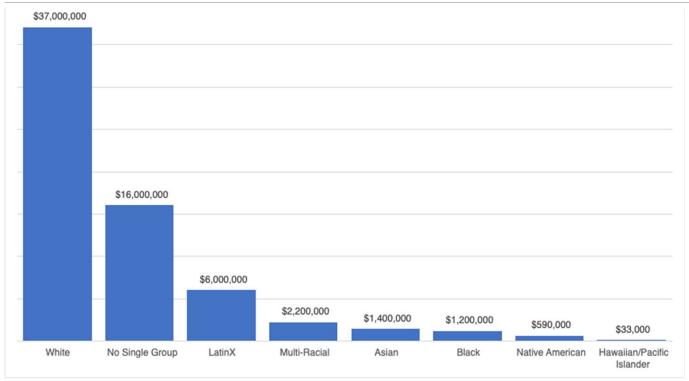
Cultural Arts Funding Review Process Update

ECONOMIC DEVELOPMENT DEPARTMENT

APRIL 18, 2022

Concerns of Inequitable Distribution*





Problem: we are trying to address 50 years of inequitable distribution of funding through the Cultural Funding programs due to the historical policies, practices, and (in)accessibility of our programs.

^{*}Data shows leadership/staff demographics FY15-FY 21 only. We recognize this is only one indicator.

Impetus to Revise the Guidelines







2017: Cultural Funding Program Responsiveness Working Group

2018: Funding cuts for the first time (11%)

COA **Equity Statement**: Strategic Direction 2023

Cultural Funding Review Goal



The desired goal is to **sustain** and **grow** Austin's **cultural infrastructure** so that all may share in the **economic** and **employment** benefits of the heritage preservation and creative sectors, as well as upholding the City's **commitment** to racial **equity** per the City of Austin's Equity Office standards and goals.

Cultural Funding Review Process

Phase 1

Phase 2

Phase 3

Phase 4

Phase 4.5

Launch + Listen

- 1 town hall
- 2 workshops
- 39 listening sessions
- 540 participants
- 1,160 engagement hours

Record + Analyze

- Feedback compiled and synthesized
- Organized into specific themes and directions for further discussion

Equity Audit

- Staff assessment of programs
- Equity trainings for staff and commissions
- Heritage Tourism and Music and Entertainment added
- Process audit with ODD
- MJR Recommendations

Program Development

- 1500+ hours of staff planning
- 2 public presentations
- Feedback: comment box, 1:1 meetings, Q+A, direct communications, Commission meetings

Program Refinement

- 1 presentation
- Regular VOOH and 3 quided discussions
- Arts Commission chats
- Feedback collection including survey
- Feedback will be used to refine the program before official launch
- Evaluation is ongoing!

Feedback informed every aspect of program development including program priorities, application scoring, rubrics, and process improvements.

Guided by Community Engagement

Large Events

6 community events 1,002 attendees

Facilitated Conversations

5 facilitated conversations **61** attendees

Small Group Listening Sessions

10 listening sessions213 attendees

Multiple **Public Presentations**

4 **Guided Conversations** with in-meeting Menti surveys

1:1 Meetings with staff/consultant

Virtual Open **Office Hours** 2-4 times per month

Newsletters every month

Virtual Comment Box



Holistic Funding Ecosystem

Nexus

 Nurture new and emerging applicants by funding creative public projects developed through community activation and/or collaboration

Elevate

 Creative and administrative expenses of cultural producers that amplify equity and prioritize inclusive programming.

Thrive

 Focused investment to sustain and grow arts organizations that are deeply rooted in, and reflective of Austin's diverse cultures.

Reflecting the Vibrancy of Austin

Nexus

- \$5,000
- 40-50 awards/cycle
- 2 cycles/ year
- Project Funding
- New/Emerging
- Who can apply:
 - Small Organizations (<\$150k
 Budget)
 - Individual Artists
 - Groups/Collectives

Elevate

- \$7,500 \$50,000
- Up to **100** awards
- 1-year contract
- Flexible Funding
 - creative, administrative, and operational expenses
- Who can apply:
 - Arts Organizations (any budget size)
 - Individual Artists
 - Arts/Culture Groups/Collectives

Thrive

- \$70,000 \$120,000
- **30-45** awards
- 2-year contract
- Flexible Funding
 - Operational/Capital
- Cohort Option
- Displacement risk/ Marginalized/Underfunded
- Who can apply:
 - **501(c) Arts** Organizations
 - 5+ Years in Austin
 - Average award <\$100k

Pilot Programs Solutions



OPENTO EVERYONE



NO MATCHING FUNDS



AWARD NOT BASED ON EXISTING BUDGET



COMPETITIVE PROCESS



TRANSITION PLAN

Milestones since September 2021

Data Transparency

- Website updated with Dashboard, meeting recordings, survey results, reports, definitions, and other resources
- COA Open Data Portal with all Cultural Funding History by organization

Impact Analysis

- Staff has reviewed existing contractors and potential funding levels in the new program structure by organization
- New/Competitive programs will be higher awards than an across the board cut for all existing contractors

Arts Commission Working Group

- Formed with Community Members
- Involve people who had not been involved
- Cultural contractors and non-cultural contractors
- BIPOC, LGBTQIA, Disabled, Women

Additional Engagement

- Comment Box reopened
- Virtual Open
 Office Hours
 twice a month
- Monthly newsletter
- Direct staff conversations
- Feedback session 4/19/22 5/10/22

Target Concern: HOT Funds



Why are you moving from Projections to Actuals?

- Limited HOT funds
- Err on the side of caution
- Have wanted to make this change for years

Target Concern: Review Panels



How are you fixing the Panel Review process?

- Department-wide recruitment starting soon!
- Formalized training
- Detailed scoring rubric to reduce subjectivity
- Fewer Narrative questions

Target Concern: Fiscal Sponsorship



Why are you getting rid of Fiscal Sponsorship?

- We are not!
- It is **optional** for increased flexibility.
- Applicant can decide what is best for them.

Target Concern: Nexus Collaboration



Why are you requiring community collaboration?

- We are not!
- It is **optional** for increased flexibility.
- Applicant can decide what is best for them.

Target Concern: Thrive Cohort



Why does Thrive have more deliverables?

- It does not!
- All cohort events/activities are optional.
- Applicant can decide what is best for them.
- No Final Report at the end of Year 1
 - "Interim Report" is a conversation with contract manager

Target Concern: CFP Management



How are you fixing internal issues?

- Stagger Program Schedule
- Fewer total contracts
- Limit Pre-Contract Materials
- Automate Contracting Processes

Pilot Guidelines will Achieve Goal



GOAL: Sustain and grow Austin's cultural infrastructure so that all may share in the economic and employment benefits of the heritage preservation and creative sectors, as well as upholding the City's commitment to racial equity.

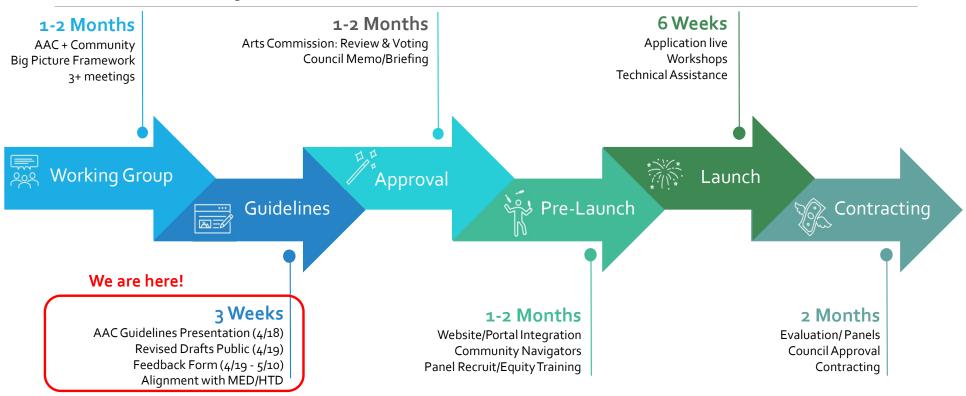
Prioritizing equity

Community-driven and centered process

Encourages **new** talent, supports **established** cultural producers, and invests in the development of **diverse** cultural institutions

Open to all contributing to the vibrancy of Austin's diverse cultural ecosystem

Next steps



Public Feedback Open! April 19th - May 10th



Read the **Guidelines**

- Draft Nexus <u>link</u>
- Draft Elevate link
- Draft Thrive <u>link</u>
- Draft Program Details link



Take the **Survey**

Feedback Form Link

