



Curriculum Vitae
of
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Objective

Provision of consultation, facilitation and project management services utilizing my skills and experience in public health, health policy development, healthcare delivery systems, health information technology, organizational management and communication using a goal-oriented approach that will maximize the efficiency of an organization.

Qualifications

Medical, Master's and Bachelor's degrees; executive administrative and management experience in public health, health policy development specifically in the Texas Medicaid program, the Texas Children's Health Insurance Program (CHIP), health information technology, and managed healthcare delivery systems; knowledge and experience managing the legislative process in state government; experience teaching and making professional presentations on public health, management issues, and ethics; clinical medical experience in management of sexually transmitted diseases; excellent communication and organizational skills; and extensive knowledge in the clinical health and public health sciences.

Education

B.A., Biology, University of Dallas, Irving, Texas, 1979
M.D., Southwestern Medical School, Dallas, Texas, 1983
Clinical Internship, Internal Medicine, Saint Francis Hospital, Hartford, CT, 1984
M.S., Health Care Administration, Trinity University, San Antonio, Texas, 1987
Graduate Epidemiology Summer Course, University of Michigan, Ann Arbor, Michigan, 1991

Experience

Consultant

Avēsis Dental and Vision Health Plan

Phoenix, AZ

Develop and plan strategy for the coordination of medical and dental care for the plan. Assist in providing knowledge about State of Texas compliance policies and procurement procedures for business proposals. Establish a relationship with the Texas Health and Human Services Commission to discuss policy issues regarding providing dental care to Medicaid clients.

January 2018

Medical Consultant

KSTAR Program

Rural and Community Health Institute

College of Medicine

Texas A&M Health Science Center, College Station, Texas

Participates in a panel of physicians with varying expertise in performing an assessment of physicians who after a greater than 2 year hiatus from direct patient care desires to re-enter clinical practice. Duties include coordination; review of reports; development of reports; managing communications with the expert physicians as well as with the candidates being assessed.

June 2012 to present

Medical Consultant

LeFleur Medicaid Transportation Program

Edinburg, Texas

Reviews requests regarding the medical necessity of client travel out of their county for medical services and requests for more than one care attendant to accompany the client to a medical appointment. Also works with the executive management to establish policies that will provide more cost-effective transportation services that ensures the safety of the client.

July 2014 to August 2017

President

Diabetes Health and Wellness Institute (DHWI)

Baylor Health Care System, Dallas, Texas

Responsible for the day-to-day administration and management of the Institute which is located in the Southern Sector of the City of Dallas. The Institute provides primary prevention strategies (wellness and nutritional education to those at risk for diabetes); secondary prevention strategies (diabetes education and diabetes self-management education to those diagnosed with diabetes) and a patient-centered medical home for individuals within the community who lack access to appropriate primary health care. The leadership team, lead by the President, is made up of a Vice-President of Educational Strategies, a Vice-President of Finance and Administrative Services and the Institute's Medical Director.

January 2013 to March 2016

Deputy Executive Commissioner for Health Services

Texas Health & Human Services Commission (HHSC), Austin, Texas

Coordination and oversight of health service policy across 5 health and human service agencies in the State of Texas. Supervised the policy coordination and policy liaisons for the Texas Department of Aging and Disability Services and the Texas Department of State Health Services. Executive administrative and operational oversight and supervisory responsibilities for the Texas Medicaid program, the Children's Health Insurance Program (CHIP), the Office of e-Health Coordination (Health Information Technology), the Medicaid Medical Transportation Program, the Office of Acquired Brain Injury, the Frew Lawsuit Coordination Office and the Office of Program Coordination for Children and Youth.

March 2003 to August 2011 (retired)

Interim Commissioner of Health

Texas Department of State Health Services

Interim position with duties that included management and oversight of health related regulatory programs; disease control, prevention and preparedness programs; mental health services programs; and family health services programs. Liaison with the regional offices, the local health departments, the state hospitals, the Department of State Health Services Council, and the Texas legislative offices. Direct supervision of 8 executive managers in an organization with over 10,000 employees statewide. Lead and administered the selection process for the Deputy Commissioner and the Commissioner of Health.

September 2006 to December 2006

Executive Deputy Commissioner

Texas Department of Health, Austin, Texas

Liaison between the administrative, policy and programmatic aspects of TDH working closely with the Texas Board of Health. Supervised the coordination of public health programs statewide in the areas of Disease Control and Prevention, Family Health, and Consumer Health. Liaison between TDH-Austin and the various TDH public health regions. Supervised the creation of the Office of State Epidemiologist after September 11, 2001 to address bio-terrorism response. Created the Office of Public Health Practice to improve our relationships with local health departments and TDH-regional activities geared toward the provision of local public health.

November 2001 to March 2003

Interim Commissioner of Health

Texas Department of Health, Austin, Texas

Interim position with duties that included overseeing acute care Medicaid, licensing and certification of health professionals and medical facilities, statewide disease control and prevention, epidemiology, environmental health, and the TDH laboratory, one of the largest in the world. Responsible for guiding the administration of the Texas Department of Health and the management of a budget of over 7 billion dollars. Direct supervision of approximately 8 executive managers in an organization with over 4900 employees in statewide.

November 2000 to October 2001

Executive Deputy Commissioner

Texas Department of Health, Austin, Texas

Recruited by the Commissioner of Health to act as his liaison between the administrative and programmatic aspects of TDH. Supervised the coordination of public health programs statewide in the areas of Disease Control and Prevention, Family Health, and Consumer Health. Liaison between TDH-Austin and the various TDH public health regions and local health departments.

February 2000 to October 2000

Public Health Regional Director

Public Health Region 1

Texas Department of Health, Lubbock, Texas

Responsible for the practice of public health in a northwestern region of Texas which encompasses 41 rural counties. Responsibilities include: acting as the health authority for counties without local public health services; administrative responsibilities including human resources, budget, purchasing, computer network management, contract management and warehouse management; liaison between the state department of health and local health departments in the region; coordinate and manage media and public relations for the regional operations; supervises the coordination of public health investigations involving communicable diseases, environmental hazards, health facilities, social work services; responsible for the quality of services and expenditures to provide services to women and children, medical transportation to clients qualifying for Medicaid, and Medicaid Managed Care.

May 1998 to January 2000

Bureau Chief

Bureau of HIV and STD Prevention

Texas Department of Health, Austin, Texas

Administrative duties dealing with statewide programs for the control and prevention of Human Immunodeficiency Virus(HIV) infection and sexually transmitted diseases. Responsibilities include clinical liaison with local health departments, regional offices of the state health department, the private medical community, and community-based

organizations; educational presentations to health professionals statewide; fiscal management of state general revenue funds and federal grant funds totaling over 40 million dollars; administrative responsibilities including budget, personnel, and fiscal resource management; legislative liaison regarding issues involving HIV and sexually transmitted diseases; coordination and management of advisory committees; liaison and communication with members of the Texas Board of Health.

July 1990 to May 1998

Clinical Consultant (Part-time)

Sexually Transmitted Disease Clinic

Austin Travis County Health Department, Austin, Texas

Clinical care and prevention counseling to individuals presenting for treatment and information regarding sexually transmitted diseases including HIV.

July 1990 to September 1996

Medical Director

Sexually Transmitted Disease Clinic

San Antonio Metropolitan Health District, San Antonio, Texas

Administrative and clinical duties dealing with the care and treatment of patients with sexually transmitted diseases. Responsibilities include: training and supervision of all professional and support personnel in the clinic; liaison with other city departments and county agencies regarding the prevention and treatment of sexually transmitted diseases; provided medical consultation to the private medical community regarding the management of sexually transmitted diseases, teaching and research activities in partnership with medical device manufacturers and the University Health Science Center of San Antonio medical school; fiscal management of the clinic resources; and clinical consultant to the HIV program.

January 1987 to July 1990

Supporting Data

Board, Committee and TaskForce Memberships

Board Chair, Sendero Health Plan, 2016 - present

Manager (Elected Treasurer -2017), Central Health Board of Managers, 2016 - present

Board Member, People's Community Clinic, 2016 - present

Board Member, Sendero Health Plan, 2012-2015

Board Member, Zach Scott Theatre, 2005 - 2007

Chair, Regional Medicaid Managed Care Advisory Committee, Lubbock, Texas, 1998

AIDS Fraud TaskForce, Austin, Texas, 1996-1997

Texas Department of Health Quality Council, 1993

Advisory Committee Member, Texas Commission on Alcohol and Drug Abuse, 1991-1993

Advisory Committee Member, AIDS Consortium of Texas, 1990-1992

Awards

Children's Advocacy Award, Texas Pediatric Society, 2011

Fratris L. Duff, M.D. Award for Public Health Excellence, Texas Health Institute, 2011

Patient Advocacy Award, Texas Academy of Family Physicians, 2007

Presentations and Adjunct Appointments

Adjunct Professor, Texas Tech University Health Sciences Center, Lubbock, Texas, 1999

Adjunct Professor, Trinity University, San Antonio, Texas, 1996

Presentation, Ethical Issues and the Management of HIV, Southwestern Medical Center, 1998

Presentation, History and the Public Health Perspective of HIV, Texas Tech Health Sciences Center, School of Medicine, 1998

Presentation, Public Health Policy-HIV Medical and Social Services, University of Texas Health Science Center at San Antonio, Graduate School in Public Health, 1997

Public Health Prevention and Clinical Presentations on HIV and sexually transmitted diseases, 1990-1998

Grants and Training

Project Officer, HIV Prevention and Surveillance Grant, Centers for Disease Control, 1990-1996

Project Officer, STD Control and Prevention Grant, Centers for Disease Control, 1990-1996

Graduate, Governor's Executive Development Program, University of Texas, LBJ School of Public Policy, 1999

STD Training Program, Dallas County Health Department and Southwestern Medical School, 1987

Graduate Research Assistantship, Trinity University, 1985

Cum Laude Graduate, University of Dallas, 1979

John B. O' Hara Scholar, University of Dallas, 1975