

ERA | downtown works

Congress Avenue – Retail Strategy



October 20, 2005

Research / Background

- Completed Qualitative Assessment
- Evaluated surrounding retail areas
- Interviewed major property owners (continuing)
- Comprehensive ERA Downtown Austin Retail Market Strategy (2005)



Market Position – Demographics

- 363,000 residents in primary market area (90,677 households)
- 1.4 million in secondary market area
- 67,000 downtown employees
- 51,426 UT students
- 7 million visitors (6 million for leisure)
- PMA avg. income \$82,773 (2003) - \$104,651 (2008)
- Market can support 650,000 – 990,000 sq. ft. of downtown retail (2005 ERA Market Analysis)

Market Position – Psychographic Profiles Recruitment Strategy Tool

- Profiles formulated based on national trends and characteristics of groups with similar demographic data
- Profiles matched to PMA area demographic data
- Based on 2004 household census data
- Give general characteristics of population segments
- Provide some retail recruitment direction



Market Position – Psychographic Profiles

Metro Renters – 18.5%

- Young singles beginning their professional careers
- Prefer urban living (80% rent, 90% rent apts.)
- Spend money on ski and workout clothes, designer jeans, and other merchandise such as eyeglasses.
- Exercise regularly, buy organic/health food
- Read wide variety of books, enjoy imported wine & beer
- Surf the internet, prefer laptops
- Bank via ATM or online
- Well-educated (25% graduate degree)

Market Position – Psychographic Profiles

- **Young & Restless – 11.7%**
 - Median age 29, half under 30, no children
 - Well educated
 - High discretionary income for their average income
 - Busy lifestyle, technologically savvy, work out, play sports
 - Up-to-date on latest lifestyle and entertainment trends
 - Work out at gyms, play sports
 - Use Internet to communicate, bank, shop, job hunt,

Market Position – Psychographic Profiles

- **Metropolitans – 10%**
 - Generation X, retirees, median age 37.2
 - Favor city living in old neighborhoods, own homes
 - Frequently remodel, routine home maintenance
 - Highly educated (75% completed college or other degree program)
 - Health conscious, buy organic
 - Active city lifestyles, civically involved
 - Use internet daily, prefer laptops

Market Position – Psychographic Profiles

- **Dorms to Diplomas – 8%**
 - Median age 21.6
 - Over half have bachelor's or post grad degree
 - Technologically Savvy
- **Connoisseurs – 7% - Strengthen this market**
 - Median age 45
 - 2nd highest in affluence, 1st in conspicuous consumption
 - Buy expensive gadgets, up grades, home wares
 - High wages, self employed
 - Fitness is a priority, buy expensive athletic wear
 - Read two or more daily newspapers, good market for books
 - Volunteer

Market Position – Surrounding Retail

- Evaluated: SoCo, West 6th/Lamar, North Lamar, Guadalupe, Arboretum, Bee Caves Road, Davenport Village and The Domain (coming soon)
- Defining characteristics
 - Some tend to recruit national chains
 - Not pedestrian friendly (wide roads, fast traffic, one-way streets)
 - Strip centers (uniform general facades)
 - Desirable retail is dispersed throughout area (must drive)
- **Congress Ave does not have these characteristics.**

Retail Assessment – Qualitative Assessment

- 85 properties evaluated
- Retail = 56.5% (includes, restaurants, services, clubs, museums, theatres)
- Non-retail = 29.5% (offices, banks, residences)
- Vacancy rate = 14% (approximately)
- Overabundance of quick service restaurants (16) – 19% of total
- Too many (23) offices and banks – 27% of total, 92% of Non-retail uses
- **Only 11 retail spaces sell merchandise - 13% of total**

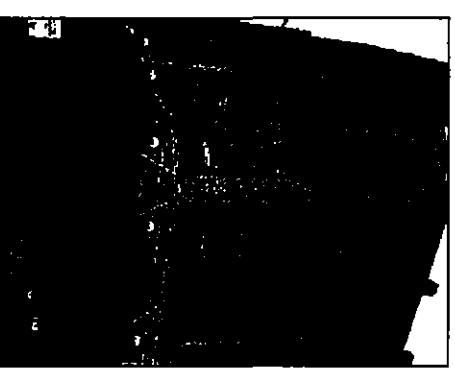
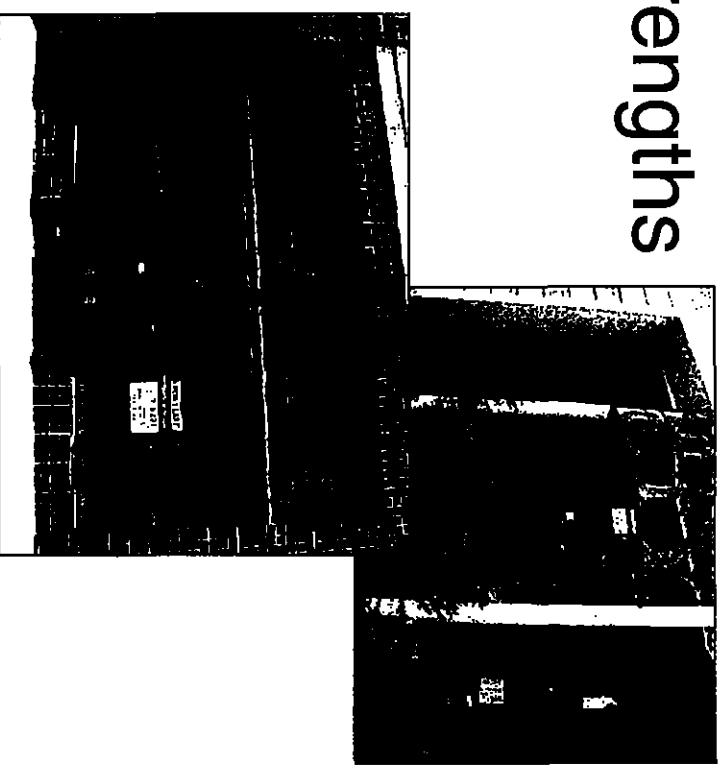
Retail Assessment – Qualitative Assessment

- 5 lowest possible score, 20 highest possible score
- Majority of retail stores scored between 11-15 – 69%
- Approx. 19% of retail stores scored between 6-10
- Only 4 properties scored between 16-20
 - One 19 – Quick Service Restaurant
 - One 17 – Museum/Gallery
 - Two 16 – Restaurants
- Building conditions are sufficient
- **Balance between retail / non-retail uses is askew**



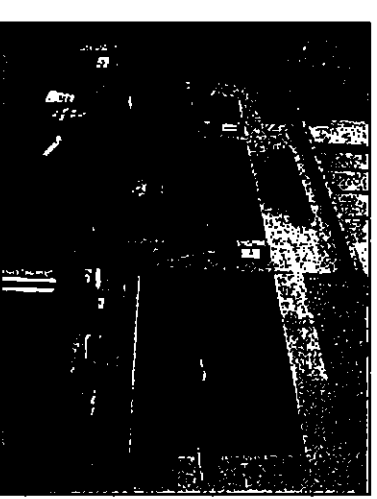
Retail Assessment – Strengths

- Much of historic fabric still remains
- AMLI/2nd Street project, new success story
- Sidewalks are wide
- Unique distinct storefronts, excellent for retail
- Urban living is strong growing trend, more people moving to downtown Austin
- Cultural amenities



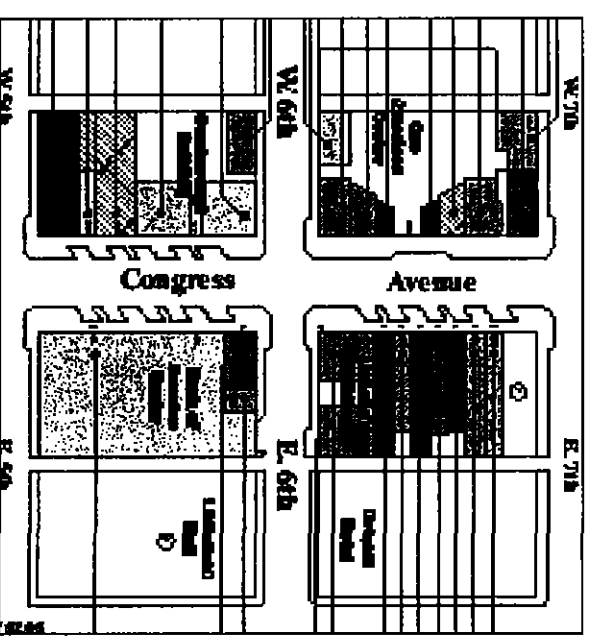
Retail Assessment – Weaknesses

- One-way streets, hard to cross, fast moving traffic
- Large passive spaces
 - Dark tinted windows
 - Closed blinds
 - Blank facades
- Street trees
 - Need pruning
 - Grates collect trash
- Inappropriate uses
 - **not enough retail**
- Building maintenance (better tenants = better maintenance)



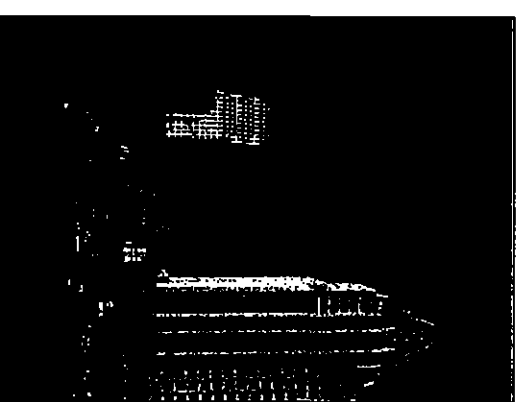
Merchandising Mix Plan – Recruitment

- Based on demographic research, surrounding retail environments, and ERA Market Analysis (2005)
- Underserved market – office workers, residents, visitors
- Vacancies are priority
- Radiate from 6th Street / Congress Avenue intersection
- Enhance connection to 2nd Street and Convention Center



Merchandising Mix Plan – Recruitment

- Large portions of PMA is under 40 yr old, maintain this market
- Balance merchandising mix to attract older affluent market with spending power
 - Recruit stores that sell merchandise that is attractive to affluent 40+ professionals
 - Strengthen *Connoisseurs* (currently only 7% of PMA)
- Will not recruit:
 - Clubs/bars
 - Restaurants
 - Offices
 - Banks



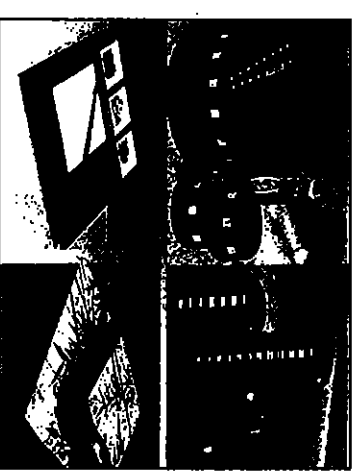
Merchandising Mix Plan – Recruitment

- Women's & Men's Apparel
 - Career oriented, not too trendy
 - Complement Keeper's
 - Build upon boutique apparel at 2nd Street
- Athletic wear & Sporting Goods
 - Psychographics suggest a health conscious population
 - Physically fit, play sports, work out
- Accessories
 - Belts, shoes, purses, gifts, jewelry
 - Fashion optical stores



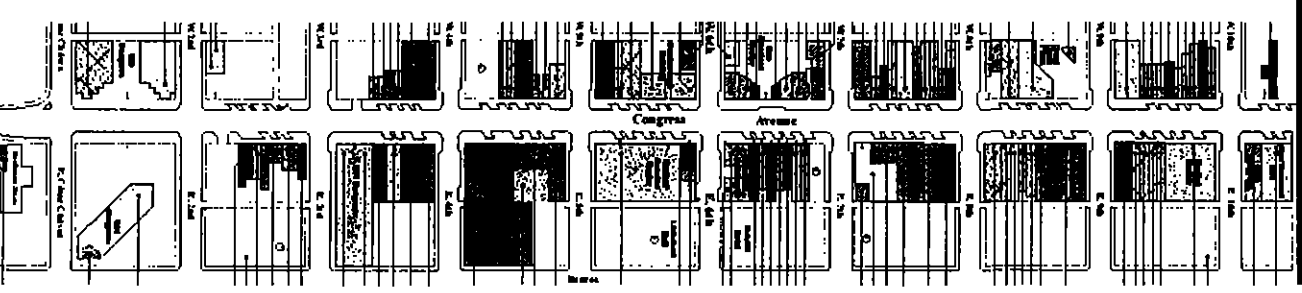
Merchandising Mix Plan – Recruitment

- Home Furnishings
 - Suitable retail spaces on Congress
 - Growing residential population
 - Complements what has begun on 2nd Street
- Electronic: Interesting Computer Store
- Bookstore
- Art Galleries
- Stationery/Gifts
- Luxury Cosmetics/ Bath
- Salons



Implementation – In process

- Work with Retail Recruiter – Linda Asaf
- Meeting major property owners
- Prospecting for new retail stores (cold calling)
 - Austin and San Antonio
- Finalize retail recruitment marketing piece
- Collect property/tenant information



Implementation – Next Steps

- Prospect according to Merchandising Mix Plan and priorities (2/3 of Recruiter's time)
- Finalize marketing piece (DW and Recruiter)
- Continue to meet with property owner and real estate brokers (DW and Recruiter)
- Facilitate meetings between prospective retailers and brokers/landlords (Recruiter)
- Oversee Recruiter's work and prospecting progress (DW)

Recommendations

- Encourage residences above ground floor
- Install creative window displays in passive spaces
- Explore using program similar to 2nd Street/AMLI to provide tenants with construction allowances
- Tenant leases should require
 - 75-80% of ground floor be transparent, no dark tinting
 - Continuous operation clauses
 - Reporting of sales
 - Tight use clauses
 - Rules & Regulations (i.e no paper or handwritten signs)
- Trim trees and install grates with smaller holes
- Provide comprehensive guidelines (visual images) that display appropriate signage, merchandising, and façade elements

Conclusion

- A well balanced merchandise mix will captivate under served office, resident, and visitor markets
- Big impact now
 - Activate windows in passive spaces -colorful interesting graphics
 - Fill vacancies
- Make the most of Congress Avenue's assets -- well positioned to offer a unique concentration of retail uses

***Congress Avenue is part of a real downtown with
character and historic integrity ... not a faux one with
uniform bland facades***