

COST OF SERVICE RATE STUDY RAFTELIS FINANCIAL CONSULTANTS

In 1993, Raftelis Financial Consultants, Inc. (RFC) was founded to provide services that help utilities function as sustainable organizations while providing the public with clean water at an affordable price. With this goal in mind, RFC has grown to become the largest and one of the most respected utility financial and management consulting practices in the nation.

RFC has experience providing these services to hundreds of utilities across the country and abroad, allowing us to provide our clients with innovative and insightful recommendations that are founded on industry best practices. Throughout our history, we have maintained a strict focus on the financial and management aspects of utilities, building a staff with knowledge and skills that are extremely specialized to the services that we provide, and thus allowing us to provide our clients with independent and objective advice.

The Raftelis project team will serve as the customer involvement committee facilitators. The team will also provide technical analyses and prepare the cost of services analysis.

Project Manager Rick Giardina, CPA

Assistant Project Manager Rocky Craley

Lead Financial Analyst John Wright, CPA

Subject Matter Expert — Affordability Jon Davis

Staff Consultants Laura Slavin Rob Wadsworth, CPA

Public Outreach Jennifer Perkins Laura Raun

Legal Support Gwen Webb Stephen Webb

Engineering Support Stephen Coonan, PE

Visit <u>Rafetelis.com/about</u> to learn more.