



**EQUITABLE.
PREDICTABLE.
TRANSPARENT.**



Street Impact Fee Briefing: *Policy Discussion*



Codes & Ordinances Joint Committee
July 8, 2020
Austin Transportation Department

Overview

- Recap – Impact Fee Study, Draft Recommendation
- Revised Staff Recommendation
- Draft Ordinance
- Next Steps

Texas Local Government Code

Chapter 395

- "Impact fee" means a charge or assessment imposed by a political subdivision against **new development** in order to generate revenue for funding or recouping the costs of capital improvements or facility expansions **necessitated by and attributable to the new development**.
- Water, Wastewater, Stormwater, Roadways

Why Street Impact Fees?

- Determining a method for growth to pay for necessary infrastructure in a way that is:
 - **Equitable** – the same type and intensity development pays equal fee within a Service Area
 - **Predictable** – can determine the fee without doing an intensive study
 - **Transparent** – a worksheet to calculate the fee would be publicly available
 - **Flexible** – fees collected can be spent within a Service Area on any projects identified in the study within 10 years of being collected
- Ultimate purpose is to develop a fair and reasonable fee development should pay for vehicle capacity improvements

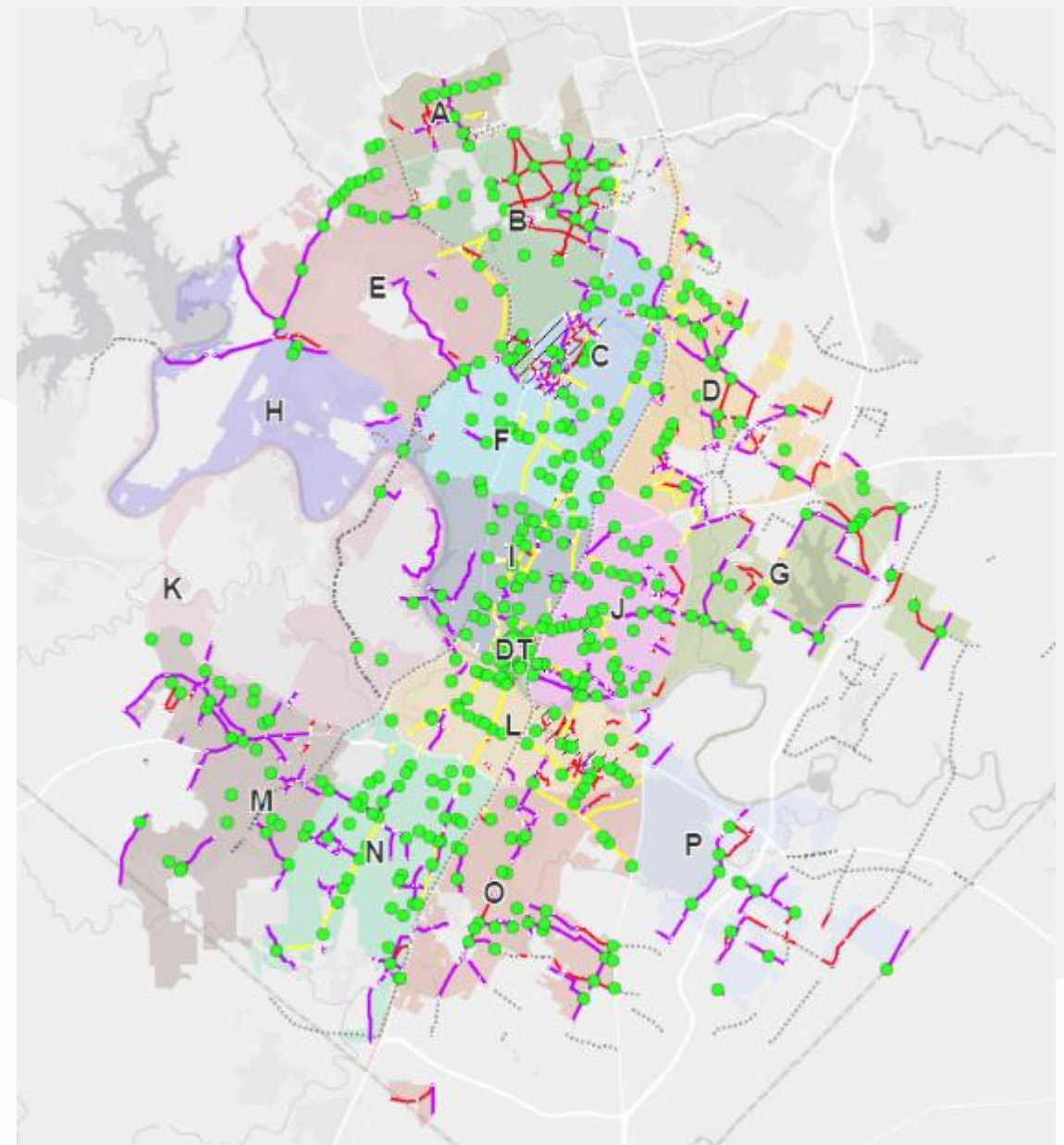
Example Developments

Austin Development	Austin Mitigation/TIA	Round Rock ⁺	Frisco ⁺	Fort Worth ⁺	Prosper ⁺
298 Apartments	\$86,288	\$424,104	\$365,348 - \$803,408	\$631,164	\$1,059,688 - \$1,397,620
55,000 ft ² Office	\$317,388	\$107,402	\$216,315 - \$475,915	\$177,870	\$214,005 - \$282,260
397,000 ft ² Office 46,700 ft ² Restaurant 250 Apartment 100 Room Hotel	\$561,325	\$1,566,632	\$2,395,819 - \$5,270,671	\$2,274,362	\$2,785,632 - \$3,674,050
Single Family: 153 D.U. Office: 7,700 ft ² Retail: 7,700 ft ²	\$260,000	\$1,051,057	\$375,130 - \$785,925	\$624,023	\$761,045 - \$1,003,832
+ Note: Comparison cities are collection rate.					

Approved Study Assumptions

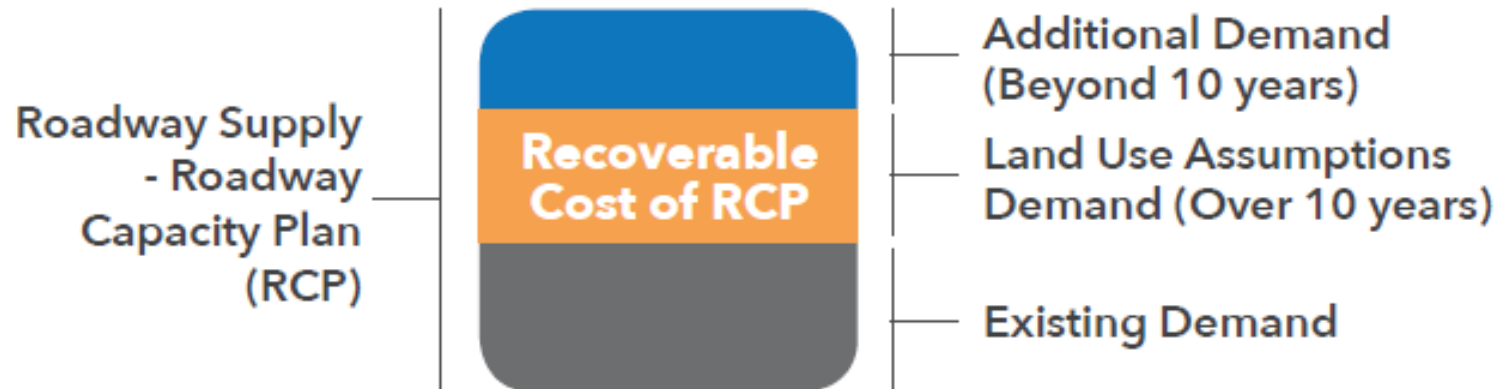
August 22, 2019

- 17 Service Areas (6-mi. diameter)
- Land Use Assumptions
 - Basis for residential and employment growth projections over 10-year period (2017-2027)
- Roadway Capacity Plan (defined by Austin Strategic Mobility Plan)
 - New roadways
 - Roadway expansions
 - Access management
 - Intersection improvements

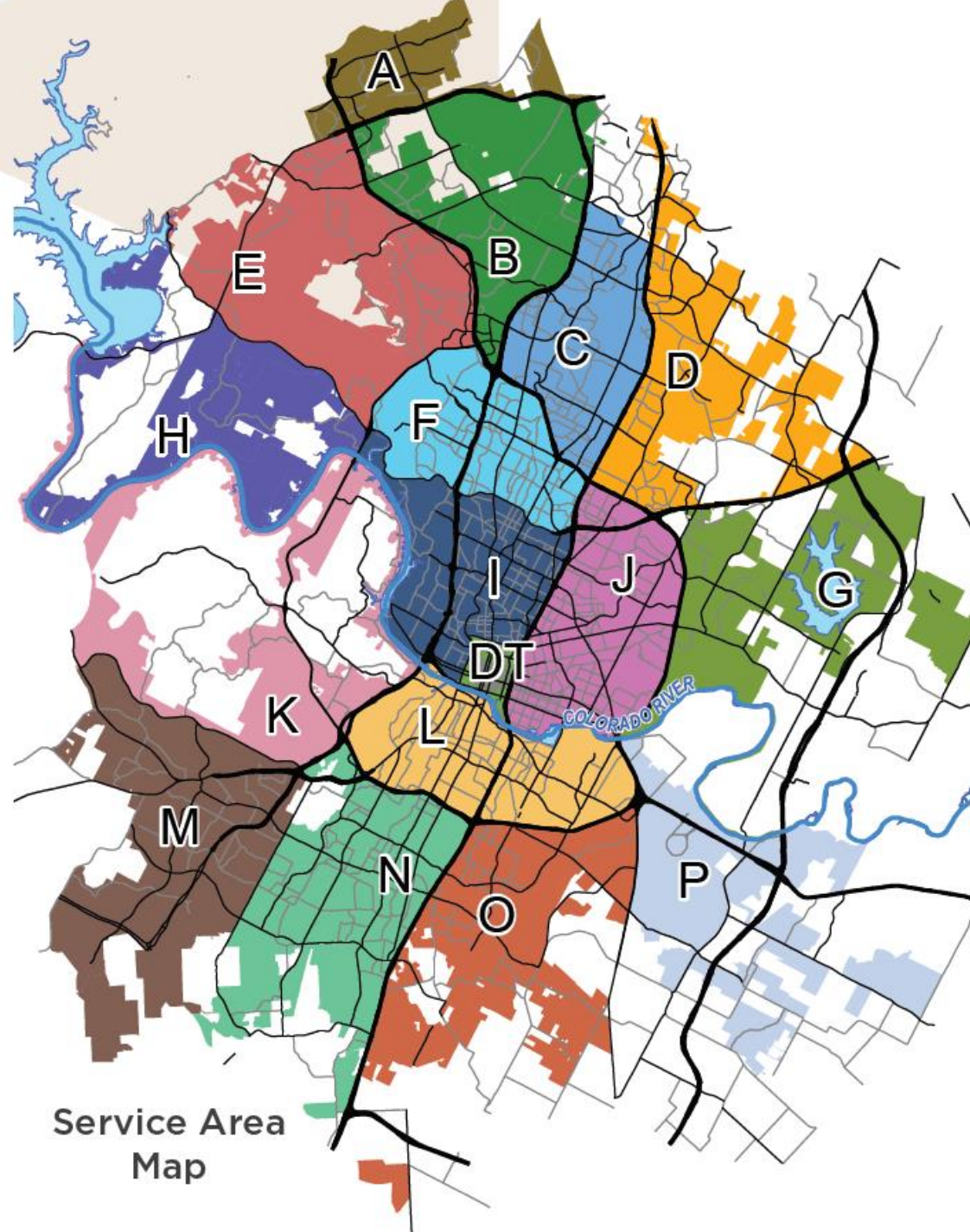


Impact Fee Calculation

$$\text{Maximum Impact Fee Per Service Unit} = \frac{\text{Recoverable Cost of RCP (\$)}}{\text{New Service Units of Demand}}$$



- Developed Land Use and Population Projections (Demand)
 - Developed 10-Year Impact Fee CIP (RCP)
 - Removed costs associated with existing demand and growth at 10+ years
 - Accounted for prior developer contributions
 - Conducted Credit Calculation
- = Maximum Impact Fee**



Service Area
Map

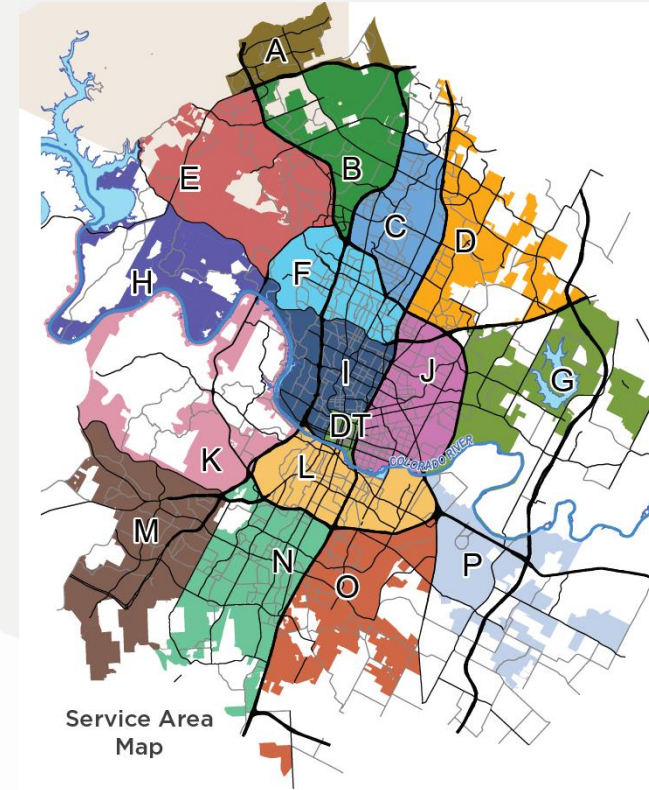
Collected Fees – Considerations

Council can consider the following factors in establishing policy/equity:

- **Vary by Service Area:** Use a different collection option by Service Area
- **Vary by Land Use:** Use a different rate or percentage for residential and non-residential
- **Phased-In Approach:** Start with one option in year 1 and transition to another option in the future (e.g. Round Rock)
- **Offsets:** In all options, fees would be offset by system improvements that are built by development
- **Reductions:** Additional reductions for different development types that further other City objectives, such as affordable housing and transit-oriented development

Maximum Impact Fees & Draft Recommended Rates

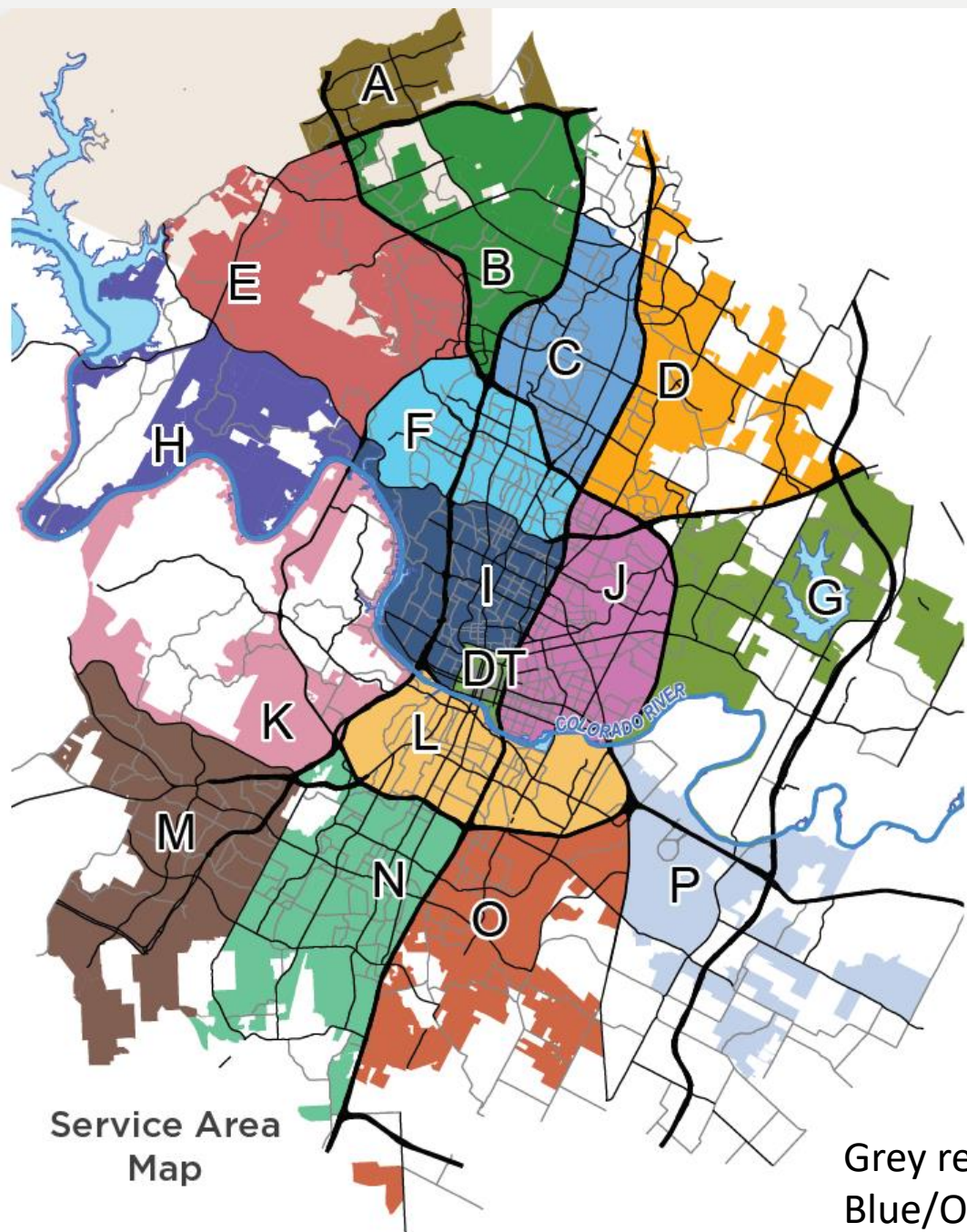
- IFAC process to recommend Collected Rate
- IFAC initially agreed on the following:
 - Flat percentage of maximum across City, not a flat rate
 - Different rates for residential and non-residential
- 50% of maximum for non-residential uses
- 35% of maximum for residential uses



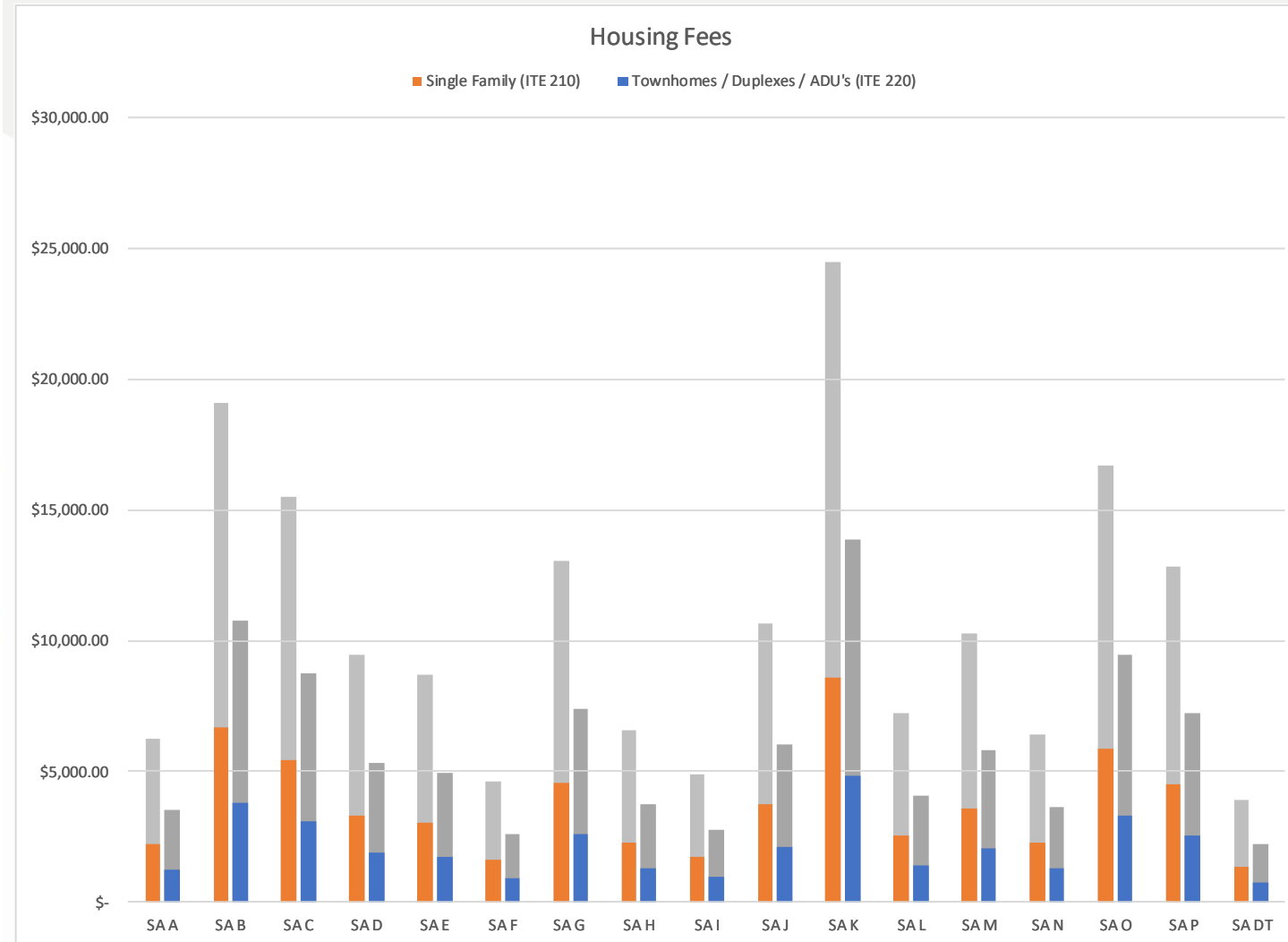
Maximum Fee Scenario					
Land Use	Average	Median	Highest*	Lowest**	Unit
Single Fam	\$ 10,633	\$ 9,449	\$ 24,504	\$ 3,906	DU
Duplex/ADU	\$ 6,013	\$ 5,345	\$ 13,862	\$ 2,205	DU
Restaurant	\$ 41	\$ 36	\$ 86.80	\$ 20.47	s.f.
Office	\$ 11	\$ 9	\$ 22.38	\$ 5.73	s.f.
Retail	\$ 21	\$ 18	\$ 45.90	\$ 9.94	s.f.

IFAC Recommended Rate					
Land Use	Average	Median	Highest*	Lowest**	Unit
Single Fam	\$ 3,721	\$ 3,307	\$ 8,576	\$ 1,367	DU
Duplex/ADU	\$ 2,105	\$ 1,871	\$ 4,852	\$ 772	DU
Restaurant	\$ 20	\$ 18	\$ 43.40	\$ 10.23	s.f.
Office	\$ 5	\$ 5	\$ 11.19	\$ 2.86	s.f.
Retail	\$ 11	\$ 9	\$ 22.95	\$ 4.97	s.f.

Housing Fees

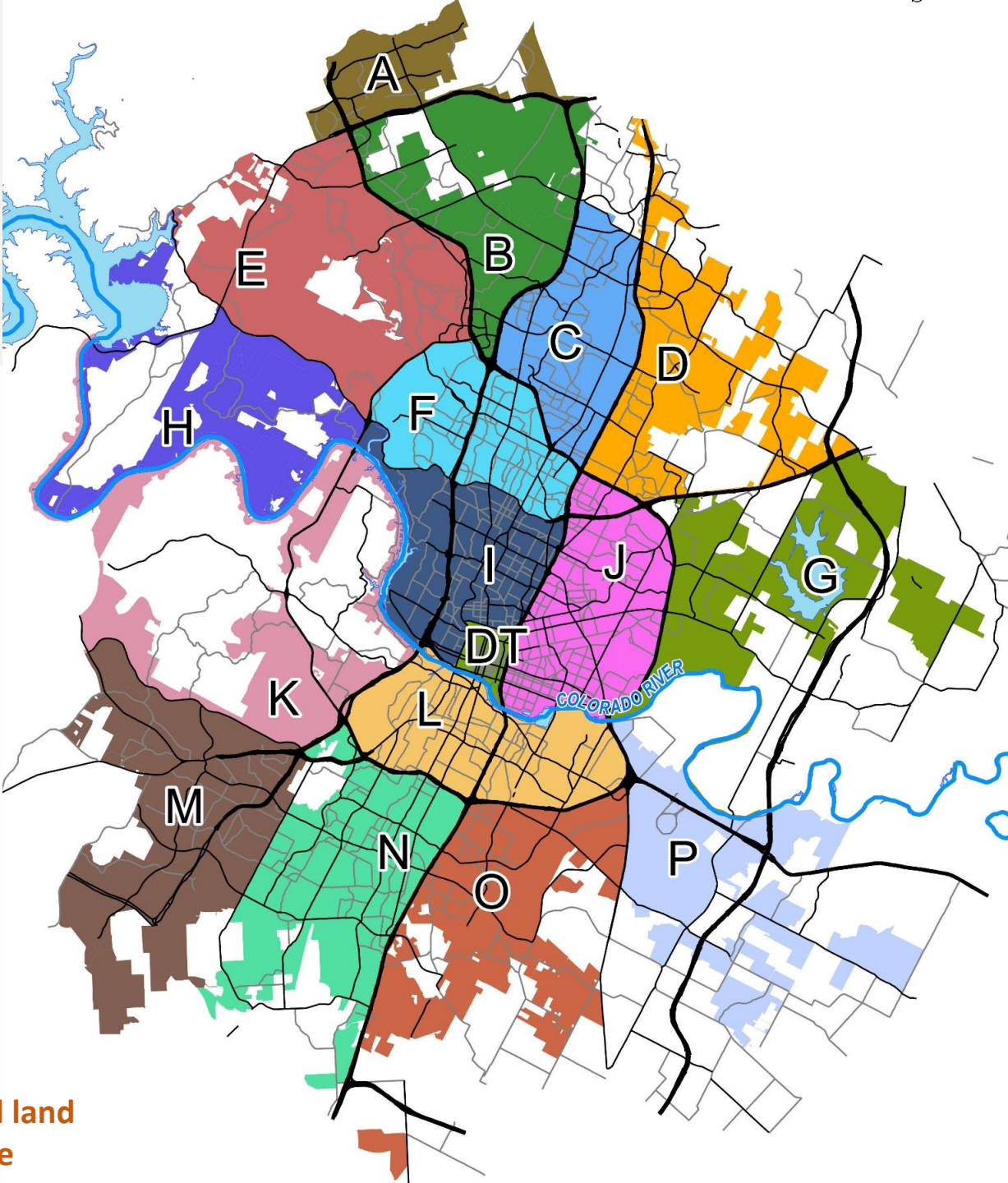


Service Area
Map



Grey represents maximum fees,
Blue/Orange represent IFAC recommended
collection rate (35% of maximum)

Service Area	Single Family (ITE 210) Collection Rate	Townhome / Duplex, ADUs or 1-2 Story Multi-Family (ITE 220) Collection Rate	Mid-Rise Apts & Condominiums 3 – 10 Stories (ITE 221) Collection Rate
A	\$2,194.75	\$1,241.63	\$973.73
B	\$6,678.19	\$3,778.04	\$2,962.86
C	\$5,430.22	\$3,072.03	\$2,409.18
D	\$3,307.04	\$1,870.88	\$1,467.21
DT	\$1,367.12	\$771.69	\$609.73
E	\$3,046.11	\$1,723.27	\$1,351.44
F	\$1,611.22	\$909.47	\$718.59
G	\$4,578.86	\$2,590.39	\$2,031.47
H	\$2,300.61	\$1,301.52	\$1,020.69
I	\$1,719.70	\$970.70	\$766.98
J	\$3,740.76	\$2,111.51	\$1,668.35
K	\$8,576.23	\$4,851.81	\$3,804.95
L	\$2,531.34	\$1,428.84	\$1,128.96
M	\$3,600.77	\$2,037.05	\$1,597.52
N	\$2,246.94	\$1,271.15	\$996.88
O	\$5,846.21	\$3,307.36	\$2,593.74
P	\$4,489.40	\$2,539.78	\$1,991.78



Note: \$ values shown reflect 35% of maximum for residential land uses as recommended by the Impact Fee Advisory Committee

Fee Reductions

- Technical reductions (applies to whole site)
 - Internal capture (cap of 20% reduction from effective rate)
 - Transportation Demand Management (cap of 40% reduction from effective rate)
- Policy reductions (applies to specific land uses / units)
 - Affordable housing
- Maximum cumulative reduction (60% of effective rate)

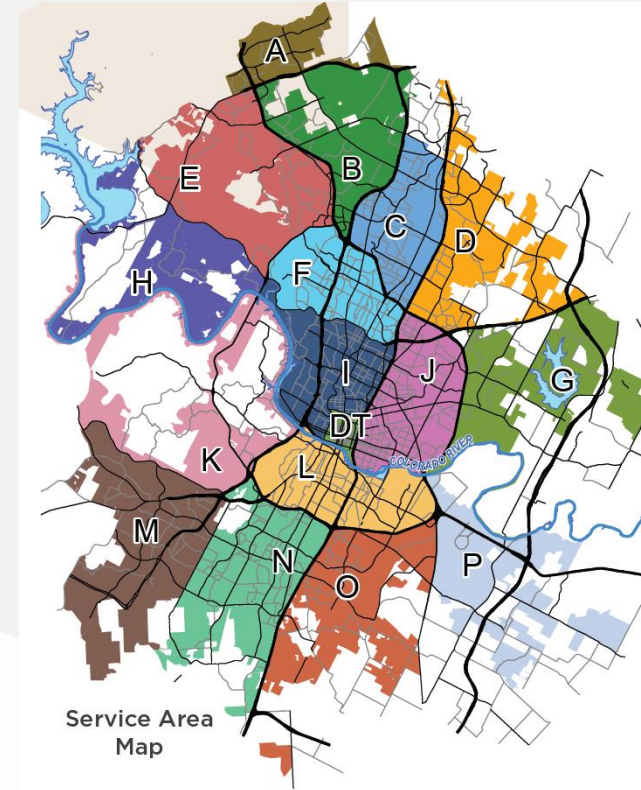
Feedback

- Groups we've met with:
 - Austin Chamber of Commerce
 - Urban Land Institute
 - Austin Infill Coalition
 - Austin Neighborhoods Council
 - Austin Contractors & Engineers Association
 - American Institute of Architects Austin Chapter
 - Real Estate Council of Austin
 - Home Builders Association of Greater Austin
 - Evolve Austin
 - AURA
 - Bicycle Advisory Council
 - Texas Society of Professional Engineers, Travis Chapter

- What we've heard:
 - Smaller and infill development concerns
 - Encouraging ADUs
 - Not wanting to disincentivize house-scale multifamily and missing middle
 - Considering equity (historic underinvestment) & affordability
 - Encouraging sustainable transportation and meeting ASMP goals
 - Current economic environment
 - Wanting growth to pay for growth

Maximum Impact Fees & Revised Staff Recommended Rates

- Staff utilized IFAC's percentage but used Citywide values
- 50% of maximum for non-residential uses
 - \$1,215 / vehicle-mile
- 35% of maximum for residential uses
 - \$850 / vehicle-mile
- Simplifies calculation and improves equity



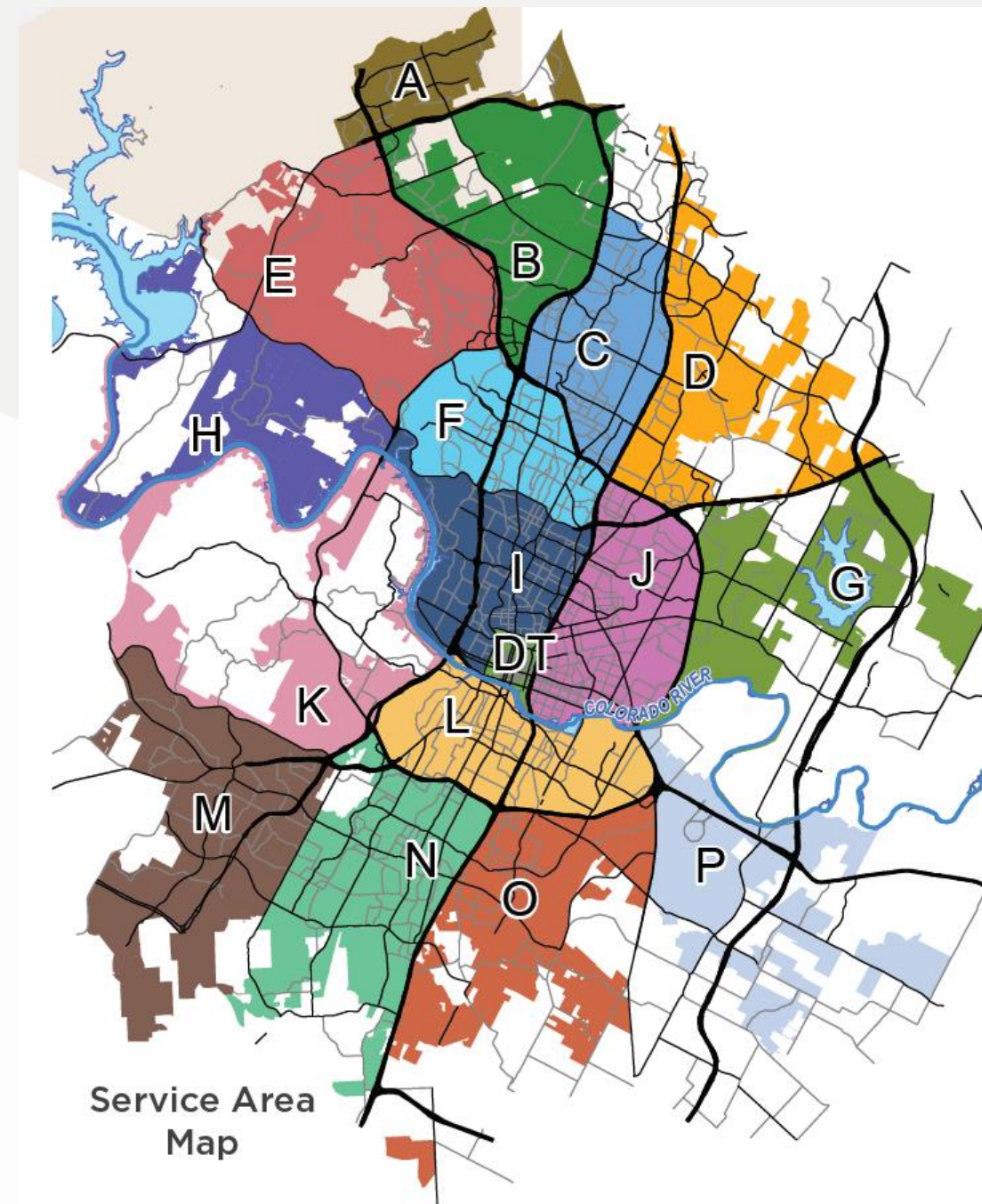
Maximum Fee Scenario					
Land Use	Average	Median	Highest*	Lowest**	Unit
Single Fam	\$ 10,633	\$ 9,449	\$ 24,504	\$ 3,906	DU
Duplex/ADU	\$ 6,013	\$ 5,345	\$ 13,862	\$ 2,205	DU
Restaurant	\$ 41	\$ 36	\$ 86.80	\$ 20.47	s.f.
Office	\$ 11	\$ 9	\$ 22.38	\$ 5.73	s.f.
Retail	\$ 21	\$ 18	\$ 45.90	\$ 9.94	s.f.

Staff Recommended Rate			
Land Use	Outside Loop	Inside Loop	Unit
Single Fam	\$ 3,621	\$ 2,440	DU
Duplex/ADU	\$ 2,049	\$ 1,494	DU
Restaurant	\$ 14	\$ 14	s.f.
Office	\$ 8	\$ 7	s.f.
Retail	\$ 9	\$ 10	s.f.

Revised Staff Recommended Rates

Service Area	Single Family (ITE 210)	Townhome / Duplex, ADUs or 1-2 Story Multi-Family (ITE 220)	Mid-Rise Apts & Condos 3 – 10 Stories (ITE 221)	3,000 s.f. Restaurant (ITE 931)	10,000 sf. Office (ITE 710)	50,000 s.f. Retail (ITE 820)
Outside Loop	\$3,621.00	\$2,048.50	\$1,317.50	\$55,003.05	\$47,263.50	\$484,785.00
Inside Loop	\$2,439.50	\$1,377.00	\$884.00	\$54,820.80	\$51,880.50	\$443,475.00

Inside Loop means Service Areas entirely contained within the highway boundaries of SH 71, US 183, and SL 360. (F, I,J,L,DT)



Fee Reductions - Revised

- Internal capture (cap of 20% reduction from effective rate)
- Transportation Demand Management (cap of 40% reduction from effective rate)
- Affordable housing (up to 100%)
- Infill units (100%)
- Building reuse (100%)
- Maximum cumulative reduction (100% from effective rate)

Summary of Revised Staff Recommendations

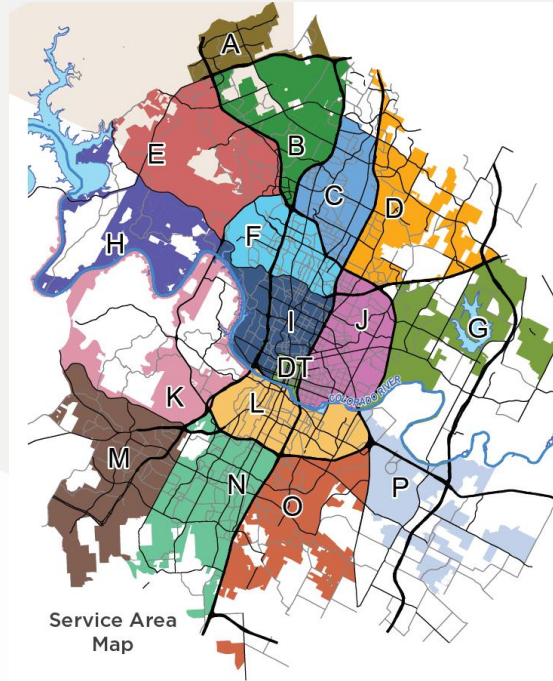
Policy Topic	Recommendation
Effective Rate	50% of Citywide Maximum for Non-Residential land uses, 35% of Citywide Maximum for Residential land uses
Reduction – Internal Capture	Use ITE Methodology, capped at 20%
Reduction – Transportation Demand Management	Follow City procedures to determine, capped at 40%
Reduction – Affordable Housing	Tiered approach starting w/10% affordable units, also TDM plan
Reduction – Infill units	Up to 3 additional dwelling units and no parking, 100%
Reduction – Building Reuse	Previously occupied bldgs. <1,000 sq. ft. addition, 100%
Reductions Cumulative	Maximum reduction is 100%
Effective Date	Same as ordinance adoption, no collection of fees for 1 year

Collection Rate Comparisons – SA G

Austin Development	Austin Mitigation / TIA	Study Maximum	Draft Recommended	Revised Staff Recommended	Round Rock ⁺	Frisco ⁺	Fort Worth ⁺	Prosper ⁺
298 Apartments	\$86,288	\$1,729,648	\$605,778	\$478,737	\$424,104	\$365,3488 - \$803,408	\$631,164	\$1,059,688 - \$1,397,620
55,000 ft ² Office	\$317,388	\$657,040	\$328,520	\$259,949	\$107,402	\$216,315 - \$475,915	\$177,870	\$214,005 - \$282,260
397,000 ft ² Office 46,700 ft ² Restaurant 250 Apartment 100 Room Hotel	\$561,325	\$8,858,400 (\$8,415,480)	\$4,211,546 (\$4,000,968)	\$3,147,838 (\$2,990.447)	\$1,566,632	\$2,395,819 - \$5,270,671	\$2,274,362	\$2,785,632 - \$3,674,050
Single Family: 153 D.U. Office: 7,700 ft ² Retail: 7,700 ft ²	\$260,000	\$2,282,302	\$840,908	\$655,063	\$1,051,057	\$375,130 - \$785,925	\$624,023	\$761,045 - \$1,003,832

+ Note: Comparison cities are collection rate.

() 5% Internal Capture Reduction – NO OTHER REDUCTIONS APPLIED



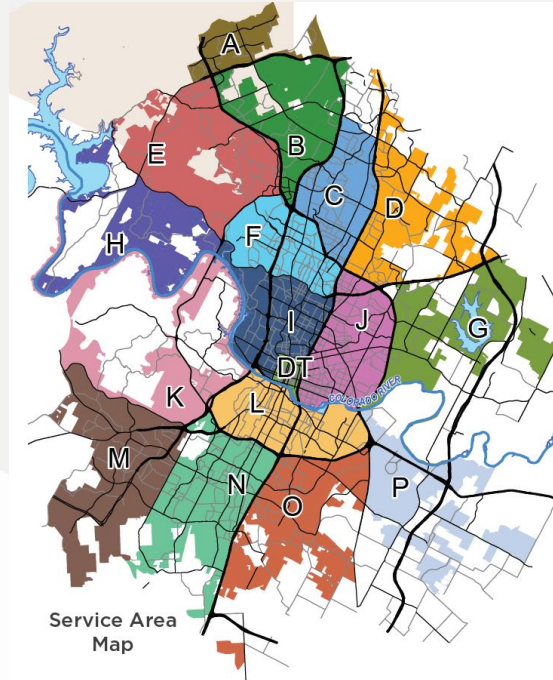
Service Area G is outside the loop.

Collection Rate Comparisons – SA I

Austin Development	Austin Mitigation / TIA	Study Maximum	Draft Recommended	Revised Staff Recommended	Round Rock ⁺	Frisco ⁺	Fort Worth ⁺	Prosper ⁺
298 Apartments	\$86,288	\$653,025	\$228,560	\$324,224	\$424,104	\$365,3488 - \$803,408	\$631,164	\$1,059,688 - \$1,397,620
55,000 ft ² Office	\$317,388	\$402,063	\$201,031	\$285,343	\$107,402	\$216,315 - \$475,915	\$177,870	\$214,005 - \$282,260
397,000 ft ² Office 46,700 ft ² Restaurant 250 Apartment 100 Room Hotel	\$561,325	\$4,929,803 (\$4,683,312)	\$2,382,726 (\$2,263,590)	\$3,249,160 (\$3,086,702)	\$1,566,632	\$2,395,819 - \$5,270,671	\$2,274,362	\$2,785,632 - \$3,674,050
Single Family: 153 D.U. Office: 7,700 ft ² Retail: 7,700 ft ²	\$260,000	\$904,276	\$339,374	\$481,487	\$1,051,057	\$375,130 - \$785,925	\$624,023	\$761,045 - \$1,003,832

+ Note: Comparison cities are collection rate.

() 5% Internal Capture Reduction – NO OTHER REDUCTIONS APPLIED. Inside the Loop is anticipated to be higher.



Service Area I is inside the loop.

Draft Ordinance

- Amends Chapter 25-6. - Transportation
 - Creates Article 9. Street Impact Fees
- Division 1. - General Provisions.
 - § 25-6-657 - APPLICABILITY.
 - § 25-6-658 - DEFINITIONS.
 - § 25-6-659 - ADOPTIONS BY SEPARATE ORDINANCE.
 - § 25-6-660 - ACCOUNTS.
- Division 2. - Fee Established.
 - § 25-6-661 - ASSESSMENT AND COLLECTION OF IMPACT FEES AUTHORIZED.
 - § 25-6-662 - ASSESSMENT OF STREET IMPACT FEES.
 - § 25-6-663 - AMOUNT OF FEE: COLLECTION RATE.
 - § 25-6-664 - COMPUTATION OF IMPACT FEES TO BE COLLECTED.
- Division 3. - Determination of Service Units.
 - § 25-6-665 – ALTERNATIVE CALCULATION OF SERVICE UNITS.
- Division 4. - Reductions and Offsets.
 - § 25-6-666 - REDUCTION ON COLLECTION OF STREET IMPACT FEES.
 - § 25-6-667 - OFFSETS AGAINST STREET IMPACT FEES.

Draft Ordinance Elements - Reductions

- **Internal Capture / Mixed Use Reduction:** The amount of street impacts fees may be reduced by up to 20% for any new development where an accepted analysis demonstrates that the internal capture of a development will reduce vehicle trips from those contained in the adopted LUVMET.
- **Transportation Demand Management Reduction:** The amount of street impacts fees may be reduced by up to 40% for any new development where an accepted transportation demand management plan utilizes approved travel demand management techniques.

Draft Ordinance Elements - Reductions

Affordable Housing Reduction:

- New development will qualify for additional reductions if:
 - The development has entered into an agreement with the City to provide for affordable housing for at least fifteen years;
 - The developer has provided a letter from NHCD certifying the affordability levels and period of affordability; and
 - The development is utilizing transportation demand management approved by the director.
- If a development qualifies, the amount of street impact fees can be reduced by the following percentages:
 - The percentage of affordable units being provided if the new development is proposing at least 10 percent, but less than 20 percent, of the dwelling units are affordable;
 - Fifty percent if the new development is proposing at least 20 percent, but less than 50 percent, of the dwelling units are affordable; and
 - One hundred percent if the new development is proposing at least 50 percent of the dwelling units are affordable.

Draft Ordinance Elements - Reductions

- **Infill Units Reduction:** For existing residential land uses that add up to three additional dwelling units, an 100% reduction will be received if no additional parking is added.
- **Building Reuse Reduction:** For existing previously occupied buildings whose building is not being demolished and the total square footage is modified by less than 1,000 additional square feet will receive an 100% reduction for the original square footage and expansion of up to 1,000 square feet.
- **Reductions cumulative:** The reductions authorized under this section are cumulative so that a development that qualifies for the maximum reduction under each provision may reduce the amount of street impact fees up to 100%.

Draft Ordinance Elements - Offsets

- The City may offset the improvements or funding for construction of any system facility included on the roadway capacity plan that is required or agreed to by the City, pursuant to rules established in this section and administrative guidelines:
 - the roadway facility shall be associated with the plat or other detailed plan of development for the property that is to be served by the roadway facility;
 - no offset shall be given for the dedication or construction of site-related facilities;
 - no offset shall be given for a roadway facility which is not identified within the roadway capacity plan, unless the facility qualifies for inclusion on the roadway capacity plan;
 - the City's cost participation in the construction of a system facility on the roadway capacity plan shall not be considered an offset;
 - no offsets shall be granted for the dedication of rights-of-way and easements as required by this Chapter;
 - construction of capital improvements must be completed and accepted by the City in order to qualify as an offset...
- Before street impact fees can be reduced by offsets authorized under this section, the owner of the property shall enter into an agreement with the City determining the allocation of the offsets. Unless the agreement specifies otherwise, an offset associated with a plat shall be applied when the first building permit is submitted and to each subsequent building permit application to reduce street impact fees due until the amount associated with offset is exhausted.
- For multi-phased projects, the City may require that total offsets be proportionally allocated among phases within the project.

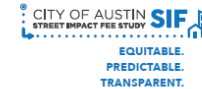
Next Steps

- Continue public meetings and information on draft ordinance and policy considerations
- Urban Transportation Commission – July 10
- Planning Commission – July 14, request recommendation
- Public meeting (virtual) – July 21
- Council Public hearing – July 30
- Ordinance approval
- Development of administrative procedures

More Information

austintexas.gov/streetimpactfee

- Study Final Report
- “101” one-pagers on study elements
- Status Reports to Mayor and Council
- FAQs
- Upcoming meetings
- Sign-up for updates
- Request a presentation
- Impact Fee Advisory Committee meetings



The City of Austin is proposing to develop and implement a Street Impact Fee Program. A Street Impact Fee would be a charge assessed on new development to pay for the construction or expansion of roadway facilities that are necessitated by and benefit that new development.

In August 2016, the City hired a consultant to assist with the technical analysis required by Chapter 395 of the Texas Local Government Code to determine the maximum assessable Street Impact Fee. Ultimately, City Council would consider adoption of an ordinance establishing the Street Impact Fee and the policies related to administering the program. The City anticipates presenting a proposed policy to Council in 2020. Staff will provide briefings and updates to Council, hold public hearings and engage in stakeholder outreach throughout the process.

CALCULATING THE MAXIMUM IMPACT FEE

The purpose of the City of Austin's Street Impact Fee Study is to determine the maximum assessable impact fee per unit of new development as allowed by Chapter 395 of the Texas Local Government Code. The maximum assessable fee is a technical calculation that includes a Service Area's 10-year anticipated growth and the identified planned roadway improvements within the Service Area, listed in the Roadway Capacity Plan (RCP) and Austin Strategic Mobility Plan (ASMP).

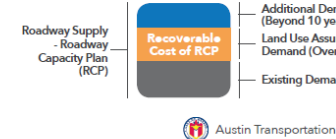
The Impact Fee Study report will provide the City Council with the maximum allowable roadway impact fee that could be assessed by the City of Austin. Following public review, discussion and a public hearing process, the City Council may establish an amount to be assessed (if any) up to the maximum established within the report and adopt a street impact fee ordinance accordingly. The ordinance would determine the actual collected fee (effective rate) as well as policies that could allow a reduction in the assessed or collected fee, referred to as Offsets and Discounts.

What are Offsets?
Fees would be offset by system improvements that are built by development. The implementation of offsets will be outlined in the report.

What are Discounts?
Additional discounts for different development types that further objectives, such as housing and transit development, could be included in the report.

HOW IMPACT FEES ARE CALCULATED

Maximum Impact Fees per Service Unit (per vehicle-mile), calculated by determining the cost of the 10-year RCP attributable to new growth. This is determined by looking at the supply by the RCP and removing existing demand (current traffic), supply that won't be needed in the next 10 years, based on Use Assumptions for growth. This proportion of the RCP is "recoverable cost of the RCP." The maximum impact fee is simply the Recoverable Cost of the RCP divided by the number of units of demand from the growth projections.

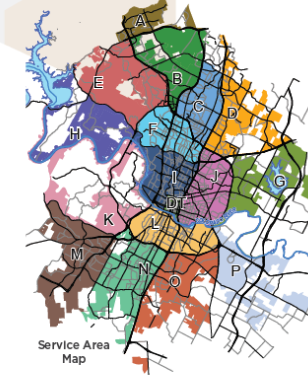


CREDITS AND FINANCING

The recoverable cost of the RCP is refined to account for credits to developer's past contributions to transportation and anticipated valorem taxes from new development. The cost is also refined to add costs for the debt incurred to finance the projects and reduced for the interest earnings expected on the debt.

IMPACT FEE RESULTS

Includes Townhome/Duplex Equivalent Maximum Fee



Maximum Impact Fee Per Service Unit
= Recoverable Cost of the RCP (\$) / New Service Units of Demand

Service Area	Determined by Study		Determined by Council
	Maximum Fee Per Service Unit (per vehicle mile)	Equivalent Maximum Fee Per Townhome/Duplex *	Collection Rate Per Service Unit** (per vehicle mile)
A ¹	\$ 1,472	\$ 3,548*	\$ TBD**
B ²	\$ 4,479	\$ 10,974*	\$ TBD**
C ²	\$ 3,642	\$ 8,777*	\$ TBD**
D ²	\$ 2,218	\$ 5,345*	\$ TBD**
DT ¹	\$ 1,361	\$ 2,205*	\$ TBD**
E ²	\$ 2,043	\$ 4,923*	\$ TBD**
F ²	\$ 1,604	\$ 2,599*	\$ TBD**
G ²	\$ 3,071	\$ 7,402*	\$ TBD**
H ²	\$ 1,543	\$ 3,719*	\$ TBD**
I ¹	\$ 1,712	\$ 2,773*	\$ TBD**
J ¹	\$ 3,724	\$ 6,033*	\$ TBD**
K ²	\$ 5,752	\$ 13,862*	\$ TBD**
L ¹	\$ 2,520	\$ 4,082*	\$ TBD**
M ²	\$ 2,415	\$ 5,820*	\$ TBD**
N ²	\$ 1,507	\$ 3,632*	\$ TBD**
O ²	\$ 3,921	\$ 9,449*	\$ TBD**
P ²	\$ 3,011	\$ 7,258*	\$ TBD**

TO LEARN MORE, VISIT austintexas.gov/streetimpactfee



Contact:
Public Information Office
Austin Transportation Department
Office: (512) 974-8000
ATDPIO@austintexas.gov

1 - INSIDE "THE LOOP"
Trip Length for Single Family House is 2.83 miles

2 - OUTSIDE "THE LOOP"
Trip Length for Single Family House is 4.30 miles

* One or two levels (floors) per building such as duplex, townhomes, and single family houses < 1,200 SF

** Must be less than or equal to maximum impact fee as determined by the Study

Questions

Liane Miller, AICP
Austin Transportation
liane.miller@austintexas.gov
512.974.7922

Land Use Category	ITE Land Use Code	Development Unit	FLAT RATE INSIDE	FLAT RATE OUTSIDE	Collection Fee Per Dev-Unit SA A	Collection Fee Per Dev-Unit SA B	Collection Fee Per Dev-Unit SA C	Collection Fee Per Dev-Unit SA D	Collection Fee Per Dev-Unit SA E	Collection Fee Per Dev-Unit SA F	Collection Fee Per Dev-Unit SA G	Collection Fee Per Dev-Unit SA H	Collection Fee Per Dev-Unit SA I	Collection Fee Per Dev-Unit SA J	Collection Fee Per Dev-Unit SA K	Collection Fee Per Dev-Unit SA L	Collection Fee Per Dev-Unit SA M	Collection Fee Per Dev-Unit SA N	Collection Fee Per Dev-Unit SA O	Collection Fee Per Dev-Unit SA P	Collection Fee Per Dev-Unit SA DT
PORT AND TERMINAL																					
Truck Terminal	030	1,000 SF GFA	\$ 12,150.00	\$ 12,150.00	\$ 7,360.00	\$ 22,395.00	\$ 18,210.00	\$ 11,090.00	\$ 10,215.00	\$ 8,020.00	\$ 15,355.00	\$ 7,715.00	\$ 8,560.00	\$ 18,620.00	\$ 28,760.00	\$ 12,600.00	\$ 12,075.00	\$ 7,535.00	\$ 19,605.00	\$ 15,055.00	\$ 6,805.00
INDUSTRIAL																					
General Light Industrial	110	1,000 SF GFA	\$ 2,344.55	\$ 4,592.70	\$ 2,782.08	\$ 8,465.31	\$ 6,883.38	\$ 4,192.02	\$ 3,861.27	\$ 1,547.86	\$ 5,804.19	\$ 2,918.27	\$ 1,652.08	\$ 3,593.66	\$ 10,871.28	\$ 2,431.80	\$ 4,564.35	\$ 2,846.23	\$ 7,410.69	\$ 5,690.79	\$ 1,313.37
Industrial Park	130	1,000 SF GFA	\$ 1,494.45	\$ 2,916.00	\$ 1,766.40	\$ 5,374.80	\$ 4,370.40	\$ 2,661.60	\$ 2,451.60	\$ 986.46	\$ 3,685.20	\$ 1,851.60	\$ 1,052.88	\$ 2,290.26	\$ 6,902.40	\$ 1,549.80	\$ 2,898.00	\$ 1,808.40	\$ 4,705.20	\$ 3,613.20	\$ 837.02
Manufacturing	140	1,000 SF GFA	\$ 2,502.90	\$ 4,884.30	\$ 2,958.72	\$ 9,002.79	\$ 7,320.42	\$ 4,458.18	\$ 4,106.43	\$ 1,652.12	\$ 6,172.71	\$ 3,101.43	\$ 1,763.36	\$ 3,835.72	\$ 11,561.52	\$ 2,595.60	\$ 4,854.15	\$ 3,029.07	\$ 7,881.21	\$ 6,052.11	\$ 1,401.83
Warehousing	150	1,000 SF GFA	\$ 704.70	\$ 1,385.10	\$ 839.04	\$ 2,553.03	\$ 2,075.94	\$ 1,264.26	\$ 1,164.51	\$ 465.16	\$ 1,750.47	\$ 879.51	\$ 496.48	\$ 1,079.96	\$ 3,278.64	\$ 730.80	\$ 1,376.55	\$ 858.99	\$ 2,234.97	\$ 1,716.27	\$ 394.69
Mini-Warehouse	151	1,000 SF GFA	\$ 631.80	\$ 1,239.30	\$ 750.72	\$ 2,284.29	\$ 1,857.42	\$ 1,131.18	\$ 1,041.93	\$ 417.04	\$ 1,566.21	\$ 786.93	\$ 445.12	\$ 968.24	\$ 2,933.52	\$ 655.20	\$ 1,231.65	\$ 768.57	\$ 1,999.71	\$ 1,535.61	\$ 353.86
RESIDENTIAL																					
Single-Family Detached Housing	210	Dwelling Unit	\$ 2,439.50	\$ 3,621.00	\$ 2,194.75	\$ 6,678.19	\$ 5,430.22	\$ 3,307.04	\$ 3,046.11	\$ 1,611.22	\$ 4,578.86	\$ 2,300.61	\$ 1,719.70	\$ 3,740.76	\$ 8,576.23	\$ 2,551.34	\$ 3,600.77	\$ 2,246.94	\$ 5,846.21	\$ 4,489.40	\$ 1,267.12
Townhomes / Duplexes / Triplexes / 4-Plexes / ADUs	220	Dwelling Unit	\$ 1,377.00	\$ 2,048.50	\$ 1,241.63	\$ 3,778.04	\$ 3,072.03	\$ 1,870.88	\$ 1,723.27	\$ 909.47	\$ 2,590.39	\$ 1,301.52	\$ 970.70	\$ 2,111.51	\$ 4,851.81	\$ 1,428.84	\$ 2,037.05	\$ 1,271.15	\$ 3,307.36	\$ 2,539.78	\$ 771.69
Mid-Rise Apartments or Condominiums	221	Dwelling Unit	\$ 1,088.00	\$ 1,606.50	\$ 973.73	\$ 2,962.86	\$ 2,409.18	\$ 1,467.21	\$ 1,351.44	\$ 718.59	\$ 2,031.47	\$ 1,020.69	\$ 766.98	\$ 1,668.35	\$ 3,804.95	\$ 1,128.96	\$ 1,597.52	\$ 996.88	\$ 2,593.74	\$ 1,991.78	\$ 609.73
High-Rise Apartments or Condominiums	222	Dwelling Unit	\$ 884.00	\$ 1,317.50	\$ 788.56	\$ 2,429.86	\$ 1,975.79	\$ 1,203.27	\$ 1,108.33	\$ 583.86	\$ 1,666.02	\$ 837.08	\$ 623.17	\$ 1,355.34	\$ 3,120.46	\$ 917.28	\$ 1,310.14	\$ 817.55	\$ 2,127.14	\$ 1,633.47	\$ 495.40
Mobile Home Park	240	Dwelling Unit	\$ 1,130.50	\$ 1,683.00	\$ 1,020.10	\$ 3,103.95	\$ 2,523.91	\$ 1,537.07	\$ 1,415.80	\$ 746.66	\$ 2,128.20	\$ 1,069.30	\$ 796.94	\$ 1,733.52	\$ 3,986.14	\$ 1,173.06	\$ 1,673.60	\$ 1,044.35	\$ 2,717.25	\$ 2,086.62	\$ 633.55
Senior Adult Housing-Detached	251	Dwelling Unit	\$ 739.50	\$ 1,095.50	\$ 664.61	\$ 2,022.27	\$ 1,644.36	\$ 1,001.43	\$ 922.41	\$ 488.42	\$ 1,386.56	\$ 696.66	\$ 521.30	\$ 1,133.96	\$ 2,597.03	\$ 767.34	\$ 1,090.37	\$ 680.41	\$ 1,770.33	\$ 1,359.47	\$ 414.42
Senior Adult Housing-Attached	252	Dwelling Unit	\$ 657.50	\$ 952.00	\$ 577.02	\$ 1,755.77	\$ 1,427.66	\$ 869.46	\$ 800.86	\$ 421.05	\$ 1,203.83	\$ 604.86	\$ 449.40	\$ 977.55	\$ 2,254.78	\$ 661.50	\$ 946.68	\$ 590.74	\$ 1,537.03	\$ 1,180.31	\$ 357.26
Assisted Living	254	Beds	\$ 637.50	\$ 952.00	\$ 577.02	\$ 1,755.77	\$ 1,427.66	\$ 869.46	\$ 800.86	\$ 421.05	\$ 1,203.83	\$ 604.86	\$ 449.40	\$ 977.55	\$ 2,254.78	\$ 661.50	\$ 946.68	\$ 590.74	\$ 1,537.03	\$ 1,180.31	\$ 357.26
LODGING																					
Hotel	310	Room	\$ 1,968.30	\$ 1,980.45	\$ 1,199.68	\$ 3,650.39	\$ 2,968.23	\$ 1,807.67	\$ 1,665.05	\$ 1,299.24	\$ 2,502.87	\$ 1,257.55	\$ 1,386.72	\$ 3,016.44	\$ 4,687.88	\$ 2,041.20	\$ 1,968.23	\$ 1,228.21	\$ 3,195.62	\$ 2,453.97	\$ 1,102.41
Motel / Other Lodging Facilities	320	Room	\$ 1,251.45	\$ 1,251.45	\$ 758.08	\$ 2,306.69	\$ 1,875.63	\$ 1,142.27	\$ 1,052.15	\$ 826.06	\$ 1,581.57	\$ 794.65	\$ 881.68	\$ 1,917.86	\$ 2,962.28	\$ 1,297.80	\$ 1,243.73	\$ 776.11	\$ 2,019.32	\$ 1,550.67	\$ 700.92
RECREATIONAL																					
Golf Driving Range	432	Tee	\$ 4,422.80	\$ 4,835.70	\$ 2,829.28	\$ 8,013.21	\$ 7,247.58	\$ 4,413.82	\$ 4,065.57	\$ 2,919.28	\$ 8,111.29	\$ 3,070.57	\$ 3,115.84	\$ 6,777.68	\$ 11,446.48	\$ 4,586.40	\$ 4,805.85	\$ 2,998.93	\$ 7,802.76	\$ 5,991.88	\$ 2,477.02
Golf Course	430	Acre	\$ 984.15	\$ 1,081.35	\$ 655.04	\$ 1,993.16	\$ 1,620.69	\$ 987.01	\$ 909.14	\$ 649.62	\$ 1,866.60	\$ 686.64	\$ 693.36	\$ 1,508.22	\$ 2,559.64	\$ 1,020.60	\$ 1,074.68	\$ 670.62	\$ 1,744.85	\$ 1,339.90	\$ 551.21
Recreational Community Center	495	1,000 SF GFA	\$ 8,164.80	\$ 8,930.25	\$ 5,409.60	\$ 16,460.33	\$ 13,384.35	\$ 8,151.15	\$ 7,508.03	\$ 5,389.44	\$ 11,285.93	\$ 5,670.53	\$ 5,752.32	\$ 12,512.64	\$ 21,138.60	\$ 8,467.20	\$ 8,875.13	\$ 5,538.23	\$ 14,409.68	\$ 11,085.43	\$ 4,572.96
Ice Skating Rink	465	1,000 SF GFA	\$ 4,702.05	\$ 5,139.45	\$ 3,113.28	\$ 9,473.09	\$ 7,702.83	\$ 4,691.07	\$ 4,320.95	\$ 3,103.74	\$ 6,495.17	\$ 3,263.45	\$ 3,312.72	\$ 7,205.94	\$ 12,165.48	\$ 4,876.20	\$ 5,107.73	\$ 3,187.31	\$ 8,292.92	\$ 6,368.27	\$ 2,633.54
Miniature Golf Course	431	Hole	\$ 1,166.40	\$ 1,275.75	\$ 772.80	\$ 2,351.48	\$ 1,912.05	\$ 1,164.45	\$ 1,072.58	\$ 769.92	\$ 1,612.28	\$ 810.08	\$ 821.76	\$ 1,787.52	\$ 3,019.80	\$ 1,209.60	\$ 1,267.88	\$ 791.18	\$ 2,058.53	\$ 1,580.78	\$ 653.28
Multiplex Movie Theater	445	Screens	\$ 48,539.25	\$ 53,046.90	\$ 32,133.76	\$ 97,776.57	\$ 79,504.86	\$ 48,418.94	\$ 44,588.69	\$ 32,039.90	\$ 67,039.93	\$ 33,683.69	\$ 34,197.20	\$ 74,386.90	\$ 125,566.16	\$ 50,337.00	\$ 52,719.45	\$ 32,897.81	\$ 85,595.43	\$ 65,730.13	\$ 27,185.98
Racquet / Tennis Club	491	Court	\$ 13,510.80	\$ 14,762.25	\$ 8,942.40	\$ 27,209.93	\$ 22,125.15	\$ 13,474.35	\$ 12,411.23	\$ 8,918.24	\$ 18,656.33	\$ 9,373.73	\$ 9,518.72	\$ 20,705.44	\$ 34,943.40	\$ 14,011.20	\$ 14,671.13	\$ 9,155.03	\$ 23,820.08	\$ 18,291.83	\$ 7,567.16
INSTITUTIONAL																					
Religious Place of Worship	560	1,000 SF GFA	\$ 1,871.10	\$ 1,871.10	\$ 1,133.44	\$ 3,448.83	\$ 2,804.34	\$ 1,707.86	\$ 1,573.11	\$ 1,235.08	\$ 3,364.67	\$ 1,188.11	\$ 1,318.24	\$ 2,867.48	\$ 4,429.04	\$ 1,940.40	\$ 1,859.55	\$ 1,160.39	\$ 3,019.17	\$ 2,318.47	\$ 1,047.97
Day Care Center	565	1,000 SF GFA	\$ 12,793.95	\$ 12,866.85	\$ 7,794.24	\$ 23,716.31	\$ 19,284.39	\$ 11,744.31	\$ 10,817.69	\$ 8,445.06	\$ 16,260.95	\$ 8,170.19	\$ 9,013.68	\$ 19,606.86	\$ 30,456.84	\$ 13,267.80	\$ 12,787.43	\$ 7,979.57	\$ 20,761.70	\$ 15,943.25	\$ 7,165.67
Elementary School	520	Students	\$ 352.35	\$ 352.35	\$ 213.44	\$ 649.46	\$ 528.09	\$ 321.61	\$ 286.24	\$ 232.58	\$ 445.30	\$ 223.74	\$ 248.24	\$ 539.98	\$ 834.04	\$ 365.40	\$ 350.18	\$ 218.52	\$ 568.55	\$ 436.60	\$ 197.35
Middle School / Junior High School	522	Students	\$ 352.35	\$ 352.35	\$ 213.44	\$ 649.46	\$ 528.09	\$ 321.61	\$ 286.24	\$ 232.58	\$ 445.30	\$ 223.74	\$ 248.24	\$ 539.98	\$ 834.04	\$ 365.40	\$ 350.18	\$ 218.52	\$ 568.55	\$ 436.60	\$ 197.35
High School	530	Students	\$ 291.60	\$ 291.60	\$ 176.64	\$ 537.48	\$ 437.04	\$ 266.16	\$ 245.16	\$ 192.48	\$ 368.52	\$ 185.16	\$ 205.44	\$ 446.88	\$ 690.24	\$ 302.40	\$ 289.80	\$ 180.84	\$ 470.52	\$ 361.32	\$ 163.32
Junior / Community College	540	Students	\$ 230.85	\$ 230.85	\$ 139.84	\$ 425.51	\$ 345.99	\$ 210.71	\$ 194.09	\$ 152.38	\$ 291.75	\$ 146.59	\$ 162.64	\$ 353.78	\$ 546.44	\$ 239.40	\$ 229.43	\$ 143.17	\$ 372.50	\$ 286.05	\$ 129.30
University / College	550	Students	\$ 303.75	\$ 315.90	\$ 191.36	\$ 582.27	\$ 473.46	\$ 288.34	\$ 265.59	\$ 200.50	\$ 399.23	\$ 200.59	\$ 214.00	\$ 465.50	\$ 747.76	\$ 315.00	\$ 313.95	\$ 195.91	\$ 509.73	\$ 391.43	\$ 170.13
MEDICAL																					
Clinic	630	1,000 SF GFA	\$ 14,786.55	\$ 13,474.35	\$ 8,162.24	\$ 24,836.06	\$ 20,194.89	\$ 12,298.81	\$ 11,328.44	\$ 9,760.34	\$ 17,028.70	\$ 8,555.94	\$ 10,417.52	\$ 22,660.54	\$ 31,894.84	\$ 15,334.20	\$ 13,391.18	\$ 8,356.32	\$ 21,741.95	\$ 16,696.00	\$ 8,281.69
Hospital	610	1,000 SF GFA	\$ 13,740.00	\$ 12,983.20	\$ 8,414.08	\$ 24,345.56	\$ 19,872.88	\$ 12,357.52	\$ 11,387.15	\$ 9,887.20	\$ 17,950.44	\$ 8,530.52	\$ 10,081.00	\$ 21,703.20	\$ 30,433.28	\$ 15,336.00	\$ 13,391.18	\$ 8,356.32	\$ 21,741.95	\$ 16,696.00	\$ 8,281.69
Nursing Home	620	Beds	\$ 896.20	\$ 899.10	\$ 544.48	\$ 1,657.23	\$ 1,347.54	\$ 820.66	\$ 755.91	\$ 657.64	\$ 1,136.27	\$ 570.91	\$ 701.92	\$ 1,526.84	\$ 2,128.24	\$ 1,033.20	\$ 893.55	\$ 557.59	\$ 1,450.77	\$ 1,114.07	\$ 558.01
Animal Hospital/Veterinary Clinic	640	1,000 SF GFA	\$ 11,129.40	\$ 10,145.25	\$ 6,145.60	\$ 18,699.83	\$ 15,205.35	\$ 9,280.15	\$ 8,529.53	\$ 7,346.52	\$ 12,821.43	\$ 6,442.03	\$ 7,540.96	\$ 17,055.92	\$ 24,014.60	\$ 11,541.60	\$ 10,082.63	\$ 6,291.73	\$ 16,570.18	\$ 12,570.93	\$ 6,233.38
OFFICE																					
Corporate Headquarters Building	714	1,000 SF GFA	\$ 2,709.45	\$ 2,466.45	\$ 1,494.08	\$ 4,546.19	\$ 3,696.63	\$ 2,251.27	\$ 2,073.65	\$ 1,788.48	\$ 3,117.07	\$ 1,566.15	\$ 1,908.88	\$ 4,152.26	\$ 5,838.28	\$ 2,809.80	\$ 2,451.23	\$ 1,529.61	\$ 3,979.82	\$ 3,056.17	\$ 1,517.52
General Office Building	710	1,000																			

Land Use Category	ITE Land Use Code	Development Unit	FLAT RATE INSIDE	FLAT RATE OUTSIDE	Collection Fee Per Dev-Unit SA A	Collection Fee Per Dev-Unit SA B	Collection Fee Per Dev-Unit SA C	Collection Fee Per Dev-Unit SA D	Collection Fee Per Dev-Unit SA E	Collection Fee Per Dev-Unit SA F	Collection Fee Per Dev-Unit SA G	Collection Fee Per Dev-Unit SA H	Collection Fee Per Dev-Unit SA I	Collection Fee Per Dev-Unit SA J	Collection Fee Per Dev-Unit SA K	Collection Fee Per Dev-Unit SA L	Collection Fee Per Dev-Unit SA M	Collection Fee Per Dev-Unit SA N	Collection Fee Per Dev-Unit SA O	Collection Fee Per Dev-Unit SA P	Collection Fee Per Dev-Unit SA DT
COMMERCIAL			\$ -	\$ -																	
Automobile Related			\$ -	\$ -																	
Automobile Care Center	942	1,000 SF GFA	\$ 6,135.75	\$ 6,160.05	\$ 3,731.52	\$ 11,354.27	\$ 9,232.47	\$ 5,622.63	\$ 5,179.01	\$ 4,050.10	\$ 7,784.99	\$ 3,911.51	\$ 4,322.80	\$ 9,403.10	\$ 14,581.32	\$ 6,363.00	\$ 6,122.03	\$ 3,820.25	\$ 9,939.74	\$ 7,632.89	\$ 3,436.53
Automobile Parts Sales	843	1,000 SF GFA	\$ 9,185.40	\$ 9,221.85	\$ 5,586.24	\$ 16,997.81	\$ 13,821.39	\$ 8,417.31	\$ 7,753.19	\$ 6,063.12	\$ 11,654.45	\$ 5,855.69	\$ 6,471.36	\$ 14,076.72	\$ 21,828.84	\$ 9,525.60	\$ 9,164.93	\$ 5,719.07	\$ 14,880.20	\$ 11,426.75	\$ 5,144.58
Gasoline/Service Station	944	Vehicle Fueling Position	\$ 5,929.20	\$ 5,929.20	\$ 3,591.68	\$ 10,928.76	\$ 8,886.48	\$ 5,411.92	\$ 4,884.92	\$ 3,813.78	\$ 7,483.24	\$ 3,764.92	\$ 4,177.28	\$ 9,086.56	\$ 14,034.88	\$ 6,148.80	\$ 5,891.60	\$ 3,677.08	\$ 9,561.24	\$ 7,346.84	\$ 3,320.84
Gasoline/Service Station w/ Conv Market	945	Vehicle Fueling Position	\$ 4,495.50	\$ 4,495.50	\$ 2,723.20	\$ 8,286.15	\$ 6,737.70	\$ 4,103.50	\$ 3,779.55	\$ 2,967.40	\$ 5,681.55	\$ 2,854.55	\$ 3,167.20	\$ 6,889.40	\$ 10,641.20	\$ 4,662.00	\$ 4,467.75	\$ 2,787.95	\$ 7,553.85	\$ 5,570.35	\$ 2,517.85
New Car Sales	841	1,000 SF GFA	\$ 6,366.60	\$ 6,390.90	\$ 3,871.36	\$ 11,779.77	\$ 9,578.46	\$ 5,833.34	\$ 5,373.09	\$ 4,202.48	\$ 8,076.73	\$ 4,058.09	\$ 4,485.44	\$ 9,756.88	\$ 15,127.76	\$ 6,602.40	\$ 6,351.45	\$ 3,963.41	\$ 10,312.23	\$ 7,918.93	\$ 3,565.82
Quick Lubrication Vehicle Shop	941	Servicing Positions	\$ 9,549.60	\$ 9,589.35	\$ 5,807.04	\$ 17,669.66	\$ 14,367.69	\$ 8,750.01	\$ 8,059.64	\$ 6,303.72	\$ 12,115.10	\$ 6,087.14	\$ 6,728.16	\$ 14,635.32	\$ 22,691.64	\$ 9,903.60	\$ 9,527.18	\$ 5,945.12	\$ 15,468.35	\$ 11,878.40	\$ 5,348.73
Self-Service Car Wash	947	Stall	\$ 2,417.85	\$ 2,417.85	\$ 1,464.64	\$ 4,456.61	\$ 3,623.79	\$ 2,206.91	\$ 2,032.79	\$ 1,595.98	\$ 3,055.65	\$ 1,535.29	\$ 1,703.44	\$ 3,705.38	\$ 5,723.24	\$ 2,507.40	\$ 2,402.93	\$ 1,499.47	\$ 3,901.40	\$ 2,995.95	\$ 1,354.20
Tire Store	848	1,000 SF GFA	\$ 9,416.25	\$ 9,452.70	\$ 5,726.08	\$ 17,423.31	\$ 14,167.38	\$ 8,628.02	\$ 7,947.27	\$ 6,215.50	\$ 11,946.19	\$ 6,002.27	\$ 6,634.00	\$ 14,430.50	\$ 22,375.28	\$ 9,765.00	\$ 9,394.35	\$ 5,862.23	\$ 15,252.69	\$ 11,712.79	\$ 5,273.88
Dining			\$ -	\$ -																	
Fast Food Restaurant with Drive-Thru Window	934	1,000 SF GFA	\$ 33,546.15	\$ 33,752.70	\$ 20,446.08	\$ 62,213.31	\$ 50,587.38	\$ 30,808.02	\$ 28,377.27	\$ 22,143.23	\$ 42,656.19	\$ 21,432.27	\$ 23,634.16	\$ 51,400.82	\$ 79,895.28	\$ 34,788.60	\$ 33,544.35	\$ 20,952.23	\$ 54,462.69	\$ 41,822.79	\$ 18,788.61
Fast Food Restaurant without Drive-Thru Window	933	1,000 SF GFA	\$ 29,099.25	\$ 29,269.35	\$ 17,730.24	\$ 53,949.56	\$ 43,867.89	\$ 26,715.81	\$ 24,607.94	\$ 19,207.90	\$ 36,990.20	\$ 18,585.44	\$ 20,501.20	\$ 44,594.90	\$ 69,282.84	\$ 30,177.00	\$ 29,088.68	\$ 18,151.82	\$ 47,228.45	\$ 36,267.50	\$ 16,297.08
High Turnover (Sit-Down) Restaurant	932	1,000 SF GFA	\$ 18,273.60	\$ 18,334.35	\$ 11,106.24	\$ 33,794.06	\$ 27,478.89	\$ 16,734.81	\$ 15,414.44	\$ 12,062.08	\$ 23,170.70	\$ 11,641.94	\$ 12,874.24	\$ 28,004.48	\$ 43,398.84	\$ 18,950.50	\$ 18,221.18	\$ 11,370.32	\$ 29,583.95	\$ 22,718.00	\$ 10,234.72
Quality Restaurant	931	1,000 SF GFA	\$ 14,337.00	\$ 14,385.60	\$ 8,714.24	\$ 26,515.68	\$ 21,560.64	\$ 13,130.56	\$ 12,084.56	\$ 9,463.60	\$ 18,180.32	\$ 9,134.56	\$ 10,100.80	\$ 21,971.60	\$ 34,051.84	\$ 14,868.00	\$ 14,296.80	\$ 8,921.44	\$ 23,212.32	\$ 17,825.12	\$ 8,029.90
Coffee/Donut Shop with Drive-Thru Window	937	1,000 SF GFA	\$ 9,489.15	\$ 9,489.15	\$ 5,748.16	\$ 17,490.50	\$ 14,222.01	\$ 8,661.29	\$ 7,977.92	\$ 6,263.62	\$ 11,992.26	\$ 6,025.42	\$ 6,685.36	\$ 14,542.22	\$ 22,461.56	\$ 9,840.60	\$ 9,430.58	\$ 5,884.84	\$ 15,311.51	\$ 11,757.96	\$ 5,314.71
Other Retail			\$ -	\$ -																	
Free-Standing Discount Store	815	1,000 SF GFA	\$ 11,955.60	\$ 13,061.25	\$ 7,912.00	\$ 24,074.63	\$ 19,575.75	\$ 11,921.75	\$ 10,981.13	\$ 7,891.68	\$ 16,506.63	\$ 8,293.63	\$ 8,423.04	\$ 18,322.08	\$ 26,328.68	\$ 17,816.40	\$ 18,655.88	\$ 11,641.58	\$ 30,289.73	\$ 23,259.98	\$ 6,696.13
Nursery (Garden Center)	817	1,000 SF GFA	\$ 17,180.10	\$ 18,771.75	\$ 11,571.20	\$ 34,600.28	\$ 28,134.45	\$ 17,134.05	\$ 15,782.18	\$ 11,340.28	\$ 23,723.48	\$ 11,919.68	\$ 12,103.84	\$ 26,328.68	\$ 44,434.20	\$ 17,816.40	\$ 18,655.88	\$ 11,641.58	\$ 30,289.73	\$ 23,259.98	\$ 6,696.13
Home Improvement Superstore	862	1,000 SF GFA	\$ 4,278.80	\$ 4,677.75	\$ 2,833.60	\$ 8,622.08	\$ 7,010.85	\$ 4,269.65	\$ 3,932.78	\$ 2,823.04	\$ 5,911.68	\$ 2,970.28	\$ 3,013.12	\$ 6,554.24	\$ 11,072.60	\$ 4,435.20	\$ 4,648.88	\$ 2,900.98	\$ 7,547.93	\$ 5,796.18	\$ 2,395.36
Pharmacy/Drugstore w/o Drive-Thru Window	880	1,000 SF GFA	\$ 14,142.60	\$ 15,454.80	\$ 9,361.92	\$ 28,486.44	\$ 23,163.12	\$ 14,106.48	\$ 12,993.48	\$ 9,531.56	\$ 19,531.56	\$ 9,813.48	\$ 9,963.84	\$ 21,673.68	\$ 36,582.72	\$ 14,666.40	\$ 15,359.40	\$ 9,584.52	\$ 24,937.56	\$ 19,149.96	\$ 7,921.02
Pharmacy/Drugstore w/ Drive-Thru Window	881	1,000 SF GFA	\$ 18,565.20	\$ 20,290.50	\$ 12,291.20	\$ 37,399.65	\$ 30,410.70	\$ 18,520.30	\$ 17,059.05	\$ 12,254.56	\$ 25,642.85	\$ 12,884.05	\$ 13,079.68	\$ 28,451.36	\$ 48,029.20	\$ 19,252.80	\$ 20,165.25	\$ 12,583.45	\$ 32,740.35	\$ 25,141.85	\$ 10,398.04
Shopping Center	820	1,000 SF GLA	\$ 8,869.50	\$ 9,665.70	\$ 5,819.28	\$ 17,611.21	\$ 14,531.58	\$ 8,849.82	\$ 8,151.57	\$ 5,854.60	\$ 12,255.29	\$ 6,156.57	\$ 6,248.80	\$ 13,585.60	\$ 22,950.48	\$ 9,198.00	\$ 9,635.85	\$ 6,013.93	\$ 15,644.79	\$ 12,013.88	\$ 4,967.23
Supermarket	850	1,000 SF GFA	\$ 12,380.85	\$ 13,522.95	\$ 8,191.68	\$ 24,925.64	\$ 20,267.73	\$ 12,343.17	\$ 11,369.30	\$ 8,172.38	\$ 17,090.12	\$ 8,586.80	\$ 8,722.64	\$ 18,973.78	\$ 32,009.88	\$ 12,839.40	\$ 13,439.48	\$ 8,386.46	\$ 21,820.37	\$ 16,756.22	\$ 6,934.30
Toy/Children's Superstore	864	1,000 SF GFA	\$ 12,380.85	\$ 13,522.95	\$ 8,191.68	\$ 24,925.64	\$ 20,267.73	\$ 12,343.17	\$ 11,369.30	\$ 8,172.38	\$ 17,090.12	\$ 8,586.80	\$ 8,722.64	\$ 18,973.78	\$ 32,009.88	\$ 12,839.40	\$ 13,439.48	\$ 8,386.46	\$ 21,820.37	\$ 16,756.22	\$ 6,934.30
Department Store	875	1,000 SF GFA	\$ 4,847.85	\$ 5,297.40	\$ 3,208.96	\$ 9,764.22	\$ 7,939.56	\$ 4,835.24	\$ 4,453.74	\$ 3,199.98	\$ 6,694.78	\$ 3,363.74	\$ 3,415.44	\$ 7,429.38	\$ 12,539.36	\$ 5,027.40	\$ 5,264.70	\$ 3,285.26	\$ 8,547.78	\$ 6,563.98	\$ 2,715.20
SERVICES			\$ -	\$ -																	
Walk-In Bank	911	1,000 SF GFA	\$ 14,944.50	\$ 15,041.70	\$ 9,111.68	\$ 27,725.01	\$ 22,543.98	\$ 13,729.42	\$ 12,646.17	\$ 9,864.60	\$ 19,009.49	\$ 9,551.17	\$ 10,528.80	\$ 22,902.60	\$ 35,604.88	\$ 15,498.00	\$ 14,948.85	\$ 9,328.33	\$ 24,270.99	\$ 18,638.09	\$ 8,370.15
Drive-In Bank	912	Drive-in Lanes	\$ 2,089.80	\$ 2,101.95	\$ 1,273.28	\$ 3,874.34	\$ 3,150.33	\$ 1,918.57	\$ 1,767.20	\$ 1,379.44	\$ 2,656.42	\$ 1,334.70	\$ 1,472.32	\$ 3,202.64	\$ 4,975.48	\$ 2,167.20	\$ 2,088.98	\$ 1,303.56	\$ 3,391.67	\$ 2,604.52	\$ 1,170.46
Hair Salon	918	1,000 SF GLA	\$ 2,089.80	\$ 2,101.95	\$ 1,273.28	\$ 3,874.34	\$ 3,150.33	\$ 1,918.57	\$ 1,767.20	\$ 1,379.44	\$ 2,656.42	\$ 1,334.70	\$ 1,472.32	\$ 3,202.64	\$ 4,975.48	\$ 2,167.20	\$ 2,088.98	\$ 1,303.56	\$ 3,391.67	\$ 2,604.52	\$ 1,170.46