



Collections Overview

Elaine Kelly – Diaz, VP Customer Account Management **February 2017**





475K+

City of Austin Utility Accounts

Customer Account Management provides billing, payment processing and internal collections services for all City of Austin Utility Accounts.

Electric
Water
Wastewater
Solid Waste
Anti-Litter Fee
Transportation User Fee
Drainage Fee









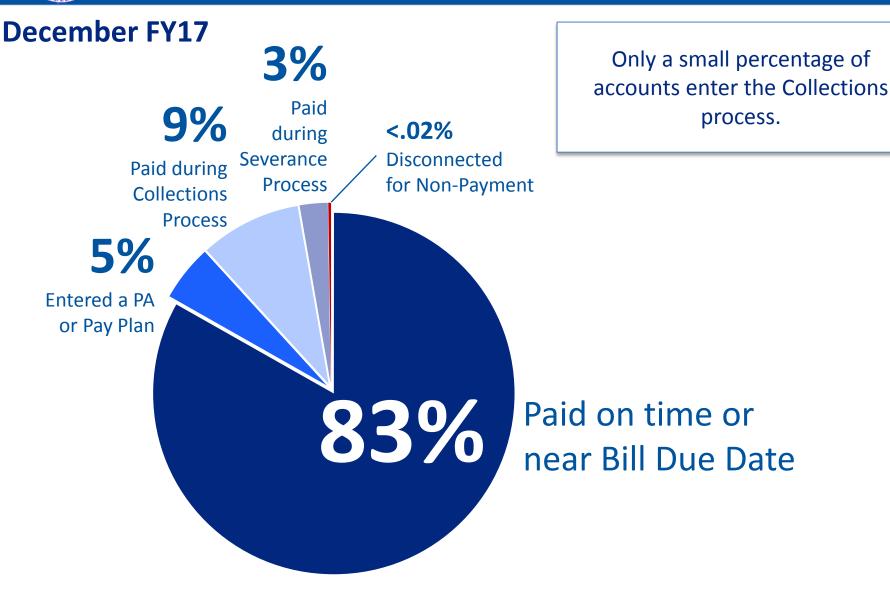




Comprehensive update regarding Payment Arrangements (PA) since Ordinance adopted on June 18, 2015:

- Comparison of number of Disconnects for Non-Payment for each year since Disconnects for Non-Payment were reinstituted after the Billing System conversion
- Amount of bad debt over the same period to the present
- Number of Payment Arrangements and individuals in each Payment Arrangement phase
- Number of Disconnections for Non-Payment that were not/have not been Reconnected
 - Are a higher number of individuals unable to reconnect now that City of Austin Utilities has reverted back to the requirement of 50% of past due amount?

Collections Process Overview

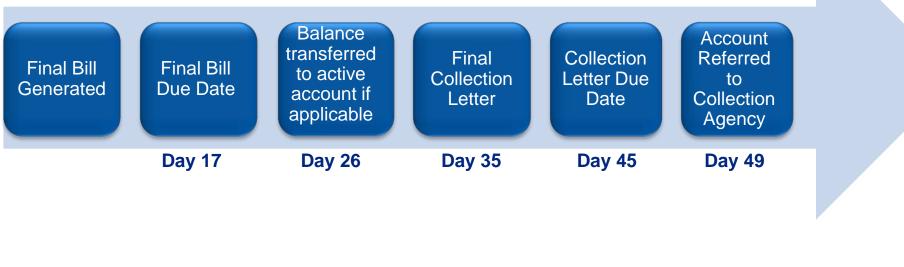


Standard Collections Process (Active)



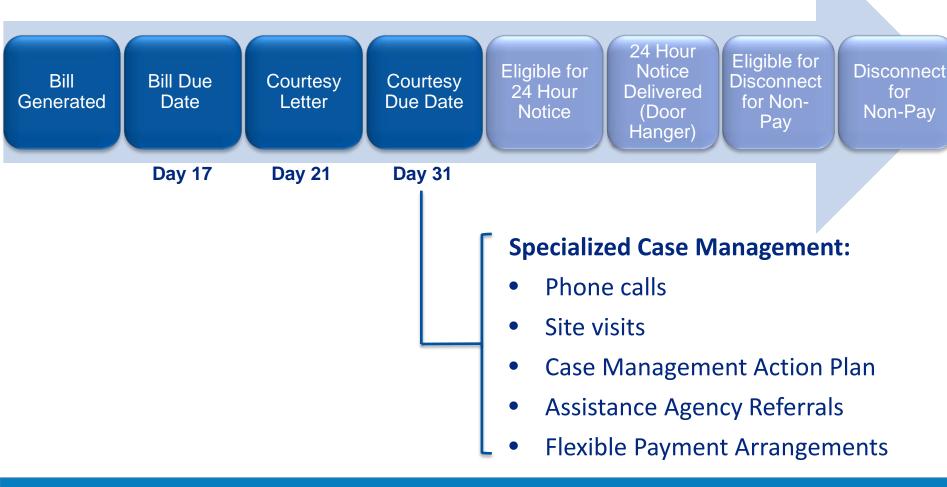
Bill Generation to Disconnect for Non-Pay

Standard Collections Process (Inactive)



Final Bill to Collection Agency Referral

Non - Standard Collections Process (Medically Vulnerable Registry)

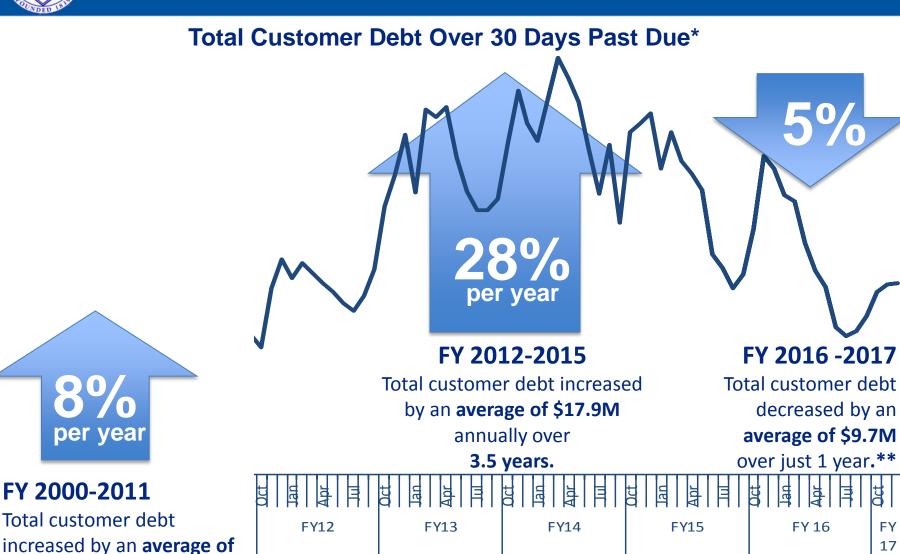


Customized Approach to Payment Arrangement (PA)Terms:

GOOD STANDING	ACCOUNT WATCH	SUBJECT TO DISCONNECT	BONA FIDE	
First PA	1 Broken PA	At least 2 broken PAs	Special Circumstances	
Up to 24 months	Up to 24 months	Up to 8 months	Up to 24 months	
First installment due next bill	First installment due next bill	50% due within 15 calendar days	First installment due next bill	



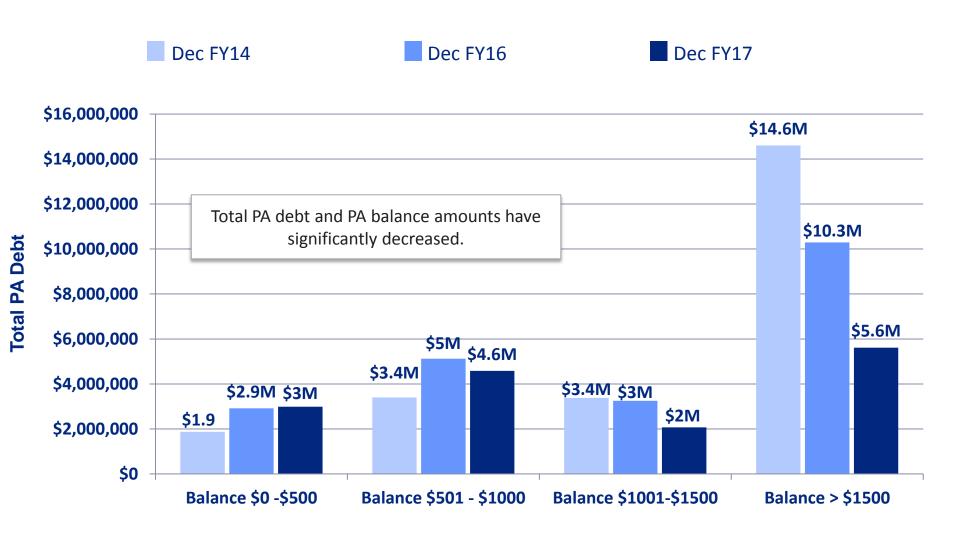
Customer Impact: Debt Trending Downward



\$8.7M annually over **11 years**.

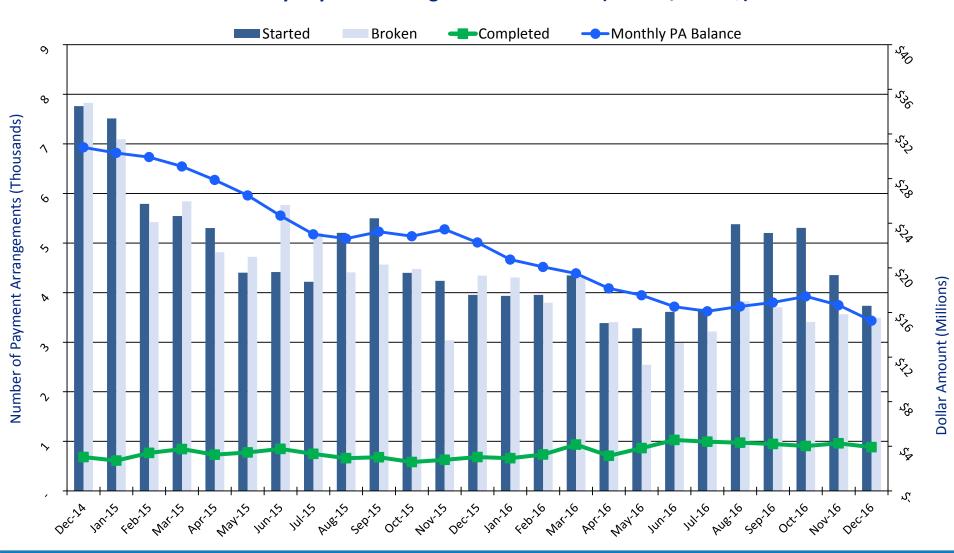
^{*}Includes Accounts with both Active and Inactive services as well as Payment Arrangements **Measured from Dec 31st, 2015 – Dec 31st, 2016

Customer Impact: Smaller Balances



Customer Impact: Successful PA Completion

Monthly Payment Arrangement Allocation (Total # / Total \$)





Customer Impact: PA Type & Average Balance

December FY17 Residential PAs

\$648.47

Average PA Balance on Residential Accounts

48% of PAs

Good Standing or
Account Watch PA Types
on Residential Accounts

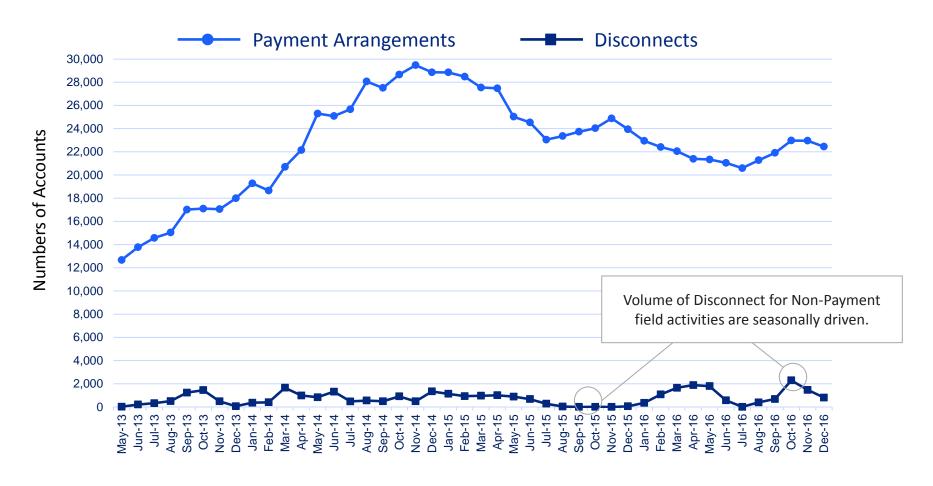
	Accounts with PAs	Total PA Balance	Total PA Balance
Dec FY14	18,213	\$20,261,052	\$1,112.45
Dec FY16	23,497	\$21,002,089	\$893.82
Dec FY17	22,398	\$14,521,189	\$648.47

PA Type	% of PAs (Dec FY17)		
Good Standing*	32%		
Account Watch*	16%		
Subject to Disconnect	8%		
Bona Fide	5%		
САР	21%		
Legacy	18%		

^{*}Customers with Good Standing or Account Watch PAs still have additional PA options left.

Customer Impact: Disconnects for Non-Payment

Disconnects for Non-Payment have not increased due to Payment Arrangement Policy change.



Austin Energy will not perform Disconnects for Non-Payment during extreme weather or if we do not have staffing resources available to complete associated Reconnect Field Activities.

Annual Field Activities	2013*	2014	2015**	2016
Total number of Disconnect for Non-Payment Field Activities	5,878	16,681	12,942	16,751
Total number of Reconnect or Turn On Field Activities	5,781	16,306	12,650	16,253
% Reconnected or Started New Service within 90 days of Disconnect Date	98.35%	97.75%	97.74%	97.03%

Accounts not reconnected after disconnection could represent vacant properties.

^{*}Minimal Disconnections for Non-Payment due to post –conversion implementation.

^{**} Reduction in Disconnections for Non-Payment due to Water media events.



Customer Impact: Reconnecting Service

- City of Austin Utilities makes a post-disconnection site visit 15 days and 30 days after services are disconnected to check for off-meter consumption
- New communication initiative will include leaving a door hanger during site visit



Are you currently without utility service?

There may be programs available to help!

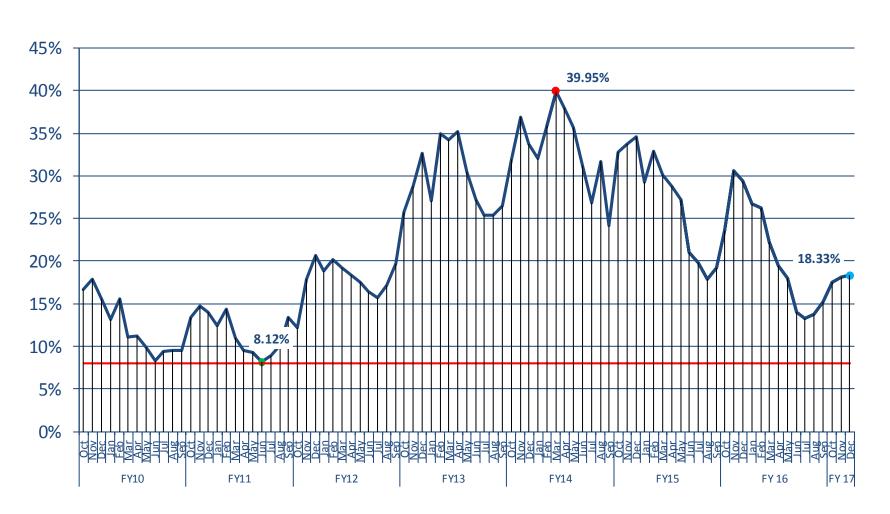
Call 512-494-9400.



Financial Impact: Active Accounts Receivable

Active A/R >30 Days as a Percent of Billed Revenue







How a Customer Bill Becomes a Utility Expense*

Bill Generates with a Due Date

Approximately 83% of customers pay their bill on time or near the due date.



Some Payments Are Not Made on Time

Approximately **9%** of customers enter the Collections process, which starts with a friendly reminder letter. Only **3%** enter the Severance process.



Some Payments Are Spread Out Over Time

Approximately **5%** of customers enter into a Payment Arrangement or Pay Plan (extension) to pay a balance out over time.



Unpaid Customer
Debt

Less than .02% of customers are Disconnected for Non-Payment.



If customer debt remains unpaid, the account eventually becomes **Inactive**, and the debt becomes more difficult to collect.

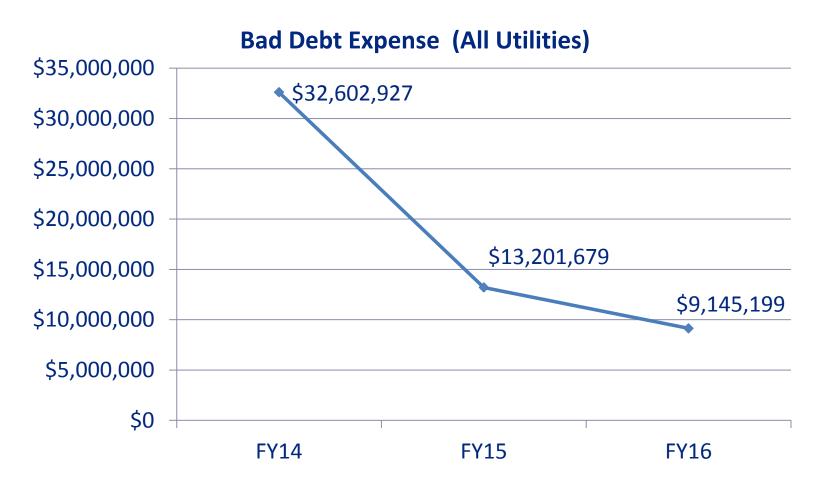
Bad Debt Expense

After an account is Inactive, **Uncollected customer debt** is calculated into the Bad Debt Expense, representing a loss in revenue for the utility.



Managing Uncollectible Accounts Receivables

Bad Debt Expense is an accounting estimation of uncollectible Accounts Receivable (unpaid utility bills) reflected in each department's fund summary as an operating requirement.





Thank you!