

## AGENDA



Thursday, June 8, 2006

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**Public Works**  
**RECOMMENDATION FOR COUNCIL**  
**ACTION**



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**Subject:** Authorize ratification of negotiation and execution of a professional services agreement with Navigant Consulting, Inc., Atlanta, GA, for forensic scheduling services for the Ullrich Water Treatment Plant Expansion to 160 million gallons per day (MGD) Project in an amount not to exceed \$120,000.

**Amount and Source of Funding:** Funding is available in the Fiscal Year 2005-2006 Approved Capital Budget of the Austin Water Utility.

**Fiscal Note:** A fiscal note is attached.

**For More Information:** Jay Ulary, P.E. 974-7113, Jim Randig, P.E. 972-0259; Laura Bohls 974-7064.

**Prior Council Action:**

**Boards and Commission Action:**

**MBE/WBE:**

No subcontracting opportunities were identified; therefore, no goals were established for this solicitation.

<p><b>Additional Backup Material</b>          (click to open)</p> <p><input type="checkbox"/> <b>Fiscal Note</b></p> <p><input type="checkbox"/> <b>Ratification Memo</b></p>
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In November 2003, the City entered into a Construction Contract with Archer Western Contractors, Inc for Construction of the Ullrich WTP Expansion to 160 MGD –Contract 3 Project in the amount of \$60,852,810. The construction contract included installation of equipment prepurchased by the City from seven vendors. The dollar value of the prepurchased equipment was \$9,625,020.

Archer Western Contractors Contract contained six interim contractual milestones. One of the contractual milestones was to increase capacity of the existing Ullrich WTP from 100 MGD to 160 MGD by May 31, 2005. In addition the Contract required the Archer Western Contractors to substantially complete the Project by February 8, 2006 and to finally complete the Project by May 9, 2006. Archer Western Contractors failed to achieve five of the six original contractual milestone dates. Archer Western Contractors contend that the project is behind schedule due to either delays in receipt of Owner Supplied equipment, or delays due to the City and or their Design Consultant.

Archer Westerns Contractors contract required them to provide a minimum of 30 days

notice to the prepurchase equipment supplier as to the date when they desired the equipment to arrive on site. The prepurchased equipment suppliers were required by their contracts, with the same advance minimum 30 day notice, to ship the equipment to the job site.

Due to the complexity of evaluating the delay issues, the City determined a need to hire an expert forensic scheduling analysis firm to assist in resolving the issues. The City with outside legal counsel, interviewed three firms to do this work and Navigant Consulting, Inc. was selected to assist the City. Navigant Consulting, Inc. proposed to perform all of the work with their personnel. Navigant Consulting, Inc. was directed to proceed with this work in February 2006 while the Contract for their services was being prepared.

Due to the immediate need for the services being provided, the required technical expertise necessary to complete the work, there were no M/WBE subcontracting opportunities identified and zero M/WBE Goals were established for this work.

Should Archer Western file a claim or pursue litigation to resolve project issues, staff will return to council to obtain additional funding to assist in resolving the issues.

## CIP FISCAL NOTE

**DATE OF COUNCIL CONSIDERATION:**  
**WHERE ON AGENDA:**  
**DEPARTMENT:**

06/08/06  
Resolution  
Austin Water Utility

**DESCRIPTION:**

Authorize ratification of a professional services agreement with NAVIGANT CONSULTING, INC., Atlanta, GA, for forensic scheduling services for the Ullrich Water Treatment Plant Expansion to 160 million gallons per day (MGD) Project in an amount not to exceed \$120,000.

**FINANCIAL INFORMATION:**

Parent Project Name:	Water System Expansion & Imps.
Project Authorization:	2005-06 Approved Capital Budget
Funding Source:	Capital Recovery Fees
Number:	4240 227 1018

Current Appropriation	\$ 40,428,000.00
Unencumbered Balance	8,577,668.06 *
Amount of This Action	<u>(120,000.00)</u>
Remaining Balance	<u><u>\$ 8,457,668.06</u></u>
 Current Available Balance	 \$ 12,424,208.06
Less Outstanding Commitments	<u>(3,846,540.00)</u>
Estimated Unencumbered Balance	<u><u>\$ 8,577,668.06 *</u></u>

Utility Finance:

  
David Anders, Utilities Finance Manager

Date: 5/24/06

REF. # 4240 227 7160



## **MEMORANDUM**

**TO:** Mayor and Council

**FROM:** Joe Canales, Deputy City Manager

**DATE:** June 2, 2006

**SUBJECT:** Authorization for Professional Services Agreements Associated with the Ullrich Water Treatment Plant Expansion – 06/08/06 Council Agenda

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I am providing you with further information concerning three RCAs on the June 8 agenda that are associated with the Ullrich Water Treatment Plant (WTP) Expansion. The RCAs are as follows:

- A contract with Freese and Nichols, Inc. for construction management and engineering services in the amount up to \$400,000, which includes a ratification of \$200,000 for work that has already been performed.
- A contract with Navigant Consulting, Inc. for forensic scheduling services in the amount up to \$120,000, which includes a ratification of \$50,000 for work that has already been performed.
- A supplemental Amendment to the Professional Services agreement with Camp Dresser & McKee, Inc. (CDM) for supplemental engineering services, in the amount of \$2,370,529 for a total contract amount not to exceed \$23,149,704. The amendment includes ratification of \$515,000 for work that has already been performed.

If you will recall, City staff briefed Council on January 26, 2006, in Executive Session to discuss the status of the Ullrich Water Treatment Plant and the "Calcon Report". At that meeting, staff indicated the urgency of taking appropriate action to increase the plant capacity to address summer water demands. After the Executive Session, Council approved hiring outside counsel and engineering consultants to assist in project evaluation, project resolution, and potential litigation. Since that time, with the assistance of outside consultants, including CDM, City staff has diligently pursued meeting those goals. At this time, City staff has been able to establish the range of additional project expenses with reasonable certainty and is returning to Council for ratification and approval of those anticipated expenses. A more detailed explanation follows.

In November 2003, the City entered into a construction contract with Archer Western Contractors, Inc. for construction of the Ullrich WTP Expansion to 160 MGD – Contract 3 Project in the amount of \$60,852,810. The construction contract included installation of equipment prepurchased by the City from seven vendors. The dollar value of the prepurchased equipment was \$9,625,020. The contract required the contractor to increase capacity of the existing Ullrich WTP from 100 MGD to 160 MGD by May 31, 2005. In addition, the contract required the Archer Western Contractors to substantially complete the project by February 8,

2006, and to finally complete the project by May 9, 2006. Archer Western has failed increase the plant treatment capacity and to meet the substantial and final completion contractual milestones.

In July 2005, problems were discovered with the new Chlorine Feed System constructed by Archer Western as part of the expansion project. There was need to determine what caused the problem and to provide recommendations to correct the problem to the City. Based upon the results the City directed Archer Western Contractors to repair the bulk chlorine storage tanks and to remove and replace the chlorine piping in the chlorine feed system. Archer Western Contractors has indicated that they disagreed with the results of the investigations.

Pertaining to the Freese and Nichols contract:

In order to provide an independent evaluation of the contractor's schedules to complete the rework for the Chlorine Feed System substantial and final completion, outside legal council and Upper Management determined an immediate need to hire an independent construction management firm with extensive experience with chlorine feed systems. In addition, the firm selected is an independent facilitator to resolve construction issues in a timely manner.

Pertaining to the Navigant Contract:

Archer Westerns Contractors contract required them to provide a minimum of 30 days notice to the prepurchase equipment supplier as to the date when they desired the equipment to arrive on site. The prepurchased equipment suppliers were required by their contracts, with the same advance minimum 30 day notice, to ship the equipment to the job site. Failure of these suppliers may has resulted in delay claims against the City by Archer Western. Due to the complexity of evaluating the delay issues, outside legal counsel recommended that the City immediately retain an expert forensic scheduling analysis firm to assist in resolving the issues.

Pertaining to the Amendment to the CDM Professional Services Agreement:

Once the problems with the Chlorine Feed system were discovered, there was an immediate need to determine if the problem was systemic with the system or was the issue a matter that could quickly be resolved. Since CDM was the design engineer of record, the City requested that CDM perform an engineering analysis, including any chemical analysis necessary, on the problems with the Chlorine Feed System and made the recommendations to the City. In addition, CDM assisted the City in the handling a neighborhood meeting specifically set up to provide neighbors information on the Chlorine Feed System safety issues. CDM also performed engineering services that were outside of their original scope of work that had to be completed in an expeditious manner so as not to delay Archer Western Contractors. The majority of the work to be performed under this proposed amendment is for the Chlorine Feed System investigative report and additional construction phase services required due to the extended contract time required by Archer Western Contractors to complete the work. The City will pursue reimbursement for this work from Archer Western Contractors, Inc.

Please contact me at 974-2194 if you have any questions concerning this matter or if you would like a more in-depth briefing.

  
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Joe Canales  
Deputy City Manager

cc: Toby Hammett Futrell, City Manager  
Chris Lippe, P.E., Austin Water Utility Department