



## MEMORANDUM

TO: Mayor and Council Members

FROM: Rey Arellano, Assistant City Manager

DATE: May 10, 2018

SUBJECT: Council Resolution 20180412-027 - Public Safety Investments

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This memo is in response to Council Resolution 20180412-027, which directed the City Manager to provide a preliminary update on the framing and approach by May 10, 2018 to determining the best use of limited public safety dollars amongst potential public safety investments with the goal of improving public safety over the next five years. The Resolution further directs an update on the plan for the first year by August 1, 2018.

### Setting the framework

On May 1, representatives from the following departments met to discuss the requirements of the Resolution:

Austin Code Department	EMS Department
Austin Fire Department	Homeland Security and Emergency
Austin Police Department	Management
Austin Public Health Department	Office of the Medical Director
Downtown Austin Community Court	Office of the Police Monitor

The broad discussion included how best to respond to the Resolution within the context of the Council's recent identification of the Top 10 Indicators of the City's Strategic Direction 2023.

### Proposed Approach

#### Year 1

The FY19 budget process supporting the Council's Strategic Direction provides the approach for determining what investments should be made in the first year covered by this Resolution. The City Manager has asked departments for proposals that respond to Council's Top 10 Indicators. Proposals that incorporate contributions from multiple departments and that can demonstrate measurable outcomes will receive favorable consideration. Particular attention will be paid to proposals that have the most significant impacts on improving public safety consistent with Resolution direction.

## Years 2 - 5

The Resolution represents a significant scope and effort that has the potential of changing the way we do business. Such efforts require a thoughtful evaluation. In addition to the preliminary May 1 meeting, I met with the Office of Innovation to determine what role an Innovation Team (I-Team) might play in this project.

In the upcoming months leading up to our August 1 update, staff will:

- Conduct an initial assessment to determine what improvements/efficiencies can be accomplished in the short term.
- Obtain a broad overview of social services contracts managed by City departments as well as external partners such as Travis County in order to identify those services that have a beneficial impact on public safety efforts based on outcomes.
- Identify areas well suited for I-team exploration.

The goal will be to establish a process and milestones that will result in actionable proposals for FY20 and beyond. Please don't hesitate to contact me if you have any questions.

Cc: Spencer Cronk, City Manager

Mark Washington, Assistant City Manager

Sara Hensley, Interim Assistant City Manager

Elaine Hart, Chief Financial Officer

Interim Police Chief Brian Manley, Austin Police Department

Fire Chief Rhoda Mae Kerr, Austin Fire Department

EMS Chief Ernie Rodriguez, Austin-Travis County EMS

Dr. Mark Escott, Medical Director

Cora Wright, Austin Code Director

Juan Ortiz, Homeland Security and Emergency Management Director

Pete Valdez, Downtown Austin Community Court Administrator

Farah Muscadin, Interim Police Monitor

Stephanie Hayden, Austin Public Health Director

Kerry O'Connor, Chief Innovation Officer

Kim Olivares, Chief Performance Officer