## City of Austin FY19 Budget Prioritization Workshop

April 4, 2018





#### **Proposed Agenda**

| 1:00 | Welcome; Review Workshop Purpose, Agenda, and Principles   |  |  |  |
|------|--|--|--|--|
| 1:15 | Setting Revenue Assumptions  |  |  |  |
|      | Summary of Council input on different tax and fee scenarios                                      |  |  |  |
|      | Discussion and testing for Council consensus on key revenue assumptions                          |  |  |  |
| 2:00 | Prioritizing Among the Outcomes  |  |  |  |
|      | Summary of Council input on proportional allocation of General Fund                              |  |  |  |
|      | spending among six outcomes  |  |  |  |
|      | Discussion regarding potential high-level shifts of GF resources among the six                   |  |  |  |
|      | outcomes   |  |  |  |
| 2:30 | BREAK  |  |  |  |
| 2:45 | Prioritizing Which Results to Improve the Most via FY19 Budget                                   |  |  |  |
|      | <ul> <li>Summary of Council and Executive Team input regarding indicator category</li> </ul>     |  |  |  |
|      | prioritization   |  |  |  |
|      | <ul> <li>Discussion with a goal of arriving at a consensus list of 7-10 high-priority</li> </ul> |  |  |  |
|      | indicator categories that the FY19 budget will particularly address for                          |  |  |  |
|      | improvement  |  |  |  |
| 4:30 | Wrap Up & Next Steps   |  |  |  |
| 5:00 | ADJOURN  |  |  |  |

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#### Workshop Objective and Principles

- The purpose of this workshop is to provide Council direction to City staff regarding the priorities for the FY2019 budget in terms of:
  - Revenue assumptions
  - Allocation of General Fund among the six strategic Outcomes
  - Indicator Categories where the City should improve its performance the most
- The workshop is more likely to be successful if we follow these guiding principles:
  - Be fully present when at the table
  - Stay focused on the topic at hand
  - Remain open to the ideas of others, recognizing that we each bring our own perspective to the table
  - Speak with each other candidly, respectfully and concisely
  - Trust the facilitator to keep the group focused on the agenda so that we can achieve the workshop objectives



#### Fist-to-Five Scale for Indicating Level of Support

The Council will not make any formal decisions during the workshop. However, from time to time, we may want to test the level of support for a particular option/scenario using the Fist-to-Five technique. Here is the scale:

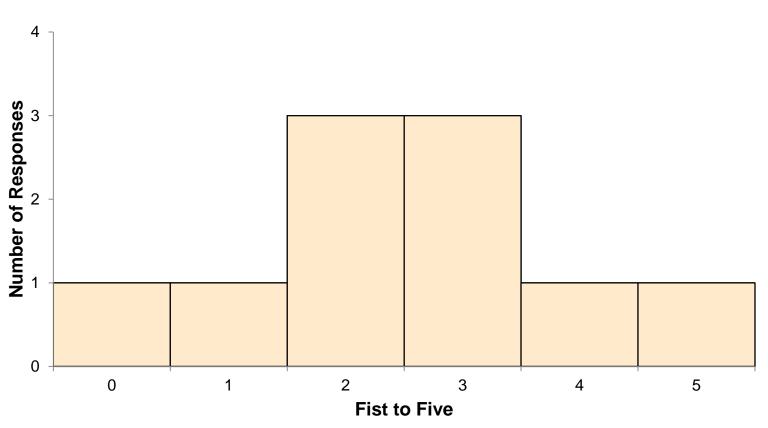
| 5    | I am very enthusiastic about the option/scenario and would be a champion for it.   |
|------|--|
| 4    | I like the option/scenario and would actively support it.  |
| 3    | While the option/scenario is not my preferred choice and I have some suggested changes, I would still support it.          |
| 2    | I would not support the option/scenario as proposed, but I could probably accept it with a few changes.                    |
| 1    | I would not support the option/scenario and have serious reservations about it, but I would not try to block its adoption. |
| Fist | I would not support the option/scenario, and I would actively work to block its adoption.                                  |

#### Budget Priority Setting Results Property Tax: 4% Increase



**Property Tax: 4% Increase** 

Average Rating by Council Member: 2.5

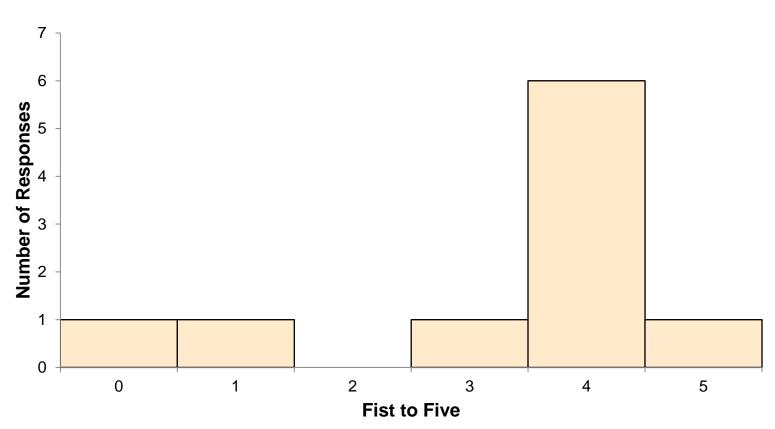


#### Budget Priority Setting Results Property Tax: 6% Increase



**Property Tax: 6% Increase** 

Average Rating by Council Member: 3.3

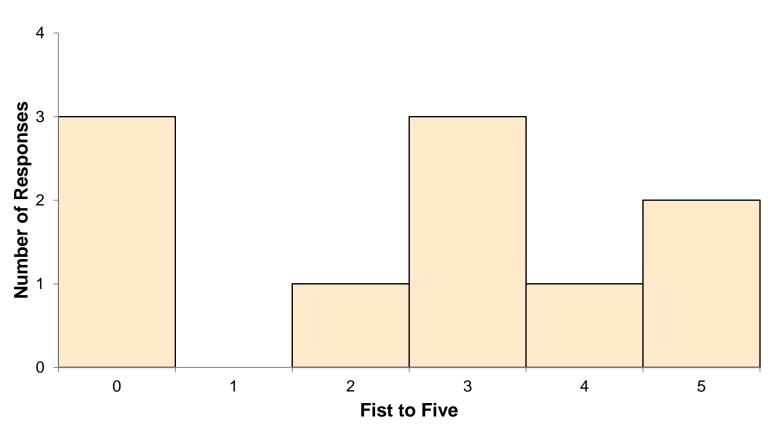


#### Budget Priority Setting Results Property Tax: 8% Increase



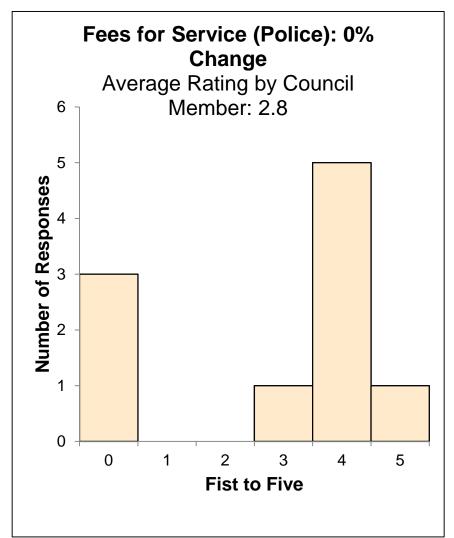
**Property Tax: 8% Increase** 

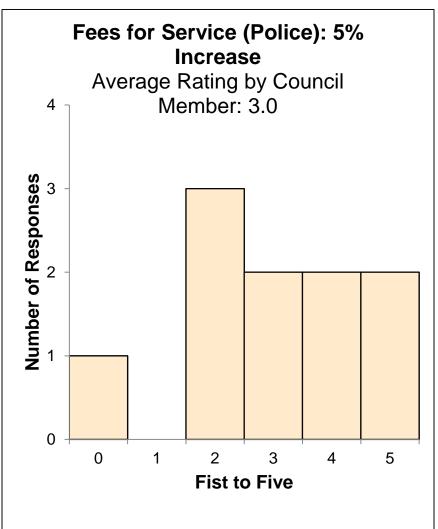
Average Rating by Council Member: 2.5



#### Budget Priority Setting Results Fees for Service (Police): 0% Change and 5% Increase

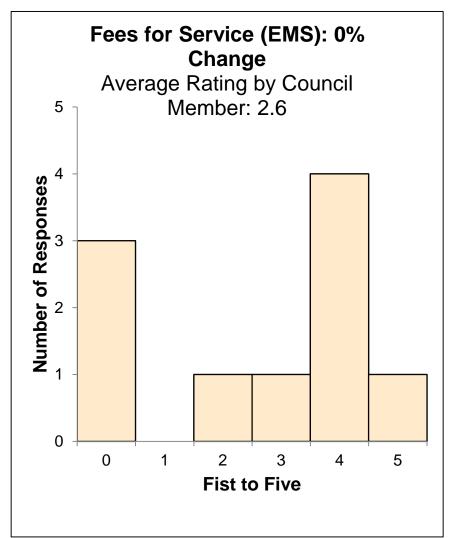


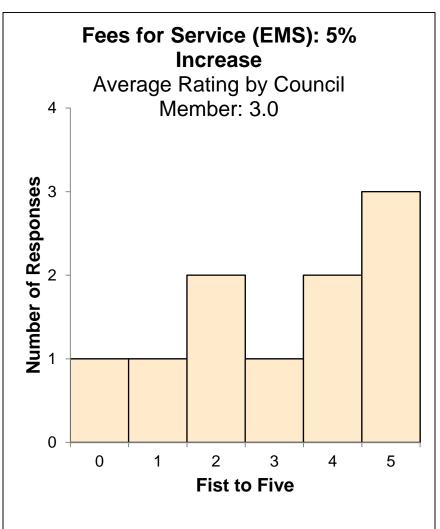




#### Budget Priority Setting Results Fees for Service (EMS): 0% Change and 5% Increase

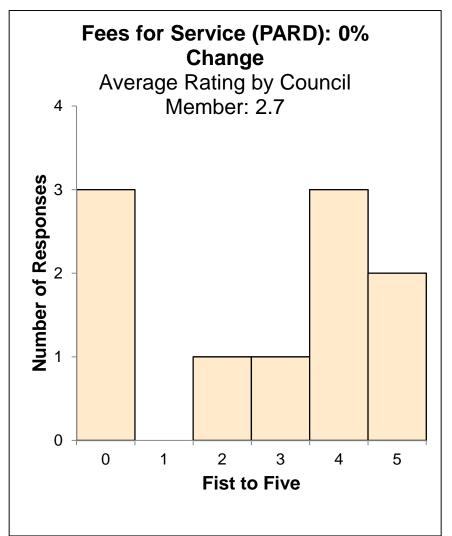


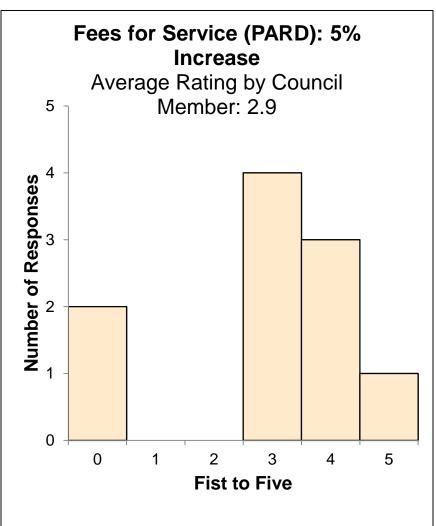




#### Budget Priority Setting Results Fees for Service (PARD): 0% Change and 5% Increase

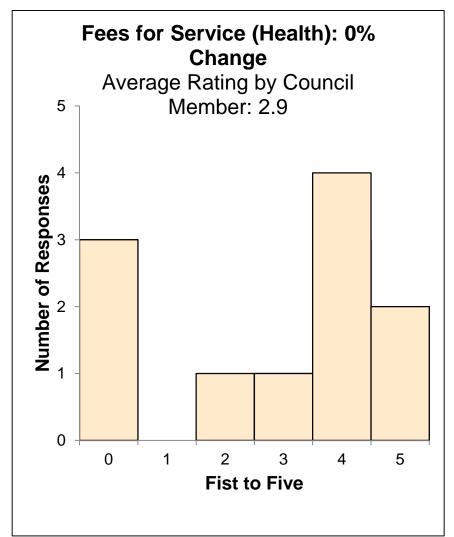


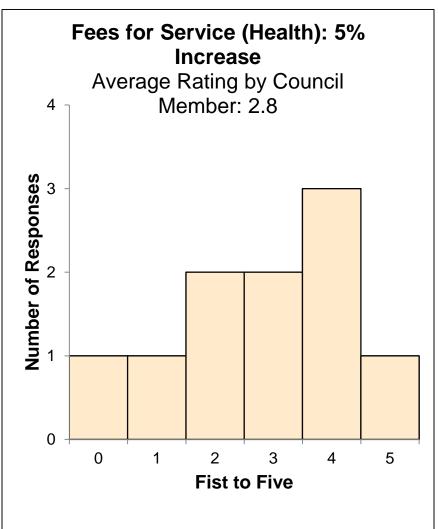




#### Budget Priority Setting Results Fees for Service (Health): 0% Change and 5% Increase

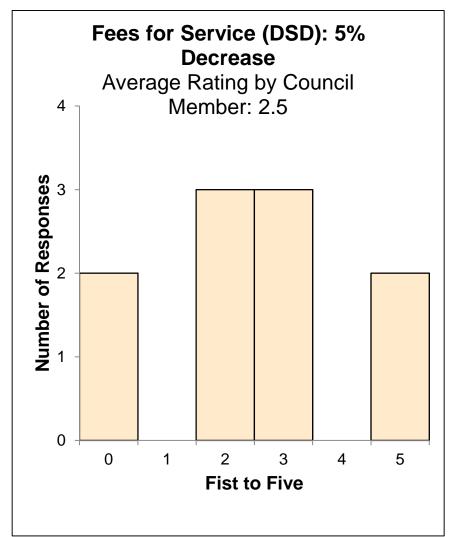


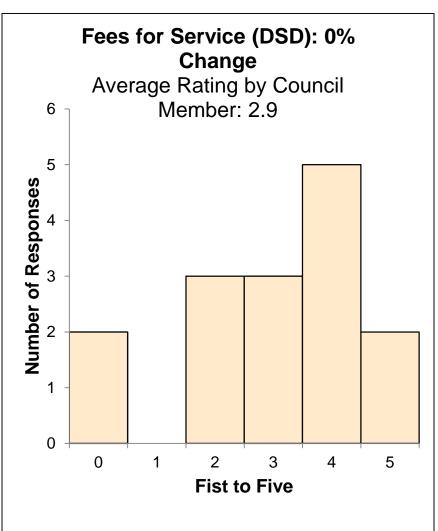




#### Budget Priority Setting Results Fees for Service (DSD): 5% Decrease and 0% Change









#### **General Fund Budget Allocations**

| Strategic Outcome  | Economic Opportunity & Affordability | Culture &<br>Lifelong<br>Learning | Safety    | Health & Environment | Mobility | Government that Works |
|--|--------------------------------------|-----------------------------------|-----------|----------------------|----------|-----------------------|
| FY18 % Allocation  | 3%                                   | 6%                                | 68%       | 17%                  | 1%       | 5%                    |
| FY18 Budget  | \$26.4M                              | \$52.8M                           | \$598.9M  | \$149.7M             | \$8.8M   | \$44.0M               |
| Minimum Preferred %  | 3%                                   | 5%                                | 50%       | 15%                  | 0%       | 3%                    |
| Maximum Preferred %  | 11%                                  | 8%                                | 68%       | 25%                  | 4%       | 6%                    |
| Average Preferred %  | 5.6%                                 | 6.3%                              | 62.5%     | 19.2%                | 1.4%     | 5.1%                  |
| Difference between<br>Actual FY18 Allocation<br>and Average Preferred<br>% | 2.6%                                 | 0.3%                              | -5.5%     | 2.2%                 | 0.4%     | 0.1%                  |
| Hypothetical Resulting<br>Change in FY18 General<br>Fund Budget            | \$22.9M                              | \$2.6M                            | (\$48.4M) | \$19.4M              | \$2.6M   | \$0.9M                |

### **Budget Priority Setting Results All Funds Strategic Priorities at the Outcome Level**



| Strategic Outcome                    | Average<br>Number of<br>Points<br>Allocated | Minimum | Maximum |
|--------------------------------------|---|---------|---------|
| Economic Opportunity & Affordability | 30.6  | 11      | 60      |
| Health & Environment                 | 19.3  | 5       | 40      |
| Mobility                             | 13.8  | 2       | 40      |
| Safety                               | 13.0  | 0       | 25      |
| Government that Works                | 12.2  | 0       | 25      |
| Culture & Lifelong Learning          | 11.1  | 0       | 20      |

### **Budget Priority Setting Results All Funds Strategic Indicator Priorities**



| Council's Top 10 Indicator Priorities |   |  |  |  |
|---------------------------------------|---|--|--|--|
| 1                                     | Housing   |  |  |  |
| 2                                     | Homelessness  |  |  |  |
| 3                                     | Accessibility to and equity of multi-modal transportation choices       |  |  |  |
| 4                                     | Accessibility to quality health care services, both physical and mental |  |  |  |
| T5                                    | Climate change and resilience   |  |  |  |
| T5                                    | Skills and capability of our community workforce (including education)  |  |  |  |
| 7                                     | Accessibility to quality parks, trails, and recreational opportunities  |  |  |  |
| T8                                    | Fair administration of justice  |  |  |  |
| T8                                    | Vibrancy and sustainability of creative industry ecosystem              |  |  |  |
| 10                                    | Emergency prevention and preparedness, and recovery                     |  |  |  |

### **Budget Priority Setting Results All Funds Strategic Indicator Priorities**



|    | Council Top 10 Indicator Priorities                                     |    | Executive Team Top 10 Indicator Priorities   |
|----|---|----|--|
| 1  | Housing   | 1  | Homelessness   |
| 2  | Homelessness  | 2  | Condition/quality of City facilities and infrastructure and effective adoption of technology |
| 3  | Accessibility to and equity of multi-modal transportation choices       | 3  | System efficiency and congestion   |
| 4  | Accessibility to quality health care services, both physical and mental | 4  | Quality and reliability of safety-related infrastructure                                     |
| T5 | Climate change and resilience   | 5  | Accessibility to quality health care services, both physical and mental                      |
| T5 | Skills and capability of our community workforce (including education)  | 6  | Healthy conditions among individuals (absence of unhealthy conditions)                       |
| 7  | Accessibility to quality parks, trails, and recreational opportunities  | 7  | Accessibility to quality parks, trails, and recreational opportunities                       |
| T8 | Fair administration of justice  | 8  | Environmental quality  |
| Т8 | Vibrancy and sustainability of creative industry ecosystem              | 9  | Community compliance with laws and regulations (actual and perceived)                        |
| 10 | Emergency prevention and preparedness, and recovery                     | 10 | Success of emergency response  |