

### **Overview**

- Organizational Update
- 2023 Priorities & Initiatives
- Division Updates
  - Volume & Performance
  - Process Improvements
  - Critical Initiatives





# **Executive Level Org Chart**



#### José G. Roig Interim Director

- Office of the Director
- Equity and Inclusion



Angela Means
Deputy Director
Customer & Employee Experience



Elaine Garrett
Assistant Director
Code Compliance



Keith Mars
Acting Assistant Director
Land Development Review



Daniel Word
Assistant Director
Code Compliance



Rick Holloway
Assistant Director
Construction & Environmental
Inspections



Tracy Allen
Assistant Director
Support Services



Brenda de la Garza Acting Assistant Director Building Plan Review



## **2023 Priorities**

- Improving turnaround times in site plan review
- Onboarding our Public Projects Team and improving affordable housing outcomes
- Smoothing out the procedural edges with our partner departments and working to better align interdepartmental work
- Reconnecting with stakeholders across all sectors of the community



## **Critical Initiatives**

- Site Plan process work and partnership with McKinsey & Company
- Launch of Public Project Team services
- Expanded reporting on performance measures
- Procurement of a replacement for City permitting system (AMANDA)
- Amplified recruitment efforts
- Expanded community engagement, including launch of a customer satisfaction survey





# Regulatory Policy & Administration



# **Critical Initiatives**

- Created a Code Cabinet that will focus on code amendments and serve as an internal code resource
- Split Site Plan Lite amendment to support quicker consideration of proposal allowing a site plan exemption for 4 units or less
- Hired a Rules Administrator to streamline the technical criteria manual (TCM) and rules adoption process
- Creating a Technical Advisory Review Panel to review TCMs and identify opportunities for improvement





# **Land Development Information Svcs**



Volume & Performance (YTD)

Site Plan Exemptions

565 applications



Land StatusLDIS<br/>ConsultsLUR<br/>Consults1541,732176

Site Plan Corrections

563 applications



#### **Processing Time**

10 days





# **Land Development Information Svcs**



- Consolidated consultations and quick reviews back into one workgroup to increase efficiency in permitting services
- Streamlined upload process for approved Site Plan Corrections reducing wait time for approved plans from 2-3 weeks to same day
- Transitioning Site Plan Exemption reviews to AMANDA to allow for more efficient staff reviews and improved customer self service
- Working on small adjustments to further reduce Site Plan Exemption & Site Plan Correction timelines





## **Land Use Intake**



Volume & Performance (YTD)

**Site Plan** 

340 applications



Tickets
Received
Chats
Initiated
Inspections
Initiated
4,199
1,480
Site/ Sub
Inspections
Initiated
377

**Subdivision** 

232 applications



#### **Processing Time**

1 to 1.5 days





### **Land Use Intake**



- Targeted document submittal to ensure all necessary documents are submitted on time, minimize duplication, and reduce the time in queue
- Developing a more robust staff training program to improve consistency and efficiency of services







Volume & Performance (YTD)

# **4,938** reviews



#### **Site Plan**





# 51 dy initial



# 26 dy update







Volume & Performance (YTD)

### Subdivision

712 reviews



20 dy initial



9 dy update







- Realigned existing staff resources to close communication gaps
- Developed an improvement in code interpretation to fully realize the one-year allowance for site plan extensions (launching in late May)
- Redesigned the site plan extension process to dramatically reduce the time needed for finalizing an extension





# **Critical Initiatives**

- Amplified recruitment efforts to address hiring challenges
- Identified additional City staff to perform drainage and water quality reviews
- Pursuing third party review contracts for supplemental reviews
- Partnered with McKinsey & Co to initiate an interdepartmental review of the site plan process
- Initiated a review of site plan fees and supporting procedures with a focus on identifying opportunities for short and long-term relief







Volume & Performance (YTD)

### Site Plan

830 reviews



77% on-time



13 dy process time







Volume & Performance (YTD)

#### **Subdivision**





14 dy process time





- Updated Environmental Criteria Manual Sections 3.5 and 3.6 to remove outdated material and improve guidance for mitigation and preservation, and updated the comment library
- Continued collaboration with EV inspectors to ensure timely review of corrections required to permit site violations
- Completed hiring of two qualified reviewers, completing Site Plan Team; one of which will be designated reviewer for Permanent Supportive Housing





- Developing sample site plan templates to support process navigation
- Working with Austin Water to create root barrier details near utilities to show how to plant while allowing space for growth





# **Public Project Review**



### **Public Project Team**

- Public Project Team to launch in June 2023
- Has been operating in pilot mode using select public and permanent supportive housing developments to test procedures, including:
  - Interdepartmental coordination meetings
  - Piloting software that allows comments on plans vs comment reports
  - Project tracking and milestone communications

- Detailed process guidance and transitional support from site plan review to building plan review
- Evaluating creation of a ProjectDox workflow



# Public Project Review



### **Affordable Housing Program**

- Fully staffed this year, with the addition of three Project Coordinators
- Currently tracking and providing support for 77 affordable housing developments



# Public Project Review



### **General Permit Program**

- Working to streamline multiple City processes into a single workflow to allow applicants to submit plans in one place instead of across multiple departments
- Through these efforts, will combine AULCC and General Permit process, at a minimum





## Site and Subdivision Inspections



Volume & Performance (YTD)

Site & Sub Inspections

10,033 inspections



**Excavation Inspections** 

3,303 inspections



Drvwy/ Sidewalk Inspections

3,177 inspections





## Site and Subdivision Inspections



- Added additional level of review by SSI Program Manager resulting in improved close-out accuracy
- Enhanced website resources to improve access to information
- Improved commercial meter process between SSI and Taps office to streamline issuance of a meter



# Site and Subdivision Inspections



- Telecom pre-construction meetings now once monthly for projects starting that month instead of on a project basis to ensure consistent messaging
- Increased telecom inspection coordination with all high volume project partners departments to improve communication and collaboration





# **Environmental Inspections**



Volume & Performance (YTD)

33,168 inspections





## **Environmental Inspections**



- Implemented a **Notice of Violation** process for sites not under development for greater compliance flexibility
- Streamlined the 311 process for EV complaints, providing direct access to the service platform to improve response time
- Launched an Environmental Inspections Lunch and Learn series to educate the community
- Transitioned the Sound Enforcement Team to Entertainment Services for better functional alignment



