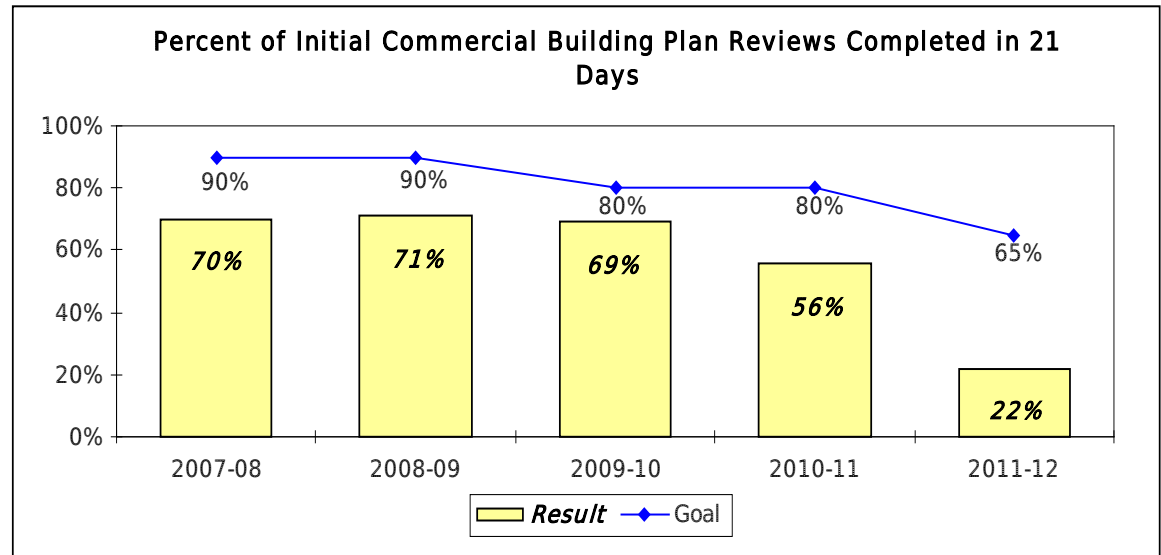
City Key Dashboard Indicators:





Key Performance Indicators

City Key Dashboard Indicators:





Priority Unmet Service Demands

Request	Cost	FTEs
Residential Inspectors and Program Manager for Building Inspections	\$867,636	8.00
Additional Site/Subdivision Intake and Inspectors	\$402,287	4.00
Increasing Records Management, IT Support for AMANDA, and Marketing and Communications Strategies	\$420,939	4.00



Priority Unmet Service Demands

Request	Cost	FTEs
Increasing Customer Service, Division Management and Permit Center Assistance	\$507,513	6.00
Electrical Inspectors for Time-certain Building Inspections	\$210,055	2.00
Plan Review Coordinator	\$124,425	1.00
Environmental Inspection Specialist Sr.	\$105,027	1.00



For More Information

Director
Greg Guernsey
974-2387



Financial Manager
Lisa Nickle
974-1417



Media Inquiries
Sylvia Arzola
974-6448

PUBLIC WORKS DEPARTMENT

FY 2014 Financial Forecast

Forecast Presentations:
www.austintexas.gov/finance



What's New in 2014

- Programmed sidewalk repairs and signal replacement
- Addition of concrete and utilities cut crews
- Full implementation of S&B career development
- Execution of 2012 Bond projects
- Enhanced grant management
- Establishment of operations project subaccounts
- Transfer of 3-1-1 Costs to Transportation Fund



Organizational Overview



Transportation Fund - PWD
FY13 Budget: \$52.4M
Staffing: 264 FTE



Capital Projects Management Fund
FY13 Budget: \$24.6M
Staffing: 193 FTE



Child Safety Fund
FY13 Budget: \$1.8M
Staffing: 7 FTE
225 Seasonal

PWD Totals
FY13 Budget: \$78.8M
Staffing: 464 FTE
225 Seasonal
689 Total



Budget Overview

Citywide Cost Drivers

- Health insurance increases
- Fuel, fleet maintenance and utilities costs
- City administrative support, Communication and Technology Management Department support and workers' compensation

Department-wide Cost Drivers

- Increase in use of transportation fund to provide for sidewalk, bicycle, and signal projects
- Escalation of commodities costs for both operations and capital improvement program projects
- Addition of new crews to address sidewalk and utility cut repairs

Revenue Drivers

- No increase in residential transportation user fee
- Additional Capital Project Management Fund revenues from 2012 bond projects

Public Works Budget

FY 13 Budget	- \$78.8 M
FY 14 Forecast	\$83.3 M
% Change	5.7%



Transportation Fund Overview (\$M)

- Purpose of the fund is to provide resources for operation, maintenance, and expansion of the City's transportation system.
- Primary revenue sources are the Transportation User Fee, cost reimbursements, and right-of-way fees.

	FY13 ¹	FY13 ²	FY14	FY15	FY16	FY17	FY18
Beginning Balance	5.8	13.1	7.7	1.1	0.1	0.8	1.7
Total Revenues³	57.0	57.0	59.5	68.9	74.2	78.1	80.5
Public Works Operations	39.4	38.8	37.9	41.2	43.1	45.4	47.7
Transportation Operations	11.0	10.7	11.6	12.3	12.7	13.0	13.4
Transfers ⁴	11.8	11.8	15.7	15.3	16.3	17.3	18.2
Other Requirements	1.1	1.1	0.9	1.1	1.4	1.5	1.6
Total Expenditures	63.3	62.4	66.1	69.9	73.5	77.2	80.9
Ending Balance	(0.6)	7.7	1.1	0.1	0.8	1.7	1.3
PWD FTEs	264	264	319	324	324	324	324
Rate Forecast	\$7.80	\$7.80	\$7.80	\$9.29	\$10.03	\$10.53	\$10.74

¹Amended Budget

²Current Year End Estimate

³No increase in Transportation User Fee rate in FY14

⁴Transfers include debt services, environmental remediation, City Services, and project subaccounts



Transportation Fund Uses - PWD

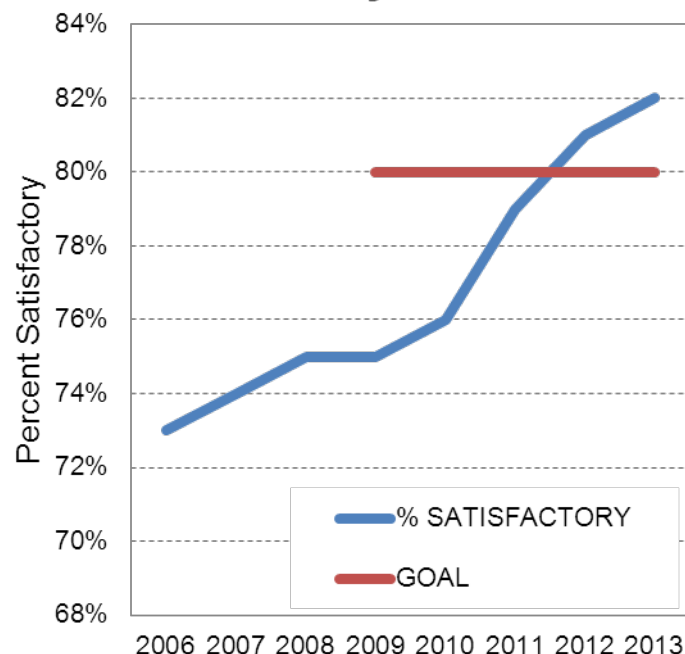
PROGRAMS	ACTIVITIES	FY14 (\$M)
Street Preventive Maintenance	<ul style="list-style-type: none">Asphalt OverlayCrack Seal/Seal CoatingOperations Management	17.8
Street Repair	<ul style="list-style-type: none">Alley and Road Maintenance	6.5
Bridge Maintenance	<ul style="list-style-type: none">Bridge and Structures Maintenance	0.7
Minor Construction & Repair	<ul style="list-style-type: none">Concrete Repair and ConstructionUtilities Excavation Repairs	5.4
Right of Way Maintenance	<ul style="list-style-type: none">Landscape and Tree MaintenanceCenter Island and Median MaintenanceSidewalk Cleaning	2.9
Bicycle/Pedestrian Infrastructure	<ul style="list-style-type: none">Bicycle Lane and Sidewalk RepairNeighborhood Partner Program	0.5
Support Services	<ul style="list-style-type: none">Department SupportAsset Management/Info Systems	4.1
Transfers and Other Requirements	<ul style="list-style-type: none">Transfers to Project AccountsCity Services, Debt Service, and more	16.6
	TOTAL	54.5

In addition to the amount shown above, the Transportation Fund provides funding for the Transportation Department totaling \$11.0M and 123.0 FTEs.

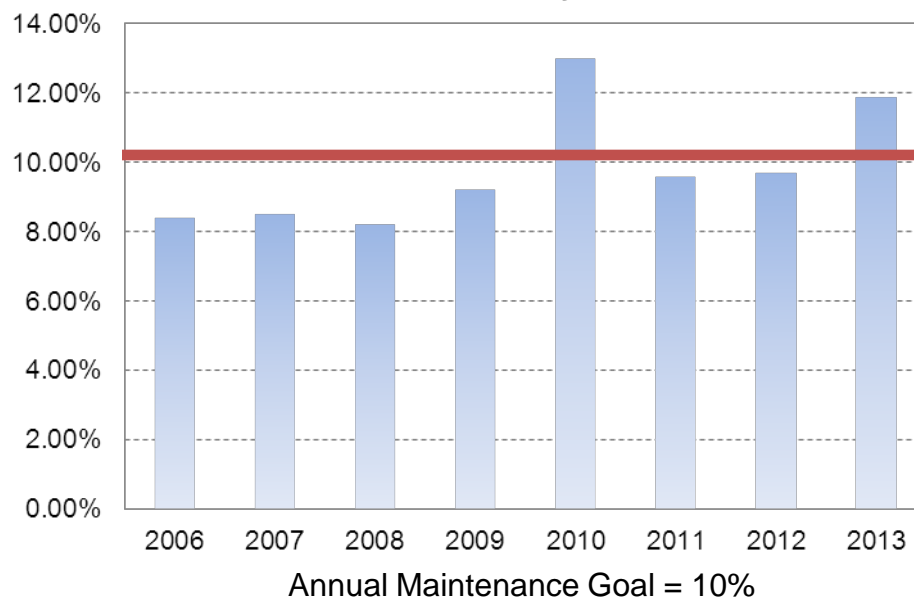


Key Performance Indicators

Roadway Condition



% Annual Inventory Addressed



- Initial Goal of 80% satisfactory by 2019 established in 2009 achieved 5 years early.
- Revised “best practice” is to sustain 85%-90% satisfactory or better.



Key Performance Indicators

City Benchmark Survey Results

Satisfaction Parameter	Austin	Benchmark Cities
Condition of Major City Streets	55%	47%
Condition of Neighborhood Streets	59%	54%
Sidewalks in Neighborhood	48%	52%
Walking/Biking Trails	70%	59%
Cleanliness of Streets	69%	65%

Other Key Performance Indicators

KPI	Goal	Actual
% Pot Holes filled within 72 hours	95%	100%
% Emergencies addressed within 24 hours	95%	100%



Capital Projects Management Fund (\$M)

- Purpose of the fund is to provide for the effort required to deliver the capital improvement program.
- Primary uses are project management, design, inspection and quality assurance.
- Principal revenue source is charges on CIP projects

	FY13 ¹	FY13 ²	FY14	FY15	FY16	FY17	FY18
Beginning Balance	0.7	0.9	0.7	0.5	0.2	0.5	0.6
Total Revenues	24.4	24.4	26.6	27.4	28.8	29.7	30.5
Public Works Operations	21.9	21.9	24.1	24.7	25.3	26.1	26.4
Other Requirements	2.7	2.7	2.7	3.0	3.2	3.5	3.8
Total Expenditures	24.6	24.6	26.8	27.7	28.5	29.6	30.2
Ending Balance	0.5	0.7	0.5	0.2	0.5	0.6	0.9
FTEs	193	193	204	205	205	205	205

¹Amended Budget

²Current Year End Estimate



Major Projects Completed/In-Progress

MAJOR/SIGNIFICANT WORK IN PROGRESS

- *African American Heritage/Cultural Center*
- *Barton Springs Pool Repairs*
- *Downtown Wastewater Tunnel*
- *Morris Williams Clubhouse*
- *Little Shoal Creek Tunnel*
- *Waller Creek Boat House*
- Asian American Resource Center
- Central Library/2nd Street Bridge/LAB
- Great Streets Projects
- LBL Boardwalk
- Neighborhood Streets Reconstruction Projects
- Storm Water Improvement Projects
- Pleasant Valley/Todd Lane
- Water/Wastewater Line Replacements
- Water Treatment Plant 4
- Waller Creek Tunnel

Completed projects italicized



Key Performance Indicators

The Project Management Division Managed

380

projects in FY 2012

Project Management Actual Spending in FY 2012:

338,420,326

Total Construction Value of Projects Managed:

1,861,899,000

Project Management's total cost of services:

2.66%

83 PERCENT

of managed projects delivered within initial schedule

100 PERCENT

of projects were without significant deficiencies after 1 year

174

CAPITAL IMPROVEMENT PROJECTS

In FY2012

The cost to inspect a project in FY 2012

3.3

PERCENT OF CONSTRUCTION COST

INSPECT OVER

\$1 BILLION

in construction value



Key Performance Indicators

CAPACITY EXPANSION

Expanding our capacity to connect citizens all around Austin happens from one edge of the Right-of-Way to the other. The dedicated professionals in Public Works collaborate to provide solutions within this space to deliver safe, multi-modal transportation options that move more people more of the time.

NUMBER OF ADA CURB RAMPS CONSTRUCTED

499

66,757

Linear feet of Americans with Disabilities Act compliant sidewalks constructed

The Bicycle Program has constructed improvements to address

10 SITE SPECIFIC BARRIERS

to bicycle transportation within the existing network

NUMBER OF BICYCLE ROUTE MILES CONSTRUCTED

38.4

THE BICYCLE AND PEDESTRIAN PROGRAMS WERE AWARDED

7 MILLION DOLLARS

IN GRANTS, REQUIRING \$1.4 MILLION IN MATCHING FUNDS FROM THE CITY

2.6 MILLION DOLLARS

in ADA bus stop improvements for Capital Metro

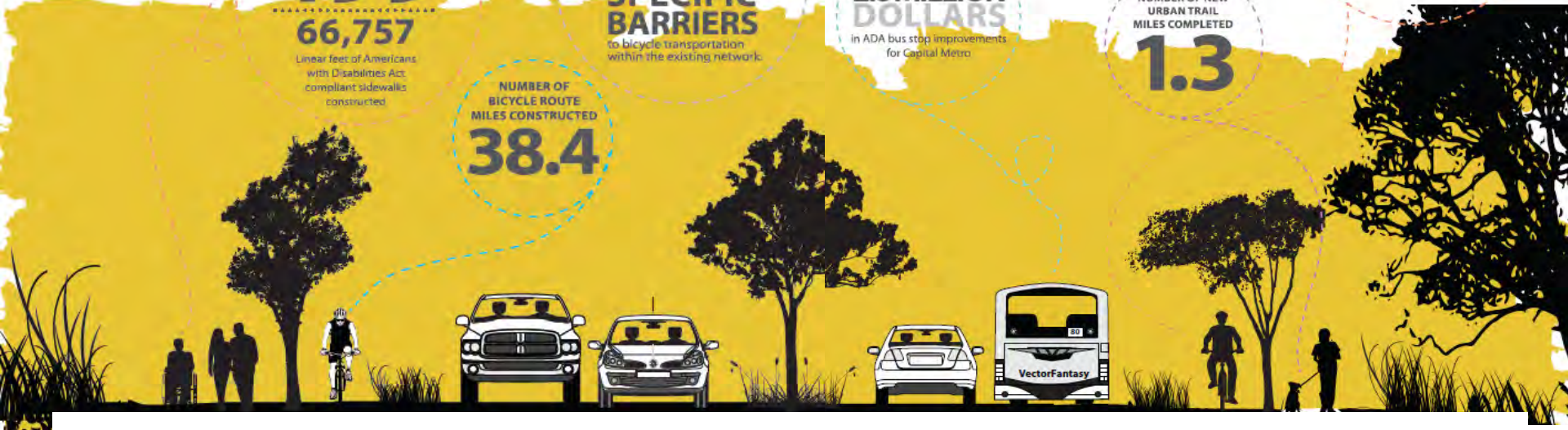
NUMBER OF NEW URBAN TRAIL MILES COMPLETED

1.3

THE PORTION OF COMMUTERS TRAVELING BY

BICYCLE DOUBLED

to 2 PERCENT from 2006-2012, and the Bicycle Program has targeted an increase to 5 PERCENT by 2015



Child Safety Fund (\$M)

- Purpose of the fund is to provide for Crossing Guards and Safe Routes to School program
- Primary revenue is from vehicle registrations and fines from violations committed in school zones

	FY13 ¹	FY13 ²	FY14	FY15	FY16	FY17	FY18
Beginning Balance	0.6	0.6	0.3	0.1	0.1	0.1	0.2
Total Revenues	1.6	1.6	1.8	1.9	2.0	2.2	2.2
Total Expenditures	1.8	1.8	2.0	2.0	2.0	2.1	2.1
Ending Balance	0.4	0.4	0.1	0.1	0.1	0.2	0.3
FTEs³	7	7	9	9	9	9	9

¹Amended Budget

²Current Year End Estimate

³The Fund also supports 225 seasonal employees



Key Performance Indicators

CROSSING GUARDS

Guards are placed at all warranted locations. The program hires and supervises:

- 8 Crossing Guard Supervisors
- 14 Crossing Guard Supervisor Assistants
- 211 Crossing Guards at 90 Schools in 7 Districts

EDUCATION

Each year over 46,000 students are trained in:

- Safe Street Crossing
- Bicycle Safety
- Safe Bus Riding Fundamentals
- Safe Rail/Train Procedures

MAP OF SERVICE REGION



For More Information

Director - Howard Lazarus
974-7190



Assistant Director - James Snow
974-9795



Financial Manager - Susan Cox
974-7625



Media Inquiries – Carolyn Perez
974-7139



Your Department with a Heart!!!



Watershed Protection Department FY 2014 Financial Forecast



Victoria Li, P.E.
Director

Forecast Presentations:
www.austintexas.gov/finance

Organization Overview

Fund Total (\$M):

FY13 Budget – \$69.3M

FY13 FTEs – 257.25

Support Services and Transfers & Other Requirements

FY 13 Budget - \$39.4M

FY 13 FTEs - 21.31



Infrastructure and Waterway Maintenance

FY 13 Budget - \$14.0M,

FY 13 FTEs - 114.33



Water Quality Protection

FY 13 Budget - \$7.7M,

FY 13 FTEs - 57.75



Watershed Policy and Planning

FY 13 Budget - \$3.4M

FY 13 FTEs - 27.59



Stream Restoration

FY 13 Budget - \$0.8M,

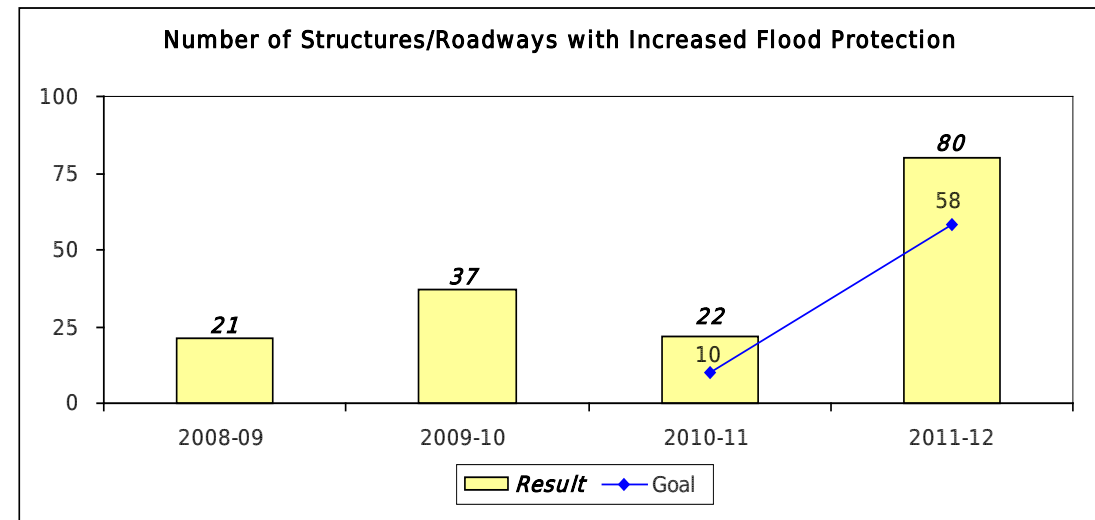
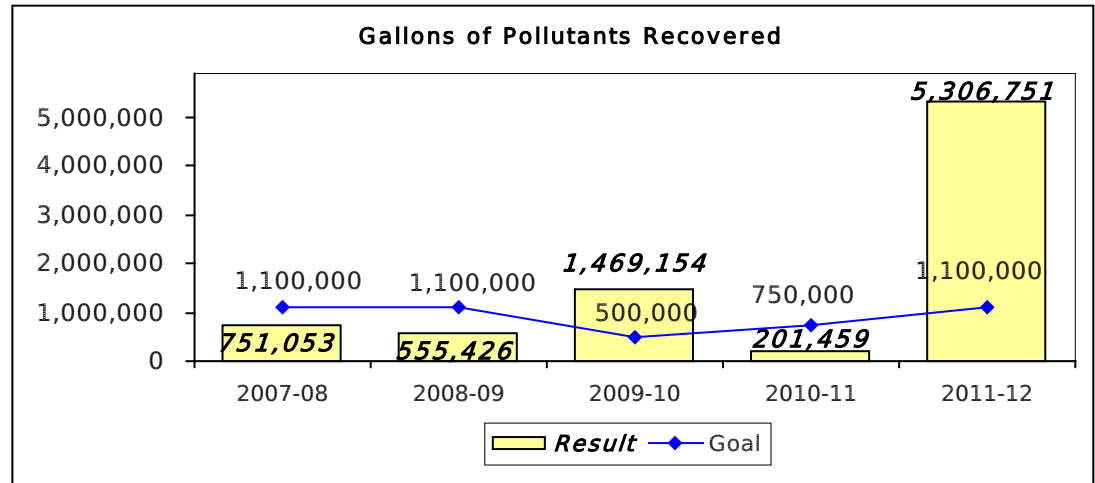
FY 13 FTEs - 7.0

Flood Hazard Mitigation

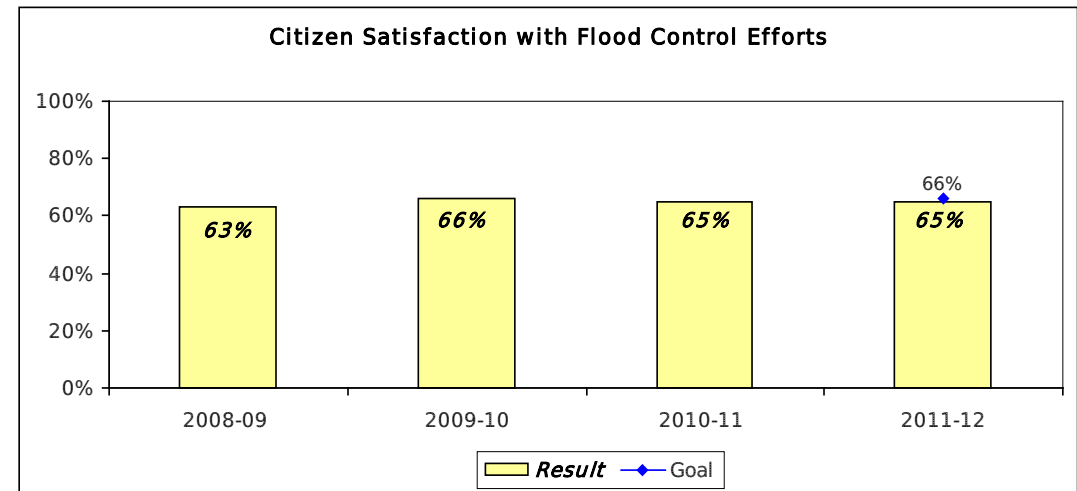
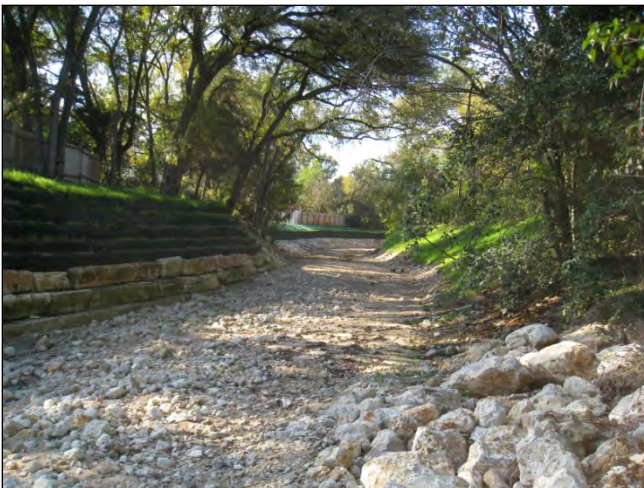
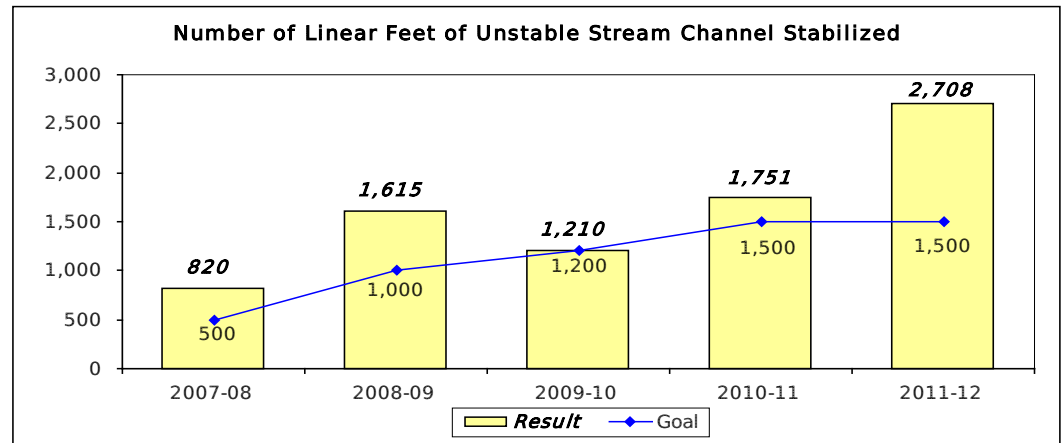
FY 13 Budget - \$4.0M

FY 13 FTEs - 29.27

Key Performance Measures



Key Performance Measures



Drainage Utility Fund Five Year Forecast (millions)

	<u>Amended</u> <u>FY 13</u>	<u>Estimate</u> <u>FY 13</u>	<u>FY 14</u>	<u>FY 15</u>	<u>FY 16</u>	<u>FY 17</u>	<u>FY 18</u>
BEGINNING BALANCE	7.4	8.4	5.7	3.8	3.8	4.4	5.4
AVAILABLE FUNDS							
Drainage fee	63.8	63.6	71.3	78.9	84.7	90.7	91.9
Other revenue	1.0	1.1	1.1	1.2	1.3	1.3	1.4
TOTAL AVAILABLE FUNDS	64.8	64.7	72.4	80.1	86.0	92.0	93.3
REQUIREMENTS							
Requirements & Other Transfers	48.3	46.4	52.1	54.2	56.2	58.5	60.9
Waller Creek Debt Service	-	-	1.7	1.7	1.7	1.7	1.7
Transfer to CIP	21.0	21.0	22.4	24.2	27.5	30.7	31.1
TOTAL REQUIREMENTS	69.3	67.4	74.3	80.1	85.4	91.0	93.7
ENDING BALANCE	2.9	5.7	3.8	3.8	4.4	5.4	4.9
FTEs	257.25	257.25	272.75	277.75	277.75	278.75	278.75

FY14 Budget Forecast

Citywide Cost Drivers – \$1.4M

- Health insurance
- Fuel, fleet maintenance and utilities
- City administrative support, communication Technology Management (CTM) support and workers' compensation

FY 13 Budget

\$69.3

FY 14 Forecast

\$74.3

% Change

7.2%

Department Cost Drivers – \$3.5M

- Increase in transfer to Capital Improvement Project (CIP)
- Program investments
 - Career progression ladder
 - Staff additions
- Waller Creek Tunnel

FY14 Budget Forecast

FY 13 FTEs	257.25
FY 14 FTEs	272.75
% Change	6%

- **Staff Additions: 5.5 FTEs - \$0.45M**
 - 1.25 – Water Quality Protection
 - 0.25 – Support Services
 - 1.0 – Watershed Policy & Planning
 - 3.0 – Infrastructure & Waterway Maintenance
- **Waller Creek Tunnel : 10 FTEs - \$1.5M**
 - 10.0 – Infrastructure & Waterway Maintenance

Rates

Drainage Utility Fund Revenue

FY 13 Estimate \$64.7

FY 14 Forecast \$72.4

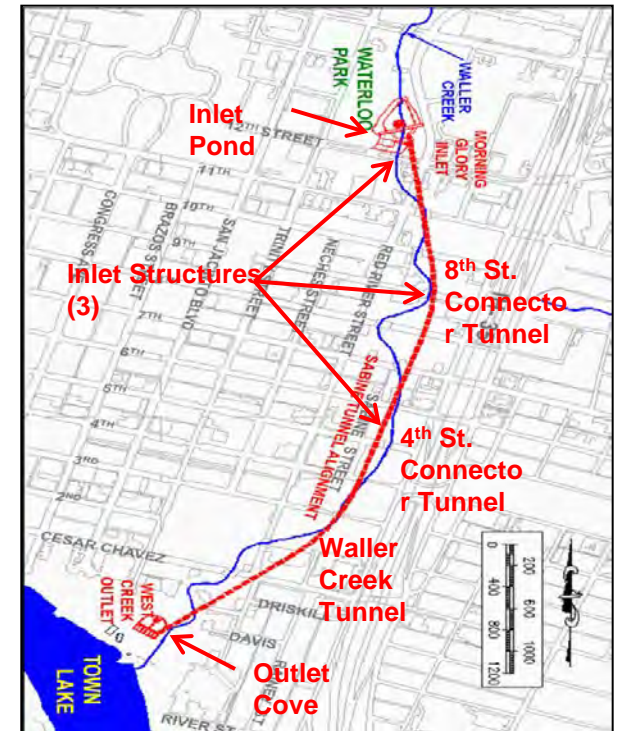
% Change 12%

	Amended <u>FY 13</u>	<u>FY 14</u>	<u>FY 15</u>	<u>FY 16</u>	<u>FY 17</u>	<u>FY18</u>
Increase to ERU	\$0.60	\$0.85	\$0.85	\$0.60	\$0.60	\$0.00
Residential (per ERU)	\$8.35	\$9.20	\$10.05	\$10.65	\$11.25	\$11.25
Commercial (per imp acre)	\$206.33	\$227.33	\$248.34	\$263.16	\$277.99	\$277.99
% increase	7.7%	10.2%	9.2%	6.0%	5.6%	0.0%

- \$22M needed for Waller Creek surface improvements
 - Annual debt service to begin in FY15
 - \$0.22 of FY 15 drainage fee increase for annual debt service

Waller Creek Tunnel

- \$147 million flagship project
- Complete in 2014
- 28 acres / 20 city blocks removed from floodplain
- Opens Waller Creek area for redevelopment



Waller Creek Tunnel

- Operations and Maintenance Objectives
 - 100% Operational flood readiness
 - Post storm event recovery conditions
 - Appropriate preventive maintenance levels
 - Trash and debris management to integrate tunnel with park and trail experience
 - Adaptive management to live conditions



Capital Improvement Program



- Waller Creek Tunnel
- Boggy Creek Greenbelt
- Little Walnut Creek
- Old San Antonio Road Low Water Crossing Upgrade
- Storm Drain Improvement Projects



Contacts

Victoria Li, PE
Director
974-9195

Diane Gonzales
Financial Manager
974-9789



Media Inquiries
WPD PIO
974-2090



AUSTIN CONVENTION CENTER DEPARTMENT

FY 2014 Financial Forecast



Organization Overview

Total Budget – ACCD
FY 13 Budget – \$60.0M
FY 13 FTEs – 239.0

Austin
Convention
Center
Department



Convention Center

FY 13 Budget - \$50.0M
FY 13 FTEs – 197.5



Palmer Events Center & Garage

FY 13 Budget - \$10.0M
FY 13 FTEs – 41.5



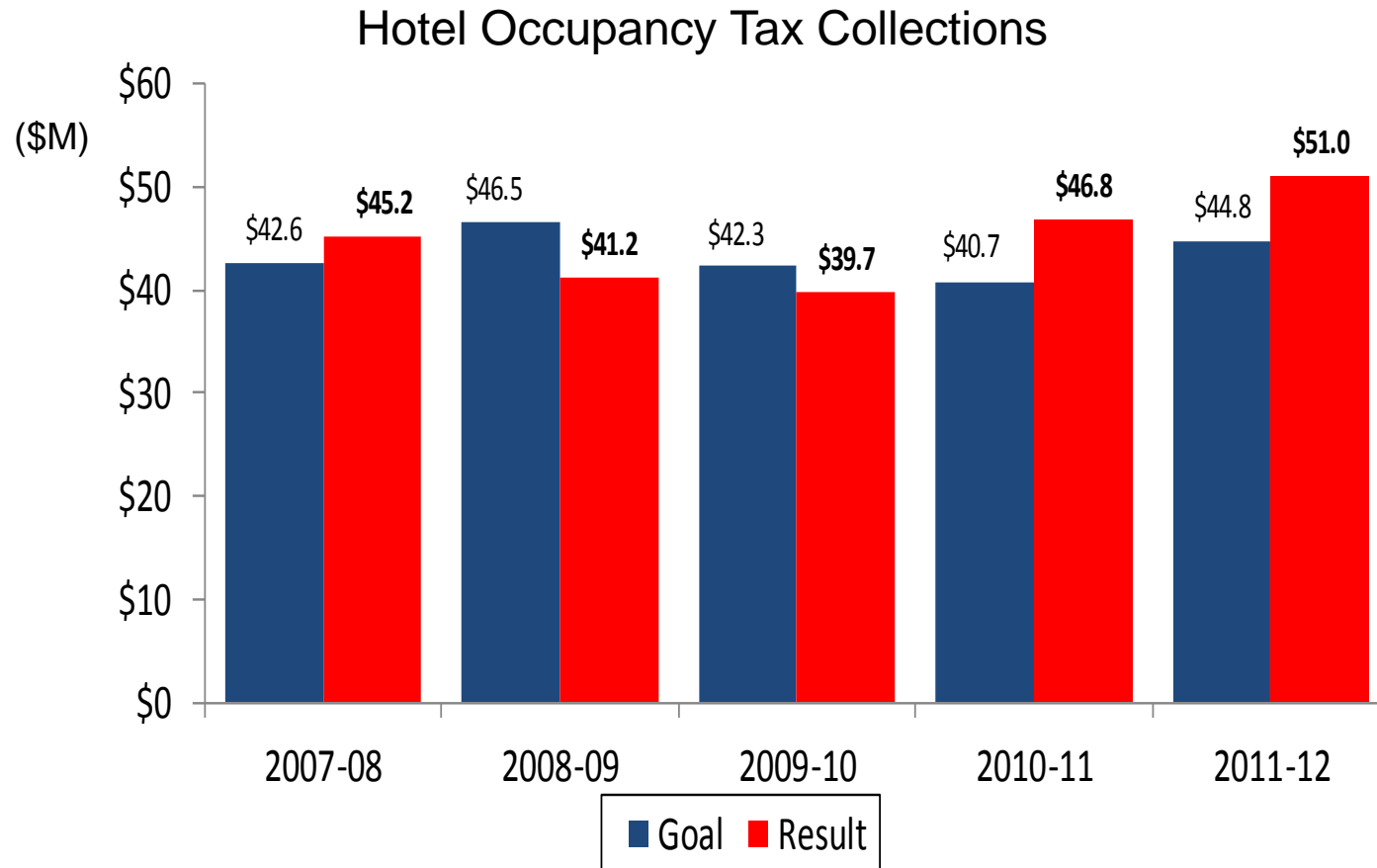
Austin Convention Center Department

Overview

PROGRAMS	ACTIVITIES	FY 13 Budget	FY 13 FTEs
Event Operations	Booking and Contracting	\$29.6	204.5
	Facility Operations & Maintenance		
	Contractor		
	Event Security		
	Event Set-up/cleaning		
	Exhibit Services		
	Event Planning		
	Parking Management		
Support Services	Departmental Support Services	\$6.5	34.5
Transfers & Other	Transfers & Other	\$23.9	N/A
Totals by Program (\$M)		\$60.0	239.00



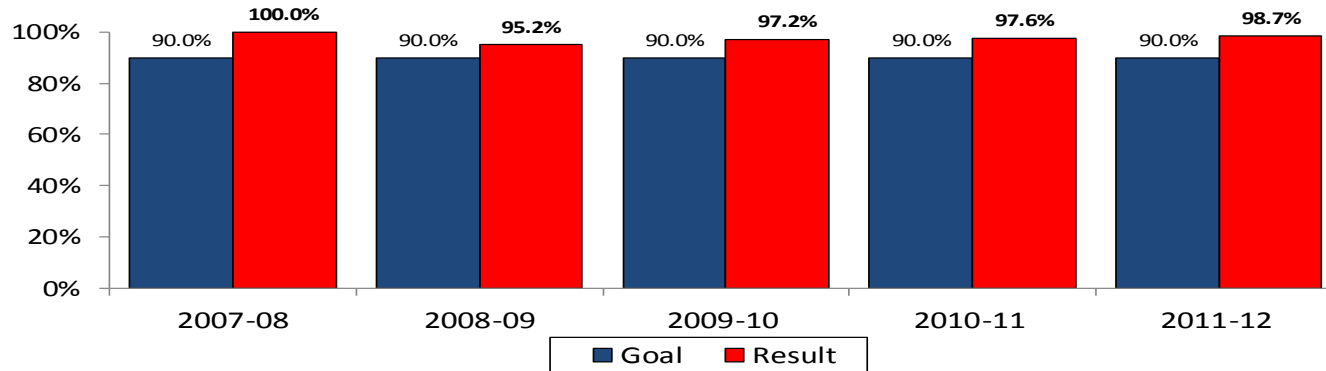
Key Performance Indicators



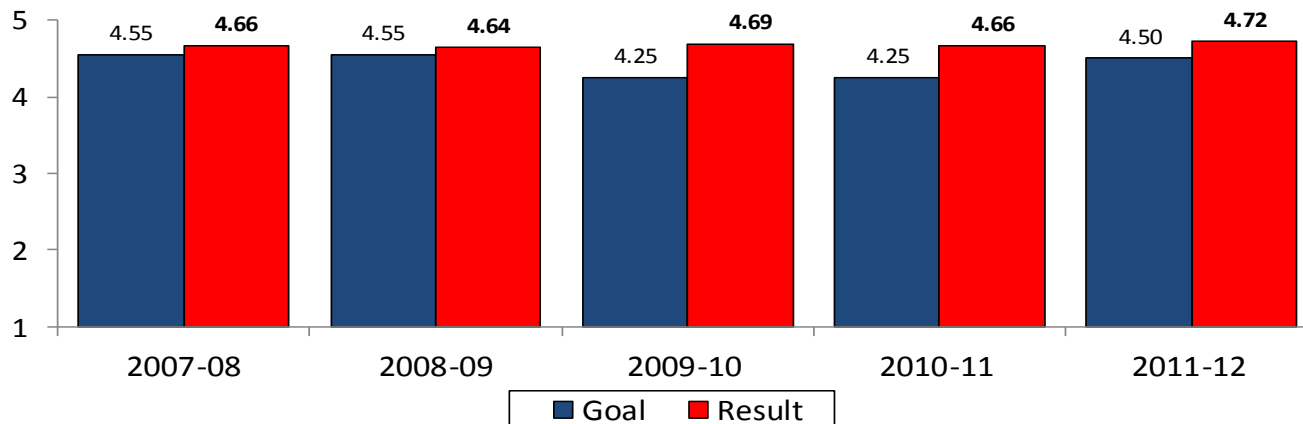


Key Performance Indicators

Percentage of clients indicating they would schedule another event at the Convention Center facilities



Client evaluation ratings summary





Austin Convention Fund Summary (\$M)

	Amended FY 13	Estimate FY 13	Forecast FY 14	Forecast FY 15	Forecast FY 16	Forecast FY 17	Forecast FY 18
Beginning Balance	\$25.6	28.4	\$28.6	\$29.9	\$26.0	\$26.7	\$27.6
Revenues	60.9	65.5	67.5	69.8	72.6	74.8	77.1
Operating Requirements	38.7	38.8	43.0	44.0	45.2	46.8	48.6
Debt Service	20.2	22.3	22.5	22.6	22.7	21.7	22.2
Transfers Out	1.1	4.2	0.8	7.1	4.0	5.4	5.3
Total Expenditures	60.0	65.3	66.3	73.7	71.9	73.9	76.1
Ending Balance	\$26.5	28.6	\$29.9	\$26.0	\$26.7	\$27.6	\$28.6

FTEs	239.0	239.0	251.0	251.0	251.0	251.0	251.0
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Revenue Forecast

Austin Convention Center Department

FY 13 Estimate	\$65.5
FY 14 Forecast	\$67.5
% Change	3%

- \$1.2M increase in Hotel Motel Occupancy Tax

- collection based on strong economic trends

- \$0.3M in Rental Car Tax collection

- \$0.1M increase in Contractor (Catering and Audio Visual) revenue

- based on booking trend

- \$0.4M increase in Facility revenue

- based on booking trend



Budget Forecast

Austin Convention Center Department

Citywide Cost Drivers - \$0.8 million

- Health insurance
- Fuel, fleet maintenance and utilities
- City administrative support, CTM support and workers' compensation

FY 13 Budget

\$60.0

FY 14 Forecast

\$66.3

% Change

10.5%

Department wide Cost Drivers – \$ 5.5 million

- \$1.3M Contractual and commodity purchases
- \$1.2M Catering expenses with offsetting revenue
- \$2.3M Debt service payment primarily for Convention Center Expansion
- \$0.7M for 12.0 FTEs for operations



Capital Projects

MAJOR/SIGNIFICANT WORK IN PROGRESS

- Concrete project
 - Replacement of pavers around the perimeter of the building with stamped concrete
- Electrical upgrades
 - Restroom hand dryer installation
 - Electrical capacity upgrades to pre-function and south side
- Garage repairs
- Acoustic upgrades
- Palmer Events Center projects
 - Event doors
 - Contractor refrigeration





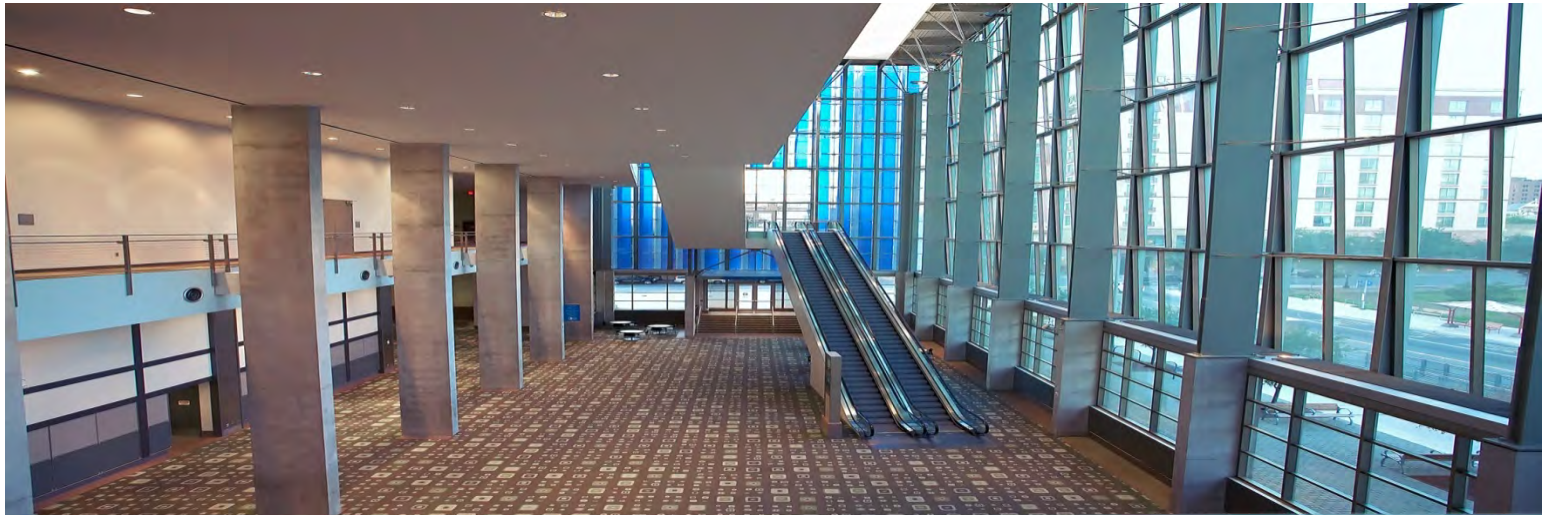
Capital Projects

PROJECT IMPROVEMENTS

- 2ND Street Garage Waterproofing
- Replacement of boiler with energy efficient system

FUTURE PLANNED PROJECTS

- Escalator rebuilds \$4.6M
- Generator upgrade \$ 0.5M
- Digital signage \$0.2M





For More Information

Director
Mark Tester
404-4040

Assistant Director
Darin Upchurch
404-4045

Chief Financial Manager
Michele Gizelbach
404-4054

Media Inquiries
404-4020





AUSTIN ENERGY

FY 2014 – 2018 Financial Forecast



Forecast Presentations:
www.austintexas.gov/finance



Organization Overview

FY 2013 Total
Requirements (\$1,272.9 M)



Total Revenue

FY 2013 Budget - \$1,273.9 M



O&M including fuel

FY 2013 Budget - \$903.9 M

FY 2013 FTEs – 1,706



Capital Projects

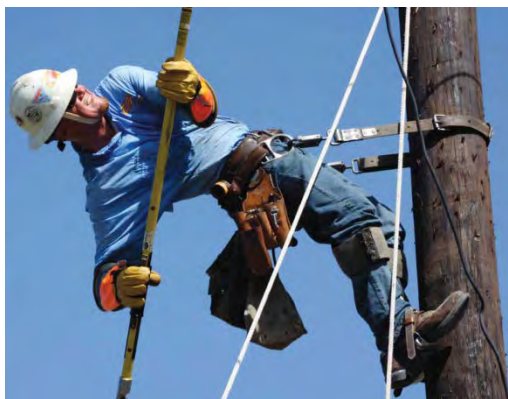
FY 2013 Budget - \$220.8 M

FY 2013 Debt Funded - \$146.8 M



Austin Energy Overview

- Total Customers Served ~ 420,549
- Total Generation Capacity ~ 3,467 MW
- Total Substations ~ 72
- Total Transmission miles ~ 620
- Total Distribution miles ~ 11,363
 - Overhead ~ 5,451
 - Underground ~ 5,912





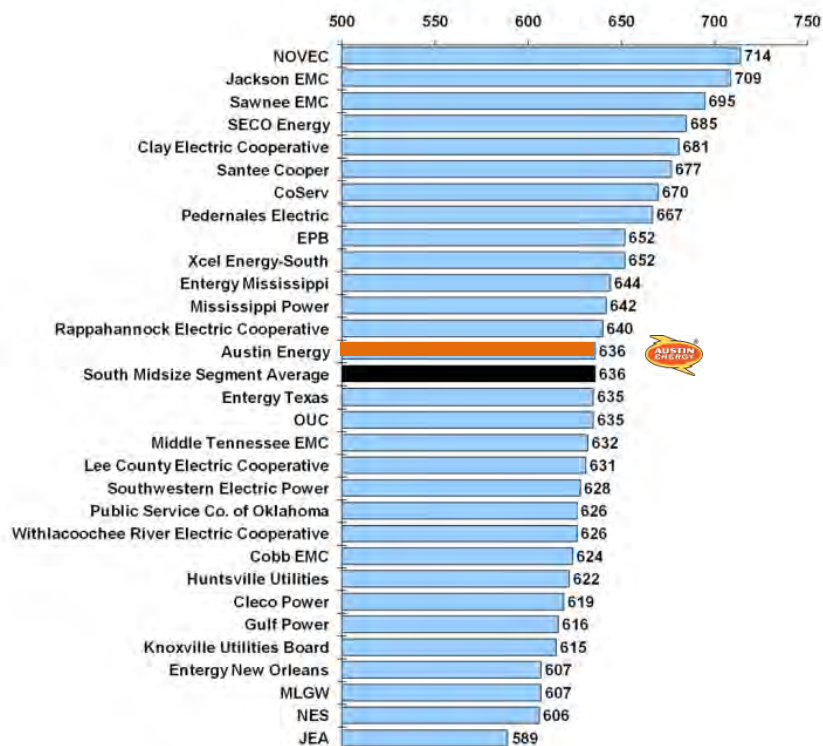
2012 Customer Survey Results

J.D. Power and Associates 2012 Electric Utility Residential Customer Satisfaction StudySM

Customer Satisfaction Index Ranking

South Region: Midsize Segment

(Based on a 1,000-point scale)



Source: J.D. Power and Associates 2012 Electric Utility Residential Customer Satisfaction StudySM

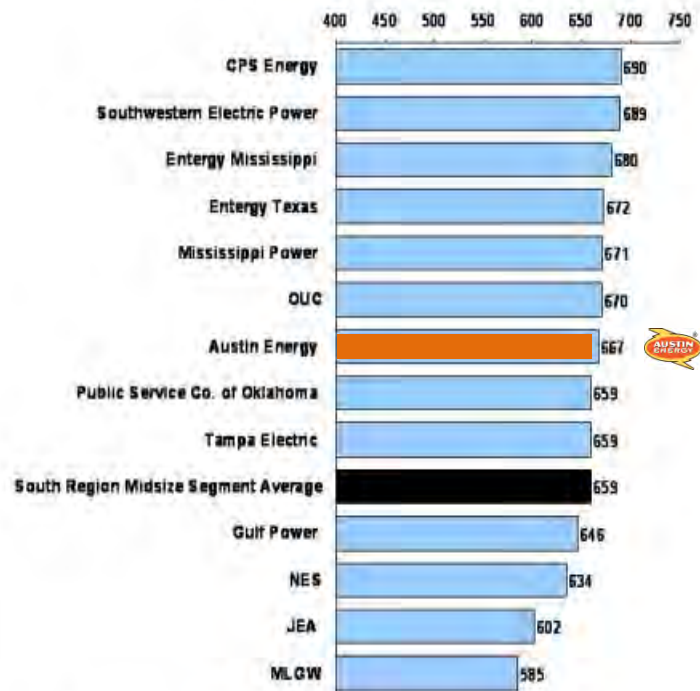
Charts and graphs extracted from this press release must be accompanied by a statement identifying J.D. Power and Associates as the publisher and the J.D. Power and Associates 2012 Electric Utility Residential Customer Satisfaction StudySM as the source. Rankings are based on numerical scores, and not necessarily on statistical significance. No advertising or other promotional use can be made of the information in this release or J.D. Power and Associates survey results without the express prior written consent of J.D. Power and Associates.

J.D. Power and Associates 2012 Electric Utility Business Customer Satisfaction StudySM

Customer Satisfaction Index Scores

(Based on a 1,000-point scale)

South Region: Midsize Segment



Included in the study but not ranked due to insufficient sample size are: Cleco Power, Santee Cooper and Xcel Energy-South.

Source: J.D. Power and Associates 2012 Electric Utility Business Customer Satisfaction StudySM

Charts and graphs extracted from this press release must be accompanied by a statement identifying J.D. Power and Associates as the publisher and the J.D. Power and Associates 2012 Electric Utility Business Customer Satisfaction StudySM as the source. Rankings are based on numerical scores, and not necessarily on statistical significance. No advertising or other promotional use can be made of the information in this release or J.D. Power and Associates survey results without the express prior written consent of J.D. Power and Associates.



Austin Energy Performance Indicators

Maintain or Improve AA- Credit Rating

MEASURES	DESCRIPTION	FY 12 Target	FY 12 Results
SAIFI	System Average Interruption Frequency Index	Below 0.80	0.77
DSC	Debt Service Coverage Ratio	Min of 2.0	2.19
DCOH	Days Cash on Hand	Min of 150	68
Debt/Equity	Debt to Capitalization	Below 50%	47%
Renewable	35% by 2020 with 200 MW of Solar	17.6%	15%
DSM	Demand Side Management 800 MW by 2020	320	314
Affordability	Maximum of 2% system rate increase annually Ranked below 50% of Texas electric utilities for rates overall	Below 2% and 50% of State	Below 2% and 50% of State





Austin Energy Fund Summary

Austin Energy Fund Summary (in \$M)

	FY 2013 Budget	FY 2013 CYE	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Beginning Balance	\$123.5	\$127.2	\$176.9	\$199.8	\$224.5	\$236.0	\$246.3
Revenues/Transfers In	1,284.8	1,285.1	1,297.5	1,360.7	1,450.2	1,470.2	1,529.5
<u>Requirements:</u>							
Total Program	903.9	897.8	911.5	950.0	990.9	1,005.1	1,041.6
Debt Service	173.2	138.7	142.6	135.7	144.1	141.7	139.8
CIP	68.8	71.9	90.6	96.1	114.9	117.6	117.9
General Fund Transfer	105.0	105.0	105.0	106.0	110.0	115.0	120.0
Administrative Support	22.0	22.0	24.9	26.2	28.0	30.0	32.1
AE Reserve Transfers	0.0	0.0	0.0	22.0	50.8	50.5	50.6
Total Requirements	1,272.9	1,235.4	1,274.6	1,336.0	1,438.7	1,459.9	1,502.0
Excess (Deficiency)	11.9	49.7	22.9	24.7	11.5	10.3	27.5
Ending Balance	\$135.4	\$176.9	\$199.8	\$224.5	\$236.0	\$246.3	\$273.8
FTEs	1,706	1,706	1,719	1,731	1,744	1,754	1,765





Forecast O&M Drivers

Citywide Cost Drivers \$9.9M

- Health insurance
- Administrative support
- CTM support

Department Cost Drivers \$ 31.4 M

- Addition of 13 FTEs
- Non-personnel O&M increase
- Power Supply Fuel increase
- Decrease South Texas Project & Fayette Power Plant
- EGRSO reimbursement

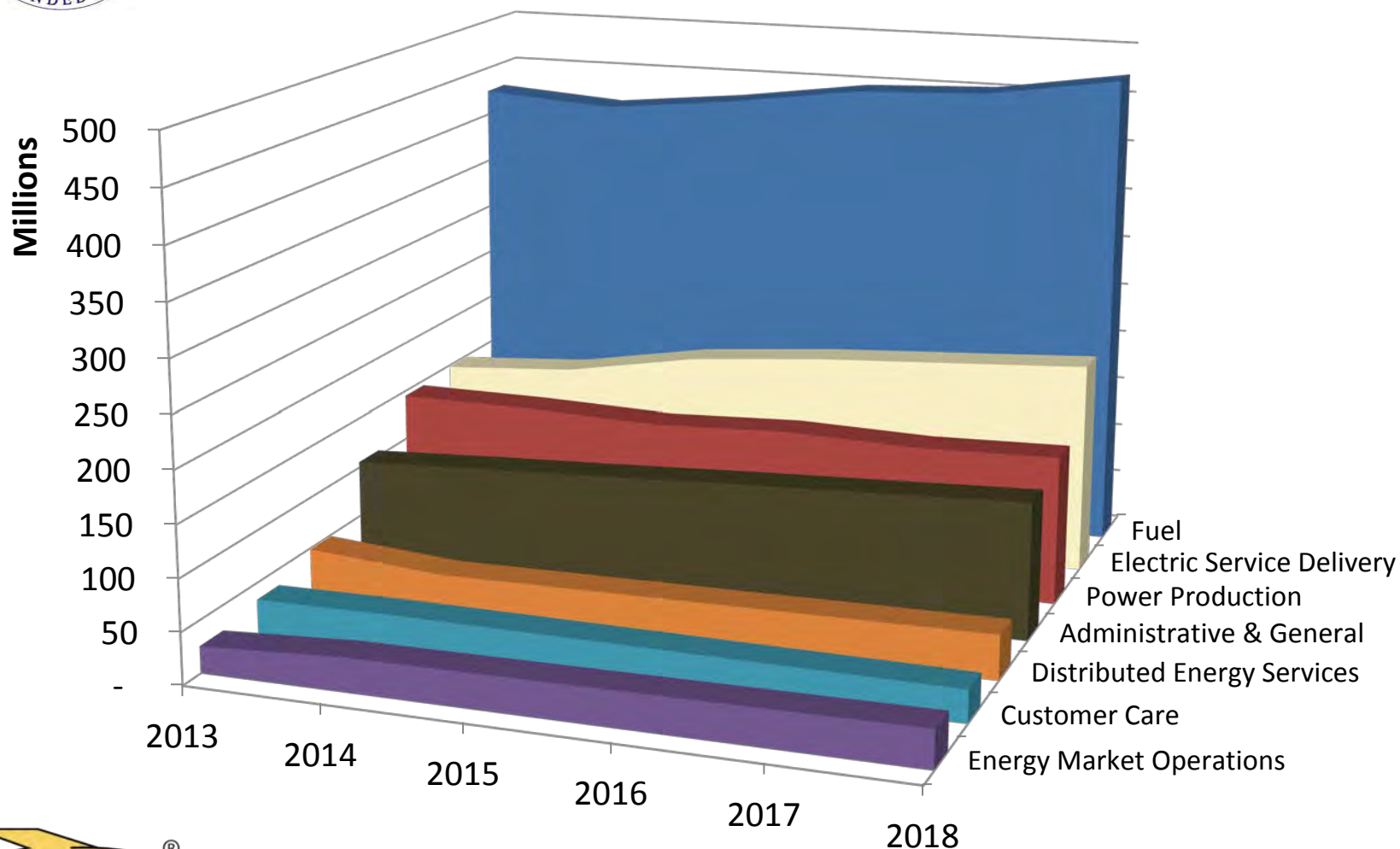
Austin Energy Requirements

FY 13 Budget	\$1,272.9M
FY 14 Forecast	\$1,274.6 M
% Change	0.13%



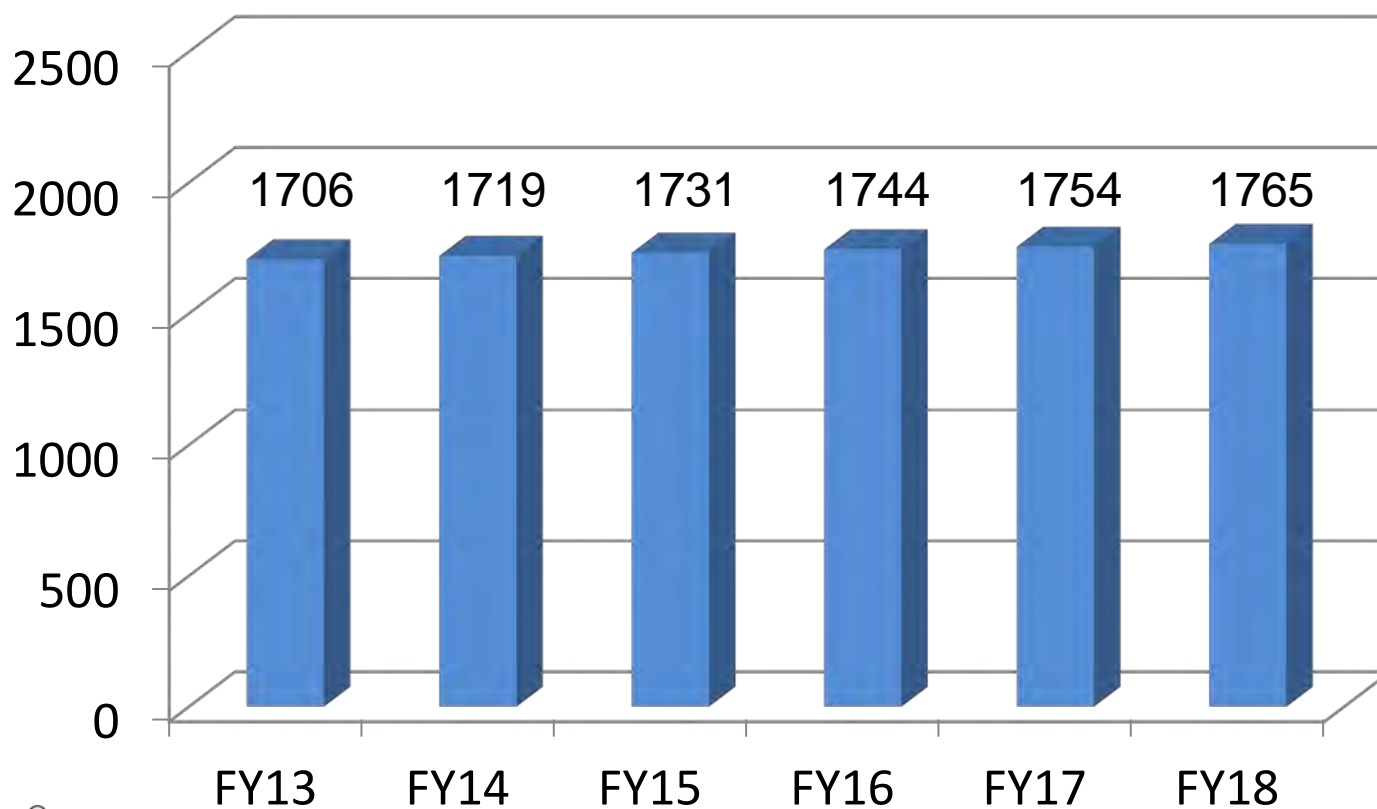


Forecast O&M Expenses





Austin Energy FTEs





5 Year Capital Highlights

New Investments – \$ 1,201.2 million

- FY 2014 CIP \$220.1 M
- 5-year average \$240 M per year
- Average funding 45% cash and 55% debt
- Sand Hill expansion cost in 2015-2016, online in 2017





FY 2014 Capital Plan, \$220.1 M

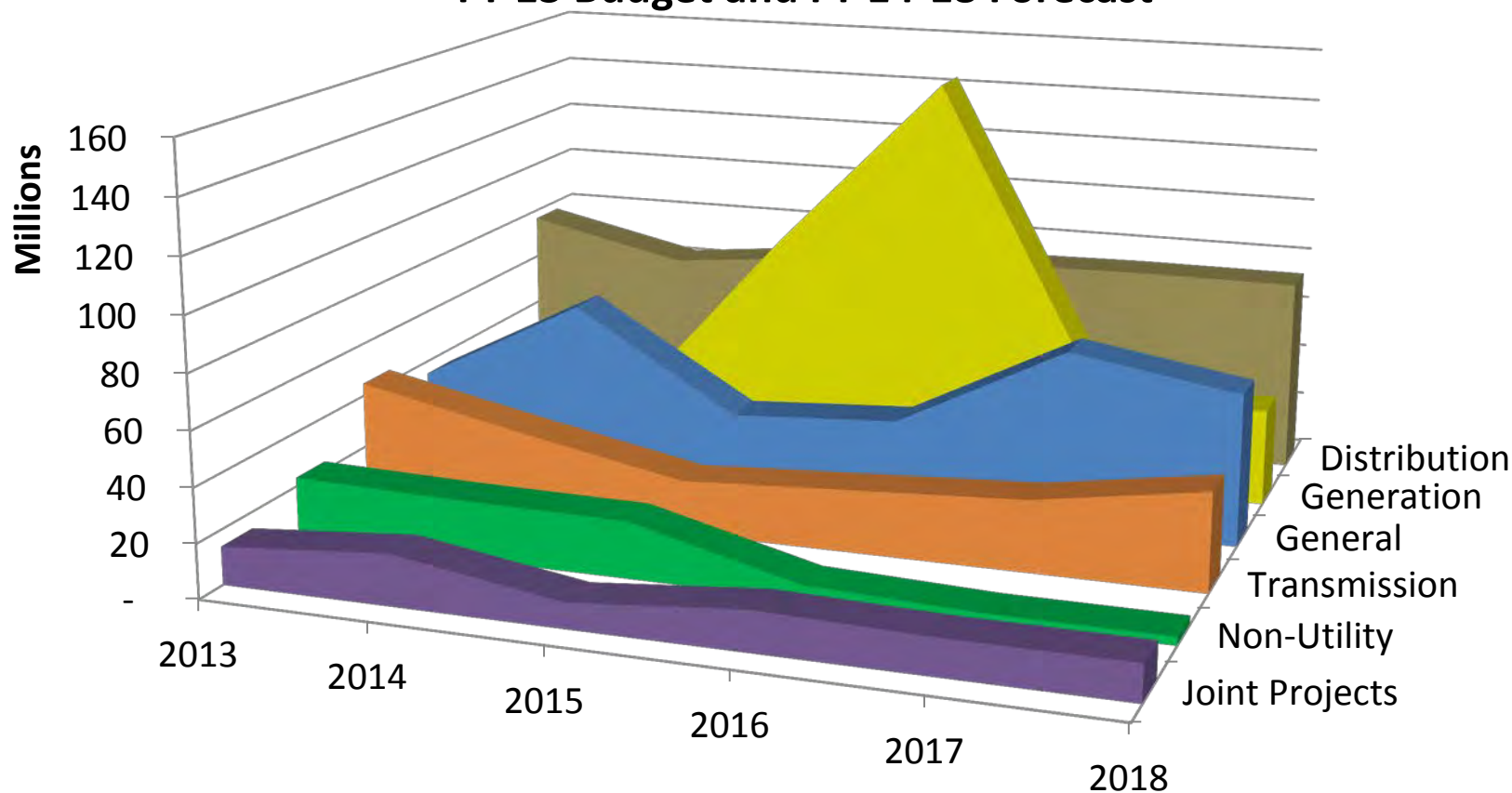
- Emissions upgrades for Fayette Power Project
- Dark Sky streetlight infrastructure upgrades
- Remote intelligent streetlight monitoring system
- Automated distribution & outage management systems
- Distribution system growth and reliability
- Upgrades to the Hamilton, Northland, Salem Walk and Trading Post substations for Transmission & Distribution
- Austrop 345 KV breaker –Transmission upgrade
- Downtown Chiller plant additional capacity
- Community Solar
- Riverside Drive office building





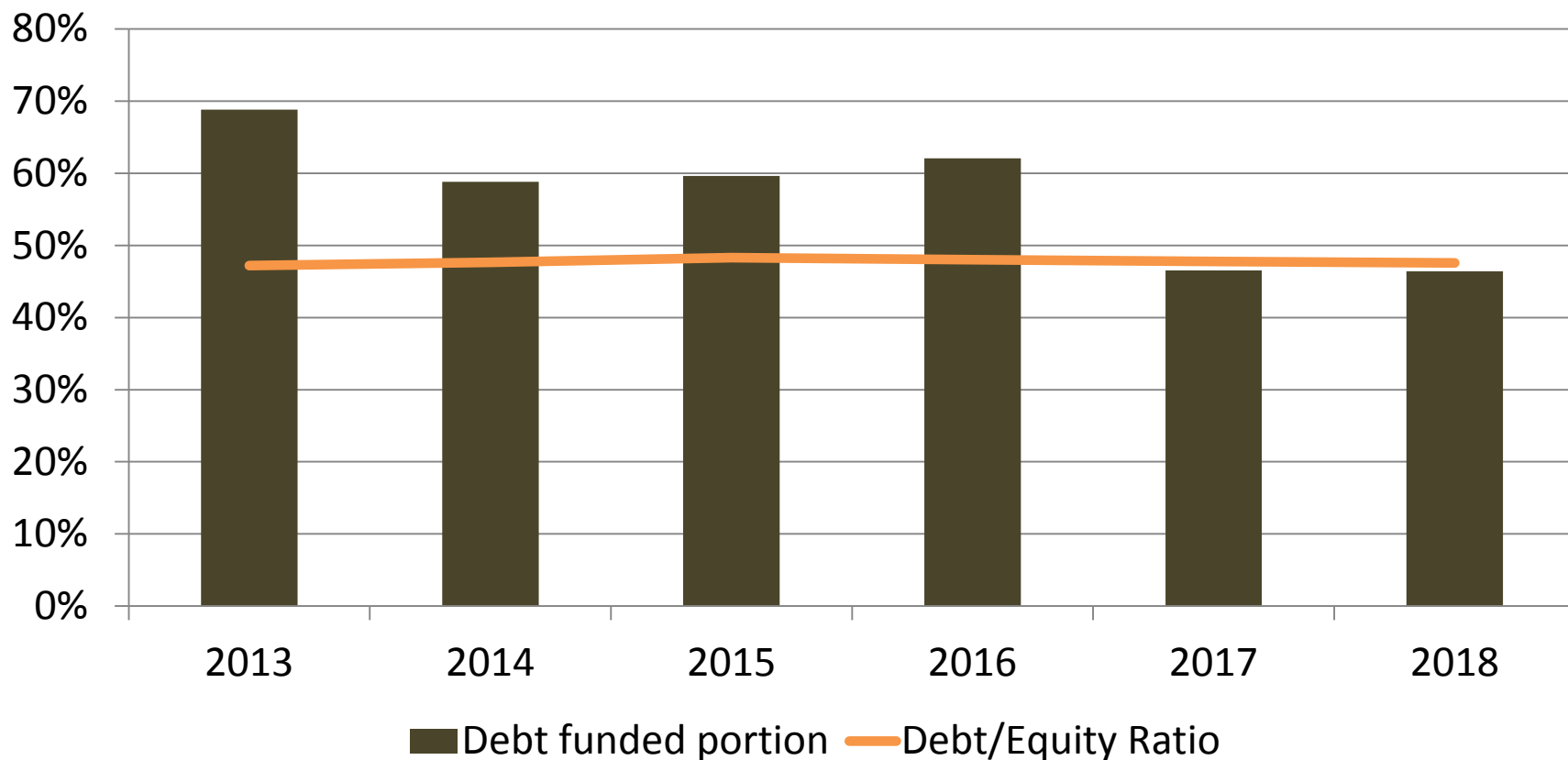
5 Year Capital Projects Forecast

CIP Expenses
FY 13 Budget and FY 14-18 Forecast





Capital Annual % Debt Funding and Debt/Equity Ratio





FY 2014 Revenue Forecast

Austin Energy Total Revenues

- Base Rate increase effective October 2012
- \$6 Million Reduction for Outside COA Settlement

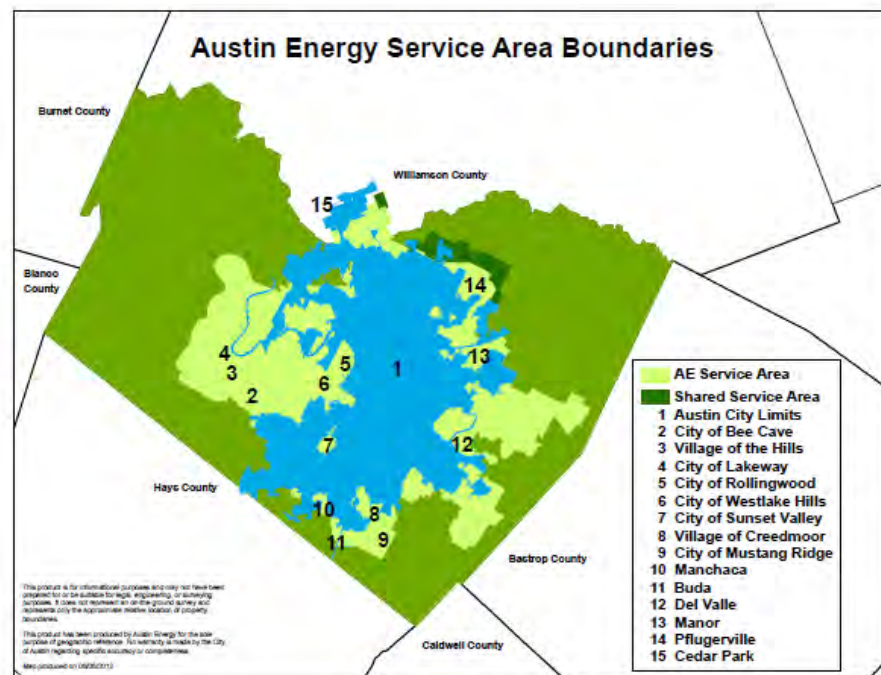
FY 2013 Revenues \$1,274.2 M

FY 2014 Forecast \$1,297.5 M

% Change 1.82%

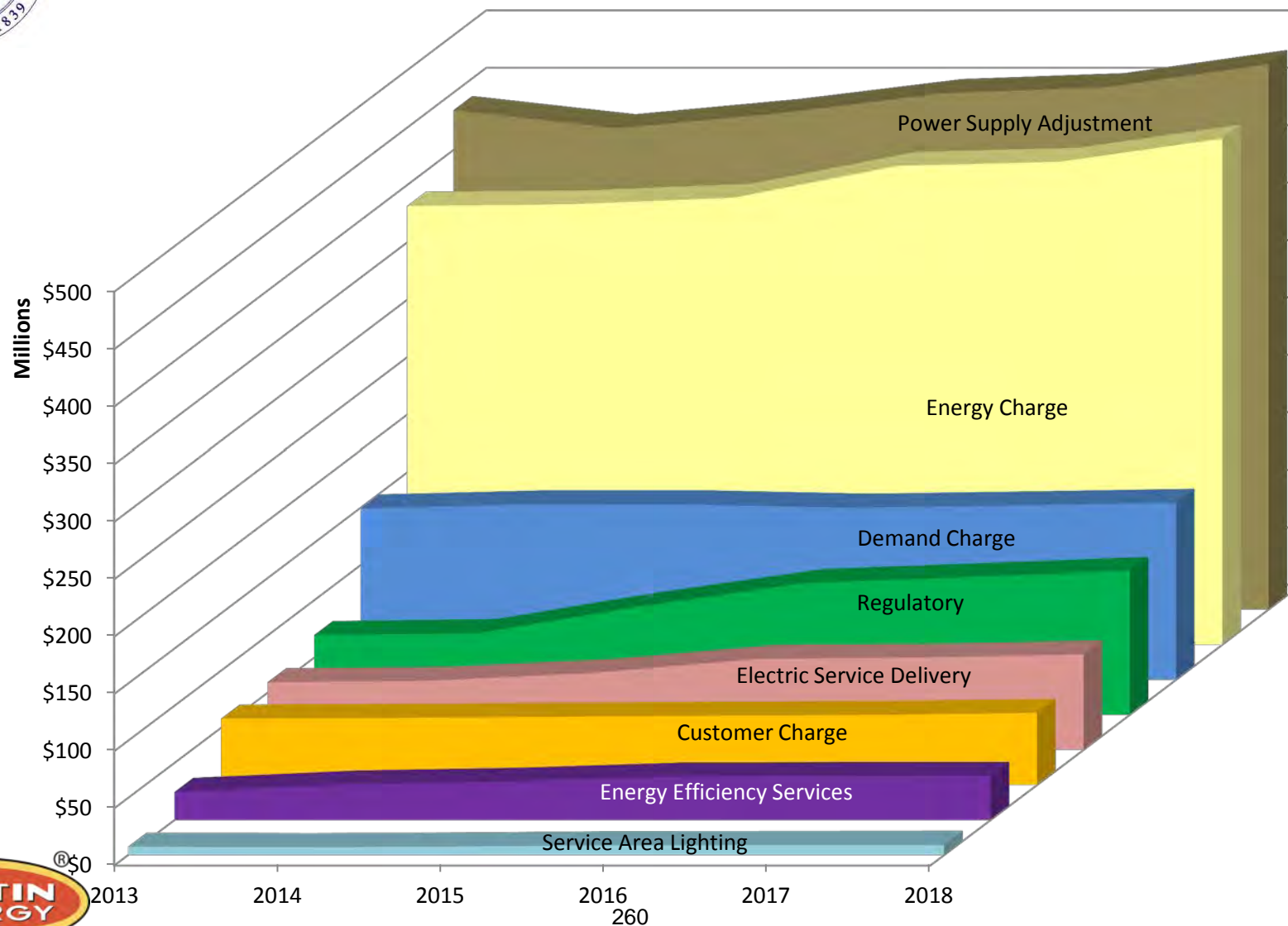
Revenue Drivers

- Weather
- Growth
- Market Prices
- Pass Through Increases
 - Power Supply Adjustment (PSA)
 - Transmission (CREZ)
 - Energy Efficiency





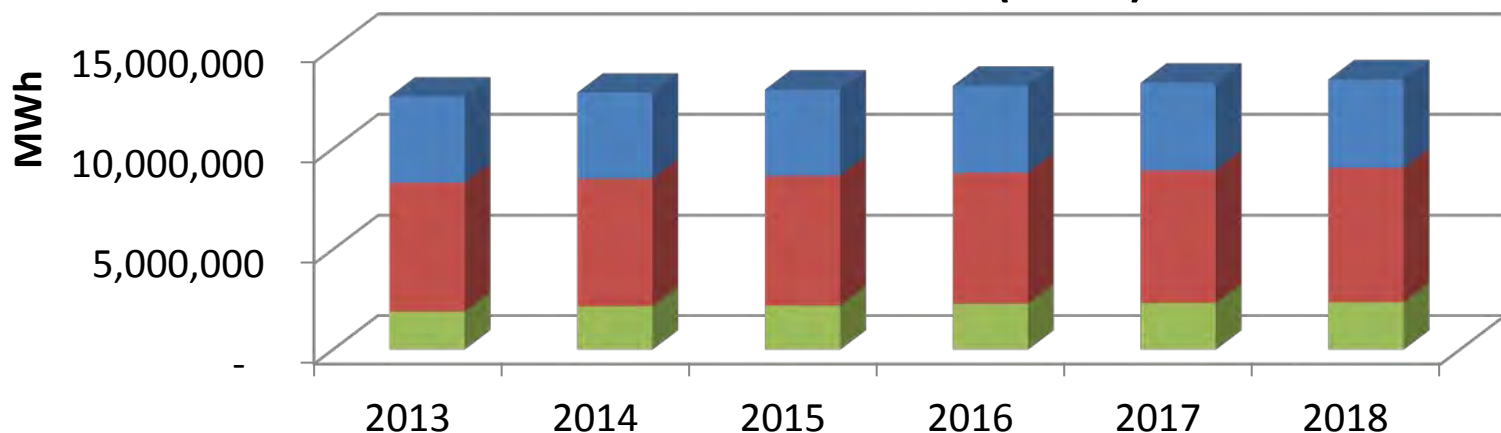
Electric Rate Revenue by Category



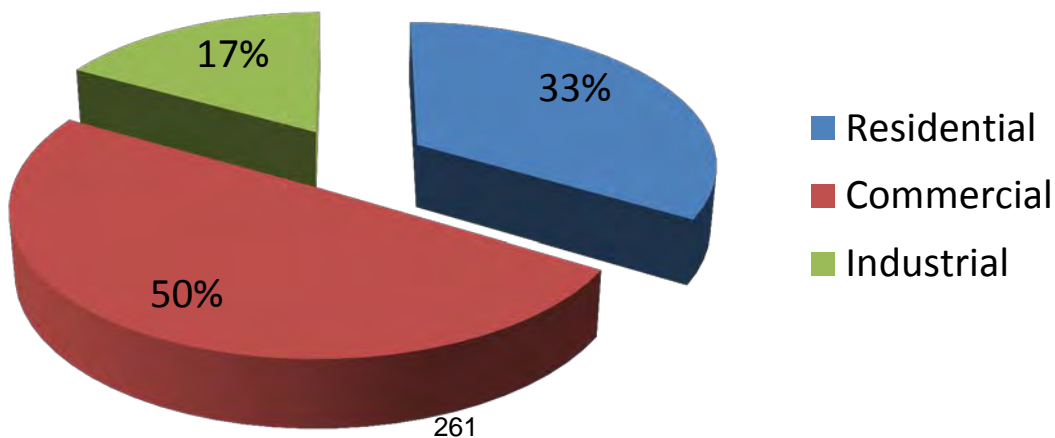


Sales Forecast Summary (MWh)

AE Forecast Sales (MWh)



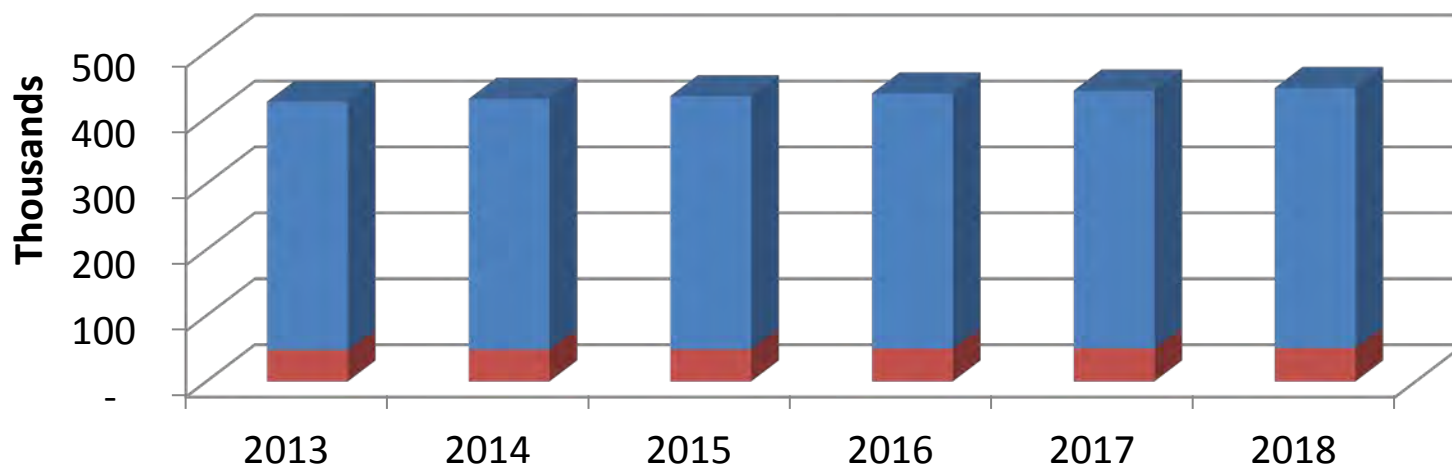
Forecast FY14 Sales (MWh)



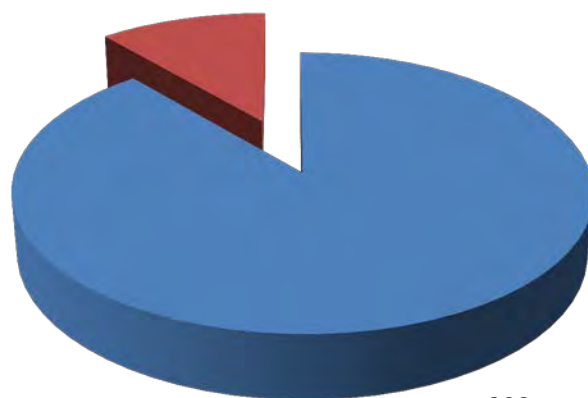


Customer Forecast by Class

AE Forecast Customers



Forecast FY14 Customer



380,483

89%

■ Residential

47,890

11%

■ Commercial

24

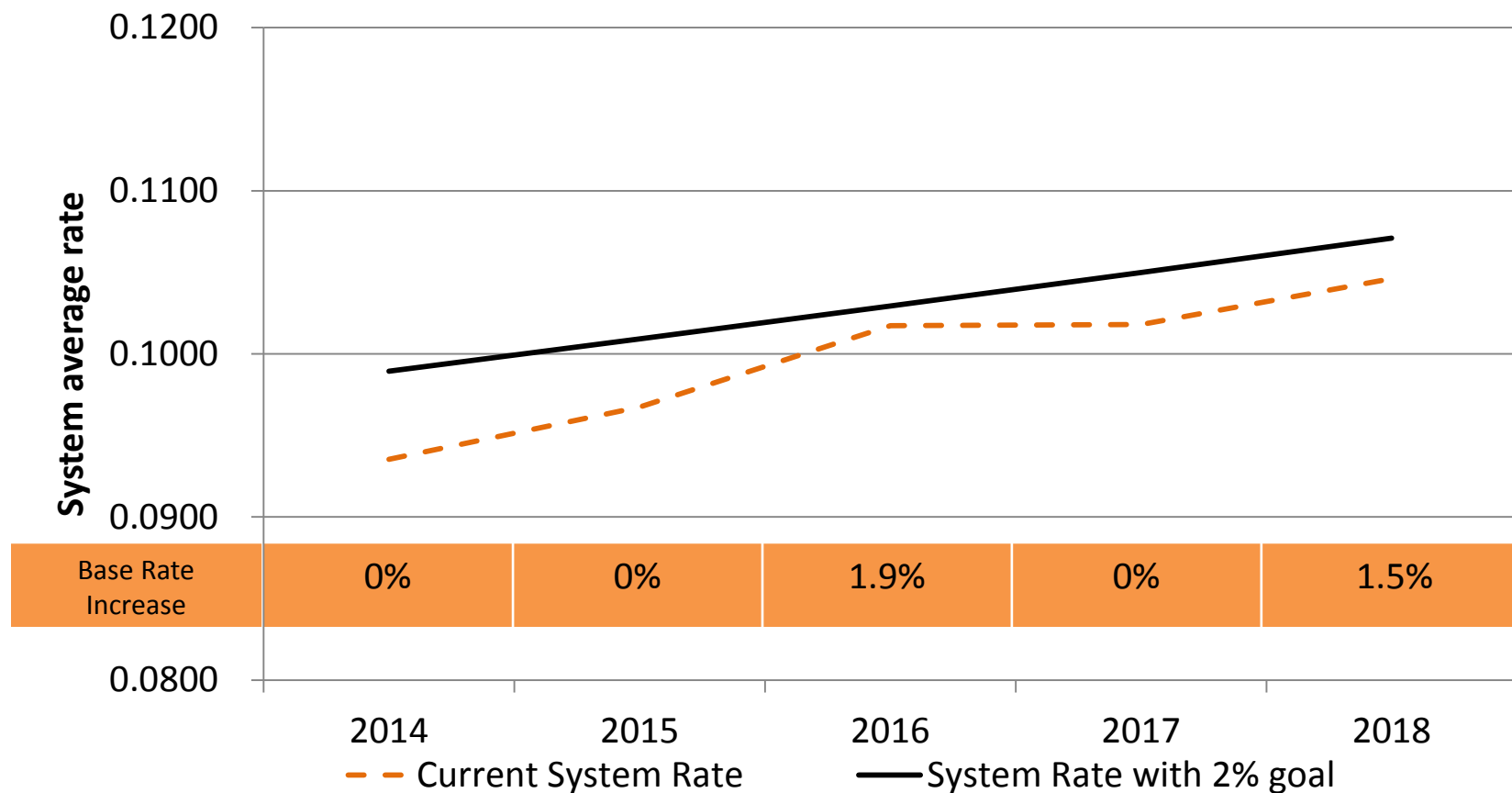
0.01%

■ Industrial





Affordability



Pass through charges are included in current system rate



Forecast Residential Bill Impact

- Based on average monthly residential customer usage of 1000 kWh

2013 Actual Rate	2014 Forecast Rate	2015 Forecast Rate	2016 Forecast Rate	2017 Forecast Rate	2018 Forecast Rate
\$100.04	\$100.97	\$101.67	\$104.45	\$104.88	\$107.20





FY 2014 Outlook

Opportunities

- All economic indicators are positive
- Employment growth is strong
- Unemployment is lower than the State and Nation
- Population growth is strong

Challenges

- Construction cost to meet growth
 - Materials Costs
 - Consulting Fees & Outside Services
 - Specialty Parts for generation
 - New Resources
- ERCOT market and resources
- AE Reserve & Cash levels low
- Significant number of key professionals eligible to retire
- Competition for Utility Skilled Labor
 - Professional, Service Crews, Customer Care, IT





For More Information

General Manager
Larry Weis
322-6569

Director of Corporate Communications
Ed Clark
322-6514

CFO
Ann Little
482-5364



www.austinenergy.com



FY 2014 Financial Forecast





ARR Organization Overview

BY PROGRAM (\$M):

Total Budget - ARR
FY 13 Budget - \$81.9
FY 13 FTEs - 408.00



Collection Services
FY 13 Budget - \$34.5
FY 13 FTEs - 241.00



Litter Abatement
FY 13 Budget - \$5.0
FY 13 FTEs - 46.5



Waste Diversion
FY 13 Budget - \$6.4
FY 13 FTEs - 27.34

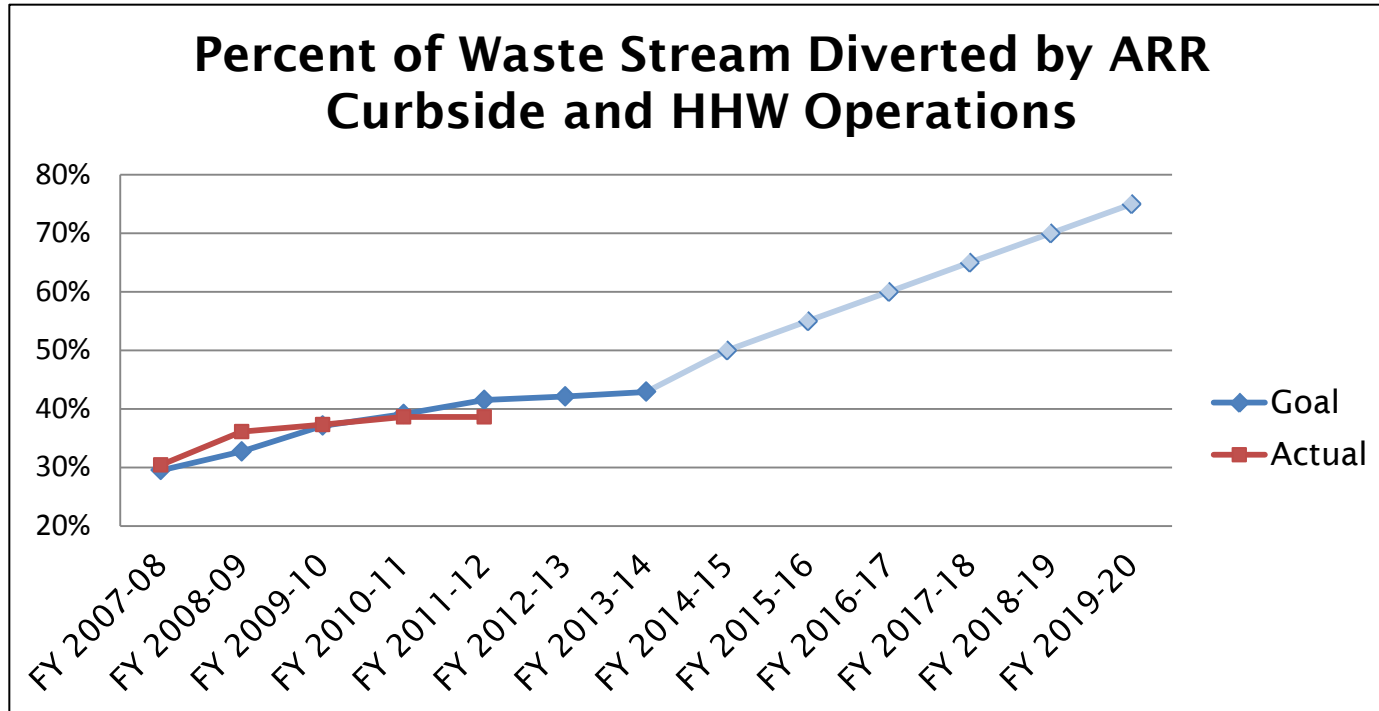


Operations Support
FY 13 Budget - \$5.5
FY 13 FTEs - 48.50



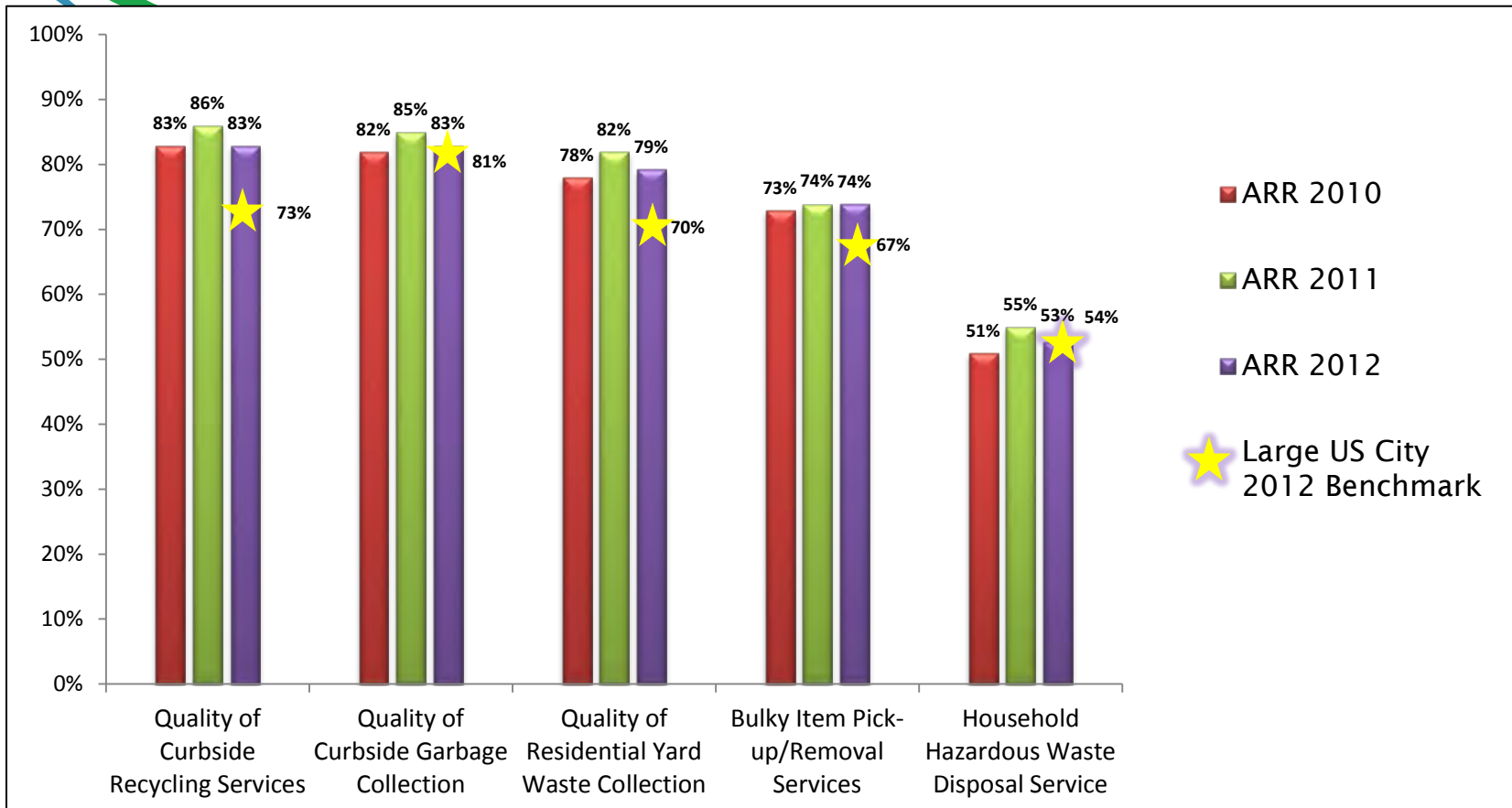
Support / Transfers
FY 13 Budget - \$30.5
FY 13 FTEs - 44.66

Key Performance Indicator



- Goals for FY 2015 – 2020 are based on the ARR Master Plan
- Program and employee growth will be necessary to reach the Master Plan goals

Citizen Survey Results



- Results illustrate the percent of customers satisfied with various ARR services
- Citizen Survey was performed in August 2012 by the ETC Institute



ARR Forecast Fund Summary

Austin Resource Recovery Fund Summary (\$M)							
	FY 13 Amended	FY 13 CYE	FY 14 Forecast	FY 15 Forecast	FY 16 Forecast	FY 17 Forecast	FY 18 Forecast
Beginning Balance	\$14.1	\$21.1	\$13.1	\$5.8	\$4.0	\$6.6	\$10.8
Revenue	72.7	69.3	72.5	81.8	87.0	90.8	91.1
Expenditures	81.9	77.2	79.8	83.6	84.4	86.6	90.1
Excess/(Deficit)	(9.2)	(8.0)	(7.3)	(1.8)	2.6	4.2	1.0
Ending Balance	\$4.9	\$13.1	\$5.8	\$4.0	\$6.6	\$10.8	\$11.8
FTEs	408	408	419	424	425	426	426



Budget Forecast

Cost Drivers – \$2.1 million reduction

- City administrative support, CTM support and EGRSO increase
- General obligation debt increase
- Health insurance increase
- Reduction in contractals and commodities within the Department's control
- Reduction in allocation for 311 Call Center
- Reduction in Sustainability Fund transfer
- Decrease in one-time costs for the Materials Recovery Facility (MRF)

Austin Resource Recovery Fund

FY 13 Budget

\$81.9

FY 14 Forecast

\$79.8

% Change

(2.6)%

New Investments

- 6 new FTEs for cart management, collections, operation support & support services
- 5 new FTEs for Master Plan program expansions and implementation



New Service Highlights

- Implementation of the ARR Master Plan and its effect on the budget in the future years
- Increase Single Stream Recycling participation
- Implementation of the Universal Recycling Ordinance requiring personnel increases
- Increase diversion at all City Facilities and Operations and support diversion activities of various City departments





Revenue Forecast

Austin Resource Recovery Fund

FY 13 Revenue	\$72.7
FY 14 Forecast	\$72.4
% Change	(-0.4)%

Residential – (\$100K)

- No cart or base rate increase projected for FY 14
- Customer downsizing to smaller trash carts

Commercial – \$100K

- CPI on Central Business District – dumpster collection contract

Residential Clean Community Fee - \$1.6 million

Recycling – (\$1.6 million)

- Based on conservative recycling market estimates

Extra Stickers & Other – (\$300k)

- Curbside extra garbage decreasing
- New service fees and other miscellaneous revenue



ARR Residential Rates

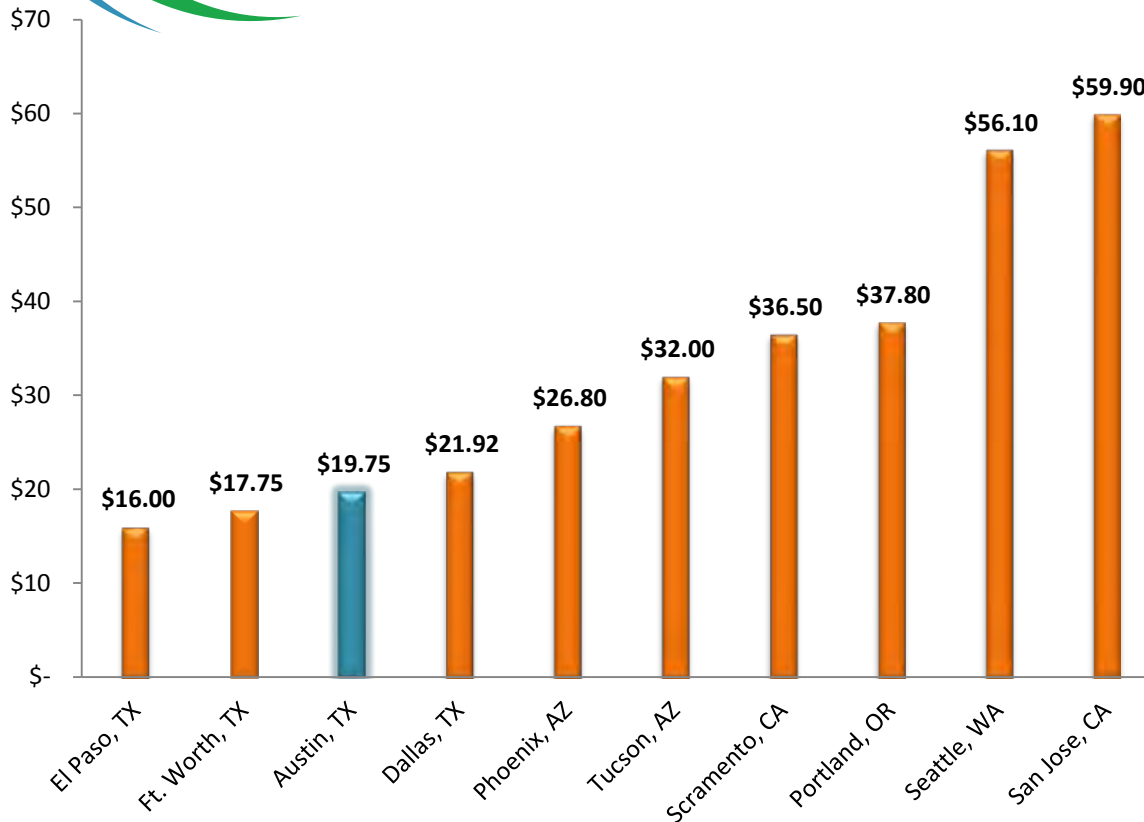
Cart Rates	FY 2012-13 Amended	FY 2013-14 Forecast	FY 2014-15 Forecast	FY 2015-16 Forecast	FY 2016-17 Forecast	FY 2017-18 Forecast
24 Gallon Trash Cart*	\$13.35	\$13.35	\$14.45	\$14.85	\$14.85	\$14.85
32 Gallon Trash Cart*	\$14.60	\$14.60	\$15.70	\$16.10	\$16.10	\$16.10
64 Gallon Trash Cart*	\$19.75	\$19.75	\$21.50	\$22.50	\$22.50	\$22.50
96 Gallon Trash Cart*	\$33.50	\$33.50	\$44.20	\$54.20	\$54.20	\$54.20

*Includes the base customer charge

Clean Community Fee	FY 2012-13 Amended	FY 2013-14 Forecast	FY 2014-15 Forecast	FY 2015-16 Forecast	FY 2016-17 Forecast	FY 2017-18 Forecast
ARR	\$3.40	\$3.70	\$4.05	\$4.40	\$4.80	\$5.25
Code Compliance	\$2.60	\$3.45	\$3.45	\$4.00	\$4.00	\$4.00
Total	\$6.00	\$7.15	\$7.50	\$8.40	\$8.80	\$9.25



ARR National Rate Comparison*



City and State	Residential Customers Served
El Paso, TX	163,000
Ft. Worth, TX	202,000
Austin, TX	184,775
Dallas, TX	265,000
Phoenix, AZ	395,000
Tucson, AZ	137,000
Sacramento, CA	123,168
Portland, OR	265,439
Seattle, WA	308,516
San Jose, CA	350,000

Cities displayed were chosen for comparison because they offer similar curbside services, customer counts and commitments to waste diversion.

*Rates shown reflect monthly base fee and 64 (or standard size) cart fee charges for curbside collection services. Curbside collection services in other cities are not exactly the same as ARR, but are close enough to be comparable.



FY 14 Capital Highlights

	Capital Equipment	Austin Resource Recovery Facilities	Eco Industrial Park
FY 2013-14	\$13.5 million	\$0.5 million	\$2.5 million
FY 2015 - 2018	\$35.7 million	N/A	N/A

- FY 2013 – 14
 - Equipment, vehicles, cart purchases and facilities
 - Eco Industrial Park
- FY 2015 – 2018
 - Equipment and vehicles



Cost Efficiencies

FY 2012-13

- Recycling collection route efficiency for 10% fuel savings goal

FY 2013-14

- CNG Conversion (11% of fleet)
- Landfill Gas to Energy System
- Continue to review collection route efficiencies

FY 2014-15

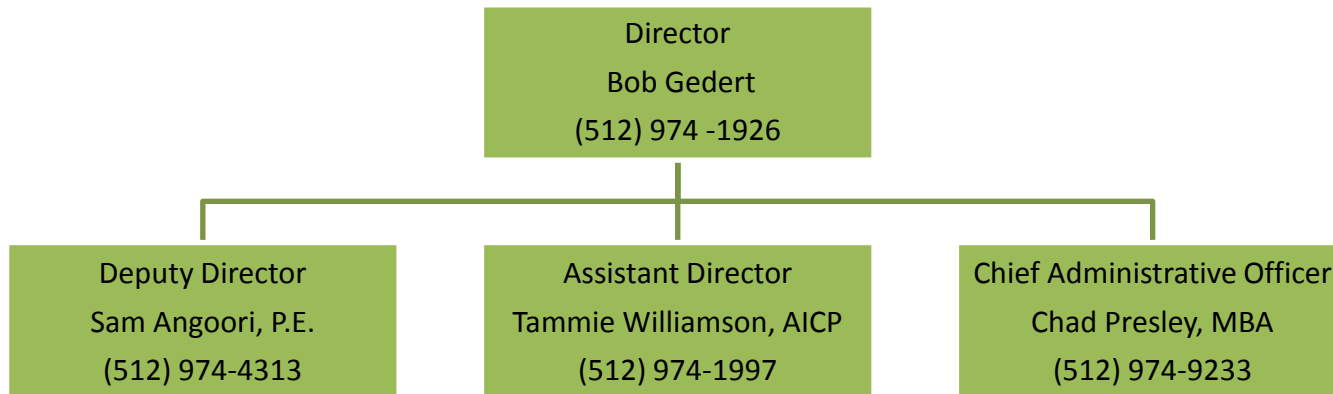
- Consolidated Northeast Service Center
- CNG Conversion (13% of fleet)
- Landfill Solar Field



Contact Information



Chad Presley, Tammie Williamson, Bob Gedert and Sam Angoori







Austin Water Utility

Financial Forecast

April 2013

Presentation Outline

- Organizational Overview
- Requirements
- Revenue & Rates
- Staffing Plan
- Capital Program
- Key Indicators
- Fund Summary

Organizational Overview

Austin Water Utility



Water

FY13 Budget: \$290.0M
Staffing: 553.47 FTE



Wastewater

FY13 Budget: \$224.5M
Staffing: 538.63 FTE



Reclaimed Water

FY13 Budget: \$3.7M
Staffing: 2 FTE

AWU Totals

FY13 Budget: \$518.2M
Staffing: 1,094.1 FTE

Requirements Forecast

Total Requirements Summary

- Total requirements are projected to increase over the next 5 years by \$117.8 million or 22.7% from the amended budget

(In Millions)	Amended 2013	Forecast				
		2014	2015	2016	2017	2018
Operating Requirements	\$207.2	\$219.0	\$232.8	\$245.4	\$258.1	\$271.4
Debt Service	204.3	216.2	216.8	227.0	237.5	245.0
Transfers Out	106.7	102.6	120.7	128.0	126.7	119.6
Total Requirements	\$518.2	\$537.8	\$570.3	\$600.4	\$622.3	\$636.0

Full Time Equivalents	1,094	1,157	1,217	1,248	1,272	1,294
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Built In Cost Drivers for 2014

Category	Proposed Increase (Millions)	Justification
Operations & Maintenance Costs	\$5.5	<ul style="list-style-type: none"> Public Works Street Cut Repair - \$2.7 M Austin Energy Billing & Customer Care - \$1.9 M Administrative Support / Fleet Services - \$0.9 M
Personnel Costs	\$2.3	<ul style="list-style-type: none"> Compensation adjustment - \$1.5 M Health insurance increase - \$0.6 M Workers Compensation increase - \$0.2 M
Transfers Out	\$9.0	<ul style="list-style-type: none"> Transfers to: <ul style="list-style-type: none"> General Fund - \$3.4 M Revenue Stability Reserve Fund - \$2.8 M Reclaimed Utility Fund - \$2.3 M EGRSO - \$0.5 M
Debt Service	\$0.7	<ul style="list-style-type: none"> Existing debt service \$0.7 M net increase after assumed savings from bond refinancing

Utility Cost Drivers for 2014

Category	Proposed Increase (Millions)	Justification
Operations and Maintenance Costs	\$5.4	<ul style="list-style-type: none"> • 63 new positions for 2014 - \$3.7 M • Inflationary increase on contractals and commodities - \$0.9 M • Private lateral grant program increase - \$0.5 M • Raw Water Diversion - \$0.3
Debt Service	\$11.3	<ul style="list-style-type: none"> • New debt service \$11.3 M from capital infrastructure spending planned for 2014

Utility Cost Savings for 2014

Category	Proposed (Decrease) (Millions)	Justification
Operations and Maintenance Costs	(\$1.4)	<ul style="list-style-type: none"> Fuel decrease - (\$0.5 M) 311 Allocation decrease - (\$0.2 M) CTM Support allocation decrease - (\$0.1 M) Other - (\$0.6 M)
Transfers Out	(\$13.1)	<ul style="list-style-type: none"> Transfer reductions to: <ul style="list-style-type: none"> CIP Fund - (\$11.7 M) Sustainability Fund - (\$1.1 M) Environmental Remediation Fund - (\$0.2 M) Radio Communications Fund - (\$0.1 M)

Revenue and Rates Forecast

Revenue Summary

- Total revenue is projected to increase by \$124.6 million or 24.2% from the amended budget over the next 5 years

(In Millions)	Amended 2013	Forecast				
		2014	2015	2016	2017	2018
Water Service	\$ 260.3	\$ 276.5	\$ 292.8	\$ 310.8	\$ 322.1	\$ 335.2
Wastewater Service	231.8	241.6	251.6	261.9	271.1	279.5
Reclaimed Service	1.4	0.9	1.0	1.1	1.2	1.4
Reserve Fund Surcharge	3.8	6.8	8.3	8.8	9.3	1.4
Misc. and Interest Income	9.6	9.2	9.9	10.3	11.1	11.1
Transfers In	7.0	9.3	9.1	9.9	10.0	9.9
Total Revenue	\$513.9	\$544.3	\$572.7	\$602.8	\$624.8	\$638.5

Revenue and Rates

Projected Service Rate Increases

	2014	2015	2016	2017	2018
Water:	5.1%	5.1%	5.1%	2.5%	2.5%
Wastewater:	1.9%	2.3%	2.3%	2.0%	2.0%
Reclaimed:	16.5%	11.1%	12.7%	13.6%	14.4%
Combined:	3.6%	3.8%	3.8%	2.3%	2.3%

- Cost of Service Transition
 - Commercial & Large Volume customers at 6% above cost
 - 1%-2% transition to cost planned in 2014
- Reserve Fund Surcharge
 - Increase from \$0.12 to \$0.15 per 1,000 gallons in 2014
 - \$1.5 million transfer from operating fund in 2014
 - Reach 120 days of Operations & Maintenance in 2017

Average Residential Customer Estimated 5-Year Bill Impact

	<u>Current 2013</u>	<u>Forecast 2014</u>	<u>Forecast 2015</u>	<u>Forecast 2016</u>	<u>Forecast 2017</u>	<u>Forecast 2018</u>
Water	\$ 40.54	\$ 43.88	\$ 47.37	\$ 50.91	\$ 53.16	\$ 53.91
Wastewater	42.70	43.51	44.51	45.53	46.44	47.37
Total	<u>\$ 83.24</u>	<u>\$ 87.39</u>	<u>\$ 91.88</u>	<u>\$ 96.44</u>	<u>\$ 99.60</u>	<u>\$ 101.28</u>
\$ Variance	-	\$ 4.15	\$ 4.49	\$ 4.56	\$ 3.16	\$ 1.68
% Variance	-	5.0%	5.1%	5.0%	3.3%	1.7%

1. Bills based on 8,000 gallons water usage and 4,700 gallons wastewater discharge
2. The Water Service bill impact includes a 1% transition to cost of service and the Reserve Fund Surcharge
3. Actual bill impact to be determined based on cost of service calculations

Low-Income Customer Assistance Program (CAP)

- In effect since 2009; serves approximately 6,800 AWU customers
- Waives Water and Wastewater Customer Account Charges, Tiered Minimum Water Charge
- New CAP volumetric rates implemented February 2013

Average Residential CAP Customers	Actual 2008 Rates	Actual 2009 Rates	Actual 2010 Rates	Actual 2011 Rates	Actual 2012 Rates	Actual 2013 Rates	Estimated 2014 Rates
Water Service:							
Minimum Charge	\$ 5.35	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Volume Charges	16.40	17.57	18.48	19.61	21.72	19.92	22.48
Tiered Minimum Charge	-	-	-	-	-	-	-
Reserve Fund Surcharge	-	-	-	-	-	-	-
Wastewater Service:							
Minimum Charge	7.10	-	-	-	-	-	-
Volume Charges	25.74	26.66	27.72	29.22	30.20	32.71	33.73
CAP Average Monthly Bill:	\$ 54.59	\$ 44.23	\$ 46.20	\$ 48.83	\$ 51.92	\$ 52.63	\$ 56.21

Note: Bills based on 8,000 gallons water usage and 4,700 gallons wastewater discharge

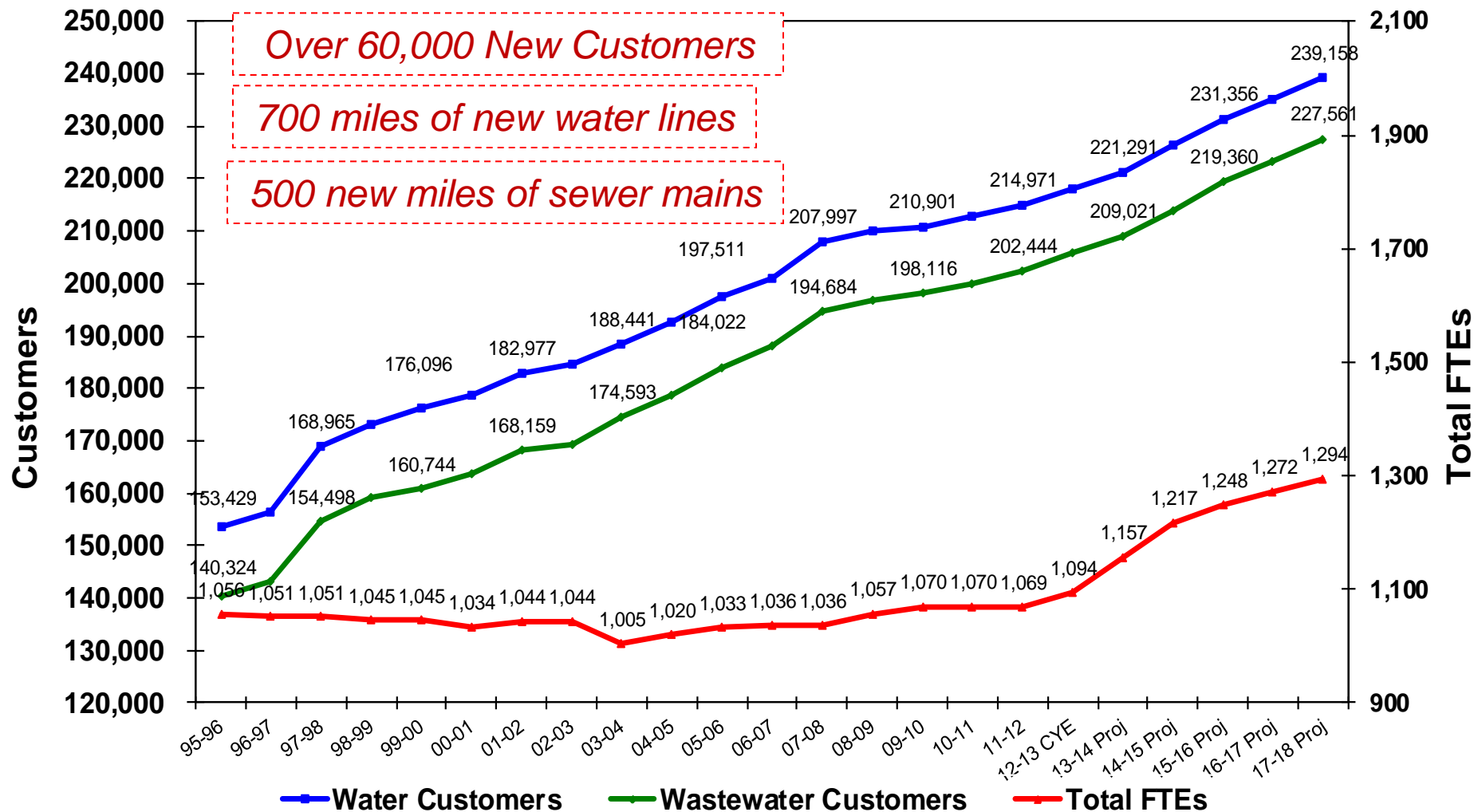
Only a 3.0% increase in average residential CAP bill from FY08 to FY14 (Estimated)

Staffing Plan

Staffing Plan Needs

- New facilities – WTP4, lift and pump stations
- Growing utility system
- Council mandates, annexations of water systems
- Maintenance of aging infrastructure
- Best managed practices, operational optimization
- Public health and safety of employees
- Technology and Innovation

FTEs vs. Customer Growth



Staffing Plan Process

- Business cases developed for each position requested with scoring on set criteria
- Criteria: Operational optimization, environmental sustainability, public health and safety, financial management and asset management
- Manager and staff involvement
- Division presentations to the Executive Team
- Executive Team review and approval of staffing plan requests

Proposed Staffing Additions

	Amended 2013	Forecast					Total
		2014	2015	2016	2017	2018	
Approved Positions	1,094	1,094	1,157	1,217	1,248	1,272	
Forecasted Additional Positions		63	60	31	24	22	200
Total Positions	1,094	1,157	1,217	1,248	1,272	1,294	

New Position Costs (\$ in Millions)		\$3.7	\$5.5	\$3.0	\$2.2	\$1.8	\$16.2
Rate Impact		0.7%	1.1%	0.6%	0.5%	0.4%	3.4%

- \$2.0 million estimated offset of new position costs due to the previous use of temporaries, contract services, and revenue collections

Staffing Additions for FY 2014

- Staffing for New Facilities (22)
- Public Health and Safety (9)
- Asset Management (16)
- Industry Best Practices (6)
- Administrative Efficiency (10)

New Facilities 22 positions	P H & S 9	A M 16	I B P 6	A E 10	63 positions for 2014
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Staffing for New Facilities

- Water Treatment Plant #4 (17)
- Annexations – River Place and Lost Creek (2)
- New Lift Stations, pump stations and Remote Facilities (3)

New Facilities
22 positions

63
positions
for 2014

Public Health & Safety

- Water Wells Ordinance (3)
- Hazardous Waste Management (2)
- Safety and Technical Training (3)
- Water Quality Testing (1)

New Facilities
22 positions

P H & S
9

63
positions
for 2014

Asset Management

- Valve Exercising Program (9)
- Preventive Maintenance on Equipment (3)
- Building Maintenance (1)
- Security for Facilities and SCADA (3)

New Facilities 22 positions	P H & S 9	A M 16		63 positions for 2014
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Industry Best Practices

- **Environmental Conservation**

- Enforcement of Water Use Code (1)
- Energy Use Efficiency (1)
- Wildlands Conservation Biologist (1)

- **Operational Optimization**

- SCADA Engineering (1)
- Process Improvements (1)

- **Strategic Planning**

- Water supply and drought response (1)

New Facilities 22 positions	PH & S 9	A M 16	I B P 6		63 positions for 2014
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Administrative Efficiency

- Strengthen Contract Compliance (1)
- Implement Records Management (1)
- Information Technology (1)
- Enhance Administrative Support (4)
- Human Resources Development (2)
- Financial Management (1)

New Facilities 22 positions	PH & S 9	A M 16	I B P 6	A E 10	63 positions for 2014
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Capital Spending

Capital Improvement Program

\$986.2 Million 5-Year Capital Spending Plan

\$ in millions

	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>Total</u>
Water	\$164.5	\$90.4	\$90.2	\$76.7	\$80.2	\$502.0
Wastewater	64.6	105.6	86.5	101.7	85.9	444.3
Reclaimed	<u>8.0</u>	<u>8.2</u>	<u>10.0</u>	<u>8.8</u>	<u>4.9</u>	<u>39.9</u>
Combined	<u>\$237.1</u>	<u>\$204.2</u>	<u>\$186.7</u>	<u>\$187.2</u>	<u>\$171.0</u>	<u>\$986.2</u>

Capital Improvement Program

Major Capital Projects for FY 2014-18 (Millions)

• WTP4 and associated transmission mains	\$83.3
• Existing treatment plant improvements	\$332.4
• Water & wastewater system rehabilitation	\$178.2
• Other distribution & collection system improvements	\$136.1
• Pump stations, reservoirs, and lift stations	\$ 90.1
• Annexed areas, vehicles, equipment, and other projects	\$ 60.4
• Service extension requests	\$ 41.9
• System relocations	\$ 23.9
• Reclaimed water projects	\$ 39.9

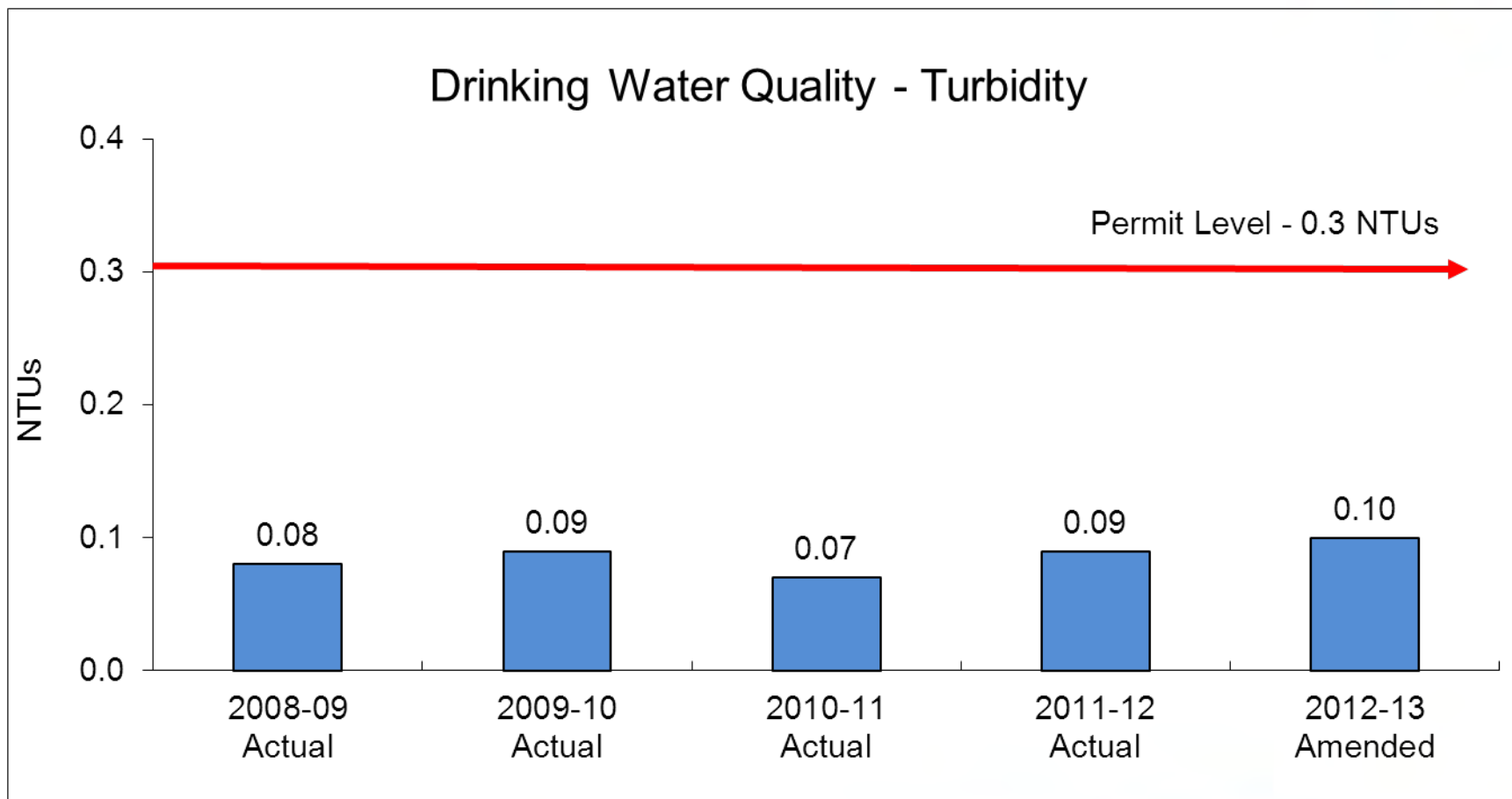
Capital Improvement Program

CIP Spending 10-Year Horizon Issues

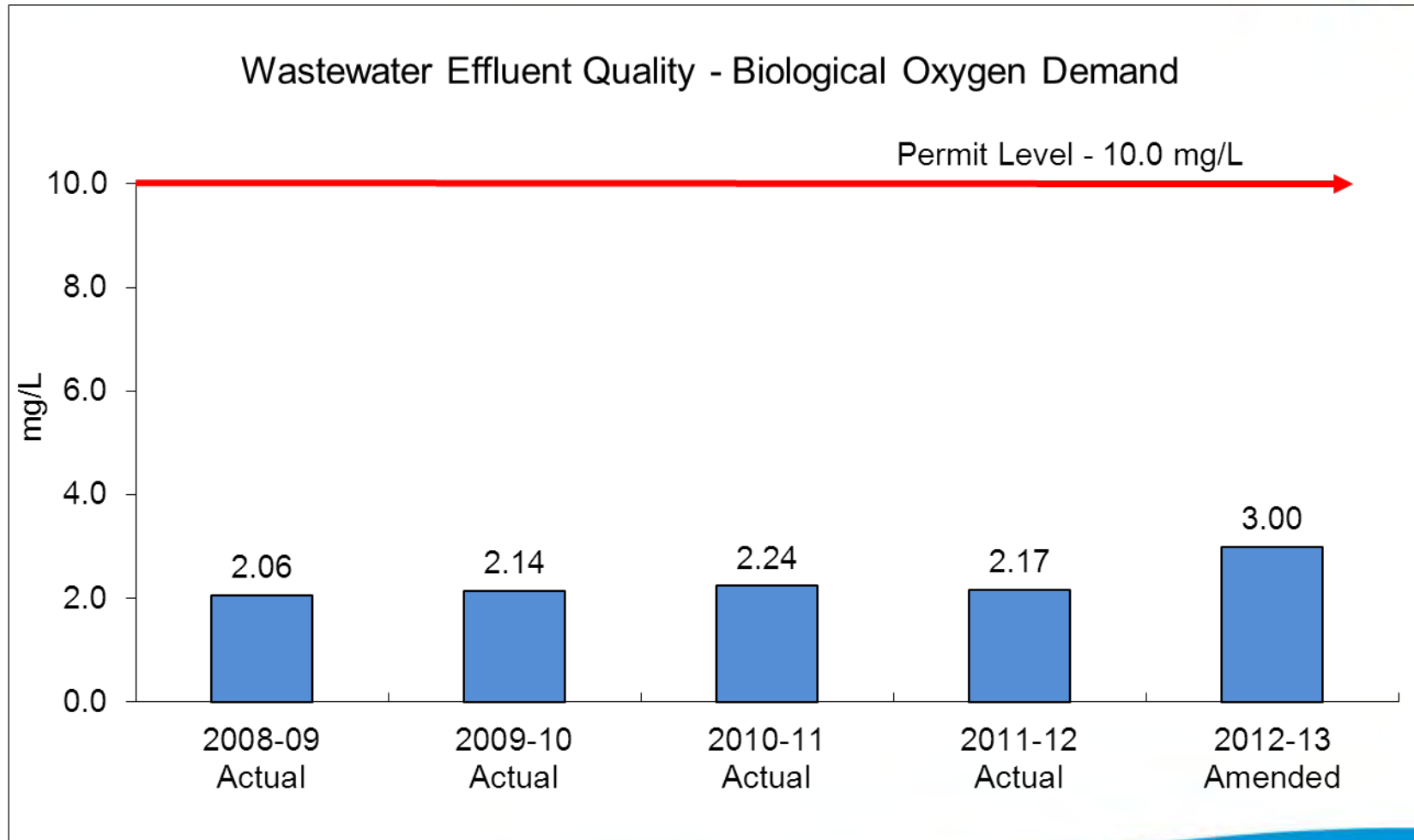
- Overall CIP spending will decrease after completion of WTP4
- More investment in existing assets as compared to growth related projects
 - Line rehabilitation and existing plant infrastructure
 - Renew Austin program
- Wastewater permit renewals might require nutrient removal of phosphorus and ammonia (2019 – 2025)
- 25 MGD expansion at Walnut Creek WWTP (2019 – 2025)

Key Indicators

Water Quality



Wastewater Effluent Quality



Fund Summary

(In Millions)	Amended 2013	CYE 2013	Forecast				
			2014	2015	2016	2017	2018
Beginning Balance	\$ 72.6	\$ 72.9	\$ 52.8	\$ 59.3	\$ 61.7	\$ 64.1	\$ 66.6
Revenue	506.9	495.2	535.0	563.6	592.9	614.8	628.6
Transfers In	7.0	7.0	9.3	9.1	9.9	10.0	9.9
Available Funds	\$ 513.9	\$ 502.2	\$ 544.3	\$ 572.7	\$ 602.8	\$ 624.8	\$ 638.5
Operating Requirements	207.2	204.7	219.0	232.8	245.4	258.1	271.4
Debt Service	204.3	210.9	216.2	216.8	227.0	237.5	245.0
Transfers Out	106.7	106.7	102.6	120.7	128.0	126.7	119.6
Total Requirements	\$ 518.2	\$ 522.3	\$ 537.8	\$ 570.3	\$ 600.4	\$ 622.3	\$ 636.0
Excess (Deficiency)	(4.3)	(20.1)	6.5	2.4	2.4	2.5	2.5
Ending Balance	\$ 68.3	\$ 52.8	\$ 59.3	\$ 61.7	\$ 64.1	\$ 66.6	\$ 69.1

Debt Coverage	1.55	1.47	1.56	1.62	1.63	1.59	1.54
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Forecast complies with all Council approved financial policies.

For More Information

Greg Meszaros, Director

(512) 972-0108

greg.meszaros@austintexas.gov

David Anders, Assistant Director

(512) 972-0323

david.anders@austintexas.gov

Media Inquiries

Kevin Buchman, PIO

(512) 972-0155

FY 2014 Financial Forecast Aviation Department



Austin-Bergstrom
International Airport

April 2013



ABIA 2013 Budget Overview

- **Operating Revenue - \$100.6 Million**
- **Total Requirements - \$86.6 Million**
- **Capital Improvement Project Spending - \$28.3 Million**
 - **FTEs – 351**





5-Year Forecast

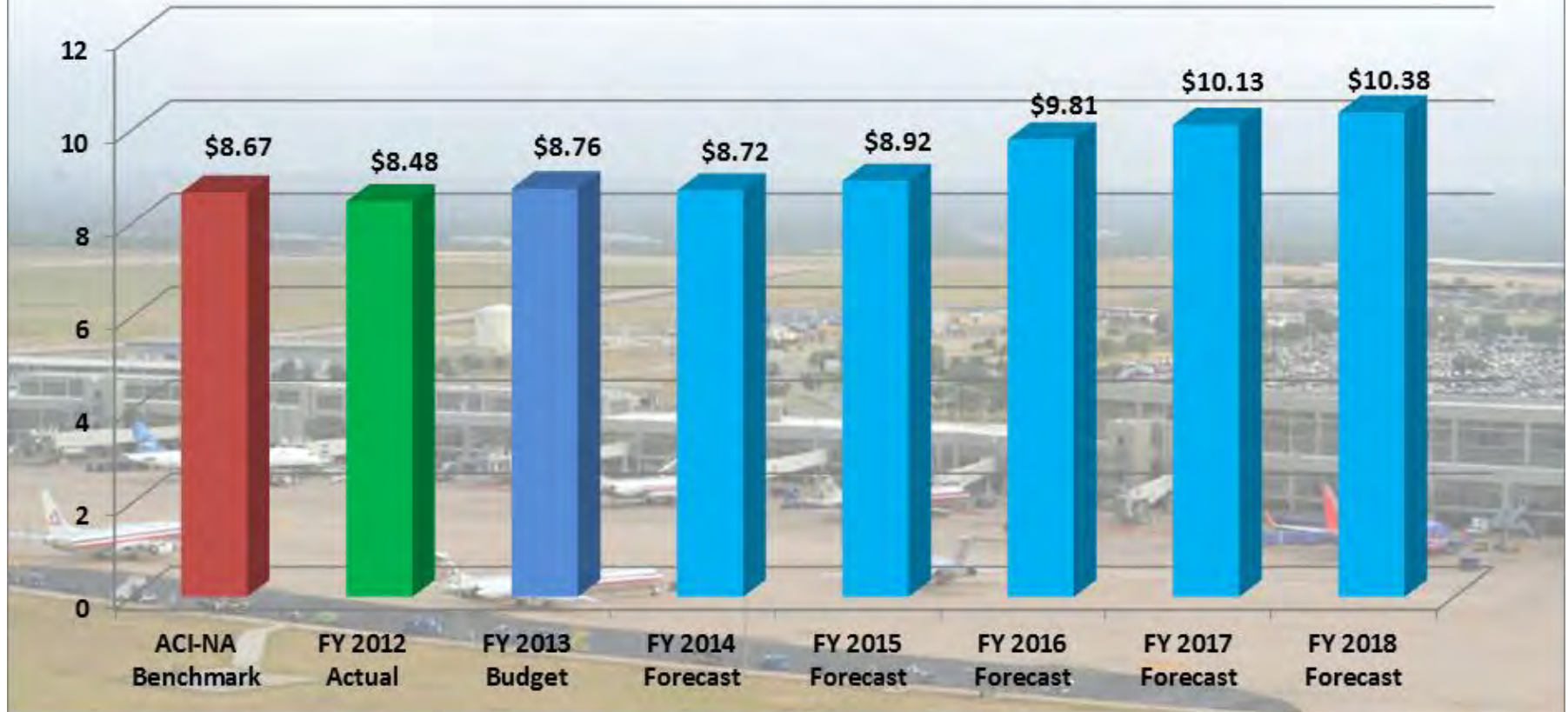
Fund Balance (in Millions)

	FY13 Amended	FY13 Estimated	FY 14	FY 15	FY 16	FY 17	FY 18
Operating Revenue	\$100.6	\$100.6	\$97.8	\$102.8	\$110.0	\$114.3	\$118.4
Total Requirements	\$86.6	\$86.6	\$88.9	\$96.8	\$100.9	\$105.9	\$110.5
Net Income to Capital Fund	\$14.0	\$14.0	\$8.9	\$6.1	\$9.1	\$8.3	\$7.9
FTEs	351	351	351	351	351	351	351



Key Performance Indicators

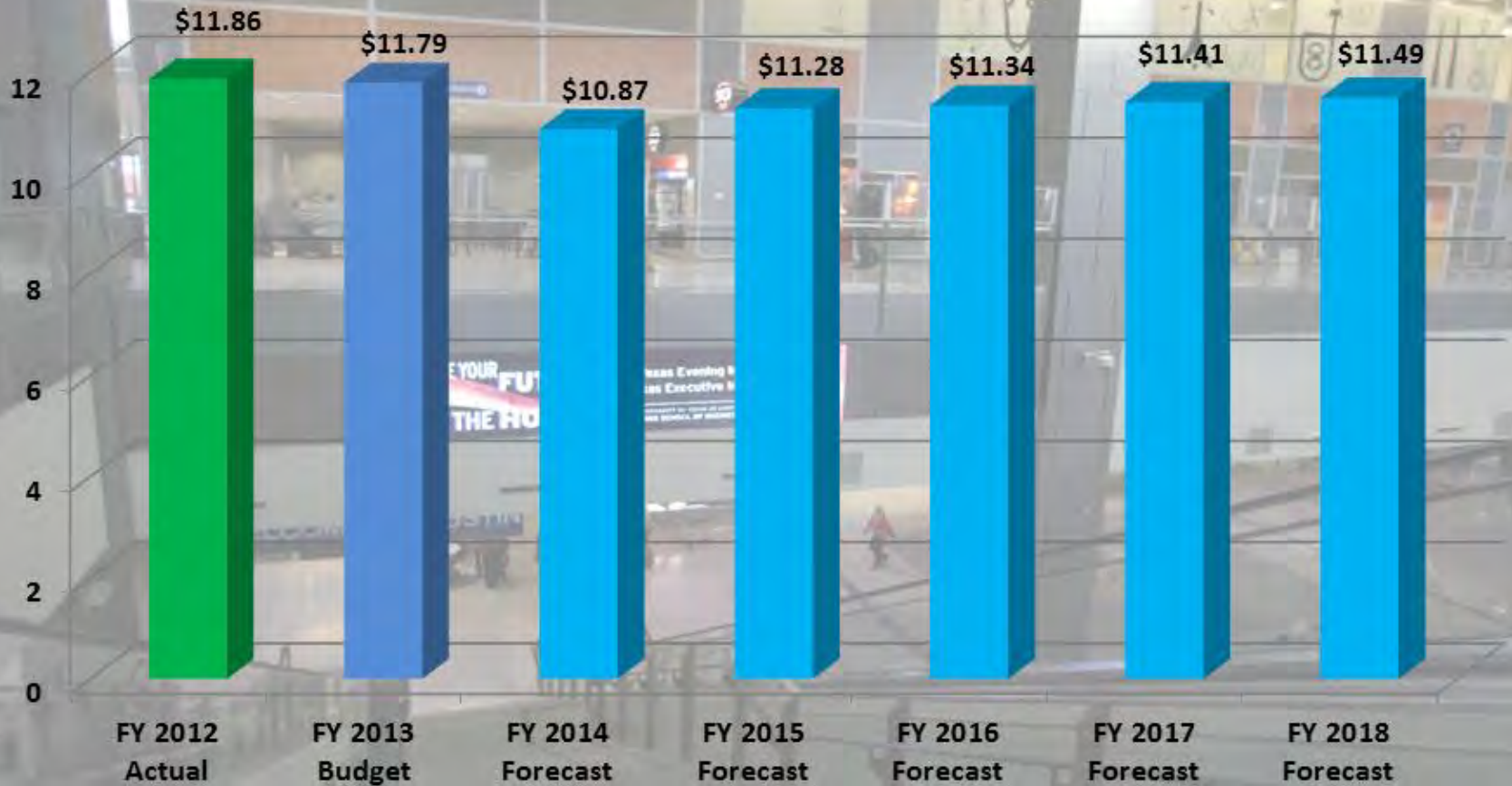
Airline Cost Per Enplaned Passenger





Key Performance Indicators

Non-Airline Revenue Per Enplaned Passenger





Expense Assumptions - 2014

- Citywide increases included in FY 2014 budget
 - Base personnel cost increases
 - Other departmental cost increases
- Holding the line in FTEs at 351
 - Subject to change due to Federal Sequestration
- Debt Service requirements increased to fund new debt for CIP projects over the forecast period
 - New Debt forecast
 - FY 2014: \$60 Million
 - FY 2015: \$54.2 Million
 - FY 2016: \$29.7 Million





Revenue Assumptions - 2014

- 2.0% Annual passenger growth
- 2.8% Total Revenue Reduction
 - \$0.8 Million or 1.9% Annual Increase in Airline Fees
 - \$5 Million or 15% Reduction in Parking Revenue





FY 2014 Capital Highlights

FY 2014 Spending: \$47.9 Million

FY 2014-2018 Spending: \$185.4 Million

Capital Improvement Projects

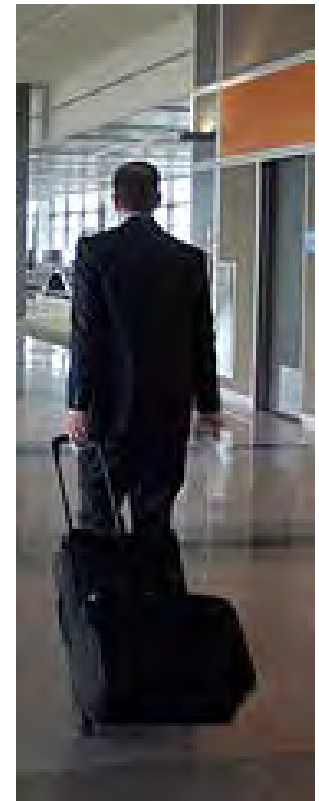
Airside Improvements	6,365,266
Landside Improvements	17,634,333
Terminal Improvements	15,595,681
Other Improvements	6,666,250
Capital Equipment And Vehicles	1,593,876
TOTAL PLANNED SPENDING	47,855,406





Forecast Summary & Conclusions

- Passenger growth at 2%
- Revenue Changes
 - Reduction of 2.8% in 2014
 - Annual average revenue growth of approximately 5% per year beginning in FY 2015
- Expense Changes
 - Citywide increases
- Average net contributions to capital fund of approximately \$8 million per year
- \$143 million in new debt funding for capital projects included in FY2014 – 2018 CIP program



For further information please contact:

- Jim Smith – Executive Director – (512)530-7518
- Dave Arthur – Assistant Director & CFO – (512)530-6688
- Yolanda Tovar – Manager of Finance – (512)530-6693

April 2013

CODE COMPLIANCE DEPARTMENT

FY 2014 Financial Forecast



Forecast Presentations:
www.austintexas.gov/finance



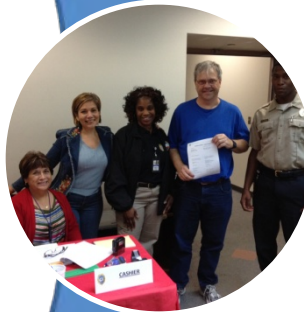


Organizational Overview

BY FUND (\$M):

Total Budget – CCD
FY13 Budget – \$13.8
FY13 FTEs – 91.00

Code Compliance



Case Investigations

- Property Maintenance & Housing
- Nuisance Abatement
- Dangerous Structures
- Zoning

FY 13 Budget - \$7.0
FY 13 FTEs – 60.50

Licensing and Registration Compliance

- Hotel & Motel
- Mobile Home
- Parks
- Billboards
- Waste Hauler
- Short-Term Rental

FY 13 Budget - \$2.0
FY 13 FTEs – 18.50

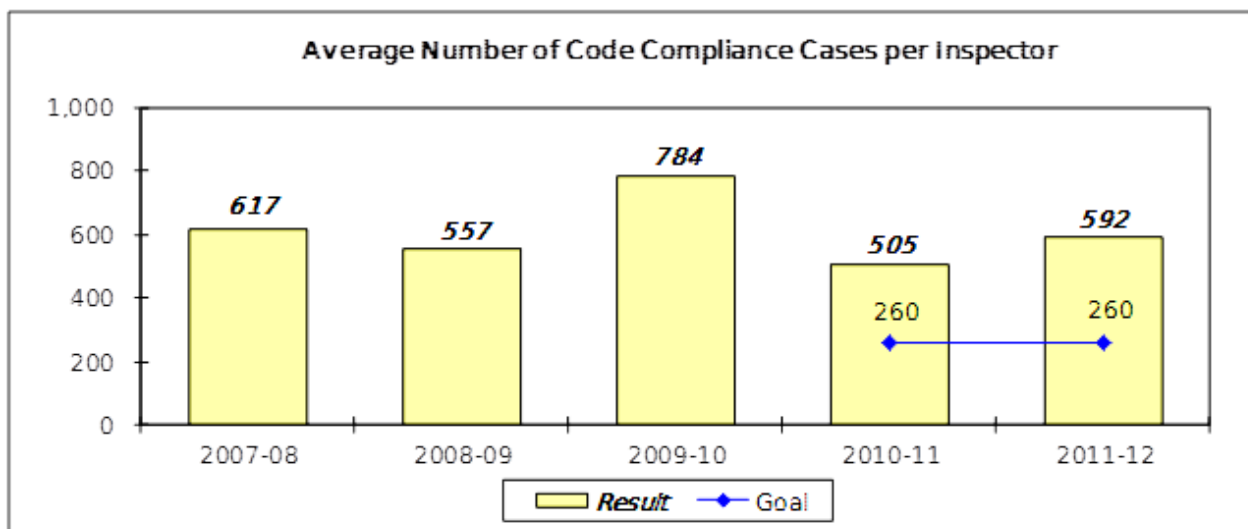
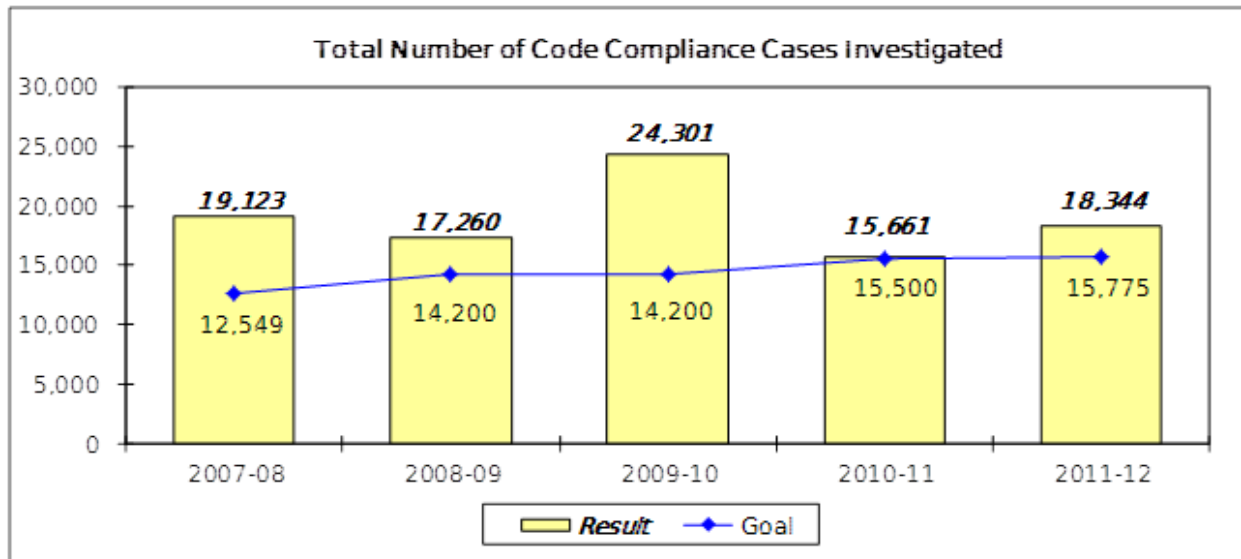
Support & Transfers

- Administration
- Human Resources
- Fiscal
- Planning
- Safety & Training
- Community Outreach
- 3-1-1

FY 13 Budget - \$4.8
FY 13 FTEs – 12.00

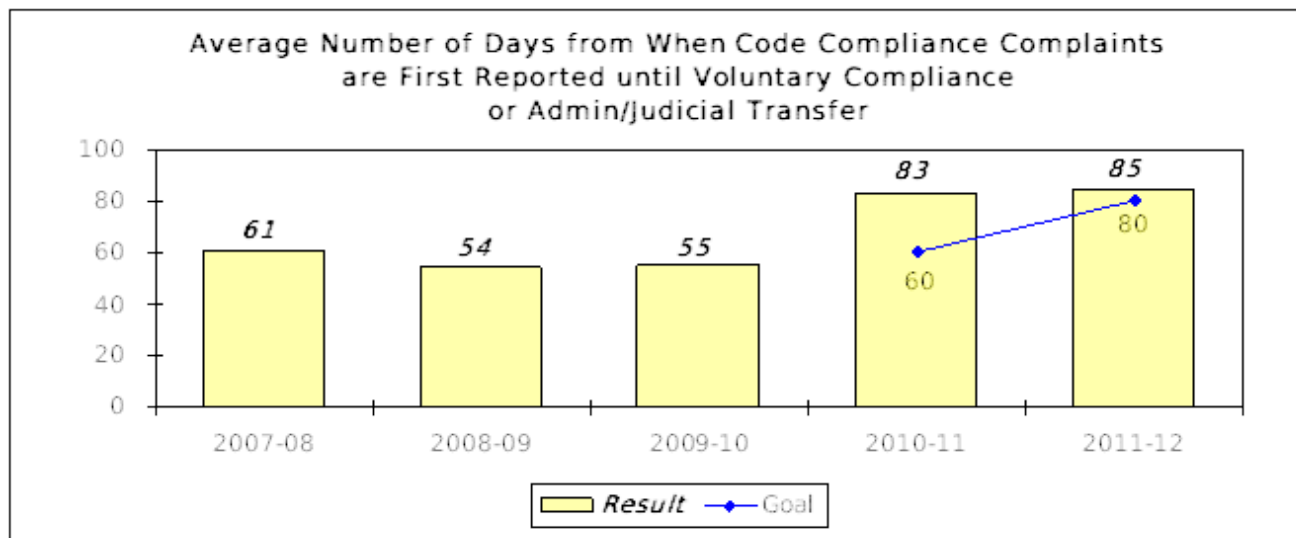
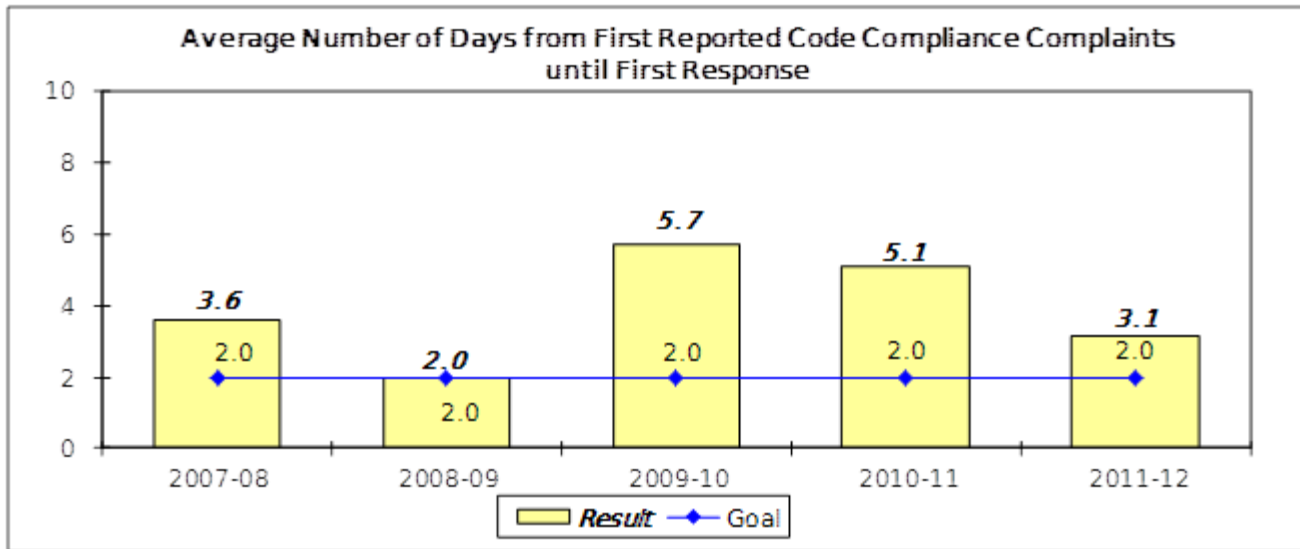


Key Performance Indicators





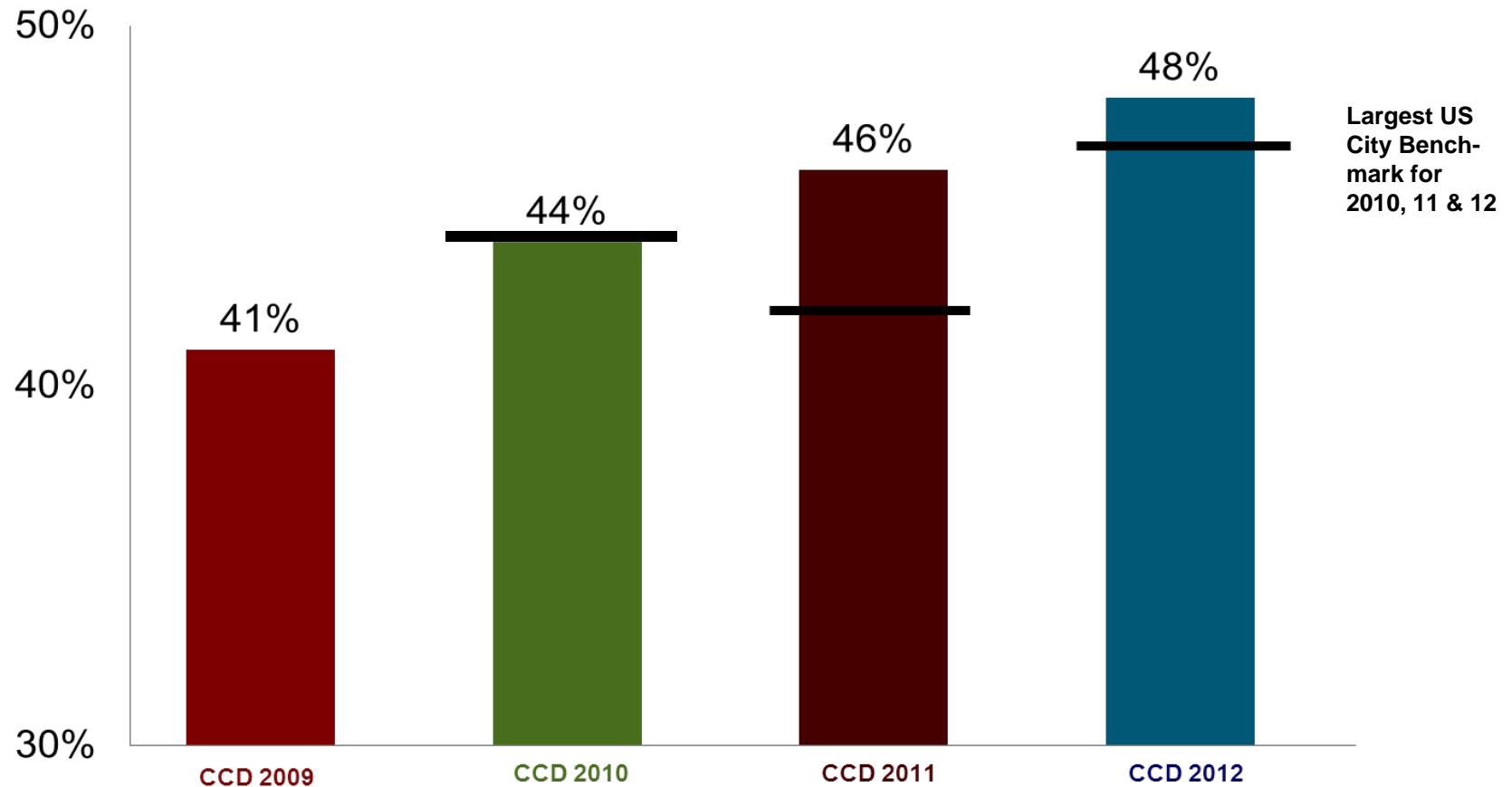
Key Performance Indicators





Citizen Survey Results

Satisfaction with Enforcement of local Codes and Ordinances





Code Compliance Fund

Code Compliance Fund Summary (\$M)

	FY13 Amended	FY13 CYE	FY14	FY15	FY16	FY17	FY18
Beginning Balance	\$0	\$0	\$0.2	\$0.6	\$0.3	\$1.6	\$2.0
Revenue	13.8	13.4	17.6	18.3	21.1	21.7	22.0
Expenditures	13.8	13.2	17.2	18.6	19.8	21.3	23.0
Ending Balance	\$0	\$0.2	\$0.6	\$0.3	\$1.6	\$2.0	\$ 1.0



Staffing Plan Needs – FY 14-18

5-Year Forecast – Increases in FTEs

	FY 14	FY 15	FY 16	FY 17	FY 18	5-Year Total
Neighborhood Code Inspections	5	4	4	4	4	21
Commercial Investigations	3	0	0	0	0	3
Multi-Family/Rental Inspections	4	2	2	2	2	12
Short Term Rental	3	0	0	0	0	3
Licensing & Registration	0	3	0	0	0	3
Support Services	4	7	4	5	3	23
Forecast Additional Positions	19	16	10	11	9	65
Forecast Total	110	126	136	147	156	



Budget Forecast

Citywide Cost Drivers – \$0.5 million

- Health insurance increases
- Fuel, fleet maintenance, and utilities
- City administrative support, CTM support, and workers' compensation

Department Cost Drivers – \$ 2.9 million

- Expenditures for 19 New FTEs
- AMANDA Integration and Business Intelligence

FY 13 Budget • \$13.8

FY 14 Forecast • \$17.2

% Change • 24.6%



Revenue Forecast

Clean Community Fee

- Funds Code Compliance activities as well as Austin Resource Recovery's programs such as litter abatement, street cleaning, hazardous waste disposal.

FY 13 Estimate - \$13.4

FY 14 Forecast \$17.6

% Change 31.3%

Clean Community Fee	FY 2012-13 Amended	FY 2013-14 Forecast	FY 2014-15 Forecast	FY 2015-16 Forecast	FY 2016-17 Forecast	FY 2017-18 Forecast
ARR	\$3.40	\$3.70	\$4.05	\$4.40	\$4.80	\$5.25
Code Compliance	\$2.60	\$3.45	\$3.45	\$4.00	\$4.00	\$4.00
Total	\$6.00	\$7.15	\$7.50	\$8.40	\$8.80	\$9.25



Contact Information



Director
Carl Smart, MS
(512) 974-1970
Carl.Smart@austintexas.gov



Assistant Director
Daniel V. Cardenas, MS
(512) 974-1957
Daniel.Cardenas@austintexas.gov



Assistant Director
Keith Leach, MPOC
(512) 974-1979
Keith.Leach@austintexas.gov



Financial Manager
Keith Murray, BBA, CPA
(512) 974-2913
Keith.Murray@austintexas.gov

Media Inquiries: 974-2220 (Corporate Public Information Office)