CONTRACT BETWEEN THE CITY OF AUSTIN ("City")

Champion National Security, Inc. ("Contractor") for Citywide Security Guard Services NA170000083

The City accepts the Contractor's Offer (as referenced in Section 1.1.3 below) for the above requirement and enters into the following Contract.

This Contract is between Champion National Security, Inc. having offices at 3201 Cherry Ridge Drive, Suite B-202, San Antonio, TX 78230 and the City, a home-rule municipality incorporated by the State of Texas, and is effective as of the date executed by the City ("Effective Date").

Capitalized terms used but not defined herein have the meanings given them in Solicitation Number RFP RWS0501.

1.1 This Contract is composed of the following documents:

- 1.1.1 This Contract
- 1.1.2 The City's Solicitation, RFP RWS0501 including all documents incorporated by reference
- 1.1.3 Champion National Security, Inc.'s Offer, dated October 12, 2016, including subsequent clarifications
- 1.2 <u>Order of Precedence</u>. Any inconsistency or conflict in the Contract documents shall be resolved by giving precedence in the following order:
 - 1.2.1 This Contract
 - 1.2.2 The City's Solicitation as referenced in Section 1.1.2, including all documents incorporated by reference
 - 1.2.3 The Contractor's Offer as referenced in Section 1.1.3, including subsequent clarifications.
- 1.3 <u>Term of Contract.</u> The Contract will be in effect for an initial term of 24 months and may be extended thereafter for up to three 12-month extension options, subject to the approval of the Contractor and the City Purchasing Officer or his designee. See the Term of Contract provision in Section 0400 for additional Contract requirements.
- 1.4 <u>Compensation</u>. The Contractor shall be paid a total Not-to-Exceed amount of \$353,674 for the initial Contract term and \$176,837 for each extension option as indicated in the Bid Sheet, IFB Section 0600. Payment shall be made upon successful completion of services or delivery of goods as outlined in each individual Delivery Order.
- 1.5 **Quantity of Work.** There is no guaranteed quantity of work for the period of the Contract and there are no minimum order quantities. Work will be on an as needed basis as specified by the City for each Delivery Order

This Contract (including any Exhibits) constitutes the entire agreement of the parties regarding the subject matter of this Contract and supersedes all prior and contemporaneous agreements and understandings, whether written or oral, relating to such subject matter. This Contract may be altered, amended, or modified only by a written instrument signed by the duly authorized representatives of both parties.

In witness whereof, the parties have caused a duly authorized representative to execute this Contract on the date set forth below.

CHAMPION NATIONAL SECURITY, INC.	CITY OF AUSTIN
	Roger Stricklin
Printed Name of Authorized Person	Printed Name of Authorized Person
Signature	Signature
Signaturo	Cignataro
	Corporate Contract Administrator
Title:	Title:
Date:	Date:
Exhibits	
A – Offeror's Pricing	
D. Offeren's Dremesel	
B – Offeror's Proposal	

EXHIBIT A

	LAII	IBII A		
	GROUP A - LARGE DEPARTMENTS			
	BUILDING SERVICES	_		
Item	Description	Estimated Monthly Hours	Regular Hours Rate	Extended Price
1	Supervisor/Lead Security Guard	173	\$23.41	\$4,049.93
2	Security Guard	1907	\$19.81	\$37,777.67
3	Account Manager	20	\$24.13	\$482.60
			Monthly Service Amount	\$42,310.20
		Annual Amount (Monthly Amount X 12)	\$507,722.40
	Supervisor/Lead Security Guard		Hourly Rate	
4	Non-Regular Hours Rate			\$35.12
5	Emergency Hours Rate			\$37.46
6	Holiday Hours Rate			\$35.12
	Security Guard		Hourly Rate	
7	Non-Regular Hours Rate			\$29.72
8	Emergency Hours Rate			\$31.70
9	Holiday Hours Rate			\$29.72
	AUSTIN W	ATER		
Item	Description	Estimated Monthly Hours	Regular Hours Rate	Extended Price
1	Lead Officer	173	\$23.41	\$4,049.93
2	Security Officer I	3484	\$19.81	\$69,018.04
3	Security Officer II	1577	\$20.53	\$32,375.81
4	Security Officer III	3640	\$21.25	\$77,350.00
5	Account Manager	20 \$24.13		\$482.60
	Monthly Service Amount \$183		\$183,276.38	
		Annual Amount (Monthly Amount X 12)	\$2,199,316.56
Lead	I Officer (include patrol vehicle cost for Lead Officer only)		Hourly Rate	
6	Non-Regular Hours Rate			\$35.12
7	Emergency Hours Rate			\$37.46
8	Holiday Hours Rate			\$35.12
	Security Officer I		Hourly Rate	
9	Non-Regular Hours Rate			\$29.72
10	Emergency Hours Rate			\$31.70
11	Holiday Hours Rate			\$29.72
	Security Officer II		Hourly Rate	
12	Non-Regular Hours Rate			\$30.80
13	Emergency Hours Rate	\$32.0		
14	Holiday Hours Rate			\$30.80
Security Officer III			Hourly Rate	
15	Non-Regular Hours Rate			\$31.88
16	Emergency Hours Rate			\$34.01
17	Holiday Hours Rate			\$31.88
		l		

	GROUP B - SMALL/MEDIUM DEPARTMENTS			
	MUNICIPAL COURT	DEPARTMENT		
Item	Description	Estimated Monthly Hours	Regular Hours Rate	Extended Price
1	Supervisor/Lead Security Guard	Only as Requested by DCM	\$23.41	
2	Security Guard	659	\$19.81	\$13,054.79
			Monthly Service Amount	\$13,054.79
		Annual Amount (Monthly Amount X 12)	\$156,657.48
	Supervisor/Lead Security Guard		Hourly Rate	
3	Non-Regular Hours Rate			\$35.12
4	Emergency Hours Rate			\$37.46
5	Holiday Hours Rate			\$35.12
	Security Guard		Hourly Rate	
6	Non-Regular Hours Rate			\$29.72
7	Emergency Hours Rate			\$31.70
8	Holiday Hours Rate			\$29.72
		l .		
	COMMUNITY COUR	T DEPARTMENT		
Item	Description	Estimated Monthly Hours	Regular Hours Rate	Extended Price
1	Supervisor/Lead Security Guard	Only as Requested by DCM	\$23.41	
2	Security Guard	433	\$19.81	\$8,577.73
			Monthly Service Amount	\$8,577.73
Annual Amount (Monthly Amount X 12) \$102,9		\$102,932.76		
	Supervisor/Lead Security Guard		Hourly Rate	
3	Non-Regular Hours Rate			\$35.12
4	Emergency Hours Rate	\$37.46		
5	Holiday Hours Rate			\$35.12
	Security Guard		Hourly Rate	
6	Non-Regular Hours Rate			\$29.72
7	Emergency Hours Rate			\$31.70
8	Holiday Hours Rate			\$29.72
	LIBRARY DEP	ARTMENT Estimated		
Item	Description	Monthly Hours Only as	Regular Hours Rate	Extended Price
1	Supervisor/Lead Security Guard	Requested by DCM	\$23.41	
2	Security Guard	346	\$19.81	\$6,854.26
			Monthly Service Amount	\$6,854.26
		Annual Amount (Monthly Amount X 12)	\$82,251.12
	Supervisor/Lead Security Guard		Hourly Rate	
3	Non-Regular Hours Rate			\$35.12
4	Emergency Hours Rate			\$37.46
5	Holiday Hours Rate			\$35.12
	Security Guard		Hourly Rate	
6	Non-Regular Hours Rate			\$29.72
7	Emergency Hours Rate			\$31.70
8	Holiday Hours Rate			\$29.72

	HEALTH AND HUMAN SEI	RVICES DEPARTI	MENT	
Item	Description	Estimated Monthly Hours	Regular Hours Rate	Extended Price
1	Supervisor/Lead Security Guard	Only as Requested by DCM	\$23.41	
2	Security Guard	1010	\$19.81	\$20,008.10
			Monthly Service Amount	\$20,008.10
		Annual Amount (Monthly Amount X 12)	\$240,097.20
	Supervisor/Lead Security Guard		Hourly Rate	
3	Non-Regular Hours Rate			\$35.12
4	Emergency Hours Rate			\$37.46
5	Holiday Hours Rate			\$35.12
	Security Guard		Hourly Rate	
6	Non-Regular Hours Rate			\$29.72
7	Emergency Hours Rate			\$31.70
8	Holiday Hours Rate			\$29.72
	AUSTIN RESOURCE REC	OVERY DEPART	MENT	
		Estimated		Extended
Item	Description	Monthly Hours Only as	Regular Hours Rate	Price
1	Supervisor/Lead Security Guard	Requested by DCM	\$23.41	
2	Security Guard	260	\$19.81	\$5,150.60
			Monthly Service Amount	\$5,150.60
		Annual Amount (Monthly Amount X 12)	\$61,807.20
	Supervisor/Lead Security Guard		Hourly Rate	
3	Non-Regular Hours Rate			\$35.12
4	Emergency Hours Rate			\$37.46
5	Holiday Hours Rate	\$35.1		
	Security Guard		Hourly Rate	
6	Non-Regular Hours Rate			\$29.72
7	Emergency Hours Rate			\$31.70
8	Holiday Hours Rate			\$29.72
	WATERSHED PROTEC	TION DEPARTME	NT	
		Estimated		Extended
Item	Description	Monthly Hours Only as	Regular Hours Rate	Price
1	Supervisor/Lead Security Guard	Requested by DCM	\$23.41	
2	Security Guard	500	\$19.81	\$9,905.00
			Monthly Service Amount	\$9,905.00
		Annual Amount (Monthly Amount X 12)	\$118,860.00
	Supervisor/Lead Security Guard		Hourly Rate	
3	Non-Regular Hours Rate			\$35.12
4	Emergency Hours Rate			\$37.46
5	Holiday Hours Rate			\$35.12
	Security Guard		Hourly Rate	
6	Non-Regular Hours Rate			\$29.72
7	Emergency Hours Rate	\$31.70		\$31.70
	Holiday Hours Rate			\$29.72
8	Honday Flodis Rate			· -

	FLEET SERVICES	DEPARTMENT		
Item	Description	Estimated Monthly Hours	Regular Hours Rate	Extended Price
1	Supervisor/Lead Security Guard	Only as Requested by DCM	\$23.41	
2	Security Guard	173	\$19.81	\$3,427.13
			Monthly Service Amount	\$3,427.13
		Annual Amount (Monthly Amount X 12)	\$41,125.56
	Supervisor/Lead Security Guard		Hourly Rate	
3	Non-Regular Hours Rate			\$35.12
4	Emergency Hours Rate	\$37.46		
5	Holiday Hours Rate	\$35.12		
	Security Guard		Hourly Rate	
6	Non-Regular Hours Rate	\$29.72		
7	Emergency Hours Rate	\$31.70		
8	Holiday Hours Rate			\$29.72
	PARKS AND RECREAT	ION DEPARTME	NT	
Item	Description	Estimated Monthly Hours	Regular Hours Rate	Extended Price
1	Patrol Services	84	\$19.81	\$1,664.04
			Monthly Service Amount	\$1,664.04
		Annual Amount (Monthly Amount X 12)	\$19,968.48
2	Emergency Hours Rate		<u> </u>	\$31.70
3	Holiday Hours Rate	\$29.72		

	GROU	IP C - SPECIAL SEI	RVICES DEPARTI	MENT	
	CONVENTION CENTER DEPARTMENT				
Item	Description		Estimated Monthly Hours	Regular Hours Rate	Extended Price
1	Supervisor/Lead Security G	Guard	Only as Requested by DCM	\$23.41	
2	Security Guard		580	\$19.81	\$11,489.80
				Monthly Service Amount	\$11,489.80
			Annual Amount (Monthly Amount X 12)	\$137,877.60
	Supervisor/Lead Security Guard			Hourly Rate	
3	3 Non-Regular Hours Rate \$35			\$35.12	
4	4 Emergency Hours Rate \$37.				\$37.46
5	5 Holiday Hours Rate \$35.				\$35.12
	Security Guard			Hourly Rate	
6	Non-Regular Hours Rat	е			\$29.72
7	Emergency Hours Rate	9			\$31.70
8	Holiday Hours Rate				\$29.72
	EVENT SECURITY GUARD S	SERVICES SPECIF	C TO CONVENTION	ON CENTER DEPARTME	ENT
Item	Description		Guard Hours per Event	Regular Hours Rate	Non-Regular Hours Rate
9	Uniformed	Small	Less than 1000	\$25.40	\$26.40
10	Uniformed	Medium	1000-2000	\$25.77	\$26.77
11	11 Uniformed Large		Over 2000	\$26.79	\$27.79
12	Non-Uniformed	Small	Less than 1000	\$24.40	\$25.40
13	Non-Uniformed	Medium	1000-2000	\$24.77	\$25.77
14	14 Non-Uniformed Large Over 2000 \$25.79				\$26.79

INSTRUCTIONS FOR REQUIRED EQUIPMENT: The City may require specific equipment necessary to fulfill the related services under the Contract. List the pricing associated with the equipment listed below.

	REQUIRED EQUIPMENT		
Item	Description	Monthly Fee per Unit	
1	Electric Golf Cart (as specified in Department Specific Requirements)	\$325.00	
2	Electric Golf Cart with Flatbed ((as specified in Department Specific Requirements)	\$338.00	

INSTRUCTIONS FOR OPTIONAL EVENT SERVICES: The City may occasionally have a need for event services under the Contract that are not yet specified. List the pricing associated with the event size listed below.

	OPTIONAL EVENT SERVICES			
	EVENT RATES			
Item	Description	Guard Hours per Event	Regular Hourly Rate	
1	Small Event	Less than 1000	\$25.40	
2	Medium Event	1000-2000	\$25.77	
3	Large Event	Over 2000	\$26.79	

EXHIBIT B





Request for Proposal RWS0501

Security Guard Services

Prepared Especially for:

City of Austin

Purchasing Office
124 W.8th Street, Room 308
Austin, Tx 78701
Attn: Roger Stricklin, Corporate Contract Administer
Roger.Stricklin@austintexas.gov

EXECUTIVE SUMMARY

Champion Security, Inc. founded in Dallas, TX in 1980 has been in the business of providing high quality security solutions for more than 35 years. With humble beginnings, we have expanded into over 25 states covering 35 major markets. We have grown over the years amassing annual revenues exceeding \$50 million. We are large enough and financially capable of meeting the needs of large multi-state clients while flexible enough to offer custom solutions. We are no strangers in providing the security solutions specified in this RFP.

Recently, Champion successfully completed security for the city's high profile annual event with Tableau. From all reports, our service was top notch. Our report card from various officials was an A plus. That's exactly what Champion is all about. Exceeding client expectations. We understood that going into the event the City was apprehensive due to previous disappointments with other security vendors. But, at Champion, we know how to solve problems and deliver on expectations. That's exactly what we did, and that's why we would like to be your exclusive security provider for the entire citywide contract. We are poised and positioned to deliver the best security service the city has ever seen. From management experience and quality of staff to advanced recruiting and training technology, Champion stands ready to perform in a unique way. Champion also employees one of the industry's top operations' managers in Malik Al Nafea. Mr. Al Nafea was an instrumental piece in the successful management of more than 4000 labor hours during the Tableau event put on through the City's Convention Center. Currently, Mr. Al Nafea manages Champion's security team for the parking garages at the City's Convention Center. Additionally, Mr. Al Nafea has direct government experience with the San Antonio Water Systems (SAWS), a uniquely similar operation to that of Austin Water. Whether it's Austin Water, the Convention Center, libraries or other city properties, Champion has the management team, staff, and officers in place to deliver a comprehensive solution.

Thank you for your consideration and interest in Champion. You will find that we are different from other security companies. Should you need more information or wish to discuss our bid in more detail, please do not hesitate to contact **Robb Leitgen**, our Business Development Manager, at (210) 380-6844. For additional information about our company please visit us at http://www.champ.net.

TABLE OF CONTENTS

Proposal successfully satisfies all required sections of the RFP for Security Services

EXECUTIVE SUMMARY

I. COA PURCHASING DOCUMENTS

- a. Signed Offer Sheet-3 pages
- b. Signed Addendums-all pages
- c. Completed Section 0605-Local Business Presence Form
- d. Completed Section 0700- Reference Sheet
- e. Completed Section 0815 Living Wages Contractor Certification
- f. Completed Section 0835 Non-Resident Bidder Provisions
- g. Completed and signed Section 0900 (first & second pages)

II. BUSINESS ORGANIZATION

- a. Information Sheet
- b. Authorized Negotiator
- c. Company Capacity
- d. Organization Chart
- e. Financial Information

III. EXPERIENCE & QUALIFICATIONS

- a. Statement on Relevant Experience
- b. Points of Contact
- c. Copy of License /Letter of Good Standing/Certificate of Insurance

!V. PROGRAM PLANS

- a. Operations/Management Plan
- b. Comprehensive Work Plan
- c. Communication Plan

V. RECRUITING, STAFFING & RETENTION

- a. Recruiting Strategy
- b. Staffing Strategy
- c. Retention Strategy

VI. SCHEDULING & TIMELINE

- a. Mobilization Schedule
- b. Transition Timeline

VIII. PROPOSED COST

a. Form 0601

IX. BUSINESS EXCEPTIONS

- a. Form 0602
- b. Section 0810-Non-Collusion



CITY OF AUSTIN, TEXAS

Purchasing Office **REQUEST FOR PROPOSAL (RFP)** OFFER SHEET

SOLICITATION NO:

COMMODITY/SERVICE DESCRIPTION:

RWS0501

Security Guard Services

DATE ISSUED: October 10, 2016 REQUISITION NO.: 7400 16091500712

PRE-PROPOSAL CONFERENCE TIME AND DATE:

October 20, 2016, 9:00AM CST

COMMODITY CODE:

LOCATION:

96480

Municipal Building, 124 W 8th Street.

Room 335.1

Austin, Texas 78701

FOR CONTRACTUAL AND TECHNICAL

PROPOSAL DUE PRIOR TO: November 15, 2016 at 2:00PM CST

ISSUES CONTACT THE FOLLOWING AUTHORIZED CONTACTS:

PROPOSAL CLOSING TIME AND DATE:

November 15, 2016 at 2:00PM CST

Primary Point of Contact:

Roger Stricklin

Corporate Contract Administrator

Phone: (512) 974-1727

E-Mail: Roger.Stricklin@austintexas.gov

LOCATION:

Municipal Building, 124 W 8th Street,

Room 308

Austin, Texas 78701

Secondary Point of Contact:

Danielle Lord

Corporate Purchasing Manager

Phone: (512) 974-2298

E-Mail: Danielle.Lord@austintexas.gov

LIVE SOLICITATION CLOSING ONLINE:

For RFP's, only the names of respondents will be read aloud

For information on how to attend the Solicitation Closing online, please

select this link:

http://www.austintexas.gov/department/bid-opening-webinars When submitting a sealed Offer and/or Compliance Plan, use the proper address for the type of service desired, as shown below:

Address for US Mail (Only)	Address for FedEx, UPS, Hand Delivery or Courier Service
City of Austin	City of Austin, Municipal Building
Purchasing Office-Response Enclosed for Solicitation # RWS0501	Purchasing Office-Response Enclosed for Solicitation # RWS0501
P.O. Box 1088	124 W 8th Street, Rm 308
Austin, Texas 78767-8845	Austin, Texas 78701
	Reception Phone: (512) 974-2500

NOTE: Offers must be received and time stamped in the Purchasing Office prior to the Due Date and Time. It is the responsibility of the Offeror to ensure that their Offer arrives at the receptionist's desk in the Purchasing Office prior to the time and date indicated. Arrival at the City's mailroom, mail terminal, or post office box will not constitute the Offer arriving on time. See Section 0200 for additional solicitation instructions.

All Offers (including Compliance Plans) that are not submitted in a sealed envelope or container will not be considered.

SUBMIT 1 ORIGINAL AND 8 FLASH DRIVES OF YOUR RESPONSE ***SIGNATURE FOR SUBMITTAL REQUIRED ON PAGE 3 OF THIS DOCUMENT***

Offer Sheet RWS0501 Page 1 This solicitation is comprised of the following required sections. Please ensure to carefully read each section including those incorporated by reference. By signing this document, you are agreeing to all the items contained herein and will be bound to all terms.

SECTION NO.	TITLE	PAGES
0100	STANDARD PURCHASE DEFINITIONS	-
0200	STANDARD SOLICITATION INSTRUCTIONS	*
0300	STANDARD PURCHASE TERMS AND CONDITIONS	+
0400	SUPPLEMENTAL PURCHASE PROVISIONS	12
0500	SCOPE OF WORK AND ATTACHMENTS	**
0600	PROPOSAL PREPARATION INSTRUCTIONS & EVALUATION FACTORS	6
0601	PRICE PROPOSAL FORM – Complete and return	**
0602	PURCHASING OFFICE EXCEPTIONS FORM – Complete and return	1
0605	LOCAL BUSINESS PRESENCE IDENTIFICATION FORM – Complete and return	2
0700	REFERENCE SHEET – Complete and return	1
0800	NON-DISCRIMINATION CERTIFICATION	*
0805	NON-SUSPENSION OR DEBARMENT CERTIFICATION	*
0810	NON-COLLUSION, NON-CONFLICT OF INTEREST, AND ANTI-LOBBYING CERTIFICATION	*
0815	LIVING WAGES CONTRACTOR CERTIFICATION—Complete and return	1
0835	NONRESIDENT BIDDER PROVISIONS – Complete and return	1
0900	MBE/WBE PROCUREMENT PROGRAM PACKAGE NO GOALS FORM – Complete, sign (first and second page), and return	2

^{*} Documents are hereby incorporated into this solicitation by reference, with the same force and effect as if they were incorporated in full text. The full text versions of the *documents are available on the internet at the following online address: http://www.austintexas.gov/financeonline/vendor_connection/index.cfm#STANDARDBIDDOCUMENTS

If you do not have access to the Internet, you may obtain a copy of these Sections from the City of Austin Purchasing Office located in the Municipal Building, 124 West 8th Street, Room #308 Austin, Texas 78701; phone (512) 974-2500. Please have the Solicitation number available so that the staff can select the proper documents. These documents can be mailed, expressed mailed, or faxed to you.

** Documents are hereby incorporated into this solicitation <u>as attached documents</u> with the same force and effect as if they were incorporated in full text.

INTERESTED PARTIES DISCLOSURE

In addition, Section 2252.908 of the Texas Government Code requires the successful offeror to complete a Form 1295 "Certificate of Interested Parties" that is signed and notarized for a contract award requiring council authorization. The "Certificate of Interested Parties" form must be completed on the Texas Ethics Commission website, printed, signed and submitted to the City by the authorized agent of the Business Entity with acknowledgment that disclosure is made under oath and under penalty of perjury prior to final contract execution.

https://www.ethics.state.tx.us/whatsnew/elf_info_form1295.htm

The undersigned, by his/her signature, represents that he/she is submitting a binding offer and is authorized to bind the respondent to fully comply with the solicitation document contained herein. The Respondent, by submitting and signing below, acknowledges that he/she has received and read the entire document packet sections defined above including all documents incorporated by reference, and agrees to be bound by the terms therein.

Company Name	Champion National Security, Inc.		
Company Addre	ss: 1616 Gateway Blvd		
City, State, Zip:	Richardson, Texas 75080		
Federal Tax ID N	lo. 75-2304744		
Printed Name of	Officer or Authorized Representative: Bobby Davis		
Title: Busines	ss Development Director		
Signature of Off	Signature of Officer or Authorized Representative:		
Date:10/12/2	2016		
Email Address:	bdavis@champ.net		
Phone Number:	214-615-9000		
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^{*} Proposal response must be submitted with this Offer sheet (pages 1-3)
to be considered for award.*



ADDENDUM REQUEST FOR PROPOSAL CITY OF AUSTIN, TEXAS

RFP: RWS0501

Addendum No: 1

Date of Addendum: October 28, 2016

This addendum incorporates the following changes, questions and answers to the above-referenced RFP.

I. Questions and Answers:

- 1. (Q) Does this solicitation have subcontracting goals? If we are uncertain if or what subcontractors we will use should we still complete the 0900?
 - (A) This solicitation does not have any subcontracting goals. You still must complete the 0900 Form included in the solicitation packet with either "yes" if you have established subcontractors or "no" if you do not have subcontractors established. After award if you decide to utilize subcontractors you must contact the City's Small and Minority Business Resources Department (SMBR) to complete a Change Request and the related subcontracting paperwork.
- 2. (Q) Does the No Contact Period Include solicitations or contracts that proposers are currently working on with other City departments?
 - (A) No, it only includes this specific solicitation.
- 3. (Q) What company currently has this contract?
 - (A) This information is available via a public information request. http://www.austintexas.gov/public-information-request
- 4. (Q) For the current contract, what is the per hour contracted amounts for uniformed officers?
 - (A) This information is available via a public information request. http://www.austintexas.qov/public-information-request
- 5. (Q) What is the current contracted amount for supervisors?
 - (A) This information is available via a public information request. http://www.austintexas.gov/public-information-request
- 6. (Q) What is the current contracted amount for emergency call Ins?
 - (A) This information is available via a public information request. http://www.austintexas.gov/public-information-request
- 7. (Q) What is the contracted amount for convention services?
 - (A) This information is available via a public information request. http://www.austintexas.gov/public-information-request



- 8. (Q) What is the contracted amount for golf cart usages?
 - (A) This information is available via a public information request. http://www.austintexas.gov/public-information-request
- 9. (Q) We are working on submitting a proposal for RFP 7400 RWS0501. We are looking to sign the form as mentioned in the below section of the RFP, but are unable to find a clean copy to include in our proposal. Would you be able to point me in the right direction to find this form or send me a clean copy?
 - (A) This question refers to Section 0810, Non-Collusion, Non-Conflict of Interest, and Anti-Lobbying Certification as mentioned in Section 0600, Paragraph 2.d. Please note that this Affidavit is incorporated into the RFP by reference as listed on page 2 of the Offer Sheet. No separate submittal of the form is required with an Offer. Signature of page 3 of the Offer Sheet indicates that the Offeror agrees to the requirements of Section 0810 and any other document incorporated by reference into the RFP.
- 10. (Q) Who is the incumbent?
 - (A) This information is available via a public information request. http://www.austintexas.gov/public-information-request
- 11. (Q) For the current contract, can you provide the current turnover rate for the contract?
 - (A) This information has not been provided to the City; therefore, it is not available.
- 12. (Q) Is the contract currently union? This will impact how it is priced.
 - (A) The City is unaware if the employees are union or at will, and this information was not required to be provided to the City.
- 13. (Q) If incumbent personnel are hired, will legacy benefits and current wage rate carry over?
 - (A) Benefits provided to, and wages paid to incumbent personnel hired by a new contractor should be per the new contractor's business practices, subject to Living Wage requirements.
- 14. (Q) Will the contractor who is awarded this contract have to honor the legacy employee's tenure and grandfather their vacations based on their time of service?
 - (A) Benefits provided to incumbent personnel hired by a new contractor should be per the new contractor's business practices.
- 15. (Q) What is the current annual mileage on the security vehicle for pricing purposes?
 - (A) This information was not required to be provided; therefore, it is not available.
- 16. (Q) Is there a specific type of vehicle necessary or is it at the contractor's discretion?
 - (A) There is no specific requirement on the vehicle make or model.
- 17. (Q) In the SOW 3.2.7 it does not state any on the job training requirement for a set number of hours, is there a mandatory number of hours of training per job classification necessary prior to an employee's first day of work? The only location that specifies training hours and the number of hours that can be billed back for training is outline in Attachment D, for the Building Services Department.
 - (A) Training requirements will vary by department/site and will be determined by each department's Contract Manager.

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- 18. (Q) Please state the minimum number of hours dedicated to staff ongoing/refresher training annually. Can this be billed back or included in the pricing?
 - (A) Unless otherwise indicated in the Scope of Work Attachments (Department Specific Requirements), the refresher training will be included in the billed pricing. Each department and/or location will differ.
- 19. (Q) Due to ACA compliant medical benefit requirements will this cost be inclusive in our hourly bill rates and is this acceptable?
 - (A) Please include the cost of ACA compliance and other overhead/benefits costs in the rates proposed.
- 20. (Q) Will the average hours per week fluctuate greater than 15% (this is related to staffing and training of additional personnel)
 - (A) The City does not anticipate any large fluctuations in hours; however, as departmental needs change there may be instances in which fluctuations do occur.
- 21. (Q) Will paperless workforce management and tour confirmation cloud based technology be accepted in lieu of traditional pen and paper documentation?
 - (A) Yes, use of paperless workforce management and tour confirmation cloud based technology is acceptable provided that the requirements of the RFP can be met regarding submittal of reporting and of invoicing documentation. The provision and use of any such software application and related hardware would be the responsibility of the Contractor (not billable to the City). Additionally, City departments may have their own required report formats for Contractor's use.
- 22. (Q) Are lunch and two 15 minute breaks to be factored into the pricing? Have these factors been calculated into the number of hours listed per location in the Price Proposal Form?
 - (A) The City recognizes and follows the applicable Federal Guidelines in reference to employee breaks and lunches.
- 23. (Q) Is this a lowest price bid?
 - (A) No, any contract award as a result of this RFP will not be based strictly on the lowest price proposed. Cost is one of several components of the Evaluation Factors that will be used to score Offers. Please refer to Section 0600, Paragraph 6 for details.
- 24. (Q) Will the use of a SMWBE subcontractor factor into the City's decision-making process? Will SMWBE use be included in the Evaluation Factors?
 - (A) Use of MWBE subcontractors may influence how many points your firm is awarded for Local Business Presence; please refer to Section 0600, Paragraph 6.
- 25. (Q) Does the City have or require an electronic guard monitoring system?
 - (A) The City does not currently have or require an electronic guard timekeeping or GPS monitoring system.
- 26. (Q) Does the City expect Security Guards to detain individuals?
 - (A) No, the City does not expect Security Guards to detain individuals. Guards shall follow the requirements outlined in Section 0500, Paragraph 4.1 for contacting 911 or the appropriate Public Safety organization in the event of an emergency situation or of the occurrence of criminal activity.

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- 27. (Q) In section 3.4.5 of the SOW, it requires a vehicle on an as needed basis, can this be directed billed as utilized instead of include in the proposal pricing?
 - (A) Yes, if this requirement arises as-needed instead of on a permanent basis, patrol vehicles can be directly invoiced based on utilization.
- 28. (Q) In section 4.4 of the SOW, it mentions that guard will check-in 15 minutes prior to their shifts for the 2nd and 5th Street Parking Garage booths, it also listed that that time frame would be 30 minutes' prior and after the shift for the Municipal Court and Downtown Austin Court, has that additional time been calculated into the number of hours listed per location in the Price Proposal Form?
 - (A) The additional time for these locations has been included in the hours listed on the Price Proposal Form.
- 29. (Q) In section 3.1 of the ACCD Attachment A, it stipulates that ACCD may use up to 4,000 annual hours of additional guard services to supplement ACCD Security, will those hours need to be factored into our pricing and would we bill them as the service is rendered?
 - (A) The number of hours provided is an estimate and "up to" only, based on historical and forecasted usage. Actual hours will be event-driven and based on the requirements of ACCD's client (customer), therefore fluctuations may occur. Thus these hours could not be included in pricing. All services will be paid upon completion of services and receipt of correct invoices.
- 30. (Q) In the Security Guard Services for Austin Water, section 7.1 under contractor qualifications it stipulates that experience shall have occurred in the contractor's service region that includes the Central Texas area. We as a company meet all of the requirements having provided security services in Texas, Oklahoma and Missouri so is that acceptable though the majority of our business is in Oklahoma? Also of note, we would be teaming with a local Austin Based company for this solicitation.
 - (A) The experience has to apply to the same office that will be managing this contract.
- 31. (Q) As per section 3.3 of the SOW, can you elaborate with regards to what the uniform requirements would be for each location, this could have a significant impact our pricing based on what type is needed and if any seasonal uniforms are to be included. Will there be a change in the law enforcement style from long sleeve to short sleeve?
 - (A) It is not possible to completely define the uniform requirements for each location. As is stated in Section 0500, Paragraph 3.3.2, uniforms will be approved by each department's Contract Manager based on site requirements and/or event type.
- 32. (Q) As per section 3.2.6 of the SOW, is there a requirement such a medical exam or other method to quantify that all potential employee's assigned to this account meet the physical requirements as outlined in the SOW or is it at the company's discretion.
 - (A) The means of fulfilling the requirements of Section 0500, Paragraph 3.2.6 is at the vendor's discretion. Business practices, such as a medical exam or other processes, are up to the firm.
- 33. (Q) Besides vehicles, cellphones, personal protective equipment, and flashlights will the contractor be responsible for providing any other equipment?
 - (A) There is no other requirement for equipment.

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- 34. (Q) As per the contract closeout and transition plan, will the new contractor need to provide 120-day transition plan with the RFP submission?
 - (A) No, there is no need to provide a 120-day transition plan with the Offer. This requirement will be incorporated into any contracts resulting from this RFP.
- 35. (Q) Per section 2.2 Attachment A, it outlines that the security contractor may need to provide radios and or cellphones on occasions for service at the ACCD. Can you provide an estimate of each?
 - (A) ACCD Security: For small and most medium-sized events, ACCD Security Division will have sufficient radios available. For the larger events, ACCD Security will coordinate with the Contractor to provide supplemental radios or cell phones.

 ACCD Parking: ACCD Parking will provide the radios needed for the Security Guards. If ever a need arises, ACCD Parking will coordinate with the Contractor to provide supplemental radios or cell phones.
- 36. (Q) Will the staff need to be CPR, 1* Aid, AED certified?
 - (A) This is not a requirement; however, these skills may benefit Guards in performance of their duties in case of an emergency.
- 37. (Q) Will the staff need to be certified in the use of OC Spray, Baton or handcuffs?
 - (A) This is not a requirement.
- 38. (Q) Will the \$13.50 Living Wage outlined in Section 0815, be the minimum wage for all locations?
 - (A) Yes, the \$13.50 Living Wage outlined in Section 0815 is the required minimum for all locations.
- 39. (Q) Tab One Requests signed addendums, all pages which are the addendums?
 - (A) This is the first Addendum to this RFP; no Addendums were included in the RFP. Addendums are a means of making notifications, changes, and clarifications to the RFP. Any Addendums issued should be signed by vendors and submitted as part of the response to this RFP.
- 40. (Q) Is the Price Proposal Form a part of the RFP that needs to be completed and returned?
 - (A) The Price Proposal Form must be completed and submitted as part of the response to this RFP.
- 41. (Q) What format should be used to submit financials?
 - (A) Financials should be submitted in two formats: (1) electronic version on flash drive as a separate document, and (2) hard copy version provided in a separate sealed envelope.
- 42. (Q) What is the current quantity of golf carts required?
 - (A) The current quantity of golf carts required is one (1) for the Building Services Department and six (6) for Austin Water.
- 43. (Q) How will guard training and orientation be provided, in accordance with Section 0500, Paragraph 5.2?
 - (A) Setting requirements for Guard training and orientation will be the responsibility of each department's Contract Manager. The requirements may be dependent on

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Page 5 of 7

the Guard's ability to quickly learn information, and may vary by site depending on the size of the facility/location and use of any needed equipment.

- 44. (Q) Section 0500, Paragraph 2.1.6 requires a Texas Department of Public Safety Manager's certification for a Supervisor/Lead Security Guard. How is this reconciled with the requirement in Section 0500, Attachment E for a DPS Non-Commissioned Security Officer Level II certification for Austin Water?
 - (A) Per Section 0500, Paragraph 6, in the event of any conflict between Scope of Work requirements and provisions in the Scope of Work Attachments, the applicable Attachment prevails.
- 45. (Q) Is the City's contract template included in the RFP?
 - (A) No, the City's contract template is not included in the RFP; however, the contents of the successful Offer(s) will become part of the resulting contract. Provisions that will be included in any contract resulting from this RFP can be found in Sections 0400 and 0500 (included in the RFP) and in Section 0300 (incorporated into the RFP by reference).
- 46. (Q) Can you please provide further clarification regarding the No-Contact Period?
- (A) The No-Contact Period commenced when the RFP was issued (October 10, 2016), and remains in effect until City Council approves any contract awards and until all of the resulting contracts are executed by the City. During the No-Contact Period, the only communication from vendors to the City and from the City to vendors regarding this RFP shall flow through the persons designated on the first page of the Offer Sheet as Authorized Contacts. Any violation of the No-Contact Period will result in disqualification of offers. For the entire policy, please click on the "Anti-Lobbying Ordinance" and "Anti-Lobbying Notice of Amended Rule for Enforcement" located on the following site:
 - https://www.austintexas.gov/department/purchasing
- 47. (Q) Please provide further clarification on exceptions taken to the RFP.
 - (A) Please refer to Section 0602, Purchasing Office Exceptions Form, included in the RFP. Offerors are to indicate on this form whether or not they are taking any exceptions to any sections of the RFP. If exceptions are taken, space is provided on the form to detail those exceptions, propose alternative language and furnish justification. If no exceptions are indicated on this form or the form is not returned with the Offer, the City will presume that no exceptions will be taken. The City may deem an Offer non-responsive if exceptions are not indicated on the Section 0602, Purchasing Office Exceptions Form, but are taken later.
- II. <u>Additional Contact:</u> Additional Authorized Contacts have been added to this solicitation for contractual and technical issues. Additional Authorized Contacts include:

Primary Contact:
Roger Stricklin
Corporate Contract Administrator
(512) 974-1727
Roger.Stricklin@austintexas.gov

Secondary Contacts:
Danielle Lord
Corporate Purchasing Manager
(512) 974-2298

Page 6 of 7

Danielle.Lord@austintexas.gov

Matt Duree
Buyer Specialist Supervisor
(512) 974-6346
Matt.Duree@austintexas.gov

- III. Attached is the sign-in sheet from the Pre-Proposal Meeting on October 20, 2016 at 9:00 AM.
- IV. ALL OTHER TERMS AND CONDITIONS REMAIN THE SAME.

APPROVED BY:

Roger Stricklin, Corporate Contract Administrator

10/28/2L

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Purchasing Office

ACKNOWLEDGED BY:

CHAMPION NATIONAL SECURITY, INC.

Vendor Name

Authorized Signature

11/14/16. Date

RETURN ONE COPY OF THIS ADDENDUM TO THE PURCHASING OFFICE, CITY OF AUSTIN, WITH YOUR RESPONSE OR PRIOR TO THE SOLICITATION CLOSING DATE. FAILURE TO DO SO MAY CONSTITUTE GROUNDS FOR REJECTION.

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ADDENDUM REQUEST FOR PROPOSAL CITY OF AUSTIN, TEXAS

KFP:		Addendum No: 2	Date of Addendum: N	lovember 14, 2016
This	addendum incorp	orates the following change to th	e above-referenced RFP.	
I.	PROPOSAL D	UE DATE AND TIME		
	The proposal of 2:00 PM CST N	due date and time is extended lovember 29, 2016.	from 2:00 PM CST Novemb	per 15, 2016 to
H.	ALL OTHER TE	ERMS AND CONDITIONS REMA	AIN THE SAME.	
APPR	OVED BY:	Roger Stricklin, Corpora Purchasing Office	ate Contract Administrator	<u>11/14/2016</u> Date
ACKN	OWLEDGED BY:	}	_ 3	
Crampio Vendo	n National S r Name	ecurity Inc. Authorized Signatur	2/ne	11-15-16 Date
		<i>F</i>		

RETURN ONE COPY OF THIS ADDENDUM TO THE PURCHASING OFFICE, CITY OF AUSTIN, WITH YOUR RESPONSE OR PRIOR TO THE SOLICITATION CLOSING DATE. FAILURE TO DO SO MAY CONSTITUTE GROUNDS FOR REJECTION.



ADDENDUM REQUEST FOR PROPOSAL CITY OF AUSTIN, TEXAS

RFP: RWS0501

Addendum No: 3

Date of Addendum: November 16, 2016

This addendum incorporates the following questions and answers to the above-referenced RFP.

Questions and Answers:

- 1. (Q) The hours on the Price Proposal Form and the Department Attachments are off by over 4,500 hours. We took the schedules provided in the Attachments to come up with the hours required and get the following results. Would you please provide clarification on the hours we are to price. Per Section 0500, Paragraph 6, in the event of any conflict between Scope of Work requirements and provisions in the Scope of Work Attachments, the applicable Attachment prevails. So should we price the hours based on the schedules in the Attachments?
 - (A) Please refer to the updated Section 0601, Price Proposal Form for corrected hours to use for pricing. This replaces the Price Proposal Form originally issued with the RFP.
- (Q) On the Scope of Work for Austin Water Section 2.1.1.1 indicates the Lead Officer works from 7a-3:30p at Waller Creek but Section 2.1.9 indicates the Lead Officer works doing utility wide site patrols. Please explain where the Lead Officer works.
 - (A) The lead doubles as the 1st shift patrol officer during his/her shift. We would expect the lead to be able to do some patrol tasks which involves checking on officers from site to site.
- 3. (Q) On the Scope of Work both City Hall and the Municipal Building require coverage on an "as needed" basis but they are not listed on the Price Proposal Form. What rate would apply to this coverage?
 - (A) This coverage is only ordered by the City as required. Depending on the amount of notice given by City and the hours worked, the applicable rate could be Regular, Non-Regular, Holiday or Emergency. This scheduling listed for "as needed" services is provided as information only and is not expected to be entered in the Price Proposal Form, since "as needed" hours are not included on that Form.
- 4. (Q) In section 4.4, of Attachment A of the Scope of Work, it states that "15 minutes prior to the schedule start of shift, Guards for both the 2nd and 5th Street Parking garages shall check-in at the 5th Street Parking Garage booth with ACCD Parking Staff." Would the City please confirm that this time is billable to the City?



Basically, each officer working an 8 hour shift that is required to report 15 minutes early, the City would be billed for 8.25 hours as the officer is being paid for 8.25 hours.

- (A) It is correct that this time is billable to the City.
- 5. (Q) Section 2.2.6 of the Scope of Work addresses overtime and states that "The Overtime Rate shall be based on the Security Guard's scheduled work at individual departments, not on a combination of work at two or more departments. For example, Austin Convention Center Department (ACCD) will pay the overtime rate if ACCD requested the Security Guard to work exceeding his/her ACCD scheduled weekly working hours". However, section 2.2.8 states that "the City may require Security Guards to be held over for up to two hours after any shift and at the Regular Hours Rate". Would the City please confirm that if the officer is requested to hold over after any shift and the officer exceeds their scheduled weekly working hours, that the additional time is billable to the City at an overtime rate, as identified in section 2.2.6?
 - (A) The provisions of Paragraph 2.2.8 of the Scope of Work apply until the officer exceeds their scheduled weekly working hours. Thereafter the officer's time is billable at the Overtime rate.
- 6. (Q) Section 3.2.7 of the scope of work briefly outlines training for the officers. Would the City please provide the minimum number of hours for pre-assignment training each officer must receive? Additionally, would the City please identify the minimum number of hours of on the job training required by each department?
 - (A) Training requirements will vary by department/site and will be determined by each department's Contract Manager.
- 7. (Q) Section 3.2.8.3 of the scope of work identifies the experience requirements for the supervisors/lead guards. Do the current supervisors/lead guards meet these requirements today?
 - (A) This information is available via a public information request. http://www.austintexas.gov/public-information-request
- 8. (Q) Is it the City's expectation that the Single Point of Contact for the program is dedicated to the contract or can the person have other responsibilities for the organization?
 - (A) The Single Point of Contact can have other responsibilities but must meet the requirements of the Scope of Work.
- 9. (Q) Section 3.3.9 of the scope of work states that the contractor is "responsible for any theft or property damage occurring at any site staffed by a Security Guard during hours of service due to negligence or dereliction of duty, as determined by the DCM." Will the City have an appeal process if the contractor believes that they have been improperly assessed by the DCM? If so, who will mediate between the contractor and the DCM?
 - (A) The City's Dispute Resolution process is identified in Section 0300, Paragraph 48. Section 0300 is incorporated into this RFP by reference.
- 10. (Q) Section 3.5.1.5 of the scope of work states that the City may "Change, add, or drop sites with at least 24 hours' notice at the Regular Hours Rate." and the next subsection states that "If the City adds or reduces the number of Security Guards



without at least 24 hours' notice to the Contractor, the Contractor may invoice at the Non-Regular Hours Rate. After one day of the change, the Contractor shall resume invoicing at the Regular Hours Rate". However, section 2.2.5 states that the hourly bill rate for services scheduled less than three calendar days prior to the start date are billed at the non-regular hours rate. Would the City please confirm that any additional hours requested with less than three calendar day notice is billable at the overtime bill rate?

- (A) Additional services requested with less than three calendar days of notice may be billable at the Non-Regular rate unless the Contractor agrees to charge the Regular rate.
- 11. (Q) I have a question about the Account Manager role for Group A. The estimated monthly hours are 20. Is that a typo? Usually, that position is a 40 hour per week position. Can you please clarify? Also, will there be another addendum coming out?
 - (A) Please provide pricing based on the hours currently shown in Section 0601, Price Proposal Form. After the receipt of proposal the City may entertain discussions on modifying the Account Manager's hours.
- 12. (Q) Are proposers expected to use the attached form to submit our pricing?
 - (A) This question refers to Section 0601, Price Proposal Form. Yes, this is the document that Offerors are required to use to submit their pricing for those hours specifically listed in Section 0601. In order to be certain that you have the most up to date form, please utilize Vendor Connection and download the Price Proposal Form that is attached to the RFP:

https://www.ci.austin.tx.us/financeonline/vendor_connection/index.cfm. Please note however, that Section 0600, Proposal Preparation Instructions & Evaluation Factors, allows for submittal under Tab 7 of any iternized additional services your company can offer and the associated prices and/or discounts offered to the City. Such submittals should be provided within that tab using a format other than the Section 0601 Price Proposal Form.

- 13. (Q) Section 0500, p. 2, 2.1.6 states that the Supervisor or Lead Security Guard must have a minimum of 5 years' experience in security services in a similar environment. However, Section 0600, p. 2, Tab 3, b. states that all employees are required to have a minimum of five years' experience in security, loss prevention, or law enforcement -- with a security education or degree counting toward one year of experience. Please clarify if only the Supervisor or Lead Security Guard are required to have 5 years of experience, or if all security officers assigned to the City of Austin contract must have 5 years of experience.
 - (A) All employees that will perform work under any contract awarded are required to have a minimum of five years' experience in security, loss prevention, or law enforcement -- with a security education or degree counting toward one year of experience. The Supervisor/Lead Security Guard is further required to have their minimum five years of experience in a working environment similar to that described in the Scope of Work, as well as possessing their Texas Department of Public Safety Manager's certification. These minimum years of experience apply unless different from the specific departmental requirements listed in the attachments to the Scope of Work, in which case the specific departmental requirements prevail.

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- 14. (Q) Section 0500, p. 4, 3.2.6.1-3 seems to indicate that officers must pass a "fit for duty" test administered by a licensed health official. Please clarify how this should be administered and how the company shall prove the officers have met these qualifications if "fit for duty" testing is not required.
 - (A) Contractors may choose a means of meeting this requirement per their current practices. According to Paragraph 5.1 of the Scope of Work, the City may review Contractor records and procedures to "ensure personnel being assigned to the City Contract are fully qualified to perform under the Contract." Additionally, right to audit provisions are shown in Section 0300, Paragraph 17, incorporated into the RFP by reference.
- 15. (Q) Section 0500, p. 7, 3.5.1.4.4 states that the Supervisor/Lead Security Guard must be on site during the initial posting for Special Events, as well as every shift change, but is not required to remain for the entire event or shift. Is it acceptable to require the Supervisor to be on site during the initial posting, and available by phone for the remainder of the event without having to return for every shift change?
 - (A) This will largely depend on the size of the show and the number of Security Guards needed for each show. Historically, ACCD has found that when using a significant number of guards, issues and problems are minimized when the Supervisor/Lead is onsite during shift changes. ACCD will coordinate with the Contractor during the pre-event planning phase to determine when and if the Supervisor/Lead will need to be on site during each shift-change. If ACCD agrees that Supervisors/Leads do not need to be onsite during shift changes, ACCD will waive this requirement in writing. In the absence of a written waiver by ACCD, the Supervisors/Leads will be required onsite during shift changes.
- 16. (Q) Section 0500-ATT F, p. 1, 1.1 states 24/7 patrolling services is required at various locations throughout the contract period; this equates to a minimum of 168 hours per week. However, in Section 0601: Price Proposal Form, under the Parks and Recreation Department portion, patrol services are estimated at 84 hours per month, or approximately 20 hours per week; this would align with 2.2 of Section 0500-ATT F that requires three random visits during a 24-hour period (assuming the visits to the two listed locations last approximately 30 minutes). Please clarify which weekly hour total is correct.
 - (A) The total shown in Section 0601, Price Proposal Form is correct (estimated at 84 hours per month). The statement in Attachment F, Paragraph 1.1 regarding 24 hour patrolling services is only for information.
- 17. (Q) Section 0600, p. 2 under Tab 3 Experience & Qualifications, b. states that resumes must be provided for all employees who will perform work under the resulting Contract. Additionally, Section 0815: Living Wages Contractor Certification requests the names and job titles of all officers directly assigned to the Contract. Without being the incumbent and having access to incumbent personnel's information in order to determine the number of new officers needed, is it acceptable for respondents to provide resumes and living wages certification for those employees that will be in managerial positions only? If this is not acceptable, can you please provide the names and job titles of all officers currently assigned to the contract?
 - (A) Section 0815 requires identification of all employees who will be directly assigned to work under any contract resulting from this solicitation, not just management. Directly assigned is defined as Contractor employees that are named or identifiable in the Contract, named or identifiable in the order, named or identifiable



in the invoice, or named or identifiable in some other deliverable. Any current employee that will be so assigned shall be listed on the certification.

Information on names and job titles of all officers currently assigned to the contract can be obtained via a public information request. http://www.austintexas.gov/public-information-request

- 18. (Q) Are all Supervisor/Lead Security Guards required to complete the Texas Department of Public Safety Manager's certification, or only the Account Manager?
 - (A) This certification requirement is specific to the Supervisor/Lead Security Guards.
- 19. (Q) What are the current pay rates and bill rates for all positions for this project?
 - (A) This information is available via a public information request. http://www.austintexas.gov/public-information-request
- 20. (Q) What are the names of the suppliers currently performing the work for this contract and at which departments?
 - (A) This information is available via a public information request. http://www.austintexas.gov/public-information-request
- 21. (Q) If incumbent officers are hired by the new supplier, will they meet the qualifications as laid out within the RFP, or will they be grandfathered for background checks, training, and testing?
 - (A) Decisions regarding background checks, training, and testing should be made per the new contractor's business practices.
- 22. (Q) Only Austin Water distinguishes between guard levels I, II and III. Are all the other departments only using Level I guards?
 - (A) The classifications of Security Officers I, II and III are unique to Austin Water. These are job titles and not Level designations. The Level requirements for other departments are listed in the Scope of Work.
- II. ALL OTHER TERMS AND CONDITIONS REMAIN THE SAME.

Roger Stricklin, Corporate Contract Administrator	11/16/2016
Purchasing Office	Date

ACKNOWLEDGED BY:

RETURN ONE COPY OF THIS ADDENDUM TO THE PURCHASING OFFICE, CITY OF AUSTIN, WITH YOUR RESPONSE OR PRIOR TO THE SOLICITATION CLOSING DATE, FAILURE TO DO SO MAY CONSTITUTE GROUNDS FOR REJECTION.

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ADDENDUM REQUEST FOR PROPOSAL CITY OF AUSTIN, TEXAS

RFP: RWS0501 Addendum No: 4 Date of Addendum: November 21, 2016

This addendum incorporates the following question and answer to the above-referenced RFP.

I. Questions and Answers:

- 1. (Q) In receipt of the most recent Addendum (No 3.) whereby it states that every officer must have 5 years of experience for them to service this program, this requirement is highly unusual and would not be feasible for any one security company to support given the size of this program. Delivering to you 90 officers with 5 years of experience would be virtually impossible to service especially when you consider the need for event staffing for the Convention Center. We absolutely agree that the supervisors would need to have this experience. However, we are asking you to reconsider this requirement for all officers.
 - (A) The City has reconsidered the five-year experience requirement and is willing to accept a minimum of one year of experience for Security Guards. Additionally, the City is willing to accept a minimum of three years of experience for Supervisors/Lead Security Guards.

Please note that, per Section 0500 Scope of Work, Paragraph 6, Specific Departmental Requirements still prevail if they deviate from the minimum years of experience stated in this Addendum.

11. ALL OTHER TERMS AND CONDITIONS REMAIN THE SAME.

APPROVED BY:

Roger Stricklin, Corporate Contract Administrator

Purchasing Office

11/21/2016

ACKNOWLEDGED BY:

RETURN ONE COPY OF THIS ADDENDUM TO THE PURCHASING OFFICE, CITY OF AUSTIN, WITH YOUR RESPONSE OR PRIOR TO THE SOLICITATION CLOSING DATE. FAILURE TO DO SO MAY CONSTITUTE GROUNDS FOR REJECTION.

Section 0605: Local Business Presence Identification

A firm (Offeror or Subcontractor) is considered to have a Local Business Presence if the firm is headquartered in the Austin Corporate City Limits, or has a branch office located in the Austin Corporate City Limits in operation for the last five (5) years, currently employs residents of the City of Austin, Texas, and will use employees that reside in the City of Austin, Texas, to support this Contract. The City defines headquarters as the administrative center where most of the important functions and full responsibility for managing and coordinating the business activities of the firm are located. The City defines branch office as a smaller, remotely located office that is separate from a firm's headquarters that offers the services requested and required under this solicitation.

OFFEROR SHALL SUBMIT THE FOLLOWING INFORMATION FOR EACH LOCAL BUSINESS (INCLUDING THE OFFEROR, IF APPLICABLE) TO BE CONSIDERED FOR LOCAL PRESENCE.

NOTE: ALL FIRMS MUST BE IDENTIFIED ON THE MBE/WBE COMPLIANCE PLAN OR NO GOALS UTILIZATION PLAN (REFERENCE SECTION 0900).

USE ADDITIONAL PAGES AS NECESSARY

OFFEROR: Champin	on National Security	Inc
Name of Local Firm:	Champion Nation	al Security Inc
Physical Address:	910/ Burnet Rd. #11	10 , Austin 7x 78758
Is your headquarters located in the Corporate City Limits?	Yes	No
	OR	
Has your branch office been located in the Corporate City Limits for the last 5 years?	Yes	No
Will your business be providing additional economic development opportunities created by the contract award? (e.g., hiring, or employing residents of the City of Austin or increasing tax revenue?)	Yes	No

* We will be hiring and employing many residents of the City of Austin. We have a large database
of licensed security officers
(also just successfully performed
City of Austin Event-Toubleaux

Section 0605

Page 1

SUBCONTRACTOR(S):	N/A

Name of Local Firm:		
Physical Address:		
Is your headquarters located in the Corporate City Limits? (circle one)	Yes	No
	OR	
Has your branch office been located in the Corporate City Limits for the last 5 years?	Yes	No
Will your business be providing additional economic development opportunities created by the contract award? (e.g., hiring, or employing residents of the City of Austin or increasing tax revenue?)	Yes	No

SUBCONTRACTOR(S):

Name of Local Firm:		
Physical Address:		
Is your headquarters located in the Corporate City Limits? (circle one)	Yes	No
	OR	
Has your branch office been located in the Corporate City Limits for the last 5 years	Yes	No
Will your business be providing additional economic development opportunities created by the contract award? (e.g., hiring, or employing residents of the City of Austin or increasing tax revenue?)	Yes	No

Section 0700: Reference Sheet

Responding Company Name	Champion National Security, Inc.	

The City at its discretion may check references in order to determine the Offeror's experience and ability to provide the products and/or services described in this Solicitation. The Offeror shall furnish at least 3 complete and verifiable references. References shall consist of customers to whom the offeror has provided the same or similar services within the last 5 years. References shall indicate a record of positive past performance.

1.	. Company's Name	Save A Lot
	Name and Title of Contact	Rob Selah , Loss Prevention Manager
	Project Name	Security and Loss Prevention
	Present Address	100 Corporate Office Dr.
	City, State, Zip Code	Earth City, MO 63045
	Telephone Number	(940) 495-8767 Fax Number ()
	Email Address	robert.a.selah@savealot.com
2.	Company's Name	City of Austin
	Name and Title of Contact	Roger Stricklin, Corporate Contract Administrator
	Project Name	Security Guard Services
	Present Address	PO Box 1088
	City, State, Zip Code	Austin, TX 78767
	Telephone Number	(512) 974-1727 Fax Number (512) 974-2388
	Email Address	roger.stricklin@austintexas.gov
3.	Company's Name	Dallas Zoo
	Name and Title of Contact	Carmen Hannold
	Project Name	Security Guard Services
	Present Address	650 S RL Thornton Frwy
	City, State, Zip Code	Dallas, TX 75203
	Telephone Number	(469) 554-7550 Fax Number ()
	Email Address	carmen.hannold@dailaszoo.com

Section 0815: Living Wages Contractor Certification

Company Name:	Cham	Pion	National	Security,	Inc
		1	~	1 '	

Pursuant to the Living Wages provision (as defined in Section 0400, Supplemental Purchase Provisions) the Contractor is required to pay to all employees directly assigned to this City contract a minimum Living Wage equal to or greater than \$13.50 per hour.

The below listed employees of the Contractor who are directly assigned to this contract are compensated at wage rates equal to or greater than \$13.50 per hour.

Employee Job Title
District Manager

USE ADDITIONAL PAGES AS NECESSARY



- (1) All future employees assigned to this Contract will be paid a minimum Living Wage equal to or greater than \$13.50 per hour.
- (2) Our firm will not retaliate against any employee claiming non-compliance with the Living Wage provision,

A Contractor who violates this Living Wage provision shall pay each affected employee the amount of the deficiency for each day the violation continues. Willful or repeated violations of the provision or fraudulent statements made on this certification may result in termination of this Contract for Cause and subject the firm to possible suspension or debarment, or result in legal action.

no issues with this

Section 0835: Non-Resident Bidder Provisions

Company Name: Champing National Security Inc
A. Offeror shall answer the following questions in accordance with Vernon's Texas Statues and Codes Annotated Government Code 2252.002, as amended:
Is the Bidder/Offeror that is making and submitting this Bid/Offer a "Resident Bidder/Offeror" or a "non-resident Bidder/Offeror"? Answer: Resident Bidder Offeror Teyas
 Texas Resident Bidder/Offeror- A Bidder/Offeror whose principle place of business is in Texas and includes a Contractor whose ultimate parent company or majority owner has its principal place of business in Texas. Nonresident Bidder/Offeror- A Bidder/Offeror who is not a Texas Resident Bidder/Offeror.
B. If the Bidder/Offeror is a "Nonresident Bidder/Offeror" does the state, in which the Nonresident Bidder/Offeror's principal place of business is located, have a law requiring a Nonresident Bidder/Offeror of that state to Bid/Offer a certain amount or percentage under the Bid/Offer of a Resident Bidder/Offeror of that state in order for the nonresident Bidder/Offeror of that state to be awarded a Contract on such Bid/Offer in said state? Answer:
C. If the answer to Question B is "yes", then what amount or percentage must a Texas Resident Bidder/Offeror Bid/Offer under the Bid/Offer price of a Resident Bidder/Offeror of that state in order to be awarded a Contract on such Bid/Offer in said state? Answer:

Section 0900: Minority- and Women-Owned Business Enterprise (MBE/WBE)

No Goals Form

SOLICITATION NUMBER.	KVVSUSUI	
PROJECT NAME:	Security Guard Services	
		is project. Even though goals were not assigned MBE/WBE Procurement Program, if areas of
supplies or materials are requicontact the Small and Minority firms available to perform the suse available MBE and WBE for solicit their interest in per	ired and the Offeror does not have the supp Business Resources Department (SMBR) at service or provide the supplies or materials. T irms. Good Faith Efforts include but are not lir	perform the service with its own workforce or if lies or materials in its inventory, the Offeror shall (512) 974-7600 to obtain a list of MBE and WBE the Offeror must also make a Good Faith Effort to nited to contacting the listed MBE and WBE firms WBE firms that have shown an interest, meet its of the contacts.
Will Subcontractors, Sub-co is applicable below and follo	nsultants, or Suppliers be used to perform w the instructions as indicated; <u>only chec</u>	portions of this Contract? (Check the box that k one box.)
X If <u>NO</u> , please sig	gn the No Goals Form and submit it with y	our Offer.
Faith Efforts. Co	ontact SMBR to obtain further instructions omplete and submit the No Goals Form and ate sealed envelope.	s and an avallability list and perform Good d the No Goals Utilization Plan with your
	lan, listing any Subcontractor, Sub-consultan	is a requirement to complete Good Faith Efforts t, or Supplier. Return the completed Plan to the
I understand that even tho Program if Subcontracting a become a part of my Contra	areas are identified. I agree that this No G	mply with the City's MBE/WBE Procurement oals Form and No Goals Utilization Plan shall
Champion National Security,	Inc.	
Company Name		
Bobby Davis, Business Deve	lopment Director	
Name and Title of Authorize	d Representative (Print or Type)	
HO)		10/12/2016
Signature		Date

Section 0900 RWS0501 Page 1

Minority- and Women-Owned Business Enterprise (MBE/WBE) Procurement Program No Goals Utilization Plan (Please duplicate as needed) SOLICITATION NUMBER: RWS0501 PROJECT NAME: Security Guard Services PRIME CONTRACTOR / CONSULTANT COMPANY INFORMATION Name Champion National Security, Inc. of Contractor/Consultant 1616 Gateway Blvd Address City, State Zip Richardson, TX 75080 **Phone Number** 214-615-9000 Fax Number 972-235-7231 BOBBU Davis **Name of Contact Person** Is Company City certified? No ☑ MBE □ WBE [Yes 🗌 MBE/WBE Joint Venture certify that the information included in this No Goals Utilization Plan is true and complete to the best of my knowledge and belief. I further understand and agree that the information in this document shall become part of my Contract with the City of Austin. Bobby Davis, Business Development Director orized Representative (Print or Type) 10/12/2016 Signature Provide a list of all-proposed Subcontractors / Sub-consultants / Suppliers that will be used in the performance of this Contract. Attach Good Faith Effort documentation if non MBE/WBE firms will be used. Sub-Contractor / Sub-Consultant City of Austin Certified MBE 🔲 WBE 🗆 Ethics / Gender Code: ■ Non-Certified Vendor ID Code Contact Person Phone Number Amount of Subcontract \$ List commodity codes & description of services Sub-Contractor / Sub-Consultant MBE 🔲 City of Austin Certified WBE 🔲 Ethics / Gender Code: ■ Non-Certified Vendor ID Code Contact Person Phone Number Amount of Subcontract List commodity codes & description of services FOR SMALL AND MINORITY BUSINESS RESOURCES DEPARTMENT USE ONLY: Having reviewed this plan, I acknowledge that the Offeror (HAS) or (HAS NOT) complied with City Code Chapter 2-

Section 0900 RWS0501 Page 2

Director/Deputy Director

Date

Date

9A/B/C/D, as amended.

Reviewing Counselor_

BUSINESS ORGANIZATION

Information Sheet

A. Full Name:

Company Name: Champion

Security, Inc.

Local Address:

9101 Burnet Road

Suite B-110 Austin, Tx

Corporate Address:

1616 Gateway Blvd.

Richardson, Tx 75080

Entity Type:

Corporation

State of Incorporation:

Texas

Security License Number:

B06005C

Licensed to practice:

TX, OK, LA, MS, TN, GA, FL, NC, MO, PA, MD, IL

Number of Years in Business:

35

B. Authorized Negotiator

Name:

Bobby Davis

Address:

Telephone:

1616 Gateway Blvd. Richardson, Tx 75080

(214) 701-6676 mobile

(214) 615-9000 office

C. Organizational Capacity

Company Mission:

To make lives better by keeping people safe,

protecting valuable assets, and providing great jobs.

Financial Resources:

2015 Annual Revenues: \$55 million

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Organizational Stability / Dedicated Resources:

In addition to our local Austin office, Champion will pull from the resources of our Corporate office in Richardson, San Antonio, and Houston offices. These offices will provide financial, management, and labor support. See org chart

Industrial Knowledge / Unique Knowledge / Skills and Abilities:

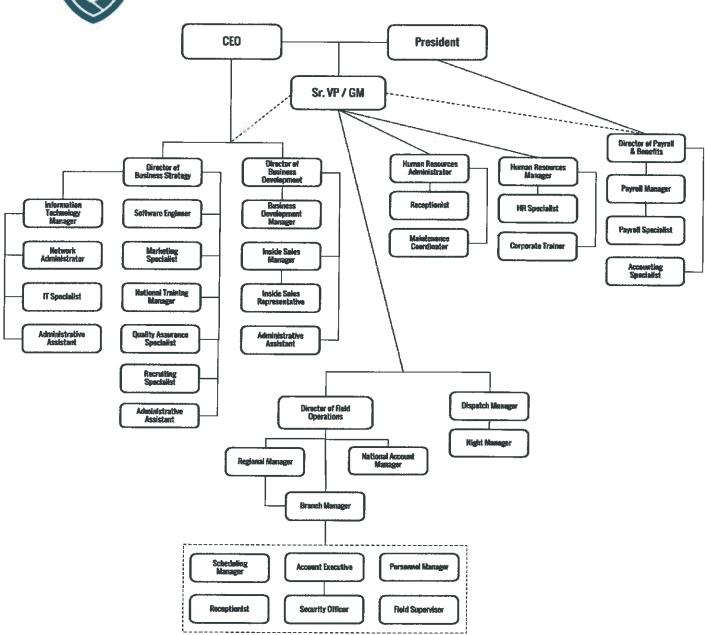
Champion has 35 years of experience protecting our customers' people and property. Our founding partners continue to oversee our growth and direction Champion has a diverse portfolio of clients. These include government, manufacturing, retail, industrial, industrial- office, and healthcare. Because of this, Champion has developed a unique management team with skills and experience that covers all areas of physical security.

D. Organizational Structure & Reporting



Champion National Security Org Chart

The structure and organization of the roles at Champion.



Interface with City of Austin:

Champion will continue using Mr. Robb Leitgen to interface with City Department's Manager. Contract Manager. Additionally, Mr. Malik Al Nafea as our main point of contact with the City of Austin. Mr. Al Nafea is a very experienced security professional and already serves as our main point of contact with the City of Austin for the parking garages and convention center. Champion will assign supervisors under Mr. Al Nafea to assist with training and oversight. Mr. Al Nafea will be the main point of contact.

E. Financial Information:

See sealed envelope

- Financial Statement
- Copy of Articles of Incorporation
- Certificate of Secretary of State

EXPERIENCE & QUALIFICATIONS

Relevant Experience

Champion has provided services similar in scope and size on a continuous basis for at least five years to the following businesses and organizations:

Security Guard Services:

BNSF Railroad: Armed and Unarmed services for Building A, Guest and employee access management, mobile facility patrols, citations.

Sav-A-Lot: Armed and Unarmed services for multiple sites across multiple states for 12,800+ weekly labor hours.

Mission Solar Energy: Unarmed foot and patrol services for large manufacturing site of covering sites across 85 acres.

Special Events:

City of Austin: Tableau event, 4,000+ hours of service

Sav-A-Lot: Crisis Management in multiple states including Ferguson riots (MO), Baltimore riots (MD). Protecting assets under volatile civil unrest.

Qualifications

Our company is committed to organic growth. Our goal is to always deliver responsive and dynamic security service while expanding our business. Champion is uniquely qualified to serve the City of Austin and its security needs. Here are some key reasons to consider our team:

- 35 plus years of protecting clients' people and property
- Privately owned financially sound company—\$50 million plus in annual revenue through organic growth; one client at a time.
- Successfully grew to serve more than 700 sites across 25 states without resorting to the mergers and acquisitions growth method.
- Proprietary scheduling and guard tracking technology that results in increased accountability.
- An experienced Austin staff with access to over 1,600 applicants per week on average.

Our customers' satisfaction drives our business. We aim to deliver *responsive* and *dynamic* service and never lose sight of our customer's needs; no matter how big we grow.

Employees (who will work and support COA contract)

Malik Al Nafea - District Manager

Malik has combined eight years of experience in the security industry to become one of Champion's top District Managers. Malik has experience in workforce investigations and disciplinary management. He oversees recruiting, training, development, and placement of a

Champion National Security | RFP-RWS0501

wide range of security personnel. He oversees the development and implementation of post orders and client contact. Malik performed a similar role as a Command Supervisor with the San Antonio Water System (SAWS). During his time managing the SAWS account, Malik trained employees to perform hazardous material, risk assessments and remediation. He conducted and coordinated meetings with private and public executives and worked to solve security issues. He reviewed and

Jason Carroll - Director of Business Strategy

Jason came to Champion with 10+ years of sales & marketing as well as web programming and development. His experience ranges from working in high tech manufacturing companies to founding his own marketing company in 2010. He started our Austin, TX branch and from there heads up our marketing and web/app development.

Bill McCoy - Executive Vice President

Bill has applied 20 years of technology and private security experience to constantly redefine the processes and procedures that separate Champion Security service delivery from the competition. During his 12 plus years at Champion Security, Bill's ability to manage company and client business needs from guard execution to strategic planning/policy/program development has enabled continuous focus on our valued Champion clients while scaling for rapid national growth.

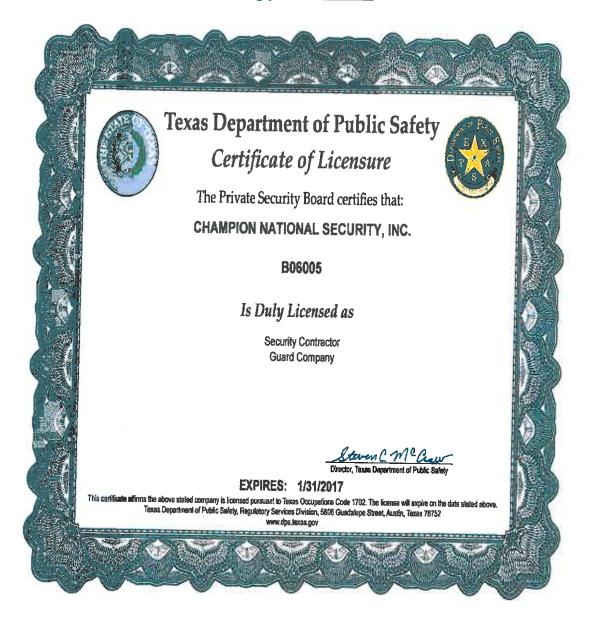
Matt Sullivan - Director of Field Operations

Matt oversees planning, directing and coordinating activities involving total company operations from people to policies. Responsibilities taken on include formulating procedures/policies, managing daily operational activities, and planning/positioning use of materials and human resources toward maximum productivity and smooth operation.

Bobby Davis - Director of Business Development

With over 9 years of experience in sales and management, Bobby comes to Champion as our Director of Business Development and has played a vital role in our national expansion. He is

Copy of License







Champion National Security is in good standing with all relevant licensing and regulatory agencies. Champion does not have any unresolved complaints or fines, or other disciplinary concerns, and has continuously maintained its licenses for the past five years.

Bobby Davis, Director of Business Development

Champion National Security, Inc.



CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY) 10/31/2016

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER, THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(les) must be endorsed. If SUBROGATION IS WAIVED, subject to

	ne terms and conditions of the po ertificate holder in lieu of such er	licy, cer	tain p						
PRO	DUCER	1 (* 110		34 .4	CONTACT Certif:	icate Dep	t		
E1	Dorado Insurance Agency	, Inc			PHONE (713)	521-9251	FAX (A/C, No):	(713) 5	21-0125
El	El Dorado Sec Srvs Ins Agy				E-MAIL ADDRESS: certif:	icates@el	doradoinsurance.co	OM	
PO	Box 66571				IN	SURER(S) AFFOR	RDING COVERAGE		NAIC #
Hot	ouston TX 77266						Insurance Co.		10657
INSL	RED				INSURER B : Insura	nce Compa	ny of the State of	of	19429
Cha	Champion National Security, Inc.					Insurance Co.		23841	
161	1616 Gateway Blvd.		INSURERD:Traveler Casualty and Surety				19038		
					INSURER E :				
Ric	chardson TX	75080			INSURER F :				
CO	VERAGES (ERTIFI	CATE	NUMBER:16-17 GL/2	AUTO/XS/WC/BOX	<u>4D</u>	REVISION NUMBER:		
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	X COMMERCIAL GENERAL LIABILITY						EACH OCCURRENCE	\$	1,000,000
A	CLAIMS-MADE X OCCUR						DAMAGE TO RENTED PREMISES (Ea occurrence)	\$	100,000
	X Professional Liab.			SE-CGL-0000068771-01	11/1/2016	11/1/2017	MED EXP (Any one person)	\$	10,000
							PERSONAL & ADV INJURY	\$	1,000,000
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	X	COMMERCIAL GENERAL LIABILITY						EACH OCCURRENCE	\$	1,000,000
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В	X	ANY AUTO						BODILY INJURY (Per person)	\$	
-		ALL OWNED SCHEDULED AUTOS			CA 2305064	11/1/2016	11/1/2017	BODILY INJURY (Per accident)	\$	
		HIRED AUTOS NON-OWNED AUTOS		ŀ				PROPERTY DAMAGE (Per accident)	\$	
<u> </u>								Medical payments	\$	
		UMBRELLA LIAB X OCCUR						EACH OCCURRENCE	\$	4,000,000
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		KERS COMPENSATION EMPLOYERS' LIABILITY						X PER OTH-		
		PROPRIETOR/PARTNER/EXECUTIVE 7/N	N/A					E.L. EACH ACCIDENT	\$	1,000,000
C	(Man	datory in NH)			WC12852226	11/1/2016	11/1/2017	E.L. DISEASE - EA EMPLOYEE	\$	1,000,000
	DESC	describe under RIPTION OF OPERATIONS below						E.L. DISEASE - POLICY LIMIT	\$	1,000,000
ם	Fid	elity - 3rd Party			105620685	11/1/2016	11/1/2017	Limit of Ligib.		100,000
	Dis	honesty - Blanket								· · ·

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)

CERTIFICATE HOLDER Insurance Agence	y
El Dorado III.	ncy
El Dorado Insurance Ager	

CANCELLATION

SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.

AUTHORIZED REPRESENTATIVE

R.L. Ring, Jr./DIANE

|--|

PROGRAM PLANS

Operations/Management

Daily Operations:

Champion relies on both local and regional management, executive, and financial support to provide high quality security operations. We would assign an account executive who would be the single point of contact between COA and Champion. Additionally, Champion would have a backup point of contact in case the main person was absent. Accountability drives our operations. Because of this, we have many checks and balances in place to provide a quick resolution to all problems that may arise. We have a very strong communications program in place that uses both manual and digital reports effectively. We use real-time reporting so any issues can be swiftly resolved. Our long-range operations' plan is to upgrade our existing digital GPS and reporting devices to faster, even more efficient models.

II. Officer Coverage:

Champion will ensure officer coverage at shift changes by using our roaming field supervisors and our 24-hour dispatch to quickly identify any down posts. In the event of a down post, it has always been Champion's policy to mobilize a field supervisor to stabilize any vacancy quickly and effectively. The field supervisors and dispatch will call on a trained, back-up security staff to fill open posts.

III. Account Executive:

A Champion account executive's top priority is to maintain frequent communication with The City of Austin. They are active in mitigating potential issues and resolving issues as quickly as possible. The account executive is trained to communicate at least weekly with COA to ensure no issues go unresolved. The account executive is tasked with overseeing the COA for recruitment, training, and client modifications.

IV. Quality Assurance:

The Quality Assurance (QA) team serves as an additional check on the level of service delivered to The City of Austin. Our QA team falls outside of the normal chain of command and remains clear of any biases. Month-by-month the QA team will email and phone the COA to ensure that our Account Executive and our Officers are meeting or exceeding delivery expectations. The QA team reports directly to the Executive Vice President and Directors charged with successfully managing the COA's security guard services.

Comprehensive Work Plan

i. <u>Enhancements/Best Practices/Improvements</u>: Whenever Champion takes on a new client, improvements follow quickly. This is because we use a unique management model that relies on proven checks-and-balances. First, we take our post instructions very seriously. Post

Operations/Management

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instructions are documents that serve as a guide to understand the post and to train on the post. Next, we assign a dedicated Account Executive, the single point of contact who oversees all operations with the full force of our company's support. Our rollout plan should be able to reduce your current guard call offs, inadequate training, and slow response times immediately, and for the long term.

ii. Removing and Replacing officers: Champion has a very effective manner in which we remove and replace an officer. First, we respond very quickly to our client's needs. Any violation would always dictate our first move, but know that Champion would always filter its decisions relative to The City of Austin before acting. For example, if an officer had a minor violation of uniform policy, then it could be quickly remedied by a site visit and counseling session by our supervisor. If, on the other hand, the violation is of egregious nature, then immediate removal would take place. A field supervisor would step in until and an appropriate back-up officer is sourced.

iii. Samples of typical Daily Operating Reports (DORs) and Incident Reports (IR)

Communication Plan

- i. <u>Internal Communication</u>: Champion will communicate with internal customers via multi-modal approach using email, phone, radio, and on-site visits. Champion also uses our unique "corporate communicator" that tracks the progress and resolution of all issues with all appropriate parties. This is an example of our checks and balances at work.
- ii. External Communication: Champion will communicate with external customers such as visitors, Contractors, vagrants, and trespassers via well-trained security officers. These officers will have the right set of customer service skills and appropriate security training to deal with a wide range of visitors.
- iii. <u>Customer Complaints</u>: Champion will respond and handle customer complaints by standard protocol. All complaints would be recorded in an appropriate report and distributed to all relevant parties via our unique corporate communicator. This process will ensure that quick and effective responses take place, and issues do not go unresolved. (see below).

<u>Corporate Communicator</u>: are distributed to all relevant email parties who need to be informed, or who need to take action. Typically recipients of the corporate communicator are scheduling managers, personnel managers, security officers, branch managers, business development managers, and executive management. See example below:

Example Client

Originator: Joe Smith-Account Executive Champion

To: Andrew Aston(Branch Manager), Malec Jebr(Account Executive), Bill McCoy(EVP Operations), Robb Leitgen(BDM), Brian Miller(QA), Larry Delafuentes(Field Supervisor), Tom Jones(Security Officer)

Communication: Seismic sensor picked up two intruders in the NW corridor of community.

Solution:

Patrol Officer (PO) dispatched from central guard station. PO intercepted two males on foot crossing into community. PO stopped men and asked for identification. Two men showed proper identification and said they were visiting a resident. PO asked for and received the name of resident. PO called Gate Officer (GO) and requested confirmation on resident and visitors' status.

GO called and confirmed status with resident. GO informed resident of the whereabouts of their visitors and reminded resident of trespassing rules. PO issued a verbal warning to the two males.

iv. <u>Emergency Situations</u>: All of Champion security officers carry mobile phones in addition to client-mandated communication equipment. Champion officers are trained to observe and report, and never detain suspected criminals and/or trespassers. Our officers will quickly assess any situation and always notify law enforcement if necessary. Incident reports are always created and distributed to appropriate parties. Champion Account Executive will always track and report progress and resolution on any open incidents to the appropriate contacts at the City.

RECRUITMENT, STAFFING & RETENTION STRATEGIES

Recruitment Strategy: Company's Approach/Plan/Process:

- We seek applicants with law enforcement or military backgrounds.
- We conduct state and federal background checks on every applicant, including work references. We look at absenteeism, job performance, and reason for separation.
- Military records are also checked and verified via DD-214.
- Our scheduling software allows us to instantly and seamlessly filter out unqualified officers, schedule the right officers, and adapt to quick and necessary changes.
- We offer performance recognition rewards and bonuses
- Champion offers a comprehensive array of benefits to employees

Staffing Strategy:

- Austin office maintains a full-time human resource professional
- Austin office maintains a full-time scheduler
- Austin offices is supplemented by a 24-hour dispatch center
- We use proprietary scheduling and testing technologies to chose the best officers.
- We maintain a trained contingent workforce to handle absenteeism, vacations, leaves and short term special coverage

Training Plan:

- All officers abide by all state laws and required training.
- Our officers are thoroughly trained in report writing, communications, legal limitations, controversial situations, client expectations, appearance, conduct, company rules and on-site procedures.
- All newly hired officers are required to go through the training
- Champion schedules and coordinates all training off our managers and officers
- All training requirements by the COA will be completed within the set timeframe.
- Champion provides comprehensive training modules.
- Champion will implement any COA training manuals into our program
- Our security officers receive continuous follow-up training throughout their careers

Champion would recommend training in at least three (3) general areas:

- 1.) General information and special orders for the facilities to be protected.
- 2.) Operational procedures for security systems and security equipment used in the protected premises; and
- 3) Emergency operational procedures for security systems on the Occupant Emergency Plan for the locations to be protected.

If equipment or technology, procedures or processes change over the term of the project, Champion, as your security contractor, will retrain all of its security personnel.

Training Manual Summary

- Asset Protection and Security This course helps security professionals develop and maintain an understanding of this evolving industry by discussing basic security terms, basic security functions, business organization principles, history and traditions of security, types of security operations, and professionalism.
- Access control is the both the most basic and most important function of security. And
 while technology is a great asset, it is the security officer who truly drives access control.
 This course provides an overview of access control concepts as well as on-the-job
 specifics to demonstrate how and why security officers are critical to effective access
 control.
- Civil Law and Criminal Law: Civil law predates criminal law and is a much larger body
 of law. It has been developed to handle differences between people such as torts,
 negligence, or breach of contract. This course explains the difference between criminal
 and civil law and discusses such important issues as negligence, vicarious liability, and
 intentional torts; prevention and avoiding civil liability; deputization, detention, and
 merchants' privilege; juvenile detention; and use of force.
- Communication is essential to security operations. Communication must be accurate, precise, and dependable for any protection mission to succeed. Therefore, security professionals must understand the process of communication, communication and courtesy, interpersonal communication, how to overcome the barriers to communication, written communication, emergency communication, and communications equipment.
- Emergency Situations: There are numerous types of emergency situations that security
 professionals may be faced with, and each facility will have its own unique emergencies.
 To better handle these situations, security professionals need to understand traffic
 control and traffic accidents, incident scene protection, crowd management, bomb threat
 response, medical emergencies, natural disasters, and workplace violence.
- Ethics, Deportment, and Professional Conduct: This course discusses the morals, values, and conduct within the security profession, the importance of how security

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professionals carry themselves, and basic standards for professional conduct by security officers. Topics covered include what it means to be professional, certification programs, security officer discretion, codes of ethics, recognizing an ethical problem, and standards of security officer conduct.

- Human and Public Relations: As they are often ambassadors for their organization, security officers must be adept at human relations and understand the various publics that the organization serves. To that end, this course covers the topics of client-centered security, attitude, the public security professionals serves, tactics to build client-oriented security, dealing with angry people, and improving relationships with law enforcement.
- Patrols & Fixed Posts: Patrols are really the catalysts of the physical security system, and fixed officer posts are present at virtually every facility. This course discusses the purposes and techniques of patrol, use of senses, rules of observation and perception, patrolling in darkness, fixed post duty, and practical tactics.
- Report Writing is the culmination of an investigation. It is the written record of the work
 that was done. Because reports represent their work, security professionals need to
 have a firm understanding of management's use of reports, the five Cs of report writing,
 taking proper field notes, writing descriptions, interrogatories, and common problems
 with report writing.
- Building Evacuation: In the event of an emergency every second counts. The safe
 orderly and prompt evacuation or relocation of building occupants depends on good
 planning and training. The goal of this course is to provide building occupants with
 information about emergency response plans and procedures in the event of any type of
 emergency. This training course has 7 learning modules with a ten-question exam.
- Customer Service: Providing security to clients is providing them with a service. That
 service should be perceived as ideal, tailored to the clients, and designed to fit their
 needs. That high level of service does not simply occur strategies must be in place that
 will allow the flexibility to blend providing security and excellent service. This course
 reviews service expectations, examines the unique characteristics of security service,
 and explains the attributes a client seeks when selecting a security provider

Workforce Size:

Champion has more than 2000 employees working in 25 states.

Retention Strategy:

- Our goal is to minimize turnover by recruiting, training, and rewarding a diverse range of employees.
- We offer some of the best benefits packages in the industry (health/wellness/dental/life)
- We select officers who are well suited for a career in security.
- Our supervisory staff strives to build and maintain a solid rapport with all of officers.
- We believe in open communications and working towards win-win solutions

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 Champion conducts routine surveys to collect job satisfaction, morale, and develop information and improvements.

Medical and Dental Benefit Program: The Company sponsored health insurance plan meets the minimum requirements defined by the federal Affordable Care Act. Employees may elect health, dental, vision, critical illness, term life and dependent life insurance coverage on a pre-tax basis.

Vacation Policy: Active full time officers or staff are eligible to receive one week's vacation on the anniversary of their hire date. Employees are eligible for two weeks' vacation after completion of five years of continuous service.

Employees are granted five (5) sick days or personal days off with pay per year.

Recognition Structure: The following ribbons are provided by Champion.

- **30-day Tenure**: An officer having completed the initial thirty days of employment without any negative comments on their record is eligible for this ribbon.
- 3-Month Tenure: An officer having completed the initial 90 days of employment without any negative Comments on their record is eligible for this ribbon.
- One Year Tenure: An officer having completed the initial year of employment without any negative comments on their record is eligible this ribbon.
- Post Employee of the Month: An employee having been recommended to management by Post Commander, Field Supervisor, and/or Dispatch personnel as having performed admirable service to a post is eligible for this ribbon.
- Employee of the Month: An employee having been recommended to management by Post Commander, Field Supervisor, and/or Dispatch personnel as having performed admirable service to a post is eligible for this ribbon.
- Rover: This ribbon is worn by anyone who is currently filling the position of "Rover".
- Post Commander: This ribbon is worn by anyone who is currently filling the position of "Post Commander".
- Field Supervisor: This ribbon is worn by anyone who is currently filling the position of "Field Supervisor".
- Above the Call of Duty: An employee having been recommended to management by Post Commander, Field Supervisor, Dispatch personnel, and/or a Client who has gone the "extra mile" performing a duty above the mark of excellence while in service to the company is eligible for this ribbon.
- Officer Commendation Award: An employee having been recommended to management by Post Commander, Field Supervisor, Dispatch personnel, an/or a Client that has exemplified excellence and set new standards for excellence while in service to the company is eligible for this ribbon.

SCHEDULING & TIMELINE

Mobilization Schedule/Transition

Champion uses proprietary technology to mobilize its workforce. See ScheduFox below.

Scheduling Technology



Champion uses a state of the art proprietary scheduling system called SchedFox to manage staffing with a high degree of efficiency and effectiveness. The scheduling system provides the following benefits:

- · Solution for complex scheduling
- Create schedules, track overtime, manage conflicts,
- Allows hundreds of schedulers and dispatchers to view and select qualified officers anytime and anywhere.

Transition Timeline

Champion has transitioned many new clients over the last thirty-five years. We use an exclusive transition team made up of experienced executives, managers, supervisors, and human resource professionals. Because of our lengthy and tested experience, we are able to transition clients very successfully based on their needs, not ours. Below is a guide on a typical transition for a client with 3000 plus weekly labor hours of service required. Service could start earlier if needed.

Transition and Service Start Strategy For The City of Austin

Prior to Service Start:

TASKS	4 Weeks Out	3 Weeks Out	2 Weeks Out	1 Week Out
Contract Award				

Review Client Procedure		
Transition Team Assigned		
On-Site Review		
Meet with your Representative		
Establish Lines of Communication		
Final Selection of Supervisors		
Recruit 125% of Staff		
Pre-Employment Screening & Drug Testing		
Background Investigations &		
Interviews		
Evaluate Incumbent Security Officers		
Final Selection of Security Officers		
Finalize Manual & Procedures		
Finalize Training & QA Programs		
Receive & Revise Post Orders		
Order Uniforms & Equipment		
Classroom Training		
Work Schedule Developed		
Issue and/or Refit Uniforms		
On-Site Training		
Final Transition Plan Review		
Start Service		
Security Post Start-Un		

Security Post Start-Up

TASKS	1 Week After	2 Weeks After	3 Weeks After	4 Weeks After
On-Site Evaluation by Management				
Meetings to Critique Service				
Post-Orders/ Security Manual Review				
Security Officer Reassessment				
Evaluation of Inspection Plans				
Confirm Lines of Communication				
Training Curriculum Revisions				
Quality Control Plan Submitted				
Finalization of Site Survey Results				
Report Writing Procedures Reviewed				
Service Standards Evaluated				

BUSINESS EXCEPTIONS

Form 0602

Solicitation Number: RWS0501 Security Guards Services

The City will presume that the Offeror is in agreement with all sections of the solicitation unless the Offeror takes specific exception as indicated below. The City, at its sole discretion, may negotiate exceptions to the sections contained in the solicitation documents or the City may deem the Offer non-responsive. The Offeror that is awarded the contract shall sign the contract with the accepted or negotiated sections.

Copies of thi	s form may be utili	zed if additional pages are	needed.
Ac	cepted as written.		Not accepted as written. See below:
0.	300 Standard Pur	chase Terms & Conditior I Purchase Provisions k	18
Page	Number	Section Number	Section Description
Altern	ative Language:		
Co Co na	ontractor shall ob ontractor also Sh	itain the reports at least all attach to each report ddress (es), and a copy	Security Clearance and Identification: 30 days prior to any onsite work commencement. the project name, Contractor's personnel of The U.S. state-issued or foreign national
	<u>ggestion:</u> lange 30 days to	48 hours.	
ו תו	fication: rare cases and e to how quickly it	mergency or non-regula obtains and posts the re	r staffing cases, Champion will need more flexibility equired reports.

Section 0602

Solicitation Number: RWS0501 Security Guards Services

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Copie	es of this form may be ເ	utilized if additional pages ar	e needed.
	Accepted as writte	m.	Not accepted as written. See below:
	Indicate: 0300 Standard P 0400 Supplemen 0500 Scope of W	Purchase Terms & Conditiontal Purchase Provisions York	
	Page Number	Section Number	Section Description
	Alternative Language	e:	
	Page 3, Section The City may wit	ase Terms and Conditions 13d.(and throughout contited the entire of the entire of such extent as may be reasoned.)	tract), Payment: payment or part of any payment otherwise due
	Suggestion: Remove line i, ii, Champion wants offsetting invoices	to establish simple proce	ess to resolve issues related to this without
	Justification:		
	As a service compotentially affectir	pany, we protect our billir ng the funds required to p	ng/payroll very strictly to avoid any kind of event pay our emplo yees .

Section 0602

Solicitation Number: RWS0501 Security Guards Services

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Copies of this form ma	y be utilized if additional pages	are needed.
Accepted as	written.	Not accepted as written. See below:
Indicate: 0300 Stand 0400 Supp 0500 Scope	lard Purchase Terms & Cond lemental Purchase Provision e of Work	litions s
Page Number	Section Number	Section Description
Alternative Lan	guage:	
Page 5, Se The Contra	urchase Terms and Conditiction 19a., Warranty Price: ctor warrants the prices quo es on orders by others for li	ons: oted in the Offer are no higher than the Contractor's ike Deliverables under similar terms of purchase.
current price Austin Texa	ctor warrants the prices quo	oted in the Offer are no higher than the Contractor's ke Deliverables under similar terms of purchase in etro area. cof living metro area."
Justification:		
may he high	er or lower based on how m	ins are very aggressive, the "price" as defined in 19a, nuch we pay the security officers. Keeping it in the es" audit of City of Austin's prices compared to others.
	ь	

Section 0602 RWS0501 Page 1

Solicitation Number: RWS0501 Security Guards Services

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Accepted as writ	ten	Not accepted as written. See below:
Indicate: 0300 Standard 0400 Suppleme 0500 Scope of	Purchase Terms & Condi ental Purchase Provisions Work	itions s
Page Number	Section Number	Section Description
Alternative Langua	ge:	
Page 6, Section 22 Unless otherwise sy Acceptance Date. It Contractor shall prostandard at no addition the Contractor. To within thirty (30) cale mpair the City's right Suggestion: Unless otherwise sy Acceptance Date. It the Contractor shall with above standard performance shall be written notice of the warranty, but failure	mptly upon receipt of de tional cost to the City. All the City shall endeavor to endar days of discovery at sunder this section. Decified in the Contract, of during the warranty per promptly upon receipt of at no additional cost to be borne by the Contract, breach of warranty withing the warranty warranty withing the warranty warranty withing the warranty warranty withing the warranty withing the warranty withing the warranty warranty warranty warranty warranty withing the warranty warrant	the warranty period shall be at least one year from the riod, one or more of the above warranties are breached, the mand perform the services again in accordance with about costs incidental to such additional performance shall be to give the Contractor written notice of the breach of warrant of the breach warranty, but failure to give timely notice shall be at least one year from the riod, one or more of the above warranties are breached, of demand perform the services again in accordance the City. All costs incidental to such additional or. The City shall endeavor to give the Contractor in seven (7) calendar days of discovery of the breach all not impair the City's rights under this section.
Justification:		
The sooner any Champion encou	event is investigated, the rages The City to notify	e more effective an investigation is for both parties. Champion of any incidents as soon as possible.
		·

Section 0602

Solicitation Number: RWS0501 Security Guards Services

Section 0602

The City will presume that the Offeror is in agreement with all sections of the solicitation unless the Offeror takes specific exception as indicated below. The City, at its sole discretion, may negotiate exceptions to the sections contained in the solicitation documents or the City may deem the Offer non-responsive. The Offeror that is awarded the contract shall sign the contract with the accepted or negotiated sections.

Copies of this form may be utilized if additional pages are needed.		
☐ Accepted	d as written.	Not accepted as written. See below:
☐ 0400 Si	tandard Purchase Terms & Conc upplementa! Purchase Provision cope of Work	ditions
Page Numb	er Section Number	Section Description
Alternative	Language:	
Standard Pu	urchase Terms and Conditions	:
Page 8, Sec	tion 31a., Indemnity:	
Suggestion: Both parties The City sha security plan	will agree and determine whice all hold Contractor harmless for	ch party has sole, partial, or concurrent fault; however, r claims arising from general premises, or The City's
Justification	n:	
Champion having en security o	າough security. Champion will ເ	arising from general premises claims and any claims of no utilize the City's security plan as a guide to provide enough

RWS0501

Page 1

CITY OF AUSTIN, TEXAS SECTION 0810 NON-COLLUSION, NON-CONFLICT OF INTEREST, AND ANTI-LOBBYING CERTIFICATION

The term "Offeror", as used in this document, includes the individual or business entity submitting the Offer. For the purpose of this Affidavit, an Offeror includes the directors, officers, partners, managers, members, principals, owners, agents, representatives, employees, other parties in interest of the Offeror, and any person or any entity acting for or on behalf of the Offeror, including a subcontractor in connection with this Offer.

- 1. Anti-Collusion Statement. The Offeror has not in any way directly or indirectly:
 - a. colluded, conspired, or agreed with any other person, firm, corporation, Offeror or potential Offeror to the amount of this Offer or the terms or conditions of this Offer.
 - b. paid or agreed to pay any other person, firm, corporation Offeror or potential Offeror any money or anything of value in return for assistance in procuring or attempting to procure a contract or in return for establishing the prices in the attached Offer or the Offer of any other Offeror.
- 2. Praparation of Solicitation and Contract Documents. The Offeror has not received any compensation or a promise of compensation for participating in the preparation or development of the underlying Solicitation or Contract documents. In addition, the Offeror has not otherwise participated in the preparation or development of the underlying Solicitation or Contract documents, except to the extent of any comments or questions and responses in the solicitation process, which are available to all Offerors, so as to have an unfair advantage over other Offerors, provided that the Offeror may have provided relevant product or process information to a consultant in the normal course of its business.
- 3. Participation in Decision Making Process. The Offeror has not participated in the evaluation of Offers or other decision making process for this Solicitation, and, if Offeror is awarded a Contract no individual, agent, representative, consultant, subcontractor, or sub-consultant associated with Offeror, who may have been involved in the evaluation or other decision making process for this Solicitation, will have any direct or indirect financial interest in the Contract, provided that the Offeror may have provided relevant product or process information to a consultant in the normal course of its business.
- 4, Present Knowledge. Offeror is not presently aware of any potential or actual conflicts of interest regarding this Solicitation, which either enabled Offeror to obtain an advantage over other Offerors or would prevent Offeror from advancing the best interests of the City in the course of the performance of the Contract.
- 5. City Code. As provided in Sections 2-7-61 through 2-7-65 of the City Code, no individual with a substantial interest in Offeror is a City official or employee or is related to any City official or employee within the first or second degree of consanguinity or affinity.
- 6. Chapter 176 Conflict of Interest Disclosure. In accordance with Chapter 176 of the Texas Local Government Code, the Offeror:
 - a. does not have an employment or other business relationship with any local government officer of the City or a family member of that officer that results in the officer or family member receiving taxable income:

- b. has not given a local government officer of the City one or more gifts, other than gifts of food, lodging, transportation, or entertainment accepted as a guest, that have an aggregate value of more than \$100 in the twelve month period preceding the date the officer becomes aware of the execution of the Contract or that City is considering doing business with the Offeror, and
- c. does not have a family relationship with a local government officer of the City in the third degree of consanguinity or the second degree of affinity.
- 7. As required by Chapter 176 of the Texas Local Government Code, Offeror must file a Conflict of Interest Questionnaire with the Office of the City Clerk no later than 5:00 P.M. on the seventh (7th) business day after the commencement of contract discussions or negotiations with the City or the submission of an Offer, or other writing related to a potential Contract with the City. The questionnaire is available on line at the following website for the City Clerk:

http://www.austintexas.gov/department/conflict-interest-guestionnaire

There are statutory penalties for failure to comply with Chapter 176.

If the Offeror cannot affirmatively swear and subscribe to the forgoing statements, the Offeror shall provide a detailed written explanation with any solicitation responses on separate pages to be annexed hereto.

8. Anti-Lobbying Ordinance. As set forth in the Solicitation Instructions, Section 0200, paragraph 7N, between the date that the Solicitation was issued and the date of full execution of the Contract, Offeror has not made and will not make a representation to a City official or to a City employee, other than the Authorized Contact Person for the Solicitation, except as permitted by the Ordinance.