

PWD FY15 Financial Forecast:

Presentation to the Urban Transportation Committee

May 13, 2014



Agenda

- ❖ Department Overview
- ❖ FY14: Year in Review/Major Project Status
- ❖ FY15 Forecast Forecast/Proposed Budget
- ❖ Transportation CIP Status of Funds
- ❖ Questions and Discussion



Public Works Department Overview



Department Overview

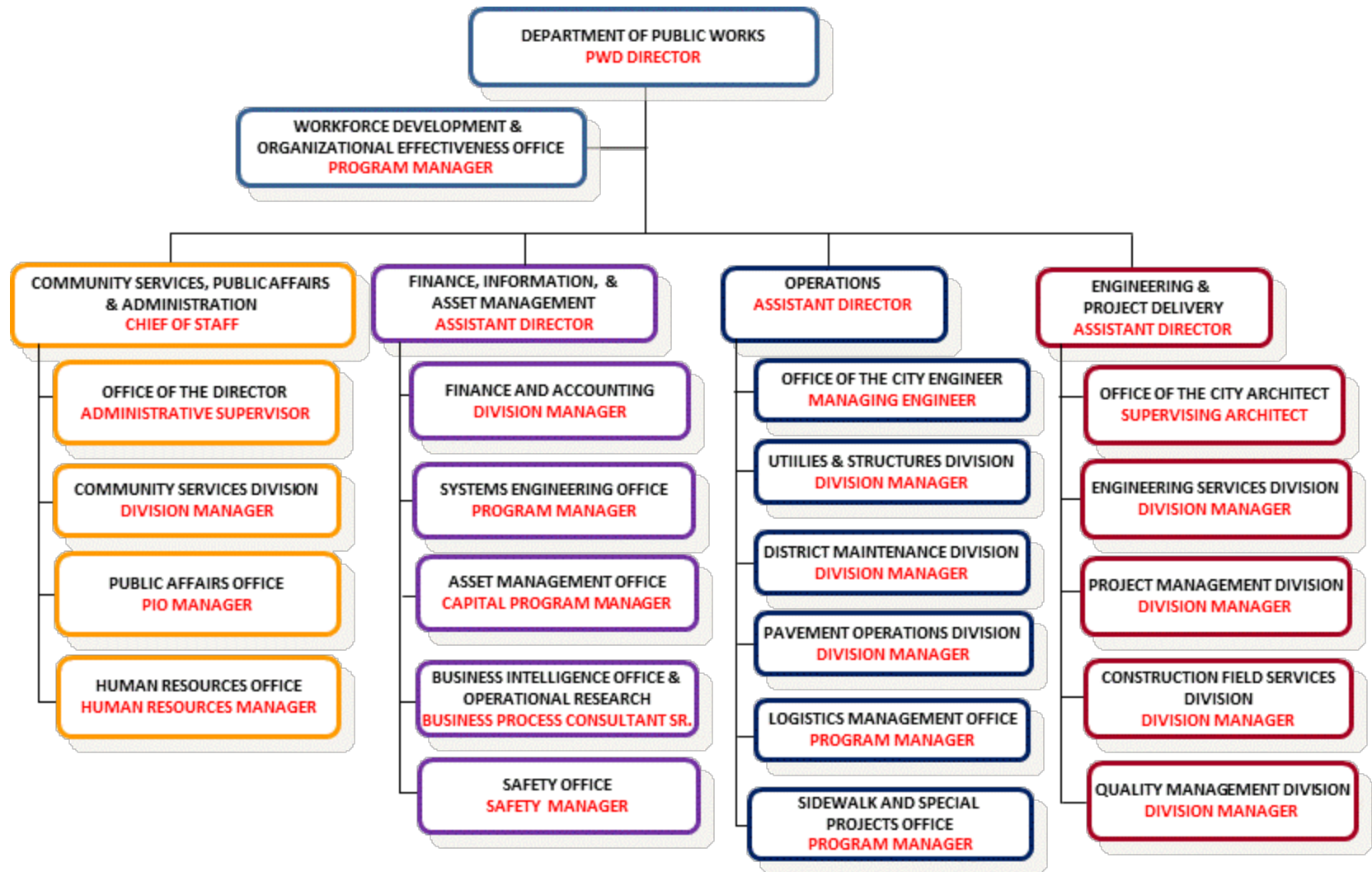
Mission Statement: The mission of the Public Works Department is to provide an integrated approach to the development, design, construction, and maintenance of the City's infrastructure systems that support an exceptional quality of life in an environmentally sustainable manner.

Vision Statement: The Public Works Department seeks to enhance Austin's position as an environmentally responsible City that offers an exceptional and sustainable quality of life to its residents. The following parameters are inherent in achieving the PWD vision, and establish the operating philosophy for the Department:

- Become a leader in the development and implementation of innovative, best-managed technical and business systems.
- Operate openly and transparently.
- Remain connected to our neighborhoods and businesses.
- Maintain an atmosphere of collaboration and teamwork.
- Ensure all operations and functions are performed safely.



PWD Organization



Funding of PWD Missions

Mission Area	PWTF	CPMF	CSF
Provide engineering services for CIP and other projects.		●	
Manage capital improvement projects.	●	●	
Inspect capital improvement and operating projects.		●	
Construct, maintain, and repair the transportation network.	●	●	
Enhance neighborhood connectivity through the bicycle, pedestrian, and urban trails networks.	●	●	
Implement child safety/safe routes to school programs			●
Provide operations and business enterprise support.	●	●	●

The **Public Works Transportation Fund (PWTF)** provides resources for PWD operations. The **Capital Projects Management Fund (CPMF)** supports CIP project delivery. The **Child Safety Fund (CSF)** provides resources for crossing guards and safe routes to school activities



Public Works by the Numbers

- Total Operating Budget (FY15): \$ 80.0M
- Total Staff (FY15 Proposed): 742
- Capital Expenditures (FY13): \$ 362.9M
- CIP Portfolio Value: \$1,840.5M



Awards and Recognition (FY13)

- American Institute of Architects Edwin Waller Award for Public Architecture
- American Public Works Association Top Ten Public Works Leaders
- Associated Builders and Contractors Excellence in Construction
 - Austin Asian American Resource Center
- Austin Business Journal Excellence in Construction
 - North Austin YMCA
- Center for Digital Government/Government Technology Magazine
 - Digital Government Achievement Award for IMMPACT
- Graphic Design USA
- Preservation Austin Merit Award
 - Dedrick-Hamilton House/AAHCC
- Texas Association of Municipal Information Officers Silver Star Awards
 - Public Service Announcement – “The Jerk”
- TPWA In-House Projects of the Year
 - Dalton Lane Repairs
 - Fallwell Lane Emergency Repairs
 - South Congress Overlay



FY14 Year in Review/Major Projects Status



Key Performance Measure Summary

Measure	Target	Actual	Status
LF of new ADA sidewalk constructed	15,000	28,610	
LF of sidewalks repaired or replaced – contract	32,000	37,660	
LF of sidewalks repaired – in –house	15,000	22,809	
Number of curb ramps constructed - contract	230	355	
Number of curb ramps constructed – in-house	60	108	
Miles of new bicycle routes constructed	30	38	
LF of curb and gutter repairs completed	5,700	3,430	
% routine potholes repaired within 48 hours	95	100	
% safety critical potholes repaired within 24 hours	95	100	
MSY of utility excavation repairs completed	2.0	2.3	
Miles of trail maintenance completed	10	84	
L-M of street preventive maintenance completed	724	857	
L-M of overlay completed	142	185	
L-M of crack seal completed	92	117	
L-M of thin surface treatment applied	490	554	
% pavements at satisfactory or better	80	78	



Key Performance Measure Summary

Measure	Target	Actual	Status
Number of crossing guard locations warranted	230	215	
Number of children trained on safe walking/bicycling	45,000	52,862	
Number of CIP projects inspected	130	191	
% CIP projects that pass one-year warranty w/o deficiency	80	100	
% design cost for in-house designed projects	11	11	
% in-house designs completed on time	100	100	
% cost of project management services	4.00	2.44	
% change orders	5.00	5.00	
% of spending plans achieved	80	91	



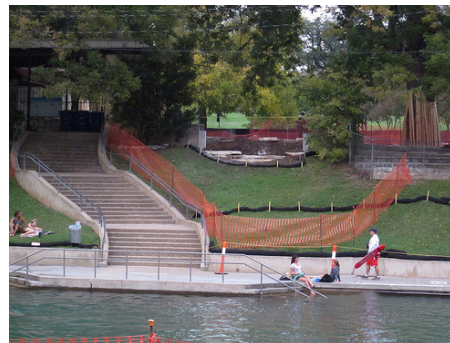
Major Projects/Support Efforts

- Halloween Flood Response
- Severe Weather Responses
- Special Events Support
- Bike Share Launch
- Urban Trails Master Plan
- CMMS/MAXIMO Launch
- Neighborhood Sustainability Projects



Major CIP Projects Status - Facilities

Project	Status
Dedrick-Hamilton House/AAHCC	Completed
Asian American Resource Center	Completed
North Branch Y	Completed
Waller Creek Flood Control Tunnel	Under Construction
WTP4	Under Construction
New Central Library	Under Construction
Barton Springs Pool South Area	Under Construction
Auditorium Shores	Under Construction



Major CIP Projects Status - Transportation

Project	Status
E 5 th Street/Plaza Saltillo	Completed
LBL Boardwalk Trail	Near Completion
2 nd Street/8 th Street	Near Completion
3 rd Street/Colorado Street (7 th to 10 th)	Under Construction
Walnut Creek Trails (N&S)	Under Construction
Austin to Manor Trail	Under Construction
YBC Trail	In Design
Shoal Creek Trail Projects	Ongoing
Neighborhood Street Reconstruction	Ongoing
ADA Sidewalk Accessibility Projects	Ongoing



FY15 Financial Forecast/Proposed Budget



City Manager's Guidance

- ❖ Focus our needs to increasingly shift to balancing community demands for new and enhanced services with growing concerns about affordability.
- ❖ Planned rate increases should be limited to the extent required to stay in compliance with City financial policies.
- ❖ Program enhancements should be limited to only those that are absolutely necessary to maintain core operations.



Director's Guidance

- ❖ Separate Austin Transportation and Public Works into separate funds. Transfer associated HR, Financial, and Admin positions.
- ❖ Transfer positions associated with planning and messaging of bicycle program to ATD. Project delivery and asset maintenance stays with PWD.
- ❖ Realign the Department using an activity based model to better trace inputs to outcomes and properly align work and positions with funding sources.
- ❖ Stabilize the Child Safety Fund.
- ❖ Create and enact a fund balance policy for each of our funds.
- ❖ No new positions: optimize current staff, and do a top-to-bottom vacancy review.
- ❖ Conduct a review revenue and create a revenue management plan.
- ❖ Budget for a two years and forecast for five.
- ❖ Incorporate all assets into the annual work plan and align program funding sources.
- ❖ Review each fund's indirect costs and establish audited overhead rates.



PWD Sources & Uses of Funds (Millions of \$)

SOURCE	AMOUNT	USE	AMOUNT	FTES
Public Works Transportation Fund	\$48.0	Operations & Maintenance	29.0	212
		Capital Repair & Replacement	6.5	64
		Support Services / Administration	3.8	31
		Transfers Out / Debt Service	7.0	0
		City Support / Other Requirements	6.2	0
		Sub-total	52.5	307
Capital Project Management Fund	25.5	Capital Delivery Services	22.5	167
		Support Services / Administration	3.5	32
		Transfers Out / Debt Service	.5	0
		City Support / Other Requirements	2.7	0
		Sub-total	25.3	199
Child Safety Fund	2.2	Program Requirements	2.2	15.75
		Support Services / Administration	0	0
		City Support / Other Requirements	0	0
		Sub-total	2.2	15.75
TOTAL PWD BUDGET	\$75.7		\$80.0	521.75



Public Works Transportation Fund (PWTF) Summary (Millions of \$)

Fund Summary	FY 13 Actual	FY14 Amended	FY 15 Proposed
Beginning Balance	\$9.6	\$6.7	\$7.4
PWD Revenue	45.3	46.3	48.0
PWD Expenditures	37.3	39.3	39.3
Transfers Out	3.7	6.5	7.0
Other Requirements	5.8	5.7	6.2
Excess/(Deficit)	(1.4)	(5.7)	(4.5)
Adjustments	--	--	--
Ending Balance	\$8.2	.7	\$2.9
FTEs	265	313	307

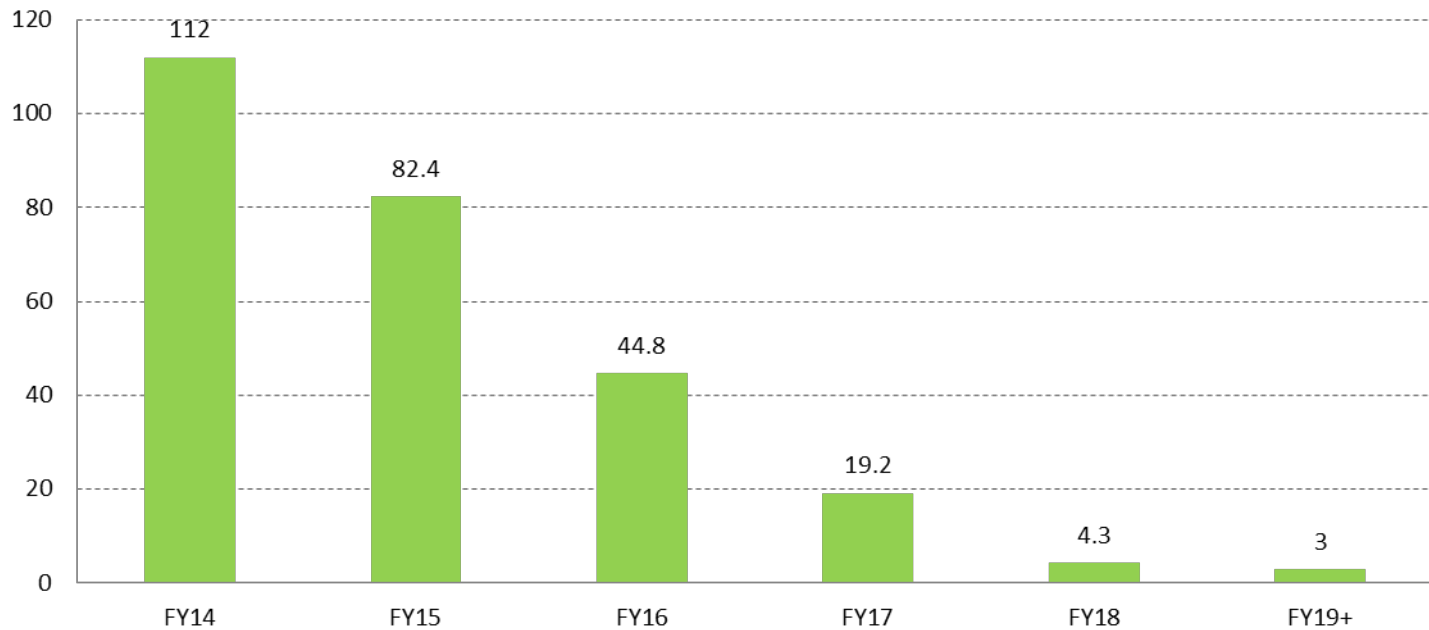


PWTF Drivers

- Revenues: Net increase of \$1.7M
 - Increase in TUF revenue (population increase/rate increase of \$0.28)
 - Decrease in transfers/reimbursements
- Expenses: Net increase of \$1.0M
 - Increases in costs of City services and other requirements
 - Programmed 3.5% salary increase
 - Recurring program expenditures no increase
- Net: Expenditure of \$4.5M in excess of revenues
 - One time purchases of \$1.8M (equipment, real estate, contracts)
 - Capital improvements of \$2.7M
 - ADA improvements related to overlay work
 - Street rehabilitation contract
- Ending Balance: \$2.9M in Fund Balance for Emergencies
 - e.g. — River Plantation Drive Bridge replacement



Transportation Capital Spending (\$M)



Maintenance of the existing road network at >80% satisfactory requires >\$50M per year in reconstruction/rehabilitation.

Annual ADA Transition Plan funding requirement is \$10M.

Missing sidewalk network requirements are estimated at ~\$800M.

Questions and Discussion

