## COMPOSITE EVALUATION MATRIX

**Received:** October 6, 2021  
**Project:** CLMP321 Congress Avenue Urban Design Initiative  
**Project Manager:** Craig McColloch

<table>
<thead>
<tr>
<th>Firm (or Joint Venture)</th>
<th>Item 1</th>
<th>Item 2</th>
<th>Item 3a</th>
<th>Item 3b</th>
<th>Item 4</th>
<th>Item 5</th>
<th>Item 6</th>
<th>Item 7</th>
<th>Item 8</th>
<th>PMgr</th>
<th>Pprof.</th>
<th>Pprinc.</th>
<th>Sr. Bridge Engineer</th>
<th>RANK</th>
</tr>
</thead>
<tbody>
<tr>
<td>HDR Engineering, Inc.</td>
<td>Y</td>
<td>Y</td>
<td>9.68</td>
<td>18.66</td>
<td>4.96</td>
<td>5.66</td>
<td>1.98</td>
<td>5.56</td>
<td>13.09</td>
<td>14.21</td>
<td>9.68</td>
<td>8.84</td>
<td>92.32</td>
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<tr>
<td>Johnson, Mirmiran &amp; Thompson, Inc.</td>
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<td>Y</td>
<td>7.68</td>
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<td>5.34</td>
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<td>4.70</td>
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<td>12.62</td>
<td>8.58</td>
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<td>Michael Baker International, Inc.</td>
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<td>11.28</td>
<td>4.72</td>
<td>4.52</td>
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<td>5.06</td>
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<td>13.26</td>
<td>7.84</td>
<td>8.34</td>
<td>77.15</td>
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</tr>
</tbody>
</table>

**Notes:**  
- **PMgr** = Project Manager  
- **Pprinc.** = Project Principal  
- **Pprof.** = Project Professional  
- **Sr. Bridge Engineer** = Sr. Bridge Engineer  
- **COA** = Contract Order Authority  
- **TOTAL POINTS** = Sum of all points  
- **RANK** = Order of ranking based on total points.