2015 | 2016

AUSTIN, TEXAS
APPROVED BUDGET
VOLUME ONE



CITY OF AUSTIN PROPERTY TAX INFORMATION AND ADOPTED BUDGET VOTE

This budget will raise more revenue from property taxes than last year's budget by an amount of $33,395,397, which is a 7.0 percent increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is $13,709,634.

The Austin City Council vote by each member on the fiscal year 2015-2016 Adopted Budget:

FOR:
Mayor Steve Adler
District 1 Council Member Ora Houston,
District 2 Council Member Delia Garza,
District 3 Council Member Sabino Renteria,
District 4 Council Member Gregorio Casar,
District 5 Council Member Ann Kitchen,
District 7 Council Member Leslie Pool,
District 9 Mayor Pro Tem Kathie Tovo,
District 10 Council Member Sheri Gallo
AGAINST:
District 6 Council Member Don Zimmerman,
District 8 Council Member Ellen Troxclair
PRESENT and not voting: None
ABSENT: None

CITY OF AUSTIN PROPERTY TAX RATES

Fiscal Year	2014-2015	2015-2016
Property Tax Rate	0.4809	0.4589
Effective Tax Rate	0.4606	0.4295
Effective M&O Tax Rate	0.3523	0.3285
Rollback Tax Rate	0.4922	0.4609
Debt Rate	0.1118	0.1062

2015-2016 Austin General Obligation Debt Service: $164,039,317

2015-16
APPROVED BUDGET
VOLUME I

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Preface

How to Read the Budget

The Budget document is published in two volumes. The details of each volume are summarized below.

Volume 1

- Transmittal Memo from the City Manager;
- Executive Summary which includes the major operating and capital budget highlights of each department;
- Adopted Budget Reconciliation, showing the changes the Austin City Council made to the Proposed Budget during budget adoption;
- Operating All Funds Budget-in-Brief, showing funding details for the City as a whole;
- General Fund Budget-in-Brief, detailing revenue and summarizing expenditures for the General Fund;
- Taxpayer Impact Statement;
- Departmental discussions in the major service areas of: community services, development, infrastructure/ transportation, public safety, and utility/other major enterprises. The departmental discussions are presented alphabetically within the tabbed major service areas and include:
    - Overview of departmental revenue and expenditures shown through pie charts and a summarized table that includes two years of prior year actuals, the estimate for the current fiscal year, and the budgets for the current and next fiscal years;
    - Summarized organizational chart of major departmental programs and activities;
    - The departmental mission and goals, including measureable targets;
    - Message from the department director;
    - Expenditure and revenue budget highlights;
    - Significant budgetary changes from the current year to the next fiscal year;
    - Activity pages with funding requirements, staffing levels, and performance targets;
    - Funding summaries of requirements and staffing by program and activity; and
- The City's summary of personnel and the financial summaries of all budgeted funds, which show two years of prior year actuals, the estimate for the current fiscal year, and the budgets for the current and next fiscal years.

Volume 2

- Departmental discussions of the internal services and support services departments, with the same information as listed above;
- Discussion of other non-departmental funds;
- Capital Budget details;
- Budget ordinances and the Fee Schedule arranged by department;
- Other supporting documents to the Budget, including:
    - Grants;
    - The budget process and budget calendar, including the dates of upcoming public hearings;
    - Financial policies;
    - The long-range economic and financial outlook;
    - A list of items to be purchased through Budget Stabilization Reserve Fund appropriations;
    - Comprehensive planning;
    - Debt position and bond indebtedness; and
- The Acronym list and Glossary.

Electronic copies of the budget can be found on the City of Austin website at www.AustinTexas.gov/finance and in the Austin Public Library catalogue.

Other References

Several reference materials in addition to the budget can be accessed online at www.AustinTexas.gov/finance. These include a Budget Basics video, an Economic Outlook and Financial Forecast presentation, video, and report, the FY 2015-16

Preface

Budget Engagement Report, the FY 2013-14 Annual Performance Report, and the 5-Year Capital Improvement Program (CIP) Plan. Capital funding authorization for the next fiscal year is shown in the Capital Budget section contained in Volume 2. The City's website also posts Council budget questions and answers throughout the budget process.

Financial Policies

The Austin City Council has adopted a comprehensive set of financial policies to govern the financial management of the various City funds. The City Council developed financial policies to ensure that the City's financial resources are managed in a prudent manner. The City maintains the goal of a structurally-balanced budget to achieve long-term financial stability for the Austin community.

The City's financial policies dictate that current revenue, which does not include the General Fund beginning balance, will be sufficient to support current expenditures (defined as "structural balance"). Unreserved fund balances in excess of what is required shall normally be used to fund capital items in the operating and capital budgets.

A complete copy of the financial policies is contained in Volume 2 along with the City's current compliance status for each individual policy. The City of Austin is in compliance with 101 of the 106 financial policies, as approved. Unless otherwise noted, the FY 2015-16 Budget has been used to determine the current status of the financial policies.

Basis of Budgeting and Accounting

Governmental funds, which include the General Fund, are budgeted on a modified accrual basis. Revenue is recognized as soon as it is measurable and available. Revenue is considered to be available when it is collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the City considers revenue to be available if it is collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred. However, debt service expenditures, as well as expenditures related to compensated absences, are recorded only when payment is due. Encumbrances are recognized by governmental funds in the year of commitment since they represent a commitment of funding for goods or services.

Proprietary funds, which include enterprise, internal service, and fiduciary funds, are budgeted on a full accrual basis, with the exception of compensated absences and debt service payments. For these two items, the City budgets for the payments that are expected to be paid during the fiscal year. Encumbrances are recognized by enterprise and internal service funds in the year of commitment since they represent a commitment of funding for goods or services.

Except for the differences noted above in debt service payments and compensated absences, the basis of accounting and budgeting in the City of Austin are the same: modified accrual for governmental funds and full accrual for proprietary funds. However, the fund structure of the budget differs from the Comprehensive Annual Financial Report (CAFR) of the City. As an example, the Austin Energy fund in the budget reflects only the operating activities of the electric utility, while the Austin Energy fund in the CAFR reflects the operating activities, capital project activities, debt service activities and reserve account activities. Therefore, these amounts are not comparable between the two documents.

City of Austin, Texas

City Council

Steve Adler, Mayor

Ora Houston, District 1
Delia Garza, District 2
Sabino “Pio” Renteria, District 3
Gregorio “Greg” Casar, District 4
Ann Kitchen, District 5
Don Zimmerman, District 6
Leslie Pool, District 7
Ellen Troxclair, District 8
Kathie Tovo, Mayor Pro Tem, District 9
Sheri Gallo, District 10

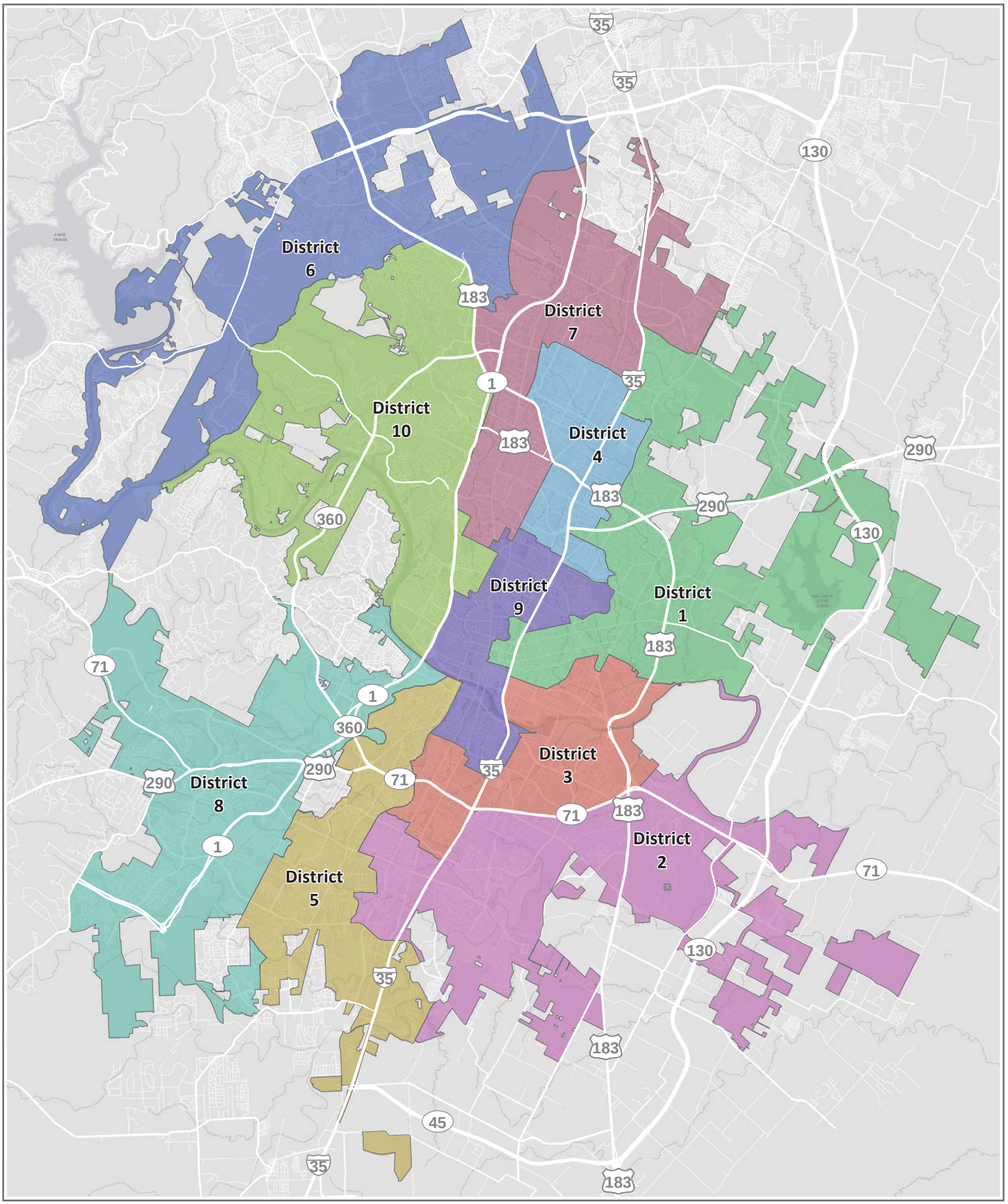


City Manager

Marc A. Ott



Single-Member District Map



City of Austin
Single-Member Districts

Produced by the Communications and Technology Management Department - GIS Data Services

N

0 2½ 5 10 Miles

City of Austin, Texas



Austin Residents

Mayor and City Council

City Manager
Marc A. Ott
512-974-2200

Office of the City Auditor
Corrie Stokes, City Auditor
512-974-2468

Office of the City Clerk
Jannette Goodall, City Clerk
512-974-2210

Municipal Court
Mary Jane Grubb, Court Clerk
512-974-4692

Municipal Court Judge
Sherry Statman, Presiding Judge
512-974-4841

Austin Energy
Larry Weis, General Manager
512-322-6002

Financial Services
Elaine Hart, Chief Financial Officer
512-974-3344

Law Department
Anne Morgan, Acting City Attorney
512-974-1355

Office of Police Monitor
Margo Frasier, Police Monitor
512-974-9090

Support Services

Acting Assistant City Manager
Mark Washington
512-974-2410

Austin Convention Center
Mark Tester, Director
512-404-4000

Building Services
Eric Stockton, Officer
512-974-7948

Communications and Technology Management
Stephen Elkins,
Chief Information Officer
512-974-7702

Fleet Services
Gerry Calk, Officer
512-974-3202

Human Resources Department
Joya Hayes, Acting Director
512-974-3246

Labor Relations Office
Deven Desai, Officer
512-974-2777

Telecommunications & Regulatory Affairs
Rondella Hawkins, Officer
512-974-2999

Staff Liaison:
City Auditor, ACVB, CFO

Development Services

Assistant City Manager
Sue Edwards
512-974-7906

Economic Development Department
Kevin Johns, Director
512-974-7819

Innovation Office
Kerry O'Connor, Officer
512-974-1637

Office of Real Estate Services
Lauraine Rizer, Officer
512-974-7078

Office of Sustainability
Lucia Athens, Officer
512-974-7902

Planning and Zoning Dept.
Greg Guernsey, Director
512-974-2387

Development Services Dept.
J. Rodney Gonzales,
Acting Director
512-974-3583

Watershed Protection Dept.
Joe Pantalion, Acting Director
512-974-3438

Aviation Department
Jim Smith, Executive Director
512-530-7518

Infrastructure Services

Assistant City Manager
Robert Goode
512-974-7717

Austin Resource Recovery
Robert Gedert, Director
512-974-1987

Austin Transportation Department
Robert Spillar, Director
512-974-7092

Austin Water Utility
Greg Meszaros, Director
512-972-0108

Public Works Department
Howard Lazarus, Director
512-974-7065

Staff Liaison: Austin Energy

Community Services

Assistant City Manager
Bert Lumbreras
512-974-7717

Animal Services Office
Tawny Hammond,
Chief Animal Services Officer
512-978-0536

Austin/Travis County Health and Human Services
Shannon Jones, Director
512-972-5010

Austin Public Libraries
Brenda Branch, Director
512-974-7444

Neighborhood Housing and Community Development
Betsy Spencer, Director
512-974-3100

Austin Parks and Recreation Department
Sara Hensley, Director
512-974-6717

Staff Liaison: City Clerk

Public Safety

Assistant City Manager
Rey Arellano
512-974-2222

Austin Code Department
Carl Smart, Director
512- 974-1970

Austin Fire Department
Rhoda Mae Kerr, Chief
512-974-0130

Austin Police Department
Art Acevedo, Chief
512-974-5030

Austin/Travis County Office of Medical Director
Dr. Mark Ackrell, Director
512-978-0000

Austin/Travis County Emergency Medical Services
Ernesto Rodriguez, Chief
512-972-7203

Downtown Austin Community Court
Pete Valdez, Court Administrator
512-974-4873

Homeland Security and Emergency Management
Otis Latin,
Director
512-974-0461

Staff Liaison: Municipal Court,
Municipal Court Judges
and Police Monitor

Administrative Services

Chief of Staff
Ray Baray
512-974-6339

Agenda Office
Catie Powers, Acting Manager
512-974-2991

Communications & Public Information Office
Doug Matthews,
Chief Communications Officer
512-974-2220

Corporate Special Events Office
William Manno, Manager
512-974-2110

Government Relations
Vacant,
Govt. Relations Officer
512-974-2285

Small & Minority Business Resources Dept.
Veronica Lara, Director
512-974-7600

Updated 11/18/2015



GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Austin

Texas

For the Fiscal Year Beginning

October 1, 2014

Executive Director

ICMA

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is presented to

Austin, TX

for exceeding the standards established by the ICMA Center for Performance Analytics™ in the identification and public reporting of key outcome measures, surveying of both residents and employees, and the pervasiveness of performance management in the organization's culture.

Presented at the 100th ICMA Annual Conference
Charlotte/Mecklenburg County, North Carolina
15 September 2014

Robert J. O'Neill Jr.
ICMA Executive Director

Simon Farbrother
ICMA President

Randall H. Reid
Director of Performance Initiatives
ICMA Center for Performance Analytics

CITY OF AUSTIN

VISION

We want Austin to be the most livable city in the country.

MISSION

To be the best-managed city in the country.

PRIDE

PUBLIC SERVICE & ENGAGEMENT

We will partner with one another and with our community to provide the best service possible.

RESPONSIBILITY & ACCOUNTABILITY

We take responsibility for achieving results and hold ourselves accountable for our actions.

INNOVATION & SUSTAINABILITY

We actively seek out good ideas that have a lasting, positive impact on our work, our community and our environment.

DIVERSITY & INCLUSION

We recognize and respect a variety of perspectives, experiences and approaches that will help us achieve our organizational goals.

ETHICS & INTEGRITY

Our actions will maintain the trust and confidence of the public and the organization.

City of Austin
City Manager's Office
P.O. Box 1088, Austin, TX 78767
(512) 974-2200, Fax (512) 974-2833

Marc A. Ott, *City Manager*
Marc.Ott@austintexas.gov

July 30, 2015

Dear Mayor, Mayor Pro Tem, and Members of the Council:

I believe we are at a crossroads. With a change to geographic representation and the resulting fresh perspective regarding city policy, Austin has the opportunity to "re-set". This City Council has a unique opportunity to review the vision—to affirm or change the path forward. Adopting a budget is one of the primary ways that you as elected officials establish your priorities and set service levels.

We are a full-service city—we provide our community with a wide range of public services that contribute to Austin's vibrant culture and livability. Maintaining service levels in the 11th largest city in the U.S. and one of "America's Fastest-Growing Cities" is becoming more difficult. Since 2010, the City's population has grown by more than 100,000 residents, passenger traffic at Austin Bergstrom International Airport is up nearly 30 percent, and we have seen more than 38,000 residential dwelling units permitted.

Why are we growing so fast? Austin continues to hold a top spot in a multitude of "Top 10 Places" lists. We have been deemed the community with the best "Overall Economic Performance", the "Next Biggest Boom Town", the "Best City for Job Seekers", one of the best "U.S. Real Estate Markets", one of the "Best U.S. Metros for Attracting Families", a top city for "Future Job Growth", and many more. With this national/global acknowledgment, people continue to flock to Austin with an expectation to improve their lives and to join the wave of excitement and enthusiasm in the community.

This extraordinary growth brings stresses and less desirable effects to our community. With the housing demand increasing, housing costs are growing. Many Austinites are struggling to make ends meet. Affordability is becoming more of a challenge for many in our

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community. In fact, a recent study named Austin as the most "economically segregated city in the country".

Considering Austin's affordability challenges, we are also at a crossroads because we have difficult choices to make. Do we continue to provide this full range of services at a level that our citizens expect and demand or do we reduce the tax and utility rates to address affordability concerns? Is it possible to balance these seemingly conflicting priorities? I have been struck by the daunting challenge of doing just that—providing world-class service in an affordable manner—in preparing my budget recommendation for the 2015-16 fiscal year.

The document before you represents the culmination of months of departmental business planning, economic analysis, financial forecasting, operational needs assessment, Council discussion, and public outreach. The FY 2015-16 Budget is not only structurally sound and sustainable, it also addresses numerous operational needs resulting from the rapid growth that our City has experienced as well as offering targeted investments in high-priority service areas as identified through our extensive public engagement campaign. And perhaps most notably, for the first time in the City's history, the Budget reflects this Council's decision to implement a 6% general homestead exemption, resulting in aggregate tax savings of $7.3 million for qualified homeowners.

As always, the recommendations within have been crafted with a keen eye towards upholding the values and priorities of the Mayor and City Council, as well as the community at large. The City's public engagement efforts remain second to none. This year's outreach program included a community benchmarking survey conducted by the national survey firm ETC, an upgraded version of our award-winning *Budget-in-a-Box* activity that reached nearly 2,000 participants, more than 30 facilitated *Budget-in-a-Box* events citywide, nine community budget conversations facilitated by the Conversation Corps, and seventeen public budget meetings with various City boards and commissions.

LISTENING TO THE COMMUNITY

Looking to the results of the community survey, Austinites continue to give City services very high marks, with Austin ranking above national norms in 31 of 46 benchmarked service categories. Highlights include scoring thirteen percentage points higher on

satisfaction with curbside recycling services, seventeen percentage points higher on perceptions of safety in City parks, and an astounding 28 percentage points higher in regard to the quality of customer service—a testament to the dedication and hard work of our exceptional workforce. Two major opportunities for improvement are satisfaction with traffic flow on major city streets and how well the City is planning for growth. Austin ranked 23 and fifteen percentage points below the national average on these two benchmarks, respectively. As the 11th largest city in the U.S., Austin is experiencing significant travel congestion issues that will only increase as the region continues its rapid expansion.

Concerns about mobility were mirrored in the results from the City's *Budget-in-a-Box* activity, with 71% of respondents indicating support for greater investment in streets and infrastructure. Other service areas where a majority of respondents expressed support for increased spending were Parks and Libraries (55%) and Health and Housing (50%). For the five remaining service categories (Emergency Response, Planning and Economic Development, Clean Community, Water, and Energy), a majority of participants supported maintaining existing funding levels. There were no service categories in which a majority of respondents wished to see reduced spending.

In response to this community-driven data, the Budget includes many targeted investments in key service areas as well as targeted tax relief for homeowners in the form of a 6% homestead exemption. Some service enhancement highlights include:

- Transportation and Mobility: Twelve positions in the Mobility Fund to expand data collection, improve the arterial streets management program, and enhance customer service; $4.9 million for transportation and mobility studies; and $45.7 million in planned capital improvement spending for street, bridge, sidewalks, and trail improvements.
- Parks and Libraries: Eight positions to enhance customer service at City recreation centers, and 48 positions related to the opening of the City's new central library; three positions to improve park maintenance and safety.
- Development Services: 27 positions to improve customer service including the implementation of many key recommendations from the Zucker report.

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- Health and Housing: Five positions that were previously grant funded are being transferred to the General Fund to sustain chronic disease prevention programs, and an increase of $740,000 for rental and financial assistance to displaced residents.

RESPONDING TO GROWING SERVICE DEMANDS

To keep pace with the growing demand for City services, new staff positions are being added. Highlights from some of the most impacted service areas include:

- Police: 85 sworn police positions to keep pace with growing workload and to improve community-based policing efforts; nineteen positions for the 911 call center to address increased call intake from all three public safety departments.
- Aviation: 37 positions related to the opening of the terminal east infill project; increased demand in the areas of airport planning, administration, and development; and to meet customer service expectations in the face of unprecedented growth in passenger traffic.
- Austin Convention Center: Sixteen positions to service understaffed areas due to event growth and customer demand.
- Austin Resource Recovery: Fifteen positions to keep pace with customer growth in the curbside collection program and continued implementation of the City's universal recycling ordinance.
- Austin Code: Nine positions related to growth in the number of code violation cases, short-term rental applications, and emergency tenant relocation assistance.

VALUING OUR MOST IMPORTANT ASSETS – CITY STAFF

The roughly 13,000 men and women who comprise the City of Austin workforce are truly our greatest assets. As a municipal service organization, there is little we could accomplish without their collective knowledge, expertise, professionalism, and selfless dedication to their community. As we focus on affordability for our community, we must not forget that our own employees face the same economic stresses as their neighbors. That is why continued investment in our workforce remains critical to our organization's success. The Fiscal Year 2015-16 Budget includes funding for a 3% base wage increase for civilian employees in addition to the mid-year implementation of market-based wage increases. Preliminary data indicate that nearly 30% of our civilian job titles are below market salaries, some significantly, making it increasingly difficult to attract and retain highly qualified

individuals. The Budget likewise includes funding pursuant to the provisions of the Council-approved labor contracts with the City's three public safety bargaining units: a 1% increase for sworn police and EMS employees and 2.5% for sworn fire employees.

FINANCIAL STEWARDSHIP

The financial health of our City government remains exceptional—due in no small part to the excellent guidance provided by our finance team as well as by City Council's long-standing support of maintaining a fiscally conservative approach to budgeting. The City's general obligation bond rating is "AAA"—the highest possible rating awarded by the three major rating agencies—thereby guaranteeing that the City continues to receive the lowest possible interest rates on its general obligation debt issuances—and our electric and water utilities maintain superlative credit ratings as well. The Fiscal Year 2015-16 Budget continues in this tradition of fiscally responsible budgeting by projecting realistic sales tax growth of 5%, increasing overall General Fund reserves from 12% to 12.5%, and transferring nearly $38 million to bolster the stability reserve funds of Austin Energy and Austin Water.

The property tax rate of 48.14 cents per $100 of taxable value marks a nominal increase of 0.05 cents over the current rate. At this rate, and taking into account increases in property values as well as the newly approved 6% general homestead exemption, the owner of a median-valued homestead can expect to see an increase in his or her tax bill of approximately $40, or 3.9%, annually. Taking into account the full range of City-related rates, fees, and taxes paid by our typical resident—including property taxes, electric and water bills, cart rates for garbage and recycling services, the Clean Community Fee, Transportation User Fee, and Drainage Utility Fee—this representative homeowner will pay a combined $136 more annually for this basket of services in FY 2015-16, an increase of 3.6%.

As I mentioned above, we continue to strive for affordability. We must balance this goal against the community's overwhelming demand for broader and constantly improving services, the City's rapid growth, and the inevitable annual cost drivers associated with sustaining any large organization.

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I am confident the Budget before you today strikes an appropriate balance, securing and improving the financial health of our City, while making targeted investments in the service areas specifically identified by our community. I am proud to present it for your consideration.

Respectfully yours,

Marc A. Ott
City Manager

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Executive Summary

City of Austin
Fiscal Year 2015-16 Budget
Executive Summary

The Fiscal Year 2015-16 Budget for the City of Austin continues to provide our community with a wide range of public services that contribute to Austin's vibrant culture and livability. This Budget strikes a balance between maintaining service levels in one of America's fastest-growing cities and responding to concerns regarding affordability. Reflecting this focus on affordability, the Budget incorporates the City Council's decision to implement a 6% general homestead exemption, resulting in aggregate tax savings of $11.5 million for qualified homeowners and includes an additional $740,000 for financial assistance to displaced renting families.

The document before you represents the culmination of months of departmental business planning, economic analysis, financial forecasting, operational needs assessment, Council discussion, and public outreach. It is guided by our PRIDE values—Public Service & Engagement, Responsibility & Accountability, Innovation & Sustainability, Diversity & Inclusion, and Ethics & Integrity—that employees bring to their work every day, by our relentless pursuit of innovative and creative responses to the problems and opportunities facing the 11th-largest city in the United States, and by our obligation to hold ourselves to ever-increasing standards of performance.

The FY 2015-16 Budget is not only structurally sound and sustainable, it also addresses numerous operational needs resulting from the rapid growth that our City has experienced as well as offers targeted investments in high-priority service areas as identified through our extensive public engagement campaign.

While more in-depth detail regarding the data collected during our public outreach campaigns is provided later in this Executive Summary, a few of the key public inputs that influenced the development of this Budget are shown below:

Citizen Survey

- Rated Austin at or above the national average in 31 of 46 assessed areas;
- Rated Austin at least 10 percentage points below the national average for cities of comparable population in two areas: "Traffic flow on major streets" (23 percentage points below), and "How well the City is planning growth" (15 percentage points below);
- Identified service areas where the degree of satisfaction is low relative to the degree of importance as: "maintenance of City streets and sidewalks," "planning and development review," and "public safety services"; and,
- Showed that when asked to rate "Overall value for city tax dollars and fees," 40% of citizens responded that they were satisfied or very satisfied, four percentage points better than the national average. However, 30% of respondents expressed dissatisfaction. Satisfaction is down nine percentage points from previous years, indicating that residents and business owners may increasingly be feeling the pinch of higher tax and utility bills.

Budget-in-a-Box

- Public outreach effort in which citizens identified whether they would prefer to increase funding by 5%, decrease funding by 5%, or maintain funding at current levels with respect to a wide range of service categories.
- In no service category was the most commonly preferred choice to decrease funding.

- In the combined citywide results of both individual and group participants, the "Streets and Infrastructure," "Parks and Libraries," and "Health and Housing" service categories received majority support for increasing funding by five percent (5%).
- With respect to the "Emergency Response," "Clean Community," "Water," and "Energy" service categories, results indicated the majority of participants would prefer to keep the current funding level.
- "Planning and Economic Development" was the only service category in which one of the three options did not receive a majority of votes; however, the preference for maintaining funding at current levels received a plurality of votes.
- The citywide results for the average annual tax and utility bill were calculated using results from participants who indicated funding decisions for all eight service areas:
    - 58% of participants chose to increase the average tax and utility bill;
    - 1% of participants chose to keep the average tax and utility bill the same; and,
    - 41% of participants chose to decrease the average tax and utility bill.
- When results were analyzed at the district level, the individual and group results show considerable consistency across districts.

In response to this community-driven data, and from myriad additional public engagement efforts described in greater detail later in this document, the Budget includes many targeted investments in key service areas. Detail regarding these investments can be found below.

Budget Highlights

Expenses
Budgeted requirements for all City Funds total $3.5 billion, an increase of $36 million, or 1.0%, from the prior year. Thirty-three percent (33%) of these requirements are budgeted for Austin Energy, 23% for the City's General Fund operations, and 12% for Austin Water, with the remainder devoted to the City's enterprise operations.

Employees
The Budget includes funding for:

- 387.9 new full-time equivalent positions, including 288.3 new General Fund positions;
- A 3% salary increase for civilian employees and contractually mandated salary increases for our sworn police officers, firefighters, and medics in order to keep pace with Austin's cost of living and to attract, retain, and reward the world-class employees essential to our pursuit of being "Best Managed";
- Instituting a living wage of $13.03 per hour for all full-time and temporary employees;
- $1.4 million in salary adjustments beginning in August 2016 to remediate market imbalances: regional data shows that 30% of the City's civilian positions are currently paid below-market salaries; and,
- A 12% increase in City contributions to health insurance premiums as a result of rising healthcare costs, the expansion of coverage to include transgender and applied behavioral analysis services, and Council's amendment to provide health insurance to temporaries employed longer than 12 months. In order to partially offset these costs, employees with a spouse or dependents on the City's plan will have their premium contribution increase by 10%, while employee-only coverage will require the institution of a $10 per month premium contribution.

General Fund Revenue
The total budget for the General Fund is $911.2 million, a $57.1 million, or 6.7%, increase versus its fiscal year 2014-15 budgeted level.

- *Increased property tax collections*—$21.6 million of increased funding as a result of:
    - 12.2% growth in the tax base, including $2.9 billion in new construction value. This growth in the tax base is net of the adoption by City Council in June of an exemption of 6% of assessed property valuation for owner-occupied homesteads, and of an increase in the fixed-value property tax exemption for seniors and homeowners with disabilities from $70,000 to $80,000.

  - Decrease in the tax rate from 48.09 to 45.89 cents per $100 of taxable property valuation. Net of the 6% exemption, the owner of a median-value non-senior homestead assessed at $251,994 will pay a property tax bill of $90.59 per month, a *decrease* of $1.55, or 1.7%, versus the prior year.

- *Sales tax*—$17.4 million in additional funding will come from a projected 8.8% increase in sales tax receipts over budgeted fiscal year 2014-15 collections.
- *Development Fees*—$11.4 million will come from increased revenue from development- and building safety-related fees, including $4.5 million associated with bringing fee levels in line with the City's cost of providing these services.
- *Utility Transfers*—The transfer from Austin Water will increase by $2 million, while the transfer from Austin Energy remains unchanged at $105 million.
- *Franchise Fees*—Payments from gas, cable, and telecommunications franchises for use of the City's right-of-way will grow by $1.8 million.
- *Other*—The remaining $2.9 million is attributable to increases from the remainder of the City's other taxes, fees, and revenue sources, including an additional $0.6 million from Travis County per the terms of their interlocal agreement with the City for animal services.

General Fund Highlights

The City's General Fund departments are adding a combined 288.25 new positions to address a variety of growth-driven service demands, including the operation of new facilities.

- The Police department's budget includes funding for 50 officers to keep pace with growing service demands and to improve community based policing efforts. An additional fourteen civilian positions are included for the 911 call center.
- Twenty-nine paramedics are being added to the Emergency Medical Services department to address a service gap in the Loop 360 area that will result when a Travis County-funded medical unit is relocated, to begin implementation of the 42-hour work week, and to increase capacity of the Community Health Paramedic Program.
- The Fire department's budget includes funding for 21 positions, 16 of which are dedicated to staff the Shady Hollow fire station.
- The Library department's budget includes 48 positions in preparation for the opening of the New Central Library in November 2016. This 200,000 square foot "library of the future," centrally located on Lady Bird Lake, will include twelve public meeting spaces, a collection of over 500,000 items, and a food café. The budget also includes funding for 6 additional positions for the full restoration of Friday Library branch hours.
- Twenty-six positions are included in the newly formed Development Services department to address the significant backlog of permitting, plan review, and inspection activity that has resulted from an unprecedented level of development in the City over the past three years.
- Thirty-two positions are included in Health and Human Services to expand direct services and to increase infrastructure and capacity for core public health functions.

Enterprise Funds Highlights

The budgets for the City's Enterprise Departments balance rate and fee adjustments with the need for continuing financial stability, while in many cases including resources for new initiatives and service expansions.

- **Austin Energy—**No new positions and no revision to base rates, although adjustments in other charges will result in a net 3.1% *reduction* in the typical customer's monthly electric bill. Austin Energy will realize $3 million in savings through bond restructuring efforts and transfer $36 million to its strategic reserve fund, remaining on pace to fully fund reserves by fiscal year 2017-18.
- **Austin Water—**Includes rate increases—averaging 5.3% to the typical customer—necessary for the long-term financial health of the utility, including the introduction of a revenue stability charge. The size of the rate increase has been mitigated through cost containment measures such as delaying the implementation of a staffing plan for a second straight year and realizing $14 million in debt service savings as a result of bond restructuring. Importantly, Austin Water will also bolster its reserves by increasing its transfer to its Stability Reserve fund by $1.9 million to a total of $9.2 million.

- **Watershed Protection—**Includes a newly restructured Drainage Utility Fee, which is projected to increase the monthly charge for the typical homeowner from $9.80 to $10.86, an increase of 10.8%.
- **Austin Transportation—**Driven by a $1.11 per month increase in its allotment of the Transportation User Fee and a $0.20 per hour increase in parking meter charges, Austin Transportation's budget includes 22 new positions (including eight repurposed from Public Works) to support mobility programs and parking-related activities.
- **Public Works—**The Public Works Department is increasing its share of the Transportation User Fee by $0.41 per month. Public Works' Capital Improvement Program spending plan includes $25.9 million in new appropriations for street reconstruction and rehabilitation projects, sidewalk improvements, and other initiatives.
- **Aviation—**The Aviation Department is adding 37 new positions to address terminal expansion and ongoing customer growth.
- **Austin Code—**Includes funding to add nine positions focused on improving community engagement and increasing investigations. In order to maintain financial stability, Austin Code's residential portion of the Clean Community Fee is increasing by $0.25 per month.
- **Austin Resource Recovery—**Its residential portion of the Clean Community Fee is not increasing, but cart rates for the typical customer are raised by $1.70 per month in order to bolster reserves, offset cost drivers, add fifteen new positions to serve a growing customer base, expand the Universal Recycling Ordinance, and fund additional marketing efforts.

Internal Service Funds Highlights

- $1.1 million has been budgeted in the Support Services Fund to cover thirteen new positions for Mayor and Council staff support along with an additional $345,000 for the annualized cost of positions added in fiscal year 2014-15.
- The Communications and Technology Management Department will expend $9 million for critical infrastructure replacement, including data storage servers, network switches, and public safety radios. An additional $13.5 million is budgeted for technological initiatives in support of other City department's missions, including radio-frequency identification tags for the Library, electronic health records, and a real estate inventory system. $1.5 million is also budgeted to support the deployment of body cameras on police officers.
- The Fleet Department budget includes $12.2 million for vehicle replacements, much of which is funded by prior-year General Fund savings, and resources for seven new positions as well as for salary adjustments necessary to attract and retain qualified fleet technicians. The Fleet Department is also reducing its fuel budget by $9 million, the savings from which extend to all vehicle-using City departments.

Capital Improvement Program (CIP)

The CIP ensures the City's ability to maintain and improve public facilities and infrastructure assets that serve both the citizens and visitors of Austin. The CIP regularly includes design and construction of recreation centers, libraries, acquisition of parkland, repaving of streets, replacement and rehabilitation of water and wastewater lines, the transmission and distribution of power for residents, and expansion of information technology networks. The Capital Budget is a multi-year spending authorization, and as a result, there is a distinction between what the City plans to spend in the next fiscal year and the new appropriations required to be approved in the budget. The fiscal year 2015-16 Budget includes $629.6 million in new appropriations and $784.5 million in planned spending. Austin Energy and Aviation account for $397.3 million, or 63.1%, of total new appropriations due to the size and nature of the capital projects for these departments. In particular, the Aviation Department is undergoing a monumental expansion as it responds to significant growth in passengers by expanding the terminal and apron as well as adding a new parking garage.

In sum, the fiscal year 2015-16 Budget maintains the structural financial stability of the City and all of its funds and departments while ensuring that necessary services are maintained, improved, or expanded. General Fund reserves are increasing from 12.0% to 12.1%, maintaining compliance with reserve policies set forth by the City Council, and the City's Enterprise departments continue to bolster their reserves as well. This commitment to prudent fiscal management ensures that the City will continue to maintain its "AAA" General Obligation Debt rating and that the credit ratings of the City's electric and water utilities will also remain at their superlative levels. These expenditures are balanced through growth in a variety of revenue sources, including tax and fee adjustments that result in a net increase of $3.58, or 1.1%, per month for the typical Austin homeowner.

Honoring our Values

Any great organization is ultimately defined by its values. At the City of Austin, our core values are represented by the ethos of PRIDE: Public Service & Engagement; Responsibility & Accountability; Innovation & Sustainability; Diversity & Inclusion; and Ethics & Integrity. PRIDE signifies not only the attitude that motivates our workforce's exceptional service to our citizens and stakeholders; it is a blueprint for creatively and innovatively infusing these values into every aspect of our organization's operations.

Public Service & Engagement. *We will partner with one another and with our community to provide the best service possible.* On a citywide level, fiscal year 2015-16 marks the continuation of the recently launched citywide customer service initiative, aimed at ensuring that the provision of City services not only meets citizens' and stakeholders' expectations, but delivers an unmatched customer experience as well. More specifically, City departments have launched a host of ongoing initiatives with the goal of continually improving efforts to serve and engage the public.

- In FY 2013-14, the Neighborhood Housing and Community Development Department partnered with other City departments and community organizations to focus on affordable housing in order to meet the community goal of 350 permanent supportive housing units within four years. Success in this partnership and progress toward this goal has resulted in a revised target of 400 permanent supportive housing units, which will be part of Neighborhood Housing's FY 2015-16 work plan.
- Austin set the standard for engaging communities through the public input process of the *Imagine Austin Comprehensive Plan*, adopted by City Council in June 2012. This award-winning plan took more than two years to develop with tens of thousands of Austinites helping to shape it throughout the public process. This plan defines where the City is today and outlines where we want to go, creating a paradigm to guide decision-makers for the next 30 years. *Imagine Austin's* guidelines were key to informing both the operating and capital funding decisions that are included in the Budget, with City leadership maintaining a keen awareness of continuing progress toward achieving its long-range goals.
- On a grassroots level, the City also had unprecedented levels of public engagement in regard to *Budget-in-a-Box* 2.0, an interactive tool used to gather community budget priorities and specific input for the development of the FY 2015-16 Budget. More information on this standard-setting initiative is discussed in a later section of the Executive Summary.

Responsibility & Accountability. *We take responsibility for achieving results and hold ourselves accountable for our actions.*

- The City leads the way in the realm of performance measurement, tracking 1,150 metrics, and generating crucial data for informing budgetary decision-making. More information on the City's performance measurement dashboard is included in its own section of the Executive Summary below.
- The FY 2015-16 Budget maintains outstanding credit ratings by the three major credit rating agencies and keeps the interest costs associated with borrowing funds for capital improvement projects low. A 2015 bond refinancing has also allowed debt service repayment requirements to be reduced.
- The ending balances of the General Fund Reserves are budgeted to increase over estimated FY 2014-15 levels, and both Austin Energy and Austin Water continue to replenish their fund balances through a combination of rate increases and cost containment measures. Austin Energy expects to fully replenish their strategic reserve fund and be in compliance with the City financial policies by FY 2017-18.

Innovation and Sustainability. *We actively seek out good ideas that have lasting, positive impact on our work, our community and our environment.*

- In March 2014, the Austin Innovation Office fully launched with the hiring of the City's first Innovation Officer. This Office facilitates the development of unique and creative solutions to civic challenges through open government and by promoting innovation in our departments' approaches to serving the community.
- Austin is leading the way in environmental protection. The City's goal of achieving net zero greenhouse gas emissions citywide by 2050 is one of the world's most ambitious plans.

- In FY 2014-15, City Council approved an update to the Austin Energy Resource Plan to 2025, which will continue to improve the carbon footprint of the utility, significantly add to renewable energy sources, and keep electricity bills affordable by not raising system-wide rates more than two percent per year. Austin Energy is working tirelessly toward achieving these goals, and expects to have 55% renewable energy generation by 2025.
- Austin Water is also actively engaged in sustainability practices and has one of the most aggressive water conservation programs in Texas.

Diversity and Inclusion. *We recognize and respect a variety of perspectives, experiences and approaches that will help us achieve our organizational goals.* A key component of maintaining and promoting the economic, social, and ethnic diversity that contribute to Austin's unique character is ensuring that residents of all socioeconomic strata have a place in our city.

- The FY 2015-16 Budget incorporates the recently adopted 6% general homestead exemption for property taxes, the first such exemption in the City's history, as well as maintains the fixed-value property tax exemption of $70,000 for senior and disabled homeowners. It also includes an additional $740,000 for financial assistance to displaced renting families; capital funding for rental, homeownership, home repair, and architectural barrier removal programs; and funding for the renovation and expansion of the Austin Shelter for Women and Children. In total, these measures help to promote the continued diversity and stability of the City's population by increasing affordability across all housing types and providing a greater safety net for our most vulnerable residents.
- Our organization also leverages Austin's strong economy to expand opportunity and social equity for all residents. The Family Business Loan Program—a public-private partnership between the City of Austin, the federal Department of Housing and Urban Development, and participating private lenders to offer low-interest loans to qualified small businesses—was launched in May 2012 by the Economic Development Department with the mission of enabling existing local businesses to expand and create jobs, revitalize neighborhoods, increase the tax base of the City of Austin, and enhance overall quality of life for Austin residents.
- In the aftermath of the May 2015 floods, the small business program was dedicated to providing information and referrals for natural disaster recovery services to residents and small businesses in need, and served as a starting point for businesses as they rebuild.
- Our Small & Minority Business Resources department certified 127 new firms as minority-owned, women-owned or disadvantaged business enterprises.
- With specific respect to the City's workforce, already a model of diversity, the FY 2015-16 Budget further promotes inclusivity with the funding it provides to implement a living wage of $13.03 for full-time and temporary employees and to provide transgender and applied behavioral analysis benefits to the City's healthcare plan.

Ethics & Integrity. *Our actions will maintain the trust and confidence of the public and the organization.* The open government and transparency efforts of the City, along with continued guidance from the City's Law Department, City Auditor, and Chief Financial Officer, reflect the high value that the City of Austin places on public trust and organizational integrity. Through the City's website, austintexas.gov, and the Open Government link, financial, performance, and other statistical information is available for public review. The City Council also posts a publicly available Council Message Board, austincouncilforum.org, and complies with all Open Meeting Act requirements. The Austin Finance Online website has received the Texas Comptroller Leadership Circle platinum award for providing open financial and accounting data to the public. For the FY 2015-16 Budget, detailed financial information from the proposed document is available through Austin Finance Online and the open government data portal.

Listening to the Community

The City of Austin is dedicated to cultivating meaningful public engagement as a continuation of its goals to foster greater transparency and to strengthen its connection to the community. Our commitment to public participation is realized through input from our boards and commissions, community stakeholders, and the public at large. Engaging the public

helps us better understand service delivery issues and prioritize the use of limited resources. For the FY 2015-16 Budget process, staff sought resident feedback in-person, by mail, and online, which resulted in unprecedented levels of involvement from Austin residents.

Citizen Survey. Austin commissions a third-party vendor to conduct an annual survey of Austin residents, soliciting information about residents' satisfaction with City services, perception of the community, and assessment of Austin in comparison to other municipalities. The Citizen Survey is randomly stratified and the results are statistically significant with a precision of at least +/- 2.8 percent, which provides a valuable complement to more anecdotal measures of citizen priorities. The survey was mailed to a sample of 3,000 households in the City, of which 1,225 completed the survey by mail or phone. The respondents reflect the overall demographics of Austin in age, sex, educational attainment, household income, and race.

To provide a benchmark for assessment, the Citizen Survey provides a comparison to other large cities with populations over 250,000; the City of Austin rated at or above the national average in 31 of 46 assessed areas, with the following areas ranking ten percentage points above the national average:

- Overall quality of customer service (+28 percentage points)
- I feel safe in my neighborhood at night (+25 percentage points)
- I feel safe in city parks (+17 percentage points)
- Condition of streets in neighborhoods (+16 percentage points)
- Quality of residential curbside recycling services (+13 percentage points)
- Bulky item pick-up/removal services (+12 percentage points)
- Number of walking/biking trails (+11 percentage points)
- Overall quality of services provided (+11 percentage points)

Overall, the Citizen Survey indicated that most residents have a positive perception of the City, with a majority of those surveyed giving positive ratings for quality of life in Austin and as a place to live, work, and raise children. However, the City of Austin recognizes that there are areas for improvement. The Citizen Survey results indicate two areas in which the City of Austin rated at least 10% below the national average for cities of comparable population. These two areas were:

- Traffic flow on major streets (-23 percentage points)
- How well the City is planning growth (-15 percentage points)

Just as important as citizens' satisfaction with the quality of services is their satisfaction with the cost of those services. When asked to rate "Overall value for city tax dollars and fees," 40% responded that they were satisfied or very satisfied; four percentage points better than the national average. It is worth noting, however, that although these results are better than the average among our peer cities, 30% of respondents expressed dissatisfaction. Furthermore, satisfaction is down nine percentage points from previous years, indicating that residents and business owners may increasingly be feeling the pinch of higher tax and utility bills.

A final informative aspect of the Citizen Survey is its analysis of the intersection between citizen satisfaction with a particular City service and the level of importance placed on that service. Service areas where the degree of satisfaction is low relative to the degree of importance are identified by the survey consultant for potential additional investment. The top three such areas in the most recent Citizen Survey are maintenance of City streets and sidewalks, planning and development review, and public safety services.

Budget-in-a-Box. This award-winning activity is designed for participants to facilitate their own small group discussions about the City of Austin's services, performance, and budget. *Budget-in-a-Box* was first used in 2013 to develop the FY 2013-14 Budget and was updated for use for the FY 2015-16 Budget. As part of the City's commitment to this exercise, staff facilitated 30 events throughout the community, with at least two events in each City Council District. *Budget-in-a-Box* was also available online and by mail for those interested in hosting their own group discussion or unable to attend a facilitated event. The results were returned to the City via mail or an online form. A Spanish-language version of the group

activity was also made available. In sum, participation in *Budget-in-a-Box* increased by 212 percent from when it was first used as an engagement tool in 2013. This outstanding step forward in reaching the community was the result of including valuable input from City Council offices, significant staff effort and innovation, such as providing the content in a web app version that received 1,577 responses. In response to a brief survey completed after the *Budget-in-a-Box* activity, 58 percent of respondents either agreed or agreed strongly with the statement "I am satisfied with the opportunities that are available to provide input on the City's budget."

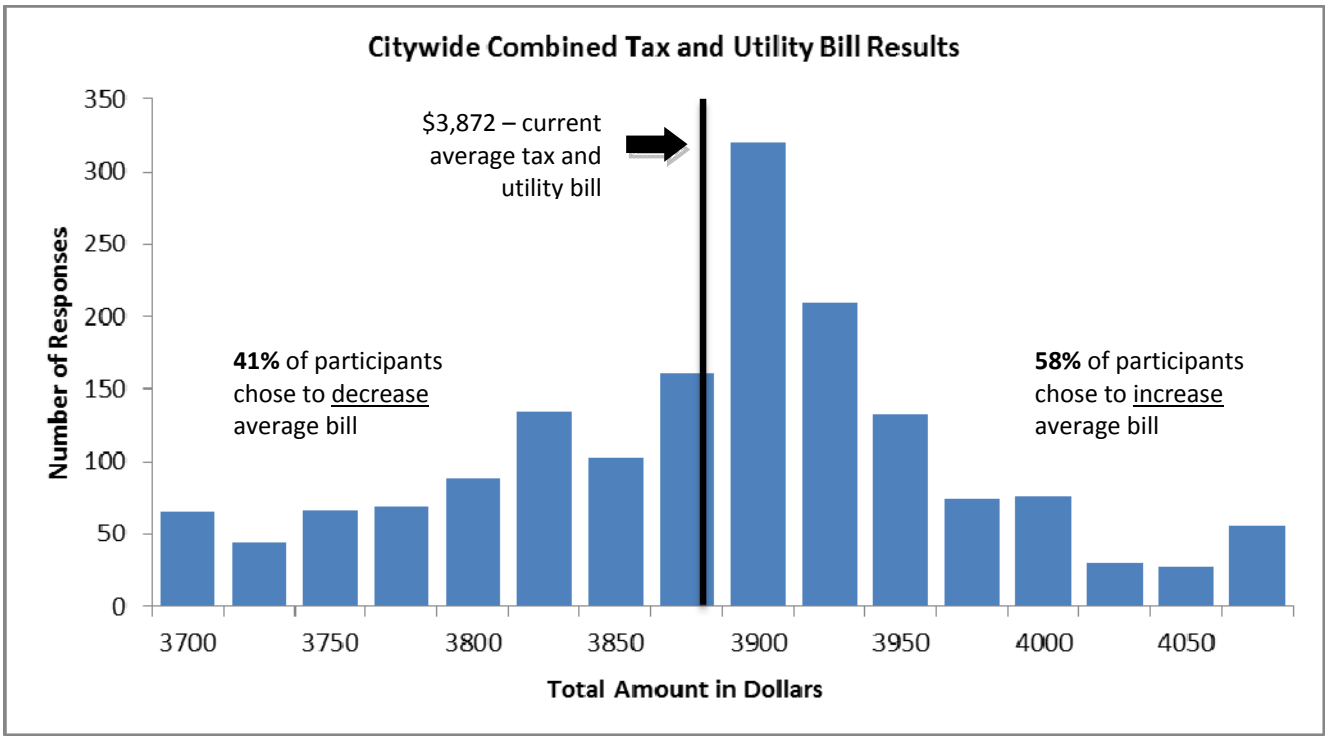
Budget-in-a-Box provides information on eight City service areas and requires participants to make a funding decision for each area. Participants were asked to choose among three funding options: increase current funding by five percent, maintain funding at its existing level, or reduce current funding by five percent, with the understanding that any increase in expenditures would be funded from taxes and utility bills. The results of the activity were categorized and analyzed in two groups: individual results and group results. The individual results represent the opinion of a single participant. The group results represent the opinion of a group of two or more participants asked to discuss and reach a consensus on how to fund each service area. In the combined citywide results of both the individual and group results, Streets and Infrastructure, Parks and Libraries, and Health and Housing results indicated a majority preference of increasing funding by five percent. With respect to Emergency Response, Clean Community, Water, and Energy, results indicated the majority of participants would prefer to keep the current funding level. Planning and Economic Development was the only service category in which one of the three options did not receive a majority of votes; however, the preference for keeping the current funding for Planning and Economic Development received a plurality of votes. In no service category was the most commonly preferred choice to decrease funding.

The *Budget-in-a-Box* engagement process was the first budget public engagement effort after the implementation of the voter approved 10-ONE district-based City Council system. As such, the engagement process and collection of results were designed to allow for both citywide and district-level analysis. When *Budget-in-a-Box* results were analyzed at the district-level, the individual and group results show considerable consistency across districts. For example, in all ten City Council districts, there were three service categories where the most commonly chosen funding decision was to increase funding by five percent: Streets and Infrastructure, Parks and Libraries, and Health and Housing. Furthermore, increasing funding by five percent for Streets and Infrastructure was the most commonly preferred funding decision across all service categories and all City Council districts. Funding decisions varied amongst the other service categories across districts. However, regardless of district, in no service category was there a majority of participants who elected to decrease funding.

At the end of the *Budget-in-a-Box* exercise, a group or individual calculated how their funding choices impacted the combined property tax and utility bill of the average resident. If a participant chose to increase all eight service areas by five percent, the average resident's total annual bill increased from $3,872 to $4,065. In contrast, if a participant chose to decrease all 8 service areas by five percent, the total annual bill decreased from $3,872 to $3,677. For participants who chose a combination of funding strategies, the annual total fell within this $3,677 to $4,065 range. The citywide results for the average annual tax and utility bill were calculated using results from participants who indicated funding decisions for all eight service areas. 1,655 complete responses were received from residents across the City. Of these:

- 58% of participants chose to increase the average tax and utility bill;
- 1% of participants chose to keep the average tax and utility bill the same; and,
- 41% of participants chose to decrease the average tax and utility bill.

The graph on the following page shows the distribution of all completed responses:



Public Budget Meetings with the City's Boards and Commissions. Eighteen departments presented at Board and Commission meetings during the months of May and June. These meetings provided opportunities for Board and Commission members and members of the general public to learn about the respective departments' budgets. Board and Commission members were able to engage directly with each department's financial and executive staff, asking questions or voicing concern or support for the financial forecast, and identifying potential areas for investment or reallocation in the FY 2015-16. This feedback was closely considered in crafting this Budget.

Public Engagement Report. The annual Public Engagement Report provides detailed information on budget public engagement efforts. For FY 2015-16, the report, which is available on Austin Finance Online, provides a thorough analysis of the input received from the *Budget-in-a-Box* process, including its design, implementation, and level of participation. The report highlights the results, at the citywide and City Council district level, for the eight City service areas, the combined tax and utility bill, and participant comments. Also included in the report are summaries of financial forecast presentations and board member discussions at eighteen Boards and Commissions meetings, as well as, the executive summary from the annual Citizen Survey.

Meeting Customer Expectations

In response to the community-driven data gleaned from the myriad public engagement efforts described above, the Budget includes many targeted investments in key service areas, as well as targeted tax relief for homeowners in the form of a 6% homestead exemption. Some service enhancement highlights specifically tied to the public engagement process include:

- Transportation and Mobility: Twelve positions in the Mobility Fund to expand data collection, improve the arterial streets management program, and enhance customer service; $15.1 million in planned capital improvement spending for transportation and mobility; and $45.7 million in planned capital improvement spending for street, bridge, sidewalks, and trail improvements. $1.3 million is also included in the Budget Stabilization Reserve Fund for traffic safety improvements at Austin's five most dangerous intersections.

- Parks and Libraries: An additional $2.3 million in Library funding to support 48.25 new full-time equivalent positions, operations and maintenance expenses, and one-time relocation costs associated with the opening of the New Central Library in November 2016 and funding for 6 additional positions for the full restoration of Friday Library branch hours; and an increase of $1.0 million in the Parks and Recreation Department's budget to fund seventeen positions, including recreation center programming assistants and coordinators, park maintenance workers, and added funding for the park ranger program.
- Development Services: $2.7 million and 26 new positions to allow the department to begin implementing numerous recommendations from a recent study by an outside consultant aimed at improving performance and reducing wait times. The cost of implementing these recommendations has been partially offset by efforts to bring the Department's fee structure in line with its cost of providing services.
- Health and Housing: Five additional positions associated with chronic disease prevention and control which had previously been funded by grants that are now expiring; an additional $740,000 for social service contracts to provide rental assistance for dislocated families. Thirty-two positions are also included to expand direct services and to increase infrastructure and capacity for core public health functions.

Managing Growth

Austin's growth in recent years, with respect to population, area, density, tourism, and the economy, has been dramatic. Since 2010, the City's population has grown by more than 100,000 residents, passenger traffic at Austin Bergstrom International Airport is up nearly 30 percent, and we have seen more than 38,000 residential dwelling units permitted. In response to this strong demand for the Austin experience, the City has increased staffing levels in recent years to keep pace with the concomitant growth in demand for City of Austin services. This trend continues in fiscal year 2015-16 with the addition of more than 340 new staff positions. Highlights from some of the most impacted service areas include:

- Police: 50 sworn police positions to keep pace with growing workload and to improve community-based policing efforts; and fourteen positions for the 911 call center to address increased call intake from all three public safety departments.
- Emergency Medical Services: 29 new positions in order for the Department to create a new unit to service an area that will no longer be covered by Travis County personnel, to implement the 42-hour work week, and to increase capacity of the Community Health Paramedic Program.
- Fire: 16 positions to staff the Shady Hollow fire station to improve response time in Southwest Austin.
- Aviation: 37 positions related to the opening of the terminal east infill project, increased demand in the areas of airport planning, administration, and development, and to meet customer service expectations in the face of unprecedented growth in passenger traffic.
- Austin Convention Center: 16 positions to service areas understaffed as result of event growth and customer demand.
- Austin Resource Recovery: 15 positions to keep pace with customer growth in the curbside collection program and continued implementation of the City's universal recycling ordinance.
- Austin Code: Nine positions related to growth in the number of code violation cases, short-term rental applications, and emergency tenant relocation assistance.

Valuing Our Employees

The roughly 13,000 men and women who comprise the City of Austin workforce are truly our greatest assets. As a municipal service organization, there is little we could accomplish without their collective expertise, professionalism, integrity, work ethic, and selfless dedication to their community. That is why continued investment in our workforce remains critical to our organization's success.

Wages. In an effort to continue to attract, retain, and reward world-class employees—work essential to the pursuit of being Best Managed—the Budget includes a 3% wage adjustment for civilian employees in FY 2015-16. In addition, funding has been included to implement the results of a market study for certain civilian titles, effective August 1, 2016. Currently, 30% of non-sworn jobs are paid below-market wages. To protect our most vulnerable employees, the living wage for full-time and temporary employees is being increased to $13.03 per hour. The Budget also includes a continuation of the Service Incentive Pay program, which allows for an annual lump-sum payment to civilian employees based on tenure.

Other Texas Entities Wage Increases

Entity	2015
Dallas	3.0%
El Paso	0.-4.5%
Fort Worth	4.0%
Houston	3.0%
San Antonio	2.0%
Travis County	1.5% + $1,000
AISD	2.0%

Sworn employees of the City's three public safety departments receive wage increases in accordance with negotiated labor contracts. Sworn EMS employees and Austin Police Association members will receive base wage increases of 1% in FY 2015-16 and 2% the following year, as established in labor contracts approved in 2013. Both groups will also continue to receive additional salary enhancements through Step and Longevity pay policies. Per the recently approved labor contract with the Austin Firefighters' Association, Firefighters will received a 1% increase in June 2015 and will receive an additional 2.5% increase in FY 2015-16, in addition to negotiated Step and Longevity pay.

Salary Budget Increases by State - Texas

Year	Results	Mean	Median
2012	Actual	2.9%	3.0%
2013	Actual	3.0%	3.0%
2014	Actual	3.1%	3.0%
2015	Projected	3.1%	3.0%

Source: WorldatWork Salary and Budget Survey

Medical Insurance. Beginning in FY 2015-16, all regular and all full-time and part-time temporary workers who have worked for the City a minimum of 12 months are eligible for health insurance. This year the City has experienced growth in healthcare claims in excess of 10%, driven largely by high-cost specialty drugs and the frequency of large medical claims exceeding $75,000. Adding to the FY 2015-16 costs are the addition of plan enhancements which include transgender and applied behavioral analysis benefits. In FY 2015-16, the City is increasing its contribution to the Employee Benefits Fund for healthcare expenses by 12%. Beginning January 1, 2016, the City will introduce a $10 monthly premium for employees enrolled in the Preferred Provider Organization employee-only coverage. Employees enrolled in the Health Maintenance Organization employee-only coverage will pay an additional $10 per month, for a total premium of $20 per month. The Consumer Driven Health Plan that was introduced in 2015 designed to encourage wise choices in the use of healthcare services will remain at no cost to the employee. For spouse and family plans, the premium will increase 10%. The City is committed to meeting the challenge of maintaining cost-effective and sustainable benefits and therefore continues to expand its wide-ranging wellness programs encouraging healthy behaviors and early disease detection.

Retirement Benefits. The FY 2015-16 Budget projects financial stability in all three of the City's retirement systems: the Employees' Retirement System (ERS), the Police Retirement System (PRS), and the Firefighters' Retirement System (FRS). The City's contribution rates to these systems are currently 18%, 21.63% and 22.05% of employees' salaries, respectively. Sworn EMS and all civilian employee contributions to the ERS remain fixed, at 8% of salary, as do police officers' contributions to the PRS, at 13%. Active FRS member contributions remain at their level of 18.2% of base salary in FY 2015-16, but this contribution rate is scheduled to increase to 18.7% in FY 2016-17.

Tracking Performance – The City of Austin Dashboard

The City of Austin has been using data to track its performance for decades, publishing its first budget document including performance measures in 1970. The City of Austin's performance management system is based on a continuous cycle of planning, budgeting, reporting, and decision-making. In order to make good business decisions, citizens and the City government need the highest quality performance information available. The use of performance measures makes it possible to:

- Identify the results departments intend to achieve;
- Monitor performance and provide feedback;
- Make good business decisions based on reliable, accurate, understandable and consistent data;
- Shift the organizational focus from "what we do" to "what customers get";
- Produce better results and provide better services to customers; and,
- Know when success has been achieved.

As a result of our performance management efforts, the City of Austin has been recognized annually by the Government Finance Officers Association for excellence in budget preparation since 1988 and by the International City/County Management Association for excellence in performance management since 2002.

This Budget includes 1,150 performance measures that have been identified by the City's departments and offices as important metrics for monitoring the success and performance of their services. Departmental program budgets are developed based on the goals and results that departments expect to achieve during the fiscal year. The City of Austin mandates that departments set realistic, yet challenging, annual targets or projections for their measures. As performance has improved, many departments have also increased the difficulty of their targets to keep pace, reflecting our commitment to providing the best services possible to Austin's residents. A few of the targets are extremely difficult to reach, but have been consciously selected as such to reflect City or department ideals. As a result, reaching 100% of the targets and projections set for all performance measures may never be realized. However, setting targets, tracking and analyzing data, and discussing and making decisions driven by the outcomes are beneficial processes for the City organization and critical drivers of improving City service delivery.

Just as important as comparing performance against set targets and projections, is the ability performance measures provide to assess improvement from year to year. In order to better track performance trends, the Budget document provides for each performance measure, if available, two years of actual results (FY 2012-13 and FY 2013-14), the FY 2014-15 year-end estimate and target or projection, and the FY 2015-16 target or projection. In addition, selected key indicators are graphed and explained throughout the departmental budget highlights pages.

The following table lists the 21 City of Austin Dashboard measures for FY 2015-16, and includes four years of historical actuals, year-end estimates and projected targets for FY 2014-15, and projected targets for FY 2015-16. The City of Austin Dashboard measures were selected in March 2011, using a collaborative process between City staff and a citizen panel comprised of graduates from the CityWorks Academy. The idea behind an organizational dashboard is to provide a summarized snapshot of performance for the most important services that a city provides, so that these measures can easily and frequently be reviewed by city staff, Council, and citizens. Having this Dashboard in place further improves performance reporting, increases transparency and accountability, and helps to achieve the City's mission of being the Best Managed City in the world.

The Dashboard measures meet one or more of the following criteria established by the citizen group:

- Having the greatest population impact or impact on marginalized populations;
- Measuring the impact on quality of life, safety, health, affordability, or Austin's sustainability goals;
- Measuring efficiency of operations/optimization;
- Having measure language that resonates with a general population;
- Having a reporting frequency that is quarterly or monthly; and,
- Being clear and meaningful in how it is reported, with a preference toward rates and percentages.

City of Austin Dashboard Measures

Measure Name	2010-11	2011-12	2012-13	2013-14	2014-15 Estimate	2014-15 Amended	2015-16 Approved	2015 On Track?
Citywide Dashboard: Public Safety								
Violent crime rate per 1,000 population	4.30	4.09	3.63	4.06	3.70	5.01	4.96	✓
Property crime rate per 1,000 population	52.35	52.19	48.50	45.80	41.41	54.49	50.77	✓
Total police response time for emergency and urgent calls	6:45	7:19	7:30	7:45	7:58	7:30	7:45	
Percent of potentially life-threatening calls (priority one) responded to by Emergency Medical Services within 9 minutes and 59 seconds within the City of Austin	93.7%	91.1%	91.9%	92.9%	91.95%	90%	90%	✓
Percent of emergency incidents where the amount of time between call receipt and the arrival of the Austin Fire Department unit is 8 minutes or less	86%	86%	85%	85%	86%	88%	90%	
Percent of structure fires confined to room of origin	81%	86%	82%	83%	85%	85%	85%	✓
Citywide Dashboard: Community Services								
Total number of households/persons assisted through all services provided by Neighborhood Housing and Community Development	6,621	6,461	6,073	6,509	5,695	5,695	6,227	✓
Percent of animal shelter live outcomes	89.0%	92.6%	92.6%	94.1%	90%	90%	90%	✓
Percent of households served through City of Austin social service contracts that maintain housing or transition into housing from homelessness	75%	76%	81%	80%	78%	75%	75%	✓
Number of client visits at the Shots for Tots Clinics for Vaccines for Children (VFC) eligible children ages 0-18	9,934	7,960	6,994	7,583	8,500	10,000	8,500	
Library program attendance per capita	0.15	0.14	0.16	0.18	0.18	0.19	0.18	
Citizen satisfaction with the appearance of park grounds	69%	71%	72%	71%	71%	70%	70%	✓
Citywide Dashboard: Development and Transportation Services								
Percent of building inspections performed within 24 hours of request	94%	94%	91%	91%	90%	90%	95%	✓
Percent of lane miles in fair to excellent condition	79.0%	80.0%	78.0%	79.5%	79.7%	79.8%	79.6%	
Percent of residents "satisfied" or "very satisfied" with traffic flow on major streets	28%	27%	23%	19%	25%	29%	30%	
Citywide Dashboard: Utility/Major Enterprises								
System Average Interruption Frequency Index (SAIFI) (electricity outage frequency)	0.77	0.77	0.59	0.57	0.80	0.80	0.80	✓
Renewable Power as a Percent of Consumption	10.3%	15.1%	20.3%	20.8%	23.3%	31.8%	30.5%	
Drinking Water Quality: Turbidity	0.07	0.09	0.09	0.11	0.10	0.10	0.10	✓
Percent of waste stream diverted by Austin Resource Recovery curbside, reuse, and household hazardous waste operations	38.6%	37.9%	39.6%	39.6%	42.2%	42.48%	50%	
Citywide Dashboard: Economic and Financial Health								
Number of new jobs created through all economic development efforts	1,689	4,139	1,794	2,315	262	500	785	
City of Austin's bond ratings: GO Bonds: Moody's, Standard and Poor's, Fitch Investors Combined Utility Revenue Bonds: Moody's, Standard and Poor's, Fitch Investors	Aaa, AAA, AAA, A1, AA, AA-	Aaa, AAA, AAA, Aa1, AA, AA-	Aaa, AAA, AAA, Aa1, AA, AA	Aaa, AAA, AAA, Aa1, AA, AA	Aaa, AAA, AAA, Aa1, AA, AA	Aaa, AAA, AAA, Aa1, AA, AA	Aaa, AAA, AAA, Aa1, AA, AA	✓

The Dashboard includes indicators from the major service areas of Public Safety, Community Services, Development and Transportation Services, Utilities/Major Enterprises, and Economic and Financial Health. Taken collectively, these 21 indicators give City Council, City Management, and the residents of Austin a tool for quickly assessing how well the City of Austin is performing. The Dashboard measures and the performance measures shown in this budget document are also available online through the City's ePerformance Measures database at www.austintexas.gov/budget/eperf/index.cfm.

Of the 21 Dashboard measures, thirteen, or 62%, have improved or maintained performance overall during the four-year timeframe from FY 2010-11 to FY 2013-14, and fourteen, or 67%, met their established FY 2013-14 performance targets. Twelve of the measures, or 57%, are on track to meet their FY 2014-15 performance targets.

Department/Fund Highlights: Operating Budget

Animal Services. The Animal Services Office's (ASO) budget for FY 2015-16 totals $11.7 million and 106.5 FTEs. This includes 7 new Animal Care Workers and 1 Animal Health Technician Lead to address workload issues related to maintaining the Council-mandated 90% live outcome goal and to support the dog behavior program. The Budget also includes a total of $0.1 million for overtime costs associated with sustaining the City's No Kill status and for heartworm treatment.

Austin Code. The FY 2015-16 Budget of $20.1 million includes an increase in its portion of the Clean Community Fee of $0.25 per month for residential customers and $0.50 per month for commercial customers. The increase in revenue will support the addition of 8 new positions and 1 transferring employee from the Public Works Department to help the department keep pace with the growing caseload and improve customer satisfaction.

Austin Convention Center. The Austin Convention Center Department (ACCD) is responsible for operations and maintenance of the Austin Convention Center, the Palmer Events Center (PEC), and 3 parking garages. The primary funding source for the Convention Center is the Hotel Occupancy Tax, which accounts for 62% of the Convention Center's total budgeted revenue of $93.0 million in FY 2015-16. Current collection trends are strong largely due to the growing economy and increasing travel and convention business activity. Another successful year of Formula 1 and South by Southwest events, 13 new conventions, and 236,986 room nights contributed to a robust 12% increase in year-to-date Hotel Occupancy Tax collections over the same period of the prior fiscal year. Operating requirements are decreasing by $8.1 million from FY 2014-15 to a total of $93.1 million. This reduction is the net result of a $12.1 million decrease in transfers to the Capital Improvement Program (CIP) due to the timing of previous years' transfers, and increased expenditures resulting from the continued customer growth and the need to service understaffed areas, including the addition of 16 positions for $1.0 million.

Austin Energy. Austin Energy (AE) is the City of Austin's municipally owned and operated electric utility, providing retail electric service to over 455,000 metered customers in its 437-square-mile service area (206 square miles in the city of Austin and 231 square miles in Travis and Williamson counties). AE's budget for FY 2015-16 includes $1.40 billion in revenue, which represents a decrease of $26.9 million as compared to the FY 2014-15 Budget, mainly due to lower power supply revenue. Requirements are decreasing by $79.5 million due to lower power supply costs. AE continues to improve its financial metrics as the FY 2015-16 Budget will include a transfer to reserves of $45 million in order to help comply with financial policies and provide AE with the ability to invest in efficient technologies and competitive generation resources as outlined in the updated generation resource plan to 2025.

AE's FY 2015-16 Budget does not include a base rate increase but does include adjustments to the Regulatory charge to recover transmission infrastructure costs in the Electric Reliability Council of Texas grid charged to all electric customers in the region, and a decrease to the Power Supply Adjustment for changes in fuel and power costs. The combined impact of these adjustments to an average residential customer using 1,000 kilowatt hours of electricity is a *decrease* of $3.33 per

month. These changes will provide the resources necessary to enable Austin Energy's continued success in the delivery of clean, affordable, reliable energy and excellent customer service in the most efficient and cost-effective manner.

Austin Public Library. The Austin Public Library operates 20 branch libraries, the Faulk Central Library, and the Austin History Center. The FY 2015-16 Operating Budget includes $2.3 million and 48.25 new positions to support the first year of a three-year plan to fund the operations of the New Central Library, expected to open in late 2016. Funding for mandatory building operations and maintenance and funding for 6 FTEs to restore Friday Library branch hours is also included.

Austin Resource Recovery. Austin Resource Recovery's (ARR) FY 2015-16 proposed Budget of $89.6 million will fund operations dedicated to providing quality customer service across a broad range of services, including curbside collection of trash, recycling, yard trimmings, brush, and bulk items, as well as street sweeping, litter abatement, household hazardous waste collection, and dead animal pickup. Fifteen additional positions and $7.5 million are included in the budget to continue the Department's mission in light of customer growth, to continue implementation of the Universal Recycling Ordinance, and for equipment purchases needed for citywide implementation of the organics collection program (scheduled to begin in FY 2016-17).

ARR supports its operations largely through rates charged to customers. Proposed rate and fee increases for FY 2015-16 are necessary to fund the proposed program expansions and to serve a rapidly increasing customer base. Base customer charges for both residential and commercial customers are proposed to increase by $1.70 per month. Clean Community Fee rates for commercial customers are proposed to increase by $3.00 per month. These rate increases, along with customer base growth, are expected to generate $88.4 million in revenue, a $7.8 million increase over the prior year.

Austin Transportation. The FY 2015-16 Budget includes revenue and expenditures to support the mission and programs of the Austin Transportation Department's (ATD) Mobility Fund and Parking Management Fund. The Mobility Fund derives revenue primarily from the Transportation User Fee (TUF), which is shared with the Public Works Department (PWD) Transportation Fund, and from right-of-way management fees through the One Stop Shop. ATD's share of the TUF is increasing by $1.11 a month per single-family home to fund increases in citywide cost drivers and the addition of 22 positions (8 repurposed from Public Works) to enhance mobility programs and parking-related activities. The Parking Management Fund, responsible for parking enforcement activities citywide, is experiencing an increase in revenue driven by a $0.20 increase to the downtown hourly parking rate.

Transportation and mobility improvements were identified through City public engagement efforts as top community priorities. Accordingly, ATD is making a new investment in the overall transportation system of $4.9 million. These funds will focus on improving operations at the Transportation Management Center, implementing more signal timing plans, and initiating consolidated safety and strategic mobility plans to study the potential of implementing impact fees for new development.

Austin Water. Austin Water (AW) provides water, wastewater, reclaimed water, conservation and environmental protection services to nearly 890,000 retail and wholesale customers spanning more than 500 square miles. AW's budget for FY 2015-16 includes revenue and transfers in of $562.9 million, primarily from the sale of water, wastewater, and reclaimed water. Total requirements for operations and maintenance, debt service, and transfers amount to $518.3 million, an increase of $8.5 million or 1.7% in total requirements as compared to the FY 2014-15 Budget, primarily as a result of increases in base cost drivers such as wage adjustments, insurance costs, bad debt expenses, and AW's allocation of billing and customer care costs. Austin Water is also projecting an increase to the operating fund cash transfer for water, wastewater, and reclaimed water CIP spending. Debt service requirements are projected to decrease $14.0 million due to savings produced by a 2015 bond refinancing.

On the revenue side, AW will implement a combined system-wide rate increase that consists of 4.8% water service, 4.8% wastewater service, and 15.0% system-wide reclaimed water rate adjustments. Water consumption in the residential customer class has continued to drop since FY 2011-12 and AW has adjusted its projections to more closely align with the new average residential customer usage pattern that has emerged in the wake of continuing Stage 2 water use restrictions and drought conditions. The FY 2015-16 Budget assumes a reduction in the average residential customer

water consumption from the FY 2014-15 estimate of 5,700 gallons to 5,600 gallons, while the wastewater average assumes 4,000 gallons of wastewater discharge. The combined impact of the water and wastewater rate changes to a typical AW residential customer is projected to be an increase of $3.93 per month.

Aviation. The FY 2015-16 Budget for Austin Bergstrom International Airport (ABIA) includes $129.8 million in revenue from airlines, parking, concessions, rentals, and other fees, and $114.4 million in total requirements for operations, debt service, and other transfers, including a $20.9 million transfer to the Airport Capital Fund. The Budget includes funding for 37 new positions to meet demands from overall growth and the expansion of the Barbara Jordan Terminal and Consolidated Rental Car Facility (CONRAC). This expansion is driven by 4% projected growth in passenger traffic, which is a conservative estimate based on passenger growth of 7.8% in the prior year. Per passenger revenue from airlines is increasing by 12.6% to $9.63, and non-airline revenue realized from parking, rentals, and concessions is expected to grow by 7.5%, to $12.48 per passenger.

Communications and Technology Management (CTM). In FY 2015-16, CTM's budget is increasing by $4.6 million, or 5.5%, for a total expenditure budget of $88.6 million. CTM supports the City's major technology infrastructure and initiatives, from providing a reliable and secure network to spearheading the use of new technologies to improve productivity and effectiveness. The Department provides critical installation and maintenance of several public safety communication systems and devices, as well as training and help-desk services to City employees.

Development Services. Significant, comprehensive changes to the City's development and permitting processes are planned as part of the FY 2015-16 Budget. The former Planning and Development Review Department is reorganized into two departments: Development Services and Planning and Zoning. The FY 2015-16 Budget for the Development Services Department (DSD) totals $39.3 million and 3245 positions, including the transfer of 5 positions from the Parks and Recreation Department's forestry group and 1 environmental position from the Office of Sustainability. To address workload issues, reduce permit review backlog, and increase efficiency and quality of service provided, DSD is receiving nine months of funding and associated one-time costs for 26 new positions. Other additional funding is budgeted for training, employee reclassifications and additional office space.

Over the prior year, DSD contracted with a consultant to assess the department's service provision costs and to develop recommendations for achieving full cost recovery through fee increases over the next few years. For FY 2015-16, fees are increasing to full cost of service resulting in an additional $4.5 million in revenue and offsetting all of the year-over-year departmental expenditure increases.

Economic Development. The Economic Development Department (EDD) targets new and small business development to increase opportunities for jobs by drawing on the strengths of Austin's diversified economic drivers: cultural arts, music, small business, redevelopment, and global business recruitment, via a $14.8 million operating budget. The FY 2015-16 Budget includes $15.4 million for economic incentive agreements that will create jobs, increase the City's tax base, diversify the local economy, and provide a strong economic foundation for all residents. EDD will launch the Einstein Project, a $50,000 public-private education initiative designed to help lift 37,000 Austin children out of poverty in the next ten years. EDD will also add two positions and funding to address the Austin Music Census and $300,000 in funding for the African American Cultural Center.

Emergency Medical Services. The FY 2015-16 budget of the Emergency Medical Services (EMS) Department provides funding for 518 sworn personnel, 81.5 civilian positions, and operation of 38 full-time ambulance units and four demand units. A budget of $78.3 million includes a 1% wage and step increases for all sworn personnel, full-year funding for 15 new sworn positions to begin implementation of the 42-hour work week and 2 new sworn positions to increase capacity of the Community Health Paramedic Program, and nine months of funding for 12 new sworn positions to operate a new medical unit in FY 2015-16. Fee revenue is budgeted to remain constant at $42.1 million.

Fire. The Austin Fire Department (AFD) houses 1,147 sworn and 97 civilian positions committed to creating safer communities through prevention, preparedness and effective emergency response. The Department is experiencing an overall increase of $8.9 million in their operating budget for FY 2015-16, primarily as a result of $3.3 million in additional personnel costs related to the Collective Bargaining Agreement for sworn employees ratified in June of 2015. Funding of

$0.9 million is included to fully fund the 36 Firefighters transferred into the General Fund in FY 2014-15 from the Staffing for Adequate Fire and Emergency Response (SAFER) grant. Four months of funding in the amount of $0.6 million is also included to fund 4 Lieutenants, 4 Fire Specialists, and 8 Firefighters for the Shady Hollow fire station. A total of $0.5 million for a Lieutenant position assigned to the FBI's Joint Terrorism Task Force, a Lieutenant position for Group Home inspection, 2 civilian positions to address the development plan review backlog, and 1 Administrative Specialist position for processing fire protection system permits are also incorporated into this budget.

Fleet Services. In FY 2015-16, Fleet Services' budget is increasing by $3.3 million, or 6.4%, for a total expenditure budget of $54.8 million. Services provided by the Fleet department include managing the full lifecycle of all vehicles and equipment, which comprises acquisitions, fueling, maintenance, repair, and disposition. Fleet continues to experience rising costs directly tied to the maintenance of City vehicles and consistent growth in the fleet. During FY 2014-15, Fleet experienced a dramatic decline in the price of fuel. These savings of nearly $9 million are passed on to departments in FY 2015-16. Fleet has had difficulty in the past few fiscal years recruiting and retaining qualified vehicle technicians due to competition from the private sector. In response to these market drivers, Fleet Services is implementing a technician market-wage increase. The Department is also adding 7 positions to handle the change in state law for vehicle registrations, inventory and tire needs, and a contract compliance position recommended by the City Auditor.

Health and Human Services. The Health and Human Services Department's (HHSD) budget is composed of $61.1 million from the General Fund and $22.4 million in grants funding. Combined, these funds support 465.75 FTEs. Expenditure increases include $0.6 million for 2 new security guards at neighborhood centers, 1 Environmental Health Officer to assist Development Services One Stop Shop, and the conversion of 5 grant-funded staff to General Fund staff for chronic disease prevention and control. Also included in the budget is $740,000 to provide for rental and financial assistance to displaced residents. During budget adoption, $2.5 million was added for nine months of funding for 29 new staff members to expand direct services and decrease health inequities. In addition, $1.8 million was added to increase existing Social Services contracts and $0.2 million was added to support the Rundberg community's efforts to minimize health issues.

Municipal Court. Municipal Court is projecting total General Fund requirements of $21.1 million for FY 2015-16, a $1.4 million increase. Due to the growing workload at the Downtown Austin Community Court (DACC), 1 case manager is being added. Funding of $150,000 is also included for an increase in contract costs for the Road to Recovery program, a substance-abuse recovery program designed to provide 90 days of residential and 90 days of intensive aftercare treatment, in order to enhance services offered and increase the number of clients aided.

Neighborhood Housing and Community Development. The Neighborhood Housing and Community Development Department (NHCD) provides housing, community and small business development services for the benefit of eligible residents. Beginning in FY 2015-16, NHCD will be incorporated into the General Fund; however, this change will have no fiscal impact on the department or General Fund. NHCD is projecting an overall decrease in requirements of $0.5 million in FY 2015-16 due largely to a reduction in Communications & Technology Management and Support Services Fund costs. Service levels and positions are not impacted by this decrease and are being maintained at existing levels.

Parks and Recreation. The Parks and Recreation Department (PARD) is responsible for maintaining a premier park system for all of Austin's citizens and visitors. The Department's budget is increasing by $3.3 million in FY 2015-16. Though the majority of this increase represents the effect of annual citywide cost drivers, $0.4 million is included for utilities, maintenance supplies, landscaping, and three new positions to allow the Department to properly preserve the City's new assets—approximately 6,131 square feet of additional facility space, 87 additional parkland acres, an additional 7.3 miles of trails, and 48,500 square feet of expanded parking lots stemming from capital improvement projects and parkland dedications. An additional $0.8 million is being added to fund 14 new positions to provide administrative and community support at various recreation centers, expand youth programs to 20 parks in underserved areas, and maintain safe trails and playgrounds. These expenditure increases are partially offset by additional revenue of $0.4 million expected from fee increases for non-resident pool entries.

Planning and Zoning. The Planning and Development Review Department (PDRD) is being reorganized into the Development Services Department (DSD) and Planning and Zoning (PAZ). The FY 2015-16 Budget for Planning and Zoning

totals $9.8 million with 71 positions. Funding of $0.2 million is budgeted for an Improved Neighborhood Plan Process Pilot, and continuing education, licensures and certifications to enhance workforce development.

Police. The Austin Police Department (APD)'s FY 2015-16 operating budget is increasing by $17.1 million. A significant component of these costs is related to the first year of a five-year plan to increase proactive community engagement time, requiring the addition of 50 officers at a cost of $6.0 million. The $1.9 million annualized cost of 59 officers added in the prior year is also included in the Budget. Costs associated with the collective bargaining agreement such as salaries, retirement, and step pay for sworn personnel total $3.3 million. Additionally, the Department will launch a three-year plan to add communications staff in response to increased demand for emergency services. Funding associated with this plan includes $1.0 million for 10 911 Call Takers, 2 Telecommunications Supervisors, 2 Telecommunications Training Specialists, and 2 Administrative Specialists for records management.

Public Works. The Public Works Department (PWD) is responsible for providing preventive street maintenance, street repair, bridge repair, and utility cut repair, as well as maintaining the City's off-street right-of-way. One of the City's annual goals is to continue to maintain 80-85% of the street inventory in fair to excellent condition, which requires providing preventive maintenance to 7.5% of the street inventory annually. PWD field operations are largely funded through the Transportation User Fee, of which the department's share is increasing by $0.41 per single-family home per month to cover increases in cost drivers. PWD is also anticipating revenue from new fees for staff time related to the development review process.

PWD also implements a significant portion of the City's total Capital Budget. The Capital Project Management Fund (CPMF) provides staff to design, implement, and inspect construction projects throughout the City for client departments. CPMF is transferring 22 positions in FY 2015-16 to other departments based on a departmental analysis of the upcoming capital project workload. The details of these transfers are as follows – a net 11 positions to Public Works' Transportation Fund, 8 positions to Austin Transportation Department, 2 positions to Building Services, and 1 position to Austin Code. The Transportation Fund is also transferring 1 position to Communications and Technology Management. PWD will continue to provide resources for school safety education and crossing guards through the Child Safety Fund (CSF). The CSF will receive a transfer of $0.4 million from the General Fund due to traditional revenue sources remaining flat while the demand for services has expanded.

Support Services Fund. The Support Services Fund includes the Building Services Department, Communications and Public Information Office, Financial Services Department, Government Relations Office, Human Resources Department, Labor Relations Office, Law Department, Management Services Department, Mayor and City Council Offices, Office of Real Estate Services, City Auditor, Office of the Medical Director, Small and Minority Business Resources Department, and the Telecommunications and Regulatory Affairs Office. In FY 2015-16, the budget for the Support Services fund is increasing by $10.2 million, or 9.6%, bringing total expenditures to $116.0 million. This change was driven largely by several accounting changes, as well as by additional personnel needs for City Council and internal services. The Office of the Medical Director was separated from Management Services and will be covered through the Cost Allocation Plan instead of by $1.5 million in expense refunds. Each Council office will receive 1 new position and the Mayor's Office 3 new positions, at a cost of $1.1 million. Costs are also increasing in the Communications and Public Information Office for ATXN television and streaming coverage of Council and Council Committee meetings, as well as in Mayor and Council's support budget for food for Council meetings. Additional support staff positions are being added for legal services, regulatory monitoring for the Credit Access program, administrative support involving data entry in the Office of the Medical Director and coordinating events for the Innovation Office, increased security at City facilities, and Human Resources support for market studies. The Budget also includes funding to establish an Office of Equity in Management Services. Significant savings in the Support Services Fund include removing $1.0 million from the City Clerk's budget for Council elections, reducing the transfer to the Capital Improvement Projects fund by $1.7 million, and reducing $50,000 of underutilized legal services funding in Small and Minority Business Resources.

Watershed Protection. The Watershed Protection Department (WPD) was established in 1991 to maintain and improve water quality, reduce the impact of flooding, create stable stream systems, and maintain the City's drainage infrastructure. The primary source of funding for WPD is a monthly drainage fee assessed to City of Austin utility customers. This fee provides approximately 98%, or $83 million, of the department's $84.4 million revenue budget for

FY 2015-16. The Drainage Utility fee has been restructured and was approved by Council in June of 2015. This restructured fee will enhance the equity and reasonableness of the charge to customers using improved data and technology. The impact to a typical residential customer, defined as one with 3,100 square feet of impervious cover and 37% impervious cover, equates to a monthly increase of $1.06. Budgeted revenue also reflects residential growth patterns in keeping with the City Demographer's projections, and forecasts for minimal growth in commercial accounts. Other revenue sources for the department include interest income and development revenue.

WPD's total FY 2015-16 Budget is $86.4 million, an increase of $3.4 million over the previous year. Two positions are being added to assist with existing staff on property acquisitions for flood mitigation and other departmental programs. Based on the recent experience of flooding and severe weather, resources for temporary staff in the Flood Safety, Drainage Pipeline Management, and Finance divisions are included. These temporary staff are crucial to assisting with the implementation of the new drainage charge structure by responding to customer complaints and inquiries, collecting and verifying data, responding to charge justification requests, and performing GIS data analysis and updates.

Department Highlights: Capital Budget

Austin Convention Center. ACC's FY 2015-16 Capital Budget contains $28.9 million in new appropriations for building improvement projects with $12.2 million in spending. The work plan includes building improvements projects to better serve its customers, such as escalator improvements, new meeting space at the Castleman Bull House, and new outdoor event space.

Austin Energy. AE's Capital Budget for FY 2015-16 includes $262.4 million and a spending plan of $229.1 million. Its spending includes projects for additional generation resources deriving from the updated Generation Resource Plan, upgrades for Sand Hill Energy Center as well for our jointly owned South Texas Project and Fayette Power Plants, and projects to enhance distribution and transmission system reliability, provide needed infrastructure for growth, and upgrade current systems.

Austin Public Library. The Library's FY 2015-16 Capital Budget focuses on continued construction of the new Central Library planned to open in late 2016. In addition, the Department will carry out renovations and improvements at various branches and other facilities, including the University Hills, Pleasant Hill, Will Hampton, Southeast Austin Community, Yarborough, and Windsor Park Branch locations, as well as at the Zaragoza Warehouse.

Austin Resource Recovery. ARR's FY 2015-16 Capital Budget includes total new appropriations of $6.1 million, mainly focused on capital equipment and vehicles. This includes the acquisitions of equipment necessary for citywide implementation of the organics program associated with the Department's zero waste goals. Program staffing related to the new equipment will be added in the FY 2016-17 Budget. Total spending planned for FY 2015-16 is $7.8 million.

Austin Transportation. The Austin Transportation Department Capital Budget includes $13.8 million in new appropriations and $15.1 million in spending. ATD's capital expenditures will focus on further implementation of its signals program, including additional Pedestrian Hybrid Beacons and bicycle and pedestrian improvements. The Department will also move forward with multiple mobility improvement projects including East 51st Street, the IH-35 Capital Corridor Project, and corridor improvements along Mopac (Loop 1).

Austin Water. Austin Water's Capital Budget includes $40.9 million in new appropriations and $154.4 million in capital spending. The Department's FY 2015-16 work plan will emphasize replacement and rehabilitation of critical assets throughout the water and wastewater systems, as well as the growth of reclaimed water assets.

Aviation. The FY 2015-16 Capital Budget includes appropriations of $134.9 million for improvements to airside, landside, and terminal areas. As part of its spending plan of $115.1 million, the Aviation Department will continue the terminal and

apron expansion project to provide additional gates and space for increasing numbers of passengers and aircraft operations. The plan also includes a proposed parking garage in Lot A to support passenger growth.

Communications and Technology Management. The CTM Capital Budget includes $28.4 million in new appropriations and $30.7 million in spending to replace or upgrade critical IT infrastructure and to implement IT projects that will help departments meet business needs. Various initiatives include upgrades to the AMANDA case management system, a storage expansion and refresh for the Combined Transportation, Emergency, & Communications Center (CTECC) and public safety, the replacement of public safety radios, radio-frequency identification systems for materials in branch libraries, a real estate inventory system, replacement of public safety radios, and many other projects.

Fire. The FY 2015-16 Capital Budget for Fire includes a total of $0.8 million in new appropriations and anticipated spending of $4.3 million. The Department will begin construction of the new Onion Creek Fire Station with completion expected in 2017. The Department will also continue Phase Five of the Women's Locker Room project. Fire will work in partnership with the Building Services Department on Phase Five, adopting a "touch it once" approach in order to address station renovation needs at six stations at the same time as locker rooms are added.

Health and Human Services. The FY 2015-16 Capital Budget includes $2.6 million in new appropriations and $2.6 million in spending. The Department's capital funds are from the 2012 Bond Program and will be utilized for the renovation and expansion of the Women and Children's Shelter, parking lot expansions at the Montopolis and Far South Clinics, infrastructure improvements at the Betty Dunkerley Campus, and a new joint-use Montopolis Recreation and Community Center in partnership with the Parks and Recreation Department.

Neighborhood Housing and Community Development. The FY 2015-16 Capital Budget includes $10.0 million in new appropriations and a spending plan of $11.0 million that focuses on affordable housing efforts including the rental housing (including permanent supportive housing), homeownership, and home repair programs.

Parks and Recreation. PARD's Capital Budget for FY 2015-16 includes $36.2 million in new appropriations and a spending plan of $32.2 million. The Department will focus on numerous park improvements, including the new Montopolis Recreation and Community Center, Zilker and Emma Long Metro Parks, phase 1 implementation of the master plan for Colony District Park, and construction of phase 1 of the Onion Creek Metro Park. The Department will also begin safety improvements at the Roy G. Guerrero Colorado River Metropolitan Park, improvements at various cemeteries, and renovations of the Govalle and Shipe Pools. Finally, it will continue to work closely with the Waller Creek Conservancy on the redevelopment of the Waller Creek District.

Planning and Zoning. PAZ's Capital Budget includes $1.6 million in new appropriations and anticipates $3.0 million in spending. The department will focus its capital funds on the CodeNext land development code revision project and the Great Streets Program.

Police. APD's Capital Budget includes $1.6 million in spending. The Department will utilize 2012 Bond Program funds as it moves forward with the design of a new Northwest Substation, the design and construction of a new Mounted Patrol facility, and a Park Patrol Joint Use Facility in partnership with the Parks and Recreation Department. The Department will also partner with Communications and Technology Management for the implementation of body cameras.

Public Works. The Public Works Capital Budget includes $25.9 million in new appropriations and $45.7 million in spending. Public Works will address Americans with Disabilities Act-related improvements and sidewalks components throughout 10% of the City's street inventory, the design and construction of various urban trails, and street reconstruction and rehabilitation projects. The Department will also continue efforts associated with the Neighborhood Partnering Program, including Austin's baseball legacy project at Historic Downs Field.

Real Estate. The Office of Real Estate Services Capital Budget includes $0.5 million in new appropriations to address renovation and relocation needs in One Texas Center, focusing on space requirements for the Development Services Department in support of recommendations from the Zucker Systems Report.

Watershed Protection. The FY 2015-16 WPD Capital Budget includes total new appropriations of $25.7 million and a spending plan of $48.0 million. The Department's spending will center on Onion Creek home buyouts, the Waller Creek Tunnel, erosion control, flood control improvements, water quality protection projects, vehicle purchases, and master planning. Funding is provided by the Drainage Utility Fund, the Waller Creek Reserve Fund, and Certificates of Obligation, as well as by fee-in-lieu programs such as the Regional Stormwater Management Program and the Urban Watershed Structural Control fund.

One-Time Expenditures

By the end of FY 2014-15, the General Fund Budget Stabilization Reserve Fund (BSRF) is expected to grow to $94.7 million. According to financial policy, the City may appropriate up to one-third of the total amount in the BSRF to fund capital or other one-time costs each year. Council augmented the funding available for one-time expenditures pursuant to financial policy through transfers in of $2 million from the Economic Incentives Reserve Fund, $1.6 million from the General Fund, and $0.7 million from the Critical One Time fund and appropriated $36.2 million to cover expenditures critical to maintaining existing service levels, supporting additional staff added in FY 2015-16, addressing outstanding facility or infrastructure issues, and promoting increased efficiency through enhanced data availability. In addition, $0.9 million is transferring to the newly-created Community Development Incentives Fund, which will provide a funding option for programs and services requiring short-term—4 years or less—support.

Conclusion

The City of Austin strives to be the most livable and best managed city in the country. These values are implemented through transparent business practices, excellence in public service, innovative leadership, and provision of services that are reliable, safe, efficient, and above national standards. Sound Council direction, fiscal accountability and a talented workforce have combined to create an organization that surpasses the national average in customer satisfaction. The Budget herein represents the culmination of months of departmental business planning, economic analysis, financial forecasting, operational needs assessment, Council discussion, and public outreach. As always, the recommendations within have been crafted with a keen eye towards upholding the values and priorities of you, the City Council, as well as the community at large. The FY 2015-16 Budget is not only structurally sound and sustainable, it also addresses numerous operational needs resulting from the rapid growth that our City has experienced as well as offering targeted investments in high-priority service areas as identified through our extensive public engagement campaign.


CITY OF AUSTIN
FOUNDED 1839

Adopted Budget Reconciliation

Adopted Budget Reconciliation

The Austin City Council made changes to the FY 2016 Proposed Budget during its consideration on September 8, 9, and 10, 2015. These changes, which are described below, have been incorporated into the FY 2016 Approved Budget document.

General Fund:

Revenue:

- Ad Valorem Tax Rate - City Council adopted a rate of 45.89 cents per $100 valuation.
- Increase sales tax revenue based on most recent receipts in the amount of $2,730,706.
- Increase sales tax revenue based on sales tax growth estimate increasing to 6% resulting in $2,543,155 of additional revenue.
- Increase revenue in the amount of $350,691 to reinstate temporary food permit fees to previous year levels and reduce the Temporary Food Permit for one-time events to $35.
- Decrease revenue in the amount of $1,593,966 due to an increase in the tax exemption for seniors over 65 and disabled.
- Increase revenue by $1,386,186 to reflect comprehensive Development Services fee increases.
- Decrease property tax revenue by $971,491 to reflect the reduction of the property tax rate to 45.89 cents per $100 valuation.

Expenses:

- Citywide - establish a new living wage of $13.03 per hour for regular and temporary employees for a total increase of $1,094,182 beginning January 1, 2016:
    - Animal Services - $23,707
    - Health and Human Services - $68,261
    - Library - $332
    - Parks and Recreation - $866,079
    - Planning and Zoning - $440
    - Police - $135,363
- Citywide – provide health insurance for all full-time and part-time temporary workers who have worked for the City over 12-months for an increase of $230,339 beginning January 1, 2016:
    - Animal Services - $9,056
    - Development Services - $12,829
    - Emergency Medical Services - $1,886
    - Fire - $3,396
    - Health and Human Services - $16,979
    - Library - $10,942
    - Municipal Court - $1,509
    - Parks and Recreation - $143,754
    - Police - $16,601
- Citywide – delay the implementation of the civilian markets to an August 1, 2016 implementation for an overall General Fund decrease of $1,765,984:
    - Animal Services - $126,455
    - Development Services - $257,393
    - Emergency Medical Services - $53,305
    - Fire - $50,504
    - Health and Human Services - $141,278
    - Library - $136,810
    - Municipal Court - $25,009
    - Neighborhood Housing - $22,236
    - Parks and Recreation - $150,864

Adopted Budget Reconciliation

Expenses:

- Planning & Zoning - $45,422
- Police - $756,710

- General Fund – increase Support Services transfer allocation in the amount of $25,332:
  - Animal Services - $551
  - Development Services - $1,652
  - Emergency Medical Services - $2,754
  - Fire - $3,304
  - Health and Human Services - $2,203
  - Library - $1,101
  - Municipal Court - $1,652
  - Neighborhood Housing - $551
  - Parks and Recreation - $2,203
  - Police - $9,361
- Development Services – eliminate funding associated with a marketing position, 1.0 FTE and $73,385.
- Development Services – remove funding in the amount of $30,000 for professional registrations and memberships.
- Emergency Medical Services – increase the budget by $1,622,615 and 15 sworn FTEs to begin the implementation of the 42-hour work week.
- Emergency Medical Services – increase the budget by $219,409 and 2.0 sworn FTEs to expand the Community Health Paramedic Program and to service additional EMS patients.
- Fire – provide funding in the amount of $630,643 to rent space and add 16 sworn fire FTEs to begin staffing the Shady Hollow Fire Station.
- Fire – add 1.0 Lieutenant for group home inspections in the amount of $71,334.
- Health and Human Services – increase the budget by $1,050,000 to support the HHS Committee recommendation to fund public health programs aimed at decreasing health inequities.
- Health and Human Services – increase the budget by $2,500,000 and 29.0 FTEs to expand direct services and to increase infrastructure and capacity for core public health functions.
- Health and Human Services (Social Services) – add $1,825,000 to existing Social Services contracts.
- Health and Human Services – provide funding in the amount of $175,000 to support the Rundberg community's efforts to minimize health issues.
- Library – increase the budget by $357,000 and 6.0 FTEs to open branch libraries three hours earlier on Fridays.
- Library – reduce funding by $500,000 in the operating budget for cost associated with moving to the New Central Library and fund these costs in the Budget Stabilization Reserve Fund.
- Parks and Recreation – increase the budget by $156,352 and add 2 FTEs for the Dove Springs Recreation Center.
- Parks and Recreation – create a Hispanic/Latino Leadership Program at the ESB-MACC in the amount of $78,560 and add 1.0 FTE.
- Parks and Recreation – expand the Summer Playgrounds program to 20 parks in underserved areas in the amount of $200,000 and add 1 FTE.
- Parks and Recreation – increase the budget by $2,500 to increase services and maintenance at District 6 parks.
- Parks and Recreation – increase the budget by $75,000 and add 1 FTE for maintaining safe trails and playgrounds.
- Parks and Recreation – add 1.0 FTE and $75,000 for the Tejano Healthy Walking Trails.
- Parks and Recreation – add $32,000 to meet the demand at Asian American Resources Center for senior congregate meals program.
- Parks and Recreation – reduce funding by $95,000 for costs associated for an executive director for the Zilker Botanical Gardens Conservancy and fund this cost in the Budget Stabilization Reserve Fund.
- Planning and Zoning – decrease the budget by $100,000 and move funding of the Austin-San Antonio Corridor Membership to the Austin Transportation Department.

Adopted Budget Reconciliation

Expenses:

- Police – decrease the budget by $1,021,096 due to the decrease in the Police pension contribution from 21.63% to 21.313% per an actuary study.
- Police – increase the budget by $100,000 to advance progress for establishing a sobriety center.
- Police – purchase body cameras for police officers in the amount of $1,053,000 and add 2.0 FTEs.
- Police – reduce the number of sworn FTEs by 35 and decrease the budget in the amount of $3,271,500.
- Police – reduce the number of civilian 911 Call Takers by 5 and decrease the budget by $278,700.
- Transfer to Economic Incentive Reserve Fund –reduce the transfer by $178,151 due to decreasing the property tax rate and thus lowering the required incentive payments.
- Transfer to Emergency Reserve Fund – eliminate the transfer of $1,575,322 to the Emergency Reserve Fund based on the revised financial policy requirements.
- Transfer to Budget Stabilization Reserve Fund – increase the transfer by $1,571,664 due to the combined result of increasing the sales tax estimate of $2,543,155 and decreasing the property tax rate to 45.89 cents per $100 valuation ($971,491).
- Transfer to Community Development Incentives Fund – transfer $118,859 to the new fund.
- Transfer to Economic Development Fund – increase transfer by $103,500.

General Fund Reserve Funds:

Revenue:

- Budget Stabilization Reserve Fund – transfer $2,000,000 into the Budget Stabilization Reserve Fund from the Economic Incentive Reserve Fund to utilize that fund's ending balance.
- Budget Stabilization Reserve Fund – transfer in from the General Fund $2,543,155 in additional sales tax revenue generated by increasing the estimated growth rate to 6%.
- Budget Stabilization Reserve – decrease the transfer from the General Fund by $971,491 to offset the revenue reduction resulting from lowering the property tax rate.
- Community Development Incentives Fund – transfer in $118,859 from the General Fund and $939,846 from the Budget Stabilization Reserve Fund to create a new Community Development Incentives Fund.
- Emergency Reserve Fund – eliminate transfer in from the General Fund in the amount of $1,575,322.
- Emergency Reserve Fund – increase the transfer in from the Budget Stabilization Reserve Fund by $266,716 to comply with the financial policy.

Expenses:

- Budget Stabilization Reserve – continue funding for the Austin Independent School District Parent Support Specialist in the amount of $684,000.
- Budget Stabilization Reserve – continue and enhance funding for the Austin Independent School District Prime Time Afterschool programs in the amount of $520,000.
- Budget Stabilization Reserve – funding for pre-development work to craft the scope and service to implement part of the Colony Park master plan in the amount of $400,000.
- Budget Stabilization Reserve – equipment for new EMS staff associated with 42-hour work week implementation in the amount of $52,500.
- Budget Stabilization Reserve – increase funding by $1,300,000 for traffic safety improvements at Austin's five most dangerous intersections.
- Budget Stabilization Reserve – provide funding for equipment and new fire apparatus for the Shady Hollow Fire Station in the amount of $900,000.
- Budget Stabilization Reserve – add funding in the amount of $400,000 for Health Food Initiatives.

Adopted Budget Reconciliation

Expenses:

- Budget Stabilization Reserve – provide funding for Capital IDEA for workforce development programs targeting living wage jobs in the amount of $350,000.
- Budget Stabilization Reserve – add funding for the programming of the Serie Project and a feasibility study in the amount of $55,000.
- Budget Stabilization Reserve – provide $300,000 of funding to support outreach, education, and increase enrollment services for the City's uninsured population.
- Budget Stabilization Reserve – create a Hispanic/Latino Leadership Program at the ESB-MACC in the amount of $90,000.
- Budget Stabilization Reserve – transfer $1,525,000 to Communications and Technology Management-CIP for the purchase of body cameras for police officers.
- Budget Stabilization Reserve – provide funding in the amount of $181,554 for the EMS Community Health Paramedic Program to provide services to additional EMS patients.
- Budget Stabilization Reserve – transfer $500,000 to Parks and Recreation-CIP for master planning and phase-one improvements for the Georgian Acres Neighborhood Park.
- Budget Stabilization Reserve – continue programming and services during the closure of Southeast Branch Library by $25,000.
- Budget Stabilization Reserve – increase funds by $57,500 for park improvement in District 6.
- Budget Stabilization Reserve – transfer $350,000 to Parks and Recreation-CIP for Northwest Pool improvements.
- Budget Stabilization Reserve – transfer $75,000 to Planning and Zoning-CIP to hire a consultant with green infrastructure expertise to assist and facilitate the integration of the environmental code into the Land Development Code rewrite (CodeNEXT).
- Budget Stabilization Reserve – transfer $250,000 to Planning and Zoning-CIP for additional CodeNEXT public engagement resources and technical support.
- Budget Stabilization Reserve – provide equipment for a new firefighter associated with group home inspections in the amount of $43,200.
- Budget Stabilization Reserve – increase funding by $200,000 to hire a consultant to assist the Austin Police Department in designing an effective community policing model.
- Budget Stabilization Reserve – add $75,000 for the Tejano Healthy Walking Trails.
- Budget Stabilization Reserve – transfer $1,150,000 to Parks and Recreation-CIP for park improvements.
- Budget Stabilization Reserve – transfer $2,000,000 less to Building Services-CIP, deferring facility renovations.
- Budget Stabilization Reserve – transfer $1,000,000 less to Real Estate Services-CIP, deferring One Texas Center improvements.
- Budget Stabilization Reserve – decrease the transfer to the Vehicle Acquisition Fund by $1,320,640 for new vehicles and equipment associated with the reduction of 35 police officer positions.
- Budget Stabilization Reserve – eliminate funding in the amount of $50,000 for logo and branding in Development Services.
- Budget Stabilization Reserve – increase Neighborhood and Community Development requirements by $150,000 for a Housing Strike Fund.
- Budget Stabilization Reserve – increase the Library budget by $500,000 for one-time costs associated with moving to the New Central Library.
- Budget Stabilization Reserve – increase funding by $47,500 for the Zilker Botanical Gardens Conservancy.
- Budget Stabilization Reserve – increase Office of the City Clerk funding by $100,000 for costs associated with rewriting and republishing the Land Development Code.
- Budget Stabilization Reserve – increase funding by $41,328 associated with costs for terminal pay for the Office of Real Estate Services.
- Budget Stabilization Reserve – increase the transfer to the Emergency Reserve Fund by $266,716 to comply with financial policy.

Adopted Budget Reconciliation

Expenses:

- Budget Stabilization Reserve – add a transfer to the Community Development Incentives Fund in the amount of $600,000 for 4 years of funding for cultural contracts.
- Budget Stabilization Reserve – add a transfer to the Community Development Incentives Fund in the amount of $60,000 for 4 years of funding for the 'Jump on It Teen Night' activities by Charles 'Nook' Byrd.
- Budget Stabilization Reserve – add a transfer to the Community Development Incentives Fund in the amount of $140,000 for 4 years of funding for the River City Foundation's Summer of Safety program to serve youth in the Dove Springs community.
- Budget Stabilization Reserve – add a transfer to the Community Development Incentives Fund in the amount of $100,000 for 4-years of funding for Austin Dia de los Muertos.
- Community Development Incentives Fund – increase the budget by $150,000 to fund cultural contracts.
- Community Development Incentives Fund – increase the budget by $15,000 to fund the 'Jump on It Teen Night' activities by Charles 'Nook' Byrd.
- Community Development Incentives Fund – increase the budget by $35,000 to fund the River City Foundation's Summer of Safety program to serve youth in the Dove Springs community.
- Community Development Incentives Fund – increasing the budget by $25,000 to fund for Austin Dia de los Muertos.

Support Services Fund:

Revenue:

- Support Services – increase transfers in by $55,071.

Expenses:

- Citywide - establish a new living wage of $13.03 per hour for regular and temporary employees for a total increase of $7,180 beginning January 1, 2016:
    - Human Resources - $2,418
    - Mayor and Council - $4,621
    - Real Estate - $141
- Citywide – provide health insurance for all full-time and part-time temporary workers who have worked for the City over 12-months for an increase of $26,790 beginning January 1, 2016:
    - Building Services - $1,132
    - City Clerk - $755
    - Communications and Public Information - $3,396
    - Financial Services - $2,264
    - Human Resources - $3,773
    - Law - $1,509
    - Management Services - $7,924
    - Mayor and Council - $3,019
    - Office of Real Estate - $1,132
    - Office of the City Auditor - $1,886
- Citywide – delay the implementation of the civilian markets to an August 1, 2016 implementation for an overall Support Services decrease of $524,218:
    - Building Services - $35,684
    - City Clerk - $13,149
    - Communications and Public Information - $2,402
    - Financial Services - $290,675
    - Government Relations - $1,893
    - Human Resources - $13,116

Adopted Budget Reconciliation

Expenses:

- Law - $8,213
- Management Services - $66,004
- Mayor and Council - $33,725
- Office of Real Estate - $6,707
- Office of the City Auditor - $27,195
- Small and Minority Business Resources - $25,457

- City Clerk – reduce funding by $100,000 for costs associated with rewriting and republishing the Land Development Code and fund these costs in the Budget Stabilization Reserve Fund.
- Communications and Public Information – televise Land Development Code Advisory Group meetings at a cost of $3,820.
- Human Resources – increase funding by $68,356 and .50 FTE for a volunteer coordinator for internships and summer programs working with non-profits and businesses to target-low income youth for professional and career-oriented employment.
- Financial Services – add a departmental performance review process (Sunset Review) in the amount of $500,000.
- Management Services – create a City of Austin Diversity and Equity Office in the amount of $183,000 and 3.0 FTEs.
- Management Services – decrease funding by $173,791 to reflect the reclassification of a position.
- Real Estate Services – reduce funding by $41,328 for cost associated with terminal pay and fund this cost in the Budget Stabilization Reserve Fund.

Enterprise and Other Funds:

Revenue:

- Austin Energy – decrease revenue by $286,310 related to changing the Small Commercial Demand Threshold from 10kW to 20 kW.
- Austin Energy – decrease revenue by $9,197,237 related to a revision of calculated revenue in the Power Supply Adjustment.
- Austin Energy – decrease revenue by $9,451,329 related to the decrease in the Community Benefit Charge.
- Austin Transportation (Parking Management) – decrease revenue by $400,000 due to the delay in implementation of extending parking meter hours.
- Communications and Technology Management (CTECC) – transfer in from Police General Fund in the amount of $853,977 for contractuals associated with body cameras for police officers.
- Communications and Technology Management (Wireless) – transfer in from Police General Fund in the amount of $75,625 for contractuals associated with body cameras for police officers.
- Economic Development – increase transfers in by $450,000.
- Economic Incentives Reserve Fund – reduce the transfer in from the General Fund by $178,151 due to a reduction in the property tax rate.

Expenses:

- Citywide – establish a new living wage of $13.03 per hour for regular and temporary employees for a total increase of $187,856 beginning January 1, 2016:
  - Austin Code - $122
  - Austin Energy - $1,064
  - Austin Resource Recovery - $3,301
  - Austin Transportation - $360
  - Communication and Technology Management - $251
  - Convention Center - $15,983
  - Economic Development - $2,182

Adopted Budget Reconciliation

Expenses:

- Fleet Services - $596
- Parks and Recreation Golf - $75,000
- Public Works - $79,385
- Watershed Protection - $7,284

- Citywide – provide health insurance for all full-time and part-time temporary workers who have worked for the City over 12-months for an increase of $387,873 beginning January 1, 2016:
  - Austin Code - $6,791
  - Austin Energy - $58,106
  - Austin Resource Recovery - $13,961
  - Austin Transportation - $6,791
  - Austin Water Utility - $13,583
  - Aviation - $12,074
  - Communication and Technology Management - $4,905
  - Convention Center - $97,723
  - Economic Development - $6,414
  - Fleet Services - $4,528
  - Parks and Recreation (Golf) - $20,375
  - Public Works - $111,683
  - Watershed Protection - $30,562
  - Wireless Communication Services - $377
- Citywide – delay the implementation of the civilian markets to an August 1, 2016 implementation for a decrease of $2,209,112:
  - Austin Code - $12,264
  - Austin Energy - $577,450
  - Austin Resource Recovery - $45,779
  - Austin Transportation (Mobility) - $159,029
  - Austin Transportation (Parking Management) - $25,462
  - Austin Water Utility - $445,652
  - Aviation - $97,711
  - Communication and Technology Management - $14,898
  - Communication and Technology Management (CTECC) - $2,280
  - Convention Center - $26,254
  - Convention Center (Palmer Operating) - $1,439
  - Convention Center (Palmer Garage) - $4,106
  - Economic Development - $41,495
  - Fleet Services - $34,046
  - Municipal Court – Juvenile Case Manager - $4,560
  - Parks and Recreation Golf - $2,789
  - Public Works – Child Safety - $8,822
  - Public Works - Transportation - $72,198
  - Public Works – Capital Projects Management - $373,783
  - Watershed Protection - $258,466
  - Wireless Communication Services - $632
- Austin Code – increase the transfer to the Support Services Fund by $551.
- Austin Code – reallocate existing funds in the amount of $350,000 from vacant lots, advertising and technology hardware to fund a contract through Health & Human Services to provide outreach for the purpose of educating and advising tenants about their rights relating to substandard building conditions.
- Austin Energy – decrease requirements by $9,197,237 related to the revision of calculated fuel costs in the Power Supply Adjustment.

Adopted Budget Reconciliation

Expenses:

- Austin Energy – increase by $11,565 for the transfer to the Support Services Fund to cover increased support services costs.
- Austin Energy – increase by $274,500 for the transfer to the Economic Development Fund to cover increased costs for the Einstein Project, Music Office and Commercial Stabilization Program.
- Austin Transportation (Mobility) – increase the budget by $100,000 for the Austin-San Antonio Corridor membership.
- Austin Resource Recovery – increase the transfer to the Economic Development Fund by $9,000.
- Austin Resource Recovery – increase the transfer to the Support Services Fund by $1,652.
- Austin Water Utility – increase the transfer to the Support Services Fund by $6,609.
- Austin Water Utility – increase the transfer to the Economic Development Fund by $63,000.
- Aviation – increase the transfer to the Support Services Fund by $1,652.
- Communications and Technology Management (CTECC) – increase funding in the amount of $853,977 for contractuals associated with body cameras for police officers and one full-time position.
- Communications and Technology Management (Wireless) – increase funding in the amount of $75,625 for contractuals associated with body cameras for police officers.
- Convention Center – increase the transfer to the Support Services Fund by $551.
- Economic Development – increase the transfer to the Support Services Fund by $551.
- Economic Development – fund $300,000 for the Austin Convention and Visitors Bureau for the African American Heritage District.
- Economic Development – increase funding by $150,000 and add 2.0 FTEs for the Music Office.
- Economic Incentives Reserve Fund – transfer $2,000,000 into the Budget Stabilization Reserve Fund to appropriate the fund's ending balance for one-time expenditures.
- Employee Benefits Fund – increase the transfer to the Support Services Fund by $1,101.
- Public Works-Transportation – increase the transfer to the Support Services Fund by $1,652.
- Public Works-Capital Projects Management – increase the transfer to the Support Services Fund by $551.
- Transportation – increase the transfer to the Support Services Fund by $1,101.
- Watershed – increase the transfer to the Support Services Fund by $1,652.
- Workers' Compensation Fund – increase the transfer to the Support Services Fund by $551.

Special Revenue Funds:

Expenses:

- Mueller Tax Increment Financing Fund – increase by $1,093,705 to reflect a higher projected tax increment revenues.
- Public Works – increase by $925,077 to transfer to Public Works CIP for the Fallwell Lane Road Damage Rehabilitation.

Capital Improvements Program (CIP):

Appropriations:

- Building Services – reduce appropriations by $2,000,000 for facilities.
- Communications and Technology Management – decrease appropriations by $1,139,750 for equipment associated with the reduction of 35 police officers.
- Communications and Technology Management – increase appropriations by $1,525,000 for equipment associated with body cameras for police officers.
- Parks and Recreation – increase appropriations by $1,650,000 for park improvements.
- Parks and Recreation – increase appropriations in the amount of $350,000 for Northwest Pool improvements.
- Planning and Zoning – increase appropriations by $325,000 for CodeNEXT.

Adopted Budget Reconciliation

Appropriations:

- Public Works – increase appropriations in the amount of $925,077 for the Fallwell Lane Road Damage Rehabilitation.
- Real Estate Services – reduce appropriations by $1,000,000 related to renovation and relocation expenses.

Fines, Fees and Other Charges:

- Austin Energy – adjust the Austin Energy Residential Service Tariff to include Housing and Urban Development Veteran's Administration Supporting Housing.
- Austin Energy – delay the High Load Factor Primary Voltage Tariff.
- Austin Energy – decrease the Community Benefit Charge rate schedule by a system-wide average of .0737 per kWh.
- Austin Water Utility – revise volume unit charges for certain wholesale customers in response to the rate challenge and proposal for decision before the Public Utilities Commission:
    - Wastewater Service Rates for Wholesale Customers
        - Volume Unit Charge: All Volumes (Unit Cost per $1,000 Gallons)
            - North Austin MUD #1 – decrease rate to $5.19 from $5.76
            - Northtown MUD – decrease rate to $5.11 from $5.70
            - Wells Branch MUD – N.A.G.C. – decrease rate to $5.19 from $5.72
- Development Services – make two adjustments associated with dividing Planning and Zoning and Development Services fee schedules:
    - Residential Plan Review – Review Fee Demolition/Relocation
        - Located within a local historic district or a National Register historic district or 40 years or older decrease rate to $68, from $261
        - Not located within a local historic district or a National Register historic district or 40 years or older decrease the rate to $68, from $198
- Development Services – make adjustments associated with accurately reflecting results of cost-of-service study:
    - Hazardous Pipeline Building Plan Review Fee
        - <=$10,000,000 valuation (labor and materials) change to $95 plus $1.00/$1,000, from $95 plus $1.10/$1,000
        - >$10,000,000 valuation (labor and materials) change to $190 plus $1.00/$1,000, from $190 plus $1.10/$1,000
- Development Services – restore an inadvertently omitted fee and bring in line with results cost-of-study:
    - Site Plan – Small Projects
        - Building/Parking and other site work add adopted fee of $672
- Planning and Zoning – make two adjustments associated with dividing Planning and Zoning and Development Services' fee schedules:
    - Adopt a Development Services Surcharge for FY 2015-16 of 4%
    - Historic Preservation – Review Fee Demolition/Relocation
        - Located within a local historic district or a National Register historic district or 40 years or older increase rate to $261, from $121
- Planning and Zoning – Planned Unit Development (PUD) Creation fees:
    - Change to "<=250 acres" from "<250 acres" and include the word "plus" such that the adopted fee reads:
        - "<=250 acres: $4,206 plus
        - Per acre over 250 acres: $43
- Watershed Protection – amend the Drainage Utility Fee calculation to reflect the 50% cap on increases to single-family residences:
    - Amend the base rate to $0.06 per square foot of impervious cover
    - Amend the adjustment factor to 1.5425 multiplied by the percentage of impervious cover plus 0.1933
    - Monthly fee = annual base rate X square feet of impervious cover X adjustment factor / 12

Adopted Budget Reconciliation

- Watershed Protection – adopt additional clarifying language associated with the Drainage Utility Fee:
    - The 20% reduction that had been available to non-residential properties for FY 2014-15 under Section 15-2-16 of the City Code is eliminated in FY 2015-16.
    - The reduction that is available to qualified residential users under Section 15-2-14 of the City Code is 50% based on need.
    - The monthly charge for single family residential properties shall be modified in accordance with Section 15-2-7 (C) of the Austin City code by a 50% reduction of any increase in the charge to be assessed in FY 2015-16 as compared to the $9.80 charge assessed in FY 2014-2015.
    - The City will not assess a drainage charge on a benefitted property with a total impervious area less than 300 square feet or a total property area less than 1,200 square feet unless it has been combined with another benefitted property under City Code section 15-2-5 (C).
- Watershed Protection – delete Tree Removal Fees now listed on the Development Services fee schedule:
    - Protected Tree Removal – Tree permit review and inspection (waived if tree is dead)
        - Commercial – change to Delete from $100.00
        - Residential – change to Delete from $50.00
        - Tree Re-Inspection – change to Delete from $65.00

All Funds Budget-in-Brief

All Funds Budget-in-Brief – 2015-16

The City of Austin Budget has two primary components: the Operating Budget, which encompasses daily activities, and the Capital Budget, which includes major improvement projects. Departmental budget discussions are found throughout Volumes 1 and 2 and a more detailed discussion of the Capital Budget is in Volume 2. This section is intended to provide a high-level citywide operating summary. A General Fund Budget-in-Brief follows this section.

Where does the money come from? Revenue in the City of Austin

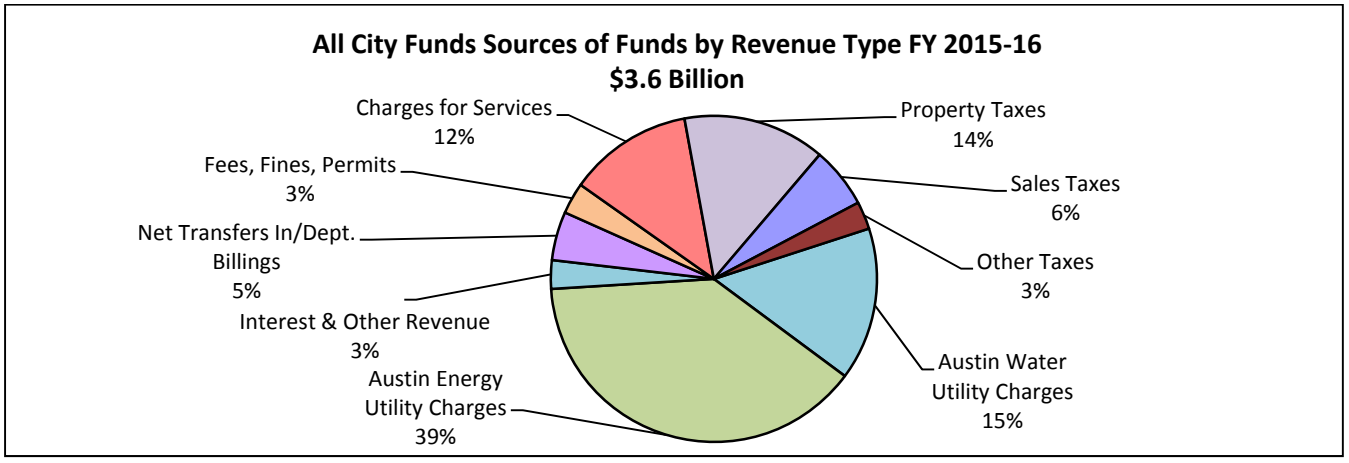
Total citywide revenue for FY 2015-16 is projected to be $3.6 billion. The City of Austin is a multi-faceted municipal operation, and its revenue sources reflect the many businesses that make up City operations. Although most citizens associate property taxes with city government, as a revenue source for the City of Austin, property taxes account for only 14% of total revenue. Overall, revenue citywide is increasing 3.2% from FY 2014-15 budgeted levels.

Major O&M Funding Sources by Revenue Type–in Thousands

Revenue Type	FY 2014-15 Amended	FY 2015-16 Approved	Percent Change
Taxes (property, sales, Hotel/Motel Occupancy Tax, vehicle rental)	$758,466	$818,158	7.9%
Fees, Fines, Permits, Licenses, & Inspections	$95,311	$111,098	16.6%
Charges for Services & Goods	$398,155	$440,504	10.6%
Utility Charges (electric, water, wastewater, reclaimed water sales)	$1,938,577	$1,930,840	(0.4%)
Interest & Other (parking meters, airport parking, rental income)	$92,968	$101,385	9.1%
Net Transfers In and Billings to Departments or Agencies	$180,136	$172,475	(4.3%)
NET TOTAL AVAILABLE FUNDING	**$3,463,612**	**$3,574,460**	**3.2%**

With a property tax rate of 45.89 cents per $100 dollars of valuation, property tax revenue is anticipated to be $505 million. Other tax revenue includes $216 million for city sales tax, and $98 million in other taxes, such as vehicle rental, alcoholic beverage, and hotel/motel occupancy taxes. Hotel occupancy taxes are anticipated to be $79 million. $41 million is projected for franchise fees for cable, gas, and telecommunications usage. $21 million is anticipated for parking, traffic, and other fines, and $49 million is forecast for permits, licenses, and inspections, which includes $33 million collected by Development Services' One Stop Shop. Charges for services and goods include revenue collected for emergency medical services, convention center services, garbage and recycling collection, drainage and transportation user fees, and airport usage fees. Electricity and other utility sales by Austin Energy are anticipated to reach $1.4 billion, which includes base revenue of $659 million, $385 million in fuel revenue, and $345 million in transmission and other service revenue. Water, wastewater, and reclaimed water sales are projected at $542 million. Utility charges are decreasing slightly.

The chart below shows the percentage of each major revenue source for the City as a whole. More information on departmental revenue can be found within the departmental sections of Volumes 1 and 2. General Fund revenue is detailed in the General Fund Budget-in-Brief that follows this section.



All Funds Budget-in-Brief – 2015-16

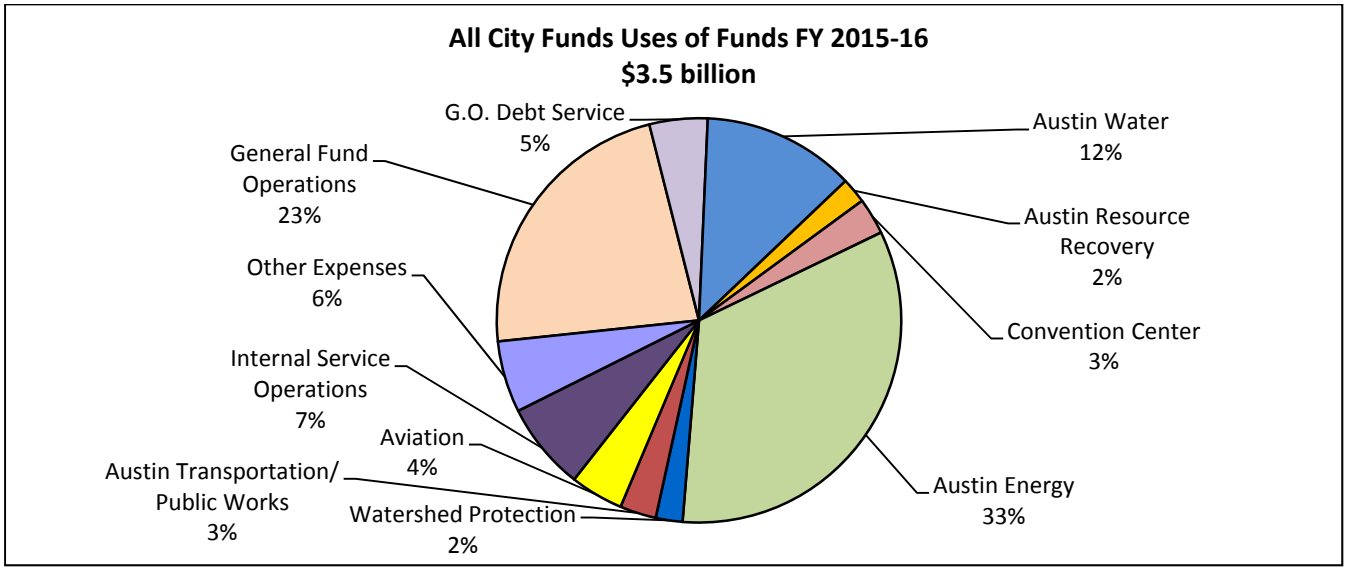
A brief summary of fee changes and the estimated impact of rate changes on the "typical" resident is shown below. Austin Water continues to project lower water usage due to the drought and water use restrictions and includes rate increases to offset the revenue loss caused by reduced water consumption. Austin Energy includes a net decrease in charges as the declining fuel costs more than offset the rising regulatory costs. The base customer rate remains unchanged. More information on the types of fees, utility rates, and other service charges collected by the City can be found in the City of Austin 2015-16 Fee Schedule, located in the Ordinances/Fee Schedule section of Volume 2, with discussion of the major rate and fee changes found within the departmental budget sections.

Major Monthly Rate and Fee Changes on a "Typical" Residential Rate Payer

	FY 2014-15 Monthly Rate	FY 2015-16 Approved Rate	Monthly Dollar Change	*Typical Rate Payer Defined as:*
Austin Energy	$107.90	$104.57	($3.33)	*Residential customer usage of 1,000 Kwh.*
Austin Water	$73.78	$77.71	$3.93	*Residential customer usage of 5,700 (2015) or 5,600 (2016) gallons of water and 4,000 gallons of wastewater*
Austin Resource Recovery	$21.60	$23.30	$1.70	*Residential customer using a 64-gallon cart*
Clean Community Fee	$7.40	$7.65	$0.25	*Per single-family home*
Transportation User Fee	$8.25	$9.77	$1.52	*Per single-family home*
Drainage User Fee	$9.80	$10.86	$1.06	*Residential customer with 3,100 sq. ft./37% of impervious cover*
Property Tax Bill	$92.14	$90.59	($1.55)	*2016 median non-senior homestead assessed value of $251,994 (reflects 9.6% growth over 2015)*
TOTAL MONTHLY RATE	**$320.87**	**$324.45**	**$3.58**	***Combined projected increase of 1.1%***

Where does the money go? Expenditures in the City of Austin

The citywide Operating Budget is divided into many funds and service areas. The chart below gives a broad overview of the major expenditures. It is evident from this Uses of Funds chart that the City's enterprise departments, which contribute most of our revenue, also account for most of the expenditures of the City's $3.5 billion budget. Austin Energy accounts for 33% of the FY 2015-16 Budget, and the Austin Water Utility accounts for 12%. The functions that most people associate with city government, services like police, fire, parks, and libraries, are included in the General Fund, which is 23% of the citywide operating budget.



All Funds Budget-in-Brief – 2015-16

The funds that are budgeted can be classified further into several categories, including the General Fund, Reserve funds, Enterprise funds, Debt Retirement and others. The $3.5 billion budget is the net total expenditures of all the budgeted funds found in the Financial Summaries section of Volume 1. The amount is reduced by transfers made from one budgeted operating fund to another. Transfers are used to pay for such items as debt requirements and services performed by one department for another. The city-owned Austin Energy and Austin Water also transfer funding to the General Fund. This transfer reflects payments that private utilities would otherwise have to make in the form of property taxes, franchise fees and dividend payments to shareholders. This transfer amount is $105 million from Austin Energy and $41 million from Austin Water. Information on the funds, their purposes, and their category classifications can be found in the front of the Financial Summaries section of Volume 1. More detailed information on departmental expenditures can be found within the departmental budget sections of Volumes 1 and 2.

The table below shows total spending by fund category. Total expenditures citywide are increasing $36 million, or 1.0%, over the FY 2014-15 Budget. Total expenditures are less than total revenue by $41 million, mostly due to a combination of Austin Energy and Austin Water replenishing their operating and reserve fund balances and the internal service funds using fund balances to partially offset expenses. This use of fund balance within the internal service funds helps to minimize the required interfund transfer amounts from other funds to provide citywide support and health insurance. Total General Fund spending is increasing 6.7%, due primarily to wage and health care increases in all departments and new personnel in Development Services, Austin Public Library, and the public safety departments, including 50 new police officers. Spending that has previously occurred in the General Fund One-Time Expenditure Fund, using funding that was transferred from the Budget Stabilization Reserve Fund, will now be spent directly from the Budget Stabilization Reserve Fund to pay for critical one-time items. This accounting change results in a 22% reduction in spending from the Reserve Funds category from FY 2014-15 to FY 2015-16. Requirements of the enterprise funds are decreasing 1.4% from the FY 2014-15 budget, with Austin Energy's spending decreasing 5.5% from FY 2014-15 levels. This decrease is largely due to reduced fuel costs and a reduced Power Supply Adjustment resulting from very favorable natural gas prices, milder weather in the spring and summer months driving reduced consumption, and planned outages that were less costly than those of the prior year. Spending in the internal service funds is increasing 8.4% over FY 2014-15 requirements, including wage adjustments and increased estimates for health insurance claims of employees and retirees paid for out of the Employee Benefits Fund. Spending out of the special revenue funds is also increasing 8.4%, due mostly to increased transfers from the Hotel Motel Occupancy Fund into its designated funds as a result of projected revenue increases in the Hotel Occupancy Tax.

Expenditures by Fund Category–Citywide Operating Budget in Thousands

Fund Category	FY 2014-15 Amended	FY 2015-16 Approved	Percent Change
General Fund	$854,040	$911,151	6.7%
General Fund and Enterprise Reserve Funds	$101,076	$78,990	(21.9%)
Enterprise Funds (i.e. Austin Energy, Austin Water Utility, Aviation)	$2,473,036	$2,439,394	(1.4%)
Internal Service Funds (i.e. Support Services, CTM, Employee Benefits)	$525,392	$567,333	8.0%
Special Revenue Funds (i.e. Hotel/Motel Occupancy Tax, Econ. Develop.)	$174,434	$189,154	8.4%
Debt Retirement Funds (i.e. GO Debt, Utility debt service)	$547,298	$540,614	(1.2%)
Less transfers made between budgeted city operating funds	($1,178,184)	($1,193,629)	1.3%
NET TOTAL REQUIREMENTS	**$3,497,092**	**$3,533,006**	**1.0%**

Another way expenditures can be categorized is by expense type, such as personnel costs, contractual services, and commodities or items needed to provide city services. Wages, health insurance, social security taxes, and other personnel costs are approximately 36% of the citywide budget at $1.3 billion. Contractual costs, including electricity, rent and other contracted services, are $1.2 billion, or 33% of total citywide costs. Commodities such as office supplies, fuel, and preventive road maintenance supplies, are $1.1 billion, or 30% of the total. Commodities are decreasing 7% from FY 2014-15 budgeted levels, due largely to the reduction in the fuel costs of Austin Energy. The expense type indirect costs/transfers out includes both transfers to operating funds and to other city funds such as the Capital Budget.

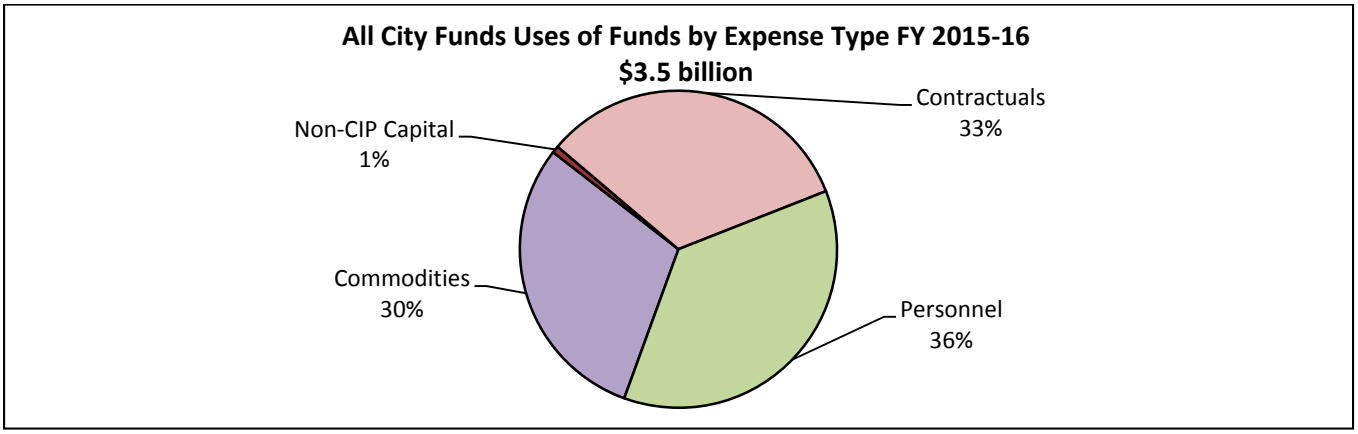
All Funds Budget-in-Brief – 2015-16

Expenditures by Expense Type–Citywide Operating Budget in Thousands

Expense Type	FY 2014-15 Amended	FY 2015-16 Approved	Percent Change
Personnel (i.e. wages, health insurance, overtime, retirement, taxes)	$1,247,938	$1,346,645	7.9%
Contractuals (i.e. rent, electricity, contracted services)	$1,175,970	$1,210,776	3.0%
Commodities (i.e. office supplies, fuel, asphalt, library books)	$1,186,167	$1,103,444	(7.0%)
Non-CIP Capital (i.e vehicles, equipment)	$26,704	$26,534	(0.6%)
Expense Refunds (reimbursements of work performed for other depts.)	($155,660)	($169,748)	9.1%
Indirect Costs/Transfers Out to operating, non-budgeted, & CIP city funds	$1,194,156	$1,208,984	1.2%
Less transfers made between budgeted city operating funds*	($1,178,184)	($1,193,629)	1.3%
NET TOTAL REQUIREMENTS	**$3,497,092**	**$3,533,006**	**1.0%**

*Includes health insurance costs shown in Personnel and contractual costs charged by Internal Service funds to other City funds

Note: Numbers may not add due to rounding



Personnel Summary

The FY 2015-16 operating and grant budgets include funding for 13,365 full-time equivalent positions. Detailed personnel changes can be found within the departmental sections of Volumes 1 and 2, and the FY 2015-16 personnel summary is located in Volume 1 at the beginning of the Financial Summaries section. Overall, the net change in positions citywide is an increase of 388, or 3.0%. The Austin Police Department is adding 69 new positions overall to keep pace with growing service demands, which includes 50 new sworn positions that are part of a five year plan to improve proactive community engagement time. Fifty-four (54) new positions are added to the Austin Public Library, with funding beginning in May 2016, to prepare for the opening of the new central library in the fall of 2016, 25 positions from the Neighborhood Housing and Community Development Fund are transferring into the General Fund, 26 new positions are added to Development Services to address workload issues in the One Stop Shop, and 29 positions were added to the Heath and Human Services Department by the City Council during budget adoption to expand direct services and to increase infrastructure and capacity for core public health functions. A summary of the personnel changes by fund type is below:

Personnel Summary (Full-Time Equivalent Positions)

Personnel by Fund Type	FY 2014-15 Amended	FY 2015-16 Approved	Percent Change
General Fund (i.e. Police, Fire, EMS, Library, Parks and Recreation)	6,235	6,523	4.6%
Internal Service Funds (i.e. Financial Services, Info. Technology)	1,572	1,591	1.2%
Enterprise Funds (i.e. Austin Energy, Austin Water Utility, Aviation)	4,787	4,898	2.3%
Special Revenue Funds (i.e. Economic Devel., Neighborhood Housing)	105	82	(21.9%)
Grant Funds (i.e. Health and Human Services, Neighborhood Housing)	278	271	(2.5%)
TOTAL CITYWIDE FULL-TIME EQUIVALENT POSITIONS	**12,977**	**13,365**	**3.0%**

All Funds Budget-in-Brief – 2015-16

In FY 2015-16, the City projects to receive $48 million in grant funding, primarily through federal and state grants. Almost half of the grant funding, $22 million, goes to the Health and Human Services Department. Other departments that receive grant funding include Neighborhood Housing and Community Development, Police, and Austin Energy. Grant positions are decreasing by seven (7) positions, or 2.5 percent, in FY 2015-16, primarily due to a transfer of five (5) Health positions transferring to the General Fund. Further discussion on the City's grant funding can be found in the Grants portion of the Supporting Documents section of Volume 2.

All Funds Summary

The table on the following page summarizes citywide revenue and expenditures by both revenue or expense types and fund category. The table is followed by a more detailed summary of all City funds, which shows the balances, total revenue and total requirements of each budgeted fund, including two years of prior year actuals, FY 2014-15 budgets and current year-end estimates and the FY 2015-16 projected amounts. Detailed budget and financial information for each fund is located in the Financial Summaries section of Volume 1. The fund summaries are in alphabetical order after presentation of the General and Support Services Funds.

The change in fund summary balances for all funds in the aggregate for FY 2015-16 is projected to increase by $181 million, or 19%, from FY 2014-15 budgeted levels, and $41 million, or 4%, from FY 2014-15 year-end projected levels. Fund balances in the enterprise and reserve funds are increasing, as part of an effort to replenish these balances as the economy grows while also providing for the investments needed in equipment and infrastructure. These fund balance increases will help to maintain excellent bond ratings and continue the path toward meeting all financial policies. The General Fund is structurally balanced, with projected revenue matching expenditures.

All Funds Budget-in-Brief – 2015-16

Major Funding Sources and Major Expenditure Categories for All Budgeted Funds by Fund Type FY 2015-16 Approved Budget in (000s)

	General	Reserves (General & Enterprise)	Enterprise	Internal Service	Special Revenue	Debt Retirement	Total
BEGINNING BALANCES	$0	$406,483	$407,790	$46,282	$49,336	$197,416	$1,107,308
ALL FUNDS REVENUE AND TRANSFERS IN							
Taxes	$605,178	$0	$0	$0	$95,927	$117,053	$818,158
Franchise Fees	$38,462	$0	$232	$500	$1,900	$0	$41,094
Fines, Forfeitures, & Penalties	$16,826	$0	$225	$0	$3,956	$0	$21,008
Licenses, Permits, & Inspections	$41,748	$0	$6,980	$218	$50	$0	$48,996
Charges for Services & Goods	$58,425	$617	$381,332	$10	$120	$0	$440,504
Interest & Other	$3,519	$135	$74,406	$6,657	$11,863	$4,806	$101,385
Utility Charges	$0	$0	$1,930,840	$0	$0	$0	$1,930,840
Transfers In/Billings to Depts.*	$146,993	$95,099	$124,187	$514,948	$63,647	$421,230	$1,366,105
TOTAL AVAILABLE FUNDS	$911,151	$95,851	$2,518,202	$522,334	$177,463	$543,089	$4,768,090
Less: Interfund Transfers	($146,993)	($95,099)	($112,627)	($390,036)	($58,734)	($390,139)	($1,193,629)
NET TOTAL AVAILABLE FUNDS	$764,158	$752	$2,405,575	$132,298	$118,729	$152,950	$3,574,460

	General	Reserves (General & Enterprise)	Enterprise	Internal Service	Special Revenue	Debt Retirement	Total
ALL FUNDS EXPENDITURES AND TRANSFERS OUT							
Personnel	$681,130	$1,957	$487,539	$166,768	$9,252	$0	$1,346,645
Contractuals	$146,669	$728	$650,997	$347,053	$62,352	$2,977	$1,210,776
Commodities	$21,123	$443	$504,650	$34,209	$5,382	$537,637	$1,103,444
Non-CIP Capital	$900	$5,684	$2,235	$13,111	$4,603	$0	$26,534
Expense Refunds	($33,520)	$0	($103,963)	($31,658)	($607)	$0	($169,748)
Indirect Costs and Transfers	$94,848	$70,178	$897,935	$37,850	$108,172	$0	$1,208,984
TOTAL REQUIREMENTS	$911,151	$78,990	$2,439,394	$567,333	$189,154	$540,614	$4,726,635
Less: Interfund Transfers**	($132,678)	($33,138)	($734,570)	($186,937)	($106,307)	$0	($1,193,629)
NET TOTAL REQUIREMENTS	$778,473	$45,852	$1,704,824	$380,396	$82,847	$540,614	$3,533,006
EXCESS (DEFICIENCY) OF REVENUE, TRANSFERS IN & OTHER SOURCES OVER EXPENDITURES & TRANSFERS OUT	$0	$16,861	$78,808	($44,999)	($11,691)	$2,475	$41,455
ENDING BALANCES	$0	$423,344	$486,599	$1,283	$37,645	$199,891	$1,148,762

** Also includes inter-agency billings*
***Includes health insurance costs shown in Personnel and contractual costs charged by Internal Service Funds to other City funds shown in Contractuals*
Note: Numbers may not add due to rounding

Summary of All City Funds

(000s)

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCES					
GENERAL FUND	0	0	0	0	0
RESERVES FUNDS					
Airport Capital Fund	47,644	56,137	77,502	77,813	91,320
Austin Energy Repair and Replacement Fund	64	64	64	64	64
Austin Energy Strategic Reserve Fund	113,017	103,953	105,444	103,953	149,444
Austin Water Revenue Stability Reserve Fund	0	5,517	11,361	11,359	18,280
Community Development Incentives Fund	0	0	0	0	0
Convention Center Marketing and Promotion Fund	466	476	486	429	296
Convention Center Repair and Replacement Fund	351	556	460	447	41
General Fund Budget Stabilization Reserve Fund	64,365	78,345	108,283	97,016	94,687
General Fund Contingency Reserve Fund	6,505	6,505	6,793	6,793	7,194
General Fund Emergency Reserve Fund	40,000	40,000	40,000	40,000	40,000
General Fund One-Time Expenditure Fund	0	14	0	0	656
General Fund Property Tax Reserve Fund	4,500	4,500	4,500	4,500	4,500
TOTAL RESERVES FUNDS	276,913	296,067	354,892	342,374	406,483
ENTERPRISE FUNDS					
Airport Operating Fund	0	0	0	0	0
Austin Code Fund	0	1,506	2,371	1,814	1,820
Austin Energy Fund	128,466	214,764	274,985	253,719	269,082
Austin Resource Recovery Fund	21,094	12,809	5,370	4,689	6,661
Convention Center Operating Fund	18,498	21,596	34,884	28,985	23,103
Convention Center Palmer Events Center Garage Fund	0	0	(3)	0	0
Convention Center Palmer Events Center Operating Fund	9,629	9,388	12,228	11,977	8,864
Convention Center Palmer Events Center Revenue Fund	0	0	17	0	0
Convention Center Tax Fund	0	0	3	0	0
Convention Center Venue Project Fund	266	2,487	6,762	6,370	0
Drainage Utility Fund	8,414	7,017	8,371	7,359	5,827
Golf Fund	(386)	(565)	(997)	(362)	(1,168)
Golf Surcharge Fund	253	155	131	141	106
Mobility Fund	0	0	5,769	3,424	6,512
Parking Management Fund	2,944	2,913	3,242	2,498	3,113
Reclaimed Water Utility Operating Fund	352	2,382	1,831	1,320	562
Transportation Fund	12,878	12,872	5,749	1,998	6,466
Wastewater Utility Operating Fund	22,113	39,924	37,181	27,940	47,095
Water Utility Operating Fund	50,464	15,881	13,250	14,652	29,749
TOTAL ENTERPRISE FUNDS	274,984	343,128	411,145	366,526	407,790

Note: Numbers may not add due to rounding.

Summary of All City Funds

(000s)

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCES					
INTERNAL SERVICE FUNDS					
Capital Projects Management Fund	910	554	521	1,338	(654)
Combined Transportation, Emergency & Communications Ctr Fund	294	100	304	176	403
Communications and Technology Management Fund	1,517	2,722	3,266	2,726	649
Employee Benefits Fund	39,558	43,897	36,622	38,331	23,330
Fleet Services Fund	2,895	3,558	6,316	3,425	12,315
Liability Reserve Fund	6,871	5,125	1,645	4,627	(1,354)
Support Services Fund	4,228	6,228	8,901	4,820	5,553
Vehicle Acquisition Fund	171	551	647	599	1,520
Wireless Communication Services Fund	1,780	932	(231)	815	(10)
Workers' Compensation Fund	320	(407)	2,303	307	4,529
TOTAL INTERNAL SERVICE FUNDS	58,544	63,260	60,295	57,164	46,282
SPECIAL REVENUE FUNDS					
Austin Cable Access Fund	1,327	2,682	1,753	1,687	2,064
Business Retention and Enhancement Fund	1,665	2,214	1,629	1,106	1,993
Child Safety Fund	580	336	197	85	332
City Hall Fund	672	1,336	693	456	347
Cultural Arts Fund	1,943	2,297	2,993	2,649	2,436
Economic Development Fund	0	0	1,162	1,523	0
Economic Incentives Reserve Fund	17,768	21,872	19,529	19,365	18,978
Environmental Remediation Fund	596	630	969	969	0
Green Water Treatment Plant Sales Proceeds Fund	0	0	0	0	0
Hotel/Motel Occupancy Tax Fund	0	0	0	0	0
HUD Section 108 Family Business Loan Program Fund	0	(15)	42	61	191
IH-35 Parking Program Fund	371	382	592	475	452
Long Center Capital Improvements Fund	0	0	0	0	0
Mueller Tax Increment Financing Fund	0	1	1	1	0
Municipal Court Building Security Fund	14	74	97	53	99
Municipal Court Juvenile Case Manager Fund	2,057	2,113	2,040	2,027	1,764
Municipal Court Technology Fund	796	735	739	672	734
Municipal Court Traffic Safety Fund	73	0	0	0	0
Music Loan Program Fund	22	2	7	1	7
Music Venue Assistance Program Fund	186	286	300	265	359
Neighborhood Housing & Community Development Fund	247	1,182	341	0	0
Neighborhood Housing University Neighborhood Overlay Fund	314	694	820	695	804
Neighborhood Housing-Housing Trust Fund	1,339	774	759	653	999
One Texas Center Fund	(66)	67	116	(174)	237

Note: Numbers may not add due to rounding.

Summary of All City Funds

(000s)

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCES					
Police Federal Department of Justice Asset Forfeiture Fund	2,203	2,203	1,148	689	1,997
Police Federal Department of Treasury Asset Forfeiture Fund	1,113	1,028	934	1,034	576
Police State Contraband Asset Forfeiture Fund	629	616	971	787	670
Police State Gambling Asset Forfeiture Fund	651	594	559	495	480
Rutherford Lane Facility Fund	(1,003)	(1,028)	(114)	(774)	139
Seaholm Tax Increment Financing Fund	0	0	92	92	394
Second Street Tax Increment Financing Fund	397	344	335	264	256
Tourism and Promotion Fund	1,335	1,484	1,560	1,217	1,566
Town Lake Park Vehicle Rental Tax Fund	0	0	0	0	0
Waller Creek Tunnel Reserve Fund	5,510	7,174	10,580	10,208	9,842
Waller Creek Tunnel Tax Increment Financing Fund	3,181	4,767	0	0	579
Wildland Conservation Fund	1,076	1,265	1,228	1,266	1,043
TOTAL SPECIAL REVENUE FUNDS	44,996	56,107	52,075	47,847	49,336
DEBT RETIREMENT FUNDS					
Airport Revenue Bond Redemption Fund	8,451	1,437	1,245	1,245	6,631
Airport Variable Rate Bond Debt Service Fund	6,095	14,160	14,774	14,016	15,400
Combined Utility Revenue Bond Redemption Fund	181,574	152,557	146,393	146,772	144,921
Conv Center Hotel Occupancy Tax Rev. Bond Redemption Fund	8,501	8,638	8,969	8,354	8,847
Conv Ctr Town Lake Park Venue Project Bond Redemption Fund	1,421	1,451	1,485	1,485	1,525
General Obligation Debt Service Fund	15,753	15,694	17,118	15,323	20,093
HUD Section 108 Loan Debt Service Fund	0	0	0	0	0
TOTAL DEBT RETIREMENT FUNDS	221,796	193,936	189,983	187,195	197,416
TOTAL BEGINNING BALANCES	877,233	952,499	1,068,390	1,001,106	1,107,308

Note: Numbers may not add due to rounding.

Summary of All City Funds

(000s)

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
REVENUE AND TRANSFERS IN					
GENERAL FUND	783,352	832,109	869,912	854,040	911,151
RESERVES FUNDS					
Airport Capital Fund	28,318	29,143	25,346	26,388	21,049
Austin Energy Repair and Replacement Fund	0	0	0	0	9,000
Austin Energy Strategic Reserve Fund	1,836	1,491	44,000	44,000	36,000
Austin Water Revenue Stability Reserve Fund	5,517	5,844	6,919	7,317	9,229
Community Development Incentives Fund	0	0		0	1,059
Convention Center Marketing and Promotion Fund	217	228	233	214	247
Convention Center Repair and Replacement Fund	325	342	349	321	370
General Fund Budget Stabilization Reserve Fund	35,384	44,805	18,740	0	4,228
General Fund Contingency Reserve Fund	0	287	401	401	0
General Fund Emergency Reserve Fund	0	0	0	0	14,669
General Fund One-Time Expenditure Fund	10,886	14,867	32,335	32,335	0
General Fund Property Tax Reserve Fund	0	0	0	0	0
TOTAL RESERVES FUNDS	82,482	97,007	128,323	110,977	95,851
ENTERPRISE FUNDS					
Airport Operating Fund	114,943	116,970	122,211	122,820	135,385
Austin Code Fund	13,769	16,127	16,767	16,616	18,366
Austin Energy Fund	1,319,926	1,391,241	1,423,492	1,430,929	1,404,012
Austin Resource Recovery Fund	70,046	71,199	82,067	80,633	88,437
Convention Center Operating Fund	41,808	48,696	53,688	48,205	56,639
Convention Center Palmer Events Center Garage Fund	2,166	2,088	2,546	2,524	2,888
Convention Center Palmer Events Center Operating Fund	4,761	8,065	8,177	8,151	7,987
Convention Center Palmer Events Center Revenue Fund	3,310	3,262	3,493	3,104	3,445
Convention Center Tax Fund	29,833	34,095	38,157	34,360	39,682
Convention Center Venue Project Fund	13,250	15,150	16,958	15,262	17,636
Drainage Utility Fund	65,582	72,413	78,499	78,480	84,444
Golf Fund	6,069	5,849	5,813	7,458	7,846
Golf Surcharge Fund	137	166	165	177	177
Mobility Fund	0	0	20,036	17,237	24,180
Parking Management Fund	9,671	10,605	10,997	9,671	11,473
Reclaimed Water Utility Operating Fund	2,784	4,607	3,034	3,241	5,171
Transportation Fund	60,067	63,365	48,940	47,940	52,667
Wastewater Utility Operating Fund	239,215	240,404	243,889	244,349	262,437
Water Utility Operating Fund	243,405	261,186	283,710	293,559	295,329
TOTAL ENTERPRISE FUNDS	2,240,742	2,365,488	2,462,640	2,464,716	2,518,202

Note: Numbers may not add due to rounding.

Summary of All City Funds

(000s)

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
REVENUE AND TRANSFERS IN					
INTERNAL SERVICE FUNDS					
Capital Projects Management Fund	23,605	25,427	22,046	24,425	24,399
Combined Transportation, Emergency & Communications Ctr Fund	13,332	15,376	19,226	19,225	17,960
Communications and Technology Management Fund	39,882	43,833	45,513	45,513	53,420
Employee Benefits Fund	173,070	187,489	204,095	197,944	230,197
Fleet Services Fund	50,082	47,829	50,790	51,370	42,508
Liability Reserve Fund	5,453	4,006	4,001	3,999	4,686
Support Services Fund	88,707	98,820	101,474	100,993	110,498
Vehicle Acquisition Fund	6,414	4,600	14,920	14,920	10,727
Wireless Communication Services Fund	9,368	13,910	15,846	15,654	15,486
Workers' Compensation Fund	12,059	14,470	15,917	15,917	12,453
TOTAL INTERNAL SERVICE FUNDS	421,970	455,759	493,828	489,961	522,334
SPECIAL REVENUE FUNDS					
Austin Cable Access Fund	2,415	2,412	2,353	2,354	2,378
Business Retention and Enhancement Fund	549	1,015	363	87	275
Child Safety Fund	1,700	1,732	2,058	2,138	2,080
City Hall Fund	1,198	1,363	1,620	1,608	1,759
Cultural Arts Fund	6,961	7,956	8,903	8,013	9,258
Economic Development Fund	0	13,504	12,529	12,501	14,956
Economic Incentives Reserve Fund	13,659	14,887	14,115	14,115	14,869
Environmental Remediation Fund	2,281	1,669	320	320	0
Green Water Treatment Plant Sales Proceeds Fund	0	15,830	11,983	0	0
Hotel/Motel Occupancy Tax Fund	61,749	70,699	76,261	68,666	79,312
HUD Section 108 Family Business Loan Program Fund	0	1,140	1,904	4,422	4,309
IH-35 Parking Program Fund	360	421	357	357	401
Long Center Capital Improvements Fund	0	0	300	300	300
Mueller Tax Increment Financing Fund	2,261	2,507	3,228	2,853	3,946
Municipal Court Building Security Fund	382	393	400	358	400
Municipal Court Juvenile Case Manager Fund	508	597	533	586	645
Municipal Court Technology Fund	510	524	534	479	534
Municipal Court Traffic Safety Fund	586	791	686	1,665	1,665
Music Loan Program Fund	0	9	0	0	0
Music Venue Assistance Program Fund	100	100	130	143	130
Neighborhood Housing & Community Development Fund	4,299	3,608	4,973	5,314	0
Neighborhood Housing University Neighborhood Overlay Fund	381	126	0	0	0
Neighborhood Housing-Housing Trust Fund	606	784	850	842	897
One Texas Center Fund	1,741	1,988	1,763	1,763	1,751

Note: Numbers may not add due to rounding.

Summary of All City Funds

(000s)

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
REVENUE AND TRANSFERS IN					
Police Federal Department of Justice Asset Forfeiture Fund	205	338	1,072	0	0
Police Federal Department of Treasury Asset Forfeiture Fund	146	474	213	0	0
Police State Contraband Asset Forfeiture Fund	153	592	252	0	0
Police State Gambling Asset Forfeiture Fund	40	32	1	0	0
Rutherford Lane Facility Fund	3,272	3,656	3,786	3,786	3,743
Seaholm Tax Increment Financing Fund	0	92	301	398	880
Second Street Tax Increment Financing Fund	101	100	100	100	700
Tourism and Promotion Fund	9,735	11,110	12,416	11,193	12,908
Town Lake Park Vehicle Rental Tax Fund	8,347	8,631	8,304	8,698	8,304
Waller Creek Tunnel Reserve Fund	3,332	9,903	5,368	5,283	7,318
Waller Creek Tunnel Tax Increment Financing Fund	1,586	1,929	2,683	2,104	3,490
Wildland Conservation Fund	196	292	253	253	253
TOTAL SPECIAL REVENUE FUNDS	129,361	181,207	180,910	160,698	177,463
DEBT RETIREMENT FUNDS					
Airport Revenue Bond Redemption Fund	3,746	2,659	12,308	33,296	38,272
Airport Variable Rate Bond Debt Service Fund	26,808	27,505	26,386	26,653	13,625
Combined Utility Revenue Bond Redemption Fund	334,729	341,137	322,289	332,399	310,708
Conv Center Hotel Occupancy Tax Rev. Bond Redemption Fund	16,712	16,281	15,068	16,014	15,960
Conv Ctr Town Lake Park Venue Project Bond Redemption Fund	3,062	3,071	3,078	3,077	3,081
General Obligation Debt Service Fund	137,985	142,029	149,979	148,802	160,239
HUD Section 108 Loan Debt Service Fund	987	1,018	1,033	1,162	1,205
TOTAL DEBT RETIREMENT FUNDS	524,028	533,701	530,140	561,404	543,089
TOTAL AVAILABLE FUNDS	4,181,936	4,465,270	4,665,754	4,641,796	4,768,090
LESS: INTER-FUND TRANSFERS	(1,071,989)	(1,156,271)	(1,192,849)	(1,178,184)	(1,193,629)
NET TOTAL AVAILABLE FUNDS	3,109,947	3,308,999	3,472,905	3,463,612	3,574,460

Note: Numbers may not add due to rounding.

Summary of All City Funds

(000s)

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
EXPENDITURES AND TRANSFERS OUT					
GENERAL FUND	783,352	832,109	869,912	854,040	911,151
RESERVES FUNDS					
Airport Capital Fund	19,825	7,778	11,528	35,080	26,432
Austin Energy Repair and Replacement Fund	0	0	0	0	0
Austin Energy Strategic Reserve Fund	10,900	0	0	0	0
Austin Water Revenue Stability Reserve Fund	0	0	0	0	0
Community Development Incentives Fund	0	0	0	0	225
Convention Center Marketing and Promotion Fund	206	218	422	543	443
Convention Center Repair and Replacement Fund	120	438	768	768	411
General Fund Budget Stabilization Reserve Fund	21,405	14,867	32,335	32,335	43,629
General Fund Contingency Reserve Fund	0	0	0	0	7,194
General Fund Emergency Reserve Fund	0	0	0	0	0
General Fund One-Time Expenditure Fund	10,872	14,881	31,679	32,349	656
General Fund Property Tax Reserve Fund	0	0	0	0	0
TOTAL RESERVES FUNDS	63,328	38,182	76,732	101,076	78,990
ENTERPRISE FUNDS					
Airport Operating Fund	114,943	116,970	122,211	122,820	135,385
Austin Code Fund	12,263	15,261	17,319	18,425	20,134
Austin Energy Fund	1,233,628	1,331,019	1,429,395	1,440,434	1,360,939
Austin Resource Recovery Fund	78,331	78,637	80,776	82,162	89,632
Convention Center Operating Fund	38,711	35,408	65,469	57,591	52,539
Convention Center Palmer Events Center Garage Fund	2,166	2,092	2,543	2,524	2,888
Convention Center Palmer Events Center Operating Fund	5,002	5,225	11,542	11,470	12,225
Convention Center Palmer Events Center Revenue Fund	3,310	3,245	3,510	3,104	3,445
Convention Center Tax Fund	29,833	34,092	38,160	34,360	39,682
Convention Center Venue Project Fund	11,029	10,874	23,721	21,633	17,636
Drainage Utility Fund	66,979	71,059	81,043	81,681	85,251
Golf Fund	6,248	6,281	5,984	7,228	7,476
Golf Surcharge Fund	235	190	190	190	150
Mobility Fund	0	0	19,293	19,559	28,134
Parking Management Fund	9,702	10,277	11,127	11,721	13,330
Reclaimed Water Utility Operating Fund	753	5,158	4,303	4,341	5,256
Transportation Fund	60,073	64,719	48,224	48,405	52,240
Wastewater Utility Operating Fund	221,404	243,147	233,974	235,686	238,123
Water Utility Operating Fund	277,988	263,817	267,211	269,702	274,930
TOTAL ENTERPRISE FUNDS	2,172,598	2,297,471	2,465,995	2,473,036	2,439,394

Note: Numbers may not add due to rounding.

Summary of All City Funds

(000s)

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
EXPENDITURES AND TRANSFERS OUT					
INTERNAL SERVICE FUNDS					
Capital Projects Management Fund	23,961	25,460	23,221	24,523	23,895
Combined Transportation, Emergency & Communications Ctr Fund	13,526	15,172	19,127	19,130	18,361
Communications and Technology Management Fund	38,677	43,288	48,131	48,210	54,059
Employee Benefits Fund	168,730	194,764	217,387	222,426	252,028
Fleet Services Fund	49,420	45,070	44,791	51,542	54,794
Liability Reserve Fund	7,199	7,485	7,000	7,006	4,600
Support Services Fund	86,707	96,148	104,822	105,786	115,989
Vehicle Acquisition Fund	6,033	4,504	14,047	14,920	12,247
Wireless Communication Services Fund	10,216	15,073	15,625	15,625	15,475
Workers' Compensation Fund	12,786	11,761	13,691	16,224	15,884
TOTAL INTERNAL SERVICE FUNDS	417,254	458,724	507,841	525,392	567,333
SPECIAL REVENUE FUNDS					
Austin Cable Access Fund	1,060	3,341	2,042	2,042	2,350
Business Retention and Enhancement Fund	0	1,600	0	1,000	1,000
Child Safety Fund	1,944	1,871	1,923	2,159	2,427
City Hall Fund	535	2,006	1,966	1,966	1,999
Cultural Arts Fund	6,608	7,260	9,460	9,460	9,883
Economic Development Fund	0	12,342	13,691	14,009	14,820
Economic Incentives Reserve Fund	9,555	17,230	14,666	14,736	17,420
Environmental Remediation Fund	2,247	1,330	1,289	1,289	0
Green Water Treatment Plant Sales Proceeds Fund	0	15,830	11,983	0	0
Hotel/Motel Occupancy Tax Fund	61,749	70,699	76,261	68,666	79,312
HUD Section 108 Family Business Loan Program Fund	15	1,083	1,755	4,219	4,096
IH-35 Parking Program Fund	349	211	498	567	512
Long Center Capital Improvements Fund	0	0	300	300	300
Mueller Tax Increment Financing Fund	2,261	2,507	3,229	2,853	3,946
Municipal Court Building Security Fund	322	370	399	399	399
Municipal Court Juvenile Case Manager Fund	452	669	809	813	941
Municipal Court Technology Fund	571	520	539	620	650
Municipal Court Traffic Safety Fund	659	791	686	1,665	1,665
Music Loan Program Fund	21	4	0	0	7
Music Venue Assistance Program Fund	0	87	70	250	200
Neighborhood Housing & Community Development Fund	3,365	4,448	5,314	5,314	0
Neighborhood Housing University Neighborhood Overlay Fund	0	0	17	695	804
Neighborhood Housing-Housing Trust Fund	1,171	799	610	1,495	1,896
One Texas Center Fund	1,608	1,940	1,641	1,641	1,615

Note: Numbers may not add due to rounding.

Summary of All City Funds

(000s)

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
EXPENDITURES AND TRANSFERS OUT					
Police Federal Department of Justice Asset Forfeiture Fund	205	1,393	223	689	1,997
Police Federal Department of Treasury Asset Forfeiture Fund	232	568	571	1,034	576
Police State Contraband Asset Forfeiture Fund	166	237	552	787	670
Police State Gambling Asset Forfeiture Fund	96	66	80	495	480
Rutherford Lane Facility Fund	3,297	2,743	3,532	3,532	3,563
Seaholm Tax Increment Financing Fund	0	0	0	0	816
Second Street Tax Increment Financing Fund	154	108	180	180	600
Tourism and Promotion Fund	9,586	11,033	12,411	12,411	14,474
Town Lake Park Vehicle Rental Tax Fund	8,347	8,631	8,304	8,698	8,304
Waller Creek Tunnel Reserve Fund	1,668	6,498	6,106	7,714	6,934
Waller Creek Tunnel Tax Increment Financing Fund	0	6,697	2,104	2,104	4,070
Wildland Conservation Fund	8	328	438	635	428
TOTAL SPECIAL REVENUE FUNDS	118,250	185,240	183,648	174,434	189,154
DEBT RETIREMENT FUNDS					
Airport Revenue Bond Redemption Fund	10,761	2,851	6,922	24,043	18,211
Airport Variable Rate Bond Debt Service Fund	18,743	26,891	25,760	26,028	25,938
Combined Utility Revenue Bond Redemption Fund	363,745	347,301	323,760	328,950	312,386
Conv Center Hotel Occupancy Tax Rev. Bond Redemption Fund	16,575	15,950	15,189	15,521	15,795
Conv Ctr Town Lake Park Venue Project Bond Redemption Fund	3,032	3,037	3,038	3,038	3,040
General Obligation Debt Service Fund	138,045	140,605	147,004	148,555	164,039
HUD Section 108 Loan Debt Service Fund	987	1,018	1,033	1,162	1,205
TOTAL DEBT RETIREMENT FUNDS	551,888	537,654	522,707	547,298	540,614
TOTAL REQUIREMENTS	4,106,670	4,349,379	4,626,836	4,675,275	4,726,635
LESS: INTER-FUND TRANSFERS	(1,071,989)	(1,156,271)	(1,192,849)	(1,178,184)	(1,193,629)
NET TOTAL REQUIREMENTS	3,034,681	3,193,108	3,433,987	3,497,092	3,533,006

Note: Numbers may not add due to rounding.

Summary of All City Funds

(000s)

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
EXCESS (DEFICIENCY) OF REVENUE, TRANSFERS IN AND OTHER SOURCES OVER EXPENDITURES AND TRANSFERS OUT					
GENERAL FUND	0	0	0	0	0
RESERVES FUNDS					
Airport Capital Fund	8,493	21,365	13,818	(8,692)	(5,383)
Austin Energy Repair and Replacement Fund	0	0	0	0	9,000
Austin Energy Strategic Reserve Fund	(9,064)	1,491	44,000	44,000	36,000
Austin Water Revenue Stability Reserve Fund	5,517	5,844	6,919	7,317	9,229
Community Development Incentives Fund	0	0	0	0	834
Convention Center Marketing and Promotion Fund	11	10	(190)	(329)	(196)
Convention Center Repair and Replacement Fund	205	(96)	(419)	(447)	(41)
General Fund Budget Stabilization Reserve Fund	13,980	29,938	(13,595)	(32,335)	(39,401)
General Fund Contingency Reserve Fund	0	287	401	401	(7,194)
General Fund Emergency Reserve Fund	0	0	0	0	14,669
General Fund One-Time Expenditure Fund	14	(14)	656	(14)	(656)
General Fund Property Tax Reserve Fund	0	0	0	0	0
TOTAL RESERVES FUNDS	19,155	58,825	51,591	9,902	16,861
ENTERPRISE FUNDS					
Airport Operating Fund	0	0	0	0	0
Austin Code Fund	1,506	865	(552)	(1,809)	(1,768)
Austin Energy Fund	86,298	60,221	(5,903)	(9,506)	43,073
Austin Resource Recovery Fund	(8,286)	(7,438)	1,291	(1,529)	(1,195)
Convention Center Operating Fund	3,097	13,288	(11,781)	(9,387)	4,100
Convention Center Palmer Events Center Garage Fund	0	(3)	3	0	0
Convention Center Palmer Events Center Operating Fund	(241)	2,840	(3,364)	(3,319)	(4,237)
Convention Center Palmer Events Center Revenue Fund	0	17	(17)	0	0
Convention Center Tax Fund	0	3	(3)	0	0
Convention Center Venue Project Fund	2,221	4,275	(6,762)	(6,370)	0
Drainage Utility Fund	(1,397)	1,354	(2,544)	(3,201)	(807)
Golf Fund	(179)	(432)	(171)	230	370
Golf Surcharge Fund	(98)	(24)	(26)	(14)	27
Mobility Fund	0	0	743	(2,322)	(3,954)
Parking Management Fund	(31)	328	(129)	(2,050)	(1,858)
Reclaimed Water Utility Operating Fund	2,030	(551)	(1,269)	(1,100)	(84)
Transportation Fund	(6)	(1,354)	716	(465)	428
Wastewater Utility Operating Fund	17,811	(2,743)	9,914	8,664	24,314
Water Utility Operating Fund	(34,583)	(2,631)	16,499	23,857	20,399
TOTAL ENTERPRISE FUNDS	68,144	68,017	(3,355)	(8,321)	78,808

Note: Numbers may not add due to rounding.

Summary of All City Funds

(000s)

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
EXCESS (DEFICIENCY) OF REVENUE, TRANSFERS IN AND OTHER SOURCES OVER EXPENDITURES AND TRANSFERS OUT					
INTERNAL SERVICE FUNDS					
Capital Projects Management Fund	(356)	(33)	(1,175)	(98)	504
Combined Transportation, Emergency & Communications Ctr Fund	(194)	204	100	95	(401)
Communications and Technology Management Fund	1,205	545	(2,618)	(2,697)	(639)
Employee Benefits Fund	4,340	(7,275)	(13,292)	(24,482)	(21,831)
Fleet Services Fund	662	2,759	5,998	(172)	(12,286)
Liability Reserve Fund	(1,746)	(3,479)	(2,999)	(3,007)	86
Support Services Fund	2,001	2,673	(3,348)	(4,793)	(5,491)
Vehicle Acquisition Fund	380	96	873	0	(1,520)
Wireless Communication Services Fund	(848)	(1,163)	221	29	10
Workers' Compensation Fund	(727)	2,710	2,227	(307)	(3,430)
TOTAL INTERNAL SERVICE FUNDS	4,716	(2,965)	(14,013)	(35,431)	(44,999)
SPECIAL REVENUE FUNDS					
Austin Cable Access Fund	1,355	(928)	311	312	28
Business Retention and Enhancement Fund	549	(585)	363	(913)	(725)
Child Safety Fund	(244)	(139)	135	(21)	(347)
City Hall Fund	664	(642)	(346)	(358)	(240)
Cultural Arts Fund	354	696	(557)	(1,447)	(625)
Economic Development Fund	0	1,162	(1,162)	(1,508)	137
Economic Incentives Reserve Fund	4,105	(2,343)	(551)	(621)	(2,551)
Environmental Remediation Fund	34	339	(969)	(969)	0
Green Water Treatment Plant Sales Proceeds Fund	0	0	0	0	0
Hotel/Motel Occupancy Tax Fund	0	0	0	0	0
HUD Section 108 Family Business Loan Program Fund	(15)	58	149	203	213
IH-35 Parking Program Fund	11	210	(140)	(209)	(111)
Long Center Capital Improvements Fund	0	0	0	0	0
Mueller Tax Increment Financing Fund	0	0	(1)	0	0
Municipal Court Building Security Fund	60	23	2	(41)	2
Municipal Court Juvenile Case Manager Fund	56	(73)	(277)	(227)	(296)
Municipal Court Technology Fund	(61)	4	(5)	(141)	(116)
Municipal Court Traffic Safety Fund	(73)	0	0	0	0
Music Loan Program Fund	(20)	5	0	0	(7)
Music Venue Assistance Program Fund	100	13	60	(107)	(70)
Neighborhood Housing & Community Development Fund	935	(841)	(341)	0	0
Neighborhood Housing University Neighborhood Overlay Fund	381	126	(16)	(695)	(804)
Neighborhood Housing-Housing Trust Fund	(565)	(15)	240	(653)	(999)

Note: Numbers may not add due to rounding.

Summary of All City Funds

(000s)

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
EXCESS (DEFICIENCY) OF REVENUE, TRANSFERS IN AND OTHER SOURCES OVER EXPENDITURES AND TRANSFERS OUT					
One Texas Center Fund	133	48	121	121	136
Police Federal Department of Justice Asset Forfeiture Fund	0	(1,055)	848	(689)	(1,997)
Police Federal Department of Treasury Asset Forfeiture Fund	(86)	(94)	(358)	(1,034)	(576)
Police State Contraband Asset Forfeiture Fund	(13)	355	(300)	(787)	(670)
Police State Gambling Asset Forfeiture Fund	(57)	(35)	(79)	(495)	(480)
Rutherford Lane Facility Fund	(25)	913	254	254	180
Seaholm Tax Increment Financing Fund	0	92	301	398	64
Second Street Tax Increment Financing Fund	(53)	(8)	(80)	(80)	100
Tourism and Promotion Fund	149	77	6	(1,217)	(1,566)
Town Lake Park Vehicle Rental Tax Fund	0	0	0	0	0
Waller Creek Tunnel Reserve Fund	1,664	3,405	(738)	(2,430)	384
Waller Creek Tunnel Tax Increment Financing Fund	1,586	(4,767)	579	0	(579)
Wildland Conservation Fund	189	(36)	(185)	(382)	(175)
TOTAL SPECIAL REVENUE FUNDS	11,111	(4,033)	(2,738)	(13,736)	(11,691)
DEBT RETIREMENT FUNDS					
Airport Revenue Bond Redemption Fund	(7,015)	(192)	5,386	9,253	20,061
Airport Variable Rate Bond Debt Service Fund	8,064	614	626	625	(12,313)
Combined Utility Revenue Bond Redemption Fund	(29,017)	(6,164)	(1,472)	3,450	(1,678)
Conv Center Hotel Occupancy Tax Rev. Bond Redemption Fund	137	331	(122)	493	165
Conv Ctr Town Lake Park Venue Project Bond Redemption Fund	30	34	39	39	41
General Obligation Debt Service Fund	(60)	1,424	2,975	247	(3,801)
HUD Section 108 Loan Debt Service Fund	0	0	0	0	0
TOTAL DEBT RETIREMENT FUNDS	(27,860)	(3,953)	7,433	14,106	2,475
TOTAL EXCESS (DEFICIENCY) OF APPROPRIATED FUNDS OVER EXPENDITURES	75,266	115,891	38,918	(33,479)	41,455

Note: Numbers may not add due to rounding.

Summary of All City Funds

(000s)

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
ENDING BALANCES					
GENERAL FUND	0	0	0	0	0
RESERVES FUNDS					
Airport Capital Fund	56,137	77,502	91,320	69,122	85,937
Austin Energy Repair and Replacement Fund	64	64	64	64	9,064
Austin Energy Strategic Reserve Fund	103,953	105,444	149,444	147,953	185,444
Austin Water Revenue Stability Reserve Fund	5,517	11,361	18,280	18,675	27,509
Community Development Incentives Fund	0	0	0	0	834
Convention Center Marketing and Promotion Fund	476	486	296	100	100
Convention Center Repair and Replacement Fund	556	460	41	0	0
General Fund Budget Stabilization Reserve Fund	78,345	108,283	94,687	64,680	55,286
General Fund Contingency Reserve Fund	6,505	6,793	7,194	7,194	0
General Fund Emergency Reserve Fund	40,000	40,000	40,000	40,000	54,669
General Fund One-Time Expenditure Fund	14	0	656	(14)	0
General Fund Property Tax Reserve Fund	4,500	4,500	4,500	4,500	4,500
TOTAL RESERVES FUNDS	296,067	354,892	406,483	352,275	423,344
ENTERPRISE FUNDS					
Airport Operating Fund	0	0	0	0	0
Austin Code Fund	1,506	2,371	1,820	5	51
Austin Energy Fund	214,764	274,985	269,082	244,213	312,155
Austin Resource Recovery Fund	12,809	5,370	6,661	3,160	5,467
Convention Center Operating Fund	21,596	34,884	23,103	19,599	27,203
Convention Center Palmer Events Center Garage Fund	0	(3)	0	0	0
Convention Center Palmer Events Center Operating Fund	9,388	12,228	8,864	8,658	4,627
Convention Center Palmer Events Center Revenue Fund	0	17	0	0	0
Convention Center Tax Fund	0	3	0	0	0
Convention Center Venue Project Fund	2,487	6,762	0	0	0
Drainage Utility Fund	7,017	8,371	5,827	4,158	5,020
Golf Fund	(565)	(997)	(1,168)	(132)	(797)
Golf Surcharge Fund	155	131	106	128	132
Mobility Fund	0	0	6,512	1,102	2,558
Parking Management Fund	2,913	3,242	3,113	448	1,255
Reclaimed Water Utility Operating Fund	2,382	1,831	562	220	478
Transportation Fund	12,872	11,518	6,466	1,533	6,893
Wastewater Utility Operating Fund	39,924	37,181	47,095	36,604	71,409
Water Utility Operating Fund	15,881	13,250	29,749	38,509	50,148
TOTAL ENTERPRISE FUNDS	343,128	411,145	407,790	358,205	486,599

Note: Numbers may not add due to rounding.

Summary of All City Funds

(000s)

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
ENDING BALANCES					
INTERNAL SERVICE FUNDS					
Capital Projects Management Fund	554	521	(654)	1,240	(150)
Combined Transportation, Emergency & Communications Ctr Fund	100	304	403	271	2
Communications and Technology Management Fund	2,722	3,266	649	29	10
Employee Benefits Fund	43,897	36,622	23,330	13,849	1,499
Fleet Services Fund	3,558	6,316	12,315	3,253	29
Liability Reserve Fund	5,125	1,645	(1,354)	1,620	(1,268)
Support Services Fund	6,228	8,901	5,553	28	61
Vehicle Acquisition Fund	551	647	1,520	599	0
Wireless Communication Services Fund	932	(231)	(10)	844	0
Workers' Compensation Fund	(407)	2,303	4,529	0	1,099
TOTAL INTERNAL SERVICE FUNDS	63,260	60,295	46,282	21,734	1,283
SPECIAL REVENUE FUNDS					
Austin Cable Access Fund	2,682	1,753	2,064	1,999	2,092
Business Retention and Enhancement Fund	2,214	1,629	1,993	193	1,268
Child Safety Fund	336	197	332	64	(16)
City Hall Fund	1,336	693	347	97	107
Cultural Arts Fund	2,297	2,993	2,436	1,202	1,810
Economic Development Fund	0	1,162	0	15	137
Economic Incentives Reserve Fund	21,872	19,529	18,978	18,744	16,427
Environmental Remediation Fund	630	969	0	0	0
Green Water Treatment Plant Sales Proceeds Fund	0	0	0	0	0
Hotel/Motel Occupancy Tax Fund	0	0	0	0	0
HUD Section 108 Family Business Loan Program Fund	(15)	42	191	264	404
IH-35 Parking Program Fund	382	592	452	266	341
Long Center Capital Improvements Fund	0	0	0	0	0
Mueller Tax Increment Financing Fund	1	1	0	1	0
Municipal Court Building Security Fund	74	97	99	12	100
Municipal Court Juvenile Case Manager Fund	2,113	2,040	1,764	1,800	1,468
Municipal Court Technology Fund	735	739	734	531	618
Municipal Court Traffic Safety Fund	0	0	0	0	0
Music Loan Program Fund	2	7	7	1	0
Music Venue Assistance Program Fund	286	300	359	159	289
Neighborhood Housing & Community Development Fund	1,182	341	0	0	0
Neighborhood Housing University Neighborhood Overlay Fund	694	820	804	0	0
Neighborhood Housing-Housing Trust Fund	774	759	999	0	0
One Texas Center Fund	67	116	237	(52)	373
Police Federal Department of Justice Asset Forfeiture Fund	2,203	1,148	1,997	0	0

Note: Numbers may not add due to rounding.

Summary of All City Funds

(000s)

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
ENDING BALANCES					
Police Federal Department of Treasury Asset Forfeiture Fund	1,028	934	576	0	0
Police State Contraband Asset Forfeiture Fund	616	971	670	0	0
Police State Gambling Asset Forfeiture Fund	594	559	480	0	0
Rutherford Lane Facility Fund	(1,028)	(114)	139	(520)	319
Seaholm Tax Increment Financing Fund	0	92	394	491	457
Second Street Tax Increment Financing Fund	344	335	256	184	356
Tourism and Promotion Fund	1,484	1,560	1,566	0	0
Town Lake Park Vehicle Rental Tax Fund	0	0	0	0	0
Waller Creek Tunnel Reserve Fund	7,174	10,580	9,842	7,777	10,226
Waller Creek Tunnel Tax Increment Financing Fund	4,767	0	579	0	0
Wildland Conservation Fund	1,265	1,228	1,043	885	867
TOTAL SPECIAL REVENUE FUNDS	56,107	52,075	49,336	34,112	37,645
DEBT RETIREMENT FUNDS					
Airport Revenue Bond Redemption Fund	1,437	1,245	6,631	10,498	26,691
Airport Variable Rate Bond Debt Service Fund	14,160	14,774	15,400	14,641	3,087
Combined Utility Revenue Bond Redemption Fund	152,557	146,393	144,921	150,221	143,243
Conv Center Hotel Occupancy Tax Rev. Bond Redemption Fund	8,638	8,969	8,847	8,847	9,012
Conv Ctr Town Lake Park Venue Project Bond Redemption Fund	1,451	1,485	1,525	1,524	1,566
General Obligation Debt Service Fund	15,694	17,118	20,093	15,570	16,292
HUD Section 108 Loan Debt Service Fund	0	0	0	0	0
TOTAL DEBT RETIREMENT FUNDS	193,936	189,983	197,416	201,301	199,891
TOTAL ENDING BALANCES	952,499	1,068,390	1,107,308	967,626	1,148,762

Note: Numbers may not add due to rounding.


CITY OF AUSTIN
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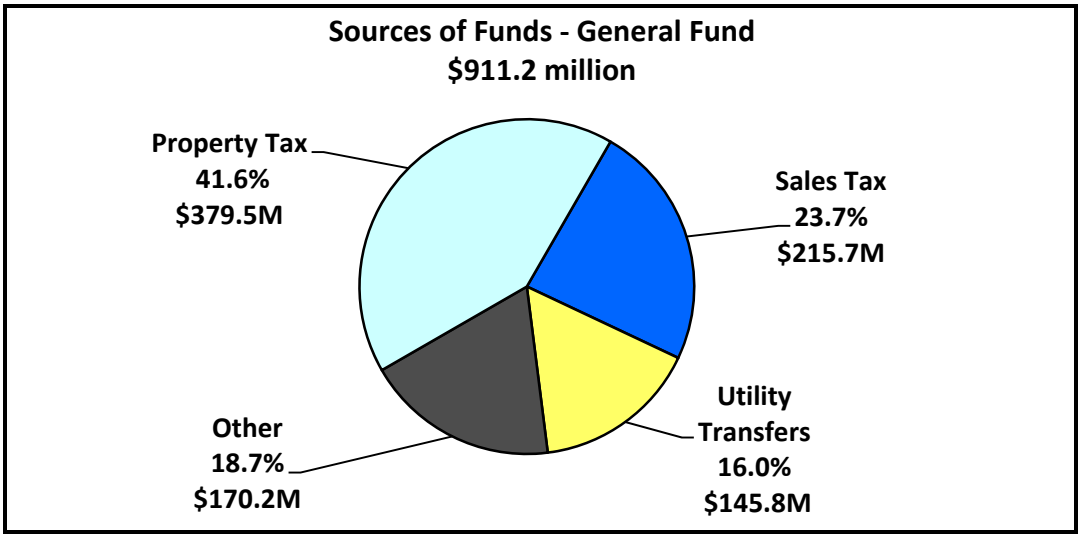
General Fund Budget-in-Brief

General Fund Budget-in-Brief – 2015-16

The General Fund is the general operating fund for the City of Austin. It includes eleven departments that provide programs, activities, and services directly to the citizens of Austin, as well as to surrounding communities. This is two more than in FY 2014-15 as the Planning and Development Review department has been split into two functions: Planning & Zoning and Development Services. In addition, the Neighborhood Housing & Community Development department will now be reported as part of the General Fund. The remaining departments include Emergency Medical Services, Fire, Health & Human Services, Animal Services, Library, Municipal Court, Parks & Recreation, and Police.

Overview: General Fund Revenue

The FY 2015-16 Budget for the General Fund totals $911.2 million, the revenue for which is generated through property and sales taxes, fees, fines, permits, licenses, charges for services, and interest income. Total revenue is increasing by $57.1 million versus the FY 2014-15 Amended Budget, primarily resulting from a 12.2% increase in taxable property valuations, projected growth in sales tax revenue, and higher development revenue due to increased building activity and fee levels. The graph below displays the total amount of budgeted revenue attributable to each major revenue category as well as each category's relative share of total budgeted General Fund revenue in FY 2015-16.

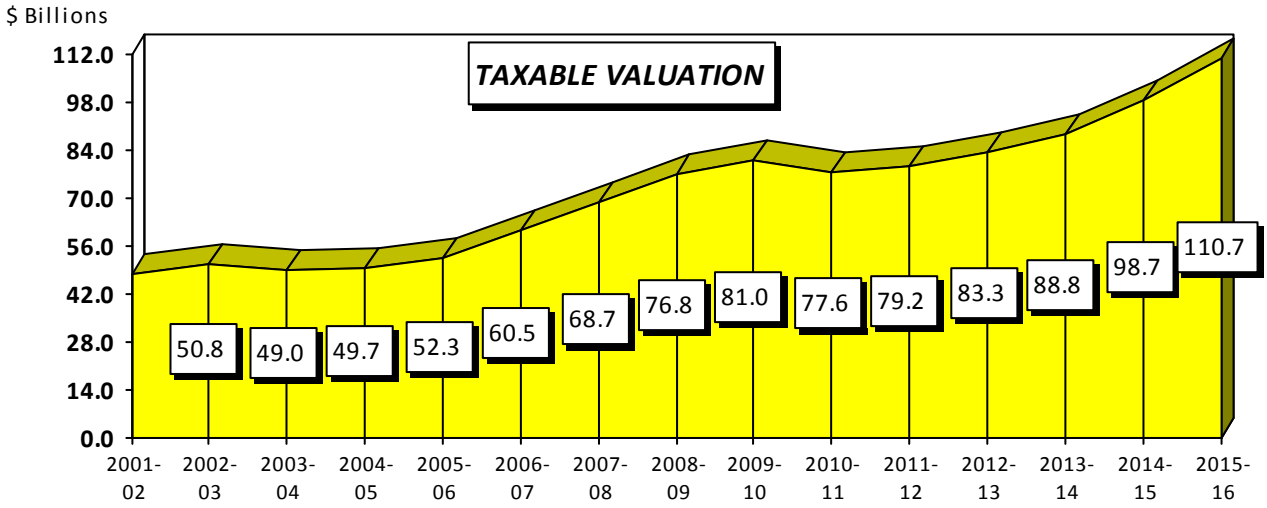


Property Tax Revenue. The City's General Fund receives 41.6% of its total revenue, $379.5 million, from property taxes, its largest and most stable source of revenue. The property tax rate is established annually during the City's budget process; this Budget sets the overall tax rate at 45.89 cents per $100 of assessed property valuation, a decrease of 2.2 cents from the fiscal year 2014-15 tax rate of 48.09 cents.

The property tax rate of 45.89 cents consists of two parts, the operating rate and the debt service rate. For FY 2015-16, the proposed operating rate is 35.27 cents per $100 of assessed valuation, revenue from which will be collected and deposited into the City's General Fund to pay for the ongoing costs of City services and for maintenance expenses. The remaining 10.62 cents is the debt rate, revenue from which will be deposited into the Debt Service Fund to make payments related to general obligation bonds. General obligation bonds provide funds for infrastructure projects such as building new police and fire stations and libraries and purchasing or improving parks.

The median residential value in Austin of an owner-occupied home, or homestead, not receiving the property tax exemption for seniors or the disabled is $251,994 in fiscal year 2015-16, which yields an annual property tax bill of $1,087, net of the City's recently adopted homestead exemption of 6% of assessed property value. This represents a net decrease of $19 over FY 2014-15, when there was no homestead exemption and the median homestead value of $229,911 yielded a property tax bill of $1,106.

General Fund Budget-in-Brief – 2015-16



The approved tax rate is based on the certified tax rolls from the Travis Central Appraisal District, the Williamson Central Appraisal District, and the Hays Central Appraisal District. The Budget reflects a projected taxable valuation of $110.7 billion, which represents an increase of 12.2% over last year's valuation, and is net of the City's recently adopted homestead, 65 and older, and disability exemptions. New construction is valued at $2.9 billion and is primarily driven by residential, multi-family, and commercial properties being added to Austin's tax roll. Looking ahead, City financial staff expects the robust recent growth in property value to continue, if at a more moderate pace. More specifically, total assessed valuation in Austin is currently projected to rise by 7% in fiscal years 2016-17 and 2017-18, before leveling off to a 5% annual growth rate in the two subsequent fiscal years.

Total property tax valuation is classified by appraisal districts into five property types: single family, multi-family, commercial, personal property, and land. Single family consists of residential homes and condominiums. Multi-family contains residential multi-unit apartments, as well as duplex, tri-plex and four-plex housing. The commercial category is comprised of commercial and industrial property, while personal property tracks tangible, moveable property used for business purposes. Finally, land consists of property acreage and vacant lots. The following chart displays the FY 2015-16 projected valuation of each property type and the corresponding change in value from the previous year.

PROPERTY TYPE	VALUATION	SHARE	CHANGE	% CHANGE
SINGLE FAMILY	50,576,097,543	45.7%	2,900,812,331	6.1%
MULTI FAMILY	18,362,371,568	16.6%	3,171,529,863	20.9%
LAND	1,736,615,061	1.5%	135,767,225	8.5%
COMMERCIAL	29,885,285,035	27.0%	5,364,162,709	21.9%
PERSONAL PROPERTY	10,183,099,951	9.2%	438,324,703	4.5%
TOTAL	110,743,469,158		12,010,596,831	12.2%

General Fund Budget-in-Brief – 2015-16

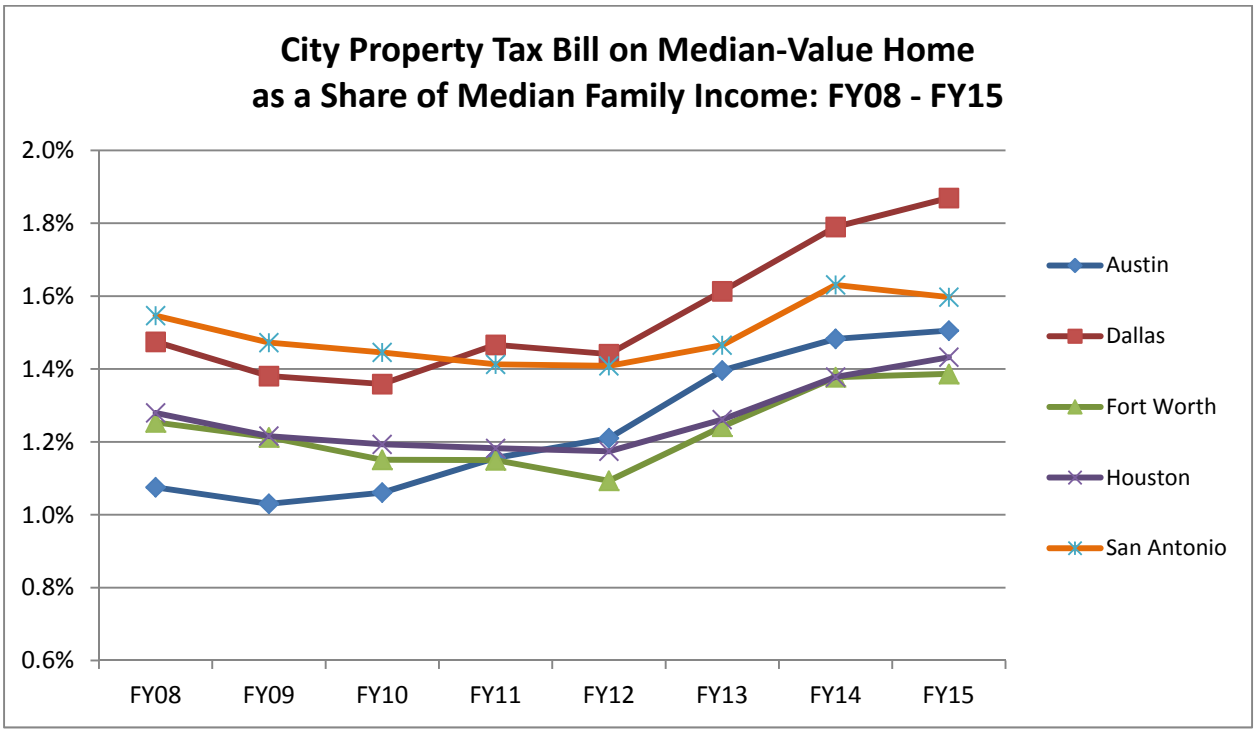
Historical Property Tax Rates*

Fiscal Year	Operating	Debt	Total
1997	0.3117	0.2134	0.5251
1998	0.3304	0.2097	0.5401
1999	0.3265	0.1877	0.5142
2000	0.3222	0.1812	0.5034
2001	0.3011	0.1652	0.4663
2002	0.3041	0.1556	0.4597
2003	0.2969	0.1628	0.4597
2004	0.3236	0.1692	0.4928
2005	0.2747	0.1683	0.4430
2006	0.2841	0.1589	0.4430
2007	0.2760	0.1366	0.4126
2008	0.2730	0.1304	0.4034
2009	0.2749	0.1263	0.4012
2010	0.2950	0.1259	0.4209
2011	0.3262	0.1309	0.4571
2012	0.3551	0.1260	0.4811
2013	0.3821	0.1208	0.5029
2014	0.3856	0.1171	0.5027
2015	0.3691	0.1118	0.4809
2016	0.3527	0.1062	0.4589

*Property tax rates per $100 of taxable value.

The table above provides a twenty-year history of the City's property tax rates, culminating in the approved tax rate for fiscal year 2015-16. This is the tax rate needed to maintain a balanced budget in an environment of increasing cost drivers, such as the increased demand for services that accompanies population growth, employee bargaining agreements, and health insurance and pension costs, as well as by the recent adoption of a 6% homestead exemption and an increase in the fixed-value property tax exemption for seniors and the disabled from $70,000 to $80,000, both of which had the effect of lowering the City's net taxable property value. The community has consistently provided feedback encouraging the City not to cut back on services. As in prior years, we weighed this feedback, along with the need to ensure the City's sustainable future financial health, carefully in crafting the FY 2015-16 Budget.

General Fund Budget-in-Brief – 2015-16



Net of homestead exemptions. Median home sales price data from Texas A&M Real Estate Center. Median family income data from U.S. Department of Housing and Urban Development.

The City of Austin is setting the standard by providing outstanding customer service, livability, and value received for taxes and fees paid. One way to measure this value is by calculating the percentage of median family income a resident who owns a median-value home pays in property taxes and comparing it to other major cities in Texas. With the lowest tax rate and the highest median family income, Austin ranks very competitively with its peers in Texas when it comes to the value received for a resident's tax dollar, even before factoring in the quality of the City of Austin's services, which consistently rank above national norms.

General Fund Budget-in-Brief – 2015-16

Property Tax Summary

Fiscal Year	Current Collections		% of Levy		Delinquent Collections		Total Collections
2005	218,045,864		99.0%		2,647,805		220,693,669
2006	230,981,890		99.6%		3,572,629		234,554,519
2007	249,137,327		99.8%		2,520,647		251,657,974
2008	275,112,436		99.2%		2,774,308		277,886,744
2009	306,705,757		99.6%		3,174,098		309,879,855
2010	337,354,157		99.0%		3,155,324		340,509,481
2011	351,742,824		99.1%		3,267,094		355,009,918
2012	378,721,688		99.4%		2,478,964		381,200,652
2013	415,311,666		99.1%		2,904,995		418,216,661
2014	442,973,562		99.3%		3,289,637		446,263,199
2015	470,764,824	(1)	99.1%	(1)	2,767,830	(1)	473,532,654
2016	500,578,753	(1)	98.5%	(1)	2,758,668	(1)	503,337,421

Fiscal Year	Taxable Valuations		Tax Levy		Delinquent Taxes Due (2)	Percent
2005	49,702,906,522		220,183,876		323,622	0.1%
2006	52,349,642,297		231,908,915		439,018	0.2%
2007	60,512,328,889		249,673,869		431,069	0.2%
2008	68,736,790,926		277,284,215		476,054	0.2%
2009	76,752,007,737		307,929,055		627,359	0.2%
2010	80,960,540,976		340,762,917		727,595	0.2%
2011	77,619,349,384		354,798,046		844,750	0.2%
2012	79,219,780,879		381,126,366		959,314	0.3%
2013	83,294,536,493		420,316,412		1,186,788	0.3%
2014	88,766,098,160		446,227,175		2,637,608	0.6%
2015	98,732,872,327	(3)	474,806,383	(1)	6,153,329	1.3%
2016	110,743,469,158	(4)	508,201,780	(1)		

Totals 2005-2015	14,806,506
Total Delinquent Taxes 1948-2004	6,308,696
Total Delinquent	21,115,202

1) Estimated Amount.
2) As of May 31, 2015.
3) Taxable Value Certification for tax year 2014.
4) Certified taxable property valuation for the tax year 2015 certification.

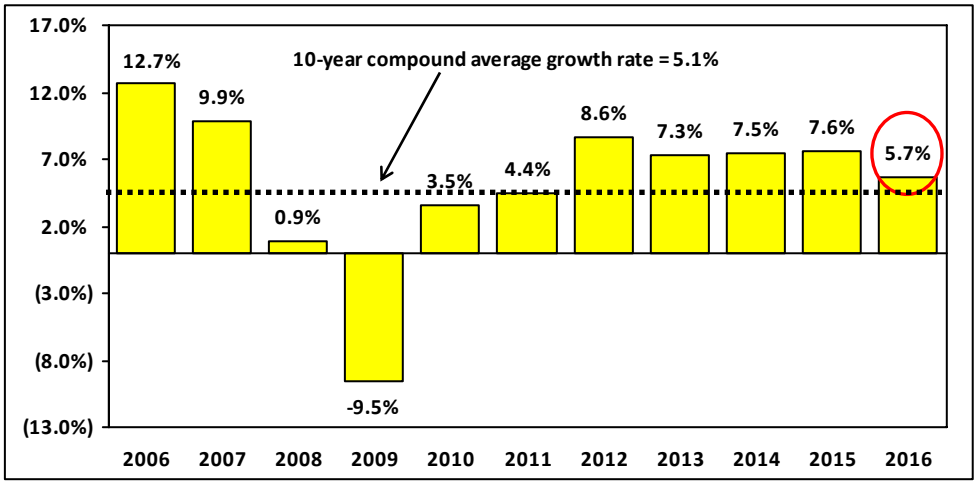
Late or Unpaid Property Taxes. Each year, the property tax payment due date is January 31. All taxes paid after this date are subject to delinquent penalty and interest charges. Delinquent tax bills are assessed a 6% penalty with additional penalties accruing each month until July, when the total penalty reaches 12%. Interest accrues at 1% a month until the taxes are paid. Property taxes remain due for each tax year they are billed until they are paid. Delinquent taxes are remitted to the City when payment is received by the tax collector. The FY 2015-16 Budget for delinquent taxes is $0.6 million and for penalty and interest due, $0.9 million.

General Fund Budget-in-Brief – 2015-16

Sales Tax Revenue. Sales tax is levied on the sale, lease, or rental of all taxable goods and services within the Austin city limits. Certain foods and drugs as well as governmental purchases are exempted from the sales tax. Sales tax is collected by businesses at the time of the sale and paid periodically to the Texas Comptroller of Public Accounts. The Comptroller then remits the portion due to the locality where the business is located. In the city of Austin, the State collects 8¼ cents for every dollar spent on retail sales. Of this amount, the State keeps 6¼ cents, 1 cent is paid to the City and 1 cent is paid to the Capital Metropolitan Transportation Authority.

Sales tax collections are volatile since they are directly related to the well-being of the local economy. The chart below tracks the growth in Austin's sales tax collections over the past decade. The one year in which sales tax declined corresponds to the economic contraction in fiscal year 2008-09.

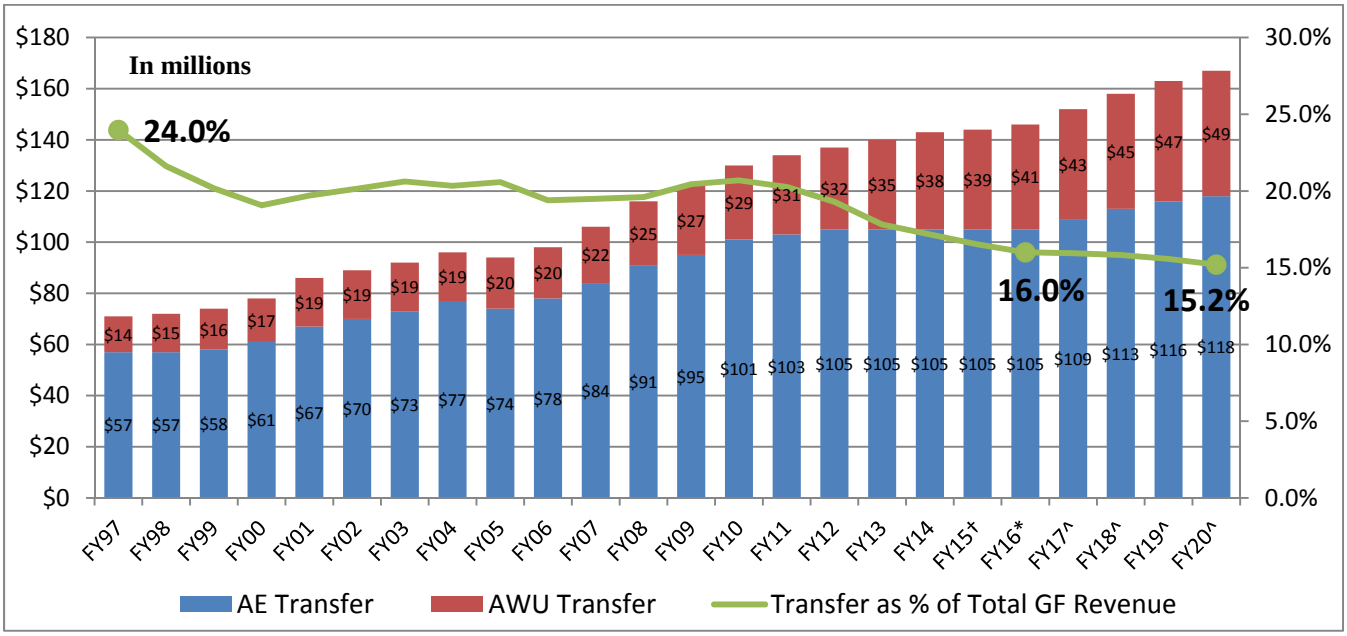
Annual Sales Tax Growth



In FY 2009-10, as the local economy strengthened, sales tax collections recovered. The resulting uptrend has persisted through FY 2014-15, if easing slightly, and is projected to continue to level out in 2015-16. Given that economic growth is cyclical, prudent sales tax projections require thoughtfulness and restraint. What is known is that sales tax revenue will drop again; what is unknown is when. From the perspective of sound fiscal management, it is far more important to ensure that ongoing services and costs are not added to the Budget on the basis of a cyclical peak in a variable revenue source than it is to attempt to predict the exact rate of growth in sales tax payments in any given fiscal year. Projections for sales tax revenue must remain cautious. Accordingly, sales tax revenue is budgeted at $215.7 million in FY 2015-16, which represents projected growth of 5.7%, or $11.7 million, over estimated FY 2014-15 collections. The ten-year compound annual growth rate of City sales tax revenue is 5.1%, while sales tax growth in FY 2014-15 is estimated at 7.6%. The FY 2015-16 projected growth rate of 5.7% is informed by both of these data points, as well as by regional economic forecasts from TXP, and conditioned by financial staff's keen awareness of the asymmetrical consequences of actual growth failing to align with projections. In other words, while actual sales tax receipts falling short of budgeted levels can have severe repercussions with respect to maintaining a balanced General Fund budget, there are no corollary consequences should this revenue exceed projections. Similar considerations condition current forecasts for the longer-term growth of City sales tax receipts.

General Fund Budget-in-Brief – 2015-16

Utility Transfers. The City of Austin owns both its electric and water utilities and transfers from these utilities to the General Fund reflect expenses—such as property taxes, franchise fees, and owners' return on equity—that private utilities would otherwise have to incur. The transfer policy was revisited by Council in fiscal year 2012-13 at which time rates were set at 12% of average gross non-fuel revenue for Austin Energy (AE), with a minimum transfer of $105 million, and at 8.2% of average gross revenue for the Austin Water Utility. In accordance with these average revenue calculations, the transfers for FY 2015-16 are calculated based on a rolling average of actual revenue from fiscal years 2012-13 and 2013-14 and estimated revenue in FY 2014-15. Bond ratings agency have taken a favorable view of the City's transfer policy with respect to both its methodology and to the fact that as General Fund revenue has increased over time, the relative amount of the transfer has remained relatively constant. The chart below displays the combined utility transfer as a percentage of total General Fund revenue.



†Estimated. *Budgeted. ^Projected.

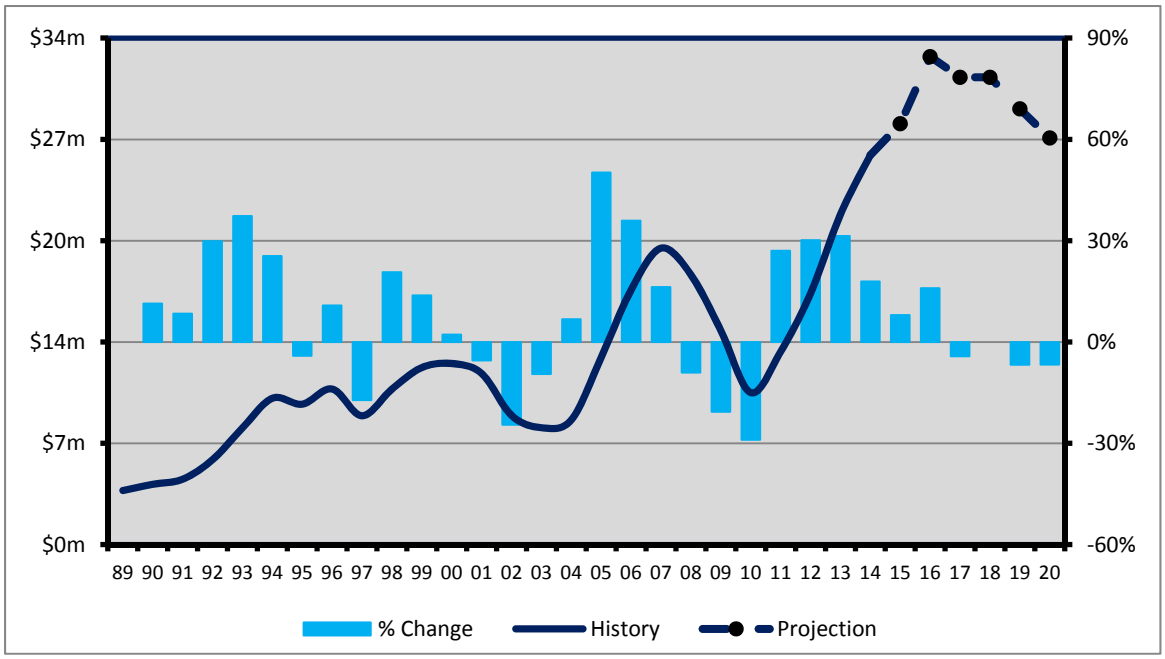
For the fifth consecutive year, the transfer from the electric utility remains at its minimum level of $105 million in FY 2015-16, although it is projected to begin rising in FY 2016-17 and to reach $118 million by FY 2019-20. The transfer from the Austin Water Utility is budgeted to increase by $2.0 million to $40.8 million and robust growth of 4.9% is expected over the subsequent four fiscal years. Total transfers from these two utilities equal $145.8 million in FY 2015-16.

Franchise Fees. Franchise fees are assessments charged for a company's use of the City's rights-of-way. Three major franchises exist in Austin: telecommunications, gas, and cable. Revenue attributable to these fees generally increases on an annual basis as it is tied to growth in franchise holders' revenue and customer base. In FY 2015-16, the City projects an increase of $1.8 million over the amount budgeted in the prior year, primarily as a result of 11% growth in cable receipts, for total franchise revenue of $38.5 million. Franchise fee revenue is forecasted to grow at a 1.6% annual rate over the medium term, as moderate growth in gas and cable franchise fees will be weighed down by persistent weakness in the landline telecommunications sector.

General Fund Budget-in-Brief – 2015-16

Building and Development Fees. Building and development revenue comes from a variety of fees and charges for permits and applications, the largest subcategories being single- and multi-family residential development and commercial development. This revenue category is as strongly tied to the health of the local economy as is sales tax revenue, and it is even more volatile. As recently as FY 2009-10, building and development revenue dropped nearly 30% in a single year, a $4.2 million decrease. City financial staff work closely with the Planning and Zoning and Development Services departments to monitor applications for permits and other leading indicators of demand in order to remain highly sensitive to signs of a downturn.

The number of building permits issued by the City has increased only slightly in FY 2014-15 versus the prior year. However, development revenue has increased significantly from budgeted projections, driven primarily by strength in applications for new residential development, an increased number of inspections performed, and fee increases. Financial staff anticipate that a continued influx of new residents and robust regional economic growth will continue to maintain demand for residential and commercial development at its current, elevated level, which is estimated at $28.2 million in FY 2014-15. The Development Services Department is continuing and expanding its effort to bring its fee structure in line with its cost of providing services. These changes are expected to result in additional revenue of $4.5 million in FY 2015-16. As a result, budgeted revenue for development is $32.8 million. The same respect for the cyclical nature of trends and the awareness of disproportionate downside risk that informs sales tax projections also drive the medium-term forecast for building and development revenues. Current projections show development and inspection activity to remain strong in FY 2016-17, with revenue falling to $27.3 million by FY 2019-20. The chart below illustrates the City's historical and projected levels of development revenue.

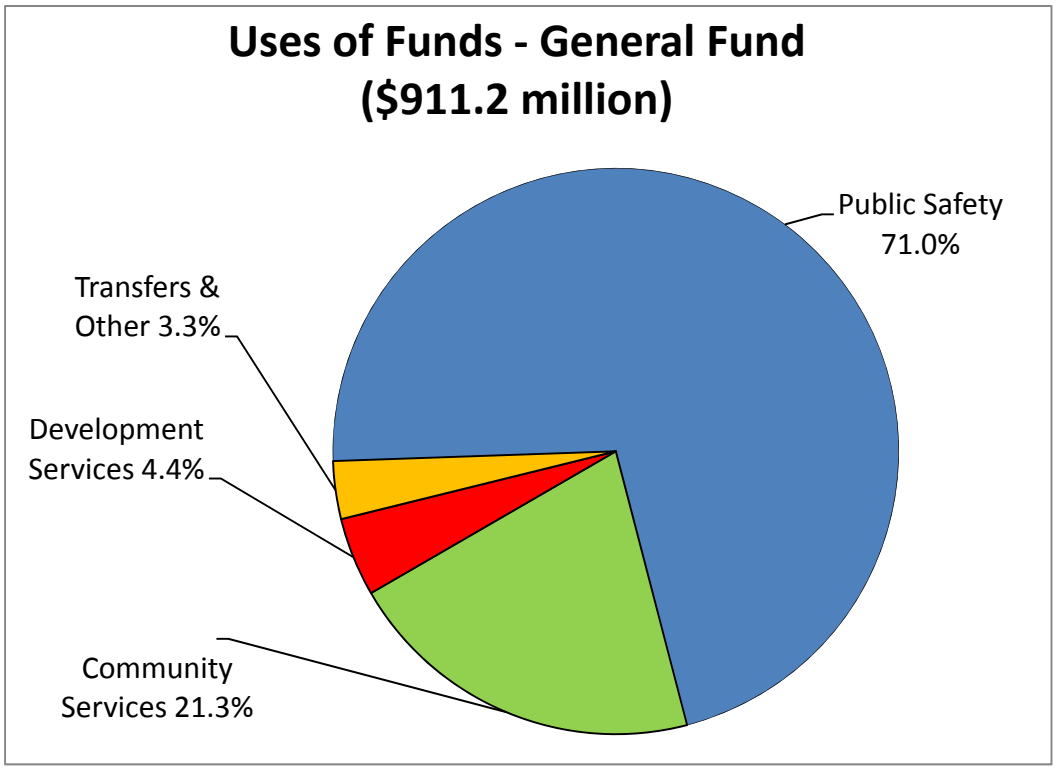


Other Revenue. Remaining revenue from fines, charges, interest and other sources is budgeted at $97.8 million, an increase of $2.9 million from the FY 2014-15 Budget primarily attributable to higher building rental receipts, the Parks and Recreation Department's implementation of paid parking stations, increased Austin Police Department alarm permit activity, and an increase in the Travis County interlocal agreement payment for animal services.

General Fund Budget-in-Brief – 2015-16

Overview: General Fund Requirements

Total requirements for the General Fund in the FY 2015-16 Budget are $911.2 million, which is $57.1 million, or 6.7%, higher than the FY 2014-15 Amended Budget. General Fund departments' operating expenditures total $881.3 million, representing 96.7% of the total General Fund budget.



As shown in the chart, public safety functions—the City's police, fire, emergency medical services and municipal court—account for 71% of the General Fund, or $646.7 million. The remaining seven departments account for 25.7% of the General Fund's budget. Community services, which includes the Health and Human Services, Animal Services, Library and Parks and Recreation Departments and provides services ranging from environmental health, animal services, and family health services to managing the City's libraries and parks and affordable housing efforts, is budgeted at $194.3 million in FY 2015-16. The Development Services and Planning and Zoning Departments (formerly the Planning and Development Review Department) which constitute the development services functions, has a budget of $40.4 million. These departments are tasked with guiding the City's growth and development, first through a planning process in anticipation of growth, and secondly through oversight of development as it occurs.

The Transfers and Others Requirements category accounts for 3.3% of the total General Fund requirements. This $29.8 million covers economic development activities including incentive payments and transfers to the Economic Development Department; facility maintenance and renovations; transfers to Austin Energy and Austin Water to cover the 311 Call Center and management expenses for the Balcones Canyonlands Nature Preserve; a transfer to the Budget Stabilization Reserve Fund to comply with the City's financial policy on General Fund reserves; and transfers to other funds such as the Child Safety Fund, the Transportation Fund and the Austin Cable Access Fund to cover a variety of general governmental services.

General Fund Budget-in-Brief – 2015-16

Wages & Medical Insurance

The FY 2015-16 Budget includes a 3% base wage increase for civilian personnel and an adjustment to Citywide civilian wages to bring salaries closer into alignment with market rates. The total impact to the General Fund in FY 2015-16 is $5.1 million. Sworn employees of the City's three public safety departments receive wage increases in accordance with negotiated labor contracts. Sworn EMS and Police employees will receive a base wage increase of 1%. Both groups will also continue to receive additional salary enhancements through Step and Longevity pay policies for a combined total cost of $4.4 million. An additional $3.5 million is included in the Budget to fund the recently approved labor contract with the Austin Firefighters' Association which provided for a 1% wage increase June 2015 and an additional 2.5% increase in 2016. During budget adoption, Council approved $1.1 million to increase the minimum wage earned by temporary employee to $13.03. Finally, the Budget also includes $368,000 to bring IT-related titles more closely in line with market salaries.

Contributions to the Employee Benefits Fund for healthcare expenses are increasing by 12% in FY 2015-16, resulting in a $8.6 million increase in the General Fund. This year the City has experienced increases in healthcare claims in excess of 10%, driven largely by high-cost specialty drugs and the frequency of large medical claims exceeding $75,000. Adding to the FY 2015-16 costs are the addition of plan enhancements which include transgender and applied behavioral analysis benefits and Council's amendment to provide health insurance to temporaries employed longer than 12 months.

Department Highlights

Animal Services Office. The Animal Services Office is projecting an overall increase of $0.9 million in their operating budget for FY 2015-16. Aside from the standard cost drivers associated with wage adjustments and health insurance increases of $0.3 million, the largest change in Animals Services' budget is an increase of $0.4 million for seven new Animal Care Workers and one new Animal Health Technician Lead to address workload issues directly related to maintain the Council mandated 90% live outcome goal and to support the dog behavior program. The department is also receiving an additional $100,000 for overtime costs. Over the last several years, the department has consistently exceeded its budget in the temp and overtime line items as it worked to meet and then maintain No-Kill status. The FY 2015-16 Budget also includes $50,000 for the Medical Life Saving Program for heartworm treatment to increase heartworm positive dog adoptions.

Development Services. The Planning and Development Review Department (PDRD) was reorganized into the Development Services Department (DSD) and Planning and Zoning (PAZ). The Development Services department is projecting an increase of $4.3 million in FY 2015-16. Personnel costs related to existing positions are increasing by $1.1 million, with an additional $0.8 million increase coming from the transfer in of 5 positions from the Parks and Recreation Department's forestry group and the transfer in of one environmental position from the Office of Sustainability.

To address workload issues, reduce permit review backlog and increase efficiency and quality of service provided, DSD received nine months of funding and associated one-time costs for 26 new staff members in the amount of $1.9 million. Other funding totaling $0.8 million was budgeted for community organization memberships, training, employee reclassifications and additional office space. Many of these additions support recommendations included in the recently-finalized the Zucker Report.

This past year, the department contracted with a consultant to assess the department's service provision costs and to develop recommendations for achieving full cost recovery through fee increases. For FY 2015-16, fees will increase to recover 100% of the cost of service, bringing in an additional $4.5 million in revenue and offsetting all of the cost increases included in the budget.

Emergency Medical Services. The Emergency Medical Services Department (EMS) is projecting an overall increase of $4.8 million in their operating budget for FY 2015-16. The most significant increase is the addition of $2.6 million and 29 sworn FTEs and associated equipment to implement the first phase of the transition to a 42-hour workweek, add a new unit to the network, and increase the capacity of the Community Health Paramedic program. Another increase of $1.4 million is included in FY 2015-16 to fund the 1% wage increase and step pay for sworn personnel.

General Fund Budget-in-Brief – 2015-16

Fire. The Austin Fire Department (AFD) is projecting an overall increase of $8.9 million in their operating budget for FY 2015-16. The most significant increase is $3.3 million personnel costs for Collective Bargaining Agreement for sworn employees. Funding of $0.9 million is included to fully fund the 36 firefighters transferred into the General Fund in FY 2014-15 from the Staffing for Adequate Fire and Emergency Response (SAFER) grant. Four-month funding of $0.6 million is included to staff the Shady Hollow fire station to improve response time in Southwest Austin. Full-year funding for a Lieutenant position, nine-month funding for two Engineer A Graduate positions and an Administrative Specialist position, and half-year funding for a second Lieutenant position in the amount of $0.5 million are also included.

Health and Human Services. The Health and Human Services Department is projecting an overall increase of $7.5 million in their operating budget for FY 2015-16. Personnel costs related to existing positions are increasing by $0.8 million in FY 2015-16. It is partially offset by the removal of $200,000 in one-time costs associated with the eight sanitarians added in FY 2014-15. Another $0.6 million is being budgeted for two new security guards at neighborhood centers, one Environmental Health Officer to assist Development Services One Stop Shop and to convert five grant-funded staff to General Fund staff for chronic disease prevention and control. Also included in the budget is $740,000 to increase funding for rental and financial assistance to displaced residents.

During budget adoption, Council approved the following additions to the HHSD budget:

- $2.5 million for nine months funding and associated one-time costs to add 29 new staff members to decrease health disparities;
- $1.8 million to increase existing social service contracts;
- $0.2 million to minimize health issues in the Rundberg community; and
- $1.0 million to fund public health programs aimed at decreasing health inequities.

Library. Austin Public Library (APL) is proposing a total increase of $4.6 million in their operating budget for FY 2015-16. The majority of the increase will be used to fund the initial expansion for the New Central Library (NCL) opening in November 2016. There is a $1.1 million increase for 48.25 positions starting May 2016 and $0.7 million increase in contractuals and commodities relating to new operations and maintenance costs. There is also $0.4 million for 6 positions to fully restore APL's Friday branch hours. The remaining increase will cover base cost drivers; contractual obligations such as software, information technology hardware and grounds maintenance; and materials development.

Municipal Court. Municipal Court is projecting an overall increase of $1.4 million in their operating budget for FY 2015-16. The majority of the increase is to cover base cost drivers such as wage adjustments and health insurance increases. In addition, funding of $200,000 is included for an increase in contract funding for the Road to Recovery program and the addition of a Case Manager position for the Downtown Austin Community Court.

Neighborhood Housing and Community Development. Previously, the Neighborhood Housing and Community Development department (NHCD) was budgeted in a special revenue fund with local funding coming entirely from a General Fund transfer. Beginning in FY 2015-16, NHCD will be moving into the General Fund. This change will provide for greater transparency and eliminate redundant fund transfers. This accounting change will have no impact on the department or the General Fund.

The Neighborhood Housing & Community Development Department is projecting an overall decrease of $0.5 million from the FY 2014-15 Budget due primarily to a $0.5 million reduction in the transfers to the Support Services Fund and Communications & Technology Management due to shifting metrics in the underlying allocation plans.

Parks and Recreation. The Parks and Recreation Department (PARD) is projecting an increase of $4.1 million in their operating budget for FY 2015-16. Even though the majority of this increase covers base cost drivers, $393,000 is being added for utilities, maintenance supplies, landscaping, and three new positions. These are needed to properly preserve the City's new assets—approximately 6,131 square feet in additional facility space, 87 additional parkland acres, an additional

General Fund Budget-in-Brief – 2015-16

7.3 miles of trails, and 48,500 square feet of expanded parking lots—stemming from capital improvement projects and parkland dedications. Additionally, another $811,000 is being added to fund fourteen new positions to provide administrative and community support at various recreation centers, expand youth programs to 20 parks in underserved areas, and maintain safe trails and playgrounds.

Planning and Zoning. The Planning and Development Review Department (PDRD) was reorganized into the Development Services Department (DSD) and Planning and Zoning (PAZ). Planning and Zoning is increasing $0.4 million in FY 2015-16 with the majority of this increase related to personnel cost drivers. The Capital Area Metropolitan Planning Organization expense refund increased by $0.1 million to cover wage and insurance increases and the Waller Creek Conservancy budget increased by $50,000. Funding in the amount of $0.2 million was budgeted for an Improved Neighborhood Plan Process Pilot, and continuing education, licensures and certifications to enhance workforce development.

Police. The Austin Police Department is projecting an overall increase of $25.4 million in their operating budget for FY 2015-16. The most significant item is the addition of 50 police officers next year at a cost of $3.8 million. The budget also includes $1.9 million in the annualized cost from adding 59 officers in the FY 2014-15 Budget. Contractual increases for salaries, retirement, and step pay for sworn personnel total $2.3 million for FY 2015-16; insurance for sworn employees is projected to be $2.6 million in FY 2015-16. The FY 2015-16 Budget also includes an additional $1.2 million for 10 911 Call Takers, 2 Telecommunications Supervisors, 2 Telecommunications Training Specialists, 2 Administrative Specialists for records management, 2 positions to support the deployment of body cameras, and 1 position transferred from Building Services for special events.

Transfers and Other Requirements

At $29.8 million, the Transfers and Others Requirements category accounts for 3% of the total General Fund requirements. Included in this category are items that do not relate to a specific General Fund department such as payments pursuant to economic incentive agreements; a transfer to CIP for facility maintenance; a transfer to Austin Water to cover management expenses for the Balcones Canyonlands Nature Preserve; and increases to reserve funds.

The requirements for the Transfers and Other category is decreasing by $1.7 million in FY 2015-16. The largest change is the reclassification of the Neighborhood Housing & Community Development department, which, prior to FY 2015-16, was previously shown in a separate fund that was fully supported through a transfer from the General Fund. For FY 2015-16, it is being shown within the General Fund and the related transfer of $5.3 million has been removed. Transfers to CIP are also decreasing by $1.8 million to reflect the fulfillment of funding for Turner Roberts Recreation Center Renovations and library books for the new central library.

Increases to this category include:

- $1.3 million to the Economic Development Department and $1.2 million to the 311 Call Center—both of which are in year three of the 4-year phased-in funding model change;
- $1.3 million to the reserve funds to maintain compliance with the City's financial policy and launch the Community Development Incentives Fund;
- $0.8 million to the Economic Incentives Reserve Fund to comply with Chapter 380 agreements;
- $0.6 million to Building Services for preventative maintenance at various City facilities; and,
- $0.2 million to increase support for the Balcones Canyonland Nature Preserve.

General Fund Reserves

In FY 2015-16, General Fund financial policies regarding reserves have been revised to combine the Emergency Reserve Fund with the General Fund Contingency Reserve Fund and establish a 12% target for the sum of all General Fund reserves. Beginning in FY 2015-16, the Emergency Reserve shall maintain a balance of 6% of total General Fund requirements. Previously, policy set the reserve amount at $40 million for the Emergency Reserve and required that the Contingency

General Fund Budget-in-Brief – 2015-16

Reserve maintained a balance equal to 1% of departmental expenditures. Usage and replenishment requirements of the fund have not changed.

To meet the additional minimum funding requirements within the Emergency Reserve Fund resulting from General Fund expenditure growth, $7.5 million is being transferred from the Budget Stabilization Reserve Fund (BSRF) and $7.2 million is transferring in from the Contingency Reserve Fund. The transfers are an accounting transaction that dissolves the Contingency Reserve Fund, shifts fund balance from the BSRF and adjusts the Emergency Reserve balance to $54.7 million in order to maintain compliance with the revised financial policy. The combined funding level remains unchanged.

The second General Fund reserve is the budget stabilization reserve. These funds may be appropriated to fund capital or other one-time costs, but such appropriations should not exceed one-third of the total amount in the reserve. The City's goal is to continue replenishing reserve balances as the economy grows, while providing for the investments needed in equipment and infrastructure. In FY 2015-16, use of the budget stabilization reserve is budgeted at $43.6 million, with $36.2 million being appropriated to cover one-time expenditures. A detailed list of BSRF appropriations can be found in the Supporting Documents section of Volume II of the City of Austin Budget. The budget stabilization reserve is projected to end FY 2015-16 at $55.3 million. In total, the two reserves represent 12.1% of total spending requirements in the General Fund, a $1.9 million decrease in reserve levels relative to FY 2014-15.

The BSRF is typically funded through the capture of any excess revenue and unspent appropriations within the General Fund at the end of each fiscal year. In FY15-16, the fund is being enlarged through transfers in of $2 million from the Economic Incentives Reserve Fund, $1.6 million from the General Fund—the net impact of adding $2.6 million derived from increasing the sales tax growth rate assumption from 5% to 6% and supplementing the General Fund by $1 million allowing for the reduction of the property tax rate from .4598 to .4589—and $0.7 million from the Critical One Time fund, all of which increase the funds' capacity to cover additional expenditures while maintaining compliance with financial policy.

Reserve Policy Summary

	2016	
Emergency	$54.7	m
Budget Stabilization	$55.3	m
Total	$110.0	m
Reserve Level	12.1	%

Use of Budget Stabilization Reserve

	2016	
Beginning Balance	$94.7	m
Add: Transfer from Economic Incentives Reserve Fund	$2.0	m
Add: Transfer from General Fund	$1.6	m
Add: Transfer from Critical One Time Fund	$0.7	m
Less: Transfer to Emergency Reserve	($7.5)	m
Less: Capital replacement and other critical needs	($36.2)	m
Estimated Ending Balance	$55.3	m


CITY OF AUSTIN
FOUNDED 1839

Taxpayer Impact Statement

Taxpayer Impact Statement

ESTIMATED ANNUAL IMPACT OF APPROVED RATE AND FEE CHANGES ON A "TYPICAL" RESIDENTIAL RATE PAYER

	FY 2014-15 Yearly Rate	FY 2015-16 Approved Rate	Annual Dollar Change	*Typical Rate Payer Defined as:*
Austin Energy	$1,294.80	$1,254.84	($39.96)	*Residential customer usage of 1,000 Kwh.*
Austin Water	$885.36	$932.52	$47.16	*Residential customer usage of 5,700 (2015) or 5,600 (2016) gallons of water and 4,000 gallons of wastewater*
Austin Resource Recovery	$259.20	$279.60	$20.40	*Residential customer using a 64-gallon cart*
Clean Community Fee	$88.80	$91.80	$3.00	*Per single-family home*
Transportation User Fee	$99.00	$117.24	$18.24	*Per single-family home*
Drainage User Fee	$117.60	$130.32	$12.72	*Residential customer with 3,100 sq. ft./37% of impervious cover*
Property Tax Bill	$1,105.64	$1,087.02	($18.62)	*2016 median non-senior homestead assessed value of $251,994 (reflects 9.6% growth over FY 2015)*
TOTAL YEARLY IMPACT	**$3,850.40**	**$3,893.34**	**$42.94**	***Combined projected increase of 1.1%***

DEFINITIONS

Effective Tax Rate – The tax rate that would generate the same amount of property tax revenue as in the prior year when applied to properties taxed in both years, net of certain state-mandated adjustments.

Rollback Tax Rate – The tax rate that would generate the same amount of operation and maintenance property tax revenue as in the prior year when applied to properties taxed in both years (net of certain state-mandated adjustments), plus 8%, and plus the additional tax rate necessary to generate sufficient revenue for debt service requirements.

NON-SENIOR HOMESTEADS (Reflects adoption of 6% General Homestead Exemption)

Property Valuation		*Property Tax Bill*				
FY 2016 Assessed Value	**Percent Growth**	**Current Tax Bill**	**Approved Tax Rate $0.4589**	**Dollar Change from Previous Year**	**Effective Tax Rate $0.4295**	**Rollback Tax Rate $0.4609**
$100,000	8.6%	$442.89	$431.37	($11.53)	$403.73	$433.25
$200,000	9.5%	$878.36	$862.73	($15.63)	$807.46	$866.49
$400,000	8.7%	$1,769.19	$1,725.46	($43.73)	$1,614.92	$1,732.98
$800,000	9.1%	$3,525.75	$3,450.93	($74.83)	$3,229.84	$3,465.97

SENIOR HOMESTEADS (Reflects adoption of 6% General Homestead Exemption and $10,000 increase in Senior Homestead Exemption to $80,000)

Property Valuation		*Property Tax Bill*				
FY 2016 Assessed Value	**Percent Growth**	**Current Tax Bill**	**Approved Tax Rate $0.4589**	**Dollar Change from Previous Year**	**Effective Tax Rate $0.4295**	**Rollback Tax Rate $0.4609**
$100,000	9.0%	$104.46	$64.25	($40.21)	$60.13	$64.53
$200,000	9.1%	$544.78	$495.61	($49.17)	$463.86	$497.77
$400,000	8.4%	$1,438.39	$1,358.34	($80.05)	$1,271.32	$1,364.26
$800,000	7.8%	$3,233.10	$3,083.81	($149.29)	$2,886.24	$3,097.25

OPERATING BUDGET HIGHLIGHTS

- Additional 50 police officers and 19 civilian staff
- Funding for initial deployment of body cameras for police
- Instituting a 42-hour workweek for EMS
- 12 paramedics for an additional ambulance unit
- One new Fire company for Shady Hollow fire station
- Over $7 million increase for Health and Human Services and social service programs
- 17 positions for park maintenance and program expansion
- 48 new positions to staff the New Central Library
- Transportation safety and mobility program investment
- 26 positions to tackle the significant backlog of permitting, plan review, and inspection activity
- 37 new Aviation Department positions to address terminal expansion and ongoing customer growth
- 13 positions to provide staff support to Mayor and Council
- 3% civilian wage increase
- Living wage of $13.03 per hour established
- Health benefits for part-time and temporary employees


CITY OF AUSTIN
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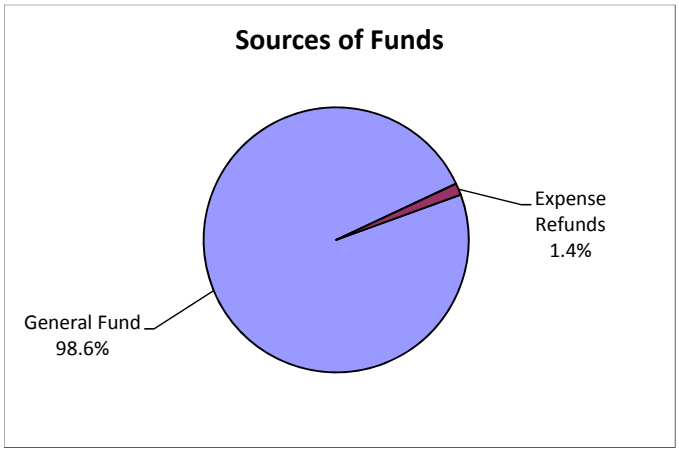


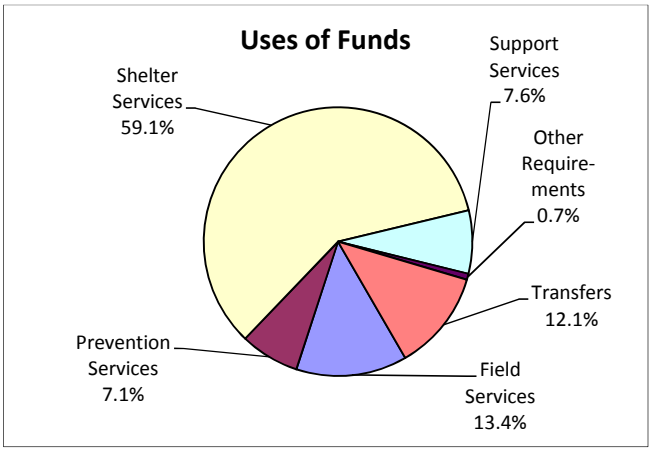
City of Austin
2015-2016
Approved
Budget

Volume I

Community Services

Animal Services





Budget Overview

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
General Fund					
Revenue	$780,811	$1,329,222	$1,727,651	$1,414,904	$1,727,651
Requirements	$8,465,721	$8,679,045	$10,605,292	$10,605,292	$11,546,362
Full-Time Equivalents (FTEs)	94.50	95.50	98.5	98.5	106.5
Expense Refunds	$31,578	$74,880	$277,919	$277,919	$165,773
Grants	$15,295	$1,335,288	$23,525	$23,525	$0
Total Budget	$8,512,594	$10,089,213	$10,906,736	$10,906,736	$11,712,135

Beginning in FY 2014-15, certain administrative and personnel cost centers have been allocated to individual departments. In prior years, these expenditures were budgeted for in aggregate at the General Fund level.

Animal Services
Organization by Program and Activity for 2016

Animal Services Office

- Field Services
- Prevention Services
- Shelter Services

Support Services

- Departmental Support Services

Transfers and Other Requirements

- Other Requirements
- Transfers

Animal Services
Mission and Goals for 2016

Mission

The mission of the Austin Animal Services Department is to prevent animal homelessness and promote humane, compassionate treatment of animals by enforcing regulations, providing a safety net for lost or homeless animals, and achieving live outcomes for at least 90% of sheltered pets.

Goals

Maintain live outcomes to 90% of the companion animals who enter our care

Maintain a shelter intake rate of 2 or fewer per capita

Provide preventative surgeries (spay/neuters) for at least 13,300 animals annually

Animal Services

Message from the Director

The Animal Services Office provides sheltering, enforcement and prevention services for Austin and the unincorporated areas of Travis County. In partnership with community organizations, Animal Services provides a safety net for lost and homeless pets and is dedicated to sustaining Austin's no-kill commitment of achieving live outcomes for at least 90% of the companion animals that enter the shelter each year.

The top two priorities for the Animal Services Office are preventing animals from entering the City's animal shelter system, through education and support services, and expediting the placement of sheltered animals into adoptive homes or one of our 140 rescue partners. Emphasis is also placed on returning lost animals to their guardians through new programs and increased awareness. A prevention-based, educational approach is used throughout all of Animal Services' programming and activities in an effort to keep pets in their own homes and reduce shelter intake.

In the next year, the Austin Animal Center will be temporary home to more than 18,500 animals. With the assistance of 106.5 staff members and the support of an additional 10 temporary staff, the Austin Animal Center cares for animals at the Center and also approximately 50 dogs at any given time at the Town Lake Animal Center, now being operated by Austin Pets Alive! Veterinary personnel perform thousands of spay/neuter and specialty surgeries each year, in addition to providing preventive and diagnostic medical care for every animal that enters the Center. Animal care staff clean, feed and care for an average inventory of 800 animals each day, while customer service staff helps to facilitate positive outcomes for nearly 16,100 companion animals annually. Animal Services also serves nearly 11,000 community members through low and no-cost spay/neuter surgery, vaccinations and free microchips.

As the City's population increases, so does demand for services. Animal Services continues to seek partnership opportunities with Travis County and with other incorporated municipalities within the county to address geographical and capacity challenges by exploring expanded facilities and offerings for pet healthy choices.

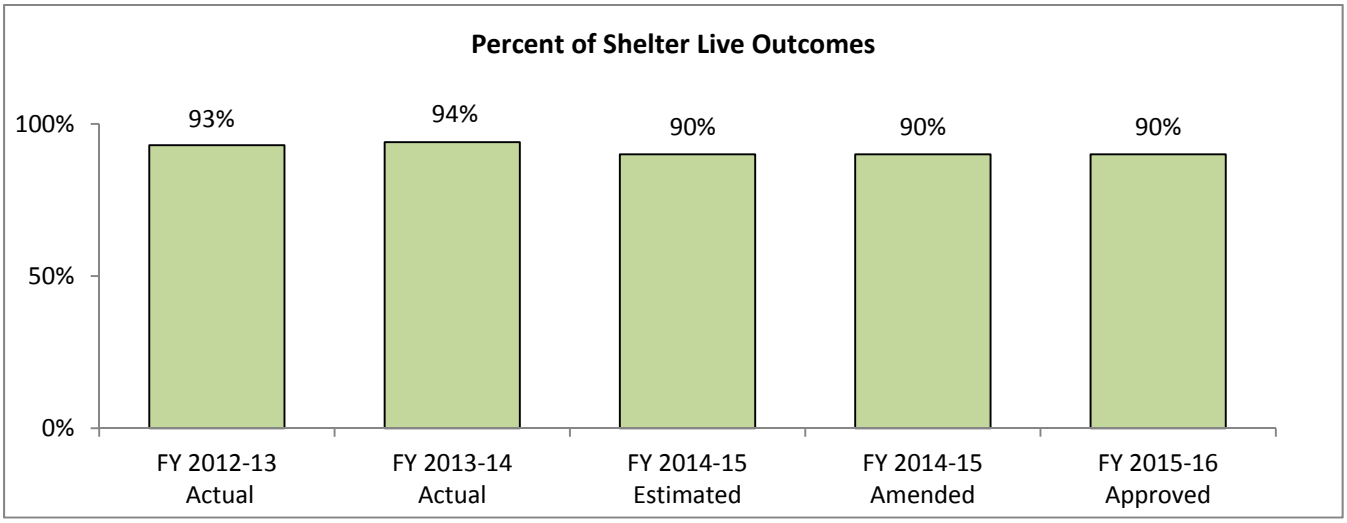
With continued focus on refining policies and procedures, ensuring appropriate staffing levels and strengthening community support, Animal Services will further enhance its reputation as one of the most progressive and humane animal welfare communities in the nation.



Tawny Hammond,
Chief Animal Services Officer

Budget Highlights

The Animal Services Office (ASO) has developed a FY 2015-16 Budget of $11.5 million and 106.5 FTEs, which includes resources required to provide comprehensive animal services and animal control programs and to achieve its mission and goals. Animal Services' primary goal is to sustain its no-kill status by maintaining a 90% live-outcome rate for companion animals. The program has been successful thus far due to the commitment made by both the staff and community partners.



Animal Services

ASO has three primary service activities: *Field Services* – which provides education and enforcement of animal regulations; *Prevention Services* which provides outreach, humane education, pet sterilizations and support services to companion animal guardians in the community; and *Shelter Services* which provides shelter, veterinary care and placement of lost and abandoned animals in accordance with Texas Health and Safety and Administrative Codes.

In FY 2015-16, funding of $0.4 million was budgeted to add 7 Animal Care Workers to address workload issues directly related to maintain the Council mandated 90% live outcome goal, as well as one new Animal Health Technician Lead to support the dog behavioral program. The dog behavior program provides assessments and placement recommendations to protect citizens from aggressive animals, rehabilitation and behavior modification plans for animals with treatable behavior issues, enrichment programs for animals housed at the shelter for extended periods, and volunteer training and support. To support increased public services hours on holidays and program growth, $0.1 million has been added to fund overtime costs. The Budget also includes $50,000 for the Medical Life Saving Program for heartworm treatment. The pilot program resulted in 119 more heartworm positive dog adoptions than in the previous fiscal year and we project it will allow 200 heartworm positive dogs to be adopted in FY 2015-16. Lastly, the Budget includes additional funding of $0.3 million to cover wage adjustments, the implementation of a Citywide market study, and health insurance contributions.

Revenue

ASO's General Fund revenue for FY 2015-16 is projected at $1.7 million which is an increase of $0.3 million from the budgeted FY 2014-15 amount. This increase is primarily driven by revenue estimates related to the Interlocal agreement with Travis County and an increase of $70,000 from various sources including adoption fees, rabies quarantine fees, veterinary care fees and board and care fees.

Animal Services
Significant Changes

General Fund

Revenue Changes	Dollars
Increased revenue from the interlocal agreement with Travis County.	$243,115
Increased revenue from various sources, including adoption fees, rabies quarantine fees, veterinary care fees and board and care fees, along with a slight decrease in animal reclaim fees.	$69,632

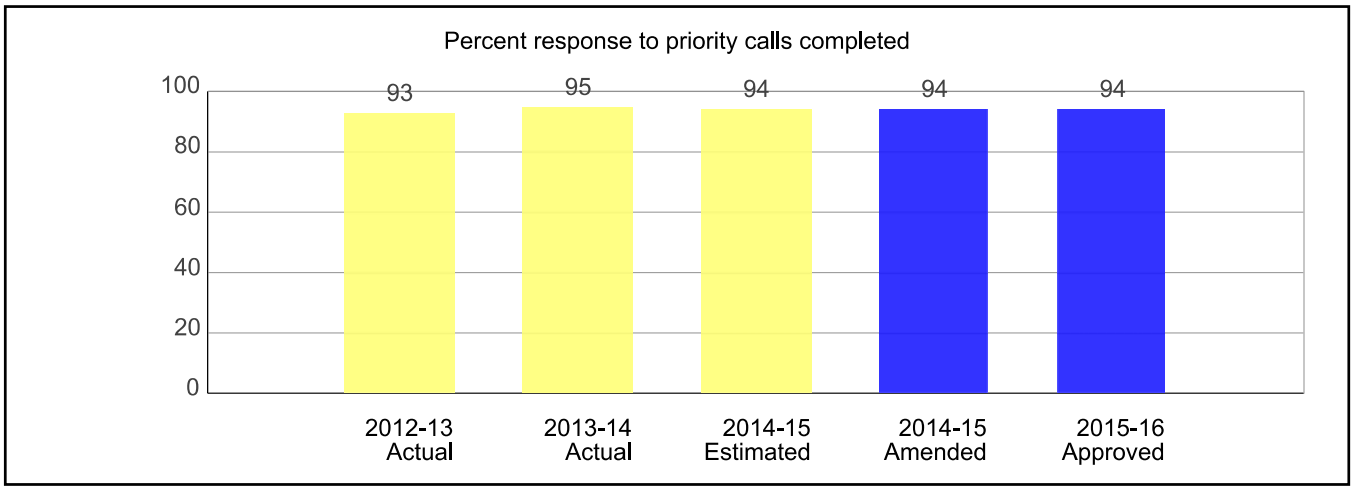
Expenditure Changes	FTEs	Dollars
Citywide Cost Drivers		
Additional funding to cover the cost of a 3% wage increase in FY 2015-16, to implement a Citywide market study, and to increase City contributions for health insurance by 12%.		$315,820
Additional funding for health insurance and wage increases for temporary employees.		$32,763
Increases to CTM and Support Services transfers.		$85,924
Department Cost Drivers		
Increase in funding for employee overtime costs to support increased public service hours on holidays and overall program growth.		$100,000
Vacancy savings increase to bring budget into alignment with historical trends.		($66,772)
Funding for the Medical Life Saving pilot program for heartworm treatment.		$50,000
Increase in funding for seven Animal Care Workers to address workload issues directly related to the Council mandated 90% live outcome goal.	7.00	$369,145
Nine months of funding for one Animal Health Technician Lead to support the Dog Behavior Program.	1.00	$49,366

Animal Services
Budget Detail by Activity

Program: Animal Services Office

Activity: Field Services

The purpose of Field Services is to educate about and enforce animal regulations, assist the public with animal-related concerns, and to provide emergency and disaster response in order to protect the citizens and animals in our community.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	0	0	219,919	219,919	107,773
General Fund	1,684,254	1,394,573	1,397,509	1,464,633	1,458,309
Total Requirements	**$1,684,254**	**$1,394,573**	**$1,617,428**	**$1,684,552**	**$1,566,082**
Full-Time Equivalents					
General Fund					
Civilian	23.85	20.75	22.50	22.50	22.50
Total FTEs	**23.85**	**20.75**	**22.50**	**22.50**	**22.50**
Performance Measures					
Number of Rabies Vaccinations Administered to Owned Animals in the Community	1,679	1,588	1,000	1,700	1,000
Percent response to priority calls completed	93	95	94	94	94

Services

Enforcement, Education, Animal Protection, Emergency and Disaster Preparedness and Response

Contact

Tawny Hammond, Animal Services Officer, 512-978-0536

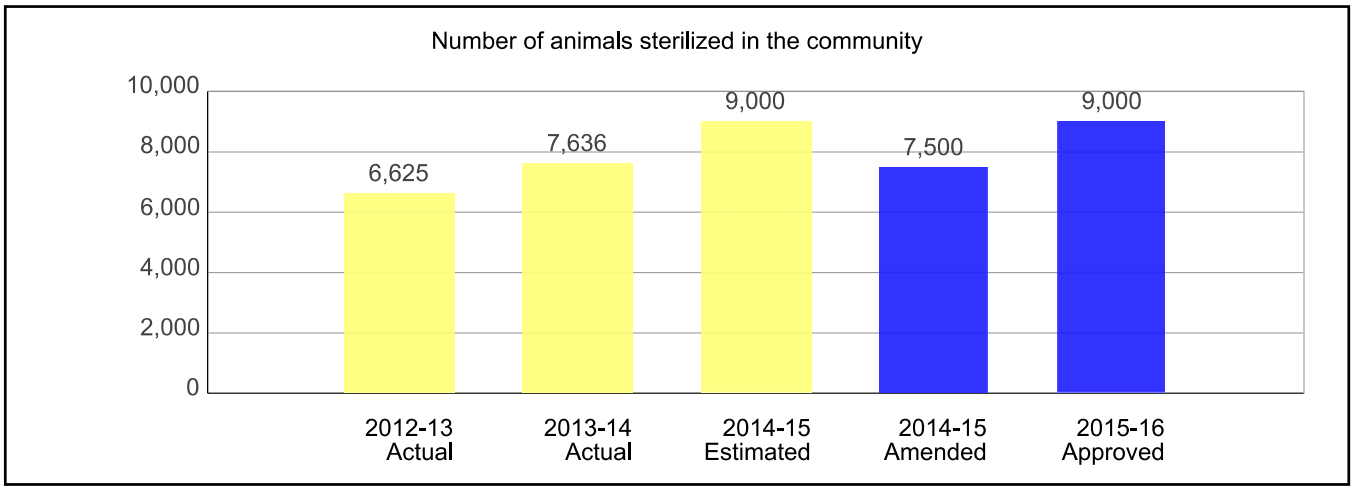
Bold Measure = Key Indicator

Animal Services
Budget Detail by Activity

Program: Animal Services Office

Activity: Prevention Services

The purpose of Prevention Services is to provide outreach, humane education, pet sterilizations and support services to companion animal guardians in the community in order to reduce shelter intake.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
General Fund	728,739	873,863	787,067	836,154	834,127
Grants	15,295	15,288	23,525	23,525	0
Total Requirements	**$744,034**	**$889,151**	**$810,592**	**$859,679**	**$834,127**
Full-Time Equivalents					
General Fund					
Civilian	1.90	3.00	3.00	3.00	3.00
Total FTEs	**1.90**	**3.00**	**3.00**	**3.00**	**3.00**
Performance Measures					
Number of animals sterilized in the community	**6,625**	**7,636**	**9,000**	**7,500**	**9,000**
Shelter intake per capita	**1.6**	**1.5**	**1.5**	**2**	**2**

Services

Spay/Neuter surgery; Micro-chipping and Pet Identification; Education and Outreach

Contact

Tawny Hammond, Animal Services Officer, 512-978-0536

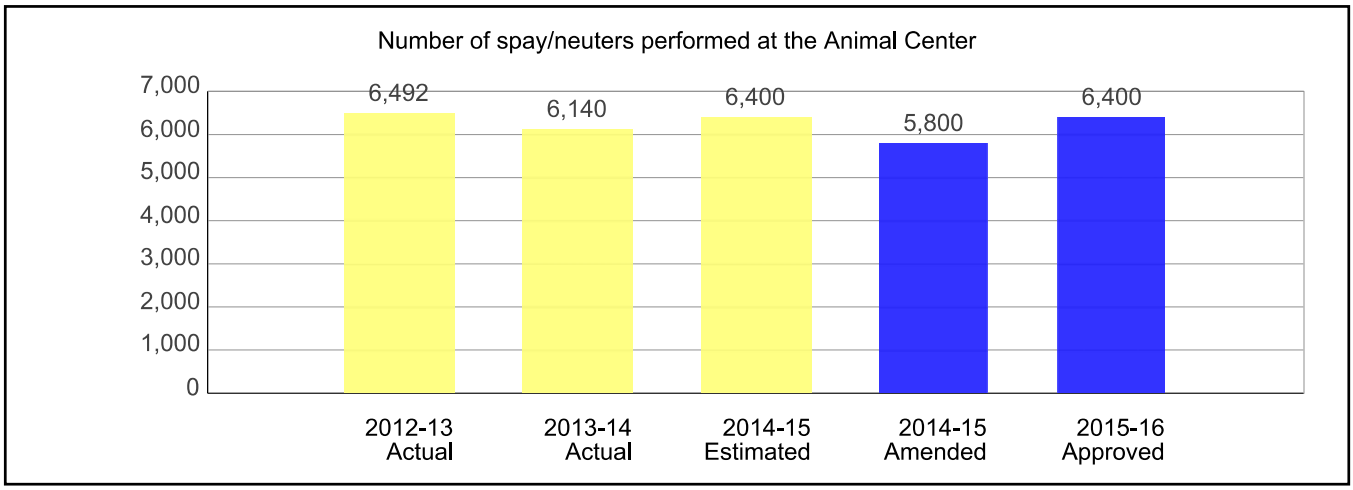
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Animal Services
Budget Detail by Activity

Program: Animal Services Office

Activity: Shelter Services

The purpose of Shelter Services is to provide shelter, veterinary care, and placement of lost and abandoned companion animals in order to comply with Texas Health and Safety and Administrative Codes, serve as the Rabies Authority in Travis County, serve the needs of the community and minimize the euthanasia of sheltered animals.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	31,578	74,880	58,000	58,000	58,000
General Fund	6,047,751	5,585,116	6,146,089	6,065,200	6,863,003
Grants	0	1,320,000	0	0	0
Total Requirements	**$6,079,329**	**$6,979,996**	**$6,204,089**	**$6,123,200**	**$6,921,003**
Full-Time Equivalents					
General Fund					
Civilian	68.75	64.75	66.00	66.00	74.00
Total FTEs	**68.75**	**64.75**	**66.00**	**66.00**	**74.00**
Performance Measures					
% of animals adopted that were spayed/neutered out of all adoptions eligible to be spayed/neutered	New Meas	New Meas	97	96.5	97
Number of animals adopted	7,416	7,190	7,200	7,900	7,200
Number of companion animals sheltered	New Meas	New Meas	New Meas	New Meas	17,500
Percent of sheltered animals adopted	39.36	41.1	41	44	41
Percent of sheltered animals euthanized	7.68	6	10	10	10
Percent of sheltered animals transferred to partners	35.28	34.4	30	30.5	31
Total number of animals euthanized	1,447	1,039	1,750	1,800	1,750
Number of spay/neuters performed at the Animal Center	**6,492**	**6,140**	**6,400**	**5,800**	**6,400**
Percent of shelter live outcomes	**92.6**	**94.1**	**90**	**90**	**90**
Percent of sheltered animals returned-to-owner	**16**	**16**	**19**	**15.5**	**18**

Services

Animal intake, housing and care; Quarantine (rabies); Veterinary Services; Behavior Evaluation, Enrichment and Modification; Pet Placement including Adoptions, Foster Program, Volunteer Program and Rescue Partner Program

Contact

Tawny Hammond, Animal Services Officer, 512-978-0536

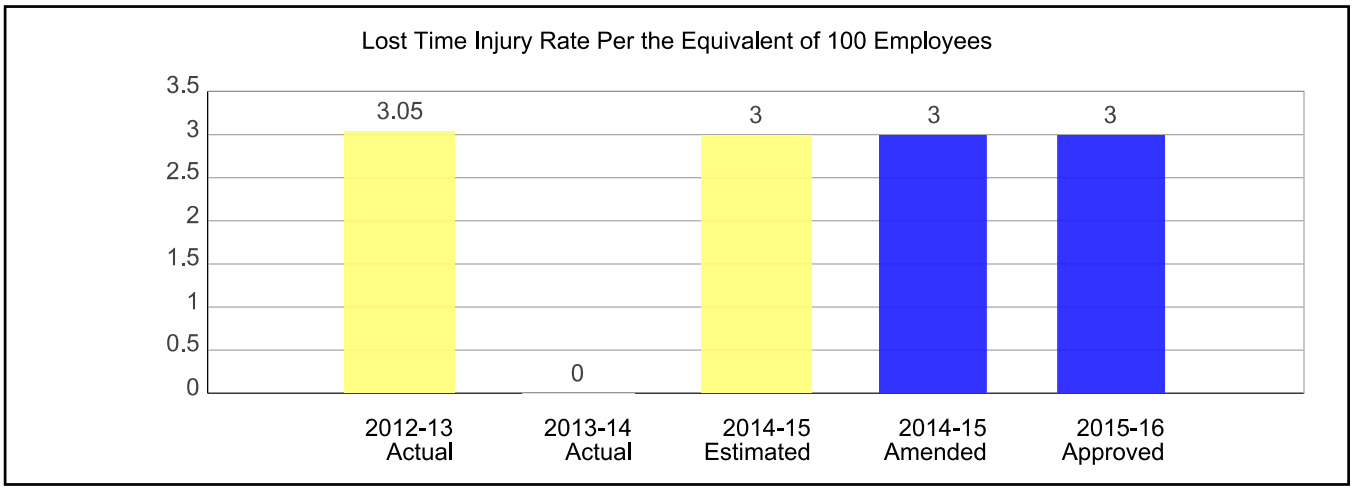
Bold Measure = Key Indicator

Animal Services
Budget Detail by Activity

Program: Support Services

Activity: Departmental Support Services

The purpose of the Departmental Support Services activity is to provide administrative and managerial support to the department in order to provide more effective services.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
General Fund	0	819,683	928,121	894,580	889,824
Total Requirements	**$0**	**$819,683**	**$928,121**	**$894,580**	**$889,824**
Full-Time Equivalents					
General Fund					
Civilian	0.00	7.00	7.00	7.00	7.00
Total FTEs	**0.00**	**7.00**	**7.00**	**7.00**	**7.00**
Performance Measures					
Employee Turnover Rate	18.89	8.42	6	6	6
Lost Time Injury Rate Per the Equivalent of 100 Employees	3.05	0	3	3	3
Sick leave hours used per 1,000 hours	23.47	23.37	30	30	30

Services

Financial monitoring, budgeting, accounting, purchasing, human resources, facility expenses, information technology support, public information, vehicle and equipment maintenance, grant administration, customer service.

Contact

Tawny Hammond, Animal Services Officer, 512-978-0536

Bold Measure = Key Indicator

Animal Services
Budget Detail by Activity

Program:Transfers and Other Requirements

Activity: All Activities

The purpose of the Transfers and Other Requirements program is to account for transfers and other departmental requirements at the fund or agency level.

Graph Not Applicable

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
General Fund	4,978	5,811	1,346,506	1,344,725	1,501,099
Total Requirements	**$4,978**	**$5,811**	**$1,346,506**	**$1,344,725**	**$1,501,099**

Services

Citywide administrative and information technology support; Workers' compensation; Liability reserve; Accrued payroll

Contact

Tawny Hammond, Animal Services Officer, 512-978-0536

Beginning in FY 2014-15, certain administrative and personnel cost centers have been allocated to individual departments. In prior years, these expenditures were budgeted for in aggregate at the General Fund level.

Animal Services: 2015-16

General Fund	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Animal Services Office	**$8,460,743**	**$7,853,551**	**$8,330,665**	**$8,365,987**	**$9,155,439**
Field Services	1,684,254	1,394,573	1,397,509	1,464,633	1,458,309
Prevention Services	728,739	873,863	787,067	836,154	834,127
Shelter Services	6,047,751	5,585,116	6,146,089	6,065,200	6,863,003
Support Services	**$0**	**$819,683**	**$928,121**	**$894,580**	**$889,824**
Departmental Support Services	0	819,683	928,121	894,580	889,824
Transfers and Other Requirements	**$4,978**	**$5,811**	**$1,346,506**	**$1,344,725**	**$1,501,099**
Other Requirements	4,978	5,811	23,098	21,317	84,305
Transfers	0	0	1,323,408	1,323,408	1,416,794
Total	**$8,465,721**	**$8,679,045**	**$10,605,292**	**$10,605,292**	**$11,546,362**
Full-Time Equivalents (FTEs)					
Animal Services Office	**94.50**	**88.50**	**91.50**	**91.50**	**99.50**
Field Services	23.85	20.75	22.50	22.50	22.50
Prevention Services	1.90	3.00	3.00	3.00	3.00
Shelter Services	68.75	64.75	66.00	66.00	74.00
Support Services	**0.00**	**7.00**	**7.00**	**7.00**	**7.00**
Departmental Support Services	0.00	7.00	7.00	7.00	7.00
Total	**94.50**	**95.50**	**98.50**	**98.50**	**106.50**

Animal Services: 2015-16

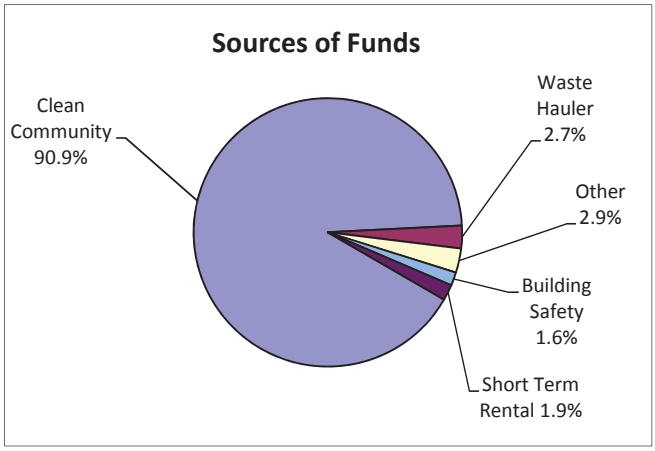
Grants

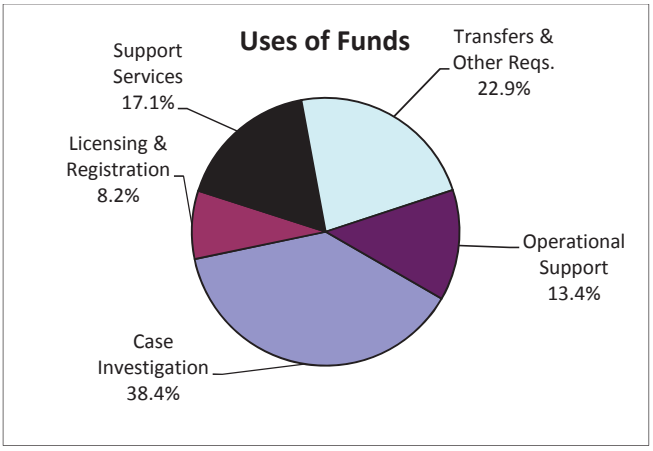
	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Animal Services Office	**$15,295**	**$1,335,288**	**$23,525**	**$23,525**	**$0**
Prevention Services	15,295	15,288	23,525	23,525	0
Shelter Services	0	1,320,000	0	0	0
Total	**$15,295**	**$1,335,288**	**$23,525**	**$23,525**	**$0**

Animal Services: 2015-16

Expense Refunds	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Animal Services Office	**$31,578**	**$74,880**	**$277,919**	**$277,919**	**$165,773**
Field Services	0	0	219,919	219,919	107,773
Shelter Services	31,578	74,880	58,000	58,000	58,000
Total	**$31,578**	**$74,880**	**$277,919**	**$277,919**	**$165,773**

Austin Code





Budget Overview

	FY 2012-13 Actual	FY 2013-14 Actual	FY 2014-15 Estimated	FY 2014-15 Amended	FY 2015-16 Approved
Austin Code Fund					
Revenue	$13,768,992	$16,126,528	$16,767,198	$16,616,363	$18,365,763
Requirements	$12,262,252	$15,402,303	$17,318,895	$18,425,487	$20,133,957
Full-Time Equivalents (FTEs)	91.00	108.00	108.00	108.00	117.00
Expense Refunds	$11,077	$0	$0	$0	$0
Total Budget	$12,273,329	$15,402,303	$17,318,895	$18,425,487	$20,133,957

Austin Code
Organization by Program and Activity for 2016

Case Investigation

- Case Investigation

Licensing and Registration Compliance

- Licensing & Registration Compliance
- Private Waste Haulers & Illegal Dumping

Operational Support

- Operational Support

Support Services

- Departmental Support Services

Transfers and Other Requirements

- Other Requirements
- Transfers

Austin Code
Mission and Goals for 2016

Mission

The mission of Austin Code Department is to provide quality education and enforcement of codes and ordinances to our citizens for Austin to be the most livable city.

Goals

Achieve an average initial complaint response time of 2 working days for all cases by FY 2017-18.

Achieve non-judicial compliance or transfer case to appropriate judicial process on all cases within 107 days from when complaints are first reported.

Maintain an average of 60 hours of training per investigative FTE per fiscal year.

Austin Code

Message from the Director

The Austin Code Department (ACD) continues to focus on its mission to provide quality education and enforcement of codes and ordinances for our citizens for Austin to be the most livable city. ACD investigates reports from members of the community on property conditions, building activities, zoning and structures thought to be in non-compliance with city codes throughout Austin. City codes establish minimum building, maintenance, and zoning standards that protect the health, safety and welfare of the community.

In FY 2014-15, ACD implemented the Neighborhood Enhancement Team (NET), the Administrative Hearing Process, and is providing real-time data to a web-based search engine. ACD is conducting a NET pilot program in collaboration with 15 City of Austin departments, as well as, five neighborhood associations in the Restore Rundberg Project. NET is designed to serve the needs of the community with compliance-challenged neighborhoods and high crime areas; evaluating structures to determine if they are safe and in compliance with city codes. Currently, ACD is on phase one of a four phase pilot that will be completed in September 2015. NET aligns with ACD's emphasis on active engagement and partnership with the community.

Another program that was implemented in FY 2014-15 is the Administrative Hearing Process, which allows the department to work with the community by keeping cases at an administrative versus a criminal level. ACD will refer non-compliance cases for legal action to the Building and Standards Commission, Municipal and District Courts and the Administrative Hearing Program. ACD will work closer with the public, stakeholders and other City departments on the Neighborhood Enhancement Team to facilitate better communication and transparency.



In addition, the department is in the process of providing real-time data to the community through a web-based search engine that will allow the public to have direct access to case information increasing department transparency. The web-based search engine is anticipated to be available in fall 2015.

In recent years, Austin has experienced an increase of properties that have become sub-standard or dangerous due to property maintenance neglect. These properties pose a public nuisance and thereby threaten the health, safety and quality of life of Austin's residents. Several of the properties have also become breeding grounds for vagrant and criminal activity. In response to these developments, the general public has asked City Council to step-up code enforcement by implementing ordinances, policies and procedures that offer tougher enforcement and increasing licensing and regulation of residential and commercial properties.

Austin Code Department believes in collaboration, education, and partnership between the department and the community they serve. ACD will continue to proactively investigate cases, emphasize community outreach, and increase focus on continuing education for field inspectors.

Carl Smart, Director
Austin Code Department

Budget Highlights

The Austin Code Department (ACD) is focused on six core areas: dangerous buildings and housing, zoning violations, nuisance abatement, multi-family property inspections, commercial property inspections, and licensing and registration. In addition, ACD conducts field inspections within the community to determine compliance with city code. With the passage of the 2012 International Property Maintenance Code (2012 IPMC), Council provided the community with an update to the internationally-approved building and maintenance standards and a means to monitor and ensure compliance of commercial operations. The FY 2015-16 Budget is projecting revenue of $18.4 million and expenditures of $20.1 million; however, the Austin Code Fund is projected to have sufficient fund balance to offset this deficit. The FY 2015-16 Budget also includes 8.0 new positions and 1.0 transfer position which will allow ACD to continue improving core services and customer satisfaction.

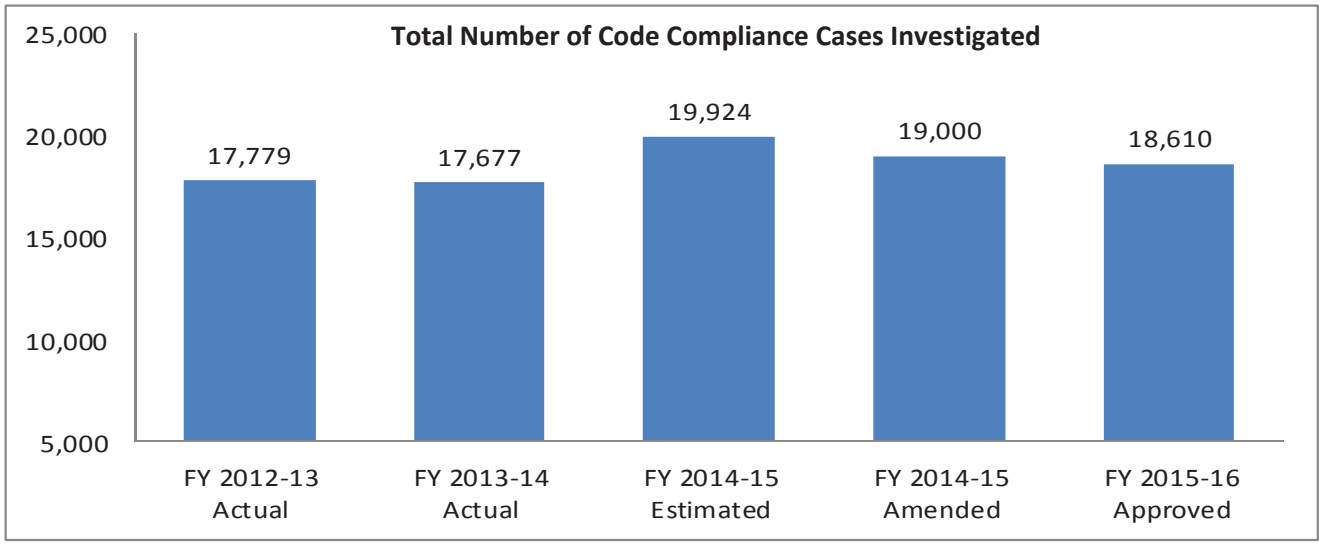
Revenue

The $18.4 million revenue projection for FY 2015-16 is $1.7 million higher than the FY 2014-15 Amended amount. In order to further support the programs and initiatives under Austin Code's portion of the Clean Community Fee, the FY 2015-16 Budget includes an increase of $0.25 per residential customer account per month and an increase of $0.50 per commercial customer account per month. Through the combined impact of the fee increase and anticipated customer account growth from the increasing population, ACD is projecting a $1.6 million increase in revenue. The remaining $0.1 million increase in revenue comes from an increase in demand for other fee based programs such as Short Term Rentals.

Case Investigations

The purpose of the Case Investigation activity and its 61 FTEs and $7.7 million budget is to provide investigations and inspections for neighborhoods so they can have a higher degree of safety due to compliance with city codes. ACD is continuing its move from a generalized inspector methodology to a specialized inspector focus. During FY 2014-15, ACD implemented the Repeat Offender Program (ROP) which currently has 29 registered offenders. ROP provides for the registration and inspection of multi-family rental properties that have a history of repeat code violations. The Multi-Family unit is currently compiling information to identify these properties and place them in the Repeat Offender Program. During FY 2014-15, a position from Case Investigation transferred to Support Services to focus on duties in the Public Information Office.

Field Officers through the NET pilot partners are meeting with neighborhood associations to identity areas of concern and to work with residents to address problems that have been identified. ACD continues to work with Austin Police Department District Representatives on nuisance properties throughout the city. The FY 2015-16 Budget for Case Investigations includes funding for an additional three Code Compliance Inspector positions and one Dispatcher position that will allow the Department to continue to improve the safety of Austin's housing stock by providing more proactive inspections efforts.



Licensing & Registration Compliance

The Licensing and Registration Compliance Program has 15 FTEs and a budget of $1.7 million and includes three units: the Licensing and Registration Compliance, Short-Term Rental Registration, and Private Waste Hauler and Illegal Dumping. The purpose of the Licensing and Registration Compliance unit is to ensure Billboards, Hotels, Motels, Boarding and Rooming Houses, and Mobile Home Parks are properly licensed and in compliance with city code.



The Short Term Rental Registration unit is continuing to administer the licensing and inspection of single family and multi-family properties that are rented out for fewer than 30 days for vacation or during festivals and other special events. The Short Term Rental Registration unit continues to see an increase in license registrations and renewals. The program is getting recognition by other cities such as: Los Angeles, CA; Nashville, TN; and San Francisco, CA. The FY 2015-16 Budget includes funding for a new Program Coordinator position to support the registration of Short Term Rental properties.

The Private Waste Hauler and Illegal Dumping unit ensures compliance with City registration requirements and helps reduce the amount of illegal dumping occurring throughout the City. The Waste Hauler Ordinance includes additional requirements for private waste haulers and extends the scope of regulations to include recycling haulers. The unit is responsible for educating haulers and the community about licensing requirements and penalties associated with the violation of the ordinance, identifying potential camera locations to monitor illegal dumping, ensuring the abatement of illegal dumpsites, identifying non-licensed haulers, and preparing cases for enforcement.

Operational Support

In FY 2014-15, ACD reorganized its support services operations to create the Operational Support program for the activities and functions that directly support field operations. This program includes three units, Operation Support Services, Legal Support, and Training and Safety with a total of 19 FTEs and a budget of $2.7 million. The program supports field operations by managing fleet and equipment, as well as, supporting the Building and Standards Commission, Municipal Court, District Court, and Administrative Hearing process. This program is also responsible for providing professional and safety training and maintaining documentation of all certifications and licenses to ensure that inspectors are in good standing to perform their job. In addition, this program develops standard operating procedures and draft departmental policies. The FY 2015-16 Budget includes funding for two new support staff to assist the Repeat Offender Program and the Multi-Family Program with administrative and business process improvements. The addition of these two positions will also allow for Code Inspectors to remain in the field to conduct inspections.

Support Services

The purpose of the Support Services program is to provide administrative and managerial support to the Department in order to produce more effective services. This program includes the executive management team, Public Information Office, Human Resources, Finance, and Information Technology Support with a total of 22 FTEs and a budget of $3.4 million. One position transferred from Case Investigation to Support Services to assist with the growing demands in the Public Information Office. In addition, the FY 2015-16 Budget includes funding for two support staff, a new Neighborhood Liaison and a position transferred in from the Public Works Department. The Neighborhood Liaison will coordinate with other stakeholders and other departments to minimize the negative impact of vacate orders on families. The transferred position from the Public Works Department will work with various City departments to increase community awareness of existing programs and services and communicate the community concerns and needs.

Austin Code
Significant Changes

Austin Code Fund

Revenue Changes	Dollars
Increase in revenue from the Clean Community Fee due to a $0.25 per month residential and $0.50 per month commercial rate increase and customer growth.	$1,564,189
Additional revenue due to an increase in Short-Term Rental Licenses issued.	$76,375
Net increase in revenue from program fees and compliance penalties.	$108,836

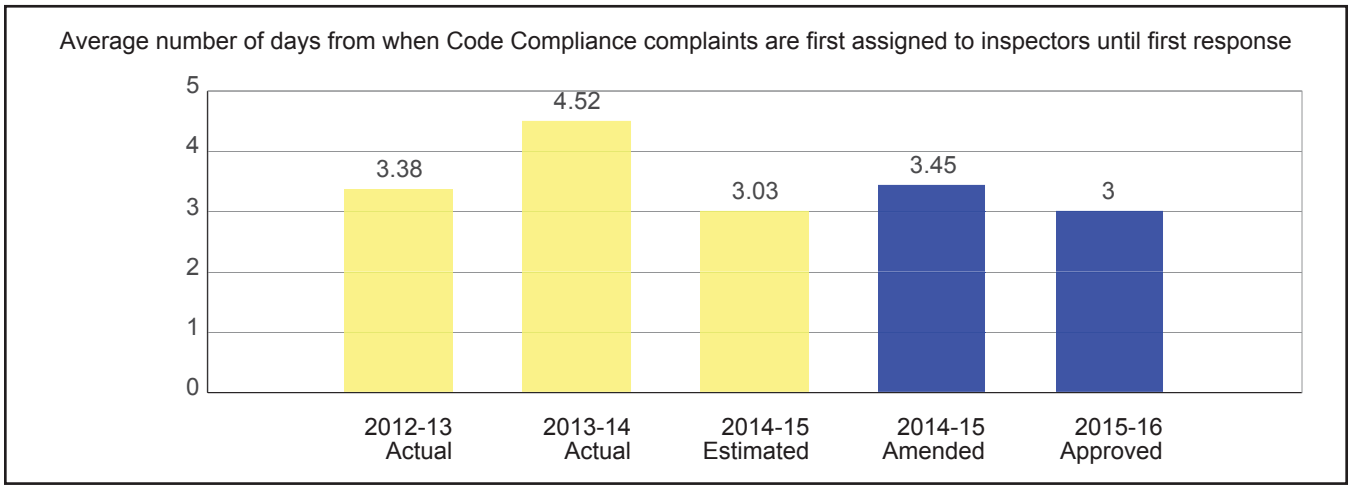
Expenditure Changes	FTEs	Dollars
Citywide Cost Drivers		
Additional funding to cover the cost of a 3% wage increase in FY 2015-16, to implement a Citywide market study, and to increase City contributions for health insurance by 12%.		$385,123
Back out transfer to CTM CIP for Amanda integration project.		($500,000)
Net increase in the allocation of costs to administrative, personnel, and technology cost centers.		$1,002,077
Department Cost Drivers		
Back out costs associated with implementation of the Online Payment System and a cost of service study conducted in FY 2014-15.		($200,000)
Decrease in costs associated with commodities and equipment.		($100,000)
Increase vacancy savings based on historical analysis of positions.		($147,356)
New Investments		
Addition of 4 positions, including one-time equipment costs, for Case Investigation to keep pace with growing caseloads.	4.00	$474,767
Addition of 1 position, including one-time equipment costs, for Licensing & Registration Compliance to provide administrative support for the Short Term Rental program.	1.00	$82,958
Addition of 2 positions, including one-time equipment costs, to provide administrative support and assist with business process improvements for the Multi-Family program and Repeat Offender Program.	2.00	$148,303
Addition of 1 position, including one-time equipment costs, to Support Services to serve as a community liaison.	1.00	$84,890
Transfer in of a position from the Public Works Department, including one-time equipment costs in the Support Services program.	1.00	$232,603
Increase funding for replacement vehicles.		$196,000

Austin Code
Budget Detail by Activity

Program: Case Investigation

Activity: Case Investigation

The purpose of the Case Investigation activity is to provide investigations and inspections for neighborhoods so they can have a higher degree of compliance with City Code.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Austin Code Fund	6,399,021	6,100,224	6,027,940	6,906,089	7,729,281
Expense Refunds	11,077	0	0	0	0
Total Requirements	**$6,410,098**	**$6,100,224**	**$6,027,940**	**$6,906,089**	**$7,729,281**
Full-Time Equivalents					
Austin Code Fund					
Civilian	60.50	56.00	58.00	58.00	61.00
Total FTEs	**60.50**	**56.00**	**58.00**	**58.00**	**61.00**
Performance Measures					
Average number of days from when Code Compliance complaints are first reported until non-judicial compliance or admin/judicial transfer	99.31	122.97	100.69	90	90
Average number of days from when Code Compliance complaints are first assigned to inspectors until first response	**3.38**	**4.52**	**3.03**	**3.45**	**3**
Average number of days from when Nuisance Abatement complaints are first reported until non-judicial compliance or admin/judicial transfer	**14.34**	**15.21**	**24.85**	**45**	**25**
Average number of days from when Substandard Structure complaints are first reported until non-judicial compliance or admin/judicial transfer	**222.7**	**200.85**	**161.18**	**60**	**180**
Average number of days from when Zoning complaints are first reported until non-judicial compliance or admin/judicial transfer	**135.25**	**152.86**	**116.04**	**60**	**130**

Services

Education; Enforcement of City codes and ordinances.

Contact

Paul Tomasovic, Acting Assistant Director, 512-974-2738

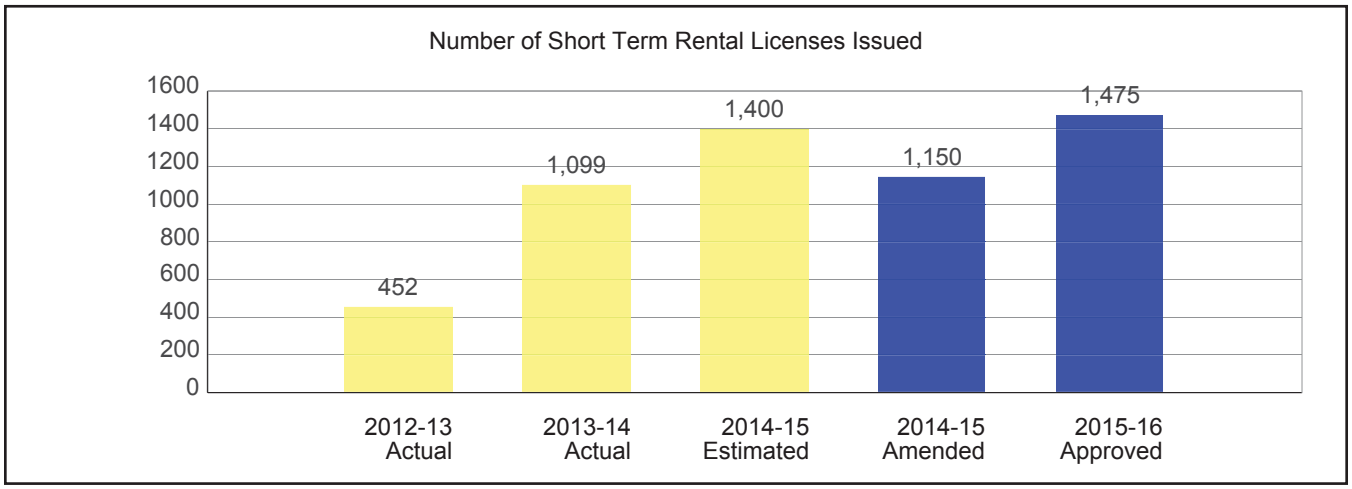
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Austin Code
Budget Detail by Activity

Program: Licensing and Registration Compliance

Activity: Licensing & Registration Compliance

The purpose of the Licensing and Registration Compliance activity is to ensure Billboards, Hotels, Motels, Boarding and Rooming Houses, and Mobile Home Parks are properly licensed and in compliance with City Codes.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Austin Code Fund	827,038	1,069,729	861,705	866,049	926,938
Total Requirements	**$827,038**	**$1,069,729**	**$861,705**	**$866,049**	**$926,938**
Full-Time Equivalents					
Austin Code Fund					
Civilian	9.25	11.75	7.75	7.75	8.75
Total FTEs	**9.25**	**11.75**	**7.75**	**7.75**	**8.75**
Performance Measures					
Number of Short Term Rental Licenses Issued	452	1,099	1,400	1,150	1,475
Number of vehicle licenses issued	435	555	660	515	580

Services

Billboard, Hotel, Motel, Boarding and Rooming House, and Mobile Home Park licensing and registration.

Contact

Daniel Cardenas, Assistant Director, 512-974-1957

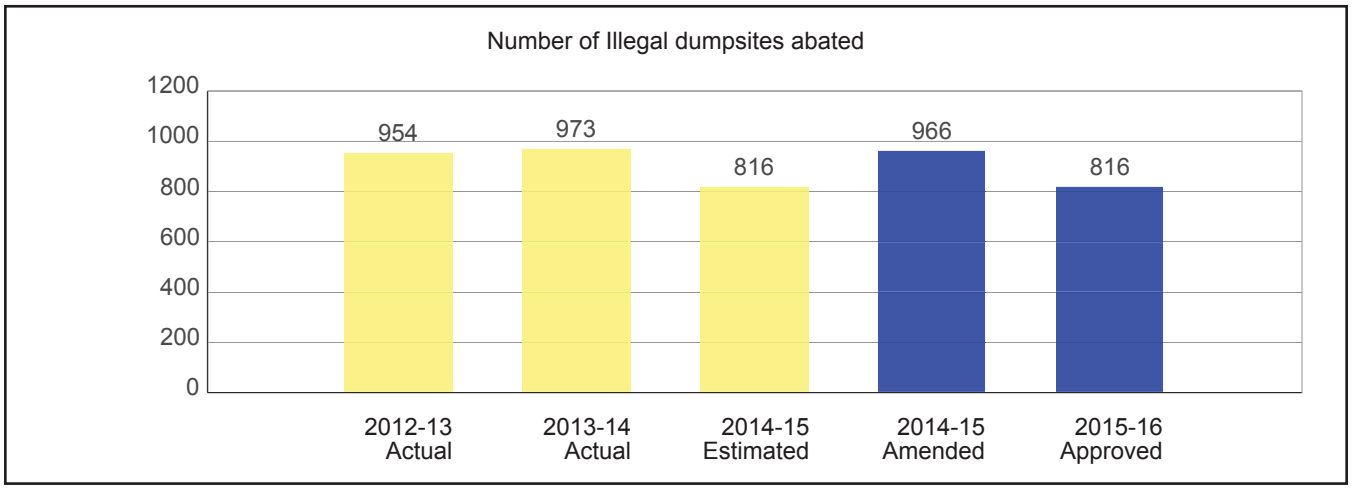
Bold Measure = Key Indicator

Austin Code
Budget Detail by Activity

Program: Licensing and Registration Compliance

Activity: Private Waste Haulers & Illegal Dumping

The purpose of the Private Waste Hauler and Illegal Dumping activity is to ensure compliance with City code and reduce illegal dumping throughout the City.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Austin Code Fund	973,709	797,897	752,726	744,734	730,710
Total Requirements	**$973,709**	**$797,897**	**$752,726**	**$744,734**	**$730,710**
Full-Time Equivalents					
Austin Code Fund					
Civilian	9.25	8.25	6.25	6.25	6.25
Total FTEs	**9.25**	**8.25**	**6.25**	**6.25**	**6.25**
Performance Measures					
Number of Illegal dumpsites abated	954	973	816	966	816
Number of Illegal dumpsites monitored by camera	30.67	40.08	40	40	58

Services

Private hauler licensing; illegal dumpsite abatement.

Contact

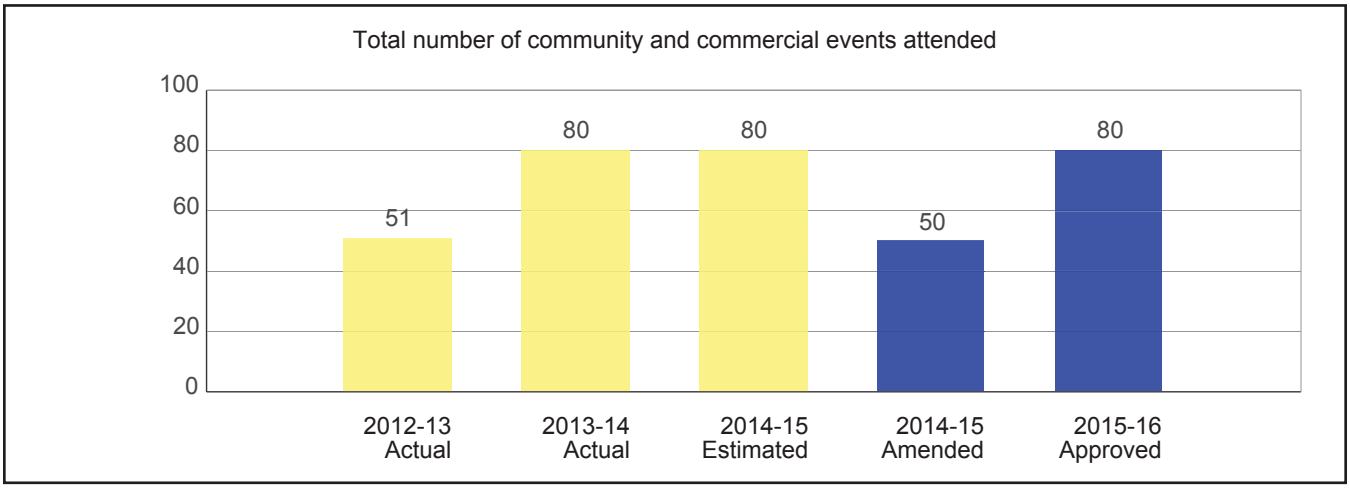
Daniel Cardenas, Assistant Director, 512-974-1957

Bold Measure = Key Indicator

Austin Code
Budget Detail by Activity

Program: Operational Support
Activity: Operational Support

The purpose of Operational Support is to provide training, legal and technical support to ACD field operations.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Austin Code Fund	710,486	2,019,072	2,063,321	2,465,861	2,694,554
Total Requirements	**$710,486**	**$2,019,072**	**$2,063,321**	**$2,465,861**	**$2,694,554**
Full-Time Equivalents					
Austin Code Fund					
Civilian	0.00	18.00	17.00	17.00	19.00
Total FTEs	**0.00**	**18.00**	**17.00**	**17.00**	**19.00**
Performance Measures					
Number of Cases Escalated to Judicial Proceedings	231	322	300	200	200
Number of Notice of Violations Mailed	6,784	7,406	7,095	7,000	7,000
Total number of Code Compliance cases investigated	17,779	17,677	19,924	19,000	18,610
Total number of community and commercial events attended	**51**	**80**	**80**	**50**	**80**

Services

Operational Support Services, Training & Safety, and Legal Support

Contact

Daniel Cardenas, Assistant Director, 512-974-1957

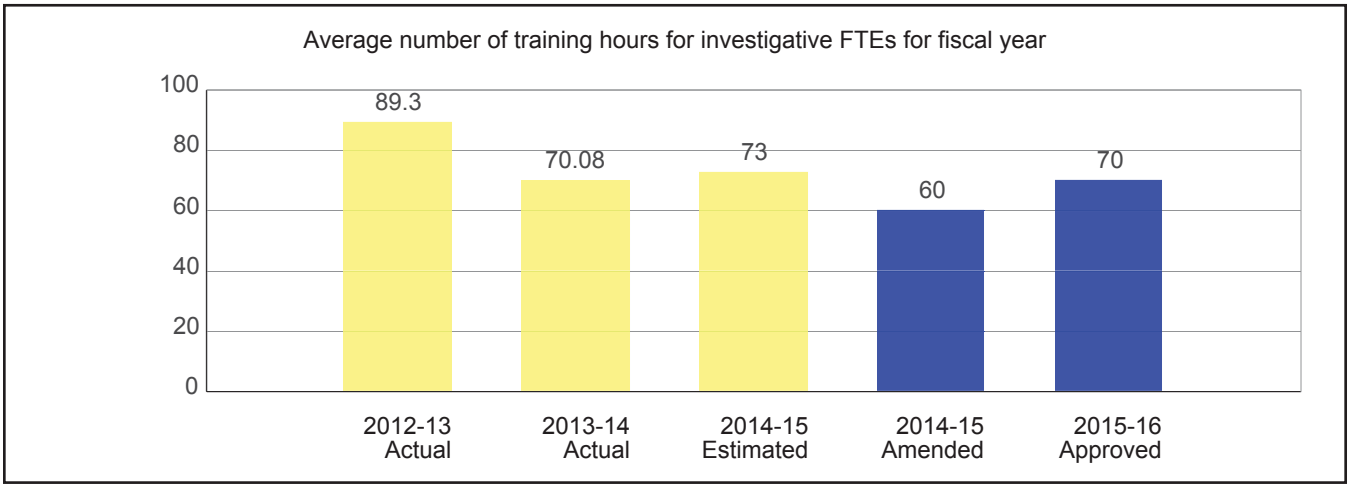
Bold Measure = Key Indicator

Austin Code
Budget Detail by Activity

Program: Support Services

Activity: Departmental Support Services

The purpose of the Departmental Support Services activity is to provide administrative and managerial support to the department in order to produce more effective services.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Austin Code Fund	1,504,003	2,730,321	3,470,941	3,448,783	3,449,296
Total Requirements	**$1,504,003**	**$2,730,321**	**$3,470,941**	**$3,448,783**	**$3,449,296**
Full-Time Equivalents					
Austin Code Fund					
Civilian	12.00	14.00	19.00	19.00	22.00
Total FTEs	**12.00**	**14.00**	**19.00**	**19.00**	**22.00**
Performance Measures					
Employee Turnover Rate	7.02	10.96	8	5	8
Lost Time Injury Rate Per the Equivalent of 100 Employees	0	0	0	0	0
Percent of employees that reported an injury requiring medical attention	3.6	0	0	0	0
Sick leave hours used per 1,000 hours	31.37	32.08	32.73	34.75	32.73
Total public contacts made through multi-media efforts.	New Meas	New Meas	New Meas	New Meas	3,000,000
Average number of training hours for investigative FTEs for fiscal year	**89.3**	**70.08**	**73**	**60**	**70**

Services

Office of the Director, Financial Monitoring, Budgeting, Accounting, Purchasing, Human Resources, Facility Expenses, Information Technology Support, Public Information, Vehicle and Equipment Maintenance, Grant Administration, Customer Service, Inventory Control, Audit/Internal Review, Contract Management

Contact

Daniel Cardenas, Assistant Director, 512-974-1957

Bold Measure = Key Indicator

Austin Code
Budget Detail by Activity

Program:Transfers and Other Requirements

Activity: All Activities

The purpose of the Transfers and Other Requirements program is to account for transfers and other departmental requirements at the fund or agency level.

Graph Not Applicable

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Austin Code Fund	1,847,995	2,685,059	4,142,262	3,993,971	4,603,178
Total Requirements	**$1,847,995**	**$2,685,059**	**$4,142,262**	**$3,993,971**	**$4,603,178**

Services

Accured payroll; Utility billing system support; 311 Call Center support; Bad debt expenses; Citywide administrative and information technology support; Workers' compensation; Liability reserve

Contact

Franklin Fejarang, Financial Manager, 512-974-9086

Austin Code: 2015-16

Austin Code Fund	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Case Investigation	**$6,399,021**	**$6,100,224**	**$6,027,940**	**$6,906,089**	**$7,729,281**
Case Investigation	6,399,021	6,100,224	6,027,940	6,906,089	7,729,281
Licensing and Registration Compliance	**$1,800,746**	**$1,867,626**	**$1,614,431**	**$1,610,783**	**$1,657,648**
Licensing & Registration Compliance	827,038	1,069,729	861,705	866,049	926,938
Private Waste Haulers & Illegal Dumping	973,709	797,897	752,726	744,734	730,710
Operational Support	**$710,486**	**$2,019,072**	**$2,063,321**	**$2,465,861**	**$2,694,554**
Operational Support	710,486	2,019,072	2,063,321	2,465,861	2,694,554
Support Services	**$1,504,003**	**$2,730,321**	**$3,470,941**	**$3,448,783**	**$3,449,296**
Departmental Support Services	1,504,003	2,730,321	3,470,941	3,448,783	3,449,296
Transfers and Other Requirements	**$1,847,995**	**$2,685,059**	**$4,142,262**	**$3,993,971**	**$4,603,178**
Other Requirements	698,616	1,199,078	1,014,905	866,612	1,024,124
Transfers	1,149,379	1,485,981	3,127,357	3,127,359	3,579,054
Total	**$12,262,252**	**$15,402,303**	**$17,318,895**	**$18,425,487**	**$20,133,957**
Full-Time Equivalents (FTEs)					
Case Investigation	**60.50**	**56.00**	**58.00**	**58.00**	**61.00**
Case Investigation	60.50	56.00	58.00	58.00	61.00
Licensing and Registration Compliance	**18.50**	**20.00**	**14.00**	**14.00**	**15.00**
Licensing & Registration Compliance	9.25	11.75	7.75	7.75	8.75
Private Waste Haulers & Illegal Dumping	9.25	8.25	6.25	6.25	6.25
Operational Support	**0.00**	**18.00**	**17.00**	**17.00**	**19.00**
Operational Support	0.00	18.00	17.00	17.00	19.00
Support Services	**12.00**	**14.00**	**19.00**	**19.00**	**22.00**
Departmental Support Services	12.00	14.00	19.00	19.00	22.00
Total	**91.00**	**108.00**	**108.00**	**108.00**	**117.00**

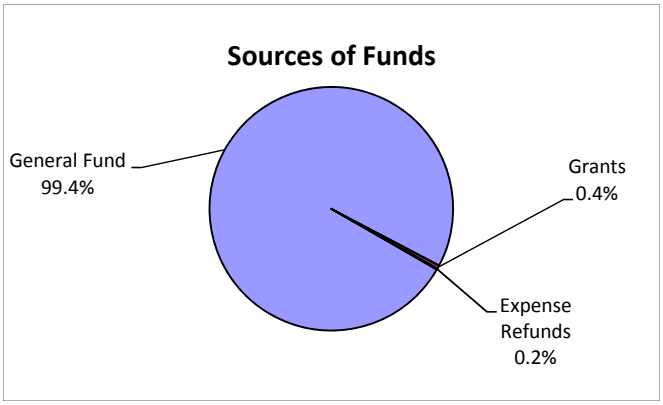
Austin Code: 2015-16

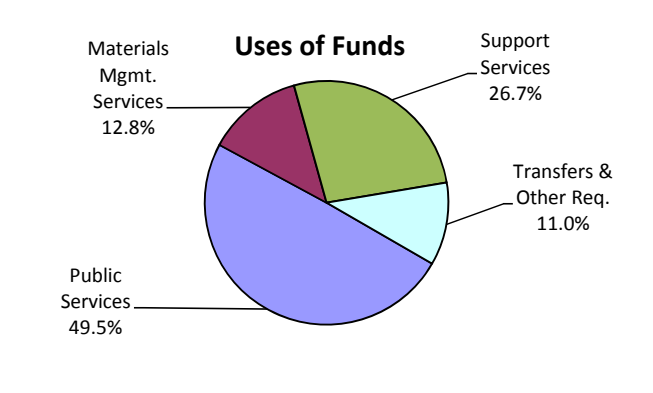
Expense Refunds

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Case Investigation	**$11,077**	**$0**	**$0**	**$0**	**$0**
Case Investigation	11,077	0	0	0	0
Total	**$11,077**	**$0**	**$0**	**$0**	**$0**


CITY OF AUSTIN
FOUNDED 1839

Austin Public Library





Budget Overview

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
General Fund					
Revenue	$632,622	$643,463	$629,000	$641,500	$643,300
Requirements	$30,089,800	$31,393,135	$37,180,797	$37,180,797	$41,755,192
Full-Time Equivalents (FTEs)	353.55	359.05	368.05	368.05	422.30
Expense Refunds	$190,940	$181,892	$180,845	$64,000	$70,000
Grants					
Requirements	$15,144	$66,302	$36,907	$92,000	$185,000
Total Budget	$30,295,884	$31,641,329	$37,398,549	$37,336,797	$42,010,192

Beginning in FY 2014-15, certain administrative and personnel cost centers have been allocated to individual departments. In prior years, these expenditures were budgeted for in aggregate at the General Fund level.

In addition to the amount shown above, the FY 2015-16 Budget also includes $583,650 for capital and one-time costs.

Austin Public Library
Organization by Program and Activity for 2016

Materials Management Services

- Cataloging Support
- Collection Support

Public Services

- Austin History Center
- Circulation
- Reference and Information Services
- Youth Services

Support Services

- Departmental Support Services

Transfers and Other Requirements

- Other Requirements
- Transfers

Austin Public Library
Mission and Goals for 2016

Mission

The mission of the Austin Public Library is to provide easy access to books and information for all ages, through responsive professionals, engaging programs, and state of the art technology in a safe and friendly environment.

Goals

Provide clean, safe facilities.

- 82% of citizens responding to the Citizen Survey will rate their satisfaction with cleanliness of library facilities as satisfied or very satisfied.
- 85% of library staff responding to the Listening to the Workforce survey will indicate that the department demonstrates adequate concern for employee safety.

Provide easy access to information and services.

- Circulation per capita will reach at least 6.40.
- Web hits will reach at least 25,000,000.
- Program attendance will reach at least 164,472.

Improve services based on customer input.

- Data from the Counting Opinions customer satisfaction survey database will be reviewed annually to guide decision-making.
- 75% of citizens responding to the Citizen Survey will rate their overall satisfaction with the quality of city libraries as satisfied or very satisfied.

Develop a well-trained, customer-oriented workforce.

- 72% of library staff responding to the Listening to the Workforce survey will indicate that training has helped improve on-the-job skills.
- 75% of library staff responding to the Listening to the Workforce survey will indicate they have used skills learned in training offered by the department.

Austin Public Library

Message from the Director

The Austin Public Library's vision is to help make Austin a dynamic creative center and the most livable city in the country. We are committed to providing easy access to books and information for all ages, through responsive professionals, engaging programs, and state-of-the-art technology in a safe and friendly environment. In 1926, the Austin Public Library opened in a rented room at 819 Congress with 500 donated volumes and a volunteer Librarian. Today, our collection has grown to over 1.4 million items and with plans for the technology rich New Central Library, we are transitioning to become a world-class Library of the Future.

As the Austin Public Library focuses on the future, we eagerly await the opening of our New Central Library, the first Library of the Future to be constructed in the United States. At this time, the top floor of the building has been completed and the interior spaces are rapidly taking form. The Library plans to celebrate the grand opening of the landmark facility in the fall of 2016. Staff is critically evaluating what it will take to operate a high tech, intelligent, green building that is twice the size of Austin's existing John Henry Faulk Central Library. In order to deliver the best possible programs and services for the citizens of Austin, the new central library will require additional resources for its operations. We intend to add collections, staff, and state of the art technology and equipment during FY 2015-16 and the following two fiscal years, allowing the financial impact to the City to be managed in phases.



New Central Library

We likewise continue to transform all Austin Public Libraries to meet the changing needs of the Austin community. We have presently embarked upon upgrading and updating ten branch locations (Milwood, Oak Hill, Pleasant Hill, University Hills, Yarborough, Windsor Park, Cepeda, Southeast Austin Community, Little Walnut Creek, and Willie Mae Kirk) and the Austin History Center with funding provided primarily by the voter-approved 2012 Bond Program. We offer over 5,800 programs annually and a multitude of state of the art services, with something for every demographic. For those who embrace technology, we continue to stay on the leading edge, offering Wi-Fi at every location, online databases covering a large variety of topics, streaming movies and music, and downloadable books, magazines, movies, and music.

The Austin Public Library continues to look towards the future and to meet the changing, dynamic needs of Austin citizens. Our creativity, innovative spirit and willingness to embrace change assures a relevant and vital library that will serve this community exceptionally for decades.

Brenda Branch

Brenda Branch, Director

AUSTIN PUBLIC LIBRARY

Budget Highlights

The Austin Public Library has developed a budget that includes the funding to continue to provide customers with access to a wide variety of resources, programs and services to meet their needs, including reference assistance online, in person, or by telephone, public Internet computers, online reserves and renewals, free meeting rooms, book clubs, programs for youth and adults, computer training courses, and Talk Time which are facilitated conversation sessions that allow new English learners to practice speaking in a safe, non-threatening environment. In March 2015 the Austin Public Library had 524,000 registered borrowers. In FY 2013-14, 5.3 million items were checked out and 3.2 million customers visited one of our 22 library locations.

Over the past year, the Library introduced a new service called Book-A-Librarian. This service allows customers to schedule an appointment with a reference librarian and receive personal assistance with the catalog, databases, or resources offered through the Virtual Library. Youth Services developed a new-parent, early-literacy training in the Play Read Grow series. The training is a hands-on workshop where parents get to practice what they just learned as they play with their babies through five different stations full of activities. The Play Read Grow focuses on giving parents ideas to incorporate early learning into play with their young child.



Library Customers: Ianishe, Jason, and Jay J.

The Austin Public Library was able to introduce additional programming this past year that included Cartooning in the Digital Age, the Importance of Organic Food Gardening, Small Business Seminars, and Financial Literacy Training. The Library also introduced our public awareness campaign called "Geek the Library", inspired by the public's enthusiasm for the local library with the goal of celebrating the Library as an essential community asset and to shed light on the unique resources offered.

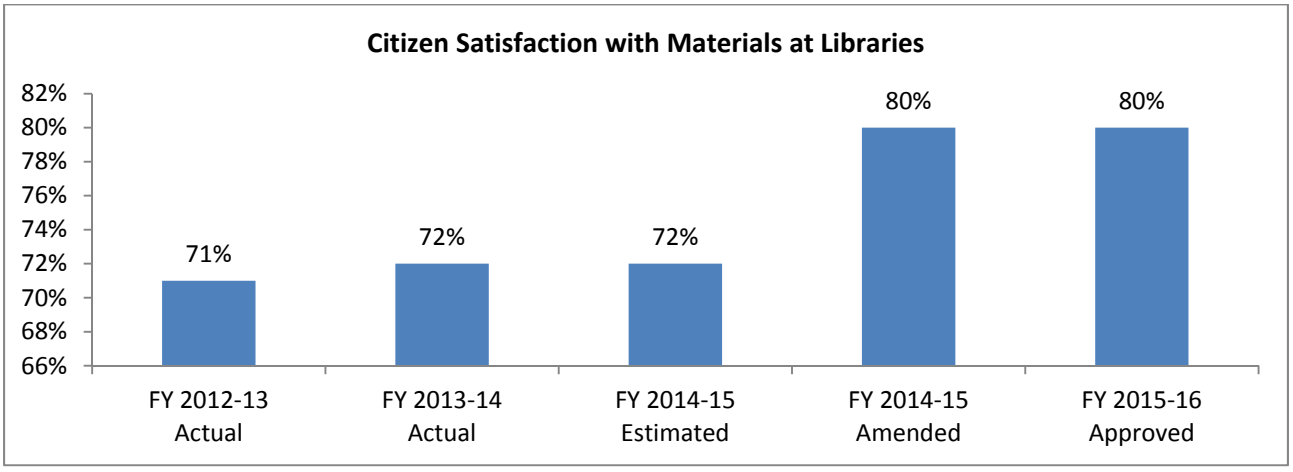
The FY 2015-16 Budget includes funding to support the New Central Library expected to open to the public in the fall of 2016. In order to mitigate the financial impact to the City, the Library proposes to receive operational funding in three phases. The first phase includes $1,796,600 which represents funding for the addition of 48.25 full-time equivalents (FTEs) and six months of operational costs including building maintenance and utilities.

The FY 2015-16 Budget also includes $357,000 in funding for the full restoration of Friday morning branch hours. In FY 2008-09, the Austin Public Library reduced hours in all branch libraries in order to reallocate funds to critically needed areas of the Library such as custodial services, security services, and materials. In FY 2014-15, the Library was able to reopen branch libraries on Thursdays with afternoon hours on Fridays. The full restoration of hours will allow all branch libraries to be open from 10 a.m. to 6 p.m. on Fridays. The funding includes 6 additional staff needed to support the additional hours.

Materials Management Services

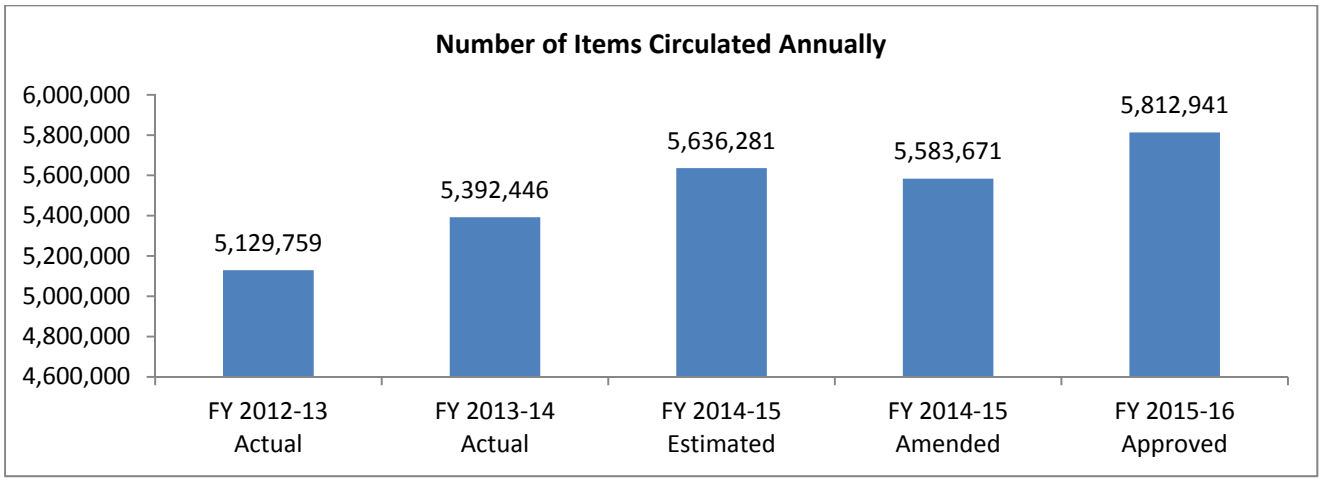
The Materials Management Services program is responsible for providing quality library collections to customers so they can access and borrow material to meet their informational and recreational needs. This includes materials selection and acquisition services as well as cataloging and processing services. The Austin Public Library offers information and materials in a variety of formats to enable citizens to continue their learning experience. The FY 2015-16 Budget includes a base increase of $94,375 to the system-wide materials budget and $13,597 to the system-wide database budget. Funding from the Operating Budget will create a projected amount of $3.43 for materials expenditures per capita. The population growth rate in the city of Austin is exceeding the rate of growth in materials funding; therefore, in order to prevent further decline in this critical measure, funding for materials will need to exceed population growth rate.

A change in leadership in the Materials Management Services program brought about the goal of making the division leaner and more efficient. To that end, 3 positions were shifted to critically understaffed units within the Library. One position was moved to the Library's Branch Services realm in an effort to improve customer service and the remaining two positions are used to support the Library's technology division by managing critical IT projects and to ensure the Library performs the City's required contract compliance and monitoring responsibilities.



Public Services

The Public Services program is responsible for providing circulation of materials, reference services, youth services, and the resources of the Austin History Center to the Austin community in order to meet their information and reading needs. Circulation at all library locations has been steadily increasing since 2004 and is projected to reach over 5.8 million items in FY 2015-16. Public Internet computers continue to be an important resource for customers who are without computer access at their home or workplace. Over 659,000 customers used public Internet stations last year, and over 25 million visits were made to the Austin Public Library's web pages. The Library is projecting over 3.6 million customer visits in FY 2015-16.



The New Central Library will require additional staff that the Library proposes to add over the course of three fiscal years. In FY 2015-16, Public Services will add 16.25 positions to directly assist customers. Additionally, one position was gained by shifting a position from Materials Management into the Library's Branch Services during the current fiscal year.

Support Services

The Support Services program is responsible for providing operational, administrative and managerial support, and the tools necessary for the department to produce more effective services. A key division in Support Services is our Information Technology division. Technology is a rapidly evolving field and the Library must keep up with these changes. Expenses for

Information Technology hardware and hardware maintenance contracts continue to annually increase. These funds cover critical contracts for switches, our automated computer-signup/tracking system, printer maintenance, server warranties, express checkout machines, security sensitizers and de-sensitizers, security gates, and RFID (Radio Frequency Identification) equipment. These funds are also used to purchase equipment like receipt printers and barcode scanners which have little or no warranties but are absolutely critical to our core business. Similarly, costs to support software, software licenses, and software maintenance contracts continue to rise. These funds support software that protects the core operating system configuration files on workstations and servers, our backup and server software, website, e-mail filtering, and user security software. The most critical item in this category is SIRSI Symphony, the software that manages the technical and public services aspects of our integrated library management system. The FY 2015-16 Budget includes increased funding in the amount of $199,746 to fund these critical infrastructure needs. The budget also includes $58,650 for maintenance of library equipment which is being funded by the Budget Stabilization Reserve Fund (BSRF). The BSRF is also transferring $650,000 to the Communications and Technology Management CIP for the second year of expanding RFID technology at library locations.

The Support Services division within the Library is gaining positions as a result of the New Central Library. Additional staff, to be phased in over three years, is needed in order to run the state of the art building; in year one, 10 custodians and 11 Security Guards are required to maintain the New Central Library as a safe, sanitary, and secure environment for customers. Additionally, technology support is critical to the operation of the technology rich New Central Library with the addition of 3 new positions. Maintaining the state of the art building and complex facilities equipment will require the addition of 6 facilities management staff. Special event and meeting room coordination will require 1 additional position and the planned retail space for Recycled Reads will require 1 position as well to plan and manage the space.



Yarborough Branch Library

Austin Public Library
Significant Changes

General Fund

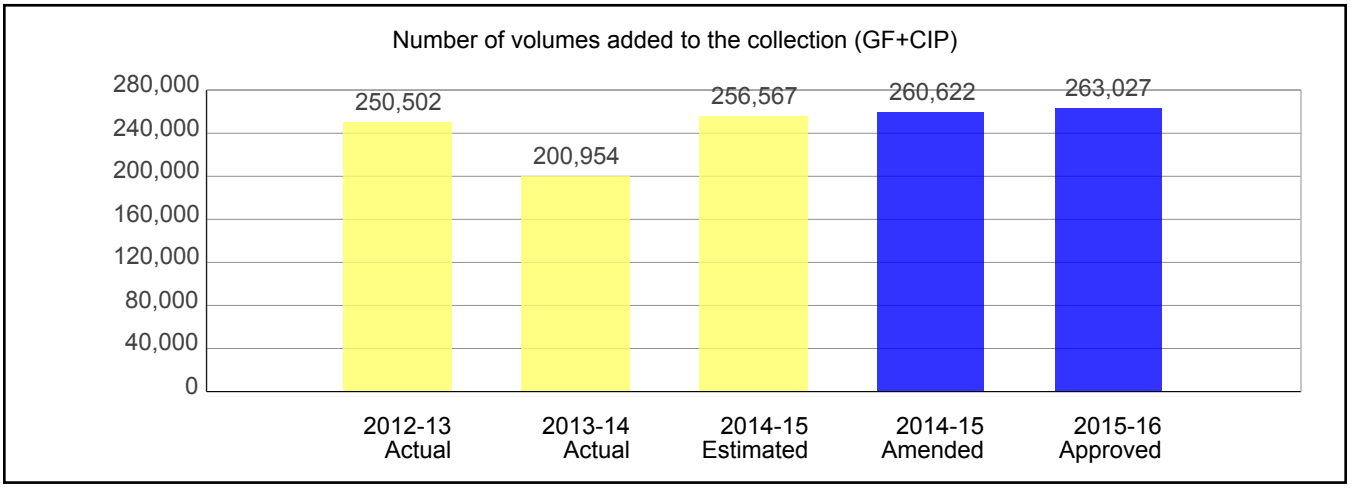
Expenditure Changes	FTEs	Dollars
Citywide Cost Drivers		
Additional funding to cover the cost of a 3% wage increase in FY 2015-16, to implement a Citywide market study, and to increase City contributions for health insurance by 12%.		$1,205,513
Increase to the City Administrative Support.		$513,194
Increase to Communications and Technology Management.		$131,076
Decrease to Worker's Compensation.		($89,443)
Increase to Accrued Payroll.		$109,939
Department Cost Drivers		
Increase funding for the purchase of library books and materials.		$126,847
Cost increase in contractual obligations for Information Technology Software licenses and software maintenance.		$111,939
Cost increase in annual contractual obligations for Information Technology hardware/hardware maintenance contracts.		$87,807
Implementation of phase 2 of the IT market study.		$98,478
New Investments		
Additional personnel to staff the New Central Library added throughout the year.	48.25	$1,136,472
Contractuals and commodities for the New Central Library for 5 months related to operations and maintenance.		$660,128
Restoration of Friday branch hours.	6.00	$357,000

Austin Public Library
Budget Detail by Activity

Program: Materials Management Services

Activity: Cataloging Support

The purpose of the Cataloging Support activity is to catalog and process materials so that Library customers can access the information they need.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
General Fund	1,088,677	1,063,077	1,078,827	1,065,976	1,089,971
Total Requirements	**$1,088,677**	**$1,063,077**	**$1,078,827**	**$1,065,976**	**$1,089,971**
Full-Time Equivalents					
General Fund Civilian	8.00	6.00	6.00	6.00	6.00
Total FTEs	**8.00**	**6.00**	**6.00**	**6.00**	**6.00**
Performance Measures					
Cost per number of volumes added to the collection	4.35	5.26	4.15	4.73	4.14
Number of circulating digital materials added to the collection (GF+CIP)	17,345	23,235	29,990	24,774	30,000
Number of volumes added to the collection (GF+CIP)	250,502	200,954	256,567	260,622	263,027

Services

Bibliographic records; Public catalog; Prepare new materials; Mending damaged materials

Contact

Sandra Cannon, Cataloging and Collection Manager, 512-974-7588

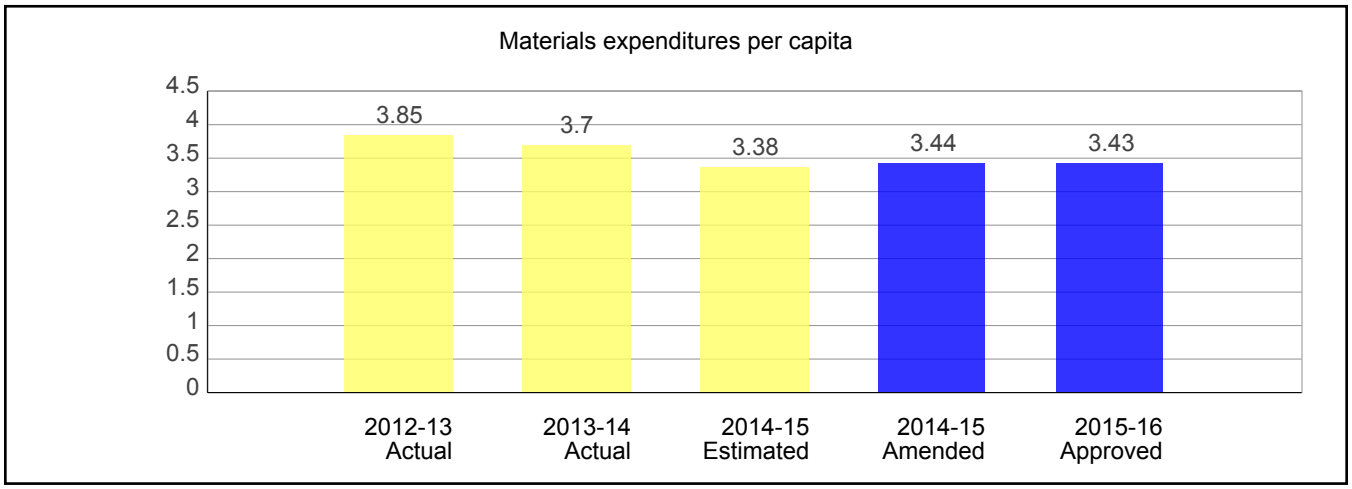
Bold Measure = Key Indicator

Austin Public Library
Budget Detail by Activity

Program: Materials Management Services

Activity: Collection Support

The purpose of the Collection Support activity is to provide materials selection, acquisition, and withdrawal services to APL librarians in order to meet the information needs of Austin citizens.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	20,652	0	0	0	0
General Fund	4,811,734	4,718,045	4,350,715	4,525,027	4,287,146
Grants	0	22,300	0	0	0
Total Requirements	**$4,832,386**	**$4,740,345**	**$4,350,715**	**$4,525,027**	**$4,287,146**
Full-Time Equivalents					
General Fund					
Civilian	20.88	18.88	19.88	19.88	15.88
Total FTEs	**20.88**	**18.88**	**19.88**	**19.88**	**15.88**
Performance Measures					
Materials expenditures per capita (Capital funding)	0.79	1.33	1.28	1.15	0
Citizen satisfaction with materials at libraries (%)	**71**	**72**	**72**	**80**	**80**
Materials expenditures per capita	**3.85**	**3.7**	**3.38**	**3.44**	**3.43**

Services

Select materials; Purchase materials; Remove outdated materials; Customer materials requests

Contact

Sandra Cannon, Cataloging and Collection Manager, 512-974-7588

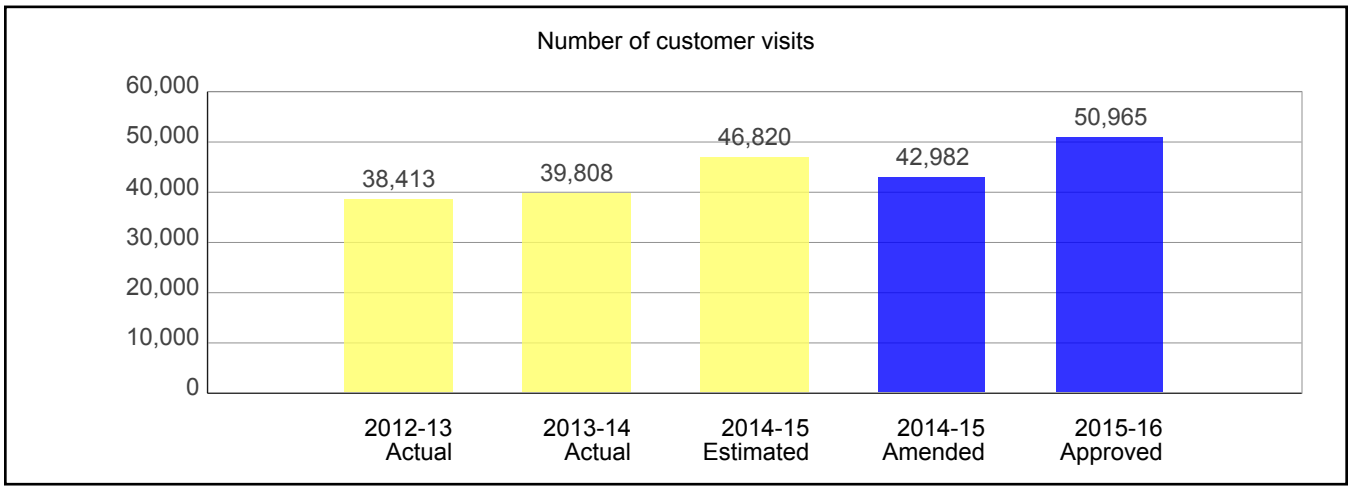
Bold Measure = Key Indicator

Austin Public Library
Budget Detail by Activity

Program: Public Services

Activity: Austin History Center

The purpose of the Austin History Center is to serve as the official archives for the City of Austin and to provide information about the history and current events of Austin and Travis County by collecting, organizing, and preserving research materials about local governments, businesses, residents, institutions, and neighborhoods and assisting in their use so that customers can learn from the community's collective memory.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
General Fund	1,089,559	1,117,818	1,140,978	1,198,194	1,168,053
Grants	0	0	20,000	0	35,000
Total Requirements	**$1,089,559**	**$1,117,818**	**$1,160,978**	**$1,198,194**	**$1,203,053**
Full-Time Equivalents					
General Fund					
Civilian	14.00	14.00	14.00	14.00	14.00
Total FTEs	**14.00**	**14.00**	**14.00**	**14.00**	**14.00**
Performance Measures					
Number of archival items processed	192,864	161,126	105,000	104,500	127,023
Number of customer visits	38,413	39,808	46,820	42,982	50,965

Services

Reference materials and services; Finding aids to assist in research; Acquire research materials; Preserve materials; Records management; Reproductions of materials and photos; Public education; Digitization of materials; Web pages

Contact

Mike Miller, Austin History Center Manager, 512-974-7436

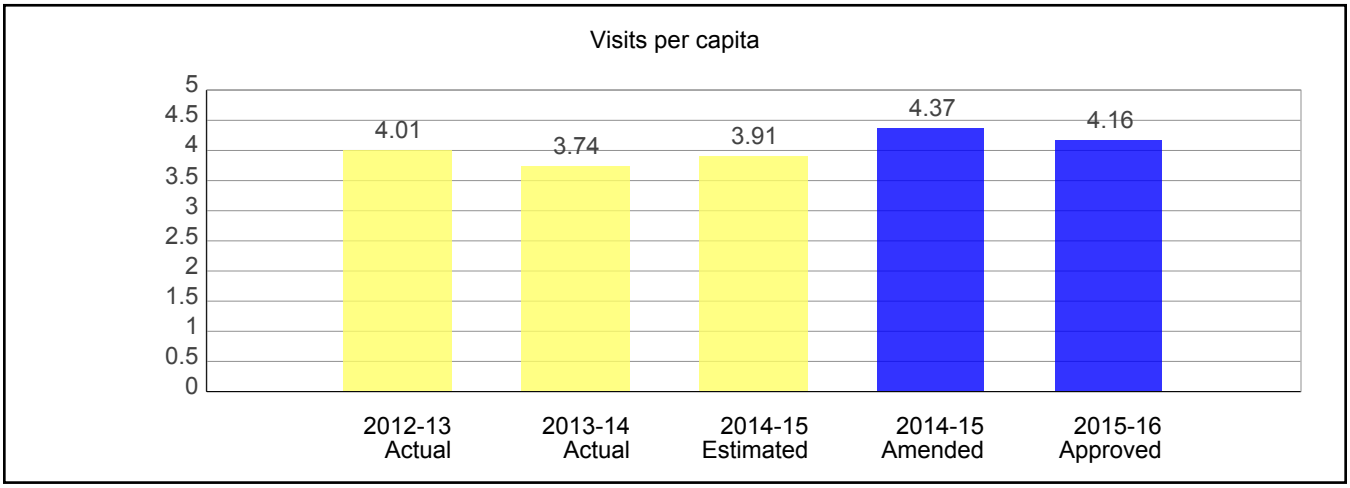
Bold Measure = Key Indicator

Austin Public Library
Budget Detail by Activity

Program: Public Services

Activity: Circulation

The purpose of the Circulation activity is to provide direct support of, and access to, all circulating library materials for Library customers in order to meet their information and reading needs.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	7,093	0	9,762	0	0
General Fund	12,439,110	12,996,253	14,074,261	14,115,921	15,071,002
Grants	15,144	17,130	4,907	75,000	150,000
Total Requirements	**$12,461,346**	**$13,013,383**	**$14,088,930**	**$14,190,921**	**$15,221,002**
Full-Time Equivalents					
General Fund					
Civilian	192.27	193.52	200.52	200.52	221.02
Total FTEs	**192.27**	**193.52**	**200.52**	**200.52**	**221.02**
Performance Measures					
Number of customer visits	3,293,788	3,148,698	3,423,982	3,771,043	3,727,126
Number of items circulated	5,129,759	5,392,446	5,636,281	5,583,671	5,812,941
Total Number of Library Cards Issued	New Meas	New Meas	New Meas	New Meas	37,142
Circulation per capita	**6.18**	**6.32**	**6.38**	**6.4**	**6.4**
Visits per capita	**4.01**	**3.74**	**3.91**	**4.37**	**4.16**

Services

Check materials in and out; Library cards; Distribute materials; Customer records; Customer billing; Fee collection; Disputed and damaged item investigation; Customer reserves

Contact

Karen Baker, Central Library Services Manager, 512-974-7459; David Inabnitt, Branch Services Manager, 512-974-7405; Carolyn Garcia, Customer Service Manager, 512-974-7427

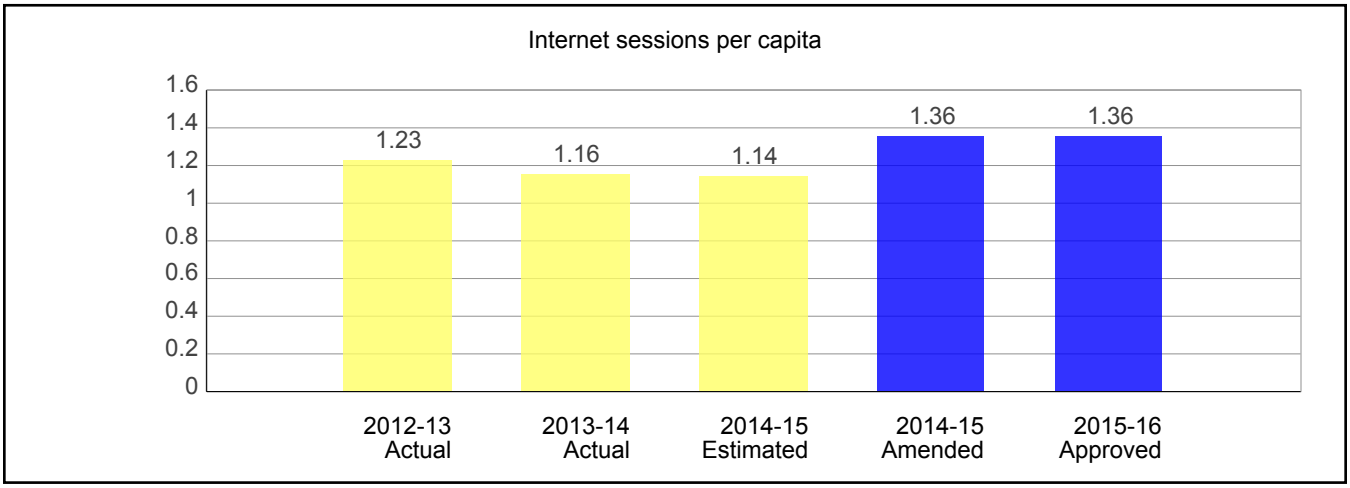
Bold Measure = Key Indicator

Austin Public Library
Budget Detail by Activity

Program: Public Services

Activity: Reference and Information Services

The purpose of the Reference and Information Services activity is to provide resources and assistance to library users so they can get the information they want.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	84,416	73,664	75,016	64,000	70,000
General Fund	1,256,218	1,169,875	1,274,759	1,400,981	1,533,824
Total Requirements	**$1,340,634**	**$1,243,538**	**$1,349,775**	**$1,464,981**	**$1,603,824**
Full-Time Equivalents					
General Fund					
Civilian	15.65	15.90	16.90	16.90	16.90
Total FTEs	**15.65**	**15.90**	**16.90**	**16.90**	**16.90**
Performance Measures					
Cost per reference question asked	10.18	10.09	10.48	10.87	10.87
Number of Internet sessions	1,018,083	988,540	1,008,311	1,186,078	1,186,078
Number of reference questions asked-Adult	123,364	115,917	115,720	128,915	128,915
Internet sessions per capita	**1.23**	**1.16**	**1.14**	**1.36**	**1.36**
Library program attendance per capita	**0.16**	**0.18**	**0.18**	**0.19**	**0.18**

Services

Reference services; Public reference assistance; Branch reference assistance; Reference guides; Reference referral; Public Internet access; Wireless access; Adaptive equipment such as Magnisight CCTV system, Kurzweil Reading Edge machine, and Zoom Text software

Contact

Karen Baker, Central Library Services Manager, 512-974-7459

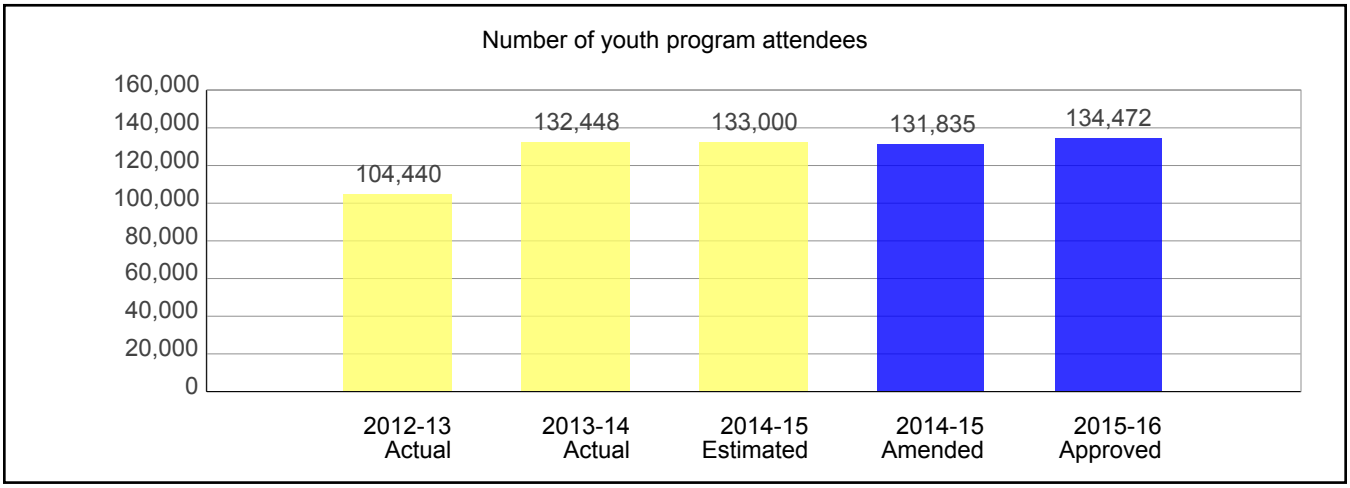
Bold Measure = Key Indicator

Austin Public Library
Budget Detail by Activity

Program: Public Services

Activity: Youth Services

The purpose of the Youth Services activity is to provide educational, developmental, and recreational reading opportunities for children, their parents, and caregivers in order to increase reading by youth.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	73,096	71,533	71,108	0	0
General Fund	2,011,636	2,273,643	2,590,586	2,637,443	2,784,858
Grants	0	21,994	12,000	12,000	0
Total Requirements	**$2,084,732**	**$2,367,170**	**$2,673,694**	**$2,649,443**	**$2,784,858**
Full-Time Equivalents					
General Fund					
Civilian	27.00	31.50	30.50	30.50	33.25
Total FTEs	**27.00**	**31.50**	**30.50**	**30.50**	**33.25**
Performance Measures					
Number of youth program attendees	104,440	132,448	133,000	131,835	134,472
Number of youth that complete the Summer Reading Program	New Meas	New Meas	New Meas	New Meas	3,938

Services

Select youth materials; Remove outdated materials; Early literacy programs; Children's storytimes; Summer Reading program; Connected Youth program; Teen services; Other programs such as puppet shows and afterschool; Homework help; Teach computer and Internet skills; Library card sign-up for school groups; Storytelling classes; Class orientations; Library tours; Provide youth oriented partnerships

Contact

David Spradling, Youth Services Manager, 512-974-7437

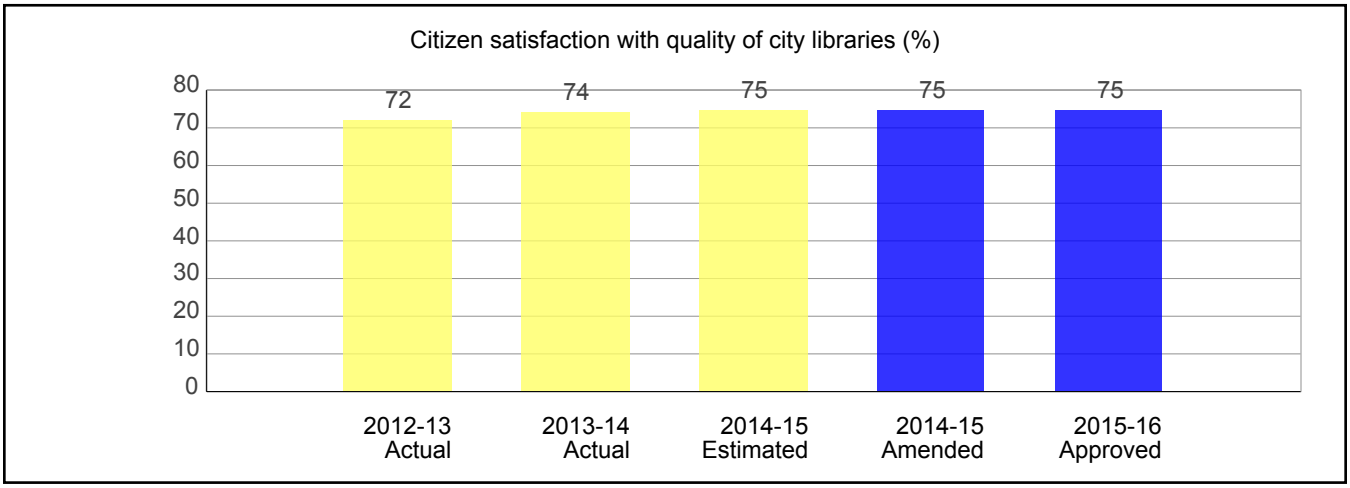
Bold Measure = Key Indicator

Austin Public Library
Budget Detail by Activity

Program: Support Services

Activity: Departmental Support Services

The purpose of the Departmental Support Services activity is to provide administrative and managerial support to the department in order to produce more effective services.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	5,683	36,695	24,959	0	0
General Fund	7,137,455	8,031,111	8,886,037	8,436,382	11,195,702
Grants	0	4,878	0	5,000	0
Total Requirements	**$7,143,137**	**$8,072,684**	**$8,910,996**	**$8,441,382**	**$11,195,702**
Full-Time Equivalents					
General Fund					
Civilian	75.75	79.25	80.25	80.25	115.25
Total FTEs	**75.75**	**79.25**	**80.25**	**80.25**	**115.25**
Performance Measures					
Employee Turnover Rate	13.73	10.28	7	8	8
Lost Time Injury Rate Per the Equivalent of 100 Employees	0.66	1.94	1.42	0	0
Number of tons of materials kept out of landfills	New Meas	201	269	212	269
Number of web hits	35,984,026	25,561,047	23,068,954	33,944,000	25,000,000
Percent of employees who feel the Library Dept demonstrates adequate concern for employee safety (%)	82	89	84	84	85
Sick leave hours used per 1,000 hours	35.11	33.43	35.94	35.94	35.36
Staff per 1,000 Served	0.42	0.42	0.4	0.42	0.46
Citizen satisfaction with quality of city libraries (%)	**72**	**74**	**75**	**75**	**75**

Services

Office of the Director; Financial Monitoring; Budgeting; Accounting; Purchasing; Human Resources; Facility Expenses; IT Support; Public Information; Vehicle and Equipment Maintenance; Grant Administration; Safety; Customer Service; Inventory Control; Audit/Internal Review; Contract Management

Contact

Victoria Rieger, Financial Manager, 512-974-7446

Bold Measure = Key Indicator

Austin Public Library
Budget Detail by Activity

Program:Transfers and Other Requirements

Activity: All Activities

The purpose of the Transfers and Other Requirements program is to account for transfers and other departmental requirements at the fund or agency level.

Graph Not Applicable

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
General Fund	255,411	23,315	3,784,634	3,800,873	4,624,636
Total Requirements	**$255,411**	**$23,315**	**$3,784,634**	**$3,800,873**	**$4,624,636**

Services

Citywide administrative and information technology support

Contact

Victoria Rieger, Financial Manager, 512-974-7446

Beginning in FY 2014-15, certain administrative and personnel cost centers have been allocated to individual departments. In prior years, these expenditures were budgeted for in aggregate at the General Fund level.

Austin Public Library: 2015-16

General Fund	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Materials Management Services	**$5,900,411**	**$5,781,121**	**$5,429,542**	**$5,591,003**	**$5,377,117**
Cataloging Support	1,088,677	1,063,077	1,078,827	1,065,976	1,089,971
Collection Support	4,811,734	4,718,045	4,350,715	4,525,027	4,287,146
Public Services	**$16,796,523**	**$17,557,588**	**$19,080,584**	**$19,352,539**	**$20,557,737**
Austin History Center	1,089,559	1,117,818	1,140,978	1,198,194	1,168,053
Circulation	12,439,110	12,996,253	14,074,261	14,115,921	15,071,002
Reference and Information Services	1,256,218	1,169,875	1,274,759	1,400,981	1,533,824
Youth Services	2,011,636	2,273,643	2,590,586	2,637,443	2,784,858
Support Services	**$7,137,455**	**$8,031,111**	**$8,886,037**	**$8,436,382**	**$11,195,702**
Departmental Support Services	7,137,455	8,031,111	8,886,037	8,436,382	11,195,702
Transfers and Other Requirements	**$255,411**	**$23,315**	**$3,784,634**	**$3,800,873**	**$4,624,636**
Other Requirements	23,111	23,315	39,185	100,426	335,475
Transfers	232,300	0	3,745,449	3,700,447	4,289,161
Total	**$30,089,800**	**$31,393,135**	**$37,180,797**	**$37,180,797**	**$41,755,192**
Full-Time Equivalents (FTEs)					
Materials Management Services	**28.88**	**24.88**	**25.88**	**25.88**	**21.88**
Cataloging Support	8.00	6.00	6.00	6.00	6.00
Collection Support	20.88	18.88	19.88	19.88	15.88
Public Services	**248.92**	**254.92**	**261.92**	**261.92**	**285.17**
Austin History Center	14.00	14.00	14.00	14.00	14.00
Circulation	192.27	193.52	200.52	200.52	221.02
Reference and Information Services	15.65	15.90	16.90	16.90	16.90
Youth Services	27.00	31.50	30.50	30.50	33.25
Support Services	**75.75**	**79.25**	**80.25**	**80.25**	**115.25**
Departmental Support Services	75.75	79.25	80.25	80.25	115.25
Total	**353.55**	**359.05**	**368.05**	**368.05**	**422.30**

Austin Public Library: 2015-16

Grants

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Materials Management Services	**$0**	**$22,300**	**$0**	**$0**	**$0**
Collection Support	0	22,300	0	0	0
Public Services	**$15,144**	**$39,124**	**$36,907**	**$87,000**	**$185,000**
Austin History Center	0	0	20,000	0	35,000
Circulation	15,144	17,130	4,907	75,000	150,000
Youth Services	0	21,994	12,000	12,000	0
Support Services	**$0**	**$4,878**	**$0**	**$5,000**	**$0**
Departmental Support Services	0	4,878	0	5,000	0
Total	**$15,144**	**$66,302**	**$36,907**	**$92,000**	**$185,000**

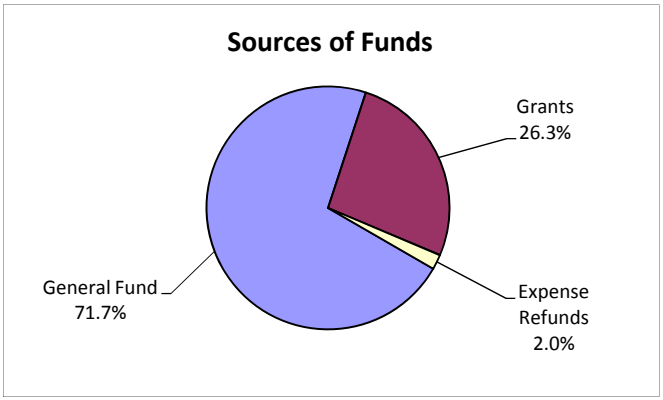
Austin Public Library: 2015-16

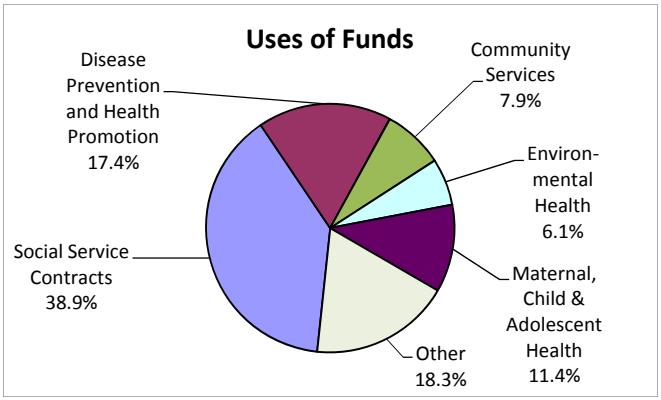
Expense Refunds

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Materials Management Services	**$20,652**	**$0**	**$0**	**$0**	**$0**
Collection Support	20,652	0	0	0	0
Public Services	**$164,605**	**$145,197**	**$155,886**	**$64,000**	**$70,000**
Circulation	7,093	0	9,762	0	0
Reference and Information Services	84,416	73,664	75,016	64,000	70,000
Youth Services	73,096	71,533	71,108	0	0
Support Services	**$5,683**	**$36,695**	**$24,959**	**$0**	**$0**
Departmental Support Services	5,683	36,695	24,959	0	0
Total	**$190,940**	**$181,892**	**$180,845**	**$64,000**	**$70,000**


CITY OF AUSTIN
FOUNDED 1839

Health and Human Services





Budget Overview

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
General Fund					
Revenue	$7,714,593	$7,488,915	$10,177,424	$9,378,812	$9,677,781
Requirements	$40,251,453	$42,103,362	$53,602,312	$53,602,312	$61,122,968
Full-Time Equivalents (FTEs)	204.75	205.75	217.75	217.75	254.75
Sustainability Fund	$1,855,856	$1,627,206	$0	$0	$0
Expense Refunds	$832,014	$763,463	$1,253,253	$1,184,307	$1,688,183
Grants					
Requirements	$22,063,956	$20,541,848	$22,337,776	$22,301,182	$22,416,000
Full-Time Equivalents (FTEs)	214.00	212.00	216.00	216.00	211.00
Total Budget	$65,003,279	$65,035,879	$77,193,341	$77,087,801	$85,227,151

In addition to the amount shown above, the FY 2015-16 Budget also includes $2,044,000 for capital, critical one-time costs, and short-term funding needs.

Beginning in FY 2014-15, certain administrative and personnel cost centers have been allocated to individual departments. In prior years, these expenditures were budgeted for in aggregate at the General Fund level.

Health and Human Services
Organization by Program and Activity for 2016

Community Services

- Community Relations
- Neighborhood Services

Disease Prevention & Health Promotion

- Communicable Disease
- Community Health
- Epidemiology & Health Statistics
- Vital Records

Environmental Health Services

- Health and Safety Code Compliance

Maternal, Child & Adolescent Health

- Family Health
- Women, Infant & Children

One Stop Shop

- Inspection, Review, and Support

Social Services Contracts

- Basic Needs
- Behavioral Health
- Child & Youth
- Community Planning
- HIV
- Homeless
- Workforce Development

Support Services

- Departmental Support Services

Transfers and Other Requirements

- Other Requirements
- Transfers

Health and Human Services
Mission and Goals for 2016

Mission

The mission of the Austin/Travis County Health and Human Services Department (HHSD) is to prevent disease, and promote and protect the health and well-being of our community.

Goals

Strengthen Public Health Infrastructure for Improved Health Outcomes

- Achieve and maintain Public Health Accreditation.
- Monitor overall health in our community, addressing preventative post-exposure measures to stop the spread of infectious diseases.

Improve Maternal, Child and Adolescent Health Outcomes

- 95% of women enrolled in Women, Infants, and Children (WIC) during pregnancy subsequently breastfeed their children.
- 68% of full-time early childhood centers that serve at least 10% low-income children are quality rated.
- 87% of children/youth served by social service contractors progress to next developmental/academic level.
- 95,000 of uninsured and Medicaid children up to date on immunizations by age 3, served by HHSD Vaccines for Children (VFC) providers in Travis County.

Improve Quality of Life to Reduce the Years of Potential Life Lost due to Preventable Conditions

- All City departments to be tobacco free by FY 2016.
- 85% of African American Quality of Life & public health nurse clients followed through with referrals to a health provider.

Minimize Public's Exposure to Foodborne Illness

- Conduct 2.0 inspections per fixed food establishments annually.
- Provide routine safety inspections for at least 60% of temporary establishments permitted.

Minimize the Spread of Communicable and Infectious Diseases within the General Population

- 100% of active tuberculosis patients complete therapy in 12 months.
- 90% of newly diagnosed HIV/AIDS clients linked to early intervention services.
- 90% of STD clinic clients are examined, tested and/or treated the same day.

Assist People in Achieving Safety, Stability and Long Term Self-Sufficiency

- 60,000 unduplicated persons served by the Neighborhood Services activity for basic needs.
- 30% of homeless residing in shelters will receive case management services.
- 75% of homeless receiving case management services will transition into housing.
- 85% of clients enrolled in self-sufficiency case management report a reduction or elimination of income barriers.

Health and Human Services

Message from the Director

Public health is a framework of relevant resources, safeguards, and protections ensuring that all Austin and Travis County residents live in a safe community with the freedom to make choices that allow them to live a long, healthy life. From prenatal care to immunizations, to the water we drink, the parks we play in, the restaurants we eat at, and infant safety seats and bike helmets—public health protects us every day.

The Austin and Travis County Health and Human Services Department (HHSD) enjoyed a successful and eventful year and built on our commitment to strengthen the public health infrastructure, improve maternal, child and adolescent health outcomes, improve quality of life, minimize exposure to hazards, and achieve long term self-sufficiency.

HHSD's activities touch everyone in the community. The Environmental Health Services Program includes the work of our sanitarians, regulation-enforcement teams, inspectors, and staff who permit fixed and mobile food establishments and pools in the community. The Maternal, Child & Adolescent Health Program focuses on improving preconception health and access to prenatal care, while providing developmental opportunities for youth. The Community Services Program provides direct services through the neighborhood centers, the day-labor site and the African-American Quality of Life program. Finally, the Disease Prevention and Health Promotion Programs encompass the remaining public health services provided by HHSD including Communicable Disease, Vital Records, Community Health, and Epidemiology and Health Statistics.

The Department continues to move aggressively to be among the first in Texas to receive accreditation as a local public health entity. Demonstrating through qualitative and quantitative tools, community health assessments, strategic planning and implementation – we are committed to reaching the goal of accreditation. HHSD submitted the official application to the Public Health Accreditation Board in 2015.

HHSD's successes reflect the exceptional dedication and expertise of staff and our many community partners. It has been another remarkable year and together the Department looks forward to even greater accomplishments in the year ahead.



Shannon Jones, Director

Budget Highlights

The Health and Human Services Department (HHSD) has developed a budget that includes the resources to provide public health protection and prevention services, social services, youth development and employment services, and support services, and to achieve the goals and objectives of the Department. HHSD's FY 2015-16 General Fund-supported budget totals $61.1 million and 254.75 FTEs. In addition, the Department's budget includes $22.4 million in grant funding, supporting 211 FTEs.

Social Services Contracts

The Social Services Contracts program includes funding for an array of social services including: basic needs, behavioral health, child and youth services, HIV, homelessness, community planning efforts, and workforce development. The Social Services Contracts Program receives $25.0 million in funding from the General Fund and other funding through various grants to decrease health inequities in the community. In FY 2015-16, HHSD will increase funding for rental and financial assistance to displaced residents, totaling $0.7 million. HHSD anticipates that 18,032 clients will receive basic needs services, 3,700 individuals will receive homeless services and 1,785 clients will receive workforce development services.

Community Services

The Community Services program provides direct services to clients and links them to other services available throughout the community. In FY 2015-16, it is anticipated that 62,500 individuals will receive basic needs services at the neighborhood centers. In addition, the Department projects that 8,500 clients will be served by the public health nursing activity and 315 households will receive case management services through the neighborhood centers. Funding of $6.8 million is included from the General Fund and grants for the Community Services program in FY 2015-16. Nine months of funding for two security guards, two program supervisors, a registered nurse and an administrative assistant has been added in FY 2015-16 to secure the safety of clients, staff and property at neighborhood centers and to expand capacity to deliver basic needs and preventative health services to the community.

Disease Prevention and Health Promotion

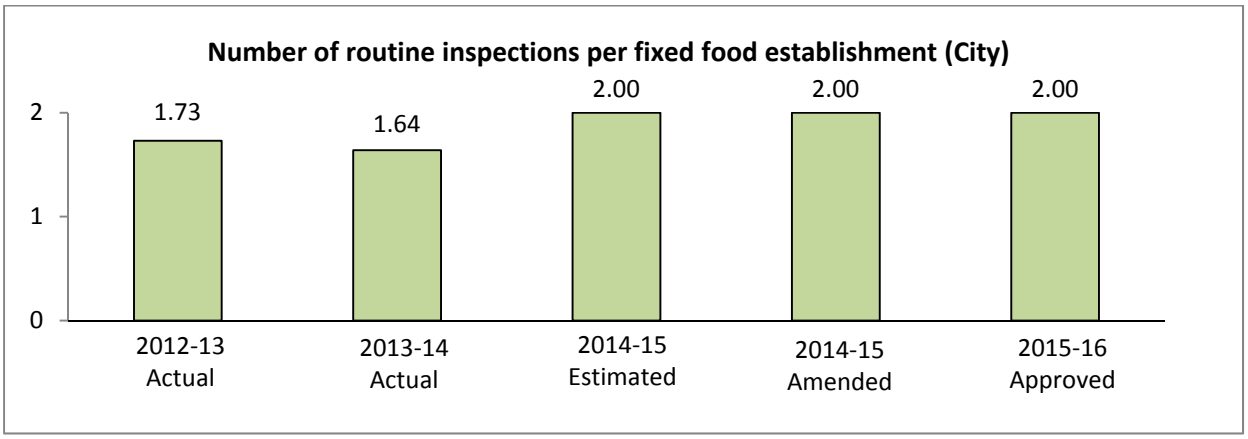


The Disease Prevention and Health Promotion (DPHP) program provides services through the Communicable Disease, Community Health, Epidemiology and Health Statistics, and Vital Records activities. These activities focus on services that screen for and prevent illnesses and other health issues. Other services provided by the DPHP program include the issuance of birth and death certificates, testing for communicable diseases, counseling, educational outreach and testing for HIV, sexually transmitted diseases, and chronic diseases, and public health emergency preparedness activities and education. DPHP leverages the General Fund to bring in various grants and has $14.9 million in funding to continue these services in FY 2015-16. Revenue related to the issuance of birth certificates is expected to increase $221,000 in the coming fiscal year due to population and passport requirement demand increases. Since grant funding for programs targeted to reduce tobacco use and other chronic diseases such as diabetes will expire at the end of FY 2014-15, $429,000 is included to convert 5 grant funded staff to General Fund staff in FY 2015-16. Also included in the FY 2015-16 Budget is nine months of funding for ten positions to support activities including disease surveillance and investigation, HIV case management, conduct contact investigations timely to mitigate further spread of disease in the community, and provide diabetes education, nutritional education, exercise classes and other activities targeted at developing positive behavior changes in the community.

Environmental Health Services



The Environmental Health Services (EHS) program focuses on providing protection and enforcement services to the public in order to minimize environmental and consumer health hazards. The FY 2015-16 Budget includes funding of $5.2 million for the Environmental Health Services program. This program anticipates issuing 18,500 fixed food establishment, mobile unit and food manager permits and certifications in FY 2015-16. In FY 2014-15, $0.9 million and 8 FTEs were added to the EHS budget to increase the frequency of routine inspections at fixed food establishments to the standard of 2.0 per establishment per year. Revenue for Food Establishment Permits is projected to increase by 6.6% or $162,000 in FY 2015-16 and Temporary Food Permit revenue is projected to increase by $351,000 due to the reinstatement of fees to the approved FY 2014-15 level.



Maternal, Child and Adolescent Health



The Maternal, Child and Adolescent Health (MCAH) program focuses on one of the community's most vulnerable populations, mothers and children. The Women, Infants and Children (WIC) program provides supplemental nutrition for pregnant women, new mothers and young children and anticipates serving 366,000 participants in FY 2015-16. Other activities include graffiti removal and community youth development services, childcare programs, and sexual-health education programs. Through the youth development services, 750 youth are anticipated to complete the Summer Youth Employment Program and 1,300 youth will complete job readiness training. The FY 2015-16 Budget includes funding of $9.7 million sourced from the General Fund and various grants and includes nine months funding for one public health educator, one program coordinator and one social worker. These resources will support pregnancy prevention in teenagers, provide case management for higher risk teens to assist with interconception services and expand youth development programs to promote educational and employment goals.

One Stop Shop

Nine months of funding for an Environmental Health Officer, totaling $67,162, has been added to support reducing the commercial permit backlog in the Development Services Department.

Support Services

The Budget also includes nine months of funding, totaling $974,482, for twelve positions to support Social Services, Infrastructure, Grants, and Health Equity. This funding also includes lease space requirements to accommodate the additional staff. Services that will be addressed include data analysis, oversight and planning for health equity programs and contracts, performance consulting, public health planning, coordination and supervision and due to the increase in social service contract dollars, additional staffing will support contract management and monitoring.

1115 Medicaid Waiver

In December 2011, Texas received approval from the federal government for a Section 1115 Medicaid Waiver. As a result, HHSD has been allowed to seek approval of several projects aimed at improving healthcare in Travis County. In exchange for meeting specified performance targets, the Department will be able to leverage federal funds according to a formula that rewards the City for the surplus value these projects provide to the healthcare delivery system. Projects are approved on a multi-year basis, provided that the specified performance metrics are achieved. The City expects that participation in the program will net over $3.5 million in additional funds that can be repurposed to fund other healthcare projects.

HHSD, in coordination with Central Health, has submitted ten projects for consideration; six of which began in 2013:

- Permanent Supportive Housing (4-year project) –Will provide an Assertive Community Treatment (ACT) support team to recently housed individuals who were chronically homeless and who have tri-morbid conditions, such as co-occurring psychiatric, substance abuse, and chronic medical conditions and are in need of additional support systems.
- Community Diabetes Project –Will provide culturally appropriate diabetes self-management education.
- Tobacco Prevention and Cessation –This program will focus on the 18-24 year old population in Travis County.
- Pre/Postnatal –Will use Community Health Workers (CHWs) to improve birth and twelve-month postnatal outcomes with an emphasis on the African American population through increased access to pre- and post-natal care and health literacy.
- Healthy Families America Model –Working with Travis County Health Department to provide home visiting and family support services based on the evidence-based Healthy Families America model to target African-Americans who are expectant or new parents, especially first-time parents, in order to promote healthier developmental outcomes.
- Adult Immunizations –Provided to high-risk populations with an increased risk for vaccine-preventable diseases.
- Workforce Development –Expand Associate Degree in Nursing (ADN) programs to prepare first-generation-in-college adult students to become Registered Nurses who will commit to work in community clinics and other settings serving Medicaid and indigent populations.
- Permanent Supportive Housing (3-year project) –Will provide an Assertive Community Treatment (ACT) team to recently housed individuals (housed through a non-profit housing provider) who were homeless and who have at least two of the three tri-morbid conditions, such as co-occurring psychiatric, substance abuse, and/or chronic medical condition, and are in need of additional support systems.
- Tuberculosis –Implement innovative evidence-based strategies to increase appropriate use of technology and testing to improve management of tuberculosis infection.
- Peer to Peer Teen Pregnancy –The strategy for this project calls for the implementation of a Peer-to-Peer (P2P) health education model to decrease the prevalence of teen pregnancy among Latina females ages 13-19. The P2P Framework will be based on culturally relevant, evidence-based programming that will include outreach and education, youth development, partnerships with schools and community collaborations.

Department-wide Grant Support

HHSD's operations are currently supported by over $22.4 million in grant funding. Several of the Department's statutory functions are primarily funded by grants and require General Fund grant support to offset personnel cost increases. In FY 2015-16 various grants are projected to increase $0.1 million from the budgeted FY 2014-15 levels.

Other Revenue

HHSD General Fund revenue for FY 2015-16 is projected to be $9.7 million, which is a net decrease of $500,000 from the estimated FY 2014-15 revenue level. This decrease is primarily driven by an estimated $926,000 less in budgeted revenue from the Travis County Interlocal agreement, offset by increases in public health fees such as birth certificates and food establishment permits and the previously mentioned reinstatement of temporary food permit fees to the approved FY 2014-15 level. Total revenue from the Interlocal agreement with Travis County is estimated to offset $3.0 million of the total General Fund requirements.

Health and Human Services Department Significant Changes

General Fund

Revenue Changes	Dollars
Increase in revenue from the issuance of birth and death certificates from vital records.	$222,626
Various revenue sources within Environmental Health Services are being adjusted based on historical data: temporary food booth permits, food establishment permits, mobile food vendor permits, food manager certificates, food handler permits, and food establishment inspections are projected to decrease.	($274,348)
Increase in Temporary Food Permit fee revenue to the FY 2014-15 approved level.	$350,691

Expenditure Changes	FTEs	Dollars
Citywide Cost Drivers		
Additional funding to cover the cost of a 3% wage increase in FY 2015-16, to implement a Citywide market study, and to increase City contributions for health insurance by 12%.		$836,317
Additional funding for health insurance and wage increases for temporary employees.		$85,240
Increase to CTM and decrease to Support Services transfers.		$169,783
Department Cost Drivers		
Backing out one-time costs associated with the addition of 8 sanitarians in FY 2014-15.		($214,098)
Backing out custodial costs which are now covered in the cost allocation plan.		($188,631)
New Investments		
Nine months of funding for two Security Guards to improve safety conditions at the South Austin Neighborhood Center and the Rosewood-Zaragosa Center.	2.00	$81,304
Conversion of 5 grant funded staff to General Fund staff for chronic disease prevention and control.	5.00	$429,000
Nine months of funding for one Environmental Health Officer III to assist the Development Services Department's One Stop Shop.	1.00	$67,162
Per Council Resolution 20150611-011, additional funding for rental and financial assistance to displaced residents.		$740,000
Nine months of funding plus associated one-time and program costs to add 10 positions to Disease Prevention and Health Promotion.	10.00	$900,018

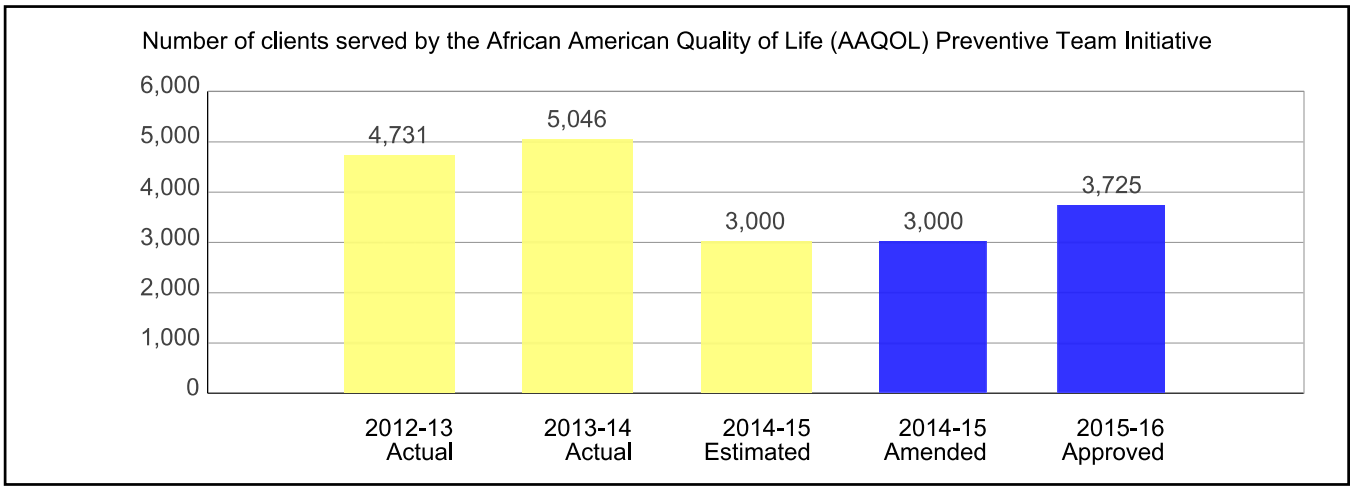
Nine months of funding plus associated one-time and program costs to add 3 positions to Maternal, Child and Adolescent Health.	3.00	$329,315
Nine months of funding plus associated one-time and program costs to add 4 positions to Community Services.	4.00	$296,183
Nine months of funding plus associated one-time and program costs to add 12 positions to Support Services.	12.00	$974,482
Additional funding for Social Service contracts.		$1,825,000
Additional funding to decrease health inequities in areas such as Maternal and Infant Health, African American Health, Services for the Elderly and Immigrant Mental Health.		$1,050,000
Additional funding to minimize health issues in the Rundberg community.		$175,000

Health and Human Services
Budget Detail by Activity

Program: Community Services

Activity: Community Relations

The purpose of the Community Relations activity is to work closely with community-based organizations and key stakeholders in the development of coordinated and collaborative community strategies.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	53,918	51,342	52,048	52,048	52,565
General Fund	2,098,100	2,049,599	2,211,406	2,071,147	3,292,899
Grants	763,387	692,146	706,971	706,971	735,190
Total Requirements	**$2,915,405**	**$2,793,087**	**$2,970,425**	**$2,830,166**	**$4,080,654**
Full-Time Equivalents					
General Fund					
Civilian	22.50	22.25	21.25	21.25	21.25
Grants	12.00	12.00	12.00	12.00	12.00
Total FTEs	**34.50**	**34.25**	**33.25**	**33.25**	**33.25**
Performance Measures					
Number of clients served by the African American Quality of Life (AAQOL) Preventive Team Initiative	4,731	5,046	3,000	3,000	3,725
Number of units of preventative health services provided by AAQL	New Meas	New Meas	4,500	4,500	5,250
Percent of AAQL (African American Quality of Life) clients who followed through with referrals to a healthcare provider or community resource	New Meas	New Meas	New Meas	New Meas	85

Services

Working with community organizations and issue-area planning groups to develop comprehensive social services strategies; Social Services contract management, monitoring, and accountability; HIV community planning and service delivery; providing day-labor services to connect employers with workers on a short-term basis; providing mobile van screening and referral services; building capacity at community-based and faith-based organizations; collaboration with other organizations to provide employment fairs targeted to underserved communities; and coordinating Social Services response to emergency situations.

Contact

Stephanie Hayden, Assistant Director, 512-972-5017

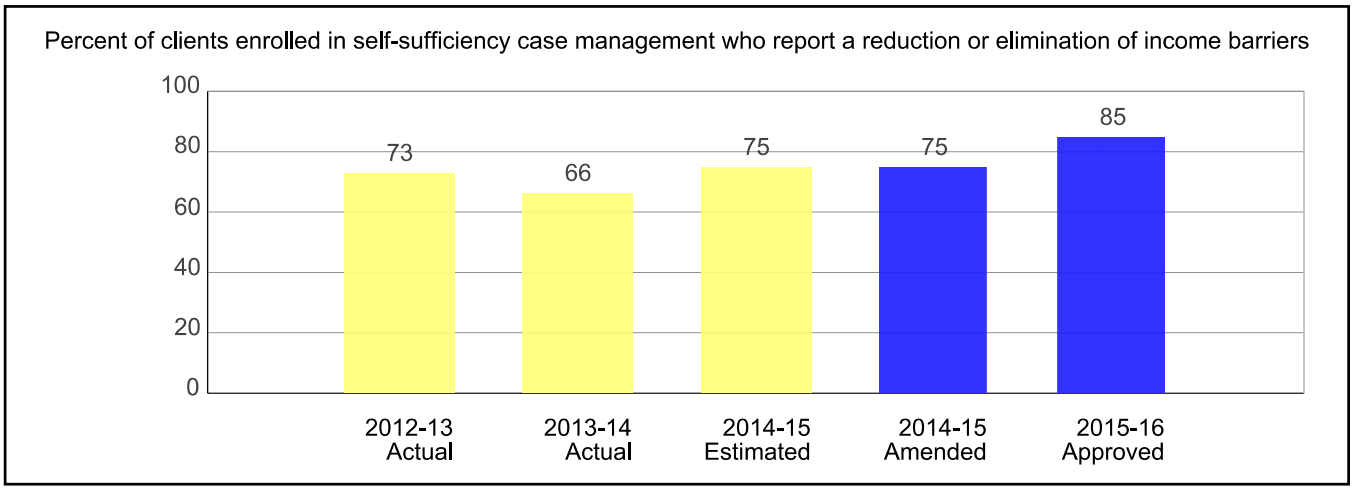
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Health and Human Services
Budget Detail by Activity

Program: Community Services

Activity: Neighborhood Services

The purpose of the Neighborhood Services activity is to provide basic needs, case management and other essential services to low-income persons in order to meet their immediate basic needs. These services are provided through various neighborhood centers or other City facilities throughout the community.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	0	1,792	0	0	0
General Fund	651,765	752,946	1,132,160	1,201,790	1,526,170
Grants	1,770,946	1,047,055	1,157,880	1,157,880	1,146,130
Total Requirements	**$2,422,711**	**$1,801,793**	**$2,290,040**	**$2,359,670**	**$2,672,300**
Full-Time Equivalents					
General Fund					
Civilian	7.25	7.50	11.50	11.50	17.50
Grants	16.00	16.00	16.00	16.00	16.00
Total FTEs	**23.25**	**23.50**	**27.50**	**27.50**	**33.50**
Performance Measures					
Number of persons served by the Neighborhood Services activity for Basic Needs	New Meas	New Meas	New Meas	New Meas	72,500
Number of unduplicated persons served for the first time by the Neighborhood Services Activity for basic needs	60,554	51,141	60,000	60,000	62,500
Percent of clients enrolled in self-sufficiency case management who report a reduction or elimination of income barriers	**73**	**66**	**75**	**75**	**85**

Services

Basic Needs Services including food and clothing distribution, information and referral services, notary services, transportation, school supplies, infant car seat education and distribution; Preventive Health Services including health screenings, pregnancy testing, lead poison testing and education, and health promotion presentations; Case Management Services including individual/family support counseling, and crisis intervention; Employment Support Services including job readiness training, job placement assistance, and job retention services.

Contact

Stephanie Hayden, Assistant Director, 512-972-5017

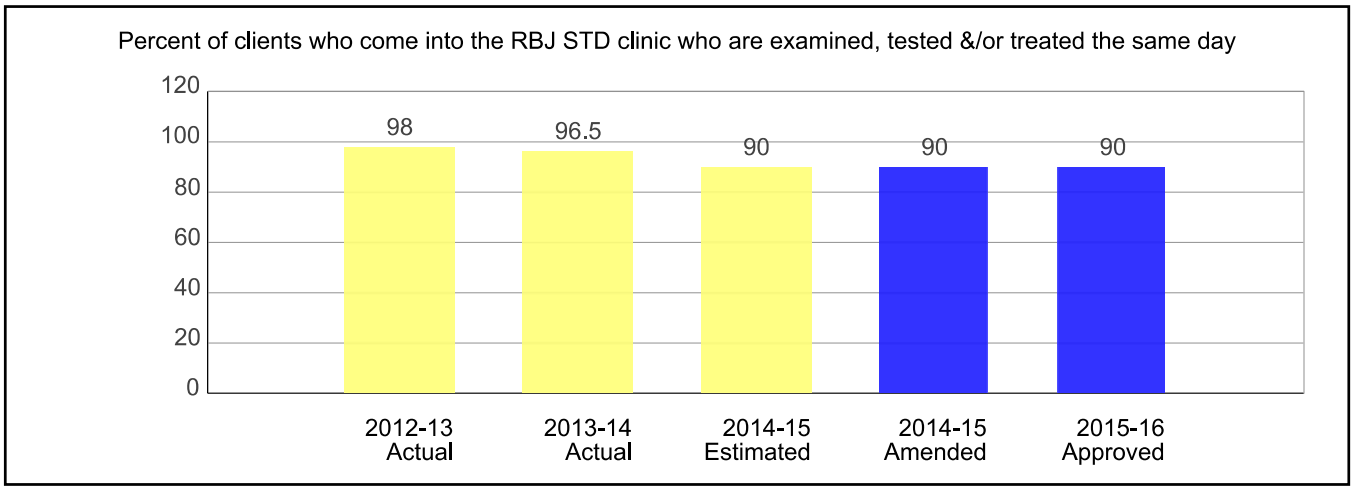
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Health and Human Services
Budget Detail by Activity

Program: Disease Prevention & Health Promotion

Activity: Communicable Disease

The purpose of the Communicable Disease activity is to provide prevention and treatment services to the community in order to minimize exposure to, reduce the incidence of, and minimize the impact of living with a communicable disease.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	1,202	10,463	10,463	10,463	0
General Fund	2,969,011	3,270,692	3,456,302	3,307,437	3,948,212
Grants	3,016,762	3,414,028	4,055,505	4,055,505	4,118,670
Total Requirements	**$5,986,974**	**$6,695,183**	**$7,522,270**	**$7,373,405**	**$8,066,882**
Full-Time Equivalents					
General Fund					
Civilian	32.00	31.75	31.50	31.50	38.00
Grants	38.00	38.00	38.00	38.00	38.00
Total FTEs	**70.00**	**69.75**	**69.50**	**69.50**	**76.00**
Performance Measures					
Number of newly identified HIV positive cases from outreach testing	New Meas	22	20	24	20
Number of Refugee patient visits at the Refugee Clinic	New Meas	New Meas	New Meas	New Meas	6,957
Percent of clients who come into the RBJ STD clinic who are examined, tested &/or treated the same day	98	96.5	90	90	90
Percent of newly diagnosed HIV/AIDS clients linked to early intervention services by Disease Intervention Specialist (DIS)	96	90.5	90	90	92
Percent of refugees screened for communicable diseases within 90 days of arrival in the Austin/Travis County area	100	100	95	95	95

Services

Prevention counseling and testing; medical evaluation and treatment in clinic and outreach settings; disease investigation and contact intervention; partner elicitation and notification; notification of infection and referral to medical care; patient and community health education; medical case management; radiological services; directly observed therapy and directly observed preventive therapy.

Contact

Saeed Azadi, HHS Manager, 512.972.5413

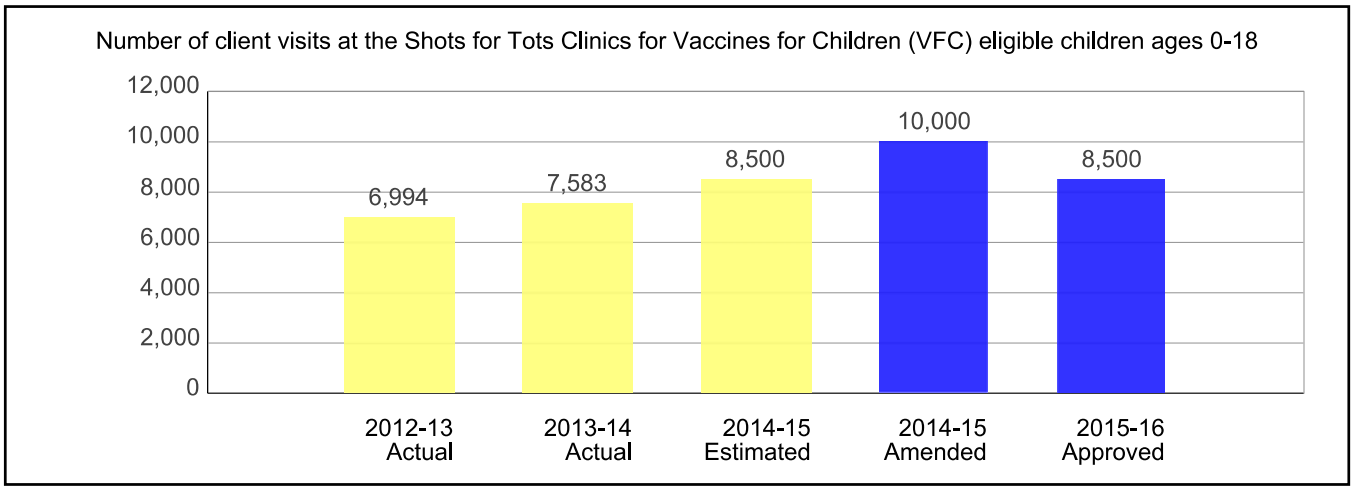
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Health and Human Services
Budget Detail by Activity

Program: Disease Prevention & Health Promotion

Activity: Community Health

The purpose of the Community Health activity is to provide preventive health services for the public in order to optimize their health and well being.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	35	0	410,000	410,000	0
General Fund	2,118,458	2,303,964	2,216,042	2,216,989	2,948,171
Grants	2,229,205	1,979,113	1,045,370	1,008,776	1,045,370
Total Requirements	**$4,347,698**	**$4,283,077**	**$3,671,412**	**$3,635,765**	**$3,993,541**
Full-Time Equivalents					
General Fund					
Civilian	15.00	14.75	15.50	15.50	21.00
Grants	33.80	31.80	31.80	31.80	29.80
Total FTEs	**48.80**	**46.55**	**47.30**	**47.30**	**50.80**
Performance Measures					
Number of client visits at the Shots for Tots Clinics for adults ages 19 and over	3,238	2,928	3,000	2,000	3,000
Number of Tobacco related deaths	New Meas	New Meas	700	772	690
Percent of adults currently smoking in Travis County	New Meas	New Meas	New Meas	New Meas	10
Percent of referred Perinatal Hep B clients who receive follow-up education within 60 days of referral	100	100	100	100	100
Percentage of city employees working at tobacco free sites.	New Meas	New Meas	New Meas	New Meas	50
Number of client visits at the Shots for Tots Clinics for Vaccines for Children (VFC) eligible children ages 0-18	**6,994**	**7,583**	**8,500**	**10,000**	**8,500**

Services

Providing vaccinations and immunization services for vaccine-preventable diseases at Community immunization clinics; providing education and promotion on vaccinations and immunization services and healthy nutrition; tobacco use prevention education; diabetes prevention awareness and education; Hepatitis C education and tracking.

Contact

Kurt Becker, HHS Program Manager, 512.972.5523

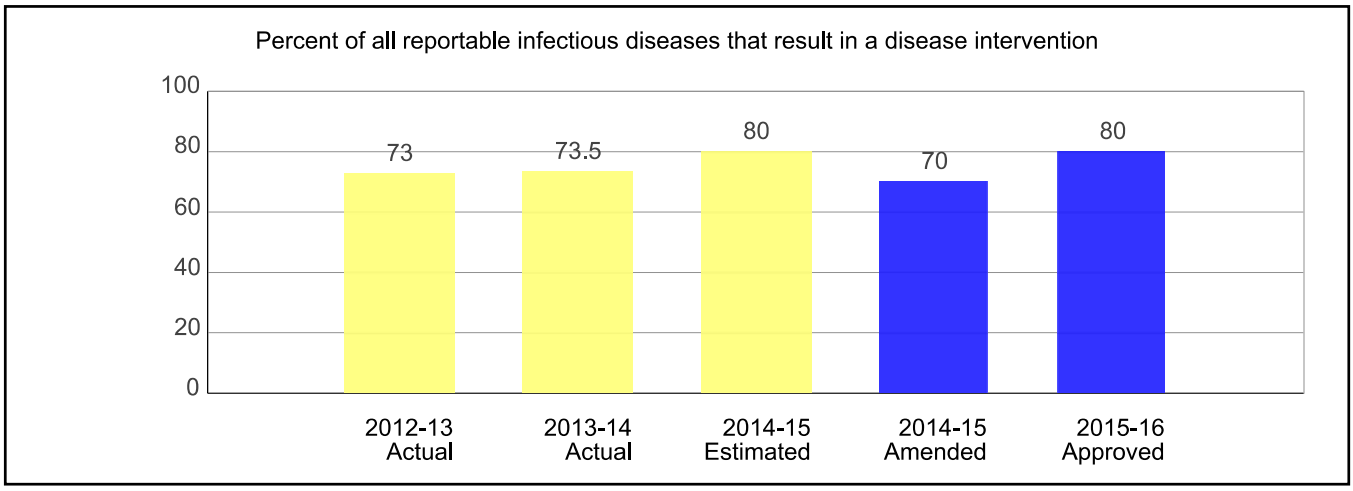
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Health and Human Services
Budget Detail by Activity

Program: Disease Prevention & Health Promotion

Activity: Epidemiology & Health Statistics

The purpose of the Epidemiology & Health Statistics activity is to prevent and control the spread of disease in the community by monitoring trends of diseases and conditions, investigating outbreaks and clusters of illness, implementing control measures and intervention strategies, and evaluating the effectiveness of these measures.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
General Fund	642,581	711,600	687,857	983,004	1,115,838
Grants	713,757	616,330	1,192,555	1,192,555	1,246,450
Total Requirements	**$1,356,338**	**$1,327,930**	**$1,880,412**	**$2,175,559**	**$2,362,288**
Full-Time Equivalents					
General Fund					
Civilian	7.50	7.25	9.00	9.00	11.50
Grants	10.00	11.00	14.00	15.00	14.00
Total FTEs	**17.50**	**18.25**	**23.00**	**24.00**	**25.50**
Performance Measures					
1 Epidemiologist per 100,000 population in Austin/Travis County Area	New Meas	New Meas	New Meas	New Meas	10
Number of cases investigated by Epidemiology and Health Statistics	1,458	1,641	1,900	1,500	2,100
Number of emergency plans reviewed and updated	8	6	7	8	7
Number of Sexually Transmitted Infections (STIs) reported in Travis County	New Meas	New Meas	9,700	12,000	11,000
Percent emergency plans reviewed and updated	89	75	71	100	100
Percent of all reportable infectious diseases that result in a disease intervention	**73**	**73.5**	**80**	**70**	**80**

Services

Epidemiology and outbreak investigation, disease surveillance, disease reporting, public health emergency response and planning, data management, epidemiology and disease reporting; monitoring infectious disease; implementing control measures.

Contact

Janet Pichette, Toxicologist, 512.972.5486

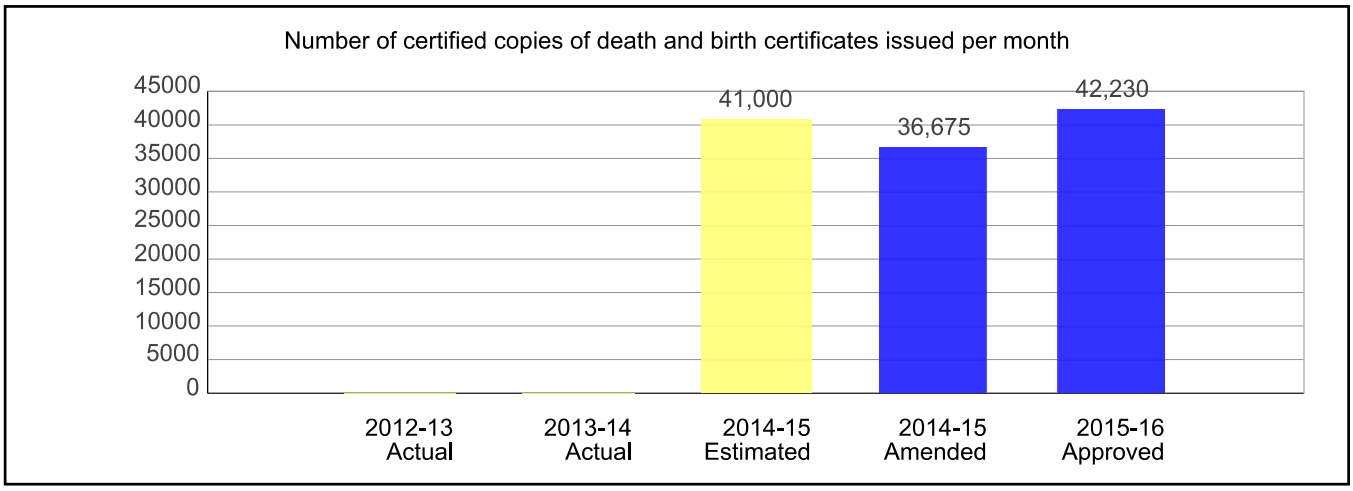
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Health and Human Services
Budget Detail by Activity

Program: Disease Prevention & Health Promotion

Activity: Vital Records

The purpose of Vital Records is to audit, register, archive and issue birth and death records; to provide technical assistance as necessary; and to develop statistical reports on mortality and natality to City management so it can have data needed to make decisions.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
General Fund	389,223	392,761	435,534	429,211	438,634
Total Requirements	**$389,223**	**$392,761**	**$435,534**	**$429,211**	**$438,634**
Full-Time Equivalents					
General Fund					
Civilian	5.00	5.00	5.00	5.00	5.00
Total FTEs	**5.00**	**5.00**	**5.00**	**5.00**	**5.00**
Performance Measures					
Number of birth and death records registered or amended during the month	New Meas	New Meas	29,200	28,580	30,700
Number of certified copies of death and birth certificates issued per month	New Meas	New Meas	41,000	36,675	42,230
Number of supplemental record services performed during the month	New Meas	New Meas	2,300	1,470	3,100

Services

Birth registrations; archival amendments; adoption, name change, and reports of death document audits; citizen service consults; issuing certified copies of birth records, death, and fetal death registrations; medical amendments; hospital/funeral home consults; burial, transit, creation permitting; providing technical assistance to City/County/State/Federal law enforcement, child protection agencies, and public health groups; providing reports to internal and external customers; CDC Weekly Mortality Reports.

Contact

Janet Pichette, Toxicologist, 512.972.5486

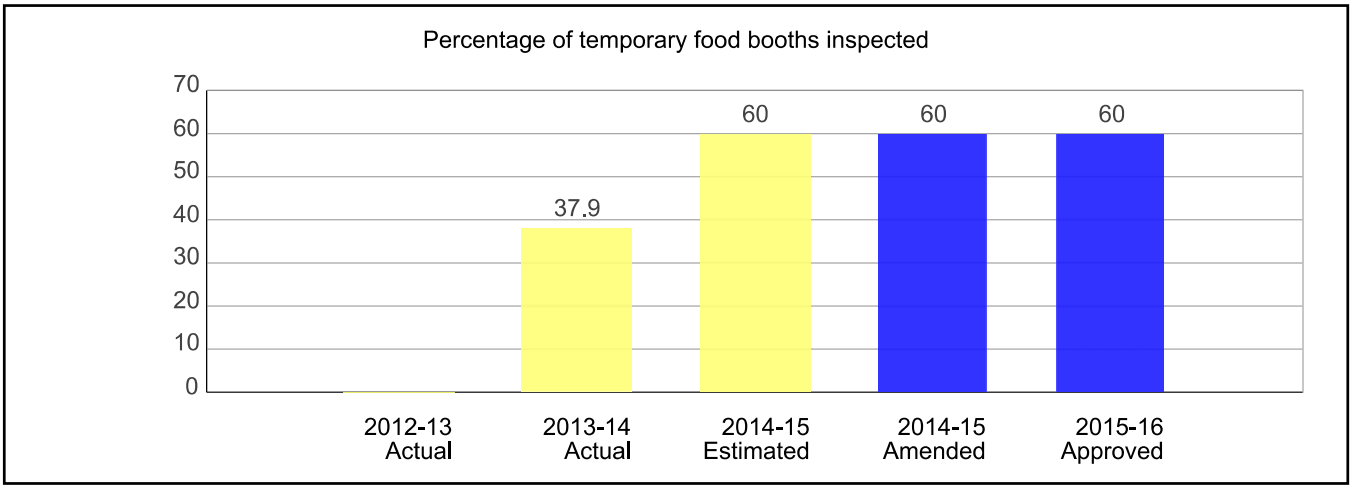
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Health and Human Services
Budget Detail by Activity

Program: Environmental Health Services

Activity: Health and Safety Code Compliance

The purpose of Health and Safety Code Compliance is to provide protection and enforcement services to the public in order to minimize environmental and consumer health hazards.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	924	37,160	75,301	75,301	75,301
General Fund	4,395,964	4,453,641	5,278,592	5,479,942	5,142,368
Total Requirements	**$4,396,888**	**$4,490,801**	**$5,353,893**	**$5,555,243**	**$5,217,669**
Full-Time Equivalents					
General Fund					
Civilian	51.50	52.20	61.00	61.00	60.00
Total FTEs	**51.50**	**52.20**	**61.00**	**61.00**	**60.00**
Performance Measures					
% of Retail and Food Service Fixed Est. routine inspections resulting in a score of 80 or greater	New Meas	New Meas	90	90	90
Number of field services conducted in the Rodent and Vector Program	7,402	6,095	6,500	7,500	6,000
Number of General environmental complaint investigations	619	668	600	600	620
Percentage of temporary food booths inspected	New Meas	37.9	60	60	60
Total number of food permits issued	New Meas	New Meas	12,000	14,000	12,500
Number of routine inspections per fixed food establishment (City)	**1.73**	**1.64**	**2**	**2**	**2**

Services

Food manager certificate issuance; Food handler registration/certificate issuance; Environmental complaint investigation and compliance/enforcement; Plan review Certificate of Occupancy inspections, and permit issuance of food establishments and swimming pools/spas; Permit issuance and inspections of temporary food events, farmers markets, and mobile food vendors; Recreational water sampling and water quality monitoring; Rodent- and vector-control consultations, education and outreach; Disease outbreak investigations; Compliance coordination with courts; Public health preparedness events; Public information requests; Cashiering.

Contact

David Lopez, Chief Sanitarian, 512-978-0303

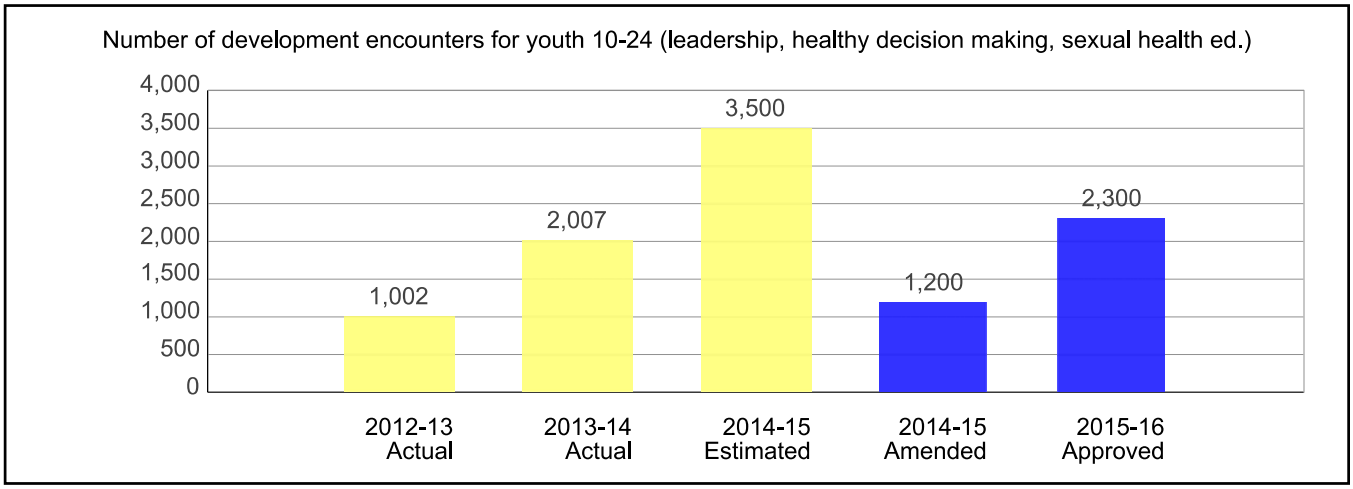
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Health and Human Services
Budget Detail by Activity

Program: Maternal, Child & Adolescent Health

Activity: Family Health

The purpose of the Family Health activity is to enable clients to make more informed decisions regarding sexual behaviors, family planning and health, and provide opportunities for youth in the community.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	198,157	212,391	223,787	211,841	211,841
General Fund	1,942,468	1,931,217	1,886,972	1,828,095	2,283,463
Grants	325,893	288,025	557,625	557,625	445,440
Total Requirements	**$2,466,518**	**$2,431,633**	**$2,668,384**	**$2,597,561**	**$2,940,744**
Full-Time Equivalents					
General Fund					
Civilian	14.00	14.00	14.00	14.00	17.00
Grants	5.00	5.00	5.00	5.00	4.00
Total FTEs	**19.00**	**19.00**	**19.00**	**19.00**	**21.00**
Performance Measures					
Number of youth served in the CYD juvenile delinquency prevention programs	New Meas	New Meas	1,200	700	1,200
Number of youth who successfully complete job readiness training in the Summer Youth Employment Program (SYEP)	1,319	1,299	1,300	1,300	1,300
Percent of early child care programs community-wide that meet quality standards	New Meas	New Meas	57	68	68
Percent of youth in targeted areas participating in CYD juvenile delinquency prevention programs	New Meas	New Meas	10	10	10
Number of development encounters for youth 10-24 (leadership, healthy decision making, sexual health ed.)	**1,002**	**2,007**	**3,500**	**1,200**	**2,300**

Services

Family planning education and counseling; sexuality education and skills development; job readiness and job skills training; supportive employment training; graffiti removal and prevention; Austin Urban Youth Corps; lawn maintenance.

Contact

Rosamaria Murillo, Assistant Director, 512-972-5038

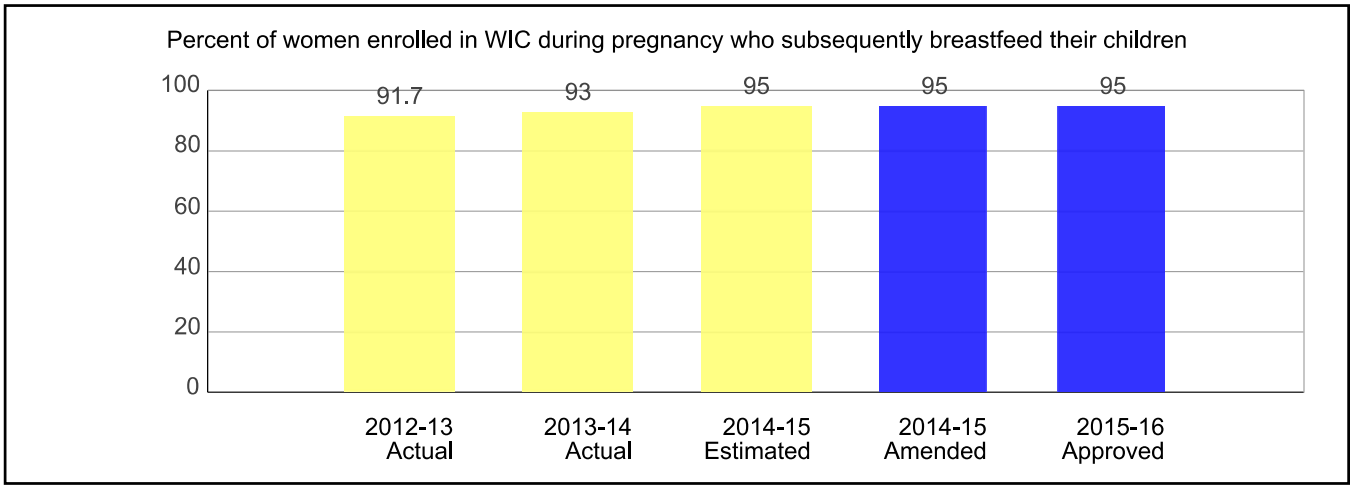
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Health and Human Services
Budget Detail by Activity

Program: Maternal, Child & Adolescent Health

Activity: Women, Infant & Children

The purpose of the Women, Infant & Children activity is to provide nutritional and preventive health services to targeted women and children to ensure healthy outcomes.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
General Fund	95,924	200,845	305,006	340,457	289,167
Grants	5,761,522	5,595,901	6,486,636	6,486,636	6,488,000
Total Requirements	**$5,857,446**	**$5,796,746**	**$6,791,642**	**$6,827,093**	**$6,777,167**
Full-Time Equivalents					
Grants	98.00	97.00	97.00	97.00	96.00
Total FTEs	**98.00**	**97.00**	**97.00**	**97.00**	**96.00**
Performance Measures					
Number of participants in the Services for Women and Children activity	406,774	389,071	368,744	400,000	366,000
Percent of women enrolled in WIC during pregnancy who subsequently breastfeed their children	**91.7**	**93**	**95**	**95**	**95**

Services

Nutrition education, referrals and skills development; breast feeding support, education and pumps; benefits to purchase nutritious foods at grocery stores.

Contact

Rosamaria Murillo, Assistant Director, 512-972-5038

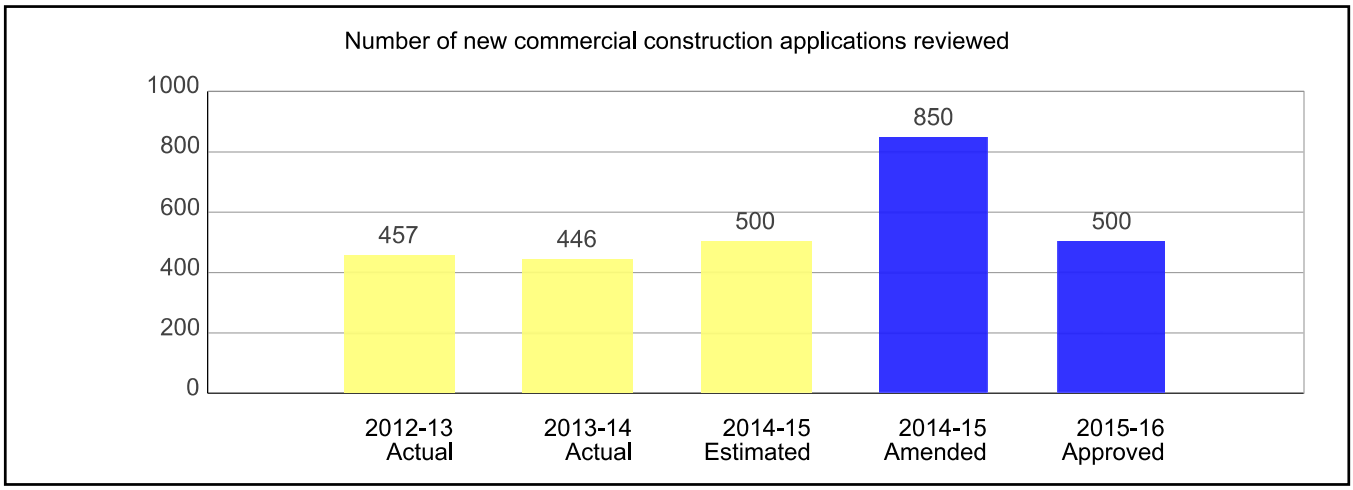
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Health and Human Services
Budget Detail by Activity

Program: One Stop Shop

Activity: Inspection, Review, and Support

The purpose of Inspection, Review, and Support is to provide development services and assistance to the citywide, consolidated One Stop Shop so that the community can have an efficient and effective development process.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
General Fund	106,085	170,680	166,120	170,226	246,507
Total Requirements	**$106,085**	**$170,680**	**$166,120**	**$170,226**	**$246,507**
Full-Time Equivalents					
General Fund					
Civilian	1.50	2.80	2.00	2.00	3.00
Total FTEs	**1.50**	**2.80**	**2.00**	**2.00**	**3.00**
Performance Measures					
Average initial review time for new commercial construction (in days)	33	33	35	35	35
Number of new commercial construction applications reviewed	457	446	500	850	500

Services

Commercial building plan review for food enterprises, public swimming pools/spas, and certificate of occupancy inspections.

Contact

Joseph Meier, Plan Review Specialist, 512-974-2355

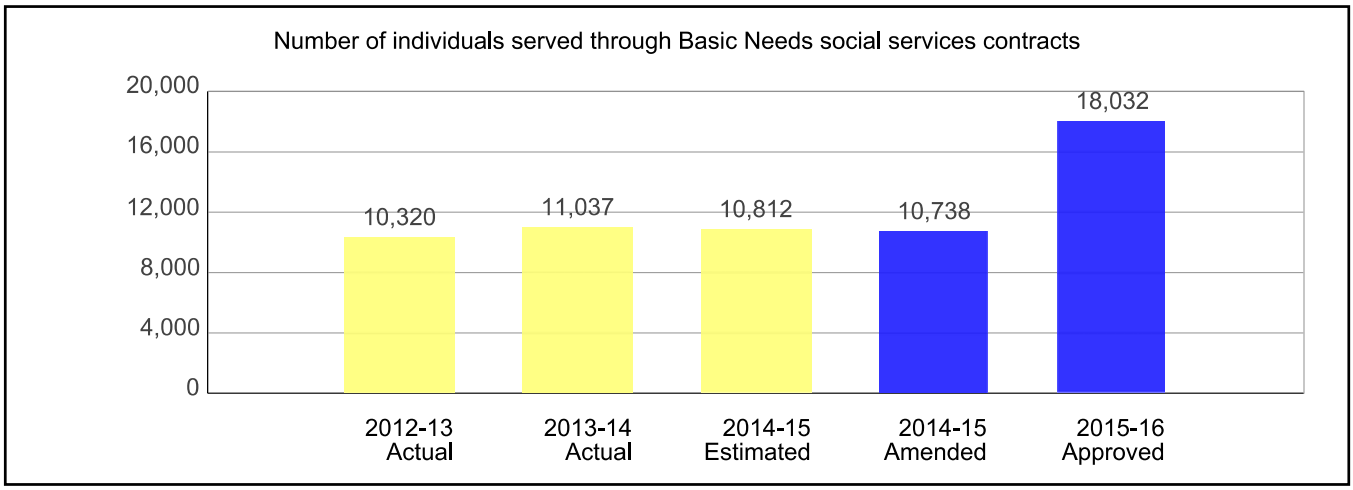
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Health and Human Services
Budget Detail by Activity

Program: Social Services Contracts

Activity: Basic Needs

The purpose of the Basic Needs activity is to provide stable housing and other essential services to low-income persons to meet their immediate basic needs.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	0	0	0	0	350,000
General Fund	4,052,034	4,127,101	4,056,101	4,056,101	7,363,303
Total Requirements	**$4,052,034**	**$4,127,101**	**$4,056,101**	**$4,056,101**	**$7,713,303**
Performance Measures					
Number of individuals served through Basic Needs social services contracts	10,320	11,037	10,812	10,738	18,032
Percent of households at risk of homelessness that maintain housing	83	80.84	77	77	83

Services

Rental and utility assistance; distribution of in-home meals; information and referral services, including legal assistance with regard to public benefits and housing stability; in-home care.

Contact

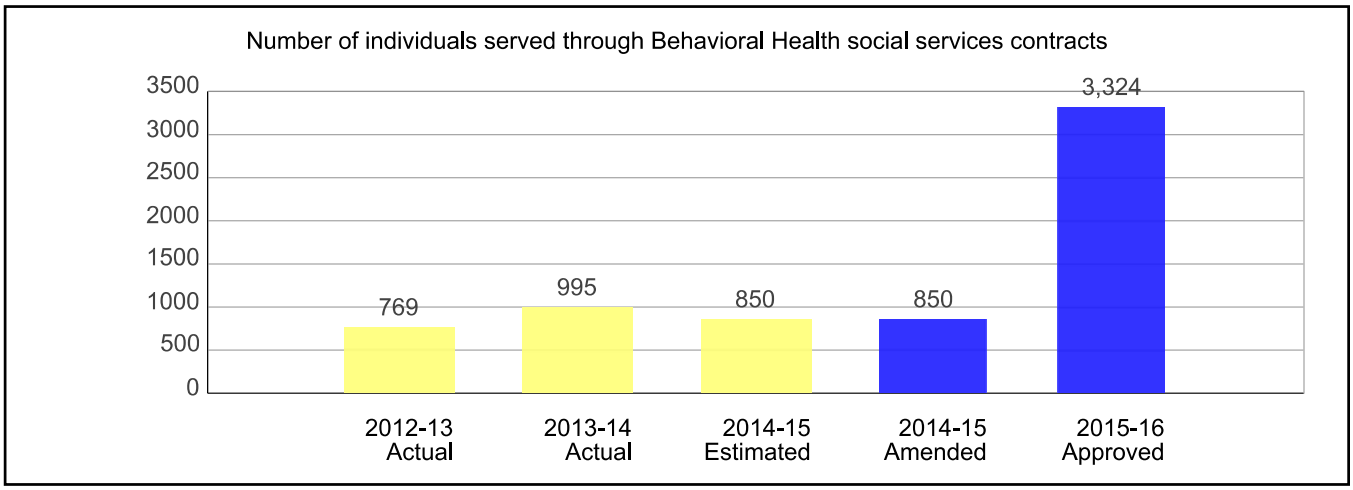
Stephanie Hayden, Assistant Director, 512-972-5017

Health and Human Services
Budget Detail by Activity

Program: Social Services Contracts

Activity: Behavioral Health

The purpose of the Behavioral Health activity is to provide an array of mental health and substance abuse services for eligible individuals so they can improve their quality of life.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
General Fund	2,429,916	2,429,916	2,429,916	2,429,916	3,300,885
Total Requirements	**$2,429,916**	**$2,429,916**	**$2,429,916**	**$2,429,916**	**$3,300,885**
Performance Measures					
Number of individuals served through Behavioral Health social services contracts	769	995	850	850	3,324
Percent of individuals who meet their treatment plan goals	81.52	85.12	80	76	80

Services

Mental health and community counseling services; support groups; intellectual/developmental disabilities services; supported employment services; substance abuse treatment (residential treatment and outpatient treatment); substance abuse prevention.

Contact

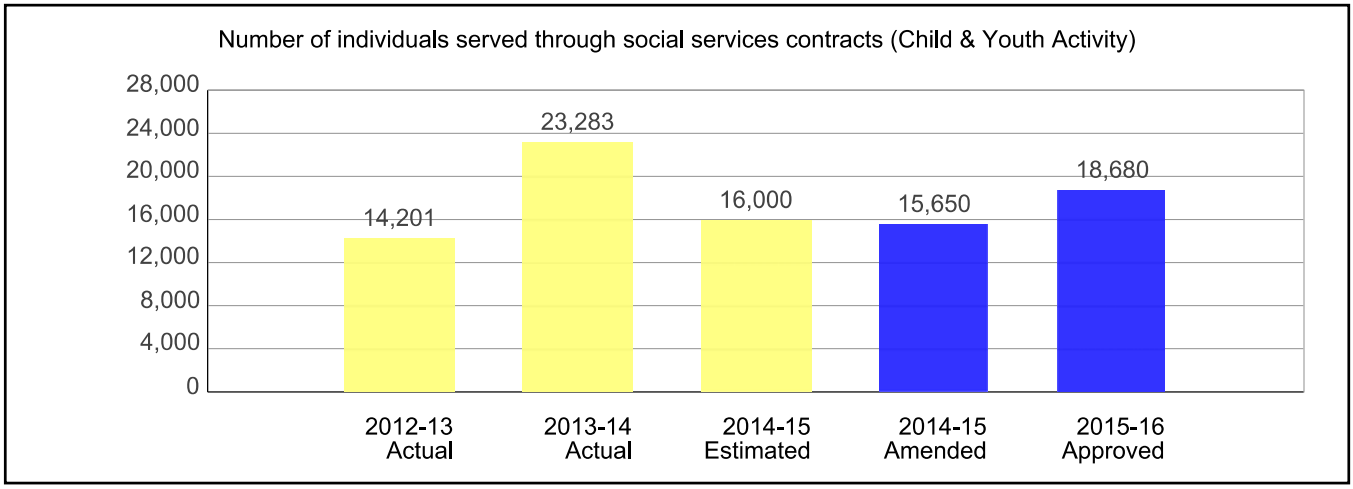
Stephanie Hayden, Assistant Director, 512-972-5017

Health and Human Services
Budget Detail by Activity

Program: Social Services Contracts

Activity: Child & Youth

The purpose of the Child and Youth activity is to provide training and technical assistance to childcare program providers and early education and care services, as well as to support enrichment activities for eligible youth in order to provide positive activities during out-of-school time and increase the likelihood that they will remain in school and avoid risky behaviors.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	53,562	85,699	85,699	85,699	160,699
General Fund	2,996,438	3,312,904	4,259,262	4,259,262	5,312,479
Grants	164,002	198,751	209,760	209,760	209,560
Sustainability Fund	749,338	851,338	0	0	0
Total Requirements	**$3,963,340**	**$4,448,692**	**$4,554,721**	**$4,554,721**	**$5,682,738**
Performance Measures					
Number of individuals served through social services contracts (Child & Youth Activity)	14,201	23,283	16,000	15,650	18,680
Percent of children or youth progressing to the next developmental or academic level	86.7	90	87	87	90

Services

Direct childcare; compensation/career development; accreditation; technical assistance; training; early childhood intervention; resource and referral; mentoring; case management; clinical services (therapy/counseling); out-of-school time activities; academic enrichment/tutoring; leadership training; after school programs and cultural activities.

Contact

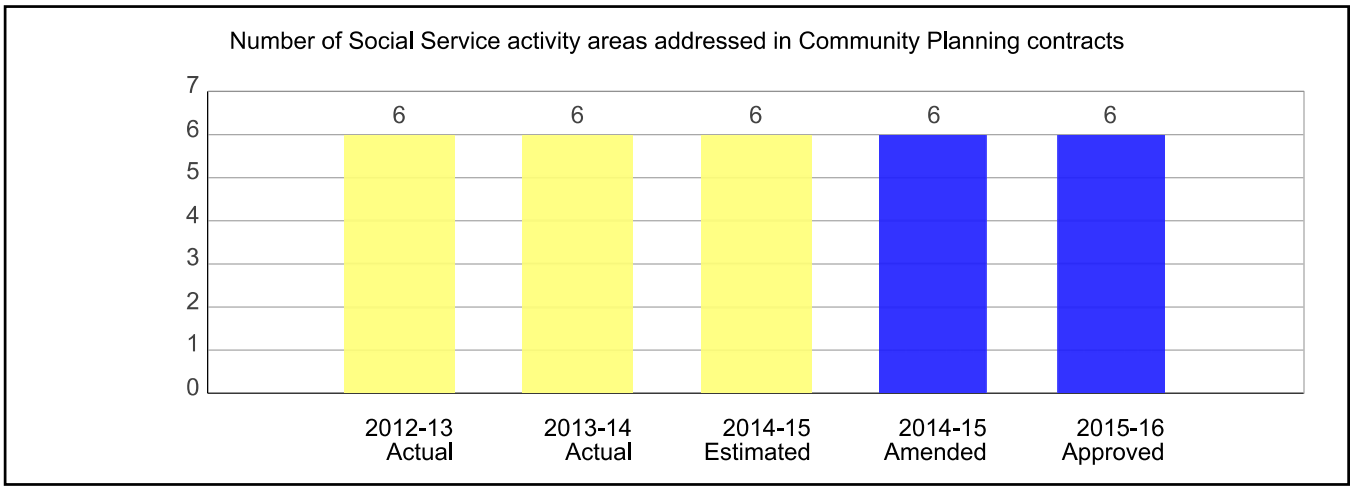
Rosamaria Murillo, Assistant Director, 512-972-5038

Health and Human Services
Budget Detail by Activity

Program: Social Services Contracts

Activity: Community Planning

The purpose of the Community Planning activity is to evaluate the effectiveness of the City's Social Services investment, identify key community indicators, and develop strategies to prioritize community investments.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
General Fund	284,486	741,720	1,834,576	1,834,576	452,735
Total Requirements	**$284,486**	**$741,720**	**$1,834,576**	**$1,834,576**	**$452,735**
Performance Measures					
Number of Social Service activity areas addressed in Community Planning contracts	6	6	6	6	6
Percent of deliverables achieved	78.95	100	80	80	80

Services

Determining if major Social Services programs are addressing the community need efficiently/effectively; participating in the Community Health Assessment and helping to develop corresponding indicators; providing ongoing leadership in implementing homeless strategies.

Contact

Stephanie Hayden, Assistant Director, 512-972-5017

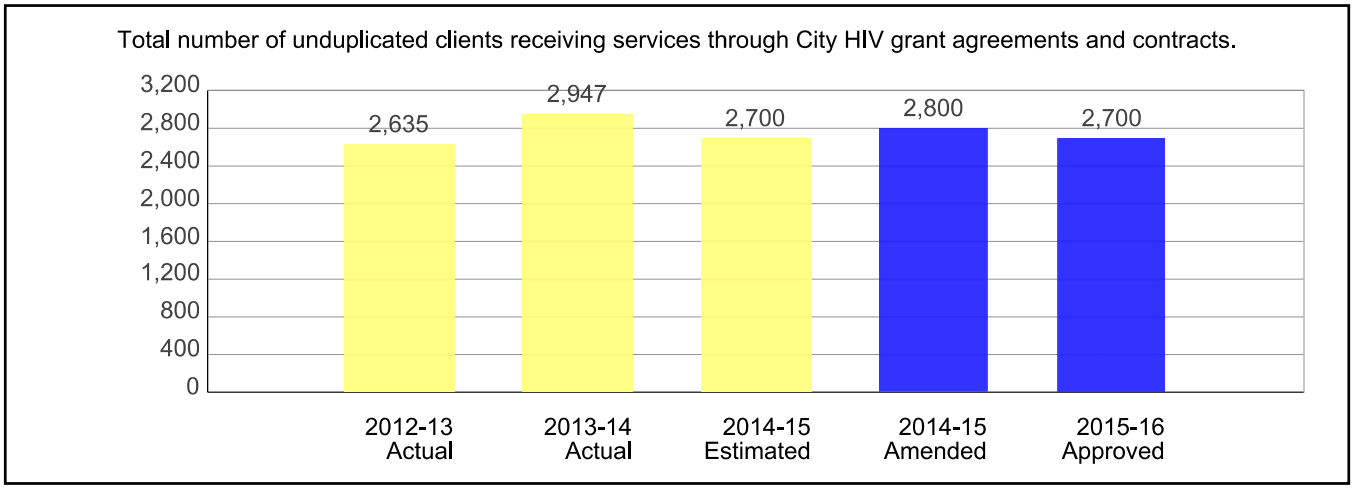
Bold Measure = Key Indicator

Health and Human Services
Budget Detail by Activity

Program: Social Services Contracts

Activity: HIV

The purpose of the HIV activity is to educate, to prevent the spread of HIV, and to comprehensively treat and support HIV-infected individuals in order to maintain/improve their quality of life.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
General Fund	559,149	600,801	603,179	603,179	603,179
Grants	6,227,904	5,566,148	5,688,353	5,688,353	5,698,490
Total Requirements	**$6,787,053**	**$6,166,949**	**$6,291,532**	**$6,291,532**	**$6,301,669**
Performance Measures					
Number of unduplicated clients receiving case management services through City HIV grant agreements and contracts.	829	757	700	800	700
Number of unduplicated clients receiving Primary Medical Care sevices through City HIV Grant agreements and contracts.	1,508	1,608	1,550	1,700	1,550
Percent of total HIV clients served who received Primary Medical Care services through City HIV grant agreements and contracts.	57	52	55	55	55
Percentage of patients having a viral load less than 200 copies/mL at the last test taken	New Meas	New Meas	New Meas	New Meas	64
Total number of unduplicated clients receiving services through City HIV grant agreements and contracts.	2,635	2,947	2,700	2,800	2,700

Services

People Living with HIV/AIDs (PLWHA); Primary medical care; case management; oral healthcare; drug reimbursement; housing assistance/residential housing services; food bank; substance abuse treatment/counseling; mental health therapy/counseling; holistic therapies; wellness education/risk reduction/nutritional services; residential hospice; health insurance continuation; outreach, education and prevention.

Contact

Stephanie Hayden, Assistant Director, 512-972-5017

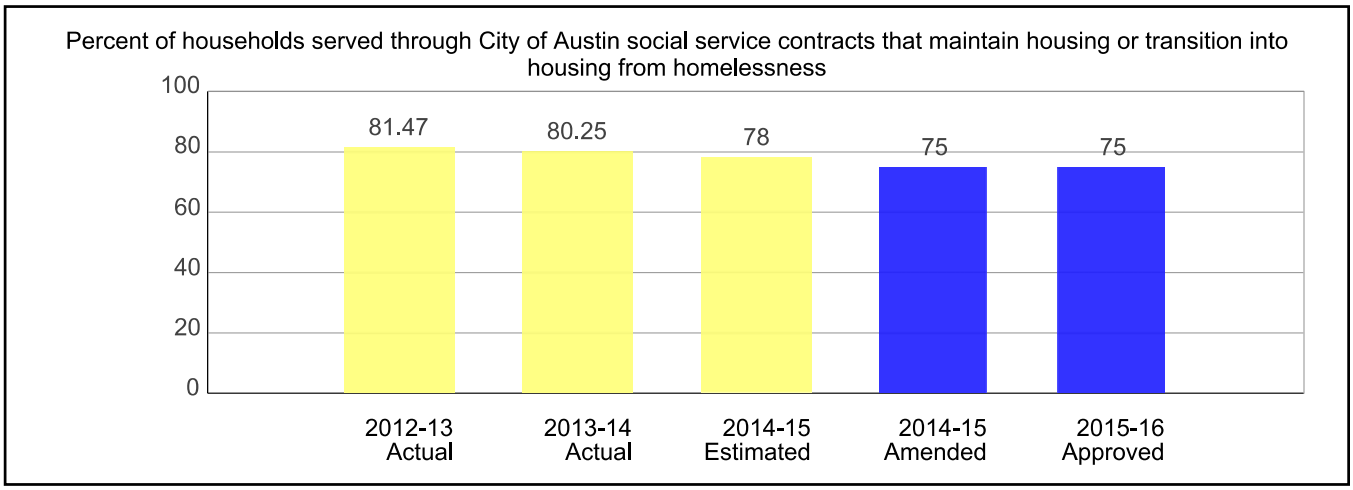
Bold Measure = Key Indicator

Health and Human Services
Budget Detail by Activity

Program: Social Services Contracts

Activity: Homeless

The purpose of the Homeless activity is to provide a continuum of services that help transition people from being homeless into people who are successfully housed.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
General Fund	5,641,600	5,694,328	5,369,683	5,369,683	5,502,497
Grants	952,861	1,053,161	1,085,447	1,085,447	1,139,450
Total Requirements	**$6,594,461**	**$6,747,489**	**$6,455,130**	**$6,455,130**	**$6,641,947**
Performance Measures					
Number of individuals served through Homeless social services contracts	4,393	3,821	3,700	3,700	3,700
Percent of those receiving homeless services move into housing	New Meas	New Meas	New Meas	New Meas	75
Percentage of those receiving essential services who maintain stability	New Meas	New Meas	New Meas	New Meas	80
Percentage of those receiving homeless prevention services that maintain housing	New Meas	New Meas	New Meas	New Meas	86
Percent of homeless clients residing in shelters that receive case management services	**New Meas**	**New Meas**	**New Meas**	**New Meas**	**30**
Percent of households served through City of Austin social service contracts that maintain housing or transition into housing from homelessness	**81.47**	**80.25**	**78**	**75**	**75**

Services

Outreach, emergency shelter, day resource center, transitional housing, and permanent supportive housing; additional services may include case management and other supportive services such as mental health treatment.

Contact

Stephanie Hayden, Assistant Director, 512-972-5017

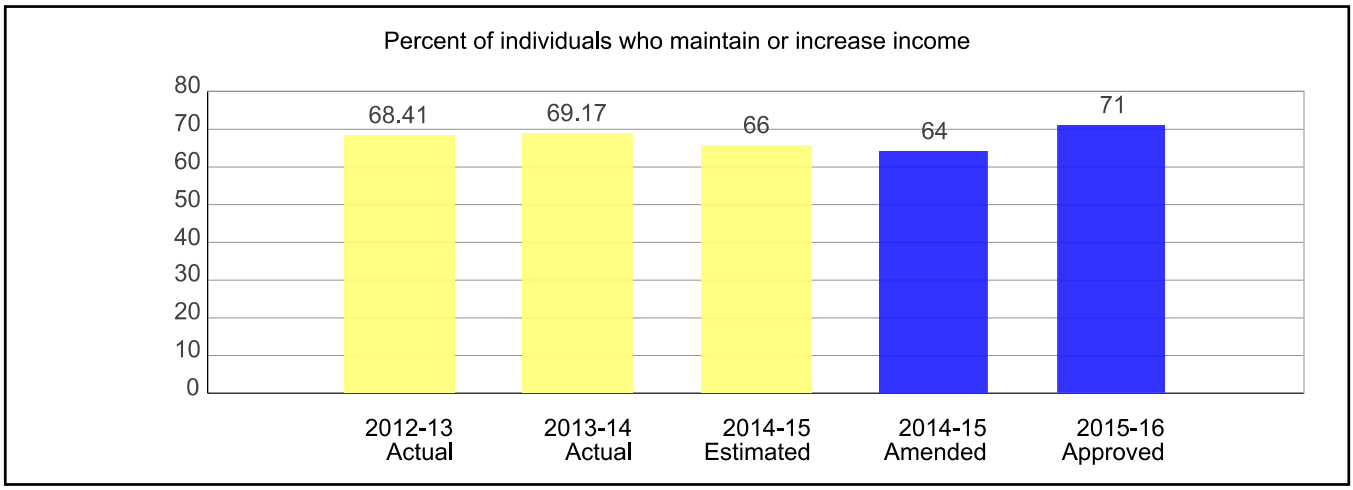
Bold Measure = Key Indicator

Health and Human Services
Budget Detail by Activity

Program: Social Services Contracts

Activity: Workforce Development

The purpose of the Workforce Development activity is to provide an array of services to improve self-sufficiency and increase household income.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	62,500	0	0	0	498,822
General Fund	2,740,603	2,618,374	3,580,647	3,580,647	2,507,286
Sustainability Fund	1,106,518	775,868	0	0	0
Total Requirements	**$3,909,621**	**$3,394,242**	**$3,580,647**	**$3,580,647**	**$3,006,108**
Performance Measures					
Number of individuals served through Workforce Development social services contracts	3,308	4,066	3,300	3,300	1,785
Percent of individuals who maintain or increase income	68.41	69.17	66	64	71

Services

English as a Second Language; GED; adult basic education; job readiness training and certification; job training (long and short-term); job placement assistance; job retention services; tax preparation; assistance in acquiring public benefits.

Contact

Stephanie Hayden, Assistant Director, 512-972-5017

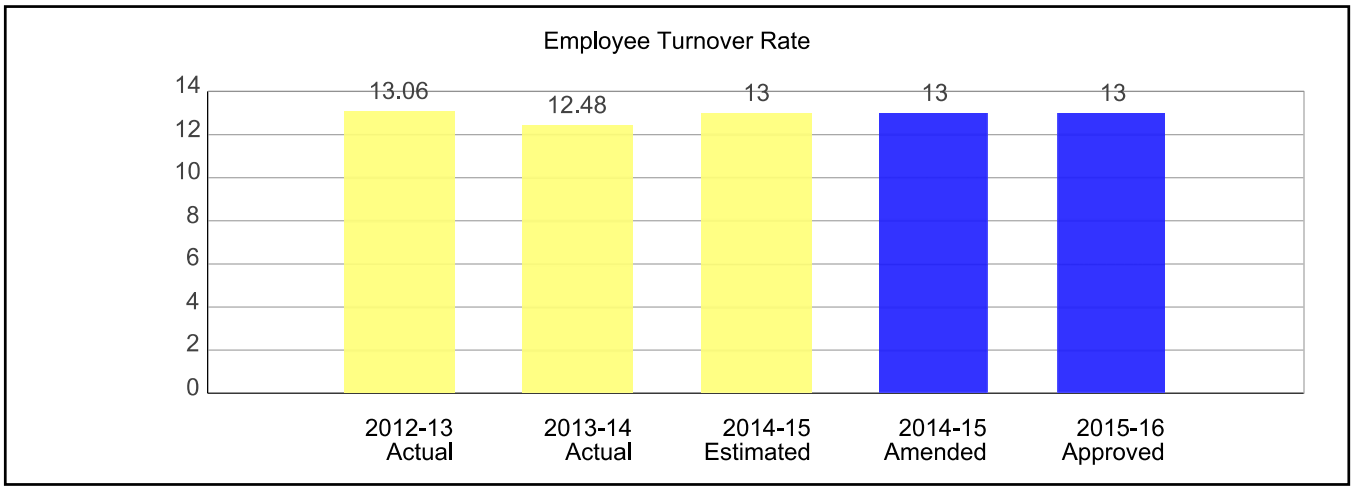
Bold Measure = Key Indicator

Health and Human Services
Budget Detail by Activity

Program: Support Services

Activity: Departmental Support Services

The purpose of the Departmental Support Services activity is to provide administrative and managerial support to the department in order to produce more effective services.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	461,717	364,617	395,955	338,955	338,955
General Fund	6,092,535	5,661,188	6,376,215	6,137,408	7,377,386
Grants	137,717	91,190	151,674	151,674	143,250
Total Requirements	**$6,691,969**	**$6,116,995**	**$6,923,844**	**$6,628,037**	**$7,859,591**
Full-Time Equivalents					
General Fund					
Civilian	48.50	48.25	47.00	47.00	60.50
Grants	1.20	1.20	1.20	1.20	1.20
Total FTEs	**49.70**	**49.45**	**48.20**	**48.20**	**61.70**
Performance Measures					
Employee Turnover Rate	13.06	12.48	13	13	13
Lost Time Injury Rate Per the Equivalent of 100 Employees	2.01	0.25	3	3	3
Sick leave hours used per 1,000 hours	32.82	31.18	34	34	34

Services

Office of the Director, Financial Monitoring, Budgeting, Accounting, Purchasing, Human Resources, Facility Expenses, Information Technology Support, Public Information, Vehicle and Equipment Maintenance, Grant Administration, Safety, Customer Service, Inventory Control, Audit/Internal Review, Contract Management.

Contact

Kymberley Maddox, Chief Administrative Officer, 512-972-5041

Bold Measure = Key Indicator

Health and Human Services
Budget Detail by Activity

Program:Transfers and Other Requirements

Activity: All Activities

The purpose of the Transfers and Other Requirements program is to account for transfers and other departmental requirements at the fund or agency level.

Graph Not Applicable

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
General Fund	45,114	679,086	7,316,742	7,303,242	7,471,789
Total Requirements	**$45,114**	**$679,086**	**$7,316,742**	**$7,303,242**	**$7,471,789**

Services

Citywide administrative and information technology support; Workers' compensation; Liability reserve; Accrued payroll

Contact

Kymberley Maddox, Chief Administrative Officer, 512-972-5041

Beginning in FY 2014-15, certain administrative and personnel cost centers have been allocated to individual departments. In prior years, these expenditures were budgeted for in aggregate at the General Fund level.

Health and Human Services: 2015-16

General Fund	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Community Services	**$2,749,865**	**$2,802,544**	**$3,343,566**	**$3,272,937**	**$4,819,069**
Community Relations	2,098,100	2,049,599	2,211,406	2,071,147	3,292,899
Neighborhood Services	651,765	752,946	1,132,160	1,201,790	1,526,170
Disease Prevention & Health Promotion	**$6,119,273**	**$6,679,016**	**$6,795,735**	**$6,936,641**	**$8,450,855**
Communicable Disease	2,969,011	3,270,692	3,456,302	3,307,437	3,948,212
Community Health	2,118,458	2,303,964	2,216,042	2,216,989	2,948,171
Epidemiology & Health Statistics	642,581	711,600	687,857	983,004	1,115,838
Vital Records	389,223	392,761	435,534	429,211	438,634
Environmental Health Services	**$4,395,964**	**$4,453,641**	**$5,278,592**	**$5,479,942**	**$5,142,368**
Health and Safety Code Compliance	4,395,964	4,453,641	5,278,592	5,479,942	5,142,368
Maternal, Child & Adolescent Health	**$2,038,391**	**$2,132,062**	**$2,191,978**	**$2,168,552**	**$2,572,630**
Family Health	1,942,468	1,931,217	1,886,972	1,828,095	2,283,463
Women, Infant & Children	95,924	200,845	305,006	340,457	289,167
One Stop Shop	**$106,085**	**$170,680**	**$166,120**	**$170,226**	**$246,507**
Inspection, Review, and Support	106,085	170,680	166,120	170,226	246,507
Social Services Contracts	**$18,704,226**	**$19,525,144**	**$22,133,364**	**$22,133,364**	**$25,042,364**
Basic Needs	4,052,034	4,127,101	4,056,101	4,056,101	7,363,303
Behavioral Health	2,429,916	2,429,916	2,429,916	2,429,916	3,300,885
Child & Youth	2,996,438	3,312,904	4,259,262	4,259,262	5,312,479
Community Planning	284,486	741,720	1,834,576	1,834,576	452,735
HIV	559,149	600,801	603,179	603,179	603,179
Homeless	5,641,600	5,694,328	5,369,683	5,369,683	5,502,497
Workforce Development	2,740,603	2,618,374	3,580,647	3,580,647	2,507,286
Support Services	**$6,092,535**	**$5,661,188**	**$6,376,215**	**$6,137,408**	**$7,377,386**
Departmental Support Services	6,092,535	5,661,188	6,376,215	6,137,408	7,377,386
Transfers and Other Requirements	**$45,114**	**$679,086**	**$7,316,742**	**$7,303,242**	**$7,471,789**
Other Requirements	45,114	679,086	324,770	321,270	391,178
Transfers	0	0	6,991,972	6,981,972	7,080,611
Total	**$40,251,453**	**$42,103,362**	**$53,602,312**	**$53,602,312**	**$61,122,968**
Full-Time Equivalents (FTEs)					
Community Services	**29.75**	**29.75**	**32.75**	**32.75**	**38.75**
Community Relations	22.50	22.25	21.25	21.25	21.25
Neighborhood Services	7.25	7.50	11.50	11.50	17.50
Disease Prevention & Health Promotion	**59.50**	**58.75**	**61.00**	**61.00**	**75.50**
Communicable Disease	32.00	31.75	31.50	31.50	38.00
Community Health	15.00	14.75	15.50	15.50	21.00
Epidemiology & Health Statistics	7.50	7.25	9.00	9.00	11.50
Vital Records	5.00	5.00	5.00	5.00	5.00
Environmental Health Services	**51.50**	**52.20**	**61.00**	**61.00**	**60.00**
Health and Safety Code Compliance	51.50	52.20	61.00	61.00	60.00
Maternal, Child & Adolescent Health	**14.00**	**14.00**	**14.00**	**14.00**	**17.00**
Family Health	14.00	14.00	14.00	14.00	17.00
One Stop Shop	**1.50**	**2.80**	**2.00**	**2.00**	**3.00**
Inspection, Review, and Support	1.50	2.80	2.00	2.00	3.00
Support Services	**48.50**	**48.25**	**47.00**	**47.00**	**60.50**
Departmental Support Services	48.50	48.25	47.00	47.00	60.50
Total	**204.75**	**205.75**	**217.75**	**217.75**	**254.75**

Health and Human Services: 2015-16

Sustainability Fund	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Social Services Contracts	**$1,855,856**	**$1,627,206**	**$0**	**$0**	**$0**
Child & Youth	749,338	851,338	0	0	0
Workforce Development	1,106,518	775,868	0	0	0
Total	**$1,855,856**	**$1,627,206**	**$0**	**$0**	**$0**

Health and Human Services: 2015-16

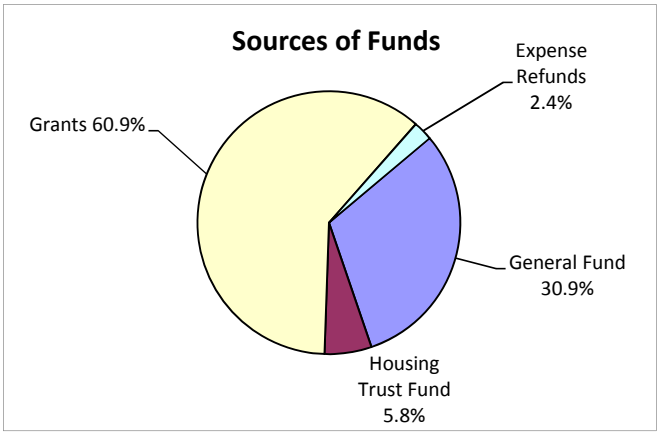
Grants

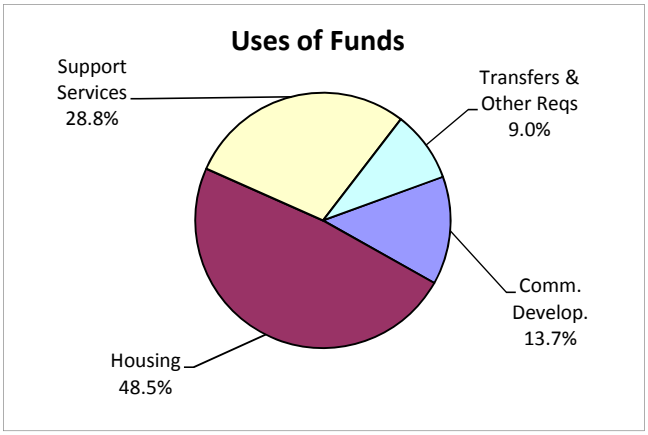
	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Community Services	**$2,534,333**	**$1,739,201**	**$1,864,851**	**$1,864,851**	**$1,881,320**
Community Relations	763,387	692,146	706,971	706,971	735,190
Neighborhood Services	1,770,946	1,047,055	1,157,880	1,157,880	1,146,130
Disease Prevention & Health Promotion	**$5,959,724**	**$6,009,471**	**$6,293,430**	**$6,256,836**	**$6,410,490**
Communicable Disease	3,016,762	3,414,028	4,055,505	4,055,505	4,118,670
Community Health	2,229,205	1,979,113	1,045,370	1,008,776	1,045,370
Epidemiology & Health Statistics	713,757	616,330	1,192,555	1,192,555	1,246,450
Maternal, Child & Adolescent Health	**$6,087,415**	**$5,883,926**	**$7,044,261**	**$7,044,261**	**$6,933,440**
Family Health	325,893	288,025	557,625	557,625	445,440
Women, Infant & Children	5,761,522	5,595,901	6,486,636	6,486,636	6,488,000
Social Services Contracts	**$7,344,767**	**$6,818,060**	**$6,983,560**	**$6,983,560**	**$7,047,500**
Child & Youth	164,002	198,751	209,760	209,760	209,560
HIV	6,227,904	5,566,148	5,688,353	5,688,353	5,698,490
Homeless	952,861	1,053,161	1,085,447	1,085,447	1,139,450
Support Services	**$137,717**	**$91,190**	**$151,674**	**$151,674**	**$143,250**
Departmental Support Services	137,717	91,190	151,674	151,674	143,250
Total	**$22,063,956**	**$20,541,848**	**$22,337,776**	**$22,301,182**	**$22,416,000**
Full-Time Equivalents (FTEs)					
Community Services	**28.00**	**28.00**	**28.00**	**28.00**	**28.00**
Community Relations	12.00	12.00	12.00	12.00	12.00
Neighborhood Services	16.00	16.00	16.00	16.00	16.00
Disease Prevention & Health Promotion	**81.80**	**80.80**	**83.80**	**84.80**	**81.80**
Communicable Disease	38.00	38.00	38.00	38.00	38.00
Community Health	33.80	31.80	31.80	31.80	29.80
Epidemiology & Health Statistics	10.00	11.00	14.00	15.00	14.00
Maternal, Child & Adolescent Health	**103.00**	**102.00**	**102.00**	**102.00**	**100.00**
Family Health	5.00	5.00	5.00	5.00	4.00
Women, Infant & Children	98.00	97.00	97.00	97.00	96.00
Support Services	**1.20**	**1.20**	**1.20**	**1.20**	**1.20**
Departmental Support Services	1.20	1.20	1.20	1.20	1.20
Total	**214.00**	**212.00**	**215.00**	**216.00**	**211.00**

Health and Human Services: 2015-16

Expense Refunds	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Community Services	**$53,918**	**$53,134**	**$52,048**	**$52,048**	**$52,565**
Community Relations	53,918	51,342	52,048	52,048	52,565
Neighborhood Services	0	1,792	0	0	0
Disease Prevention & Health Promotion	**$1,237**	**$10,463**	**$420,463**	**$420,463**	**$0**
Communicable Disease	1,202	10,463	10,463	10,463	0
Community Health	35	0	410,000	410,000	0
Environmental Health Services	**$924**	**$37,160**	**$75,301**	**$75,301**	**$75,301**
Health and Safety Code Compliance	924	37,160	75,301	75,301	75,301
Maternal, Child & Adolescent Health	**$198,157**	**$212,391**	**$223,787**	**$211,841**	**$211,841**
Family Health	198,157	212,391	223,787	211,841	211,841
Social Services Contracts	**$116,062**	**$85,699**	**$85,699**	**$85,699**	**$1,009,521**
Basic Needs	0	0	0	0	350,000
Child & Youth	53,562	85,699	85,699	85,699	160,699
Workforce Development	62,500	0	0	0	498,822
Support Services	**$461,717**	**$364,617**	**$395,955**	**$338,955**	**$338,955**
Departmental Support Services	461,717	364,617	395,955	338,955	338,955
Total	**$832,014**	**$763,463**	**$1,253,253**	**$1,184,307**	**$1,688,183**

Neighborhood Housing & Community Development





Budget Overview

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
General Fund					
Requirements	$0	$0	$0	$0	$4,818,944
Full-Time Equivalents (FTEs)	0.00	0.00	0.00	0.00	25.00
Housing Fund					
Revenue	$1,066,104	$2,074	$73	$0	$0
Transfers In	$3,233,395	$3,605,520	$4,972,938	$5,313,747	$0
Requirements	$3,405,575	$4,316,608	$5,313,747	$5,313,747	$0
Full-Time Equivalents (FTEs)	23.00	24.00	25.00	25.00	0.00
Housing Trust Fund					
Revenue	$3,846	$8,723	$8,057	$0	$0
Transfers In	$602,132	$775,396	$841,849	$841,849	$896,978
Requirements	$1,171,235	$829,048	$610,013	$1,494,838	$1,895,836
UNO Housing Trust Fund					
Revenue	$380,613	$125,965	$380	$0	$0
Requirements	$0	$0	$16,686	$694,930	$804,122
Expense Refunds	$270,836	$331,092	$387,547	$336,894	$370,137
Grants					
Requirements	$11,922,015	$9,712,192	$9,670,130	$9,670,130	$9,513,000
Full-Time Equivalents (FTEs)	29.00	28.00	29.00	29.00	29.00
Total Budget	$16,769,661	$15,188,940	$15,998,123	$17,510,539	$17,402,039

*Footnote: In addition to the amount shown above, the FY 2015-16 Budget includes $150,000 for critical one-time costs.

Beginning in FY 2014-15, certain administrative and personnel cost centers have been allocated to individual departments. In prior years, these expenditures were budgeted for in aggregate at the General Fund level.

Neighborhood Housing & Community Development Organization by Program and Activity for 2016

Community Development

- Financial Empowerment
- Homeless / Special Needs
- Neighborhood & Community Revitalization
- Renter Assistance Counseling
- Small Business Assistance

Housing

- Homebuyer Assistance
- Homeowner Assistance
- Housing Developer Assistance
- Renter Assistance

Support Services

- Departmental Support Services

Transfers and Other Requirements

- Debt Services
- Other Requirements
- Transfers

Neighborhood Housing & Community Development Mission and Goals for 2016

Mission

The purpose of the Neighborhood Housing and Community Development Department is to provide housing, community and small business development services to benefit eligible residents so they can have access to livable neighborhoods and can increase their opportunities for self-sufficiency.

Goals

50 percent of all rental units produced (under housing gap finance programs) will assist households at 50 percent of median family income (MFI) or below.

25 percent of housing units preserved or created shall be within 1/2 mile of high frequency transit service.

Prevent and end homelessness by collaborating with the community to create 100 units of Permanent Supportive Housing (PSH) each year from 2014 to 2018, 50 of which should be Housing First.

Increase housing opportunities for families with children by ensuring that 25 percent of housing units preserved or created are family-sized units with two or more bedrooms.

Collaborate with the community to preserve 1,000 affordable units each year from 2014 to 2034.

60 percent of all units produced under home ownership opportunity programs will assist households at 60 percent of median family income (MFI) or below.

60 percent of jobs created or retained will be held by low or moderate income individuals.

Neighborhood Housing & Community Development

Message from the Director

Austin is undergoing rapid change and was recently ranked as one of the 20 most diverse places in America. It is interesting to note that Austin ranked high in the category of economic class diversity - a combination of income diversity and educational diversity; however, according to a recent study, Austin is also one of the most economically segregated metropolitan areas in the nation. As Austin's opportunities attract new residents every day, the housing supply does not meet the needs of the low income population in Austin. Occupancy levels are averaging around 98%, and rents are at an historic high, with the average rent exceeding $1,000 per month, excluding utilities.



The mission of the Department of Neighborhood Housing and Community Development (NHCD) is aligned to cope with the changing face of the city and cater to its highly diverse population, especially creating livable communities and self-sufficiency for lower income residents. In FY 2013-14, the Department served a total of 6,420 households through all of its programs. 3,608 households received housing services in the form of renter assistance, down payment assistance, and/or home repairs, of which almost 70% (2,493 households) earned at or below 80% Median Family Income. 1,863 households were served by housing developer assistance programs, which provide incentives and/or direct funding to developers of affordable housing. The S.M.A.R.T. Housing™ Program helps create mixed-income communities, while funding provided directly to developers is used strictly for development of affordable units.

NHCD submitted the FY 2014-2019 Consolidated 5 year plan to the U.S. Department of Housing and Community Development (HUD) on August 15, 2014, to meet federal requirements. The Consolidated Plan is designed to help states and local jurisdictions assess their affordable housing and community development needs and market conditions, and to make data-driven, place-based investment decisions.

The City commissioned a comprehensive housing market analysis, which found that the city has approximately 18,500 units of subsidized rental housing but needs an additional 48,000 rental units affordable to people earning $25,000 per year or less. In order to address this gap, Austin will need to employ a multi-tiered strategy – one component of which will be preserving existing affordable stock. An aspect of NHCD's affordable housing program will be the support of a public-private investment fund that is focused on making Austin more affordable by making strategic investments in housing.

An important highlight of FY 2014-15 is the City's goal of 350 new units of permanent supportive housing (PSH) over 4 years starting in 2010 has been surpassed, recognizing this goal includes units funded and slated to come online in the next two years. NHCD and the Health and Human Services Department (HHSD) worked collaboratively with community partners such as Ending Community Homelessness Coalition (ECHO) in producing housing stability for individuals and families and reducing the frequency of use of high cost public service systems. The significance of the PSH campaign has led to a new target set by the Austin City Council: 400 PSH units, with a minimum of 200 dedicated to Housing First PSH, to be delivered over the next four years.

NHCD has identified specific goals in addressing the issue of housing affordability – preservation of affordable housing stock; increase housing opportunities for families with children; collaborate with the community in ending chronic homelessness by creating PSH units every year; and increase affordable housing units in areas of high frequency transit. The department's new metrics will help track the community's performance in the upcoming years towards reaching the goal of creating livable, self-sufficient communities for eligible low income residents.



Elizabeth Spencer, Director

Budget Highlights

The Neighborhood Housing & Community Development Department (NHCD) administers a variety of programs to serve the community's housing, community development, and economic development needs and provides grant funding to various agencies and non-profit organizations. The FY 2015-16 operating budget includes $17.4 million and 54.0 full-time equivalents (FTE). The Department has developed a budget that includes the resources to provide housing services such as Homebuyer Assistance, Homeowner Assistance, Housing Developer Assistance and community development services such as Child Care, Senior Services, Youth Services, and Microenterprise Technical Assistance to achieve the goal of improving the lives of the population in need.

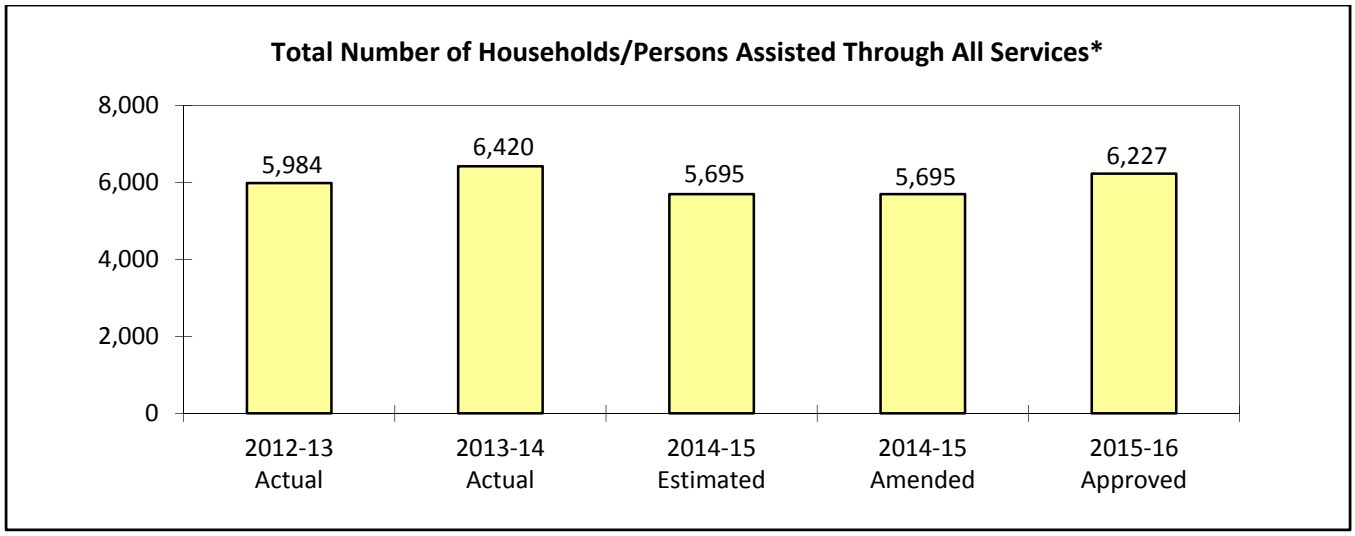


Revenue

The City estimates receiving $9.5 million in new grant appropriations from the U.S. Department of Housing and Urban Development (HUD). The Community Development Block Grant (CDBG) will provide $7.1 million, a net increase of $0.1 million from FY 2014-15. An estimated $2.4 million will come from the HOME Investment Partnership Program (HOME), a net decrease of $0.3 million from the FY 2014-15 award. The other sources of revenue supporting NHCD and its services come from the General Fund, including $4.8 million for NHCD's operating requirements in FY 2015-16. In prior years, the local revenue source for the Department was a transfer from the General Fund into the Neighborhood Housing and Community Development Fund. Starting in FY 2015-16, this fund will be dissolved, and NHCD will instead become part of the General Fund. The $1.0 million increase in revenue in FY 2012-13 and subsequent decrease in FY 2013-14 was the result of sale proceeds from two previously City-owned tracts of land to a private developer and the eventual repayment of the proceeds to the U.S. Department of Housing and Urban Development (HUD) once the original affordable housing projects were cancelled. Additionally, a $0.9 million transfer from the General Fund to the Housing Trust Fund will support affordable housing projects. Lastly, the University Neighborhood Overlay (UNO)–Housing Trust Fund revenue is largely derived from fees paid by developers and is typically budgeted at zero due to the infrequency of these projects in the overlay district.

Goals

NHCD has identified specific goals in addressing the issue of housing affordability – preservation of affordable housing stock, increase housing opportunities for families with children; collaborate with the community in ending chronic homelessness by creating permanent supportive housing units every year, increasing affordable housing units in areas of high frequency transit and created new metrics to track the department's performance in the upcoming years towards reaching the goal of creating livable self-sufficient communities for eligible low income residents. The Department is gearing up with new data collection/aggregation efforts to address the information needs for these new performance measures. The Department plans to serve 6,227 households through all of its programs and services in FY 2015-16.

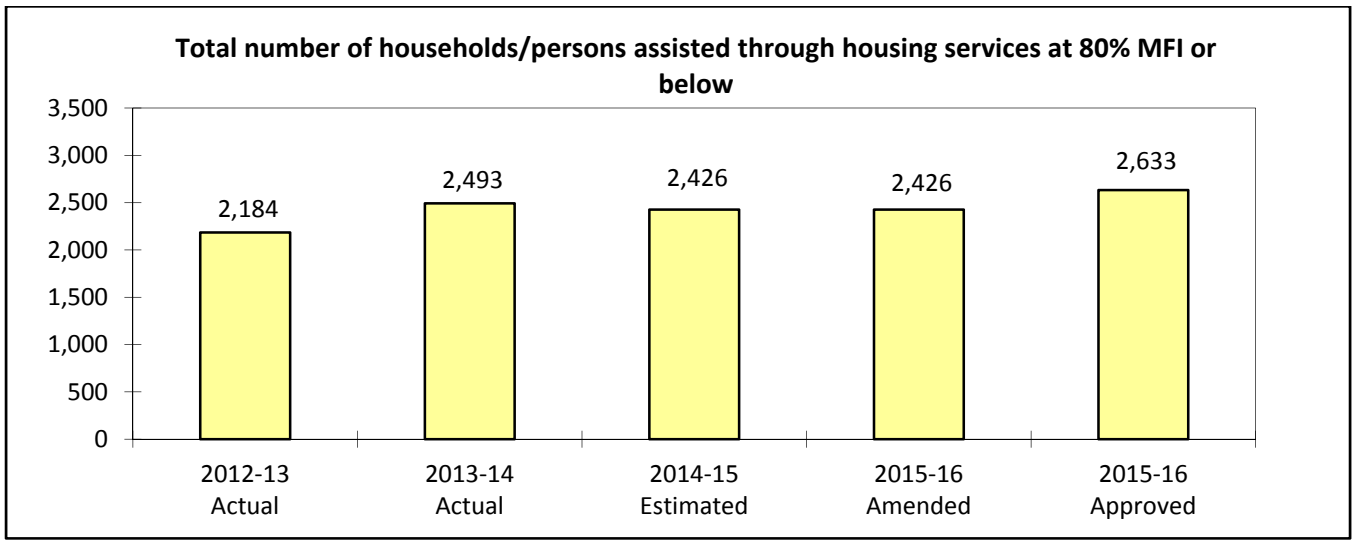


** Totals reflect some duplication of affordable units produced through programs providing direct funding to developers and units produced through the S.M.A.R.T. Housing™ Program.*

Housing

Housing programs provide assistance through the housing continuum starting with down payment assistance, financial literacy programs such as Housing Smarts, counseling programs for eligible home buyers. Eligible homeowners receive assistance with home repairs and lead hazard removal, and housing developers receive assistance to create affordable rental and owner housing. The City's housing market study identifies a high priority need for affordable rental housing and homeownership opportunities in Austin. This analysis was echoed in every aspect of the public process from service providers, government partners, policy makers, and community members. Preservation of affordable housing stock and addressing chronic homelessness through permanent supportive housing are two key focus areas for the Department. The FY 2015-16 budget for this program is increasing $0.2 million to $8.4 million due to Citywide cost drivers and other grant personnel costs. The housing programs (Renter Assistance, Homebuyer Assistance, Homeowner Assistance, and Housing Developer Assistance) are expected to serve a total of 3,533 households in FY 2015-16, of which 2,633 are expected to be at80% of median family income (MFI) or below. The budget also includes $0.2 million in critical one-time costs to initiate the process of a Housing “strike fund” to target the preservation and creation of affordable housing in Austin.

The chart below highlights the contribution of NHCD to the creation and preservation of affordable housing in Austin over the past 4 fiscal years.



Community Development

Community Development programs are broadly classified as Financial Empowerment, Homeless/Special Needs, Neighborhood and Community Revitalization and Renter Assistance Counseling. These programs provide critical services such as child care, senior care, and microenterprise technical assistance, and include projects for historic preservation and revitalization of the 11th Street corridor such as the African American Cultural Heritage Center, East Room, and East 11th and 12th Street public parking lots. The FY 2015-16 budget for this program is increasing $0.1 million to $2.4 million to account for citywide cost drivers and other grant personnel costs, and is estimated to serve 2,674 households in FY 2015-16.

Support Services

The support services program provides operational support, such as finance, training, management, information technology (IT) support, and public information services to the Department so they have the necessary tools to perform their jobs. The FY 2015-16 budget for this program is increasing $0.1 million to $5.0 million to account for citywide cost drivers and other grant personnel costs.

Other Funds

Housing Trust

The Housing Trust Fund (HTF), established on April 20, 2000, is dedicated to preserving and creating reasonably priced housing in the city of Austin. It is managed by the Austin Housing Finance Corporation (AHFC), a part of NHCD. The transfer to the HTF is based on 40% of all City property tax revenue (excluding TIFs) generated from developments built on City-owned lands within the defined Desired Development Zone. The FY 2015-16 Budget includes a beginning balance of $1.0 million and a $0.9 million transfer in from the General Fund. The department anticipates $1.9 million in expenses for the Housing Developer Assistance program, should any new developments occur in FY 2015-16.

University Neighborhood Overlay (UNO)–Housing Trust

The UNO Housing Trust Fund is also managed by the AHFC. The UNO District was established by Council on September 2, 2004 to increase the amount of rental housing that is available to households at or below 50% of the median family income in the area generally west of the University of Texas campus. Revenue is generated from a fee-in-lieu from developers who choose not to participate in the UNO district density bonus program. The Budget does not include any planned projects, though $0.8 million in funding will be available in the event a development does occur.

Neighborhood Housing & Community Development Significant Changes

General Fund

Expenditure Changes	FTEs	Dollars
Citywide Cost Drivers		
Additional funding to cover the cost of a 3% wage increase in FY 2015-16, to implement a Citywide market study, and to increase City contributions for health insurance by 12%.		$216,384
Decreased transfers for CTM and Support Services allocations.		($525,103)
Department Cost Drivers		
Vacancy savings increase based on prior year trend.		($194,889)

Housing Trust Fund

Revenue Changes	Dollars
The Budget includes an increase of $55,129 in the transfer from the General Fund based on the estimate of property values.	$55,129

Expenditure Changes	FTEs	Dollars
The total program expenses for the Housing Developer Assistance program are increasing to spend down prior year ending balance and FY 2015-16 new revenue from the General Fund transfer.		$400,998

University Neighborhood Overlay - Housing Trust Fund

Expenditure Changes	FTEs	Dollars
The program requirements are increasing to ensure all funding is available should any developments occur in FY 2015-16.		$109,192

Grants

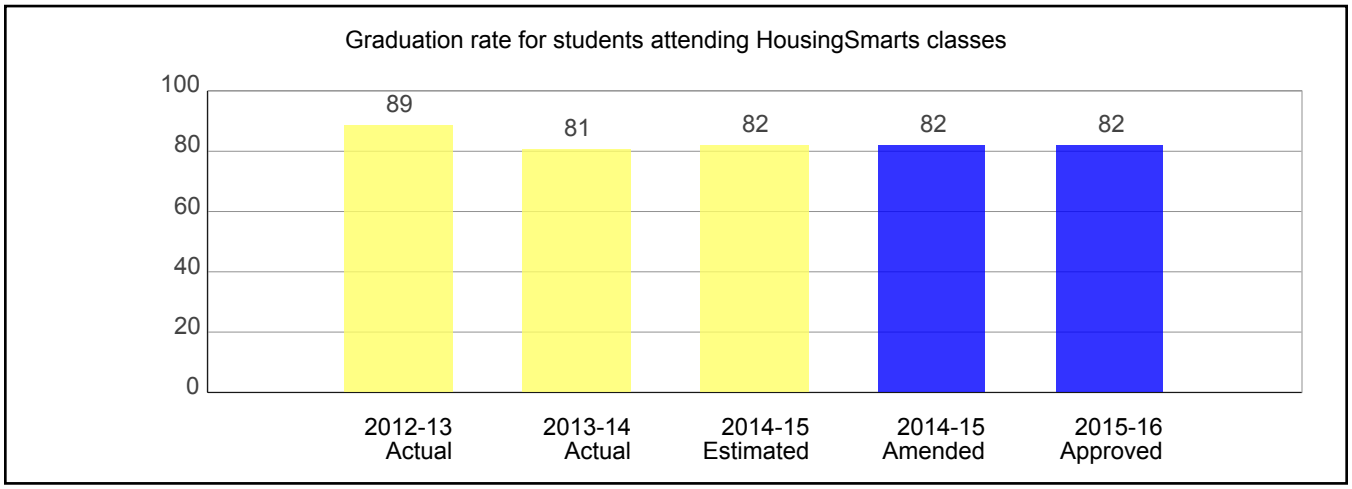
The Community Development Block Grant (CDBG) award is increasing in the amount of $95,634 for the FY 2015-16 Budget.	$95,634
The HOME Investment Partnership grant award is decreasing in the amount of $252,764 for the FY 2015-16 Budget.	($252,764)

Neighborhood Housing & Community Development
Budget Detail by Activity

Program: Community Development

Activity: Financial Empowerment

The purpose of the Financial Empowerment activity is to assist individuals and families in stabilizing their financial lives through education and tools to manage household finances and avoid bad debt, promote saving and asset building, and ensure access to appropriate financial products and services.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
General Fund	0	0	0	0	191,821
Grants	300,000	0	0	0	0
Neighborhood Housing and Community Development Fund	178,283	183,339	160,650	185,378	0
Neighborhood Housing-Housing Trust Fund	0	30,005	60,000	60,000	60,000
Total Requirements	**$478,283**	**$213,344**	**$220,650**	**$245,378**	**$251,821**
Full-Time Equivalents					
General Fund					
Civilian	0.00	0.00	0.00	0.00	1.00
Neighborhood Housing and Community Development Fund					
Civilian	1.00	1.00	1.00	1.00	0.00
Total FTEs	**1.00**	**1.00**	**1.00**	**1.00**	**1.00**
Performance Measures					
Graduation rate for students attending HousingSmarts classes	89	81	82	82	82
Number of students attending HousingSmarts classes	387	307	360	360	360

Services

Individual Development Account (IDA) program; HousingSmarts classes

Contact

Betsy Spencer, Director, 512-974-3182

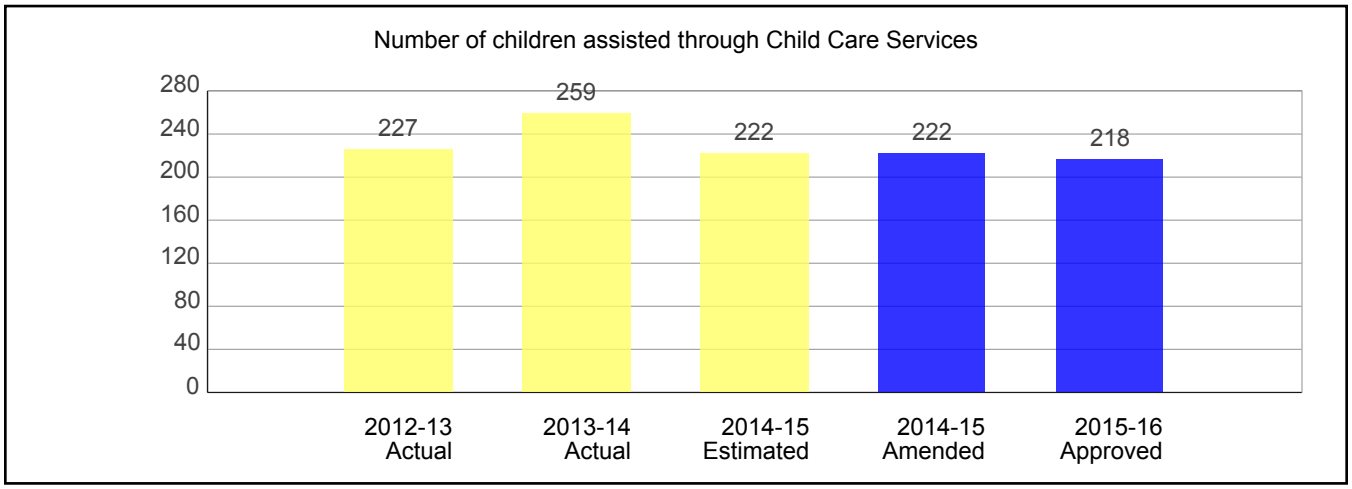
Bold Measure = Key Indicator

Neighborhood Housing & Community Development
Budget Detail by Activity

Program: Community Development

Activity: Homeless / Special Needs

The purpose of the Homeless/Special Needs activity is to provide financial assistance and support to organizations to implement programs and projects targeting persons experiencing homelessness, elderly, persons with disabilities, at-risk youth, low-income families, and persons living with AIDS.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
General Fund	0	0	0	0	196,520
Grants	778,895	836,180	812,707	812,707	823,765
Neighborhood Housing and Community Development Fund	253,185	203,034	196,520	196,520	0
Neighborhood Housing-Housing Trust Fund	0	0	23,473	23,473	12,415
Total Requirements	**$1,032,080**	**$1,039,214**	**$1,032,700**	**$1,032,700**	**$1,032,700**
Performance Measures					
Number of children assisted through Child Care Services	227	259	222	222	218
Number of senior services provided through Senior Services	236	260	203	203	199
Number of youth assisted through Youth Services	159	173	156	156	159

Services

Youth services; Elderly services; Childcare services; Fair Housing counseling.

Contact

Betsy Spencer, Director, 512-974-3182

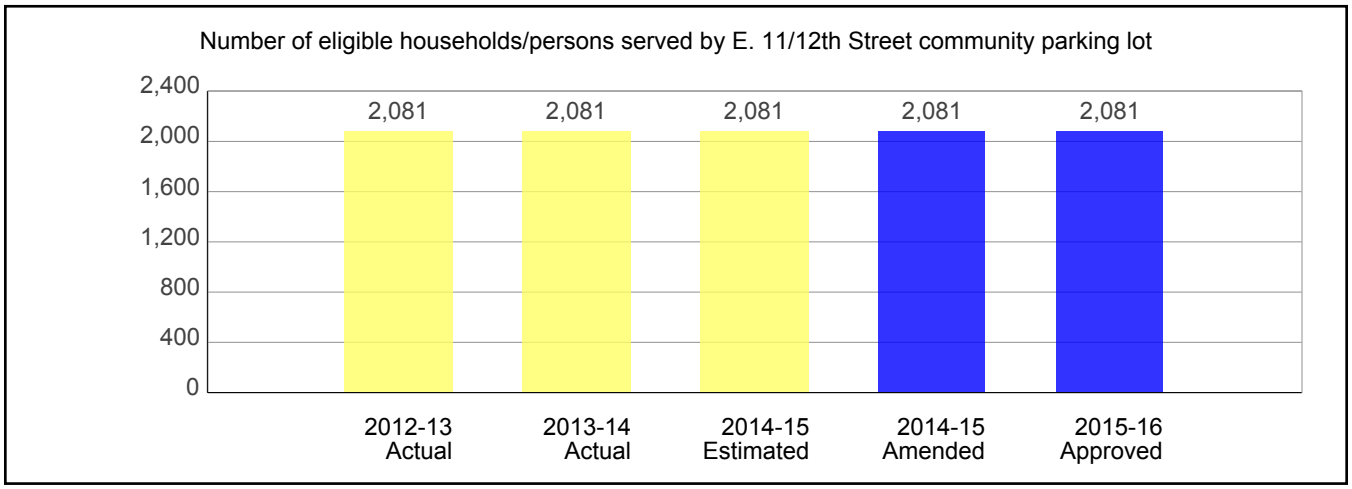
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Neighborhood Housing & Community Development Budget Detail by Activity

Program: Community Development

Activity: Neighborhood & Community Revitalization

The purpose of the Neighborhood & Commercial Revitalization activity is to provide financial and technical assistance to eligible organizations in order to improve the economic viability of an area.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
General Fund	0	0	0	0	306,210
Grants	0	0	100,000	100,000	150,000
Neighborhood Housing and Community Development Fund	271,266	181,435	306,210	306,210	0
Total Requirements	**$271,266**	**$181,435**	**$406,210**	**$406,210**	**$456,210**
Full-Time Equivalents					
Neighborhood Housing and Community Development Fund					
Civilian	1.00	1.00	0.00	0.00	0.00
Grants	1.00	0.00	0.00	0.00	0.00
Total FTEs	**2.00**	**1.00**	**0.00**	**0.00**	**0.00**
Performance Measures					
Number of eligible households/persons served by E. 11/12th Street community parking lot	2,081	2,081	2,081	2,081	2,081
Number of projects completed	1	1	1	0	0

Services

11th and 12th Streets; Acquisition & development; Historic preservation; Community parking lots; Urban Renewal Agency; Public Facilities; Community development activities.

Contact

Betsy Spencer, Director, 512-974-3182

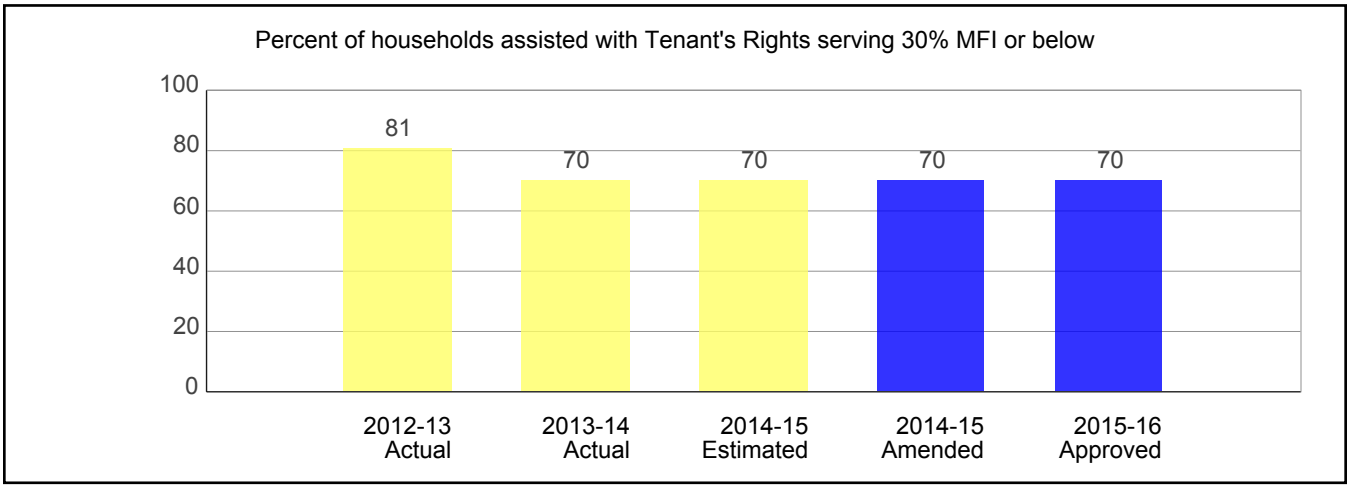
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Neighborhood Housing & Community Development
Budget Detail by Activity

Program: Community Development

Activity: Renter Assistance Counseling

The purpose of the Tenants' Rights Assistance program is to facilitate mediation services between landlords and low- to moderate-income tenants, complete health and safety related repairs in rental units, provide direct counseling and technical assistance to low-income renters regarding tenant/landlord issues, provide public education and information through workshops and public forums on landlord/tenant relationships, educate renters on their rights as well as their responsibilities under the law and identify and investigate fair housing complaints that may assist in resolving, reducing, or minimizing discriminatory housing practices.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
General Fund	0	0	0	0	47,149
Grants	225,030	241,580	234,798	234,798	237,993
Neighborhood Housing and Community Development Fund	63,699	47,149	47,149	47,149	0
Neighborhood Housing-Housing Trust Fund	0	0	6,782	6,782	3,587
Total Requirements	**$288,729**	**$288,729**	**$288,729**	**$288,729**	**$288,729**
Performance Measures					
Number of households assisted with Tenant's Rights Services	528	621	615	615	586
Percent of households assisted with Tenant's Rights serving 30% MFI or below	81	70	70	70	70

Services

Counseling tenant and landlord conflict resolution.

Contact

Betsy Spencer, Director, 512-974-3182

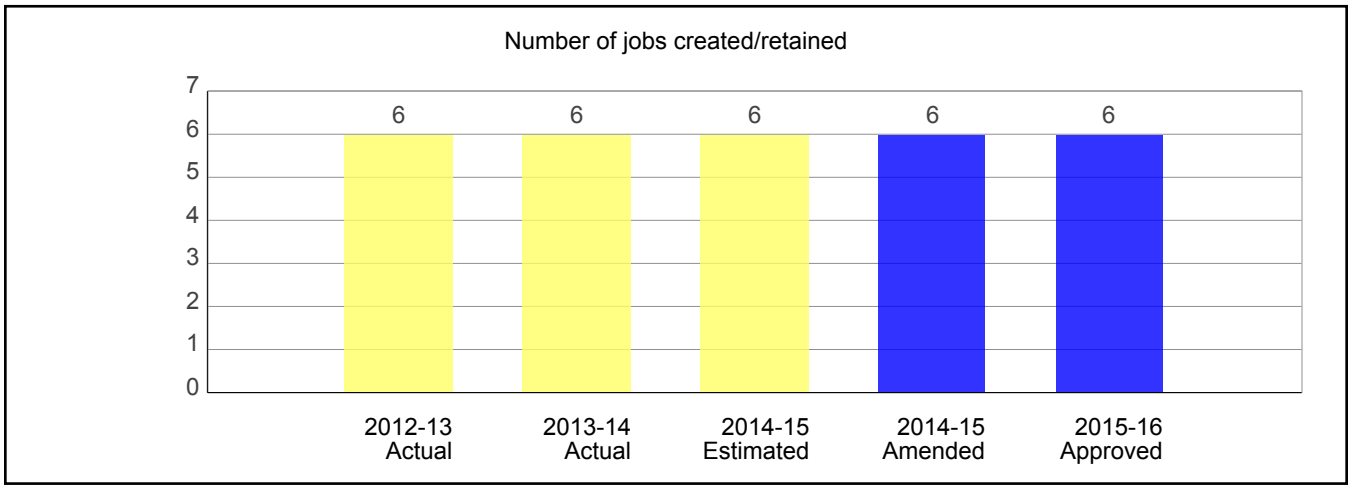
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Neighborhood Housing & Community Development
Budget Detail by Activity

Program: Community Development

Activity: Small Business Assistance

The purpose of the Small Business Assistance activity is to provide financial and technical assistance to eligible businesses so that they can create and/or preserve jobs.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Grants	350,000	350,000	350,000	350,000	350,000
Total Requirements	**$350,000**	**$350,000**	**$350,000**	**$350,000**	**$350,000**
Performance Measures					
Number of businesses assisted	33	33	32	32	31
Number of jobs created/retained	6	6	6	6	6
Percent of jobs created or retained that are held by low or moderate income individuals	New Meas	New Meas	New Meas	New Meas	60

Services

Community Development Bank; Micro-enterprise technical assistance; Neighborhood commercial management; Community preservation & revitalization

Contact

Betsy Spencer, Director, 512-974-3182

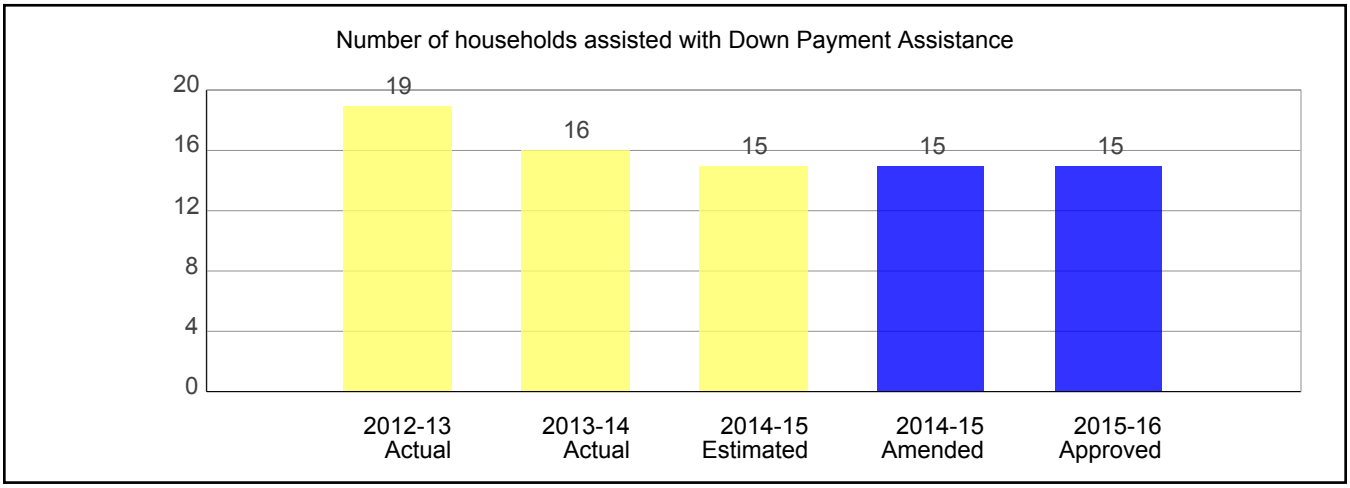
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Neighborhood Housing & Community Development
Budget Detail by Activity

Program: Housing

Activity: Homebuyer Assistance

The purpose of the Homebuyer Assistance activity is to provide construction and financial services to eligible residents and organizations so that low and moderate-income families can achieve homeownership.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Grants	397,543	225,000	425,000	425,000	425,000
Neighborhood Housing and Community Development Fund	8,112	886	0	0	0
Total Requirements	**$405,655**	**$225,886**	**$425,000**	**$425,000**	**$425,000**
Full-Time Equivalents					
Grants	2.50	2.50	2.50	2.50	2.50
Total FTEs	**2.50**	**2.50**	**2.50**	**2.50**	**2.50**
Performance Measures					
Number of households assisted with Down Payment Assistance	19	16	15	15	15
Percent of all units produced under home ownership opportunity programs assisting households at 60 percent MFI or below	New Meas	New Meas	New Meas	New Meas	60

Services

Inspections; Relocation Assistance; Abatement; Acquisition; New construction; Renovation; Loans; Information and referral; Demolition; Down payment assistance; Acquisition & development.

Contact

Betsy Spencer, Director, 512-974-3182

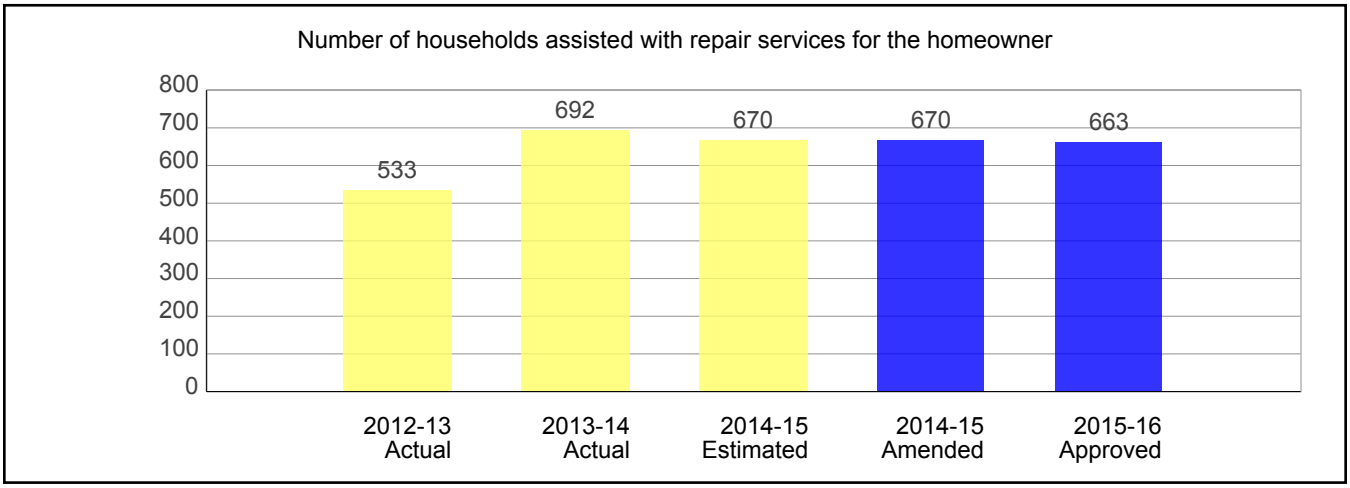
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Neighborhood Housing & Community Development
Budget Detail by Activity

Program: Housing

Activity: Homeowner Assistance

The purpose of the Homeowner Assistance activity is to provide construction and financial services for eligible homeowners so that they can continue to live in their homes.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	16,943	28,064	10,920	0	0
General Fund	0	0	0	0	170,000
Grants	5,820,697	3,358,287	2,922,104	2,922,104	2,910,494
Neighborhood Housing and Community Development Fund	154,592	(31,407)	170,000	170,000	0
Neighborhood Housing-Housing Trust Fund	4,135	0	0	0	0
Total Requirements	**$5,996,367**	**$3,354,944**	**$3,103,024**	**$3,092,104**	**$3,080,494**
Full-Time Equivalents					
Grants	6.50	6.50	6.50	6.50	6.50
Total FTEs	**6.50**	**6.50**	**6.50**	**6.50**	**6.50**
Performance Measures					
Number of households assisted with ABR Services	53	43	77	77	76
Percent of households assisted at 30% MFI or below with ABR Services	39	65	40	40	40
Percent of households assisted at 30% MFI or below with Homeowner Assistance	41	42	40	40	40
Percent of households served by housing programs earning 80% MFI or below	67	69	87	87	75
Number of households assisted with repair services for the homeowner	**533**	**692**	**670**	**670**	**663**

Services

Emergency home repair; Architectural barrier removal (ABR); Holly Good Neighbor Program; GO Repair! Program; Homeowner Rehabilitation Loan Program; LeadSmart Program.

Contact

Betsy Spencer, Director, 512-974-3182

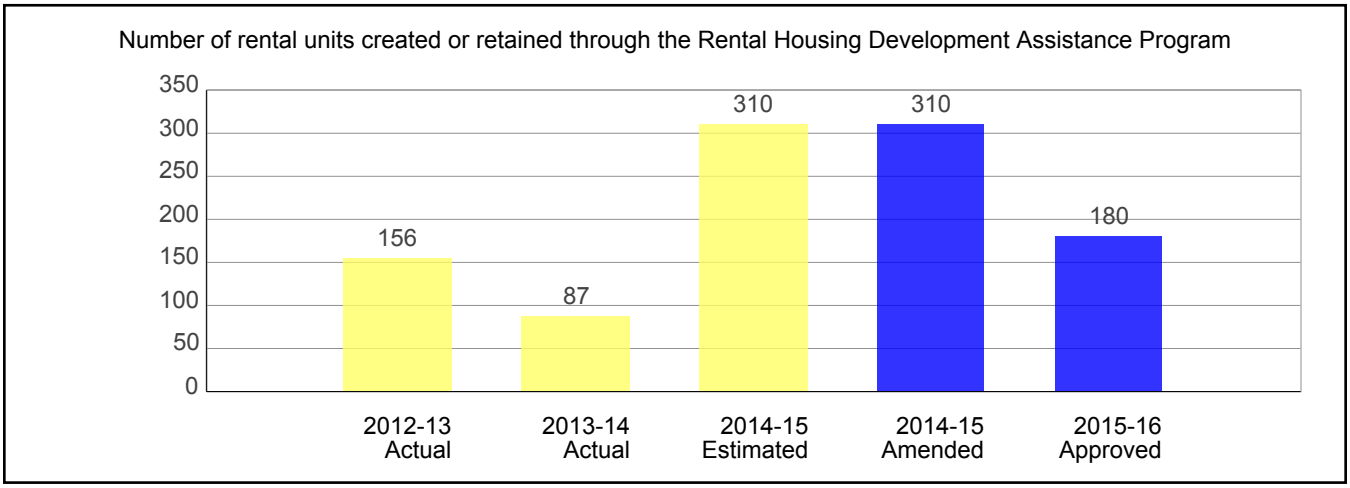
Bold Measure = Key Indicator

Neighborhood Housing & Community Development
Budget Detail by Activity

Program: Housing

Activity: Housing Developer Assistance

The purpose of the Housing Developer Assistance activity is to provide financial assistance and information to non-profits so they can provide public facilities and/or public services to eligible low-income residents.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	79,738	75,100	78,600	78,600	81,932
General Fund	0	0	0	0	124,789
Grants	1,560,701	1,895,345	1,726,663	1,726,663	1,471,116
Neighborhood Housing and Community Development Fund	142,979	936,078	81,818	120,435	0
Neighborhood Housing University Neighborhood Overlay Fund	0	0	16,686	694,930	804,122
Neighborhood Housing-Housing Trust Fund	1,017,698	652,039	369,703	1,223,515	1,608,435
Total Requirements	**$2,801,115**	**$3,558,563**	**$2,273,470**	**$3,844,143**	**$4,090,394**
Full-Time Equivalents					
General Fund					
Civilian	0.00	0.00	0.00	0.00	2.00
Neighborhood Housing and Community Development Fund					
Civilian	2.00	2.00	2.00	2.00	0.00
Grants	6.00	6.00	6.00	6.00	6.00
Total FTEs	**8.00**	**8.00**	**8.00**	**8.00**	**8.00**
Performance Measures					
Number of units created by developer incentive programs serving 80% MFI or below	408	634	320	320	600
Percent of affordable rental units created or retained at 50% MFI or below	New Meas	New Meas	New Meas	New Meas	50
Percent of affordable units created or retained with two or more bedrooms.	New Meas	New Meas	New Meas	New Meas	25
Number of rental units created or retained through the Rental Housing Development Assistance Program	**156**	**87**	**310**	**310**	**180**

Services

Rental Housing Development Assistance (RHDA); Expedited Site Plan Review; Inspections; Acquisition; New construction; Renovation; Loans; Demolition; Information and referral; Developer incentive-based programs

Contact Betsy Spencer, Director, 512-974-3182

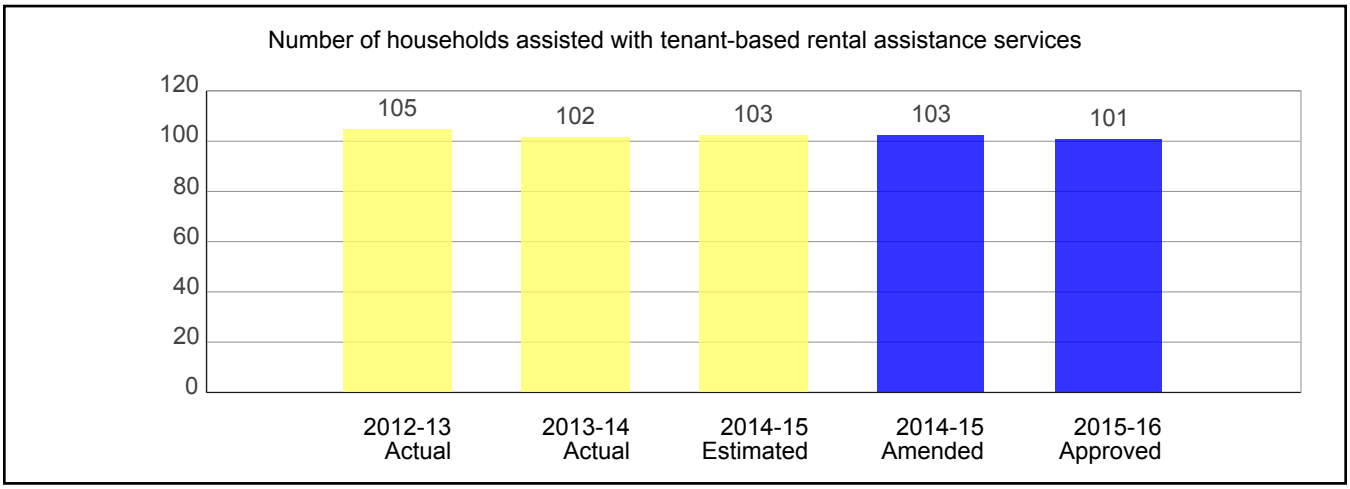
Bold Measure = Key Indicator

Neighborhood Housing & Community Development Budget Detail by Activity

Program: Housing

Activity: Renter Assistance

The purpose of the Renter Assistance activity is to provide financial assistance to eligible residents so that they can have access to reasonably priced rental housing. Additionally, the Renter Assistance activity modifies or retrofits the dwellings of low-income elderly and severely disabled renters to make housing more accessible.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
General Fund	0	0	0	0	56,700
Grants	301,889	510,300	790,300	790,300	790,300
Neighborhood Housing and Community Development Fund	56,700	56,700	56,700	56,700	0
Total Requirements	**$358,589**	**$567,000**	**$847,000**	**$847,000**	**$847,000**
Performance Measures					
Number of affordable units preserved	New Meas	New Meas	New Meas	New Meas	1,000
Number of households assisted with tenant-based rental assistance services	105	102	103	103	101
Number of Housing First Permanent Supportive Housing units created	New Meas	New Meas	New Meas	New Meas	50
Number of Permanent Supportive Housing (PSH) units created	New Meas	New Meas	New Meas	New Meas	100
Percent of affordable units created or retained within ½ mile of high-frequency transit	New Meas	New Meas	New Meas	New Meas	25
Percent of households assisted with tenant-based rental assistance serving 30% MFI or below	100	100	70	70	70

Services

Tenant-based rental assistance (TBRA); Architectural barrier removal

Contact

Betsy Spencer, Director, 512-974-3182

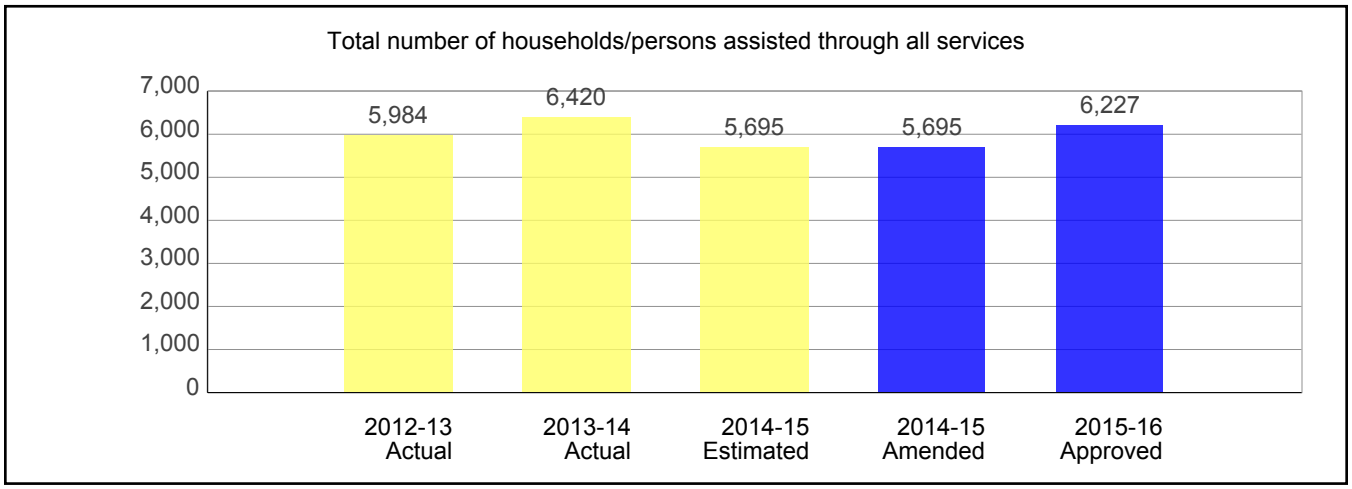
Bold Measure = Key Indicator

Neighborhood Housing & Community Development
Budget Detail by Activity

Program: Support Services

Activity: Departmental Support Services

The purpose of the Departmental Support Services activity is to provide administrative and managerial support to the department in order to produce more effective services.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	174,156	227,929	298,027	258,294	288,205
General Fund	0	0	0	0	2,848,511
Grants	1,581,486	1,689,726	1,665,349	1,665,349	1,660,497
Neighborhood Housing and Community Development Fund	2,221,511	2,678,636	2,896,574	2,830,470	0
Neighborhood Housing-Housing Trust Fund	149,402	147,003	150,055	181,068	211,399
Total Requirements	**$4,126,555**	**$4,743,294**	**$5,010,005**	**$4,935,181**	**$5,008,612**
Full-Time Equivalents					
General Fund					
Civilian	0.00	0.00	0.00	0.00	22.00
Neighborhood Housing and Community Development Fund					
Civilian	19.00	20.00	22.00	22.00	0.00
Grants	13.00	13.00	14.00	14.00	14.00
Total FTEs	**32.00**	**33.00**	**36.00**	**36.00**	**36.00**
Performance Measures					
Employee Turnover Rate	3.77	14.36	6	6	6
Lost Time Injury Rate Per the Equivalent of 100 Employees	0	0	2	2	2
Number of projects/partnerships	118	188	180	180	180
Sick leave hours used per 1,000 hours	28.76	37.49	30	30	30
Number of households/persons assisted through housing services	**3,241**	**3,608**	**2,906**	**2,906**	**3,533**
Total number of households/persons assisted through all services	**5,984**	**6,420**	**5,695**	**5,695**	**6,227**

Services

Office of the Director; Financial Monitoring; Budgeting; Accounting; Purchasing; Human Resources; Facility Expenses; Information Technology Support; Public Information; Vehicle and Equipment Maintenance; Grant Administration; Safety; Customer Service; Inventory Control; Audit/Internal Review; Contract Management.

Contact

Betsy Spencer, Director, 512-974-3182

Bold Measure = Key Indicator

Neighborhood Housing & Community Development

Program:Transfers and Other Requirements

Activity: All Activities

The purpose of the Transfers and Other Requirements program is to account for transfers and other departmental requirements at the fund or agency level. This program included debt service payments to HUD for Section 108 Loans.

Graph Not Applicable

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
General Fund	0	0	0	0	877,244
Grants	605,774	605,774	643,209	643,209	693,835
Neighborhood Housing and Community Development Fund	55,248	60,757	1,398,126	1,400,885	0
Total Requirements	**$661,022**	**$666,531**	**$2,041,335**	**$2,044,094**	**$1,571,079**

Services

Citywide administrative and information technology support; Workers' compensation; Liability reserve; Accrued payroll

Contact

Betsy Spencer, Director, 512-974-3182

Beginning in 2014-15, certain administrative and personnel cost centers have been allocated to individual departments. In prior years, these expenditures were budgeted for in aggregate at the General Fund level.

Neighborhood Housing & Community Development: 2015-16

General Fund

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Community Development	**$0**	**$0**	**$0**	**$0**	**$741,700**
Financial Empowerment	0	0	0	0	191,821
Homeless / Special Needs	0	0	0	0	196,520
Neighborhood & Community Revitalization	0	0	0	0	306,210
Renter Assistance Counseling	0	0	0	0	47,149
Housing	**$0**	**$0**	**$0**	**$0**	**$351,489**
Homeowner Assistance	0	0	0	0	170,000
Housing Developer Assistance	0	0	0	0	124,789
Renter Assistance	0	0	0	0	56,700
Support Services	**$0**	**$0**	**$0**	**$0**	**$2,848,511**
Departmental Support Services	0	0	0	0	2,848,511
Transfers and Other Requirements	**$0**	**$0**	**$0**	**$0**	**$877,244**
Other Requirements	0	0	0	0	29,306
Transfers	0	0	0	0	847,938
Total	**$0**	**$0**	**$0**	**$0**	**$4,818,944**
Full-Time Equivalents (FTEs)					
Community Development	**0.00**	**0.00**	**0.00**	**0.00**	**1.00**
Financial Empowerment	0.00	0.00	0.00	0.00	1.00
Housing	**0.00**	**0.00**	**0.00**	**0.00**	**2.00**
Housing Developer Assistance	0.00	0.00	0.00	0.00	2.00
Support Services	**0.00**	**0.00**	**0.00**	**0.00**	**22.00**
Departmental Support Services	0.00	0.00	0.00	0.00	22.00
Total	**0.00**	**0.00**	**0.00**	**0.00**	**25.00**

Neighborhood Housing & Community Development: 2015-16

Neighborhood Housing and Community Development Fund	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Community Development	**$766,433**	**$614,958**	**$710,529**	**$735,257**	**$0**
Financial Empowerment	178,283	183,339	160,650	185,378	0
Homeless / Special Needs	253,185	203,034	196,520	196,520	0
Neighborhood & Community Revitalization	271,266	181,435	306,210	306,210	0
Renter Assistance Counseling	63,699	47,149	47,149	47,149	0
Housing	**$362,383**	**$962,257**	**$308,518**	**$347,135**	**$0**
Homebuyer Assistance	8,112	886	0	0	0
Homeowner Assistance	154,592	(31,407)	170,000	170,000	0
Housing Developer Assistance	142,979	936,078	81,818	120,435	0
Renter Assistance	56,700	56,700	56,700	56,700	0
Support Services	**$2,221,511**	**$2,678,636**	**$2,896,574**	**$2,830,470**	**$0**
Departmental Support Services	2,221,511	2,678,636	2,896,574	2,830,470	0
Transfers and Other Requirements	**$55,248**	**$60,757**	**$1,398,126**	**$1,400,885**	**$0**
Other Requirements	15,128	10,422	4,553	7,312	0
Transfers	40,120	50,335	1,393,573	1,393,573	0
Total	**$3,405,575**	**$4,316,608**	**$5,313,747**	**$5,313,747**	**$0**
Full-Time Equivalents (FTEs)					
Community Development	**2.00**	**2.00**	**1.00**	**1.00**	**0.00**
Financial Empowerment	1.00	1.00	1.00	1.00	0.00
Neighborhood & Community Revitalization	1.00	1.00	0.00	0.00	0.00
Housing	**2.00**	**2.00**	**2.00**	**2.00**	**0.00**
Housing Developer Assistance	2.00	2.00	2.00	2.00	0.00
Support Services	**19.00**	**20.00**	**22.00**	**22.00**	**0.00**
Departmental Support Services	19.00	20.00	22.00	22.00	0.00
Total	**23.00**	**24.00**	**25.00**	**25.00**	**0.00**

Neighborhood Housing & Community Development: 2015-16

Neighborhood Housing-Housing Trust Fund	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Community Development	**$0**	**$30,005**	**$90,255**	**$90,255**	**$76,002**
Financial Empowerment	0	30,005	60,000	60,000	60,000
Homeless / Special Needs	0	0	23,473	23,473	12,415
Renter Assistance Counseling	0	0	6,782	6,782	3,587
Housing	**$1,021,833**	**$652,039**	**$369,703**	**$1,223,515**	**$1,608,435**
Homeowner Assistance	4,135	0	0	0	0
Housing Developer Assistance	1,017,698	652,039	369,703	1,223,515	1,608,435
Support Services	**$149,402**	**$147,003**	**$150,055**	**$181,068**	**$211,399**
Departmental Support Services	149,402	147,003	150,055	181,068	211,399
Total	**$1,171,235**	**$829,048**	**$610,013**	**$1,494,838**	**$1,895,836**

Neighborhood Housing & Community Development: 2015-16

Neighborhood Housing University Neighborhood Overlay Fund	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Housing	**$0**	**$0**	**$16,686**	**$694,930**	**$804,122**
Housing Developer Assistance	0	0	16,686	694,930	804,122
Total	**$0**	**$0**	**$16,686**	**$694,930**	**$804,122**

Neighborhood Housing & Community Development: 2015-16

Grants

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Community Development	**$1,653,925**	**$1,427,760**	**$1,497,505**	**$1,497,505**	**$1,561,758**
Financial Empowerment	300,000	0	0	0	0
Homeless / Special Needs	778,895	836,180	812,707	812,707	823,765
Neighborhood & Community Revitalization	0	0	100,000	100,000	150,000
Renter Assistance Counseling	225,030	241,580	234,798	234,798	237,993
Small Business Assistance	350,000	350,000	350,000	350,000	350,000
Housing	**$8,080,830**	**$5,988,932**	**$5,864,067**	**$5,864,067**	**$5,596,910**
Homebuyer Assistance	397,543	225,000	425,000	425,000	425,000
Homeowner Assistance	5,820,697	3,358,287	2,922,104	2,922,104	2,910,494
Housing Developer Assistance	1,560,701	1,895,345	1,726,663	1,726,663	1,471,116
Renter Assistance	301,889	510,300	790,300	790,300	790,300
Support Services	**$1,581,486**	**$1,689,726**	**$1,665,349**	**$1,665,349**	**$1,660,497**
Departmental Support Services	1,581,486	1,689,726	1,665,349	1,665,349	1,660,497
Transfers and Other Requirements	**$605,774**	**$605,774**	**$643,209**	**$643,209**	**$693,835**
Debt Services	605,774	605,774	643,209	643,209	693,835
Total	**$11,922,015**	**$9,712,192**	**$9,670,130**	**$9,670,130**	**$9,513,000**

Full-Time Equivalents (FTEs)

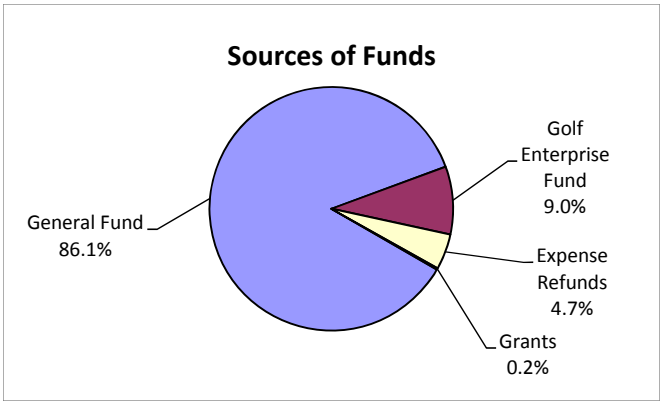
Community Development	**1.00**	**0.00**	**0.00**	**0.00**	**0.00**
Neighborhood & Community Revitalization	1.00	0.00	0.00	0.00	0.00
Housing	**15.00**	**15.00**	**15.00**	**15.00**	**15.00**
Homebuyer Assistance	2.50	2.50	2.50	2.50	2.50
Homeowner Assistance	6.50	6.50	6.50	6.50	6.50
Housing Developer Assistance	6.00	6.00	6.00	6.00	6.00
Support Services	**13.00**	**13.00**	**14.00**	**14.00**	**14.00**
Departmental Support Services	13.00	13.00	14.00	14.00	14.00
Total	**29.00**	**28.00**	**29.00**	**29.00**	**29.00**

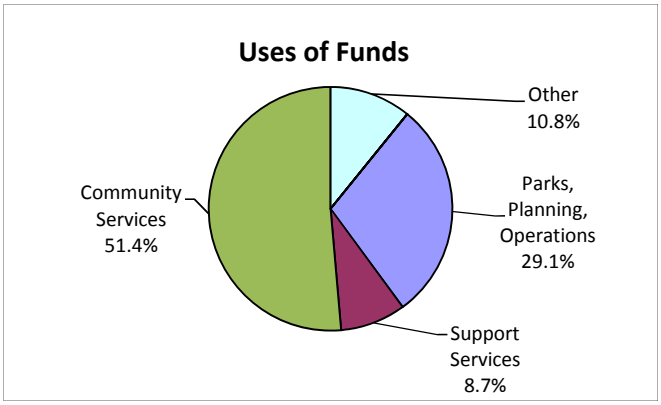
Neighborhood Housing & Community Development: 2015-16

Expense Refunds	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Housing	**$96,680**	**$103,164**	**$89,520**	**$78,600**	**$81,932**
Homeowner Assistance	16,943	28,064	10,920	0	0
Housing Developer Assistance	79,738	75,100	78,600	78,600	81,932
Support Services	**$174,156**	**$227,929**	**$298,027**	**$258,294**	**$288,205**
Departmental Support Services	174,156	227,929	298,027	258,294	288,205
Total	**$270,836**	**$331,092**	**$387,547**	**$336,894**	**$370,137**


CITY OF AUSTIN
FOUNDED 1839

Parks and Recreation





Budget Overview

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
General Fund					
Revenue	$8,652,739	$10,933,558	$10,120,110	$9,987,031	$10,627,571
Requirements	$51,813,653	$59,067,969	$70,900,480	$70,900,480	$75,014,093
Full-Time Equivalents (FTEs)	560.75	622.75	637.75	637.75	649.75
Golf Fund					
Revenue	$6,068,927	$5,848,600	$5,813,399	$7,457,850	$7,845,894
Requirements	$6,233,314	$6,324,003	$5,984,065	$7,227,560	$7,475,502
Full-Time Equivalents (FTEs)	33.00	38.00	41.00	41.00	41.00
Expense Refunds	$6,514,931	$6,086,109	$6,054,451	$4,223,825	$4,116,780
Grants					
Requirements	$883,944	$1,075,069	$1,514,531	$1,111,000	$188,000
Full-Time Equivalents (FTEs)	3.00	3.00	3.00	3.00	3.00
Total Budget	$65,445,842	$72,553,150	$84,453,527	$83,462,865	$86,794,375

*Footnote: In addition to the amount shown above, the FY 2015-16 Budget also includes $2,310,000 for capital, critical one-time costs, and short-term funding needs.

Beginning in FY 2014-15, certain administrative and personnel cost centers have been allocated to individual departments. In prior years, these expenditures were budgeted for in aggregate at the General Fund level.

Parks and Recreation
Organization by Program and Activity for 2016

Community Services

- Aquatics
- Athletics
- Forestry
- Golf
- Museums and Cultural Programs
- Nature Based Centers
- Park Ranger Programs
- Recreation and Program Services

Parks, Planning, Development & Operations

- Cemetery Operations
- Facility Services
- Grounds Maintenance
- Park Planning & Development

Support Services

- Departmental Support Services

Transfers and Other Requirements

- Other Requirements
- Transfers

Parks and Recreation
Mission and Goals for 2016

Mission

The mission of the Parks and Recreation Department is to provide, protect, and preserve a premier park system that promotes quality recreational, cultural, and outdoor experiences for Austin's citizens and visitors.

Goals

Provide safe and accessible parks and facilities to all citizens:

- Reduce the number of reported employee and patron injuries by 5%, to 118 and 839, respectively.
- Ensure that 100% of Parks and Recreation Facilities are in compliance with ADA standards by Fiscal Year 2026.

Provide diversity in and sufficiency of leisure and recreational opportunities for the community:

- Increase the number of teens participating in parks and recreation programs by 10%, to 1,216.
- Increase visits to educational and cultural facilities and community participation in free arts and cultural events sponsored by the Parks and Recreation Department by 5%, to 391,830.

Foster collaboration, coordination, and partnerships throughout the community:

- Achieve 5 newly developed public/private partnerships.
- Increase the annual number of volunteer hours by 10%, to 22,000.

Provide excellent customer service:

- Increase user satisfaction with recreation services to 80% annually.
- Maintain a customer return rate of 20% for after school, summer camp, and senior programs.
- Maintain citizen satisfaction with park grounds at or above 70%.
- Increase citizen satisfaction rating with parks and recreation facilities to 70%.
- Maintain a user satisfaction rating with pools at or above 70%.

Parks and Recreation

Message from the Director

In FY 2014-15, the Parks and Recreation Department made key improvements across the city, resulting in safer, better maintained parks as well as more equitable access to recreational opportunities.



The Parks and Recreation Department is committed to providing a balanced, sustainable, and value-focused system of parks, recreation, and public spaces that create a sense of community. Working in close collaboration with our stakeholders, and with continued input from our neighbors and active community groups, we will continue to enhance our parks, recreation facilities, and cultural programs to meet the needs of our vibrant, growing, and diverse community. We will continue to make our programs more accessible, affordable, and relevant to those who need them the most. The Department hopes to build on last fiscal year's efforts as we continue working to improve and expand our core services, increase the quality of care provided to our valuable parkland assets, and build towards the vision laid out in the Imagine Austin Comprehensive Plan.

The FY 2015-16 Budget addresses the following two key areas:

1) Continuing important work begun with funding allocated in FY 2014-15 related to capital improvements and service expansion for parks, pools, recreation and cultural centers; and
2) Expanding access to parkland throughout the city of Austin by opening new and renovated park facilities in traditionally underserved areas.

In FY 2015-16, the Department plans to open over 87 acres of new or redeveloped parkland. These acquisitions include Pomerleau Park, Brandt Road/Onion Creek, Copperfield Neighborhood Park, Ponciana Park, Upper Boggy Creek Trail, Westcreek Pocket Park, and Tom Lassetter Neighborhood Park, along with the renovation of the Zilker Caretaker facility. Additional space for public programming at the South Austin Senior Activity Center and the newly acquired property at the Brown Homestead/Old San Antonio Road will provide additional recreational space and increase accessibility to all Austinites.

The Parks and Recreation Department's mission is to provide, protect, and preserve a park system that promotes quality recreational, cultural, and outdoor experiences for the Austin community. Looking towards the future, the Parks and Recreation Department continues to remain committed to providing enriching and high quality parks, programs, and facilities. In particular, as we move into FY 2015-16, we are dedicated to maintaining the improvements that have been made.



Sara Hensley
Executive Director

Budget Highlights

PARD is projecting a total annual budget of $86.8 million for FY 2015-16, an increase of $3.3 million, or 4% over the prior year. The majority of this increase covers base cost drivers including employee insurance, wage increases, fleet maintenance, and City support services.

PARD has been allocated additional funding to properly preserve the City's new assets, including 6,131 square feet in additional facility space, approximately 87 additional parkland acres, an additional 7.3 miles of trails, and 48,500 square feet of expanded parking lots, all stemming from capital improvement projects and parkland dedications. This new funding will cover:

- Northeast Park District grounds maintenance commodities and contractual funding is necessary to support and maintain recent improvements in the Districts, including Pomerleau, Mueller, and Upper Boggy Creek Parks;
- Central South Park District grounds maintenance funding will be used to maintain new or undeveloped parkland at Brush Square, Westcreek Pocket Park, Ponciana Park, and the Shoal Creek Greenbelt/Downtown Library; and
- Renovations of the Zilker Caretaker facility, South Austin Senior Activity Center, and the acquired property at Brown Homestead/Old San Antonio Road.

The FY 2015-16 Budget includes a reduction of 5.0 positions due to the transfer of the Urban Forestry Services Unit to the Development Services Department, which was initiated by a Council resolution on June 27, 2013 to better align functions organizationally to best achieve the City's vision, goals, and Code requirements with respect to urban forestry. However, with the addition of 17.0 new positions, the FY 2015-16 Budget will see a net increase of 12.0 positions:

- One Maintenance Worker II is dedicated to improving the preventative maintenance, mowing, landscaping, servicing, and other demand requests to new or expanded facilities;
- One Park Ranger Supervisor will be used to service new parkland and to mitigate expanded park hours;
- One Heavy Equipment Operator I will be used to support capital improvement projects;
- Eight Recreation Programs Specialists that will assist the community through recreation centers and programs;
- One Administration Assistant and one Building Grounds Assistant to allow Dove Springs Recreation Center to more efficiently function, increasing operational hours while creating and expanding programs to include youth and senior age groups that are currently under-served;
- One Program Coordinator plus additional funding to create a Hispanic/Latino Leadership Program at the Emma S. Barrientos - Mexican American Cultural Center;
- One Recreation Programs Coordinator plus additional funding to expand Youth Programs to 20 parks in underserved areas;
- One Grounds Maintenance Supervisor II for maintaining safe trails and playgrounds; and
- One Cultural Arts Coordinator plus additional funding for community collaboration, historical research, and exhibition and event planning to promote use of the Tejano Healthy Walking Trails.

Furthermore, PARD has received funding for various park improvements throughout the city, such as grounds and maintenance improvements in District 6 parks and master planning for Georgian Acres Neighborhood Park. Likewise, some of the Northwest Pool's infrastructure needs are addressed by funding repairs in the FY 2015-16 Budget. More cultural programs are also supported through supplemental funding to the Asian American Resource Center's senior congregate meals program, "Jump on It Teen Night" activities, and marketing for the annual Austin Día de los Muertos Festival.

Aquatics

The Aquatics Division continues to provide safe aquatic facilities to residents and visitors so they can have a safe swimming experience and receive educational water programming. In FY 2014-15, PARD received one-time funding to complete the strategic master plan for aquatic facilities to provide a framework for future repairs, rebuilding and constructing new aquatics facilities to meet the needs of the growing population in the Austin metropolitan area. In October 2014, the Parks and Recreation Board recommended that the City Council support a preliminary aquatics assessment completed in early 2014 as a planning foundation for the Aquatic Master Comprehensive Plan. The Aquatics Division began the contract solicitation process for a consultant in June 2015, proposals were due at the end of July 2015, and the selection of the best qualified firm was made in October 2015.

Grounds Maintenance

The Department manages approximately 20,002 acres of land containing more than 260 parks. In general, parks are open for public use each day from 5 a.m. to 10 p.m., unless otherwise posted. The Grounds Maintenance Division has the responsibility for maintaining over 200 square miles of the City of Austin's trail system. Improved level of service has increased focus on restricting invasive vegetation, trimming trees, and inspecting and repairing drainage systems, along with the reconstruction and reconditioning of current trails.

Nature Based Programs



The Nature Based Programs Division has made numerous important improvements during FY 2014-15. The recently acquired computer-based tree management program has allowed the Nature Based Programs Division to more effectively track and manage its urban forest. The Forestry program also ramped up data collection and analysis and conducted a detailed analysis that revealed that Austin's trees provide multiple benefits to our community. Improved tree inventory management and data collection will allow Parks and Recreation to ensure that the economic benefits of our urban forest continues to be fully realized for years to come. With the new Park Ranger Supervisor, the Department will increase safety and security at new or redeveloped parks and recreational facilities. Equally important, Park Rangers also protect and foster stewardship of the natural world through guided hikes, wildlife presentation, caving, fishing, and other educational outreach programs including more than 16,000 educational contacts and over 200 outreach programs/events.

Cemeteries

PARD manages five historic municipal cemeteries that comprise more than 60,000 burials and is entrusted by the families and descendants to care for these sacred places, which are indelible and essential parts of the neighborhoods in which they reside. In order to provide the community with an innovative approach to restoration and programming for these historic and sacred landscapes, PARD has created the Historic Cemeteries Master Plan, showing that the City of Austin has never been more invested in its cemeteries. Further, the citizens of Austin supported $2 million in capital funding for cemeteries through the 2012 Bond Program, and the Department is working hard to ensure that all cemeteries receive their most needed projects.

Golf

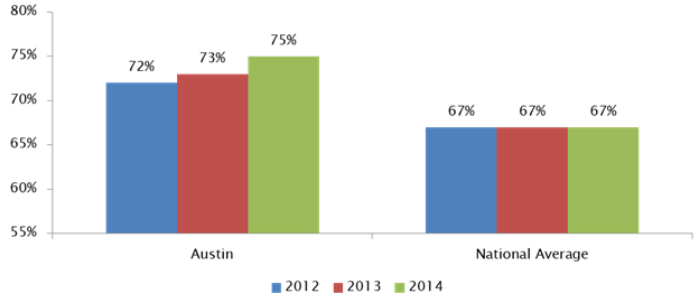
The Jimmy Clay Golf Course was closed in February of 2015 for renovations of course greens and the driving range and re-opened in late 2015. The revenue loss associated with the closure of the course was partially offset by increases in play at the other City of Austin courses. After the re-opening, the Golf Division plans to see a significant increase in rounds and revenue at Jimmy Clay, helping to offset the division's expenditure increases in FY 2015-16. The Golf Budget includes funding for citywide base cost drivers related to FY 2015-16 administration, personnel, and reclaimed water rate increases. To balance the new expenditures, Golf will increase various fees, including green fees, cart rentals, range sales, athletic sales, memberships, and food and other concession sales.

Key Performance

According to the 2014 Citizen Survey, in the category of "Satisfaction with Overall Quality of Parks and Recreation," Austin's Parks and Recreation Department ranked #3 when compared to large US cities. The Department's overall satisfaction rating of 75% is 8% higher than the national average for large cities. The FY 2015-16 Budget continues the trend of supporting Parks and Recreation's ability to maintain a park system that not only exceeds the national standard, but also abides by the values of the Austin community.

Respondents rate overall satisfaction with Parks and Recreation at 75%

Measure	2013	2014
PARD Overall Satisfaction	73%	75%
National Average	67%	67%



Parks and Recreation
Significant Changes

General Fund

Revenue Changes	Dollars
Increased revenue from registration fees, rental fees, and other charges.	$640,540

Expenditure Changes	FTEs	Dollars
Citywide Cost Drivers		
Additional funding to cover the cost of a 3% wage increase in FY 2015-16, to implement a Citywide market study, and to increase City contributions for health insurance by 12%.		$1,965,109
Decrease in vehicle fuel due to lower fuel prices over the last two fiscal years.		($338,240)
Increase of the cost of fleet maintenance.		$232,952
Increase to the Communications & Technology Management and Accrued Payroll transfers, partially offset with decreases to the Support Services, Liability Reserve, and Workers' Compensation transfers.		$718,482
Additional funding for health insurance and wage increases for temporary employees.		$1,009,833
Department Cost Drivers		
Transfer 5 FTEs to the Development Services Department, plus two vehicles and contractuals and commodities. This transfer was initiated by a Council resolution on June 27, 2013 to better align functions organizationally to best achieve the City's vision, goals, and Code requirements with respect to urban forestry.	(5.00)	($743,202)
Additional funding for operating costs for the Emergency Cold Weather Shelter Council mandate.		$15,837
Additional funding for parking meter contractual costs, payable to the Austin Transportation Department for Butler Shores, Emma S. Barrientos - Mexican American Cultural Center, and the boat landings located at Lake Austin - Walsh, Emma Long Metropolitan Park, and Walter E. Long Metropolitan Park.		$125,000
Remove storage of the Trail of Lights displays from the Rutherford Lane Campus and related facility lease costs.		($83,687)
Allocate $32,000 to meet demand at Asian American Resource Center senior congregate meals program.		$32,000

New Investments

Increase contractual and commodities to support new, renovated, and existing PARD facilities. Costs include maintenance fees, utility fees, compensation for temporary staff, renovations for ADA compliance at PARD facilities, and facility maintenance		$108,385
Nine months of funding for a maintenance worker to improve preventative maintenance, mowing, landscaping, and other demand requests to new or expanded facilities.	1.00	$45,050
Nine months of funding for a Park Ranger Supervisor to mitigate expanded park hours and increase supervision of the Park Ranger Program.	1.00	$64,633
Nine months of funding for a heavy equipment operator to support the Capital Improvements Program (CIP).	1.00	$49,971
Nine months of funding for 8.0 Recreation Programs Specialists to provide administrative and community support to various recreation centers and the Asian American Resource Center.	8.00	$399,767
Twelve months of funding for an additional staff for the Dove Springs Recreation Center.	2.00	$156,352
Twelve months of funding for a program coordinator to create a Hispanic/Latino Leadership Program at the Emma S. Barrientos - Mexican American Cultural Center.	1.00	$78,560
Twelve months of funding for a recreation programs coordinator, plus additional funding for temporary employees and associated costs to expand Youth Programs to 20 parks in underserved areas.	1.00	$200,000
Twelve months of funding for one position to maintain safe trails and playgrounds.	1.00	$75,000
Twelve months of funding for one position and associated costs for the Tejano Healthy Walking Trails.	1.00	$75,000

Golf Fund

Revenue Changes	Dollars
Increased revenue from golf green fees from various facilities, golf cart rentals, range sales, athletic sales, food, and other concession sales.	$388,044

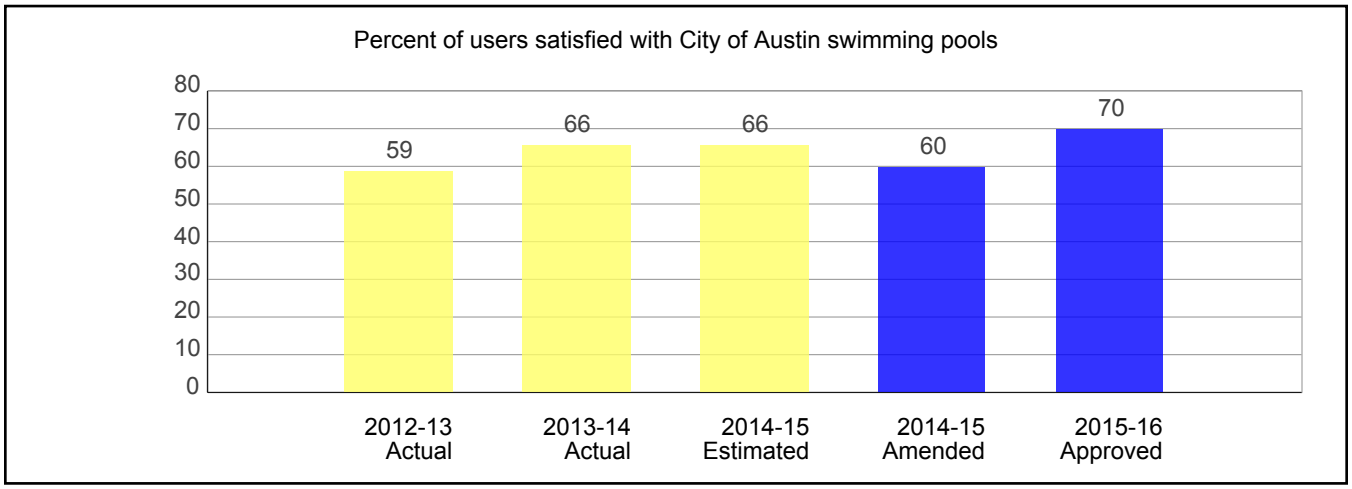
Expenditure Changes	Dollars
Citywide Cost Drivers Additional funding to cover the cost of a 3% wage increase in FY 2015-16, to implement a Citywide market study, and to increase City contributions for health insurance by 12%.	$125,992
An increase in funding to accommodate the cost of a water rate increase.	$175,924
Decrease in vehicle fuel due to lower fuel prices over the last two fiscal years.	($45,548)
Remove reimbursement of CIP charge and transfer to CIP Fund.	($70,000)
Additional funding for health insurance and wage increases for temporary employees.	$95,375

Parks and Recreation
Budget Detail by Activity

Program: Community Services

Activity: Aquatics

The purpose of the Aquatics activity is to provide safe aquatic facilities to residents and visitors so they can have a safe swim experience and to provide educational water programming to residents and visitors so they can have a lifelong safe swim experience.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	53,289	89,687	71,000	70,000	70,000
General Fund	5,265,590	6,387,250	6,713,344	6,577,406	6,659,298
Total Requirements	**$5,318,880**	**$6,476,936**	**$6,784,344**	**$6,647,406**	**$6,729,298**
Full-Time Equivalents					
General Fund					
Civilian	26.50	28.50	36.25	36.25	36.25
Total FTEs	**26.50**	**28.50**	**36.25**	**36.25**	**36.25**
Performance Measures					
Number of patron injuries at pools	490	316	316	300	300
Percent of aquatics program participants reporting an improvement to their quality of life	99	93	96	80	90
Percent of users satisfied with City of Austin swimming pools	59	66	66	60	70
Pool visits	1,312,941	1,202,587	1,400,000	2,000,000	1,846,156

Services

Public swimming, aquatic maintenance, swim lessons, swim team programs; aquatic movie nights

Contact

Cheryl Bolin, Division Manager, 512-974-3920

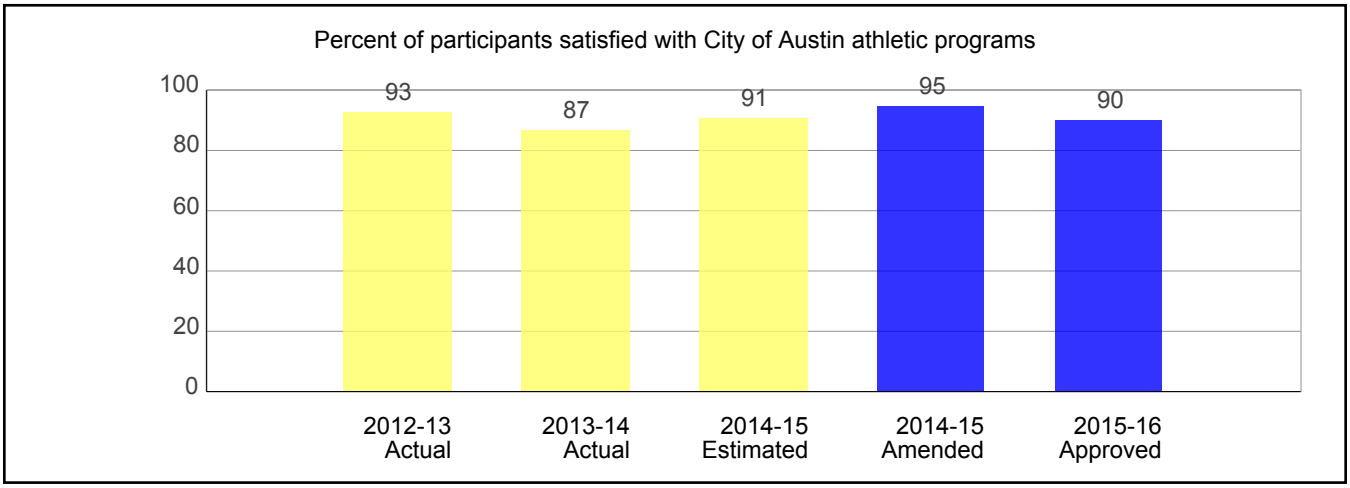
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Parks and Recreation
Budget Detail by Activity

Program: Community Services

Activity: Athletics

The purpose of the Athletics activity is to provide a variety of quality sports programs for the Austin community and visitors so they have well-organized, affordable sports experiences.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	188,325	163,696	56,091	0	0
General Fund	2,524,355	2,703,765	2,792,954	2,792,954	2,802,459
Total Requirements	**$2,712,679**	**$2,867,461**	**$2,849,045**	**$2,792,954**	**$2,802,459**
Full-Time Equivalents					
General Fund					
Civilian	16.00	17.00	20.00	20.00	19.00
Total FTEs	**16.00**	**17.00**	**20.00**	**20.00**	**19.00**
Performance Measures					
Number of patron injuries during athletic programs	New Meas	1	1	0	1
Percent of athletic league participants satisfied with the quality of outdoor athletic fields	61	57	57	65	70
Percent of athletics program participants reporting an improvement to their quality of life	92	92	92	80	92
Percent of participants satisfied with City of Austin athletic programs	93	87	91	95	90
Youth sports participants	18,475	23,769	24,500	24,500	25,000

Services

Sports leagues, sports tournaments, ballfield reservations, recreational activities, merchandise sales, track and field, tennis contract administration

Contact

Patrick Corona, Division Manager, 512-974-9482

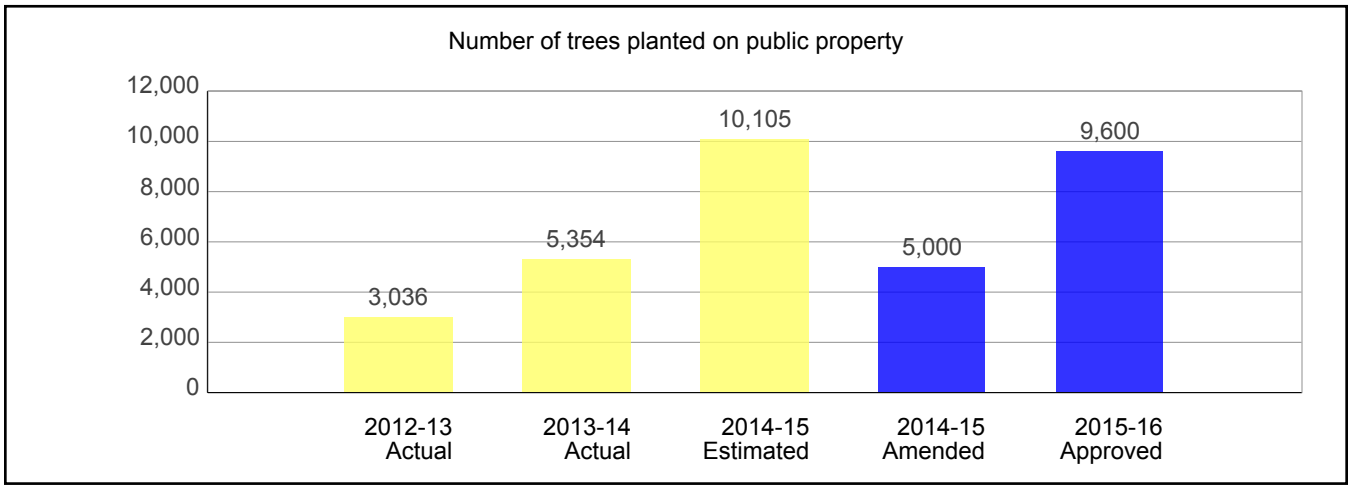
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Parks and Recreation
Budget Detail by Activity

Program: Community Services

Activity: Forestry

The purpose of the Forestry activity is to provide park tree care services, tree planting, and tree education in order to provide the Austin community with a safe and healthy urban forest.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	178,220	305,327	451,724	451,724	45,000
General Fund	1,734,036	2,583,519	2,703,420	2,703,420	2,161,008
Total Requirements	**$1,912,256**	**$2,888,845**	**$3,155,144**	**$3,155,144**	**$2,206,008**
Full-Time Equivalents					
General Fund					
Civilian	24.00	33.00	33.00	33.00	28.00
Total FTEs	**24.00**	**33.00**	**33.00**	**33.00**	**28.00**
Performance Measures					
Number of public trees receiving maintenance	5,088	9,019	25,326	24,060	24,060
Number of trees planted on public property	3,036	5,354	10,105	5,000	9,600
Percent of public trees receiving maintenance	2	3	5	5	5

Services

Public tree care; tree planting; public education and outreach; site level planning and design review for tree impacts on parkland; emergency response; internal and external training

Contact

Pat Fuller, Division Manager, 512-978-2601

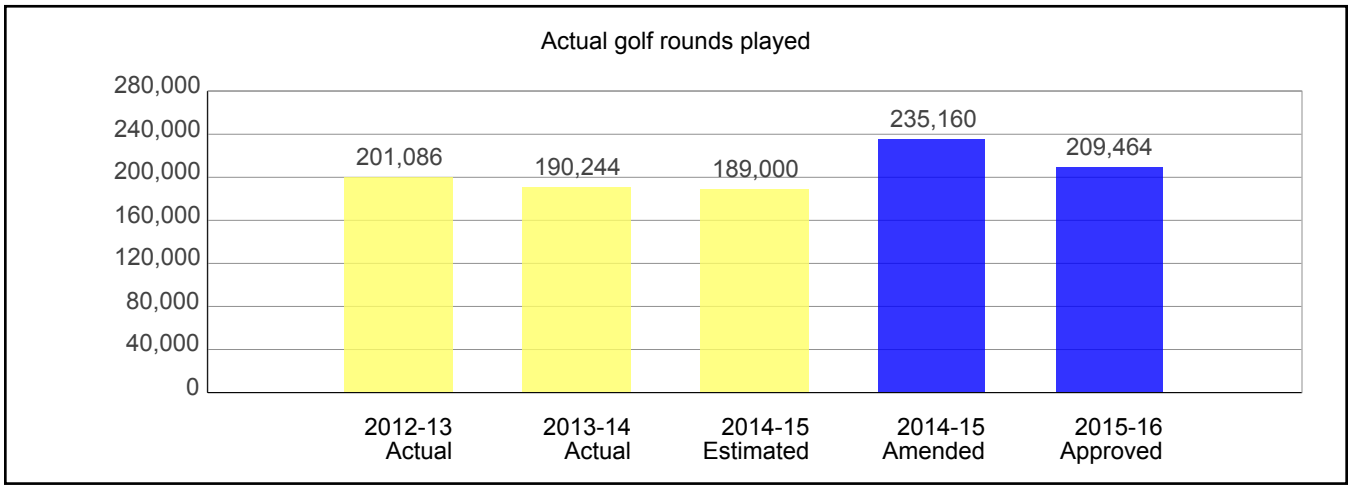
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Parks and Recreation
Budget Detail by Activity

Program: Community Services

Activity: Golf

The purpose of the Golf activity is to provide golf services to the Austin community so they can have quality facilities at an affordable tiered price structure.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	636,626	124,183	507,653	30,000	0
Golf Fund	5,562,777	5,662,801	5,290,081	6,533,573	6,835,352
Total Requirements	**$6,199,403**	**$5,786,984**	**$5,797,734**	**$6,563,573**	**$6,835,352**
Full-Time Equivalents					
Golf Fund					
Civilian	33.00	38.00	41.00	41.00	41.00
Total FTEs	**33.00**	**38.00**	**41.00**	**41.00**	**41.00**
Performance Measures					
Actual golf rounds played	201,086	190,244	189,000	235,160	209,464
Number of patron injuries at golf courses	New Meas	3	1	1	1
Overall satisfaction rating with the City of Austin golf experience	New Meas	New Meas	83	80	80
Revenue per round	29.46	30.73	30.84	26.97	29.3

Services

Golf lessons, play, and course maintenance and rentals; merchandise sales

Contact

Kevin Gomillion, Division Manager, 512-974-9351

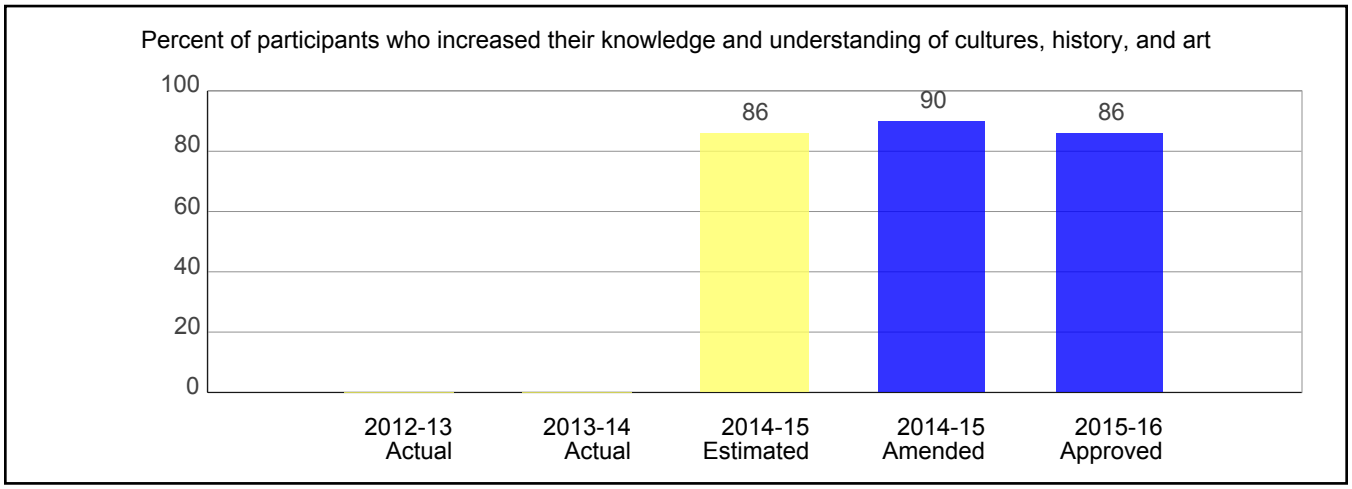
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Parks and Recreation
Budget Detail by Activity

Program: Community Services

Activity: Museums & Cultural Programs

The purpose of the Museums and Cultural Programs activity is to provide cultural experiences, celebrate Austin's history, and engage our communities in the arts by providing facilities and programs that celebrate Austin's diversity, cultivate lifelong learning and create opportunities for advancing quality of life and economic vitality for Austin's diverse population.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	103,880	123,257	126,288	40,000	0
General Fund	3,941,622	5,004,938	4,995,172	5,006,738	5,373,493
Grants	72,000	68,897	102,031	236,000	52,500
Total Requirements	**$4,117,502**	**$5,197,092**	**$5,223,491**	**$5,282,738**	**$5,425,993**
Full-Time Equivalents					
General Fund					
Civilian	43.00	45.50	47.50	47.50	50.50
Total FTEs	**43.00**	**45.50**	**47.50**	**47.50**	**50.50**
Performance Measures					
Attendance at free cultural special events	New Meas	New Meas	New Meas	New Meas	110,000
Number of patron injuries at museums and cultural centers	New Meas	95	86	82	82
Percent of art and cultural program participants reporting an improvement to their quality of life	70	75	95	80	80
Percent of participants who increased their knowledge and understanding of cultures, history, and art	New Meas	New Meas	86	90	86
Visits to educational and cultural facilities	302,778	329,734	281,830	281,830	281,830

Services

Educational programming for youth, adults, and seniors that focuses on history, the arts, and culturally relevant activities; exhibitions showcasing art, historical artifacts, and cultural displays; performances including theatrical dramas, musicals, dance, and concerts; public and special events that highlight special occasions in the diverse communities we serve and collaborations with community providers of arts and cultural activities; community meetings, community engagement activities, and provides rentals; senior meals, economic development activities, and providing access to City services for diverse communities

Contact

Laura Esparza, Division Manager, 512-974-4001

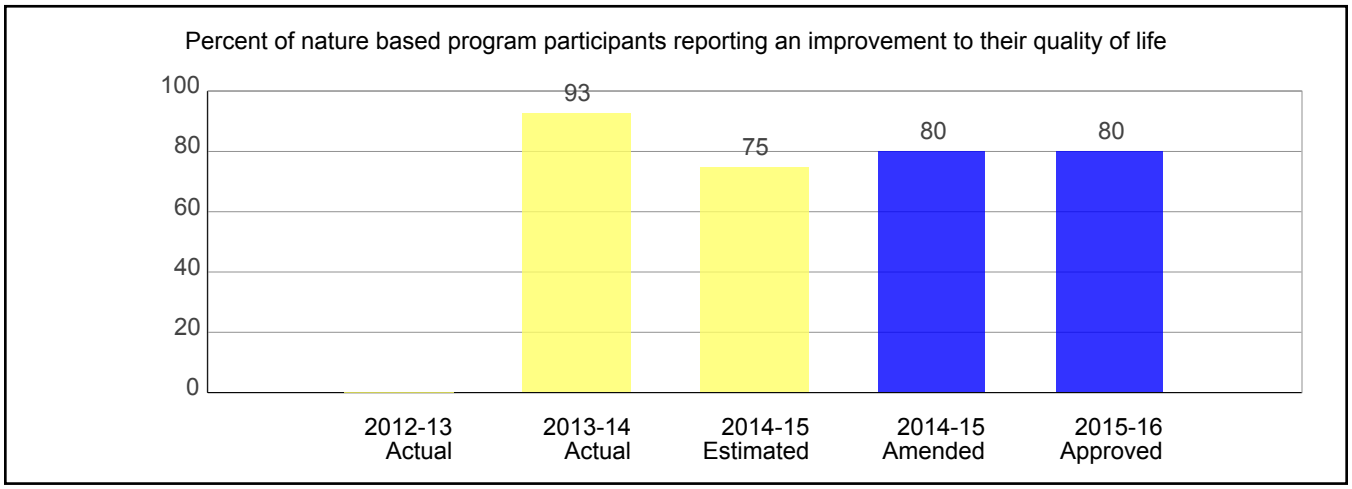
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Parks and Recreation
Budget Detail by Activity

Program: Community Services

Activity: Nature Based Centers

The purpose of the Nature Based Centers activity is to provide Educational activities at the Austin Nature Science Center, Camacho Activity Center, and Zilker Botanical Garden.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	105,262	146,699	199,000	48,000	48,000
General Fund	2,936,170	2,876,741	3,100,947	3,100,947	3,367,874
Total Requirements	**$3,041,432**	**$3,023,440**	**$3,299,947**	**$3,148,947**	**$3,415,874**
Full-Time Equivalents					
General Fund					
Civilian	38.75	37.75	37.75	37.75	37.75
Total FTEs	**38.75**	**37.75**	**37.75**	**37.75**	**37.75**
Performance Measures					
New participants enrolled in environmental education programs	New Meas	New Meas	New Meas	New Meas	1,390
Number of patron injuries at nature based centers	39	50	122	116	116
Percent of nature based program participants reporting an improvement to their quality of life	New Meas	93	75	80	80

Services

Educational activities at the Austin Nature Science Center, Camacho Activity Center, and Zilker Botanical Garden

Contact

Pat Fuller, Division Manager, 512-978-2601

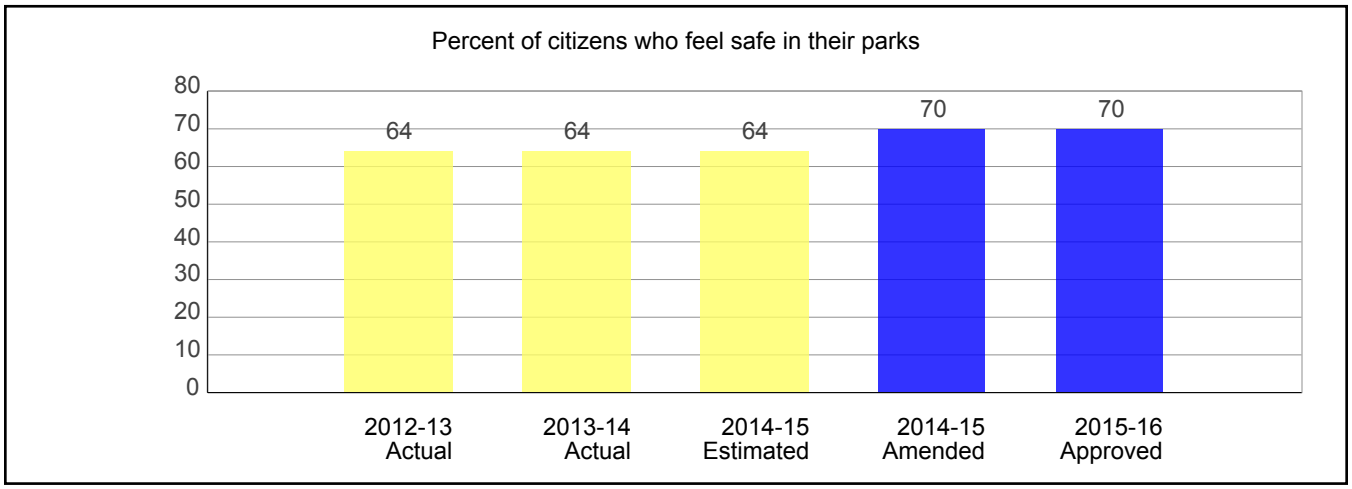
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Parks and Recreation
Budget Detail by Activity

Program: Community Services

Activity: Park Ranger Programs

The purpose of the Park Ranger activity is to provide educational services, safety and security in Austin's parks and recreational facilities.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	1,794	4,354	0	0	0
General Fund	1,261,492	1,355,414	1,730,757	1,730,757	1,913,047
Total Requirements	**$1,263,286**	**$1,359,767**	**$1,730,757**	**$1,730,757**	**$1,913,047**
Full-Time Equivalents					
General Fund					
Civilian	22.00	22.00	24.00	24.00	26.00
Total FTEs	**22.00**	**22.00**	**24.00**	**24.00**	**26.00**
Performance Measures					
Acres mitigated for invasive plants (including poison ivy)	New Meas	New Meas	New Meas	New Meas	5
Number of park ranger safety contacts with park patrons	2,523	2,441	2,724	2,588	2,588
Number of patron injuries during park ranger programs	New Meas	0	0	0	3
Park ranger educational contacts with park patrons	1,739	6,867	7,500	7,875	7,875
Percent of citizens who feel safe in their parks	64	64	64	70	70

Services

Education, community outreach, environmental awareness programs, safety inspections, and park security

Contact

Pat Fuller, Division Manager, 512-978-2601

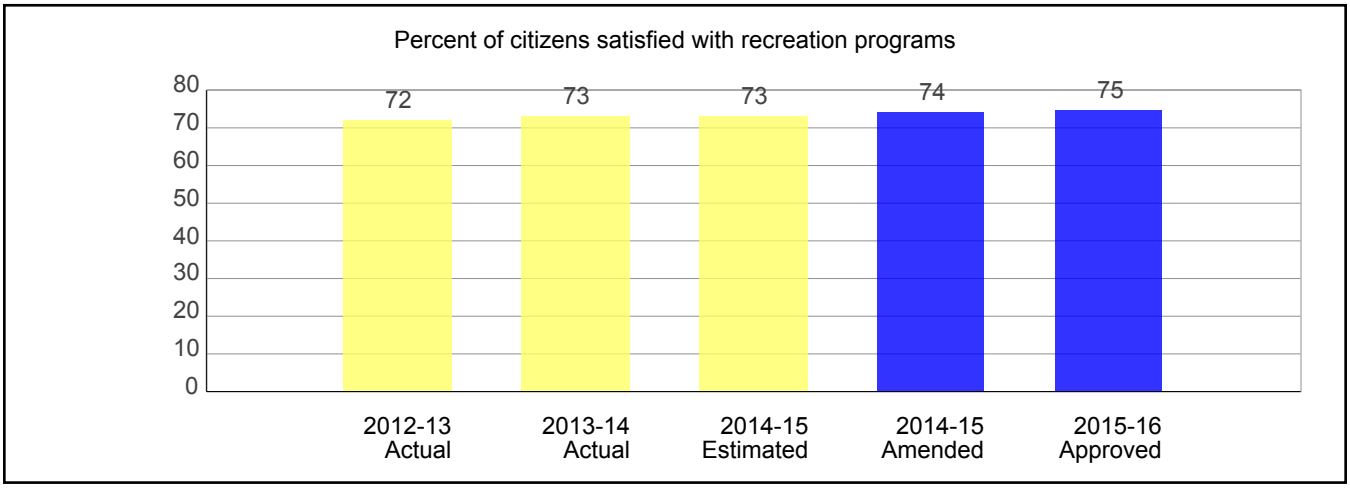
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Parks and Recreation
Budget Detail by Activity

Program: Community Services

Activity: Recreation & Program Services

The purpose of the Recreation and Program Services activity is to provide diverse, supervised, and affordable recreational programs and community services to youth, adults, and seniors in Austin.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	151,949	243,009	93,678	0	0
General Fund	13,370,337	14,372,858	14,278,558	14,214,840	15,132,097
Grants	111,944	133,068	153,000	128,000	135,500
Total Requirements	**$13,634,230**	**$14,748,935**	**$14,525,236**	**$14,342,840**	**$15,267,597**
Full-Time Equivalents					
General Fund					
Civilian	128.75	127.75	127.75	127.75	135.75
Grants	3.00	3.00	3.00	3.00	0.00
Total FTEs	**131.75**	**130.75**	**130.75**	**130.75**	**135.75**
Performance Measures					
Customer return rate	New Meas	New Meas	New Meas	New Meas	20
Number of patron injuries at recreation and senior centers	330	292	272	258	258
Participants in parks and recreation teen programs	705	935	1,105	1,216	1,216
Percent of recreation program participants reporting an improvement to their quality of life	94	95	93	80	93
Percent of users satisfied with recreation programs	New Meas	New Meas	New Meas	New Meas	80
Seniors enrolled in organized programs at Senior Centers	1,550	1,640	1,640	1,640	1,800
Youth served through organized programs at Recreation Centers	6,248	7,664	8,000	7,677	8,000
Percent of citizens satisfied with recreation programs	**72**	**73**	**73**	**74**	**75**

Services

After school programs; camps; classes for all ages; sports leagues; nutrition classes; nature programs; arts and crafts

Contact

Lucas Massie, Division Manager, 512-476-9193

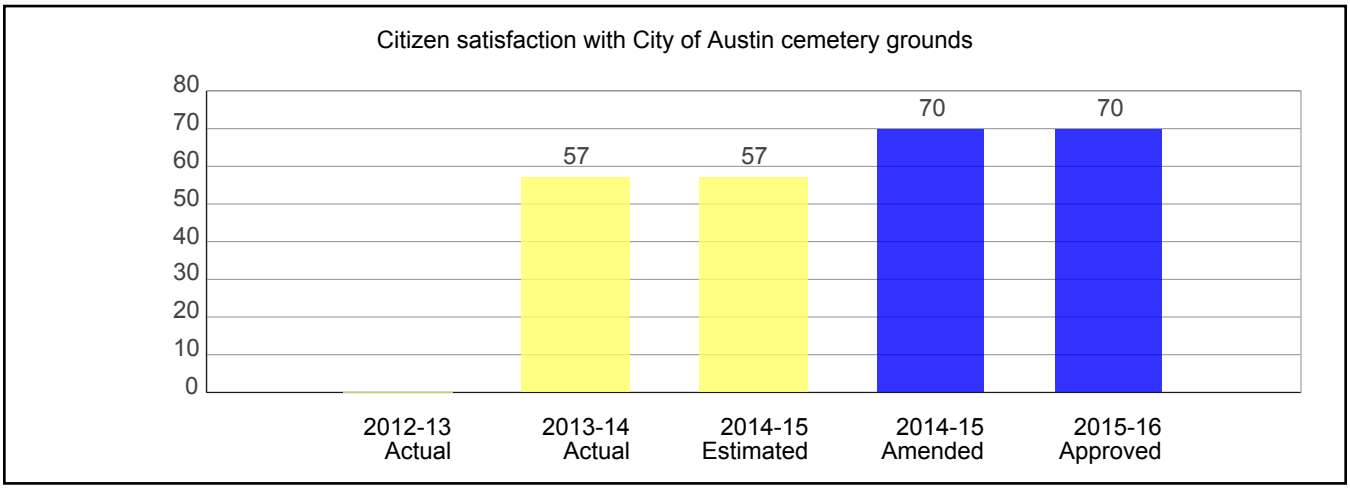
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Parks and Recreation
Budget Detail by Activity

Program: Parks, Planning, Development & Operations

Activity: Cemetery Operations

The purpose of the Cemetery Operations activity is to provide burial service arrangements and to maintain landscaping and infrastructure at the five City-owned cemeteries in a condition that maintains public health, safety, comfort and welfare.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	740,819	394,964	0	0	0
General Fund	493,520	1,975,726	2,345,134	2,358,134	2,405,102
Total Requirements	**$1,234,339**	**$2,370,690**	**$2,345,134**	**$2,358,134**	**$2,405,102**
Full-Time Equivalents					
General Fund					
Civilian	2.00	22.00	20.00	20.00	20.00
Total FTEs	**2.00**	**22.00**	**20.00**	**20.00**	**20.00**
Performance Measures					
Cemetery operations cost per acre maintained	New Meas	11,049	13,650	13,187	13,650
Citizen satisfaction with City of Austin cemetery grounds	New Meas	57	57	70	70
Customer satisfaction with the customer service provided by City of Austin cemetery staff	New Meas	New Meas	New Meas	New Meas	70

Services

Collection of fees for sales of plots and burial services, arrangement of interment and disinterment services, general landscaping, customer service, information and research for historical and genealogy searches; infrastructure maintenance and repairs, equipment care and replacement, supervision of contractors, vendors and other service providers, community engagement, interaction with funeral service providers

Contact

Tony Arnold, Project Manager, 512-974-9501

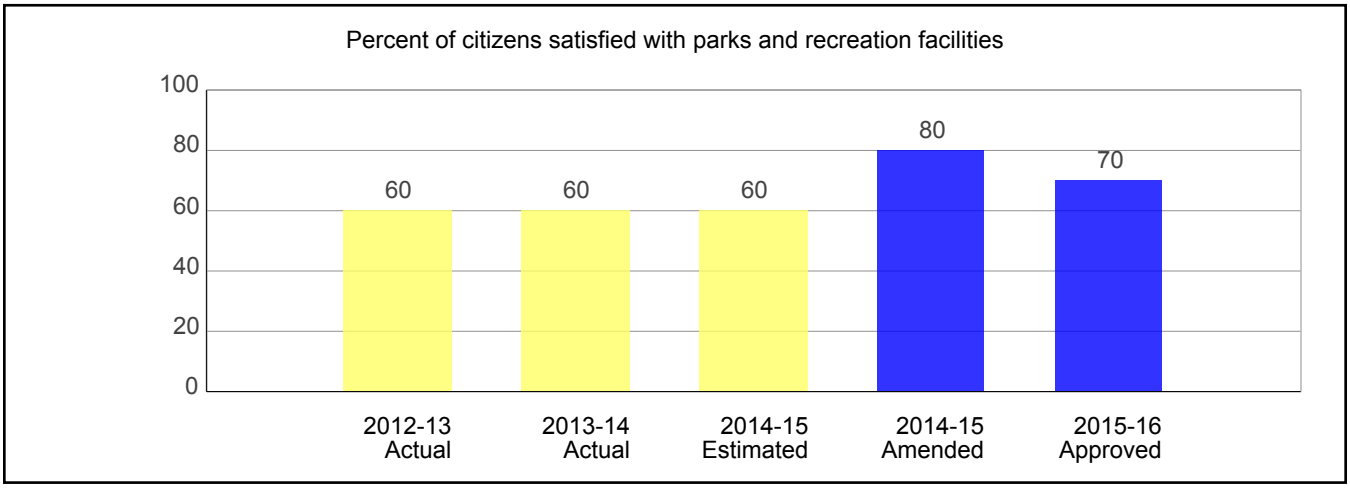
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Parks and Recreation
Budget Detail by Activity

Program: Parks, Planning, Development & Operations

Activity: Facility Services

The purpose of the Facility Services activity is to provide quality facility maintenance services for PARD facilities in order to maintain a usable and safe environment for the public and staff.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	114,376	168,668	63,427	0	0
General Fund	3,494,859	3,871,338	3,789,314	3,790,564	3,883,167
Grants	0	51,104	0	0	0
Total Requirements	**$3,609,236**	**$4,091,110**	**$3,852,741**	**$3,790,564**	**$3,883,167**
Full-Time Equivalents					
General Fund					
Civilian	40.00	36.63	32.50	32.50	34.00
Total FTEs	**40.00**	**36.63**	**32.50**	**32.50**	**34.00**
Performance Measures					
Facilities completely closed due to structural failures	New Meas	New Meas	New Meas	New Meas	0
Percent of citizens satisfied with parks and recreation facilities	60	60	60	80	70

Services

Facility repairs, preventive maintenance, priority response, building plumbing

Contact

Tony Arnold, Project Manager, 512-974-9501

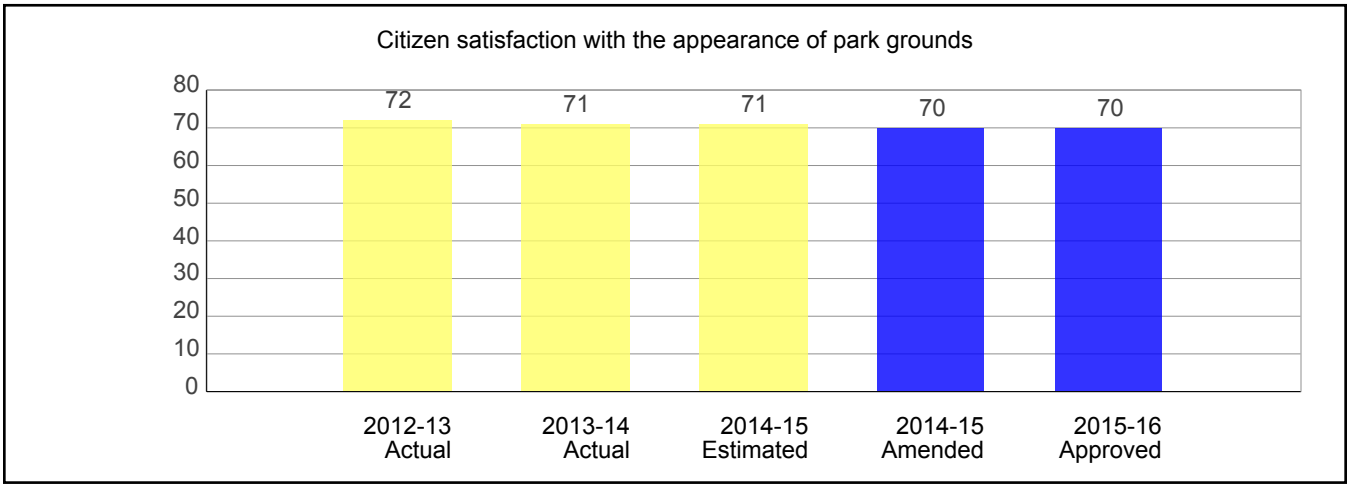
Bold Measure = Key Indicator

Parks and Recreation
Budget Detail by Activity

Program: Parks, Planning, Development & Operations

Activity: Grounds Maintenance

The purpose of the Grounds Maintenance activity is to conduct routine park maintenance in order to provide the Austin community with clean, safe, and well-maintained parks.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	1,474,165	1,745,733	1,809,337	1,132,423	1,329,638
General Fund	10,455,576	11,559,974	13,123,051	13,469,372	13,494,095
Total Requirements	**$11,929,741**	**$13,305,707**	**$14,932,388**	**$14,601,795**	**$14,823,733**
Full-Time Equivalents					
General Fund					
Civilian	125.50	159.88	162.25	162.25	159.75
Total FTEs	**125.50**	**159.88**	**162.25**	**162.25**	**159.75**
Performance Measures					
Number of developed park acreage	12,671	13,058	13,111	13,154	13,151
Ratio of developed and undeveloped park acres per grounds maintenance FTE	176	128	136	137	136
Citizen satisfaction with the appearance of park grounds	**72**	**71**	**71**	**70**	**70**

Services

Daily park service, park outdoor repairs/improvements, mowing/weed trimming, trail maintenance, emergency storm damage, equipment maintenance, playscape maintenance and inspection, horticulture, graffiti removal

Contact

Charles Vaclavik, Division Manager, 512-974-9471

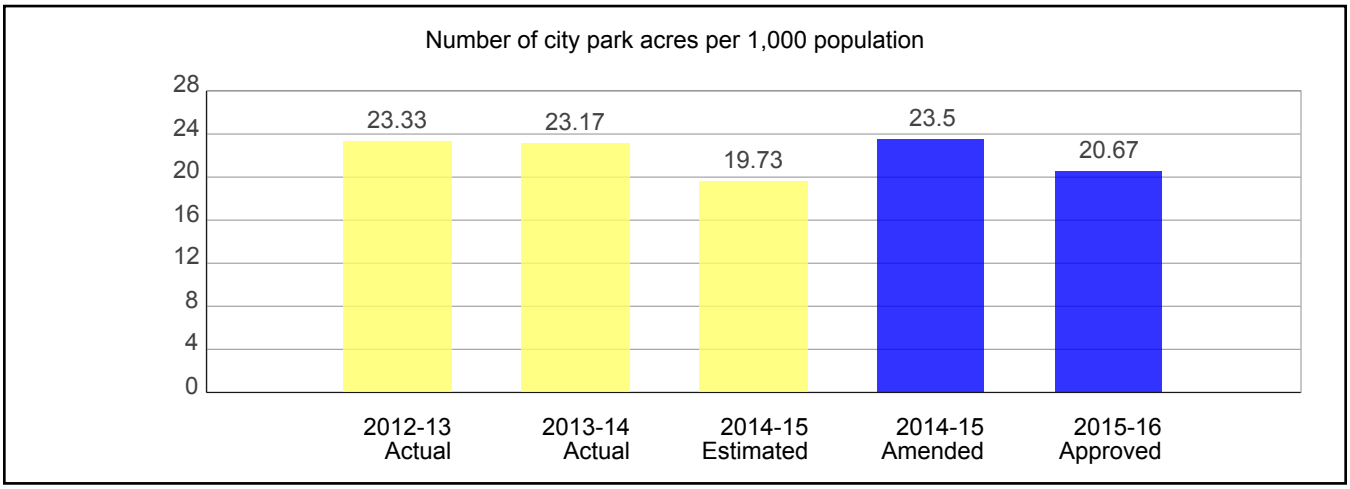
Bold Measure = Key Indicator

Parks and Recreation
Budget Detail by Activity

Program: Parks, Planning, Development & Operations

Activity: Park Planning & Development

The purpose of the Park Planning and Development activity is to make facility improvements, increase the availability of recreational opportunities, and to provide planning, analysis, advice, construction, coordination, and acquisition in a timely, community-based manner.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	2,254,386	2,142,614	2,271,093	2,176,678	2,224,142
General Fund	1,145,900	1,389,670	1,634,320	1,634,320	1,914,085
Grants	700,000	822,000	1,259,500	747,000	0
Total Requirements	**$4,100,286**	**$4,354,284**	**$5,164,913**	**$4,557,998**	**$4,138,227**
Full-Time Equivalents					
General Fund					
Civilian	38.50	37.00	37.00	37.00	38.00
Total FTEs	**38.50**	**37.00**	**37.00**	**37.00**	**38.00**
Performance Measures					
Number of newly developed public / private partnerships	5	6	5	5	5
Percent of CIP projects completed	70	86	89	70	70
Total acres of new parkland acquired through parkland dedication	24	21	28	38	28
Total acres of new parkland purchased	70	81	35	40	40
Number of city park acres per 1,000 population	**23.33**	**23.17**	**19.73**	**23.5**	**20.67**
Percent of CIP Spending Plan achieved	**New Meas**	**129**	**86**	**85**	**85**

Services

Manage the construction of park improvements, design and approve park plans and improvements, parkland acquisition

Contact

Ricardo Soliz, Division Manager, 512-974-9452; Marty Stump, Assistant Director, 512-974-9460

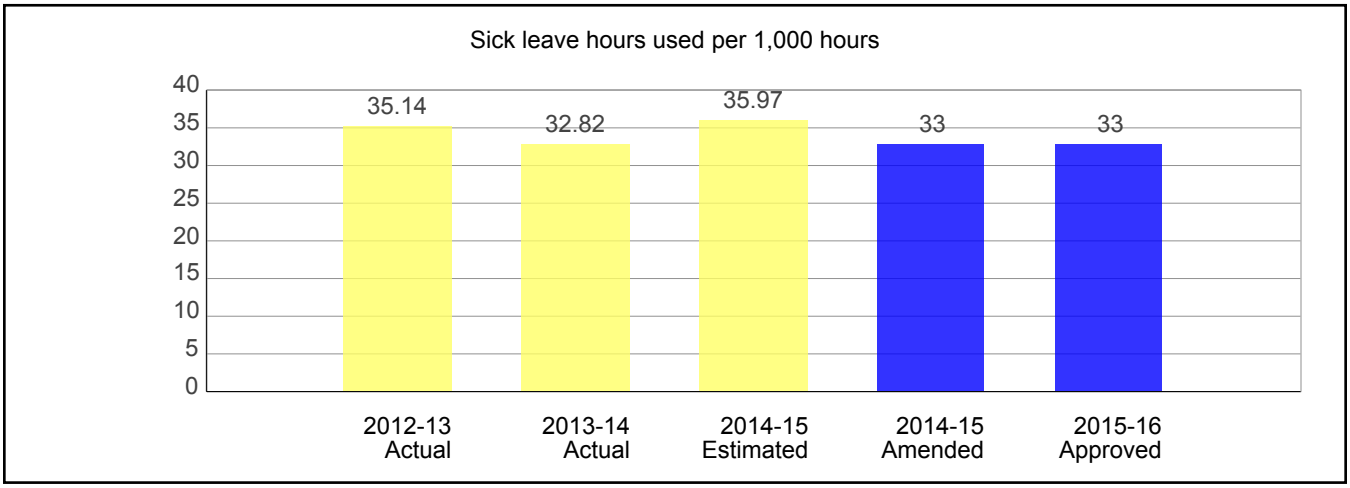
Bold Measure = Key Indicator

Parks and Recreation
Budget Detail by Activity

Program: Support Services

Activity: Departmental Support Services

The purpose of the Departmental Support Services activity is to provide administrative and managerial support to the department in order to produce more effective services.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	511,520	433,820	405,160	400,000	400,000
General Fund	5,163,361	4,932,713	5,606,120	5,637,545	7,146,923
Total Requirements	**$5,674,881**	**$5,366,533**	**$6,011,280**	**$6,037,545**	**$7,546,923**
Full-Time Equivalents					
General Fund					
Civilian	55.75	55.75	59.75	59.75	64.75
Total FTEs	**55.75**	**55.75**	**59.75**	**59.75**	**64.75**
Performance Measures					
Annual volunteer hours	New Meas	New Meas	20,000	20,000	22,000
Employee Turnover Rate	8.67	8.83	8	8	8
Lost Time Injury Rate Per the Equivalent of 100 Employees	3.48	1.98	1.16	1.75	1.75
Number of employee injuries	139	163	118	118	118
Sick leave hours used per 1,000 hours	35.14	32.82	35.97	33	33
ParkScore Ranking: park quality rating out of 100	**New Meas**	**49**	**57.5**	**50**	**57.5**

Services

Office of the Director, financial, human resources, IT, and public information support; customer service, audit/internal review; Staff and Council meetings and Boards and Commissions support

Contact

Angela Means, Division Manager, 512-974-6712

Bold Measure = Key Indicator

Parks and Recreation
Budget Detail by Activity

Program:Transfers and Other Requirements

Activity: All Activities

The purpose of the Transfers and Other Requirements program is to account for transfers and other departmental requirements at the fund or agency level.

Graph Not Applicable

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	320	100	0	0	0
General Fund	26,836	54,064	8,087,389	7,883,483	8,761,445
Golf Fund	670,537	661,202	693,984	693,987	640,150
Total Requirements	**$697,693**	**$715,366**	**$8,781,373**	**$8,577,470**	**$9,401,595**

Services

Citywide administrative and information technology support; Workers' compensation; Liability reserve; Accrued payroll

Contact

Angela Means, Division Manager, 512-974-6712

Beginning in FY 2014-15, certain administrative and personnel cost centers have been allocated to individual departments. In prior years, these expenditures were budgeted for in aggregate at the Support Services Fund level.

Parks and Recreation: 2015-16

General Fund	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Community Services	**$31,033,602**	**$35,284,484**	**$36,315,152**	**$36,127,062**	**$37,409,276**
Aquatics	5,265,590	6,387,250	6,713,344	6,577,406	6,659,298
Athletics	2,524,355	2,703,765	2,792,954	2,792,954	2,802,459
Forestry	1,734,036	2,583,519	2,703,420	2,703,420	2,161,008
Museums & Cultural Programs	3,941,622	5,004,938	4,995,172	5,006,738	5,373,493
Nature Based Centers	2,936,170	2,876,741	3,100,947	3,100,947	3,367,874
Park Ranger Programs	1,261,492	1,355,414	1,730,757	1,730,757	1,913,047
Recreation & Program Services	13,370,337	14,372,858	14,278,558	14,214,840	15,132,097
Parks, Planning, Development & Operations	**$15,589,854**	**$18,796,709**	**$20,891,819**	**$21,252,390**	**$21,696,449**
Cemetery Operations	493,520	1,975,726	2,345,134	2,358,134	2,405,102
Facility Services	3,494,859	3,871,338	3,789,314	3,790,564	3,883,167
Grounds Maintenance	10,455,576	11,559,974	13,123,051	13,469,372	13,494,095
Park Planning & Development	1,145,900	1,389,670	1,634,320	1,634,320	1,914,085
Support Services	**$5,163,361**	**$4,932,713**	**$5,606,120**	**$5,637,545**	**$7,146,923**
Departmental Support Services	5,163,361	4,932,713	5,606,120	5,637,545	7,146,923
Transfers and Other Requirements	**$26,836**	**$54,064**	**$8,087,389**	**$7,883,483**	**$8,761,445**
Other Requirements	26,836	31,938	286,615	164,275	430,692
Transfers	0	22,126	7,800,774	7,719,208	8,330,753
Total	**$51,813,653**	**$59,067,969**	**$70,900,480**	**$70,900,480**	**$75,014,093**
Full-Time Equivalents (FTEs)					
Community Services	**299.00**	**311.50**	**326.25**	**326.25**	**333.25**
Aquatics	26.50	28.50	36.25	36.25	36.25
Athletics	16.00	17.00	20.00	20.00	19.00
Forestry	24.00	33.00	33.00	33.00	28.00
Museums & Cultural Programs	43.00	45.50	47.50	47.50	50.50
Nature Based Centers	38.75	37.75	37.75	37.75	37.75
Park Ranger Programs	22.00	22.00	24.00	24.00	26.00
Recreation & Program Services	128.75	127.75	127.75	127.75	135.75
Parks, Planning, Development & Operations	**206.00**	**255.51**	**251.75**	**251.75**	**251.75**
Cemetery Operations	2.00	22.00	20.00	20.00	20.00
Facility Services	40.00	36.63	32.50	32.50	34.00
Grounds Maintenance	125.50	159.88	162.25	162.25	159.75
Park Planning & Development	38.50	37.00	37.00	37.00	38.00
Support Services	**55.75**	**55.75**	**59.75**	**59.75**	**64.75**
Departmental Support Services	55.75	55.75	59.75	59.75	64.75
Total	**560.75**	**622.76**	**637.75**	**637.75**	**649.75**

Parks and Recreation: 2015-16

Golf Fund

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Community Services	**$5,562,777**	**$5,662,801**	**$5,290,081**	**$6,533,573**	**$6,835,352**
Golf	5,562,777	5,662,801	5,290,081	6,533,573	6,835,352
Transfers and Other Requirements	**$670,537**	**$661,202**	**$693,984**	**$693,987**	**$640,150**
Other Requirements	7,644	4,738	9,591	9,591	27,971
Transfers	662,893	656,464	684,393	684,396	612,179
Total	**$6,233,314**	**$6,324,003**	**$5,984,065**	**$7,227,560**	**$7,475,502**
Full-Time Equivalents (FTEs)					
Community Services	**33.00**	**38.00**	**41.00**	**41.00**	**41.00**
Golf	33.00	38.00	41.00	41.00	41.00
Total	**33.00**	**38.00**	**41.00**	**41.00**	**41.00**

Parks and Recreation: 2015-16

Grants

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Community Services	**$183,944**	**$201,965**	**$255,031**	**$364,000**	**$188,000**
Museums & Cultural Programs	72,000	68,897	102,031	236,000	52,500
Recreation & Program Services	111,944	133,068	153,000	128,000	135,500
Parks, Planning, Development & Operations	**$700,000**	**$873,104**	**$1,259,500**	**$747,000**	**$0**
Facility Services	0	51,104	0	0	0
Park Planning & Development	700,000	822,000	1,259,500	747,000	0
Total	**$883,944**	**$1,075,069**	**$1,514,531**	**$1,111,000**	**$188,000**
Full-Time Equivalents (FTEs)					
Community Services	**3.00**	**3.00**	**3.00**	**3.00**	**0.00**
Recreation & Program Services	3.00	3.00	3.00	3.00	0.00
Total	**3.00**	**3.00**	**3.00**	**3.00**	**0.00**

Parks and Recreation: 2015-16

Expense Refunds	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Community Services	**$1,419,345**	**$1,200,210**	**$1,505,434**	**$639,724**	**$163,000**
Aquatics	53,289	89,687	71,000	70,000	70,000
Athletics	188,325	163,696	56,091	0	0
Forestry	178,220	305,327	451,724	451,724	45,000
Golf	636,626	124,183	507,653	30,000	0
Museums & Cultural Programs	103,880	123,257	126,288	40,000	0
Nature Based Centers	105,262	146,699	199,000	48,000	48,000
Park Ranger Programs	1,794	4,354	0	0	0
Recreation & Program Services	151,949	243,009	93,678	0	0
Parks, Planning, Development & Operations	**$4,583,746**	**$4,451,979**	**$4,143,857**	**$3,309,101**	**$3,553,780**
Cemetery Operations	740,819	394,964	0	0	0
Facility Services	114,376	168,668	63,427	0	0
Grounds Maintenance	1,474,165	1,745,733	1,809,337	1,132,423	1,329,638
Park Planning & Development	2,254,386	2,142,614	2,271,093	2,176,678	2,224,142
Support Services	**$511,520**	**$433,820**	**$405,160**	**$400,000**	**$400,000**
Departmental Support Services	511,520	433,820	405,160	400,000	400,000
Transfers and Other Requirements	**$320**	**$100**	**$0**	**$0**	**$0**
Other Requirements	320	100	0	0	0
Total	**$6,514,931**	**$6,086,109**	**$6,054,451**	**$4,348,825**	**$4,116,780**

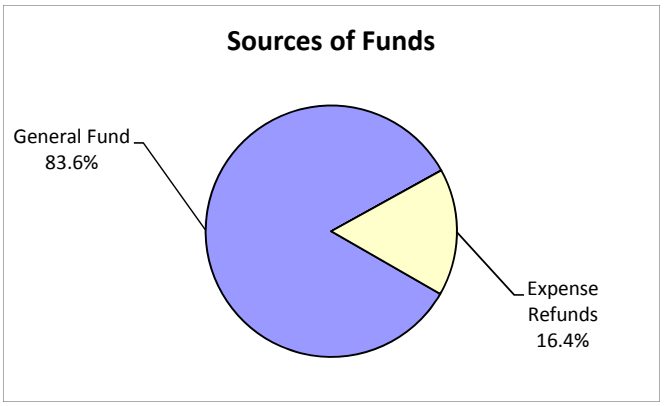

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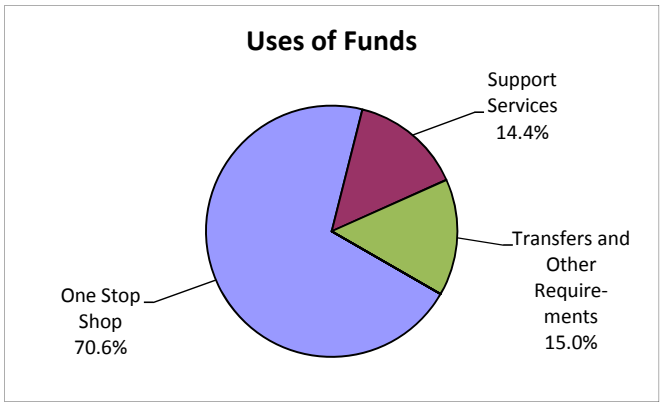


City of Austin
2015-2016
Approved
Budget

Volume I
Development

Development Services





Budget Overview

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
General Fund					
Revenue	$0	$0	$0	$0	$30,884,764
Requirements	$0	$0	$0	$0	$32,902,297
Full-Time Equivalents (FTEs)	0.00	0.00	0.00	0.00	324.00
Expense Refunds	$0	$0	$0	$0	$6,443,520
Total Budget	$0	$0	$0	$0	$39,345,817

In addition to the amount shown above, the FY 2015-16 Budget also includes $440,000 for capital and critical one-time costs

Prior to FY 2015-16, Development Services was shown in Planning and Development Review.

Development Services
Organization by Program and Activity for 2016

One Stop Shop

- Building Inspection
- Commercial Building Plan Review
- Development Assistance Center
- Land Use Review
- Permit Center
- Residential Review
- Site/Subdivision Inspection

Support Services

- Departmental Support Services

Transfers and Other Requirements

- Other Requirements
- Transfers

Development Services
Mission and Goals for 2016

Mission

The mission of the Development Services Department is to provide comprehensive development review and inspection services to build a better Austin.

Goals

Enhance and maintain for the public a single One Stop Shop location for development needs to promote efficient use of citizen and City staff time and resources

- 95% of building inspections performed within 24 hours
- 90% of on-time initial new residential zoning reviews
- 90% of initial commercial building plan reviews are completed within 21 days
- Improve percent of on-time subdivision and site plan initial reviews from 25% to 60% in FY 2015-16, with a long-term goal of 90% by FY 2018-19

Development Services Department

Message from the Director

In the FY 2015-16 Budget, the Development Services Department (DSD) is established as a part of the reorganization of the former Planning and Development Review Department (PDRD). The reorganization separated the planning and zoning aspects of PDRD into a separate department and kept the customer-centric development consultation, reviews, and inspections within DSD. The shift allows for a specific focus on improving the delivery of services.

Austin's bustling economy is a reflection of the number of new residents and businesses that call Austin home, the amount of expansion occurring within the City, and the increased tourism and conference related activities. The resulting impact is record setting requests for new site plans and permits and the resulting inspections for completed construction. In terms of residential construction activity, the department permitted 17,550 housing units in FY 2013-14, a 223% increase from FY 2009-10 when 7,861 units were permitted. Also in FY 2013-14, the department permitted 39.4 million square feet of non-residential buildings, a 140% increase from FY 2009-10 when 28.2 million square feet of non-residential buildings were permitted. The total estimated valuation of residential and non-residential permits was $3.1 billion, significantly added to the tax base of all taxing jurisdictions in Austin.

Permit applications are making their way through the process in greater quantities than in FY 2009-10. At the same time, a backlog of permit and reviews exists. The backlog is indicative of triple-digit increases in activity that are funneled through a process that does not have an appropriately calibrated level of staff and is being addressed through the use of overtime and temporary employees. As indicated by the numbers above, increased activity is getting through the process, but the lines for permitting and review continue to get longer.

A major accomplishment in FY 2014-15 was the external assessment completed by Zucker and Associates. The assessment involved multiple interviews and meetings with department employees, customers, stakeholders and residents. The final Zucker Report was received on May 8, 2015, and DSD has created an action plan to implement the recommendations over a multi-year period to achieve greater operational efficiencies and effectiveness of department programs, use of technology, management, communications, and performance measures. To implement the recommendations, increases to staff, community organization memberships and the training budget is included for FY 2015-16 and will be offset by service fee increases.

A major recommendation by Zucker and Associates is to account for the department revenues and expenses separately, similar to an enterprise fund. The department processes new development activity, and currently the user fees are below cost of service. Moving the department toward an enterprise fund model cannot be achieved if revenues from user fees do not exceed the department costs to provide the service. In the FY 2015-16 Budget, DSD is implementing new fees and increases to existing fees that will move department revenues to full cost of service and will provide the additional revenue necessary to offset the cost of staffing increases.

During FY 2015-16, DSD will continue converting to the new web-based AMANDA 6 version of the permit, review, and inspection management application. AMANDA, the online development portal, will be expanded to provide for online submission of applications and to increase the customer's ability to conduct development related business online. Additionally, the features and capabilities for mobile applications will be incorporated into the department's technology solutions. In FY 2014-15, DSD began testing electronic plan review (EPR) on telecom plans. EPR reduces the amount of time it takes to complete the initial and subsequent reviews as well reduces the need for the transport and storage of paper plans. In the next fiscal year, DSD will extend EPR to land use, site plan and building review.



Rodney Gonzales, Director

Budget Highlights

In the FY 2015-16 Budget, the Development Services Department (DSD) is established as a part of the reorganization of the former Planning and Development Review Department (PDRD). With the creation of the new department, PDRD transferred a budget totaling $28.6 million to now be accounted for in DSD. For FY 2015-16 the department's budget includes an increase of $1.2 million for wage adjustments, implementation of a City-wide market study, and the increase in City contributions for health insurance. In FY 2015-16, DSD's budget also increased by $2.0 million to fund nine months' salary plus one-time costs associated with adding 26 new positions to address Department support, workload issues, and the permit review backlog.

One Stop Shop

The One Stop Shop (OSS) was created to serve as a central location at One Texas Center where the community can address all of its development needs including review, permitting, and inspections. The OSS is comprised of several DSD divisions and representatives from other City departments located within the same building that are designed to work together to ensure that development in Austin meets both long and short term planning goals.

Development Assistance Center (DAC)

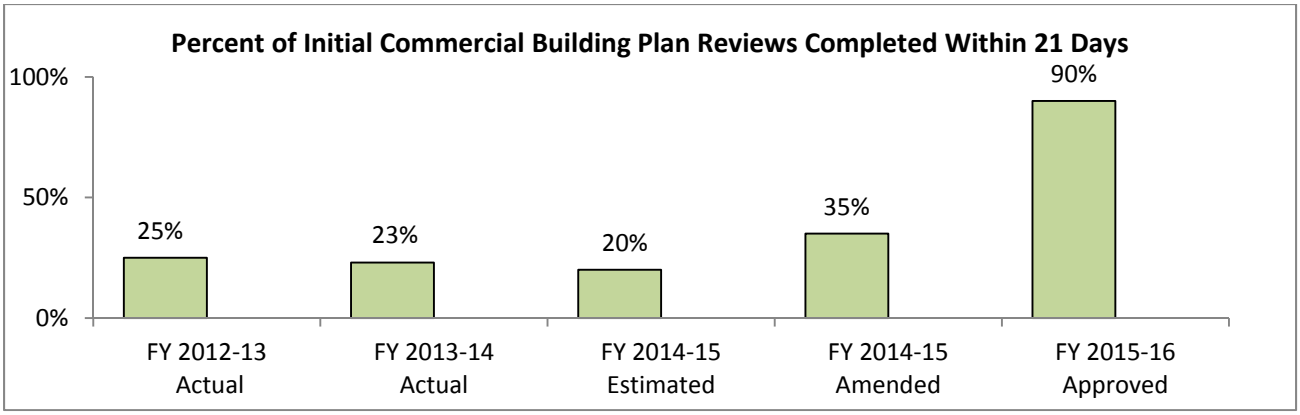
Depending on the complexity of the project and the familiarity of a citizen/applicant, the development process can begin in the Development Assistance Center, where a broad spectrum of technical staff provides specific guidance on the project. Alternatively, a more experienced applicant can apply directly to the Land Use Review division, which consists of site plan, subdivision, transportation, drainage/water quality, environmental review and notification and staff. In FY 2015-16, one planner position was added to support customer consultations and reduce wait times.

Building Inspection

Building inspectors ensure that construction is in compliance with applicable building codes of the City of Austin. Building inspectors are certified in specific areas of inspection. There are commercial and residential building inspectors, electrical inspectors, and plumbing and mechanical inspectors. Building codes are designed specifically to ensure the health and safety of structures for the benefit of everyone. The Building Inspections section has a goal to maintain an on-time inspection rate of 95% within 24 hours from call in. On-time inspections have been affected by an increase in remodeling permits, providing home owners with time-specific inspections for specific types of work, and complex land development code requirements. In FY 2015-16, two positions are added to Building Inspection to support on-time residential inspections and efficiency. A third position was added to assist with supervisory duties. Currently, 19 residential inspectors are supervised by one supervisor.

Commercial Building Plan Review

The Commercial Plan Review section provides the review function for commercial projects and also conducts a technical review of building plans for compliance with current building codes. After residential and commercial projects are reviewed, they are forwarded to the Permit Center. The FY 2015-16 budget includes four new positions in Commercial Building Plan Review to support on-time reviews and address the current backlog. The FY 2015-16 target for the performance measure of "Percent of Initial Commercial Building Plan Reviews Completed within 21 Days" is 90%. A fifth position is added to begin performing structural reviews, for which a fee will be assessed to offset the cost of the position.



Residential Review

All building construction on private property is classified as residential or commercial construction. On residential construction projects, Residential Plan Review provides a review to ensure that each project is constructed within the zoning for the tract of land and any special conditions such as the Residential Design and Compatibility Standards (McMansion) or Neighborhood Conservation Combining Districts (NCCD) regulations. In June 2011, in an effort to reduce the number of errors identified during the construction phase, Residential Plan Review began a technical review of one and two-family residential structures designed by a non-professional or upon request by a design professional. The FY 2015-16 budget includes funding for one administrative assistant for administrative support within the division.

Land Use Review

The Land Use Review Division reviews and permits site plan and subdivision applications for compliance with Chapters 25 and 30 of the Land Development Code. The FY 2015-16 Budget includes $0.7 million to transfer 5.0 urban forestry positions from the Parks and Recreation Department to the Urban Forestry Services Unit in Development Services. This was a result of Council initiated resolution number 20130627-070 to better align the urban forest functions organizationally to best achieve the City's vision, goals, and Code requirements with respect to urban forest. The Budget also includes $90,000 to transfer one environmental program coordinator, previously funded by the Office of Sustainability, to DSD's Urban Forestry Services Unit to assist with services related to planting and caring for the urban forest.

The performance measure "Percent of on-time subdivision and site plan initial reviews" has continued to decline, with an estimate of 25% in FY 2014-15. To improve toward a short-term goal of 60% and a long-term goal of 90%, the Budget includes additional resources for Land Use Review. Eight new positions are added to address recommendations made in the Zucker report and ongoing workload issues. Three of the new staff will provide dedicated assistance to the Development Assistance Center to reduce customer wait time, increase the number of customers served on time, support the review of site plan correction and exemption requests, and assist walk-in customers who are seeking information and guidance on the review process. One customer service position will reduce the backlog of application submittals. The other four positions include administrative support, planners, and one engineer position to support formal review of application submittals, supporting the tree review and inspection function, and provide improvement to public infrastructure inspections and observations.

Permit Center

The Permit Center collects appropriate fees and issues all appropriate building and specific trade permits. The Department plans to provide online applications for trade permits (mechanical, electrical, plumbing) by January 2016. On a daily basis, the Permit Center processes an average of 73 electronic fax trade permit requests in addition to the 132 walk-in customers. The advent of online applications will reduce workload and improve customer service wait times. And, the Permit Center customer wait areas will be expanded to include more customer seating.

Site/Subdivision Inspection

Some projects require the construction of public infrastructure such as water, wastewater, drainage facilities, streets, and sidewalks so that the site can be used as ultimately intended. The Site/Subdivision Inspection Division ensures that all infrastructure is built according to plans and specifications. The number and type of projects that are inspected can vary with the general economy of the region.

To ensure that illegal development does not occur and to ensure that legal development remains compliant with environmental regulations, the One Stop Shop provides for environmental and enforcement inspections. Site/subdivision and environmental inspections cover the entire City of Austin and its extraterritorial jurisdiction for all public and private projects.

Support Services

The Budget also includes eight positions to address recommendations made in the Zucker report and to improve support functions of the Department that help One Stop Shop achieve its goals. One position will launch and manage BizRight, a software tool to help customers avoid common mistakes and delays in the permitting process. Two customer service positions will be dedicated to answering customer telephone calls and will increase the total number of customer service positions for this purpose to four. One position will be assigned to continuously update and improve the Department website. One position will assist with AMANDA upgrades and other technology projects. One position will decrease wait times in the cashier function. One position will perform an annual cost of service study and implement internal controls for fee processing. And, one position will support the human services support function for the Department. Additionally, $0.8 million is included for training, community organization membership, professional registration and more to improve the quality of work and Department performance.

Technology and Facility Updates

The AMANDA system, which is used by multiple City departments, has been modified over time. Further enhancements are scheduled that will help departments benefit from its expanded capabilities. The Communications and Technology Management Department is leading the conversion to the new web-based AMANDA 6 platform. The FY 2015-16 Capital Budget includes $325,000 for enhancements to AMANDA, expansion of electronic plan review, and the implementation of online trade permit applications.

Funding totaling $1.5 million was added to the Capital Budget of the Building Services Department to assist with facility updates, workspace needs, customer space needs and improvements to signage in One Texas Center.

In addition to the above funding, $0.5 million has been included in the Budget Stabilization Reserve Fund to support Google Fiber temporary employees and a media campaign for online payments.

Development Services
Significant Changes

General Fund

Revenue Changes	Dollars
One Stop Shop revenue transferred from Planning and Development Review Department	$19,201,951
Increased revenue from full cost-of-service recovery.	$4,509,296
Increased revenue from anticipated development, construction, permitting and inspection activity.	$7,173,517

Expenditure Changes	FTEs	Dollars
Citywide Cost Drivers		
Additional funding to cover the cost of a 3% wage increase in FY 2015-16, to implement a Citywide market study, and to increase City contributions for health insurance by 12%.		$1,156,158
Additional funding for health insurance and wage increases for temporary employees.		$13,269
Increase to fleet maintenance charges and decrease in fuel charges.		($116,408)
Increase to accrued payroll and decrease to worker's compensation.		$16,755
Decrease to CTM and increase to Support Services transfers.		$163,727
Decrease to wireless communications maintenance and increase to wireless - trunked radio costs.		($177,696)
Department Cost Drivers		
Personnel costs for employees previously funded by the Planning & Development Review Department and their associated contractuals and commodities.	292.00	$28,554,263
Personnel costs for five employees previously funded by PARD and their associated contractuals and commodities.	5.00	$743,782
Personnel costs for one employee previously funded by the Office of Sustainability.	1.00	$93,609
Expense refunds are increasing from WPD for annualized costs associated with employee pay and benefits.		($273,167)
Rent for office space at One Texas Center is increasing.		$19,979

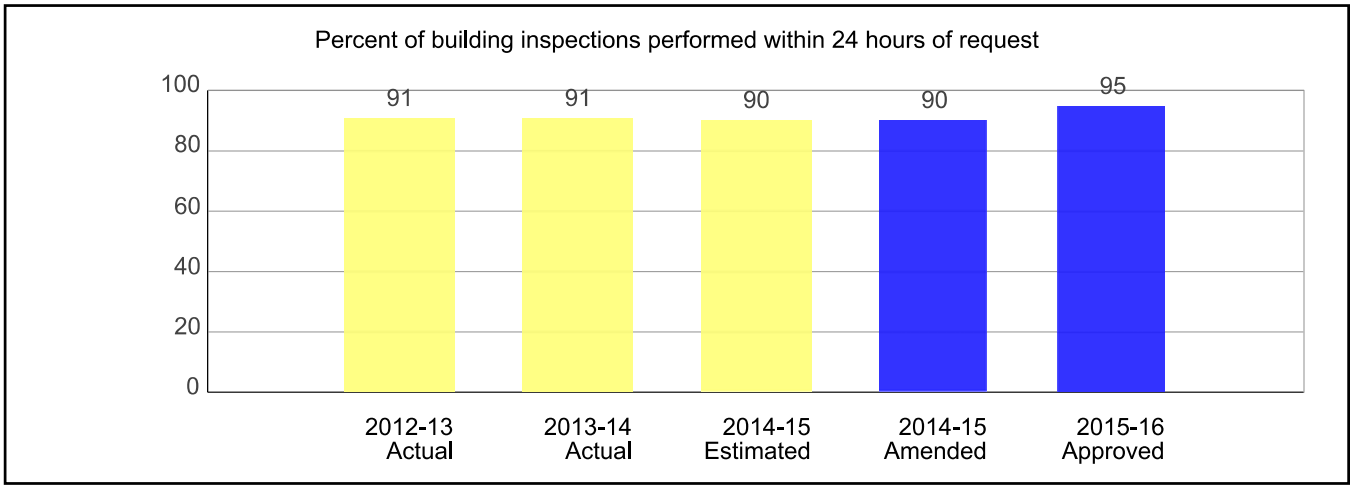
Expenditure Changes	FTEs	Dollars
New Investments		
Nine months of funding plus associated one-time costs to add eight positions to Land Use Review.	8.00	$550,116
Nine months of funding plus associated one-time costs to add one position to Residential Review.	1.00	$46,786
Nine months of funding plus associated one-time costs to add eight positions to Support Services.	8.00	$560,586
Nine months of funding plus associated one-time costs to add five positions to Commercial Review.	5.00	$423,430
Nine months of funding plus associated one-time costs to add three positions to Building Inspections.	3.00	$293,548
Nine months of funding plus associated one-time costs to add one position to the Development Assistance Center.	1.00	$73,884
Professional registrations for maintaining licensures and certifications.		$30,000
Training programs for the entire department in areas such as customer service, injury prevention, inspection, review, and technical training.		$225,000
Reclass of Plan Review staff to address recruiting and retention issues.		$101,000
Additional office space required for onboarding new positions.		$350,000
Additional staff, overtime or consultants to meet performance standards.		$75,000

Development Services
Budget Detail by Activity

Program: One Stop Shop

Activity: Building Inspection

The purpose of Building Inspection is to provide inspections of buildings and systems at various stages of construction in order for permit holders to safeguard the public's life, health, safety, and welfare.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	0	0	0	0	126,000
General Fund	0	0	0	0	6,176,554
Total Requirements	**$0**	**$0**	**$0**	**$0**	**$6,302,554**
Full-Time Equivalents					
General Fund					
Civilian	0.00	0.00	0.00	0.00	63.00
Total FTEs	**0.00**	**0.00**	**0.00**	**0.00**	**63.00**
Performance Measures					
Number of fire technical inspections	10,636	10,945	12,000	10,500	12,000
Number of inspections performed citywide (Building Inspections)	220,881	228,576	245,000	230,000	262,150
Percent of building inspections performed within 24 hours of request	**91**	**91**	**90**	**90**	**95**

Services

Residential inspections; Mechanical inspections; Electrical inspections; Plumbing inspections; Commercial Building inspections; Medical gas inspections; Energy inspections; Technical fire prevention and initial food establishment inspections

Contact

Jose Roig, Division Manager, 512-974-9754

Bold Measure = Key Indicator

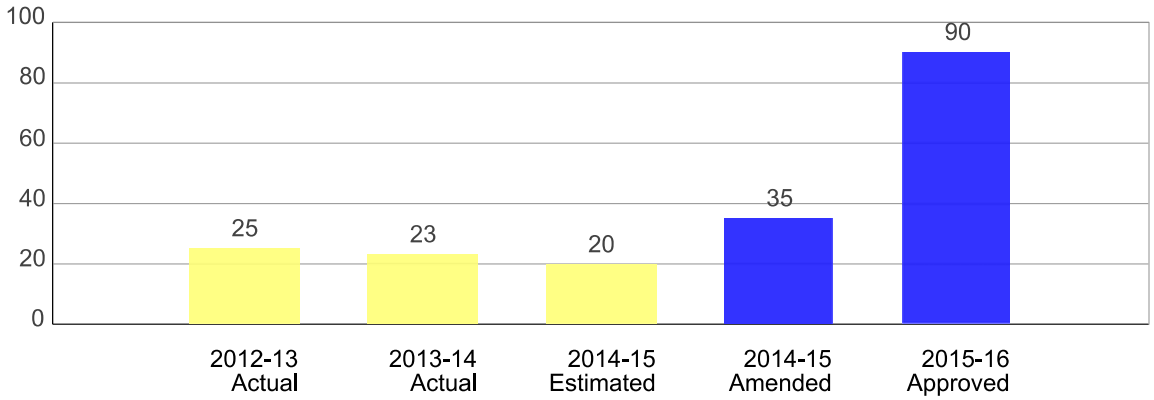
Development Services
Budget Detail by Activity

Program: One Stop Shop

Activity: Commercial Building Plan Review

The purpose of Commercial Building Plan Review is to provide timely code review to businesses and developers to ensure that structures are in compliance with zoning and development regulations.

Percent of initial commercial building plan reviews completed within Land Development Code mandated time of 21 days



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	0	0	0	0	58,000
General Fund	0	0	0	0	2,234,148
Total Requirements	**$0**	**$0**	**$0**	**$0**	**$2,292,148**
Full-Time Equivalents					
General Fund					
Civilian	0.00	0.00	0.00	0.00	25.50
Total FTEs	**0.00**	**0.00**	**0.00**	**0.00**	**25.50**
Performance Measures					
Number of new commercial construction applications reviewed	457	464	500	500	500
Percent of initial commercial building plan reviews completed within Land Development Code mandated time of 21 days	**25**	**23**	**20**	**35**	**90**

Services

Mechanical reviews; Electrical reviews; Plumbing reviews; Building reviews; Industrial waste reviews; Water utility reviews; Fire prevention reviews; Food establishment reviews; Research and code adoption

Contact

Gerardo Sanchez, Chief Plans Examiner, 512-974-2538

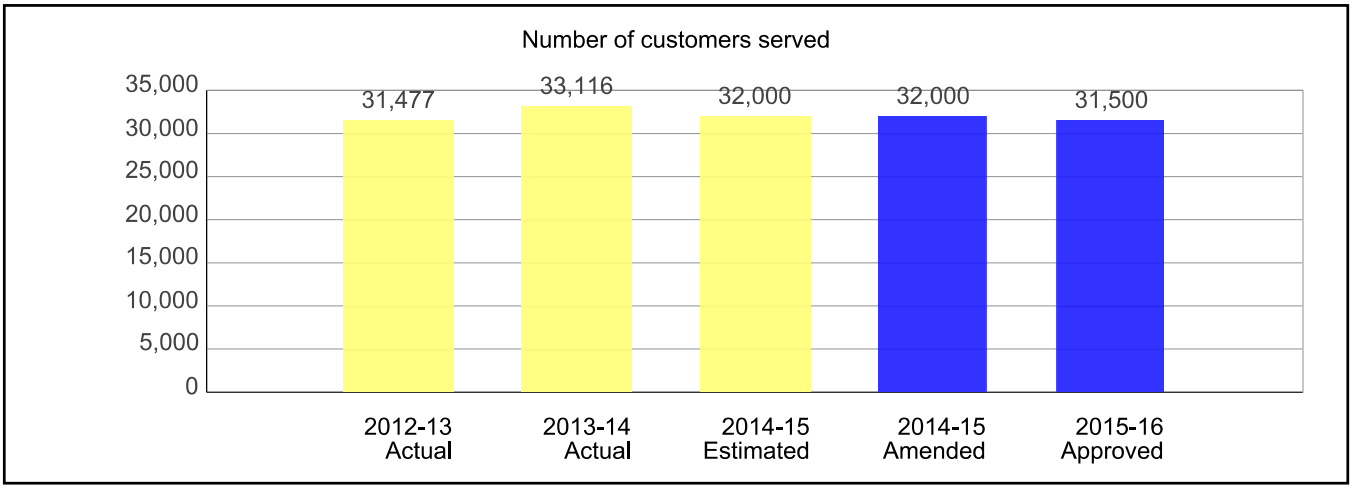
Bold Measure = Key Indicator

Development Services
Budget Detail by Activity

Program: One Stop Shop

Activity: Development Assistance Center

The purpose of the Development Assistance Center is to evaluate development proposals for potential applicants and concerned citizens on behalf of the community to ensure that development is designed and built in accordance with the City of Austin's rules and regulations.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	0	0	0	0	332,066
General Fund	0	0	0	0	1,542,232
Total Requirements	**$0**	**$0**	**$0**	**$0**	**$1,874,298**
Full-Time Equivalents					
General Fund					
Civilian	0.00	0.00	0.00	0.00	21.00
Total FTEs	**0.00**	**0.00**	**0.00**	**0.00**	**21.00**
Performance Measures					
Customer Wait Time (in minutes)	12	11	12	15	13
Number of customers served	31,477	33,116	32,000	32,000	31,500
Number of documents reproduced and distributed	67,379	63,678	68,000	70,000	67,000

Services

Zoning consultation; Development assessments; Process changes to site plan and subdivision construction plans; Site development exemptions; Land status determinations; Site plan consultations; Subdivision consultations; Pre-submittal meetings; Document sales; Zoning verification; File management; Utility service providers; Conservation, development process and building plan consulting; Development applications; Provide property information; Sign applications; Sound amplification applications; Carnival and alcohol permit applications; and Billboard ordinance waivers

Contact

Chris Johnson, Development Assistance Center Manager, 512-974-2769

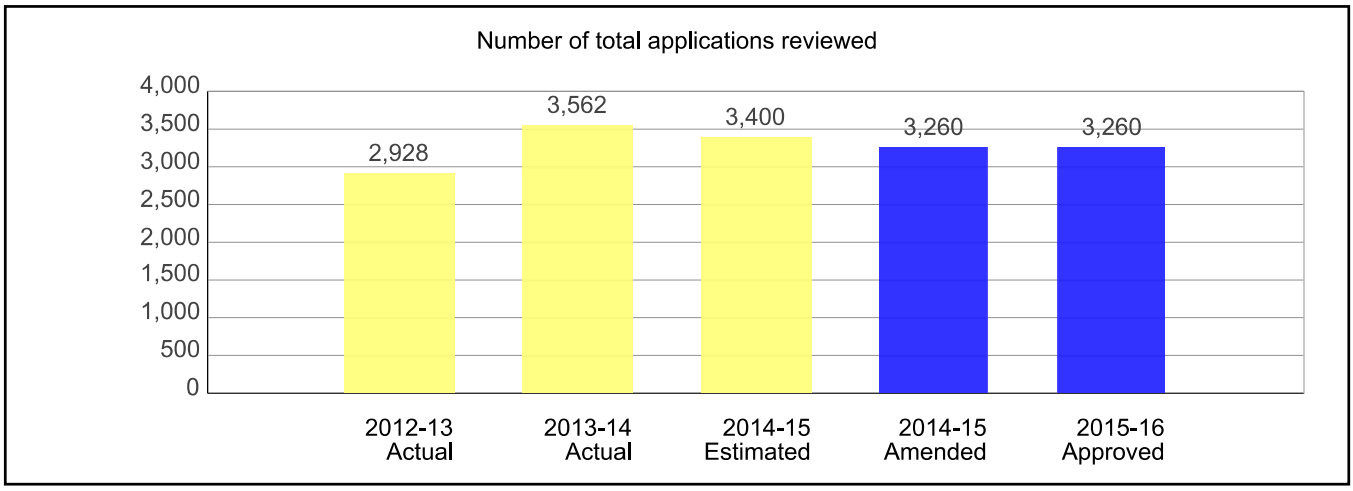
Bold Measure = Key Indicator

Development Services
Budget Detail by Activity

Program: One Stop Shop

Activity: Land Use Review

The purpose of Land Use Review is to provide comprehensive review services to citizens and developers to ensure that site plan, subdivision and zoning applications are in compliance with the Land Development Code and criteria as adopted by council.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	0	0	0	0	3,561,416
General Fund	0	0	0	0	4,641,315
Total Requirements	**$0**	**$0**	**$0**	**$0**	**$8,202,731**
Full-Time Equivalents					
General Fund					
Civilian	0.00	0.00	0.00	0.00	78.00
Total FTEs	**0.00**	**0.00**	**0.00**	**0.00**	**78.00**
Performance Measures					
External review partner percent of on-time subdivision and site plan initial review	New Meas	New Meas	New Meas	New Meas	88
Number of permits issued	3,319	3,575	3,500	3,841	3,841
Number of total applications reviewed	2,928	3,562	3,400	3,260	3,260
Percent of on-time subdivision and site plan initial reviews	42	39	25	50	60
Percent of on-time subdivision and site plan initial reviews	New Meas	New Meas	New Meas	New Meas	85

Services

Site plan reviews and permits; Subdivision reviews and permits; Cell tower reviews and permits; General permits; Underground storage review and permits; Hazardous materials review; Protected tree review; Water quality operating permit review

Contact

Andrew Linseisen, Division Manager, 512-974-2239

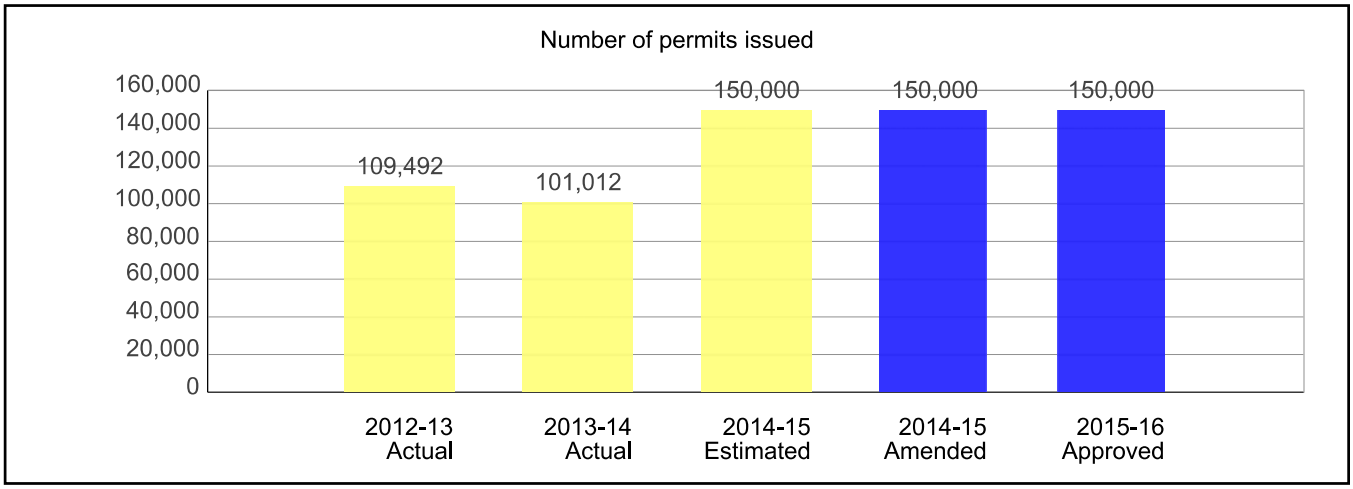
Bold Measure = Key Indicator

Development Services
Budget Detail by Activity

Program: One Stop Shop

Activity: Permit Center

The purpose of the Permit Center is to issue licenses, registrations and permits for builders, trade contractors, developers, and property owners so they can begin their activity.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
General Fund	0	0	0	0	730,641
Total Requirements	**$0**	**$0**	**$0**	**$0**	**$730,641**
Full-Time Equivalents					
General Fund					
Civilian	0.00	0.00	0.00	0.00	10.25
Total FTEs	**0.00**	**0.00**	**0.00**	**0.00**	**10.25**
Performance Measures					
Customer Wait per permit (in minutes)	49	31	40	40	40
Number of permits issued	109,492	101,012	150,000	150,000	150,000
Number of walk-in customers served	33,128	33,035	31,689	35,000	35,000

Services

License Registrations; Permit Issuance; Plan retention; Escrow transaction management; Census report; Cancellations; Withdrawals; Reactivations; Registration and validations

Contact

Cande Coward, Permit Program Supervisor, 512-974-3591

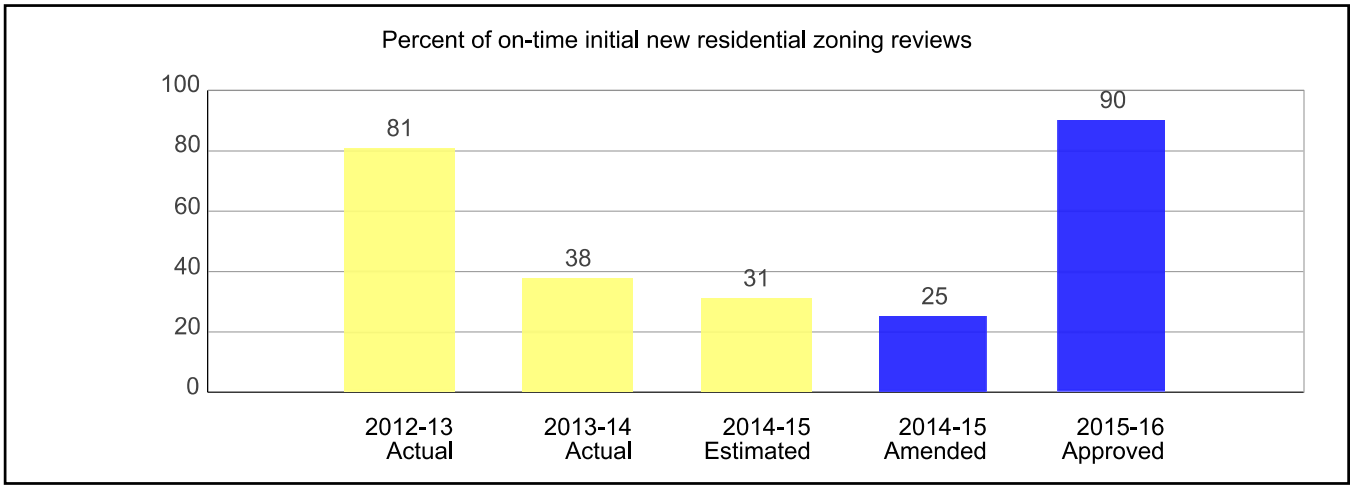
Bold Measure = Key Indicator

Development Services
Budget Detail by Activity

Program: One Stop Shop

Activity: Residential Review

The purpose of Residential Review is to provide comprehensive review services to citizens and developers to ensure that structures are in compliance with zoning and other development regulations.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
General Fund	0	0	0	0	1,702,293
Total Requirements	**$0**	**$0**	**$0**	**$0**	**$1,702,293**
Full-Time Equivalents					
General Fund					
Civilian	0.00	0.00	0.00	0.00	19.25
Total FTEs	**0.00**	**0.00**	**0.00**	**0.00**	**19.25**
Performance Measures					
Cycle time for new residential zoning reviews (in days)	21	27	31	27	27
Number of new residential applications	2,894	2,870	2,392	2,800	2,300
Number of total applications reviewed	11,618	9,984	8,189	9,000	8,000
Percent of on-time initial new residential zoning reviews	**81**	**38**	**31**	**25**	**90**

Services

Residential reviews; Residential driveway waivers; Temporary use applications; Residential design and compatibility commission case management and support; Zoning regulations consultation; Code development; Criteria development; Intake and distribution of residential applications

Contact

John McDonald, Development Services Manager, 512-974-2728

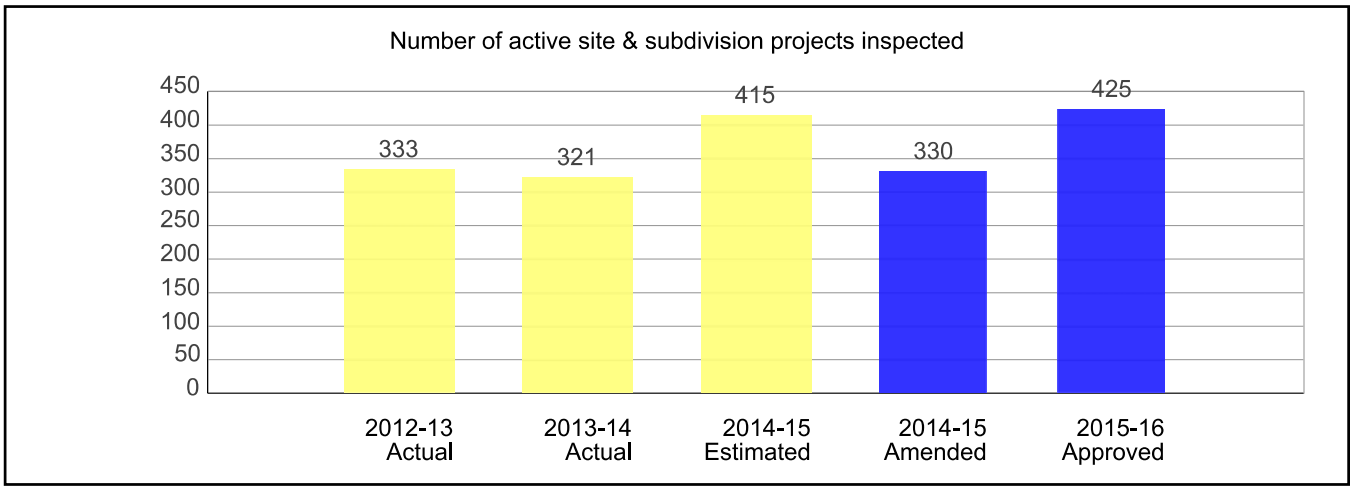
Bold Measure = Key Indicator

Development Services
Budget Detail by Activity

Program: One Stop Shop

Activity: Site/Subdivision Inspection

The purpose of the Site/Subdivision Inspection activity is to provide inspection services for the community to ensure compliance with approved plans, City rules, regulations, and specifications.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	0	0	0	0	2,206,059
General Fund	0	0	0	0	4,466,765
Total Requirements	**$0**	**$0**	**$0**	**$0**	**$6,672,824**
Full-Time Equivalents					
General Fund					
Civilian	0.00	0.00	0.00	0.00	63.00
Total FTEs	**0.00**	**0.00**	**0.00**	**0.00**	**63.00**
Performance Measures					
Number of active site & subdivision projects inspected	333	321	415	330	425
Number of landscape inspections	841	539	600	600	600

Services

Pre-Construction meetings; Subdivision inspection; Environmental compliance monitoring; Site construction inspection; Water utility taps inspection; Barton Springs operating permit inspections; Final acceptance; Warranty check back; Project communications; Complaint investigation; Utility excavation inspection; Temporary repair; Permanent repair; Backfill inspections; Environmental inspections; Commercial pond inspections; Taps inspection; Site & drop-ins

Contact

Ruben Cantu, Division Manager, 512-974-1588

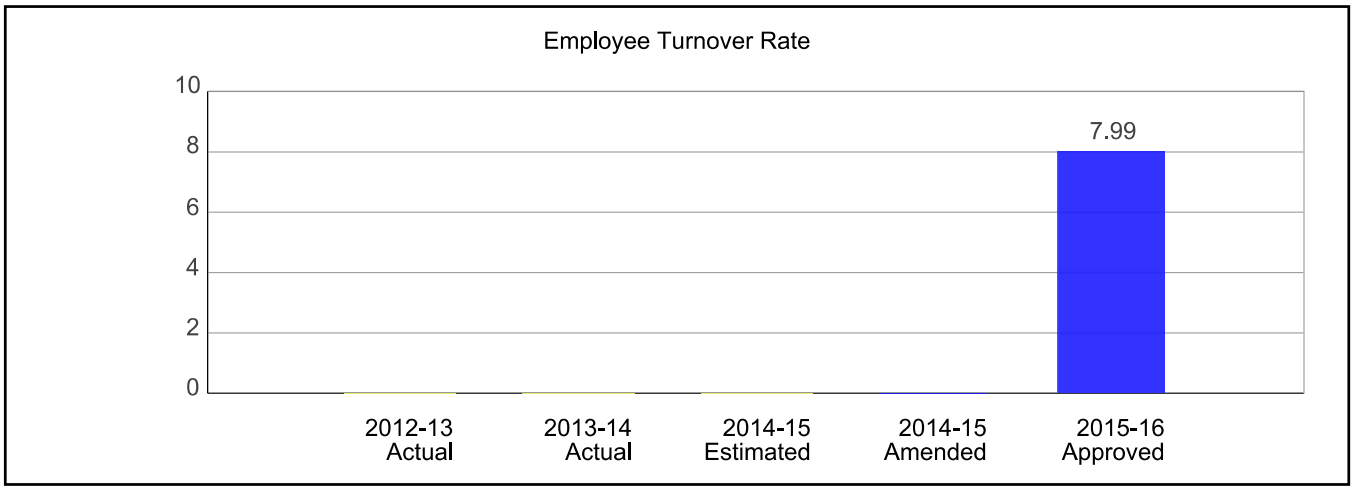
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Development Services
Budget Detail by Activity

Program: Support Services

Activity: Departmental Support Services

The purpose of the Departmental Support Services activity is to provide administrative and managerial support to the department in order to produce more effective services.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	0	0	0	0	159,979
General Fund	0	0	0	0	5,495,911
Total Requirements	**$0**	**$0**	**$0**	**$0**	**$5,655,890**
Full-Time Equivalents					
General Fund					
Civilian	0.00	0.00	0.00	0.00	44.00
Total FTEs	**0.00**	**0.00**	**0.00**	**0.00**	**44.00**
Performance Measures					
Employee Turnover Rate	New Meas	New Meas	New Meas	New Meas	7.99
Lost Time Injury Rate Per the Equivalent of 100 Employees	New Meas	New Meas	New Meas	New Meas	1.61
Sick leave hours used per 1,000 hours	New Meas	New Meas	New Meas	New Meas	32.68

Services

Office of the Director; Financial Monitoring; Budgeting; Accounting; Purchasing; Human Resources; Facility Expenses; Information Technology Support; Public Information; Vehicle and Equipment Maintenance; Grant Administration; Safety; Customer Service; Inventory Control; Audit/Internal Review; Contract Management

Contact

Rodney Gonzales, Director, 512-974-2313

Bold Measure = Key Indicator

Development Services
Budget Detail by Activity

Program:Transfers and Other Requirements

Activity: All Activities

The purpose of the Transfers and Other Requirements program is to account for transfers and other departmental requirements at the fund or agency level.

Graph Not Applicable

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
General Fund	0	0	0	0	5,912,438
Total Requirements	**$0**	**$0**	**$0**	**$0**	**$5,912,438**

Services

Citywide administrative and information technology support; Workers' compensation; Liability reserve; Accrued payroll

Contact

Rodney Gonzales, Director, 512-974-2313

Development Services: 2015-16

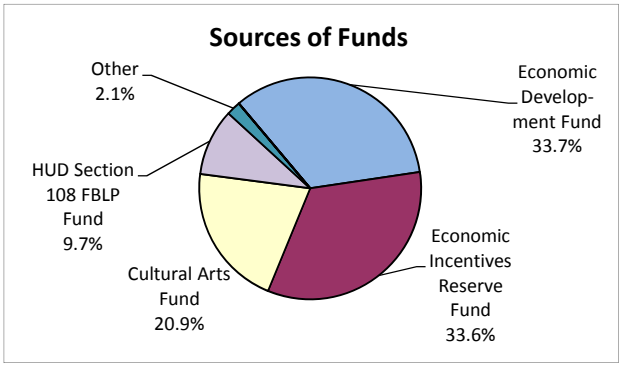
General Fund	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
One Stop Shop	**$0**	**$0**	**$0**	**$0**	**$21,493,948**
Building Inspection	0	0	0	0	6,176,554
Commercial Building Plan Review	0	0	0	0	2,234,148
Development Assistance Center	0	0	0	0	1,542,232
Land Use Review	0	0	0	0	4,641,315
Permit Center	0	0	0	0	730,641
Residential Review	0	0	0	0	1,702,293
Site/Subdivision Inspection	0	0	0	0	4,466,765
Support Services	**$0**	**$0**	**$0**	**$0**	**$5,495,911**
Departmental Support Services	0	0	0	0	5,495,911
Transfers and Other Requirements	**$0**	**$0**	**$0**	**$0**	**$5,912,438**
Other Requirements	0	0	0	0	291,762
Transfers	0	0	0	0	5,620,676
Total	**$0**	**$0**	**$0**	**$0**	**$32,902,297**
Full-Time Equivalents (FTEs)					
One Stop Shop	**0.00**	**0.00**	**0.00**	**0.00**	**280.00**
Building Inspection	0.00	0.00	0.00	0.00	63.00
Commercial Building Plan Review	0.00	0.00	0.00	0.00	25.50
Development Assistance Center	0.00	0.00	0.00	0.00	21.00
Land Use Review	0.00	0.00	0.00	0.00	78.00
Permit Center	0.00	0.00	0.00	0.00	10.25
Residential Review	0.00	0.00	0.00	0.00	19.25
Site/Subdivision Inspection	0.00	0.00	0.00	0.00	63.00
Support Services	**0.00**	**0.00**	**0.00**	**0.00**	**44.00**
Departmental Support Services	0.00	0.00	0.00	0.00	44.00
Total	**0.00**	**0.00**	**0.00**	**0.00**	**324.00**

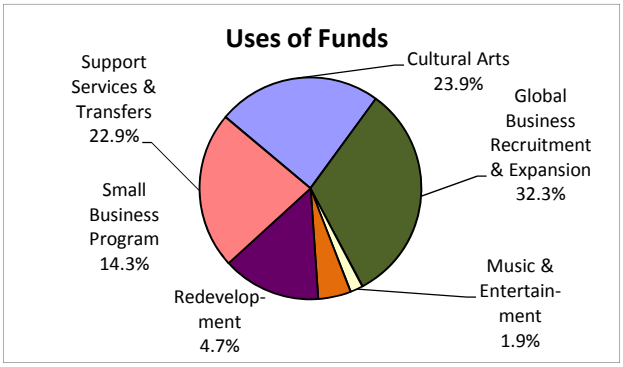
Development Services: 2015-16

Expense Refunds

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
One Stop Shop	**$0**	**$0**	**$0**	**$0**	**$6,283,541**
Building Inspection	0	0	0	0	126,000
Commercial Building Plan Review	0	0	0	0	58,000
Development Assistance Center	0	0	0	0	332,066
Land Use Review	0	0	0	0	3,561,416
Site/Subdivision Inspection	0	0	0	0	2,206,059
Support Services	**$0**	**$0**	**$0**	**$0**	**$159,979**
Departmental Support Services	0	0	0	0	159,979
Total	**$0**	**$0**	**$0**	**$0**	**$6,443,520**

Economic Development





Budget Overview

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Economic Development Fund					
Revenue	$27	$83,318	$161,000	$133,000	$152,280
Transfers In	$0	$13,421,090	$12,367,990	$12,367,990	$14,804,045
Requirements	$0	$12,341,946	$13,691,479	$14,009,447	$14,819,600
Full-Time Equivalents (FTEs)	0.00	53.00	56.00	56.00	58.00
Austin Energy Fund					
Revenue	$460	$0	$0	$0	$0
Requirements	$11,294,237	-$115,364	$0	$0	$0
Full-Time Equivalents (FTEs)	47.00	0.00	0.00	0.00	0.00
Business Retention & Enhancement Fund					
Revenue	$549,107	$1,015,377	$363,498	$87,317	$275,368
Requirements	$0	$1,597,797	$0	$1,000,000	$1,000,000
Cultural Arts Fund					
Revenue	$6,961,452	$7,956,316	$8,902,836	$8,012,803	$9,258,203
Requirements	$6,607,867	$7,290,643	$9,460,067	$9,460,067	$9,883,421
Economic Incentives Reserve Fund					
Revenue	$13,659,419	$14,887,083	$14,115,384	$14,115,384	$14,869,325
Requirements	$10,544,232	$17,250,405	$14,666,092	$14,736,368	$17,420,274
HUD Section 108 FBLP Fund					
Revenue	$0	$1,140,389	$1,904,159	$4,422,305	$4,309,000
Requirements	$15,458	$1,082,517	$1,755,462	$4,219,263	$4,096,263
Music Loan Program Fund					
Revenue	$177	$8,857	$0	$0	$0
Requirements	$20,659	$9,506	$0	$253	$7,338
Music Venue Assistance Program Fund					
Revenue	$100,417	$100,304	$129,647	$143,092	$129,893
Requirements	$0	$87,140	$70,000	$250,000	$200,000
Sustainability Fund	$287,833	$330,650	$0	$0	$0
Expense Refunds	$208,869	$335,153	$554,105	$478,571	$476,419
Grants	$22,984	$335,500	$28,000	$135,000	$35,000
Total Budget	$29,002,139	$40,545,893	$40,225,205	$44,288,969	$47,938,315

* Footnote: In addition to the amount shown above, the FY 2015-16 Budget also includes $955,000 for capital, critical one-time costs, and short term funding needs.

Economic Development
Organization by Program and Activity for 2016

Cultural Arts and Contracts

- Cultural Development and Contracting Services

Global Business Recruitment and Expansion

- Global Business Recruitment and Expansion

Music and Entertainment Division

- Music and Entertainment

Redevelopment

- Redevelopment Services

Small Business Program

- Small Business Program

Support Services

- Departmental Support Services

Transfers and Other Requirements

- Other Requirements
- Transfers

Economic Development
Mission and Goals for 2016

Mission

The mission of the Economic Development Department (EDD) is to develop and lead innovative programs that increase the prosperity of Austin's citizens, businesses, and diverse neighborhoods, creating a cultural and economic environment that enhances the vitality of the community.

Goals

Create 785 new jobs annually through all economic development efforts with a renewed emphasis on low income and blue collar jobs.

Offer classes through International Programs that will assist 35 businesses to export or enter into new markets annually.

Serve an audience of over 12,500 musicians and music business professionals through public-private partnerships and staff initiatives.

Create 114 new jobs annually through the Family Business Loan Program by making $4.0 million in small business expansion loans per year.

Contract with 500 arts professionals and arts organizations for services to support the creative community and enhance Austin's creative economy.

Economic Development

Message from the Director

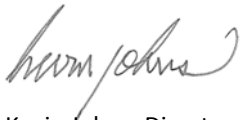
Austin was ranked by Forbes as the fastest growing American city for the fifth year in a row, the top city for technology job creation, the best place to invest in housing, and one of the top 10 best U.S. cities for small business. The Austin area is booming and remains arguably the strongest major metro economy in the nation, boasting a 2.7% population growth rates and 4.1% job growth rate (as measured by the City Demographer and the employer survey) in 2014. Despite the success and recognition, Austin is still faced with the challenge of a growing income gap and a steady increase in the suburban poverty rate, increasing the demand for basic services.

The Economic Development Department (EDD) develops and leads the innovative programs that increase the prosperity of Austin's citizens, our businesses, and our diverse neighborhoods. The focus of our services include building programs that create a better future for all Austinites, to help Austin's businesses and entrepreneurs reach their full potential, and to revitalize, energize, and uplift Austin's diverse local communities and neighborhoods. The strategy draws on our diversified economic drivers in Austin – cultural arts, music, small business, redevelopment and global business recruitment. Our diversified economic development model capitalizes on strengths, particularly in technology, international trade and the creative industries.

In FY 2014-15, the EDD's impact on increased prosperity was accomplished through contributions to organizations. These included $2.1 million to workforce development and skill-building initiatives, $14.7 million in performance-based business incentive agreements, and $2.1 million to the chambers of commerce, worker cooperatives, and training and technical assistance for small businesses. These contributions are designed to help Austinites access well-paying jobs. Of those, there are currently 8 active agreements obligated to have created in aggregate 6,658 jobs and made cumulative $4.1 billion in investments. Collaboration with business and community leaders ensures that Austin's cultural diversity is an economic strength. This is accomplished through $8.9 million of hotel-motel tax dedicated to artists through cultural contracts and public-private partnership grants from Art Place America with Fusebox, ThinkEast and GO collaborative valued at $657,000 for creative placemaking. Our programs provide businesses with greater access to the capital they need to grow by leveraging an additional $4.0 million in U.S. Department of Housing and Urban Development Section 108 loan funds for the Family Business Loan Program in FY 2015-16. We facilitate innovative partnerships and projects such as the Commercial Stabilization "Soul-Y Austin" Business District Incubator which creates opportunities for the development of Merchant Associations. This creates sustainable, socially and economically healthy neighborhoods, with vibrant commercial districts and corridors.

In the aftermath of the May 2015 floods, the Small Business Program (SBP) was dedicated to providing information and referrals for natural disaster recovery services to small businesses in need, and served as a starting point for businesses as they rebuild. Small business owners were able to utilize SBP's computers, internet-based resources and conference room for immediate operational and recovery needs, and its coaching, training and permitting process assistance for long-term rebuilding and recovery needs. The Music Division is also collaborating with other departments and will manage a flood relief concert.

These efforts will continue into FY 2015-16. Our goal is to adapt to changing economic conditions, leverage private investments, and strive to make Austin a model for how communities of the future grow. Employment for the poor, globalization, hard to find capital, regenerating our city, and other important issues will continue to be a priority for the Economic Development Department.



Kevin Johns, Director

Budget Highlights

The City of Austin's Economic Development Department (EDD) continues to pursue programs and initiatives that leverage cultural, economic, and business assets. This is accomplished by growing small business and new technology companies, strategically redeveloping activity centers and corridors, and utilizing the strengths of the music, cultural, small business, and international divisions to grow digital and alternative media investments in Austin.

Utilizing the expertise, tools, studies, and creativity of all EDD divisions, plus potential cross-sector public/private/civic involvement, the Economic Development Department will assist communities and businesses to improve, grow, and become more economically prosperous and resilient while preserving Austin's culture and environment. In alignment with Imagine Austin's Growth Concept Map, attention is on the activity centers and corridors, regional centers, town centers, neighborhood centers, and small area plans where Austin is expected to grow in the next 30 years and in areas that call for new approaches and thinking in regenerating communities. The Department continues to focus on human capital, and processes that build talent and capacities, as well as the development of specific industries and clusters.

The Economic Development Department's FY 2015-16 Budget is $47.9 million. Of this amount, $14.8 million is for day-to-day operations and includes incremental increases for employee wages and benefits, administrative support, rental adjustments, and removes onetime funding for the Austin Tech Partnership. New initiatives include $50,000 for the Einstein Project and funding for the Commercial Stabilization Program. Historically, Austin's Economic Development was budgeted in Austin Energy. This is the final year of the Council approved four-year transition to a cost-share allocation model between other City departments. Those City departments that contribute to the Economic Development Fund are the General Fund, Austin Water, Austin Energy, and Austin Resource Recovery. The remaining $33.1 million of funding in EDD's FY 2015-16 Budget is for cultural arts contracts, Economic Incentive payments, small business loans, and for business retention and music venue assistance.

There are six divisions focused on job creation, traditional business recruitment, international trade and exporting, small business development, creative industries such as arts, music, and film, and catalytic redevelopment of blighted or underutilized City properties. These programs draw on our diversified economic drivers in Austin – cultural arts, music, small business, redevelopment and global business recruitment.

One department-wide initiative for FY 2015-16 is to support the needs of the creative sector identified from two needs assessments performed, the ATX Music Industry Census for the music sector and Building Austin's Creative Capacity for the cultural arts sector. The City, EDD and community service providers will be able to use this information to identify, develop and deliver programs to address the creative sector needs in the most effective manner possible. The needs assessment studies identified the support structures and needs of Austin's individual creatives and nonprofit arts and culture organizations, and made recommendations to sustain the creative economy and support industry growth. In response, the Music and Cultural Arts Divisions are partnering with the Small Business Programs Division to provide professional education and skill development to help Austin's creative professionals grow and prosper as small businesses.

Global Business Recruitment and Expansion



Koblenz delegation at the Austin Garden in Koblenz, Germany



Consul General Sujiro (France) discussing the creation of Franco American Business Council

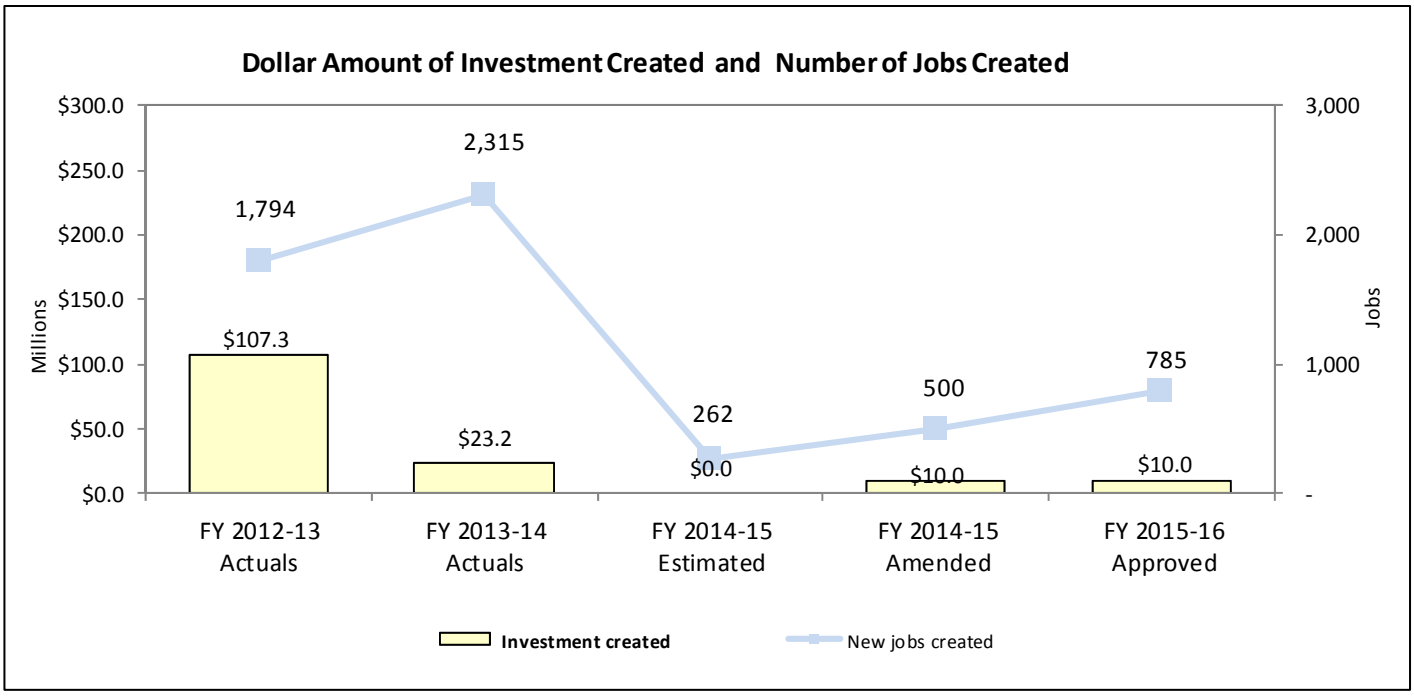


Representative of Austin at the Wheelchair Marathon in Oita Japan



Saltillo Coahuila Mexico Musicians and Dancers

The Global Business Recruitment and Expansion division will continue to develop the regional logistics and distribution network, pursue new economic development projects, engage in international marketing, as well as develop and administer agreements with targeted industry companies to promote and facilitate sustainable growth in Austin's Desired Development Zone. These economic development agreements create jobs, increase the City's tax base, diversify the local economy, and provide a strong economic foundation for all of our residents. FY 2012-13 included agreements with VISA USA, Inc. and National Instruments Corp. for a total of $107.3 million of investment and 1,794 jobs. FY 2013-14 included agreements with Websense, Dropbox, and athenahealth totaling $23.2 million of investment and 2,315 jobs. From year to year, there is no guarantee that a private company will seek an economic development agreement with the City of Austin, therefore the FY 2014-15 and FY 2015-16 projections are modest as displayed in the graph dollar amount of investment created and number of jobs created. These figures represent an estimate of the potential investment created resulting from economic development agreements authorized by City Council and number of jobs created through these agreements.



In response to the growing inequality in Austin, EDD is launching the Einstein Project for $50,000. A public-private strategic education initiative designed to lift all 37,000 Austin children out of poverty within ten years (2015 – 2025). The Einstein Project will recruit and expand technology companies in Austin through incentives. To qualify for incentives companies mentor the school system's science, technology, entrepreneurship, finance and business teachers, as well as the students themselves. The program also provides inspirational talks, videos and case studies. In FY 2015-16, the Budget Stabilization Reserve fund will provide $350,000 in one-time funding to further support Capital IDEA, which helps to life working adults out of poverty and into living wage careers through education.

In addition, the Sister Cities Program fosters friendly relations and understanding between the citizens of Austin and our 13 sister cities around the globe. The program promotes Austin's educational, cultural, and economic presence in the international community. FY 2014-15 anticipated that the impact from economic impact of visitors from Sister Cities to Austin was $200,000, based on hotel accommodations and business related expenses for partner events.

Redevelopment Services

The Redevelopment Services staff will continue to repurpose underutilized City-owned land through public-private partnerships that support mixed-use development emphasizing commercial, residential, retail, cultural and multi-modal transportation projects, and downtown redevelopment. In FY 2015-16, the Seaholm Redevelopment Project construction will be completed on a 7.8 acre site and will be in excess of $130 million and includes a mix of office space, condos, retail shops and restaurants, and 3 acres of green space. The development will be the anchor of a new Seaholm District, forming

the southwest quadrant of downtown. It will revitalize the area and serve as an economic catalyst for redeveloping City-owned land at the Green Water Treatment plant site and the two Austin Energy tracts that are adjacent to the property. Businesses currently open at this mixed use development include Trader Joe's, athenahealth, and UnderArmour Connected Fitness. By the end of the calendar year and into FY 2015-16 the Boiler 9 Restaurant and Bar, Plaza and Front Lawn, and a number of retail shops and restaurants will come online. In addition, construction is winding up for 280 residential units.

Seaholm Redevelopment Project



Mueller is a public-private partnership between Catellus Development Corporation and the City's Economic Development Department, created to redevelop the 700-acre municipal airport, carrying forward the vision that originated from grassroots planning within surrounding neighborhoods. Mueller has become known for the implementation of new approaches to compatible urban infill, economic development, sustainability, and affordability. Upcoming construction includes the Town Center's prominent local retail anchor, Alamo Drafthouse, along with small businesses and restaurants. Also breaking ground will be additional single-family and multi-family residential, live-work units, mixed-use buildings, and parks. Also, $400,000 of one-time funding is being provided from the Budget Stabilization Reserve Fund in order to begin implementation of the Colony Park Master Plan.

Finally, Redevelopment developed and led a City-wide pilot initiative, Soul-y Austin Business District Incubator, to stabilize commercial areas and provide resources around the creation of merchant associations. The pilot initiative is designed to promote and support businesses of all sizes and types with a flexible set of tools within the city's commercial areas and corridors. Collectively the City of Austin and self-sustaining merchants associations can work together to stabilize the area by creating vibrant commercial districts that provide jobs, access to goods and services, retention of businesses and support the Imagine Austin's goal of becoming a compact and connected community. The pilot initiative in FY 2014-15 supported four pilot areas and will continue into FY 2015-16 to provide support to commercial areas through the formation of merchant associations with $362,500.

Small Business Program

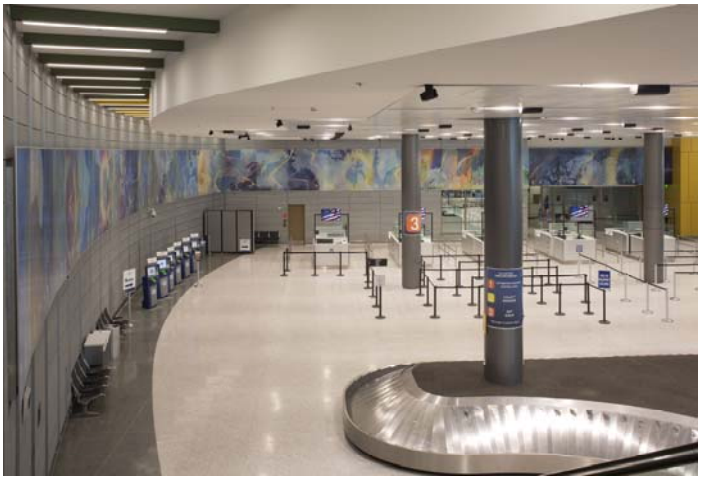
Austin is known as one of the best places in the United States to own a small business, and is home to approximately 38,000 small businesses. The Small Business Program (SBP) fosters job creation and economic growth by providing education, one-on-one technical assistance, annual special-topic informational events, and innovative technology resources to help Austin's small businesses grow and prosper.



SBP's FY 2015-16 Budget meets the ever-evolving needs of small businesses with current funding levels, and includes many initiatives. The Family Business Loan Program (FBLP) will receive $4 million in HUD Section 108 loan guaranty and fund $4.0 million in low-interest small business expansion loans in FY 2015-16. The Entrepreneur Center, a dedicated state-of-the-art small business training facility provides access to meeting rooms for small business owners and trains approximately 2,000 small business owners annually. LocallyAustin.org, SBP's online small business map, features over 1,600 local businesses. SBP also supports EDD's Global Commerce Strategy by adapting existing services to educate Austin's small businesses on doing business internationally.

Cultural Arts

Arts, culture, and creativity are critical to the identity, economy, and quality of life in Austin and are vital to Austin's reputation as a creative center in the global marketplace. The Cultural Arts Division provides a variety of programs, funding, professional development, and other support to both the creative community and to Austin as a whole. The Division implements the CreateAustin Community Cultural Master Plan, the Creative Economy Priority Program of Imagine Austin, manages more than 50 active and multi-year Art in Public Places projects, and administers the Cultural Arts Fund. This provides operating and program support to artists and arts organization to increase cultural tourism and artistic development. The Art in Public Places program enhances public spaces for visitors and residents through the commission of public artworks, now numbering more than 200 in the City's collection. The program will repair or restore at least 7 works of art in FY 2015-16. Additionally in 2014, the City of Austin began providing business skills to local artists through a program with Mid-America Arts Alliance and Artist INC. This new City of Austin program, which will continue in 2016, was recognized by Mid-America Arts Alliance as the best first year program in its history, as determined by surveys of artists who went through the program. In addition, $55,000 is being provided from the Budget Stabilization Reserve Fund during FY 2015-16 for a feasibility study and programming costs for the Serie Project, which will empower Austin artists to reach a larger audience and spread awareness and cultural diversity in our community. The Community Development Incentive Fund is also providing $150,000 in funding for Cultural Contracts assist in addressing issues raised in the African American Quality of Life study.



Time Lines, 2014 Mikyoung Kim International Arrivals/Customs at Austin-Bergstrom International Airport © Paul Bardagjy Photography

Music and Entertainment Division

The Music and Entertainment Division is an economic development accelerator and centralized resource center for Austin's music industry, and an active community partner for Austin's citizens, community groups, and neighborhoods. The Division is highly engaged in developing and executing initiatives that help accelerate the growth of the music industry infrastructure by focusing on job creation, talent export, trade development, and industry revenue growth. Austin has been a leader among cities in presenting itself as a "music city." The music industry benefits Austin with jobs, as well as hundreds of millions of dollars of music industry tourism. In 2012, the creative sector of Austin's economy accounted for just over $856.1 million in economic activity, $478.6 million in value-added, earnings of $230.0 million in labor compensation, and almost 8,000 permanent jobs. In addition, the Music & Entertainment Division will continue to partner with businesses and community organizations, coordinating 10 music focused programs, 5 public-private partnership initiatives, and strengthening business and professional development in all sectors and genres of the music industry. The Music and Entertainment Division will add two positions and programmatic funding in order to address issues raised by the ATX Music Industry Census, including music permitting requirements.

ATX MUSIC
ECONOMIC DEVELOPMENT DEPARTMENT'S MUSIC & ENTERTAINMENT DIVISION

Other Funds

The Economic Development Department, in addition to its $14.4 million operating budget for day-to-day operations, manages $31.1 million in programmatic funds that further economic development in the City of Austin.

Business Retention and Enhancement Fund

The Business Retention and Enhancement (BRE) Fund provides low-interest loans in accordance with Chapter 380 of the Local Government Code to attract new businesses and assist existing businesses displaced by development on Congress Avenue and East 6th Street. These loans are intended to spur growth and reestablish Congress Avenue and East Sixth Street as retail and urban entertainment district destinations.

The goals of the BRE Program are to:

- Improve the image of Congress Avenue and East 6th Street as destinations for the community, visitors and tourists;
- Enhance East 6th Street's live music and entertainment district;
- Stimulate private retail investment within the eligible area through property improvement, business development, retention and expansion;
- Improve the quantity and quality of goods and services available within the eligible area; and
- Create and retain jobs.

Revenue is comprised of right-of-way fees, alley vacation sales, and license agreement fees collected within the BRE Program revenue area, as well as loan repayments, and total $275,368 in FY 2015-16. BRE Program requirements total $1.0 million in FY 2015-16 for potential loans issued to eligible area businesses. With few loans made to businesses in recent years, the Department is currently working with the Downtown Austin Alliance to create a recommendation to change the loan requirements to increase the number of eligible area businesses qualified to borrow. The recommendation will be provided to Council in FY 2015-16.

Economic Incentives Reserve Fund

The Economic Incentives Reserve Fund (EIRF) was established to separately identify and monitor the economic performance-based agreements maintained by the City. The agreements originate through a variety of means: establishment of performance-based Chapter 380 economic development grants, contractual redevelopment agreements, or other City Council action. The agreements are designed to provide higher levels of employment, economic activity, and stability. The Economic Incentive Reserve Fund is also transferring $2 million to the Budget Stabilization Reserve Fund in FY 2015-16. As outlined within individual agreements, the Economic Development Department anticipates requirements of $17.4 million for FY 2015-16.

The fund tracks these active agreements:

- Performance-Based Chapter 380 Economic Development Grants
  - Domain Mixed Use Development (for a designated 53.16 acre parcel in Phase 1)
  - Samsung 300 mm Fab Plant
  - Hanger Orthopedic Group
  - Advisory Board Company
  - HID Global
  - Apple
  - Visa
  - Athenahealth
  - Film Incentives Program
- Redevelopment Agreements
  - Mueller (sales tax portion only)
- Other
  - Robertson Hill

The Economic Incentives Reserve Fund is funded by a transfer from the General Fund in anticipation of future payouts as specified in the agreements. In some instances, there is a year or more lag between the collection of revenue and disbursement, and in other cases, the revenue and expenses will occur in the same year. By setting aside funds in advance of the fiscal year, the City is in a better position to plan for its obligations.

Cultural Arts Fund

The Cultural Arts Fund was established by City Ordinance 991118-61 to account for the revenue distribution of 11.7% of tax receipts from the Hotel/Motel Occupancy Tax Fund. The Texas Tax Code allows this revenue to be used to encourage, promote, and improve the arts. The Code also allows expenditures for administrative costs that are incurred directly in the promotion and servicing of the arts. FY 2015-16 revenue is $9.3 million, an increase of $1.2 million from the FY 2014-15 Amended Budget, based on expected growth in hotel occupancy tax receipts. The Cultural Arts Fund is projected to provide $9.9 million for cultural contracts and services that serve more than 6 million audience members in FY 2015-16. The Cultural Arts Fund Budget is used to fund cultural agencies through a predetermined process which involves review and recommendation by the Arts Commission and approval of allocation by City Council.

HUD Section 108 Family Business Loan Program Fund

The U.S. Department of Housing and Urban Development (HUD) Section 108 Family Business Loan Program (FBLP) Fund creates jobs, revitalizes communities, increases the tax base of the City, and enhances the overall quality of life for all City of Austin residents by providing low-interest fixed asset and working capital loans to qualified Austin small business owners that are ready to expand and create jobs. FBLP has created 139 new jobs to date and is expected to create at least 230 additional new jobs over the next three to five years. The FBLP is a public-private partnership between the City of Austin, local U.S. Small Business Administration Section 504 certified community lenders, and local private banks. Each partner finances a portion of the overall business expansion project. The City's portion of the financing is provided by a U.S. Department of Housing and Urban Development Section 108 loan guarantee. The FBLP's goal is to create jobs, with a special focus on creating jobs for chronically unemployed or under-employed populations. Borrowers are required to create at least one full-time job for every $35,000 in loan funds borrowed, and per HUD regulations, 51% of jobs created must be offered to moderate income Austin residents. The $4.3 million in FY 2015-16 revenue is comprised of new HUD funds made available, fees from new loans, and interest and principal repayments received from borrowers. The FY 2015-16 Budget includes $4.1 million for potential loans made to qualified local small businesses and debt service payments to HUD.

Music Loan Program Fund

The Music Loan Program Fund is intended to develop and strengthen the Austin music industry. The fund provides support to Musician Corps and various other music-focused programs, including the Austin Export Music Initiative, Music Entrepreneur Accelerator, Online Creative Community and Leadership Music Austin.

Music Venue Assistance Program Fund

The Music Venue Assistance (MVA) Program Fund provides micro loans to qualifying music venues to assist with implementing sound attenuation technologies. The goal of the program is to significantly improve the acoustic environment inside music venues and reduce the number of sound-related complaints by using various sound mitigation technologies to reduce sound levels that impact nearby residents. The MVA is funded by an annual $100,000 General Fund transfer, and $29,112 in loan payments and interest payments. The FY 2015-16 Budget includes $200,000 to provide micro loans to qualifying music venues.

Economic Development Significant Changes

Economic Development Fund

Revenue Changes	Dollars
Remove the Critical One-Time Fund transfer for the Austin Tech Partnership.	($190,754)
A net increase in transfers in from a shared-cost funding model between other City departments to match the expenditures required for FY 2015-16.	$2,626,809

Expenditure Changes	FTEs	Dollars
Citywide Cost Drivers		
Additional funding to cover the cost of a 3% wage increase in FY 2015-16, to implement a Citywide market study, and to increase City contributions for health insurance by 12%.		$228,834
Department Cost Drivers		
Eliminating one-time costs for the Austin Tech Partnership.		($190,754)
Decrease in Legal Fee allocation to match historical trends.		($154,394)
The City's contribution to the University of Texas Ray Marshall Center to support Einstein Project.		$50,000
Implement a commercial stabilization program to organize, improve and maintain commercial areas and corridors.		$362,500
Funding for the African American Cultural Heritage District.		$300,000
Funding for a Program Coordinator, a Permit and License Revenue Analyst, and programming costs in response to the Austin Music Census.	2.00	$150,000

Business Retention and Enhancement Fund

Revenue Changes	FTEs	Dollars
Increase in repayments from loans issued to eligible area businesses.		$188,051

Economic Development
Significant Changes

Cultural Arts Fund

Revenue Changes	Dollars
Increase in transfers in due to higher hotel occupancy tax receipts.	$1,245,400

Expenditure Changes	FTEs	Dollars
Increase in support for cultural arts organizations due to higher tax receipts.		$423,354

Economic Incentives Reserve Fund

Revenue Changes	Dollars
Increase in transfers in due to higher Chapter 380 property tax payments.	$932,092

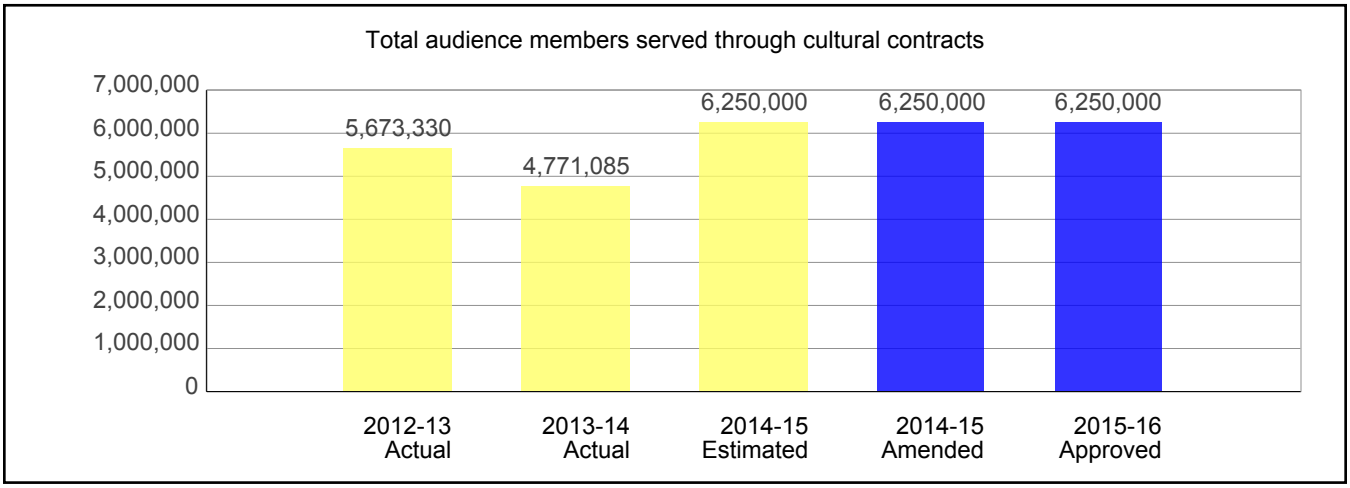
Expenditure Changes	FTEs	Dollars
Increase in Chapter 380 property tax payments resulting from appreciation.		$683,906
Funding for a one-time transfer to the General Fund Budget Stabilization Reserve Fund		$2,000,000

Economic Development
Budget Detail by Activity

Program: Cultural Arts and Contracts

Activity: Cultural Development and Contracting Services

The purpose of the Cultural Development and Contracting Services activity is to provide preservation and promotional services to Austin's arts and creative industries in order to strengthen the role of the arts.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Austin Energy Fund	1,213,615	0	0	0	0
Cultural Arts Fund	6,607,867	7,290,643	9,460,067	9,460,067	9,883,421
Economic Development Fund	0	1,304,647	1,215,776	1,289,310	1,325,159
Expense Refunds	208,869	335,153	302,105	228,571	226,419
Grants	22,984	335,500	28,000	135,000	35,000
Total Requirements	**$8,053,336**	**$9,265,944**	**$11,005,948**	**$11,112,948**	**$11,469,999**
Full-Time Equivalents					
Austin Energy Fund Civilian	9.50	0.00	0.00	0.00	0.00
Economic Development Fund Civilian	0.00	10.50	11.50	11.50	11.50
Total FTEs	**9.50**	**10.50**	**11.50**	**11.50**	**11.50**
Performance Measures					
Number of Public Art Collection Pieces repaired and/or restored	12	11	13	7	7
Total amount of cultural funding requested	9,242,647	8,809,377	10,100,000	9,000,000	10,000,000
Total amount of funding awarded to cultural contracts	6,355,356	7,089,500	8,090,817	8,000,000	8,100,000
Number of contracts with arts professionals and arts organizations	**322**	**489**	**500**	**500**	**500**
Total audience members served through cultural contracts	**5,673,330**	**4,771,085**	**6,250,000**	**6,250,000**	**6,250,000**

Services

Art in Public Places, Austin's New Year, Art Tours, Creativity Cultural Plan and Space Development, Artwork Donation and Loan Program, Cultural Funding Program, Faces of Austin, Filming, The People's Gallery, Cultural and Heritage Tourism Resources, Creative Ambassadors, Next Level Professional and Organizational Development

Contact

Sylnovia Holt Rabb, Assistant Director, 512-974-3131

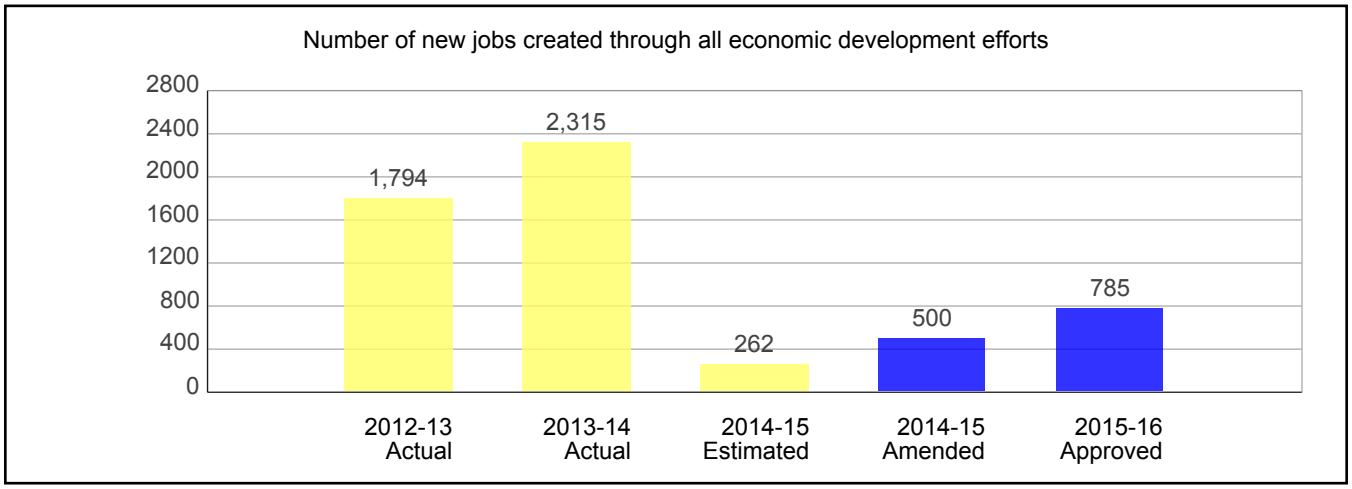
Bold Measure = Key Indicator

Economic Development
Budget Detail by Activity

Program: Global Business Recruitment and Expansion

Activity: Global Business Recruitment and Expansion

The purpose of Global Business Recruitment and Expansion activity is to provide administration support for economic development policies and programs, and to promote and facilitate sustainable growth in the Desired Development Zone for Austin businesses in order to enhance livability and economic viability in a manner that preserves the character of Austin and its environment.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Austin Energy Fund	690,807	0	0	0	0
Economic Development Fund	0	804,230	931,977	933,977	994,026
Economic Incentives Reserve Fund	9,455,344	0	13,679,723	13,749,999	14,443,705
Expense Refunds	0	0	2,000	0	0
Total Requirements	**$10,146,151**	**$804,230**	**$14,613,700**	**$14,683,976**	**$15,437,731**
Full-Time Equivalents					
Austin Energy Fund					
Civilian	6.50	0.00	0.00	0.00	0.00
Economic Development Fund					
Civilian	0.00	7.00	7.00	7.00	7.00
Total FTEs	**6.50**	**7.00**	**7.00**	**7.00**	**7.00**
Performance Measures					
Dollar amount of investment created through economic development efforts	107,312,918	23,180,000	0	10,000,000	10,000,000
Number of new jobs created through all economic development efforts	**1,794**	**2,315**	**262**	**500**	**785**
Number of participants attending international business seminars	**259**	**567**	**1,500**	**250**	**1,000**

Services

Business Marketing and Attraction, Business Expansion and Relocation Assistance, Workforce Alignment Programs, Industry Development, Recycling Economic Development Program, Business Retention and Enhancement Program, Industrial Development Areas, International Business Services and Resources, International Trade Education Series, EB-5 Immigrant Investor Program, CITISTART Program, Sister and Friendship Cities Program, International Welcome Program, International Trade Assistance Program;

Contact

David Colligan, Global Business Recruitment and Expansion Manager, 512-974-6381

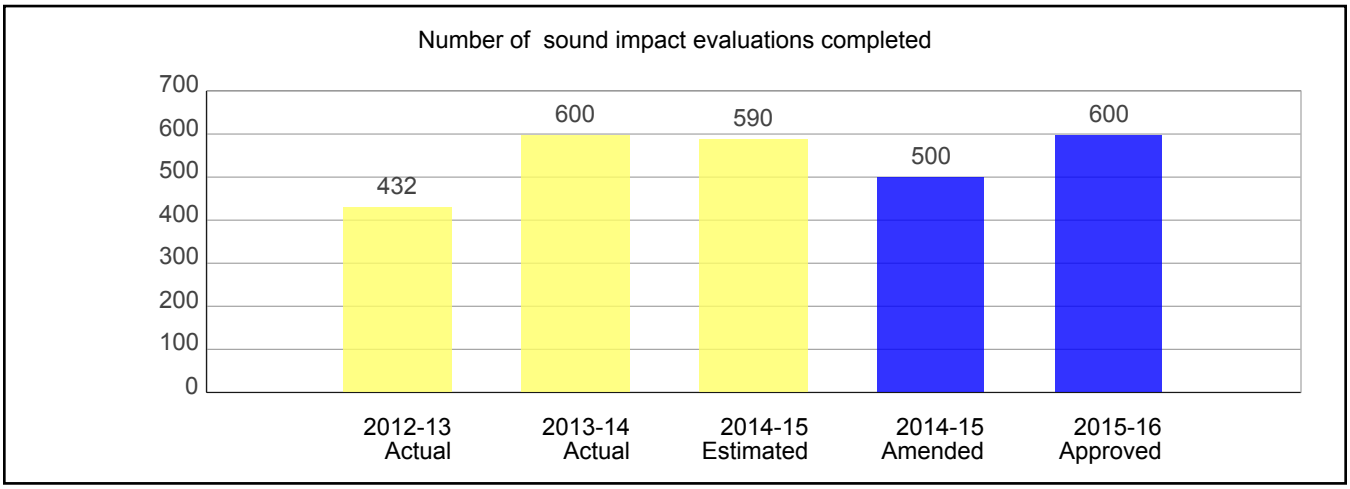
Bold Measure = Key Indicator

Economic Development
Budget Detail by Activity

Program: Music and Entertainment Division

Activity: Music and Entertainment

The purpose of Music and Entertainment activity is to provide services to develop and execute initiatives that help accelerate the growth of the music industry infrastructure for the entertainment industry and artists to help accelerate job creation, talent export, trade development, and industry revenue growth.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Austin Energy Fund	372,489	0	0	0	0
Economic Development Fund	0	514,513	525,089	525,089	690,903
Music Loan Program Fund	20,659	9,506	0	253	7,338
Music Venue Assistance Program Fund	0	87,140	70,000	250,000	200,000
Total Requirements	**$393,148**	**$611,159**	**$595,089**	**$775,342**	**$898,241**
Full-Time Equivalents					
Austin Energy Fund					
Civilian	2.00	0.00	0.00	0.00	0.00
Economic Development Fund					
Civilian	0.00	4.00	5.00	5.00	7.00
Total FTEs	**2.00**	**4.00**	**5.00**	**5.00**	**7.00**
Performance Measures					
Number of sound impact evaluations completed	432	600	590	500	600
Total audience served through public-private partnerships	New Meas	New Meas	20,000	12,500	12,500
Total number of applicants served through the annual outdoor music venue permitting process	New Meas	New Meas	140	115	140

Services

Austin-Toronto Music City Alliance, Austin Music Commission, Austin Independent Radio, Austin Music Foundation, Austin Music Memorial Induction, Capitol View Arts, City Council Live Music Proclamations, House of Songs, HOPE Farmers Market, Leaders in Austin Music, Music Venue Assistance Loan Program, Music Programming Advising, Music Ambassadors, Music for Kids, Music Industry Collaborative, Musicians Loading/Unloading Zones, Music on Hold, Special Event Planning, Urban Artist Development, The Good Music Club, Sound mitigation, Sound permits, Facilitate communication between neighborhood groups and outdoor music venues

Contact

Don Pitts, Program Manager, 512-974-7821

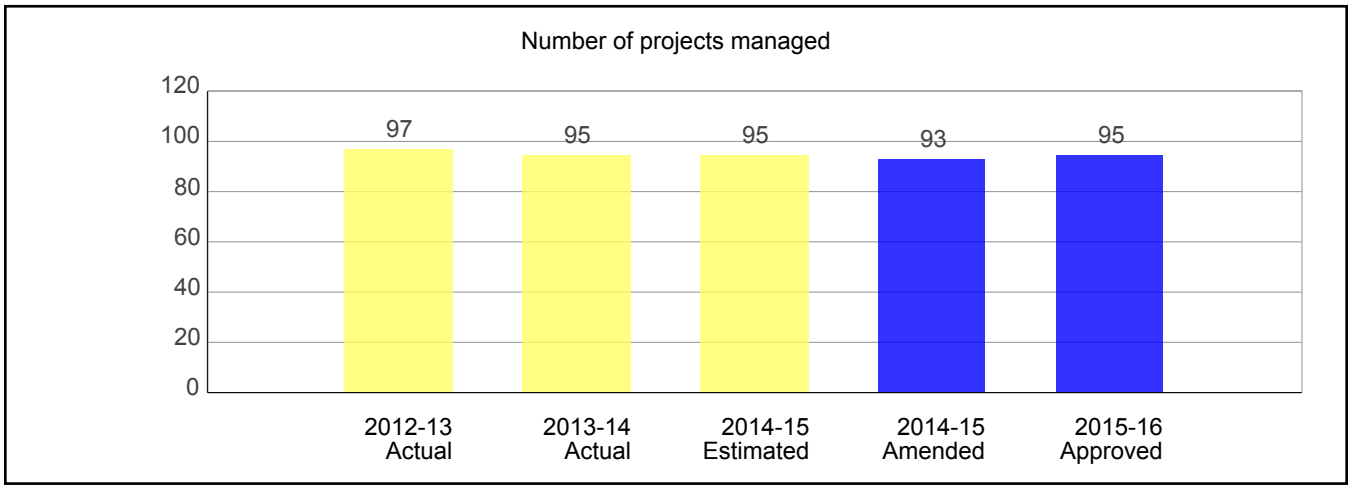
Bold Measure = Key Indicator

Economic Development
Budget Detail by Activity

Program: Redevelopment

Activity: Redevelopment Services

The purpose of Redevelopment Services activity is to provide project management, implementation, and information services for project teams and community stakeholders in order to catalyze urban core mixed-use redevelopment.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Austin Energy Fund	1,417,577	0	0	0	0
Economic Development Fund	0	1,511,706	1,770,714	1,785,570	2,037,829
Expense Refunds	0	0	250,000	250,000	250,000
Total Requirements	**$1,417,577**	**$1,511,706**	**$2,020,714**	**$2,035,570**	**$2,287,829**
Full-Time Equivalents					
Austin Energy Fund Civilian	9.00	0.00	0.00	0.00	0.00
Economic Development Fund Civilian	0.00	11.00	11.00	11.00	10.00
Total FTEs	**9.00**	**11.00**	**11.00**	**11.00**	**10.00**
Performance Measures					
Amount of new retail square footage added downtown	16,000	39,669	71,000	75,000	21,200
Number of businesses engaged through a commercial revitalization program	New Meas	New Meas	500	100	50
Number of commercial districts engaged through commercial revitalization program	New Meas	New Meas	4	9	4
Number of new residential units downtown	266	536	1,080	1,000	790
Number of projects managed	97	95	95	93	95
Percent increase in property tax valuation in downtown public improvement district	12.35	13.59	13	13	13
Percentage of agreed-upon performance standards achieved by project developers	100	100	100	100	100

Services

Annual and 5-year reauthorization of Downtown Public Improvement Districts, Redevelopment projects include Green Water Treatment Plant, Mueller, Seaholm Power Plant, and 2nd Street Retail; Solicit, negotiate and administer public-private contracts; Facilitate land development / permitting process; Coordinate with transit projects; urban core studies; Emerging Projects Map and Database

Contact

David Colligan, Global Business Recruitment and Expansion Manager, 512-974-6381

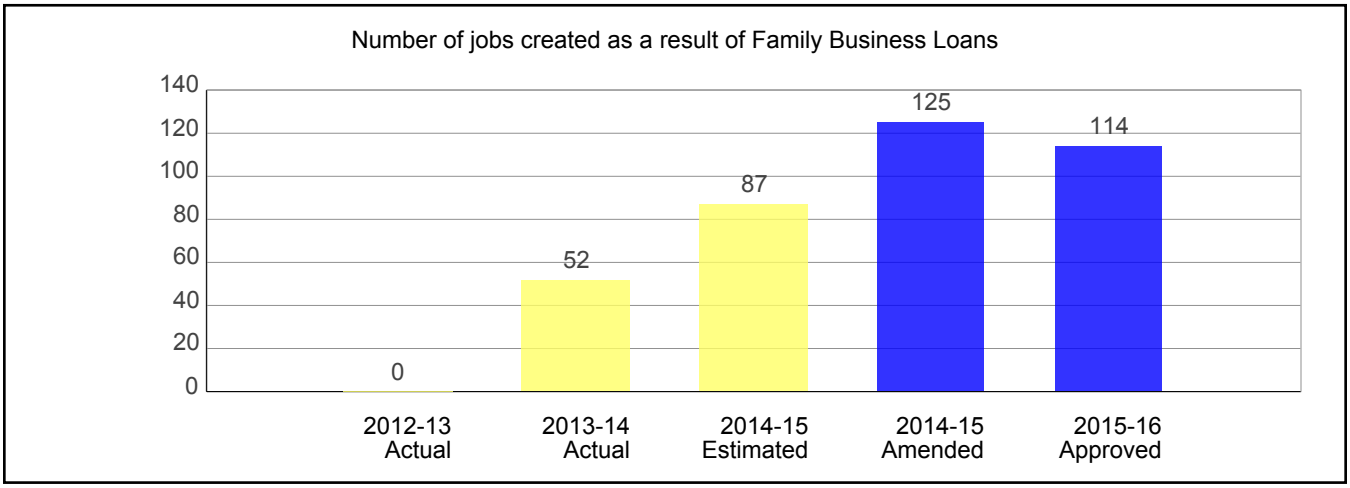
Bold Measure = Key Indicator

Economic Development
Budget Detail by Activity

Program: Small Business Program

Activity: Small Business Program

The purpose of Small Business Program activity is to provide direct services, resources and information for small businesses so they can demonstrate productive growth in a competitive business environment.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Austin Energy Fund	2,132,583	0	0	0	0
Business Retention and Enhancement Fund	0	0	0	1,000,000	1,000,000
Economic Development Fund	0	2,038,657	1,803,777	1,803,777	1,869,734
HUD Section 108 Family Business Loan Program Fund	0	1,068,083	1,740,727	4,123,000	4,000,000
Total Requirements	**$2,132,583**	**$3,106,740**	**$3,544,504**	**$6,926,777**	**$6,869,734**
Full-Time Equivalents					
Austin Energy Fund					
Civilian	12.50	0.00	0.00	0.00	0.00
Economic Development Fund					
Civilian	0.00	12.50	13.50	13.50	13.50
Total FTEs	**12.50**	**12.50**	**13.50**	**13.50**	**13.50**
Performance Measures					
Number of business development technical assistance hours delivered	1,555.25	660	1,200	1,200	1,200
Number of customer visits to the Business Solutions Center	3,880	5,279	5,000	5,000	5,000
Number of participants attending business information events	2,311	4,770	3,200	3,200	3,200
Number of presentations made to business and civic groups	116	105	100	100	100
Number of jobs created as a result of Family Business Loans	**0**	**52**	**87**	**125**	**114**

Services

BizAid Business Orientation, BizAid Coaching, Business Solutions Center, BizOpen Orientation, Family Business Loan Program, LocallyAustin.org, RISE Events, Small Business Events, Small Business Resource Directories, Small Business Success Skills Classes

Contact

Vicky Valdez, Program Manager, 512-974-7620

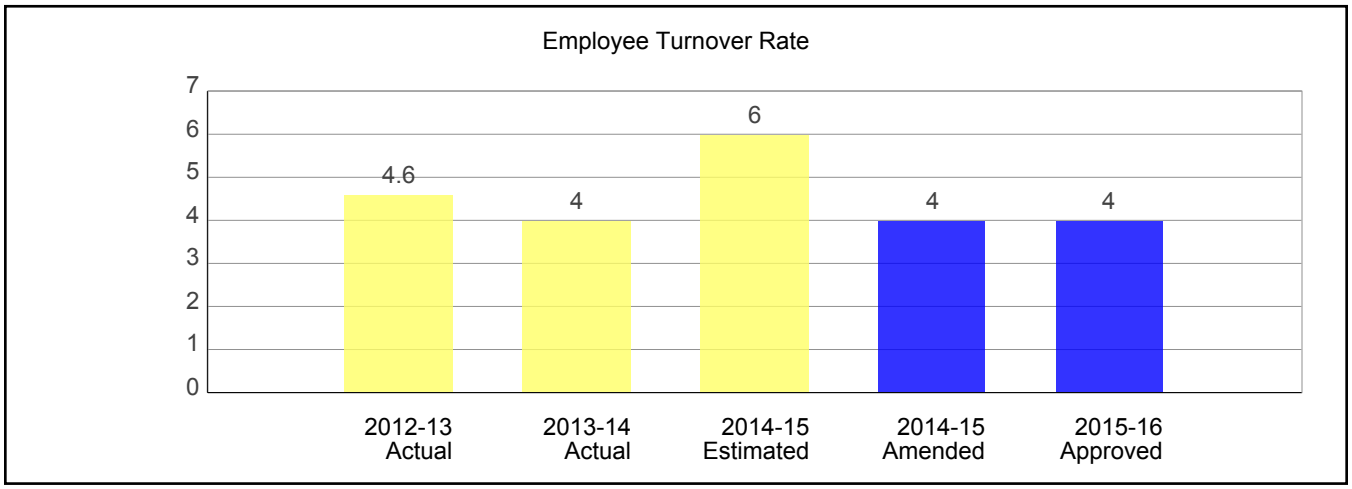
Bold Measure = Key Indicator

Economic Development
Budget Detail by Activity

Program: Support Services

Activity: Departmental Support Services

The purpose of the Departmental Support Services activity is to provide administrative and managerial support to the department in order to produce more effective services.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Austin Energy Fund	1,436,407	0	0	0	0
Economic Development Fund	0	1,391,887	1,338,368	1,321,035	1,445,177
Total Requirements	**$1,436,407**	**$1,391,887**	**$1,338,368**	**$1,321,035**	**$1,445,177**
Full-Time Equivalents					
Austin Energy Fund Civilian	7.50	0.00	0.00	0.00	0.00
Economic Development Fund Civilian	0.00	8.00	8.00	8.00	9.00
Total FTEs	**7.50**	**8.00**	**8.00**	**8.00**	**9.00**
Performance Measures					
Employee Turnover Rate	4.6	4	6	4	4
Lost Time Injury Rate Per the Equivalent of 100 Employees	0	0	0	0	0
Sick leave hours used per 1,000 hours	35.34	30	30	25	30

Services

Office of the Director, Financial Monitoring, Budgeting, Accounting, Purchasing, Human Resources, Facility Expenses, Information Technology Support, Public Information, Grant Administration, Safety, Customer Service, Contract Management

Contact

Michelle Clemons, Financial Manager, 512-974-2713

Bold Measure = Key Indicator

Economic Development
Budget Detail by Activity

Program:Transfers and Other Requirements

Activity: All Activities

The purpose of the Transfers and Other Requirements program is to account for transfers and other departmental requirements at the fund or agency level.

Graph Not Applicable

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Austin Energy Fund	4,030,758	(115,364)	0	0	0
Business Retention and Enhancement Fund	0	1,597,797	0	0	0
Economic Development Fund	0	4,776,305	6,105,778	6,350,689	6,456,772
Economic Incentives Reserve Fund	1,088,888	17,250,405	986,369	986,369	2,976,569
HUD Section 108 Family Business Loan Program Fund	15,458	14,434	14,735	96,263	96,263
Sustainability Fund	287,833	330,650	0	0	0
Total Requirements	**$5,422,937**	**$23,854,227**	**$7,106,882**	**$7,433,321**	**$9,529,604**

Services

Accrued payroll; Legal services; 311 Call Center support; Grants and contracts
Citywide administrative and information technology support; Workers' compensation

Contact

Michelle Clemons, Financial Manager, 512-974-2713
Sylnovia Holt-Rabb, Assistant Director, 512-974-3131

Economic Development: 2015-16

Economic Development Fund	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Cultural Arts and Contracts	**$0**	**$1,304,647**	**$1,215,776**	**$1,289,310**	**$1,325,159**
Cultural Development and Contracting Services	0	1,304,647	1,215,776	1,289,310	1,325,159
Global Business Recruitment and Expansion	**$0**	**$804,230**	**$931,977**	**$933,977**	**$994,026**
Global Business Recruitment and Expansion	0	804,230	931,977	933,977	994,026
Music and Entertainment Division	**$0**	**$514,513**	**$525,089**	**$525,089**	**$690,903**
Music and Entertainment	0	514,513	525,089	525,089	690,903
Redevelopment	**$0**	**$1,511,706**	**$1,770,714**	**$1,785,570**	**$2,037,829**
Redevelopment Services	0	1,511,706	1,770,714	1,785,570	2,037,829
Small Business Program	**$0**	**$2,038,657**	**$1,803,777**	**$1,803,777**	**$1,869,734**
Small Business Program	0	2,038,657	1,803,777	1,803,777	1,869,734
Support Services	**$0**	**$1,391,887**	**$1,338,368**	**$1,321,035**	**$1,445,177**
Departmental Support Services	0	1,391,887	1,338,368	1,321,035	1,445,177
Transfers and Other Requirements	**$0**	**$4,776,305**	**$6,105,778**	**$6,350,689**	**$6,456,772**
Other Requirements	0	3,193,828	4,485,988	4,730,899	4,786,228
Transfers	0	1,582,477	1,619,790	1,619,790	1,670,544
Total	**$0**	**$12,341,946**	**$13,691,479**	**$14,009,447**	**$14,819,600**

Full-Time Equivalents (FTEs)					
Cultural Arts and Contracts	**0.00**	**10.50**	**11.50**	**11.50**	**11.50**
Cultural Development and Contracting Services	0.00	10.50	11.50	11.50	11.50
Global Business Recruitment and Expansion	**0.00**	**7.00**	**7.00**	**7.00**	**7.00**
Global Business Recruitment and Expansion	0.00	7.00	7.00	7.00	7.00
Music and Entertainment Division	**0.00**	**4.00**	**5.00**	**5.00**	**7.00**
Music and Entertainment	0.00	4.00	5.00	5.00	7.00
Redevelopment	**0.00**	**11.00**	**11.00**	**11.00**	**10.00**
Redevelopment Services	0.00	11.00	11.00	11.00	10.00
Small Business Program	**0.00**	**12.50**	**13.50**	**13.50**	**13.50**
Small Business Program	0.00	12.50	13.50	13.50	13.50
Support Services	**0.00**	**8.00**	**8.00**	**8.00**	**9.00**
Departmental Support Services	0.00	8.00	8.00	8.00	9.00
Total	**0.00**	**53.00**	**56.00**	**56.00**	**58.00**

Economic Development: 2015-16

Economic Incentives Reserve Fund	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Global Business Recruitment and Expansion	**$9,455,344**	**$0**	**$13,679,723**	**$13,749,999**	**$14,443,705**
Global Business Recruitment and Expansion	9,455,344	0	13,679,723	13,749,999	14,443,705
Transfers and Other Requirements	**$1,088,888**	**$17,250,405**	**$986,369**	**$986,369**	**$2,976,569**
Other Requirements	1,088,888	17,250,405	0	0	0
Transfers	0	0	986,369	986,369	2,976,569
Total	**$10,544,232**	**$17,250,405**	**$14,666,092**	**$14,736,368**	**$17,420,274**

Economic Development: 2015-16

Music Loan Program Fund

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Music and Entertainment Division	**$20,659**	**$9,506**	**$0**	**$253**	**$7,338**
Music and Entertainment	20,659	9,506	0	253	7,338
Total	**$20,659**	**$9,506**	**$0**	**$253**	**$7,338**

Economic Development: 2015-16

HUD Section 108 Family Business Loan Program Fund	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Small Business Program	**$0**	**$1,068,083**	**$1,740,727**	**$4,123,000**	**$4,000,000**
Small Business Program	0	1,068,083	1,740,727	4,123,000	4,000,000
Transfers and Other Requirements	**$15,458**	**$14,434**	**$14,735**	**$96,263**	**$96,263**
Transfers	15,458	14,434	14,735	96,263	96,263
Total	**$15,458**	**$1,082,517**	**$1,755,462**	**$4,219,263**	**$4,096,263**

Economic Development: 2015-16

Business Retention and Enhancement Fund	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Small Business Program	**$0**	**$0**	**$0**	**$1,000,000**	**$1,000,000**
Small Business Program	0	0	0	1,000,000	1,000,000
Transfers and Other Requirements	**$0**	**$1,597,797**	**$0**	**$0**	**$0**
Transfers	0	1,597,797	0	0	0
Total	**$0**	**$1,597,797**	**$0**	**$1,000,000**	**$1,000,000**

Economic Development: 2015-16

Cultural Arts Fund	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Cultural Arts and Contracts	**$6,607,867**	**$7,290,643**	**$9,460,067**	**$9,460,067**	**$9,883,421**
Cultural Development and Contracting Services	6,607,867	7,290,643	9,460,067	9,460,067	9,883,421
Total	**$6,607,867**	**$7,290,643**	**$9,460,067**	**$9,460,067**	**$9,883,421**

Economic Development: 2015-16

Sustainability Fund	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Transfers and Other Requirements	**$287,833**	**$330,650**	**$0**	**$0**	**$0**
Other Requirements	287,833	330,650	0	0	0
Total	**$287,833**	**$330,650**	**$0**	**$0**	**$0**

Economic Development: 2015-16

Music Venue Assistance Program Fund	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Music and Entertainment Division	**$0**	**$87,140**	**$70,000**	**$250,000**	**$200,000**
Music and Entertainment	0	87,140	70,000	250,000	200,000
Total	**$0**	**$87,140**	**$70,000**	**$250,000**	**$200,000**

Economic Development: 2015-16

Austin Energy Fund	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Cultural Arts and Contracts	**$1,213,615**	**$0**	**$0**	**$0**	**$0**
Cultural Development and Contracting Services	1,213,615	0	0	0	0
Global Business Recruitment and Expansion	**$690,807**	**$0**	**$0**	**$0**	**$0**
Global Business Recruitment and Expansion	690,807	0	0	0	0
Music and Entertainment Division	**$372,489**	**$0**	**$0**	**$0**	**$0**
Music and Entertainment	372,489	0	0	0	0
Redevelopment	**$1,417,577**	**$0**	**$0**	**$0**	**$0**
Redevelopment Services	1,417,577	0	0	0	0
Small Business Program	**$2,132,583**	**$0**	**$0**	**$0**	**$0**
Small Business Program	2,132,583	0	0	0	0
Support Services	**$1,436,407**	**$0**	**$0**	**$0**	**$0**
Departmental Support Services	1,436,407	0	0	0	0
Transfers and Other Requirements	**$4,030,758**	**($115,364)**	**$0**	**$0**	**$0**
Other Requirements	2,902,790	(115,364)	0	0	0
Transfers	1,127,968	0	0	0	0
Total	**$11,294,237**	**($115,364)**	**$0**	**$0**	**$0**
Full-Time Equivalents (FTEs)					
Cultural Arts and Contracts	**9.50**	**0.00**	**0.00**	**0.00**	**0.00**
Cultural Development and Contracting Services	9.50	0.00	0.00	0.00	0.00
Global Business Recruitment and Expansion	**6.50**	**0.00**	**0.00**	**0.00**	**0.00**
Global Business Recruitment and Expansion	6.50	0.00	0.00	0.00	0.00
Music and Entertainment Division	**2.00**	**0.00**	**0.00**	**0.00**	**0.00**
Music and Entertainment	2.00	0.00	0.00	0.00	0.00
Redevelopment	**9.00**	**0.00**	**0.00**	**0.00**	**0.00**
Redevelopment Services	9.00	0.00	0.00	0.00	0.00
Small Business Program	**12.50**	**0.00**	**0.00**	**0.00**	**0.00**
Small Business Program	12.50	0.00	0.00	0.00	0.00
Support Services	**7.50**	**0.00**	**0.00**	**0.00**	**0.00**
Departmental Support Services	7.50	0.00	0.00	0.00	0.00
Total	**47.00**	**0.00**	**0.00**	**0.00**	**0.00**

Economic Development: 2015-16

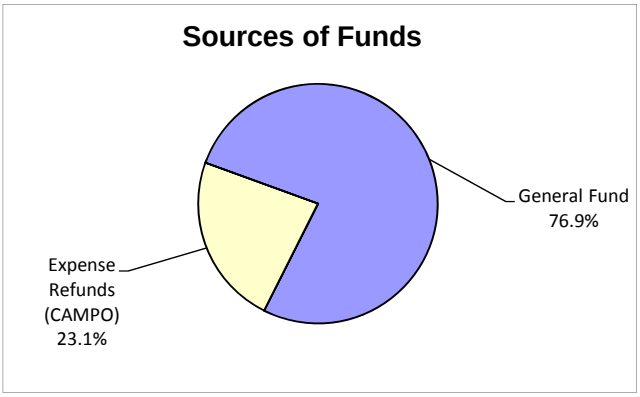
Grants

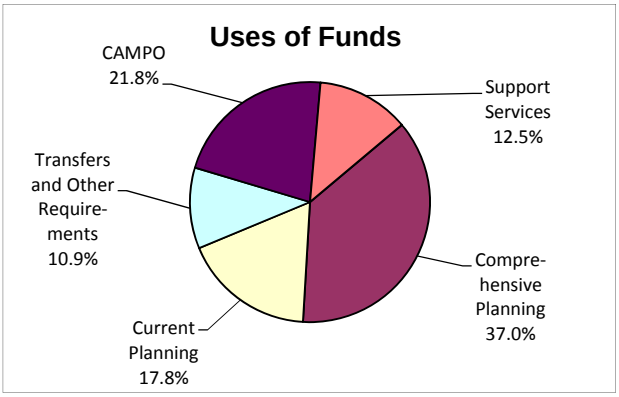
	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Cultural Arts and Contracts	**$22,984**	**$335,500**	**$28,000**	**$135,000**	**$35,000**
Cultural Development and Contracting Services	22,984	335,500	28,000	135,000	35,000
Total	**$22,984**	**$335,500**	**$28,000**	**$135,000**	**$35,000**

Economic Development: 2015-16

Expense Refunds	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Cultural Arts and Contracts	**$208,869**	**$335,153**	**$302,105**	**$228,571**	**$226,419**
Cultural Development and Contracting Services	208,869	335,153	302,105	228,571	226,419
Global Business Recruitment and Expansion	**$0**	**$0**	**$2,000**	**$0**	**$0**
Global Business Recruitment and Expansion	0	0	2,000	0	0
Redevelopment	**$0**	**$0**	**$250,000**	**$250,000**	**$250,000**
Redevelopment Services	0	0	250,000	250,000	250,000
Total	**$208,869**	**$335,153**	**$554,105**	**$478,571**	**$476,419**

Planning and Zoning





Budget Overview

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
General Fund					
Revenue	$21,359,479	$25,067,374	$27,000,229	$19,795,776	$593,825
Requirements	$25,098,953	$27,085,565	$35,623,104	$35,623,104	$7,505,329
Full-Time Equivalents (FTEs)	334.00	357.00	363.00	363.00	71.00
Expense Refunds	$7,152,834	$7,633,112	$7,999,738	$8,316,509	$2,259,651
Grants	$0	$40,000	$0	$0	$0
Full-Time Equivalents (FTEs)	0.00	2.00	0.00	0.00	0.00
Total Budget	$32,251,787	$34,758,677	$43,622,842	$43,939,613	$9,764,980

In addition to the amount shown above, the FY 2015-16 Budget also includes $1,125,000 for capital and critical one-time costs.

Prior to FY 2015-16, this department was called Planning and Development Review and contained the Development Services Department which is now shown separately.

Planning and Zoning
Organization by Program and Activity for 2016

Capital Area Metropolitan Planning Organization (CAMPO)

- CAMPO

Comprehensive Planning

- Long Range Planning
- Neighborhood Involvement and Implementation
- Urban Design

Current Planning

- Annexation
- Zoning Case Management

Support Services

- Departmental Support Services

Transfers and Other Requirements

- Other Requirements
- Transfers

Planning and Zoning
Mission and Goals for 2016

Mission

The purpose of the Planning and Zoning Department is to provide planning and zoning, preservation, and design services to make Austin the most livable city in the country.

Goals

Implement the Imagine Austin comprehensive plan including a comprehensive revision to the Austin Land Development Code by conducting a multi-day workshop for staff, consultants, the Code Advisory Group and other stakeholders to test elements of the code to inform the writing of the revised Land Development Code in November 2015 and producing an internal administrative draft of the revised Land Development Code by summer of 2016.

Collaborate with other departments and outside partners to implement the remaining seven Imagine Austin priority programs by conducting three Imagine Austin Speaker Series events in FY 2015-16.

Develop two small area plans for centers and corridors identified by Imagine Austin as well as other areas needing planning services, and present the small area plans to the Planning Commission.

Collaborate with Public Works to develop specific design standards to implement ten new downtown block faces with Great Streets improvements in FY 2015-16 to improve the quality of downtown streets and sidewalks.

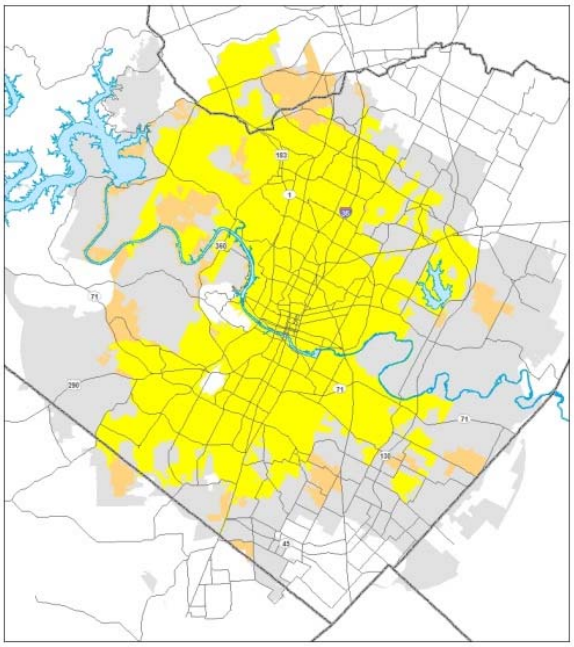
Host five outreach events for neighborhood organizations to foster inclusive collaboration between neighborhood organizations and the City in FY 2015-16.

Continue to use Imagine Austin to evaluate 170 neighborhood plan amendments, zoning cases, code amendments and annexation cases per year for presentation to Council for adoption.

Planning and Zoning

Message from the Director

The Planning and Zoning Department provides planning, preservation, and design services to make Austin the most livable city in the country. The Planning and Zoning Department was formerly part of the larger Planning and Development Review Department (PDRD). PDRD is divided into two departments in the FY 2015-16 budget; the development review and inspection services of the former Planning and Development Review Department are now housed under the Development Services Department.



The Planning and Zoning Department (PAZ) is responsible for long range planning, neighborhood involvement and plan implementation, current planning (including historic preservation, annexation, and zoning), urban design services, and updating the Land Development Code. The department provides these services over a 627 square mile planning area.

PAZ also supports a variety of City Council and Commission appointed subcommittees and task force groups including the Council Planning and Neighborhood Committee and both Land Use Commissions; Planning Commission and Zoning and Platting Commission.

In FY 2015-16, the Department will continue working with Opticos Design and the community on CodeNEXT, the City's project to revise the Land Development Code to implement the Imagine Austin Comprehensive Plan.

Over the next fiscal year, PAZ will continue implementation and monitoring of the Imagine Austin Comprehensive Plan and the adopted small area plans. The department will also continue to work in concert with CodeNEXT to develop a form based code for Airport Boulevard and to implement wayfinding in downtown, and will continue work to develop a new small area plan in the vicinity of the Burnet and Anderson corridors.

Over the next few years the City's online development portal, AMANDA, will be improved to provide the foundation for organizational change and improved efficiency needed to support implementation of the new land development code.

Greg Guernsey, Director

Budget Highlights

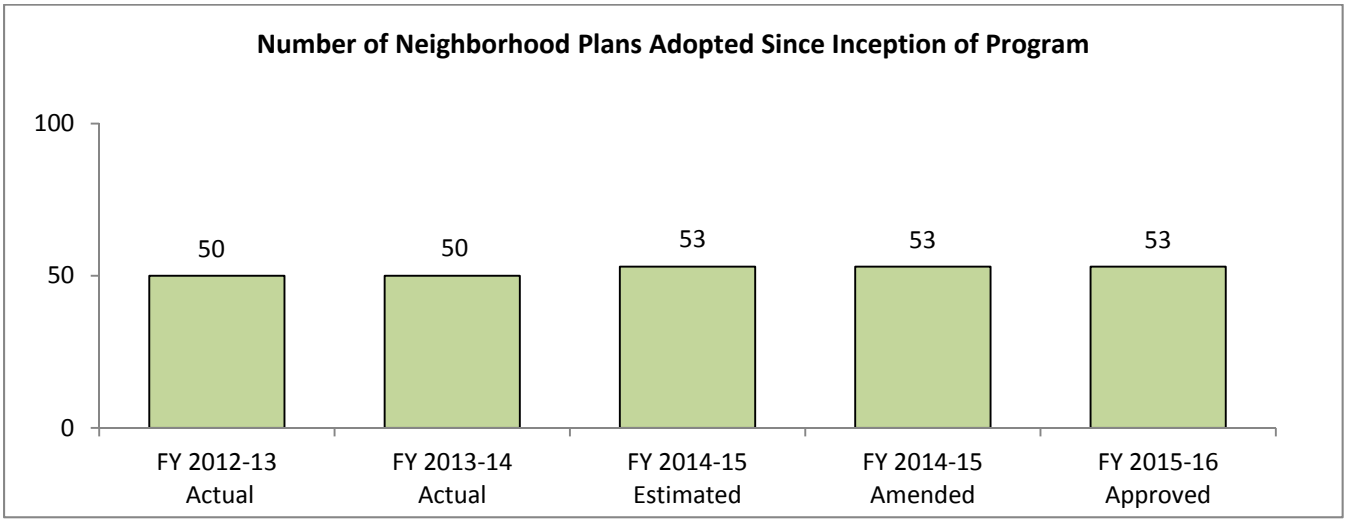
In the FY 2015-16 budget, the Planning and Development Review Department (PDRD) is reorganized into the Development Services Department (DSD) and Planning and Zoning (PAZ). As a result of the reorganization, expenses and revenues related to One Stop Shop, along with the majority of support services funding, are transferred to DSD. The remaining budget stayed in Planning and Zoning.

The FY 2015-16 Budget for PAZ includes an increase of $0.3 million for wage adjustments, implementation of a Citywide market study, and the increase in City contributions for health insurance. Another new investment includes $25,000 for licensures, certifications and continuing education to enhance workforce development and efficiency.

Long Range Planning
Through the Long Range Planning Program, Planning and Zoning develops, maintains, and implements Imagine Austin, the City's comprehensive plan, and develops more detailed corridor, center, and neighborhood plans and other small area plans. This Division also provides planning support services such as demographic/economic projections and analysis to other divisions within PAZ and other City of Austin departments.

The budget includes resources to continue implementation, evaluation, and monitoring of the comprehensive plan, including development of an annual report required by the City Charter. The budget also includes funding to begin the Burnet and Anderson corridor plans as well as related neighborhood plans for adjacent planning areas. In FY 2015-16, $176,000 in funding was budgeted for the improved small area plan process pilot. This pilot program supports the Imagine Austin implementation by fostering a collaborative relationship between the community and the City.

Neighborhood Involvement and Implementation
Through the Neighborhood Involvement and Implementation Program, PAZ supports neighborhood involvement, supports implementation of specific recommendations within adopted neighborhood and other small area plans, and processes amendments to adopted neighborhood plans. The budget includes resources to continue to operate the Neighborhood Assistance Center, to monitor and coordinate activities related to implementation of small area plans, to train and support development of Neighborhood Plan Contact Teams, and to process requested amendments to neighborhood plans.



Urban Design

Through the Urban Design program, PAZ designs and constructs public spaces that create economic, environmental and community value. The focus of urban design is on the form and organization of buildings and the public spaces between them, rather than on the design of individual structures. PAZ estimates completing 28.5 downtown block faces with Great Streets, a record high, by the end of FY 2014-15.



During FY 2015-16, the Urban Design Program is focusing on the downtown wayfinding project, the South Shore Central Waterfront effort, implementation of the Downtown Austin Plan (DAP), the East Riverside Corridor Plan, the Transit Oriented Development Station Area Plans, and the North Burnet/Gateway Master Plan. The Urban Design Program also works with the Waller Creek Conservancy to advance efforts to revitalize the Waller Creek District with $50,000 added to the Waller Creek Conservancy project in FY 2015-16. Other major urban design program projects include: coordination of downtown Great Streets streetscape improvements for Cesar Chavez, 2nd, and Colorado Streets and streetscape improvements in the University Neighborhood Overlay (UNO) area and along Core Transit Corridors.

Current Planning

Through the Current Planning Program, PAZ processes zoning map amendments and zoning text amendments; promotes and coordinates historic preservation; and develops and maintains the City's three-year municipal annexation plan (MAP). This division also oversees amendments to the City Code regarding land use and site development regulation. The historic preservation program continues to facilitate implementation of local historic districts, process historic zoning cases as well demolition permits and permits within historic districts. The annexation division also continues to process annexation requests, start new MAP annexation areas, and continues work on municipal utility district (MUD) and certain public improvement district (PID) proposals.

CodeNEXT

Through CodeNEXT, PAZ is working with Opticos Design and the community to revise the Land Development Code to implement the Imagine Austin Plan. Major tasks completed to date have included: a "Listening to the Community" report, the "Code Diagnosis" report, and the Community Character Manual. As the culmination of Phase I of CodeNEXT, PAZ released the "Code Approach Alternatives and Annotated Outlines" report in September 2014. Pursuant to direction from the City Council, the CodeNEXT team has launched Phase II of the project which will result in a draft of a revised administrative draft land development code. In FY 2015-16, the budget includes $0.5 million to fund this phase of the CodeNEXT project as well as $75,000 to hire a consultant for the Land Development Code rewrite and $250,000 for public engagement and technical support. The final phases of the project will include a final draft, training staff to implement the new code, public engagement to explain the code to citizens, computer modeling of the impacts of the new code as well as mapping of the code, and a digital code for an easy user interface.

Planning and Zoning
Significant Changes

General Fund

Revenue Changes	Dollars
Revenue transferred to new Development Services Department.	($19,201,951)

Expenditure Changes	FTEs	Dollars
Citywide Cost Drivers		
Additional funding to cover the cost of a 3% wage increase in FY 2015-16, to implement a Citywide market study, and to increase City contributions for health insurance by 12%.		$274,420
Increase in CAMPO expense refund to cover a 3% wage increase in FY 2015-16 and to increase City contributions for health insurance by 12%.		($101,970)
Increase in the transfer to the Support Services Fund.		$59,629
Department Cost Drivers		
Expenses relating to the One Stop Shop have been transferred to the new Development Services Department along with the majority of support services.	(292.00)	($28,554,263)
New Investments		
Funding for the Improved Neighborhood Plan Process Pilot as part of the Imagine Austin implementation to aide in creating a collaborative relationship between the community and the City.		$176,000
Remove funding for Austin San Antonio Corridor Council Membership. Membership paid for by Austin Transportation Department.		($50,000)
Increase in funding for licensures, certifications and continuing education to enhance workforce development.		$25,000
Increase in funding for the Waller Creek Conservancy.		$50,000

Planning and Zoning
Budget Detail by Activity

Program: Capital Area Metropolitan Planning Organization (CAMPO)

Activity: CAMPO

The Capital Area Metropolitan Planning Organization is the agency that coordinates regional transportation planning and approves the use of federal transportation funds in the six-county region. As part of an agreement between the two organizations, CAMPO employees are part of the City of Austin employee system. Because CAMPO is not a City department, performance measures are not available.

Graph Not Applicable

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	1,505,708	1,454,918	1,675,391	2,022,681	2,124,651
General Fund	0	0	(1,230)	0	0
Total Requirements	**$1,505,708**	**$1,454,918**	**$1,674,161**	**$2,022,681**	**$2,124,651**
Full-Time Equivalents					
General Fund					
Civilian	16.00	16.00	21.00	21.00	21.00
Total FTEs	**16.00**	**16.00**	**21.00**	**21.00**	**21.00**

Measures Not Applicable

Services

Regional metropolitan transportation planning services for Travis, Williamson, Hays, Burnet, Bastrop, and Caldwell counties; Long-Range Transportation Plan (20+ years); Short-range Transportation Improvement Program (TIP); See CAMPO's website at www.campotexas.org for more information.

Contact

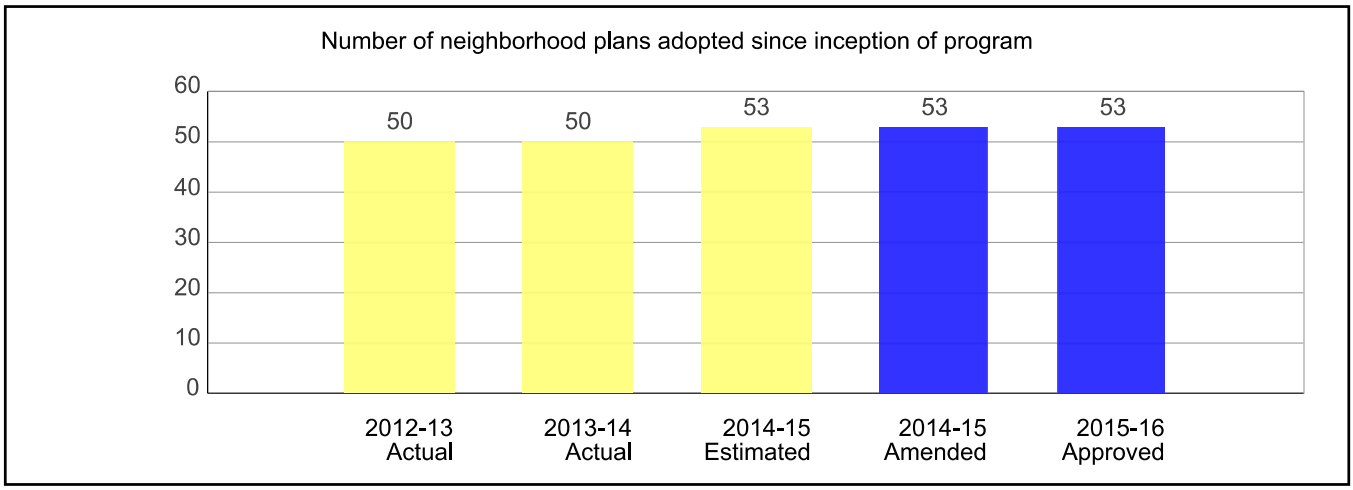
Ashby Johnson, CAMPO Executive Director, 512-974-2275

Planning and Zoning
Budget Detail by Activity

Program: Comprehensive Planning

Activity: Long Range Planning

The purpose of the Long Range Planning activity is to provide the opportunity to neighborhood stakeholders to influence land use development to achieve more livable neighborhoods.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
General Fund	1,748,019	1,940,643	1,912,999	1,902,737	1,542,343
Total Requirements	**$1,748,019**	**$1,940,643**	**$1,912,999**	**$1,902,737**	**$1,542,343**
Full-Time Equivalents					
General Fund					
Civilian	20.00	20.00	17.00	17.00	11.00
Grants	0.00	2.00	0.00	0.00	0.00
Total FTEs	**20.00**	**22.00**	**17.00**	**17.00**	**11.00**
Performance Measures					
Number of neighborhood plans adopted since inception of program	50	50	53	53	53
Number of neighborhood plans adopted by the City Council	**0**	**0**	**3**	**0**	**0**
Number of neighborhood plans scheduled on Planning Commission agenda	**0**	**3**	**0**	**0**	**2**
Percent of neighborhood planning participants satisfied with the neighborhood planning process	**0**	**0**	**95.7**	**0**	**0**
Completion of an Imagine Austin Annual Report by October 1st	**New Meas**	**Yes**	**Yes**	**Yes**	**Yes**

Services

Neighborhood plan development; Public education; Technical assistance; Board and Commission support

Contact

Carol Haywood, Development Services Manager, 512-974-7685

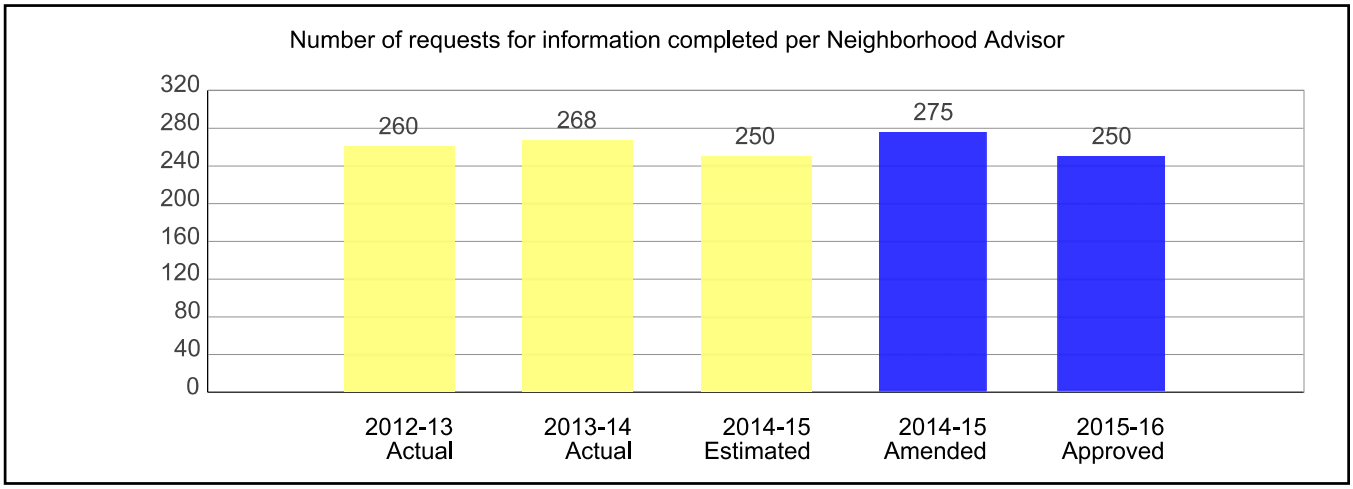
Bold Measure = Key Indicator

Planning and Zoning
Budget Detail by Activity

Program: Comprehensive Planning

Activity: Neighborhood Involvement and Implementation

The purpose of the Neighborhood Involvement and Implementation activity is to promote the transparency and facilitate the engagement of neighborhood organizations in the City's planning and development review processes.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
General Fund	184,035	197,424	185,250	164,062	724,695
Total Requirements	**$184,035**	**$197,424**	**$185,250**	**$164,062**	**$724,695**
Full-Time Equivalents					
General Fund					
Civilian	4.00	4.00	2.00	2.00	7.00
Total FTEs	**4.00**	**4.00**	**2.00**	**2.00**	**7.00**
Performance Measures					
Number of outreach events hosted	New Meas	New Meas	New Meas	New Meas	5
Number of requests for information completed per Neighborhood Advisor	260	268	250	275	250
Number of requests for information submitted per Neighborhood Advisor	260	268	250	275	250

Services

Neighborhood development process education; Facilitation of constructive communication between City staff and neighborhood organizations; Improve the public's access to online City resources.

Contact

George Zapalac, Development Services Division Manager, 512-974-2725

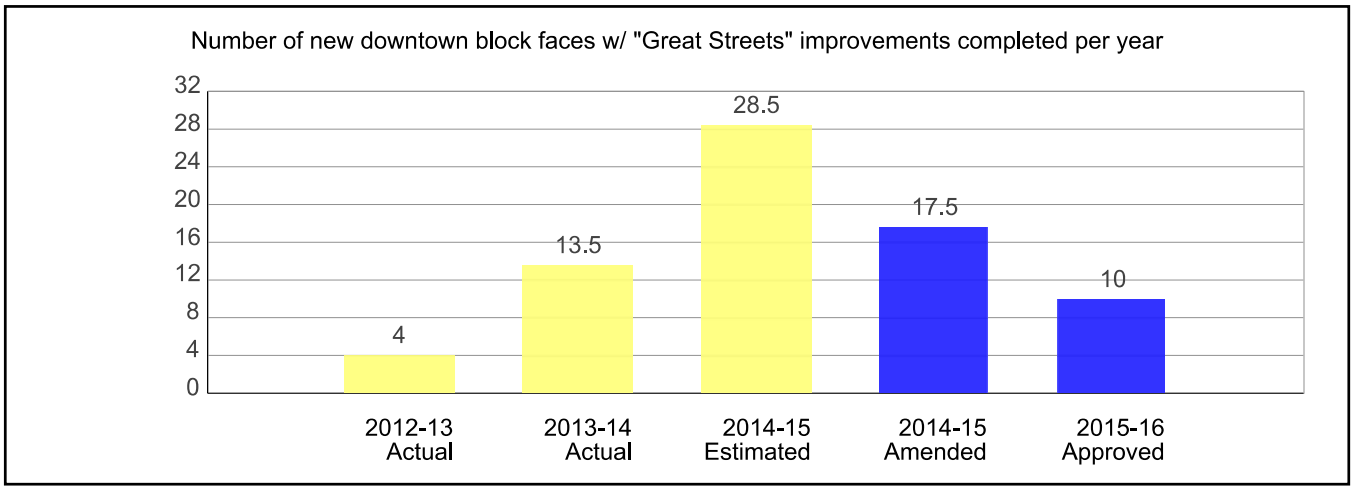
Bold Measure = Key Indicator

Planning and Zoning
Budget Detail by Activity

Program: Comprehensive Planning

Activity: Urban Design

The purpose of the Urban Design activity is to shape streetscapes, public places, neighborhoods and downtown for Austin citizens and visitors in order to achieve a high quality, economically viable, environmentally sustainable, accessible and affordable built environment.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
General Fund	855,332	862,424	885,772	973,053	1,350,189
Total Requirements	**$855,332**	**$862,424**	**$885,772**	**$973,053**	**$1,350,189**
Full-Time Equivalents					
General Fund					
Civilian	9.00	9.00	9.00	9.00	13.00
Total FTEs	**9.00**	**9.00**	**9.00**	**9.00**	**13.00**
Performance Measures					
Number of downtown block faces w/ new "Great Streets" improvements planned per year	34.5	8.5	19	14	10
Number of new downtown block faces w/ "Great Streets" improvements completed per year	4	13.5	28.5	17.5	10

Services

Urban Design Standards; District, Corridor and Transit Station Planning; Code Amendments; Great Streets Development program; Board and Commission support; Urban Design guidelines; CodeNEXT

Contact

Jim Robertson, Development Services Manager, 512-974-3564

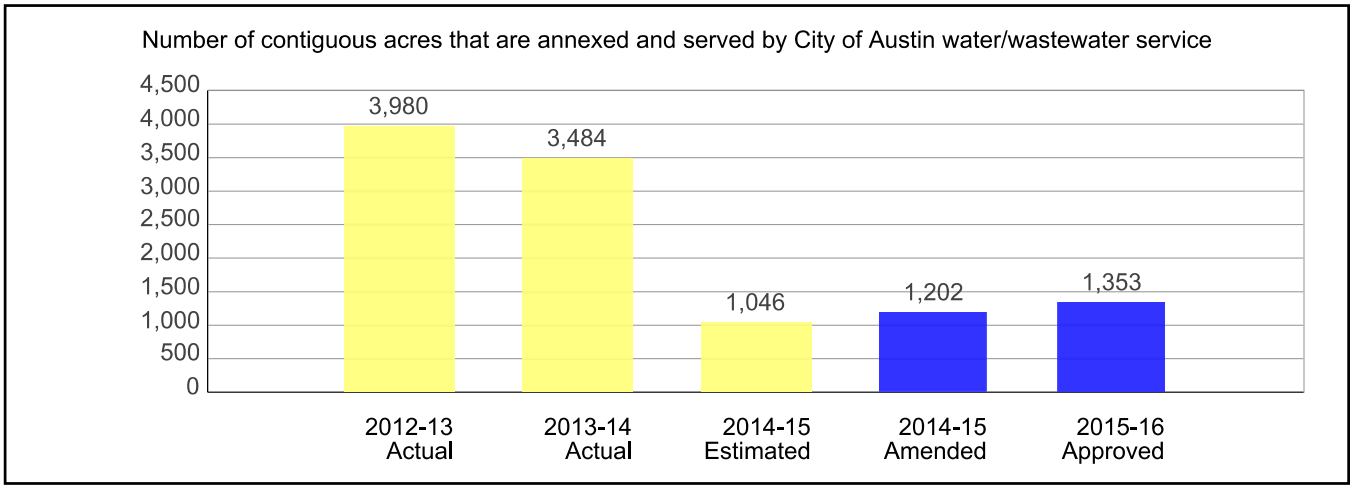
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Planning and Zoning
Budget Detail by Activity

Program: Current Planning

Activity: Annexation

The purpose of the Annexation activity is to initiate and process annexation requests for the community in order to manage the future growth of the city.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	131,222	132,693	135,000	135,000	135,000
General Fund	118,569	103,713	127,595	212,025	197,135
Total Requirements	**$249,790**	**$236,405**	**$262,595**	**$347,025**	**$332,135**
Full-Time Equivalents					
General Fund					
Civilian	2.00	2.00	2.00	2.00	2.00
Total FTEs	**2.00**	**2.00**	**2.00**	**2.00**	**2.00**
Performance Measures					
Number of contiguous acres that are annexed and served by City of Austin water/wastewater service	3,980	3,484	1,046	1,202	1,353
Percentage of acreage identified for annexation that was presented to council	100	100	100	100	100

Services

Legislative monitoring; 3-year municipal annexation plans; Exempt area annexation; ETJ boundary issues; MUD-related planning activity; Jurisdictional / potential exempt area annexation database

Contact

Jerry Rusthoven, Development Services Manager, 512-974-3207

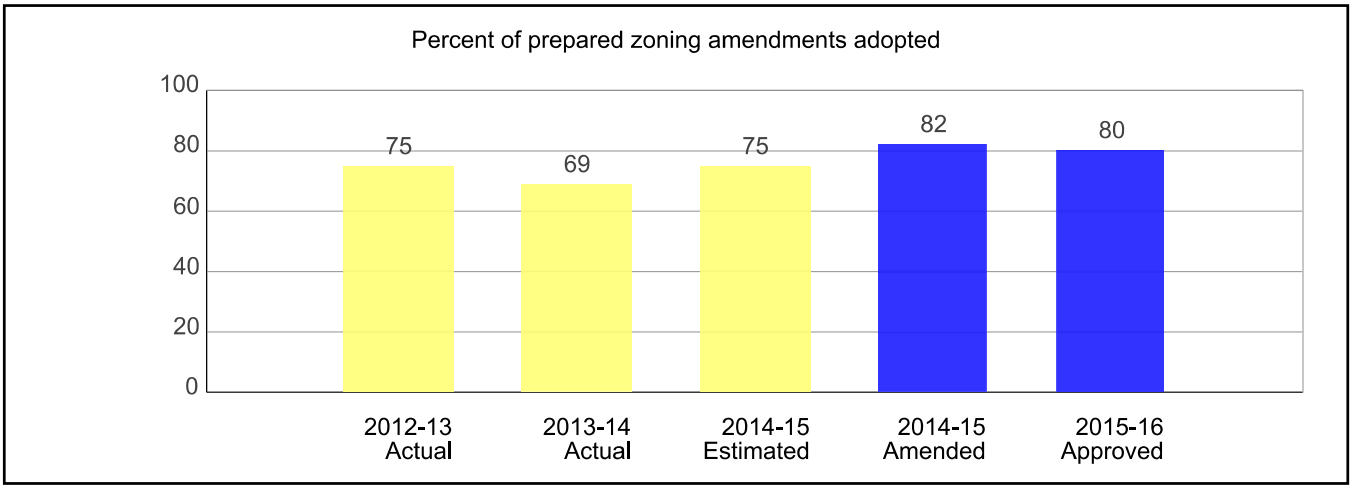
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Planning and Zoning
Budget Detail by Activity

Program: Current Planning

Activity: Zoning Case Management

The purpose of the Zoning Case Management activity is to process zoning amendments and interpret zoning ordinances for community stakeholders in accordance with the City's comprehensive plan.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
General Fund	1,203,074	1,158,147	1,499,763	1,708,166	1,406,439
Grants	0	40,000	0	0	0
Total Requirements	**$1,203,074**	**$1,198,147**	**$1,499,763**	**$1,708,166**	**$1,406,439**
Full-Time Equivalents					
General Fund					
Civilian	12.00	12.00	16.00	16.00	13.00
Total FTEs	**12.00**	**12.00**	**16.00**	**16.00**	**13.00**
Performance Measures					
Number of amendments prepared	28	29	20	20	20
Number of zoning applications processed	140	149	171	130	150
Percent of prepared zoning amendments adopted	75	69	75	82	80
Number of neighborhood plan rezonings adopted by the City Council	**0**	**0**	**3**	**0**	**0**
Number of neighborhood plan rezonings scheduled on Planning Commission agenda	**0**	**3**	**0**	**0**	**2**

Services

Consulting and use determinations; Zoning Map amendments; Code Amendment development

Contact

Jerry Rusthoven, Development Services Manager, 512-974-3207

Bold Measure = Key Indicator

Planning and Zoning
Budget Detail by Activity

Program: One Stop Shop

Activity: Building Inspection

The purpose of Building Inspection is to provide inspections of buildings and systems at various stages of construction in order for permit holders to safeguard the public's life, health, safety, and welfare.

Graph Not Applicable

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	126,000	172,485	175,577	126,000	0
General Fund	5,044,509	5,626,449	5,898,682	5,866,753	0
Total Requirements	**$5,170,509**	**$5,798,934**	**$6,074,259**	**$5,992,753**	**$0**
Full-Time Equivalents					
General Fund					
Civilian	51.00	60.00	60.00	60.00	0.00
Total FTEs	**51.00**	**60.00**	**60.00**	**60.00**	**0.00**

Measures Not Applicable

Services

Residential inspections; Mechanical inspections; Electrical inspections; Plumbing inspections; Commercial Building inspections; Medical gas inspections; Energy inspections; Technical fire prevention and initial food establishment inspections

Contact

Dan McNabb, Division Manager, 512-974-2752

Bold Measure = Key Indicator

Planning and Zoning
Budget Detail by Activity

Program: One Stop Shop

Activity: Commercial Building Plan Review

The purpose of Commercial Building Plan Review is to provide code review to the construction community to ensure compliant commercial building plans in a timely manner.

Graph Not Applicable

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	58,000	58,000	58,000	58,000	0
General Fund	1,634,422	1,647,793	1,569,474	1,731,775	0
Total Requirements	**$1,692,422**	**$1,705,793**	**$1,627,474**	**$1,789,775**	**$0**
Full-Time Equivalents					
General Fund					
Civilian	19.50	19.50	20.50	20.50	0.00
Total FTEs	**19.50**	**19.50**	**20.50**	**20.50**	**0.00**

Measures Not Applicable

Services

Mechanical reviews; Electrical reviews; Plumbing reviews; Building reviews; Industrial waste reviews; Water utility reviews; Fire prevention reviews; Food establishment reviews; Research and code adoption

Contact

J B Meier, Chief Plans Examiner, 512-974-2355

Bold Measure = Key Indicator

Planning and Zoning
Budget Detail by Activity

Program: One Stop Shop

Activity: Development Assistance Center

The purpose of the Development Assistance Center is to evaluate development proposals for potential applicants and concerned citizens on behalf of the community to ensure that development is designed and build in accordance with the City of Austin's rules and regulations.

Graph Not Applicable

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	247,409	282,755	295,266	302,082	0
General Fund	1,334,290	1,694,945	1,668,516	1,486,447	0
Total Requirements	**$1,581,699**	**$1,977,699**	**$1,963,782**	**$1,788,529**	**$0**
Full-Time Equivalents					
General Fund					
Civilian	18.00	22.00	20.00	20.00	0.00
Total FTEs	**18.00**	**22.00**	**20.00**	**20.00**	**0.00**

Measures Not Applicable

Services

Zoning consultation; Development assessments; Process changes to site plan and subdivision construction plans; Site development exemptions; Land status determinations; Site plan consultations; Subdivision consultations; Pre-submittal meetings; Document sales; Zoning verification; File management; Utility service providers; Conservation, development process and building plan consulting; Development applications; Provide property information; Sign applications; Sound amplification applications; Carnival and alcohol permit applications; and Billboard ordinance waivers

Contact

Chris Johnson, Development Assistance Center Manager, 512-974-2769

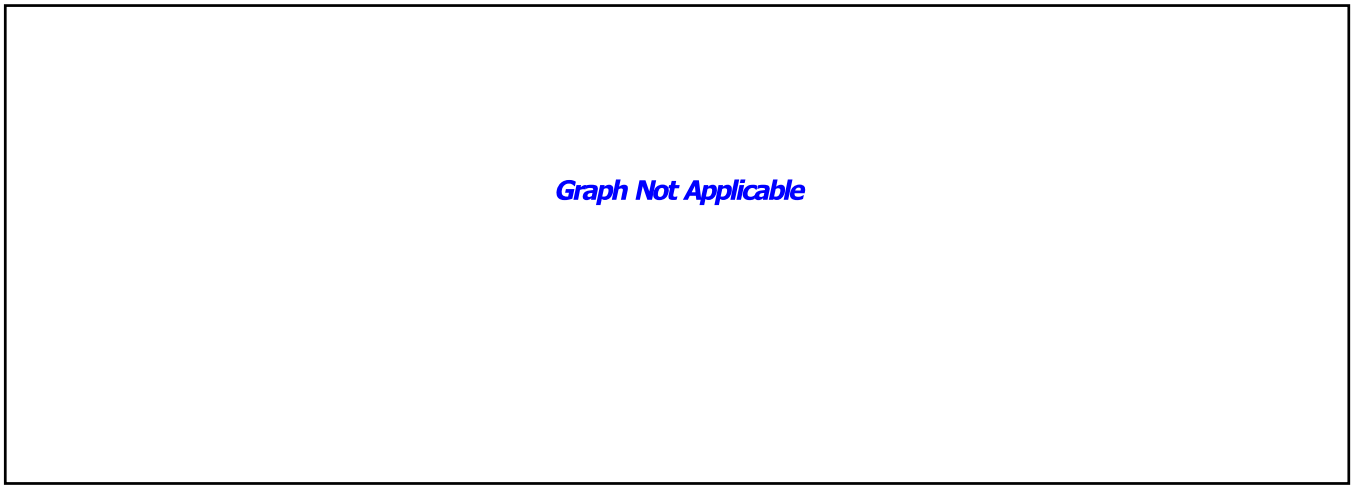
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Planning and Zoning
Budget Detail by Activity

Program: One Stop Shop

Activity: Land Use Review

The purpose of Land Use Review is to review and permit development applications that comply with regulations adopted by council.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	3,198,895	3,509,635	3,413,988	3,598,772	0
General Fund	2,711,534	2,803,874	3,359,309	3,180,761	0
Total Requirements	**$5,910,429**	**$6,313,509**	**$6,773,297**	**$6,779,533**	**$0**
Full-Time Equivalents					
General Fund					
Civilian	62.00	65.00	67.00	67.00	0.00
Total FTEs	**62.00**	**65.00**	**67.00**	**67.00**	**0.00**

Measures Not Applicable

Services

Site plan reviews and permits; Subdivision reviews and permits; Cell tower reviews and permits; General permits; Underground storage review and permits; Hazardous materials review; Protected tree review; Water quality operating permit review

Contact

Julie Lipton, Division Manager, 512-974-6727

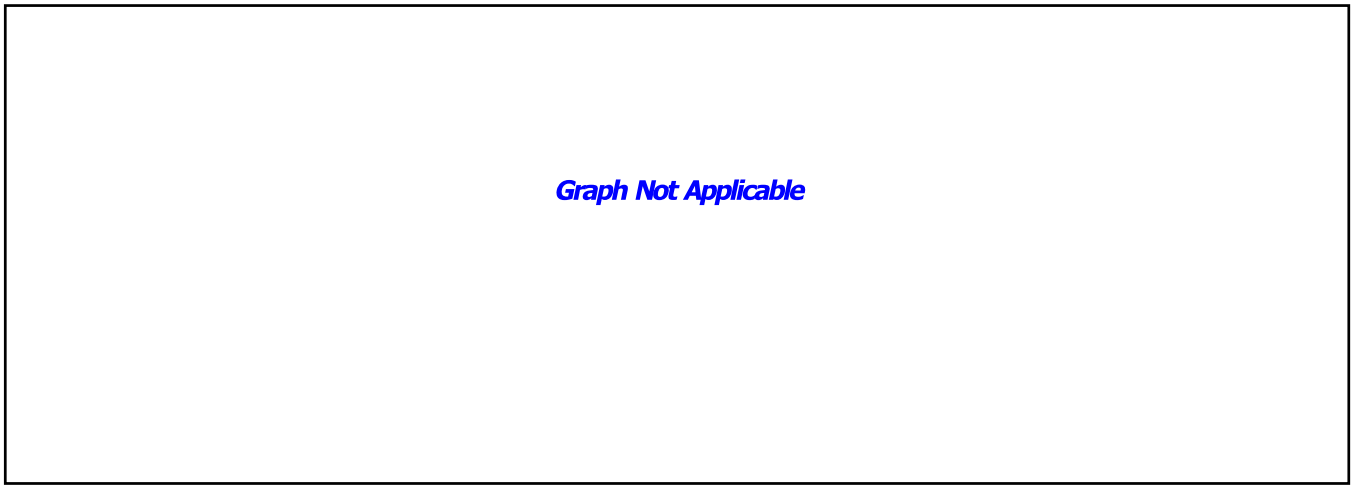
Bold Measure = Key Indicator

Planning and Zoning
Budget Detail by Activity

Program: One Stop Shop

Activity: Permit Center

The purpose of the Permit Center is to issue licenses, registrations and permits for builders, trade contractors, developers, and property owners so they can begin their activity.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
General Fund	823,926	840,061	753,163	719,358	0
Total Requirements	**$823,926**	**$840,061**	**$753,163**	**$719,358**	**$0**
Full-Time Equivalents					
General Fund					
Civilian	13.25	14.25	10.25	10.25	0.00
Total FTEs	**13.25**	**14.25**	**10.25**	**10.25**	**0.00**

Measures Not Applicable

Services

License Registrations; Permit Issuance; Plan retention; Escrow transaction management; Census report; Cancellations; Withdrawals; Reactivations; Registration and validations

Contact

Cande Coward, Permit Program Supervisor, 512-974-3591

Bold Measure = Key Indicator

Planning and Zoning
Budget Detail by Activity

Program: One Stop Shop

Activity: Residential Review

The purpose of Residential Review is to provide comprehensive review services to citizens and developers to ensure that structures are in compliance with zoning and other development regulations.

Graph Not Applicable

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
General Fund	1,600,520	1,574,413	1,694,367	1,576,865	0
Total Requirements	**$1,600,520**	**$1,574,413**	**$1,694,367**	**$1,576,865**	**$0**
Full-Time Equivalents					
General Fund					
Civilian	21.25	18.25	19.25	19.25	0.00
Total FTEs	**21.25**	**18.25**	**19.25**	**19.25**	**0.00**

Measures Not Applicable

Services

Residential reviews; Residential driveway waivers; Temporary use applications; Residential design and compatibility commission case management and support; Zoning regulations consultation; Code development; Criteria development; Intake and distribution of residential applications

Contact

John McDonald, Development Services Manager, 512-974-2728

Bold Measure = Key Indicator

Planning and Zoning
Budget Detail by Activity

Program: One Stop Shop

Activity: Site/Subdivision Inspection

The purpose of the Site/Subdivision Inspection activity is to provide inspection services for the community to ensure compliance with approved plans, City rules, regulations, and specifications.

Graph Not Applicable

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	1,705,567	1,792,708	2,242,904	2,070,607	0
General Fund	4,066,619	4,458,624	4,959,949	4,415,102	0
Total Requirements	**$5,772,186**	**$6,251,332**	**$7,202,853**	**$6,485,709**	**$0**
Full-Time Equivalents					
General Fund					
Civilian	58.00	62.00	63.00	63.00	0.00
Total FTEs	**58.00**	**62.00**	**63.00**	**63.00**	**0.00**

Measures Not Applicable

Services

Pre-Construction meetings; Subdivision inspection; Environmental compliance monitoring; Site construction inspection; Water utility taps inspection; Barton Springs operating permit inspections; Final acceptance; Warranty check back; Project communications; Complaint investigation; Utility excavation inspection; Temporary repair; Permanent repair; Backfill inspections; Environmental inspections; Commercial pond inspections; Taps inspection; Site & drop-ins

Contact

Ruben Cantu, Division Manager, 512-974-1588

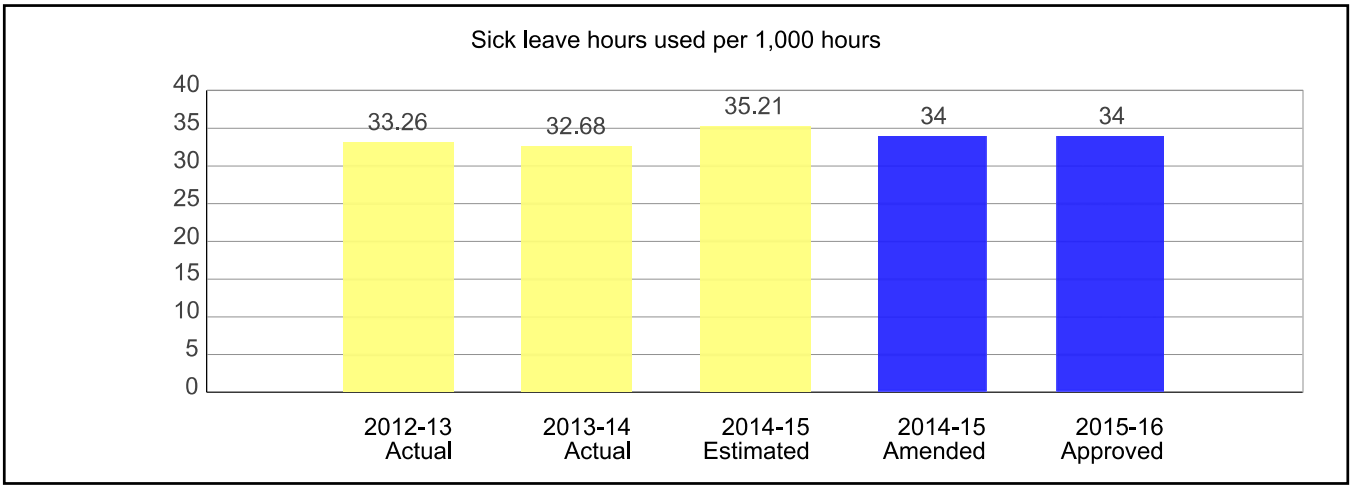
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Planning and Zoning
Budget Detail by Activity

Program: Support Services

Activity: Departmental Support Services

The purpose of the Departmental Support Services activity is to provide administrative and managerial support to the department in order to produce more effective services.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	176,731	226,617	3,612	3,367	0
General Fund	3,754,592	4,157,093	4,607,459	5,075,557	1,219,622
Total Requirements	**$3,931,323**	**$4,383,710**	**$4,611,071**	**$5,078,924**	**$1,219,622**
Full-Time Equivalents					
General Fund					
Civilian	28.00	33.00	36.00	36.00	4.00
Total FTEs	**28.00**	**33.00**	**36.00**	**36.00**	**4.00**
Performance Measures					
Employee Turnover Rate	6.45	9.91	7	6.4	7
Lost Time Injury Rate Per the Equivalent of 100 Employees	0.34	1.61	0.51	0	0.5
Sick leave hours used per 1,000 hours	33.26	32.68	35.21	34	34

Services

Office of the Director; Financial Monitoring; Budgeting; Accounting; Purchasing; Human Resources; Facility Expenses; Information Technology Support; Public Information; Vehicle and Equipment Maintenance; Grant Administration; Safety; Customer Service; Inventory Control; Audit/Internal Review; Contract Management

Contact

Greg Guernsey, Director, 512-974-2387

Bold Measure = Key Indicator

Planning and Zoning
Budget Detail by Activity

Program:Transfers and Other Requirements

Activity: All Activities

The purpose of the Transfers and Other Requirements program is to account for transfers and other departmental requirements at the fund or agency level.

Graph Not Applicable

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	3,302	3,302	0	0	0
General Fund	19,512	19,963	6,502,036	6,610,443	1,064,906
Total Requirements	**$22,814**	**$23,265**	**$6,502,036**	**$6,610,443**	**$1,064,906**

Services

Citywide administrative and information technology support; Workers' compensation; Liability reserve; Accrued payroll

Contact

Greg Guernsey, Director, 512-974-2387

Beginning in FY 2014-15, certain administrative and personnel cost centers have been allocated to individual departments. In prior years, these expenditures were budgeted for in aggregate at the General Fund level.

Planning and Zoning: 2015-16

General Fund	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Capital Area Metropolitan Planning Organization (CAMPO)	**$0**	**$0**	**($1,230)**	**$0**	**$0**
CAMPO	0	0	(1,230)	0	0
Comprehensive Planning	**$2,787,386**	**$3,000,491**	**$2,984,021**	**$3,039,852**	**$3,617,227**
Long Range Planning	1,748,019	1,940,643	1,912,999	1,902,737	1,542,343
Neighborhood Involvement and Implementation	184,035	197,424	185,250	164,062	724,695
Urban Design	855,332	862,424	885,772	973,053	1,350,189
Current Planning	**$1,321,643**	**$1,261,860**	**$1,627,358**	**$1,920,191**	**$1,603,574**
Annexation	118,569	103,713	127,595	212,025	197,135
Zoning Case Management	1,203,074	1,158,147	1,499,763	1,708,166	1,406,439
One Stop Shop	**$17,215,820**	**$18,646,158**	**$19,903,460**	**$18,977,061**	**$0**
Building Inspection	5,044,509	5,626,449	5,898,682	5,866,753	0
Commercial Building Plan Review	1,634,422	1,647,793	1,569,474	1,731,775	0
Development Assistance Center	1,334,290	1,694,945	1,668,516	1,486,447	0
Land Use Review	2,711,534	2,803,874	3,359,309	3,180,761	0
Permit Center	823,926	840,061	753,163	719,358	0
Residential Review	1,600,520	1,574,413	1,694,367	1,576,865	0
Site/Subdivision Inspection	4,066,619	4,458,624	4,959,949	4,415,102	0
Support Services	**$3,754,592**	**$4,157,093**	**$4,607,459**	**$5,075,557**	**$1,219,622**
Departmental Support Services	3,754,592	4,157,093	4,607,459	5,075,557	1,219,622
Transfers and Other Requirements	**$19,512**	**$19,963**	**$6,502,036**	**$6,610,443**	**$1,064,906**
Other Requirements	19,512	19,963	10,614	119,021	51,487
Transfers	0	0	6,491,422	6,491,422	1,013,419
Total	**$25,098,953**	**$27,085,565**	**$35,623,104**	**$35,623,104**	**$7,505,329**

Full-Time Equivalents (FTEs)					
Capital Area Metropolitan Planning Organization (CAMPO)	**16.00**	**16.00**	**21.00**	**21.00**	**21.00**
CAMPO	16.00	16.00	21.00	21.00	21.00
Comprehensive Planning	**33.00**	**33.00**	**28.00**	**28.00**	**31.00**
Long Range Planning	20.00	20.00	17.00	17.00	11.00
Neighborhood Involvement and Implementation	4.00	4.00	2.00	2.00	7.00
Urban Design	9.00	9.00	9.00	9.00	13.00
Current Planning	**14.00**	**14.00**	**18.00**	**18.00**	**15.00**
Annexation	2.00	2.00	2.00	2.00	2.00
Zoning Case Management	12.00	12.00	16.00	16.00	13.00
One Stop Shop	**243.00**	**261.00**	**260.00**	**260.00**	**0.00**
Building Inspection	51.00	60.00	60.00	60.00	0.00
Commercial Building Plan Review	19.50	19.50	20.50	20.50	0.00
Development Assistance Center	18.00	22.00	20.00	20.00	0.00
Land Use Review	62.00	65.00	67.00	67.00	0.00
Permit Center	13.25	14.25	10.25	10.25	0.00
Residential Review	21.25	18.25	19.25	19.25	0.00
Site/Subdivision Inspection	58.00	62.00	63.00	63.00	0.00
Support Services	**28.00**	**33.00**	**36.00**	**36.00**	**4.00**
Departmental Support Services	28.00	33.00	36.00	36.00	4.00
Total	**334.00**	**357.00**	**363.00**	**363.00**	**71.00**

Planning and Zoning: 2015-16

Grants

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Current Planning	**$0**	**$40,000**	**$0**	**$0**	**$0**
Zoning Case Management	0	40,000	0	0	0
Total	**$0**	**$40,000**	**$0**	**$0**	**$0**
Full-Time Equivalents (FTEs)					
Comprehensive Planning	**0.00**	**2.00**	**0.00**	**0.00**	**0.00**
Long Range Planning	0.00	2.00	0.00	0.00	0.00
Total	**0.00**	**2.00**	**0.00**	**0.00**	**0.00**

Planning and Zoning: 2015-16

Expense Refunds	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Capital Area Metropolitan Planning Organization (CAMPO)	**$1,505,708**	**$1,454,918**	**$1,675,391**	**$2,022,681**	**$2,124,651**
CAMPO	1,505,708	1,454,918	1,675,391	2,022,681	2,124,651
Current Planning	**$131,222**	**$132,693**	**$135,000**	**$135,000**	**$135,000**
Annexation	131,222	132,693	135,000	135,000	135,000
One Stop Shop	**$5,335,871**	**$5,815,582**	**$6,185,735**	**$6,155,461**	**$0**
Building Inspection	126,000	172,485	175,577	126,000	0
Commercial Building Plan Review	58,000	58,000	58,000	58,000	0
Development Assistance Center	247,409	282,755	295,266	302,082	0
Land Use Review	3,198,895	3,509,635	3,413,988	3,598,772	0
Site/Subdivision Inspection	1,705,567	1,792,708	2,242,904	2,070,607	0
Support Services	**$176,731**	**$226,617**	**$3,612**	**$3,367**	**$0**
Departmental Support Services	176,731	226,617	3,612	3,367	0
Transfers and Other Requirements	**$3,302**	**$3,302**	**$0**	**$0**	**$0**
Other Requirements	3,302	3,302	0	0	0
Total	**$7,152,834**	**$7,633,112**	**$7,999,738**	**$8,316,509**	**$2,259,651**

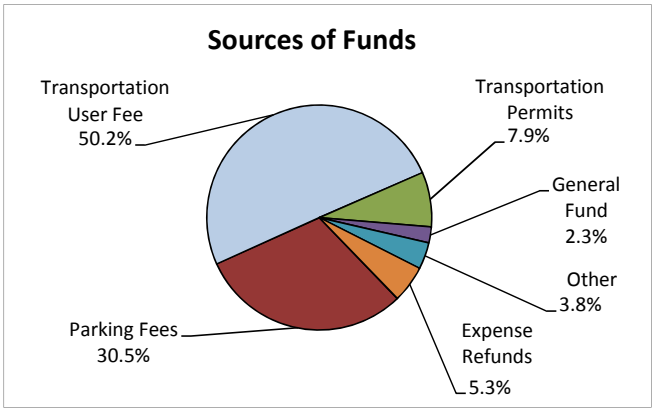

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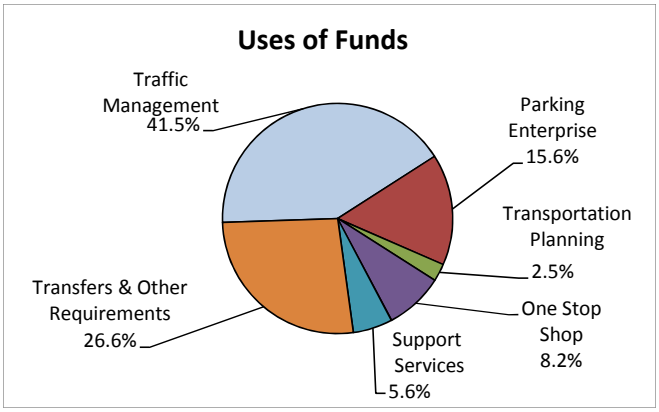


City of Austin
2015-2016
Approved
Budget

Volume I
Infrastructure/Transportation

Austin Transportation





Budget Overview

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Mobility Fund					
Revenue	$0	$0	$20,036,350	$17,237,430	$24,180,082
Requirements	$0	$0	$19,293,299	$19,559,366	$28,134,322
Full-Time Equivalents (FTEs)	0.00	0.00	143.00	143.00	155.00
Transportation Fund					
Revenue	$4,413,345	$5,697,815	$0	$0	$0
Requirements	$10,762,560	$11,657,718	$0	$0	$0
Full-Time Equivalents (FTEs)	123.00	130.00	0.00	0.00	0.00
Parking Management Fund					
Revenue	$9,670,727	$10,605,399	$10,997,435	$9,671,012	$11,472,760
Requirements	$9,746,622	$10,398,104	$11,126,585	$11,720,937	$13,330,273
Full-Time Equivalents (FTEs)	48.50	51.50	55.50	55.50	65.50
Expense Refunds	$2,303,216	$2,821,759	$2,499,178	$2,000,572	$2,005,174
Total Budget	$22,812,398	$24,877,581	$32,919,062	$33,280,875	$43,469,769

* Footnote: In addition to the amount shown above, the FY 2015-16 Budget also includes $1,300,000 for critical one-time funding needs.

Austin Transportation
Organization by Program and Activity for 2016

One Stop Shop

- Inspection, Review, and Support

Parking Enterprise

- Parking Management

Support Services

- Departmental Support Services

Traffic Management

- Arterial Management
- Bicycle Infrastructure Management
- Traffic Signs
- Transportation Engineering
- Transportation Markings

Transfers and Other Requirements

- Other Requirements
- Transfers

Transportation Project Development

- Strategic Transportation Planning

Austin Transportation
Mission and Goals for 2016

Mission

The mission of the Austin Transportation Department is to deliver a safe, reliable, and sustainable multi-modal transportation system that enhances the environment and economic strength of the region for our residents, businesses, and visitors while conducting business in a customer focused and transparent manner.

Goals

Establish Austin as having the safest transportation system in the state.

- Conduct road safety audits for the top 25 accident locations within Austin each year and investigate all fatal crashes and implement appropriate solutions.
- Participate and facilitate a number of on-going regional safety discussions among our peers.
- Maintain the number of incidents in work zones within the Right-of-Way at zero.
- Facilitate and plan special events without major incidents or injury to guests and staff.

Optimize roadway throughput for all roadway users by coordinating system improvements.

- Increase the percent of residents "satisfied" or "very satisfied" with the traffic signal timing on major city streets to the national average or more than 43%.
- Perform maintenance on 10% of traffic sign inventory annually.
- Re-stripe 33% of center line miles on arterials and collectors annually.
- Reduce travel time by at least 5% at key intersections and arterials addressed.
- Reduce the percentage of per capita use of private automobiles by increasing the use of alternative modes of transportation.

Institute a proactive approach to transportation planning, traffic engineering, and traffic control.

- Reduce the percentage of device-oriented, e.g. (signs, signals, meters) citizen requests.
- Increase the percent of residents "satisfied" or "very satisfied" with the traffic flow on major city streets to the large city national average of 30%.
- Perform preventative maintenance on 33% of all school zone-indicator signals.

Austin Transportation

Message from the Director

The Austin Transportation Department (ATD) serves the citizens of Austin as an advocate for improved regional mobility. In the past year, ATD has addressed regional multi-modal issues consistent with the Imagine Austin Comprehensive Plan to improve the connectivity of Austin and encourage a compact community. In cooperation with our regional partners and peer departments, we continue to implement and refine a strategic approach in addressing the significant transportation mobility challenges faced by the Austin region.

Since our establishment in 2009, we have sought to analyze and understand our City's significant mobility challenge – as our multi-modal transportation networks remain heavily stressed. Our transit system struggles to serve a dispersed land use profile and our active transportation modes of pedestrian and bicycle must often compete for space on the existing roadway networks with auto and freight modes. In 2014, Austin voters decided against a bond initiative offered by the City to construct Urban Rail and a range of roadway improvements throughout the City. Despite these challenges, Austin is making significant progress towards a connected and more mobile community.

As a Department, ATD was assigned new responsibilities. In the FY 2014-15 Budget, the bicycle program moved from Public Works to ATD and we established a companion pedestrian program, creating a combined active transportation focus within the Department. Also in late 2014, the City Manager assigned management of off-street garages in the central core to ATD to develop a uniform approach to managing these valuable assets. This latter growth area will be launched in the upcoming fiscal years.

On a Citywide basis, ATD brought to Council noteworthy policies that established a Complete Streets philosophy to guide future projects in the right-of-way. We established the authority to partner with neighborhoods and business organizations to form Parking Benefit Districts to better manage parking demand outside of the downtown area. We updated the Bicycle Master Plan, establishing the intent to develop an all ages and all abilities network of bicycle infrastructure. We invested in citywide systems including continued deployment of the Advanced Transportation Management System that controls the arterial signal and intelligent transportation information infrastructure. Using this system, we have been able to provide signal prioritization for Capital Metro's new MetroRapid bus service. This new system represents what we believe to be the most modern, progressive, and advanced management system in the nation for addressing traffic flow along critical arterials.

In March 2015, the City Manager launched the Traffic Conservation Action Plan (Traffic-Cap). ATD believes this program is making a real difference in traffic commutes. With Council support of our FY 2015-16 Budget that includes proposals for staffing increases, data analyses, corridor programs, and capital outlays for upgraded signals and field equipment, we can be a leader in the practice of technology-driven solutions to traffic management.

In the following pages, I provide highlights for ATD's FY 2015-16 Budget. With this budget, I anticipate continued growth in activities throughout the transportation portfolio, with continued opportunity to partner with regional transportation providers to achieve mobility gains.



Robert Spiller, P.E.
Transportation Director

Budget Highlights



The FY 2015-16 Budget includes the Mobility Fund for the Austin Transportation Department (ATD) and the Parking Management Fund. The Mobility Fund derives revenue primarily from the Transportation User Fee (TUF), which is shared with the Public Works Department (PWD) Transportation Fund, and Right-of-Way Management (ROW) fees through the One Stop Shop. In previous years, expenditures for ATD and PWD were accounted for jointly in the Transportation Fund. The Parking Fund accrues revenue from management of the parking meter system. The Department also generates revenue for the General Fund through parking and non-traffic ROW violations and receives a small transfer from the General Fund for activities not eligible for TUF resources, including strategic planning.

PWD and ATD are jointly projecting an increase for FY 2015-16 of $1.52 per single-family home, which would bring the residential fee to $9.77 per month from the current $8.25 per month. Approximately $1.11 of the increase is from ATD-related expenses, including Citywide cost drivers, additional personnel, and contractuals. Revenue projections from the ROW Management division include an increase of $0.3 million due to the Street Banner Program expansion serving downtown and nearby areas and increases in permits produced in the right-of-way due to the continual activities, special events, and ongoing construction projects.

Active Transportation



In FY 2014-15, the bicycle program moved from PWD to ATD, and we established a companion pedestrian program, creating a combined active transportation focus within the Department. The Active Transportation Division focuses on improving conditions for walking and bicycling to meet the needs of mobility, safety, and quality of life in Austin. The Division's Capital Improvements Program (CIP) Plan implements on-street bicycle and pedestrian facilities based on recommendations in the Bicycle Master Plan, citizen requests, risk mitigation, and coordination with PWD.

Right-of-Way (ROW) Management and Special Events



As part of the City's One Stop Shop program, ATD's ROW Management division provides inspection, review, and coordination services for activities within the right-of-way. The Special Events Management group within ROW Management supports the City's special event industry. The division anticipates increases in activities, revenue, and expenses with the continued telecommunication expansion by Google and AT&T. The FY 2015-16 ROW Management budget includes the addition of three FTEs (one new and 2 transferred from PWD to be repurposed). These positions include: one full-time Training Specialist with the establishment of a licensing program to ensure that those who plan, install, and remove traffic control elements have received sufficient training, are knowledgeable in the trade, and are fully informed of the City's expectations for working within public travel ways; one full-time Inspector C who will solely be dedicated to addressing right-of-way code violations; and one new full-time Transportation Supervisor who will supervise the Utility Coordination and Enforcement teams.

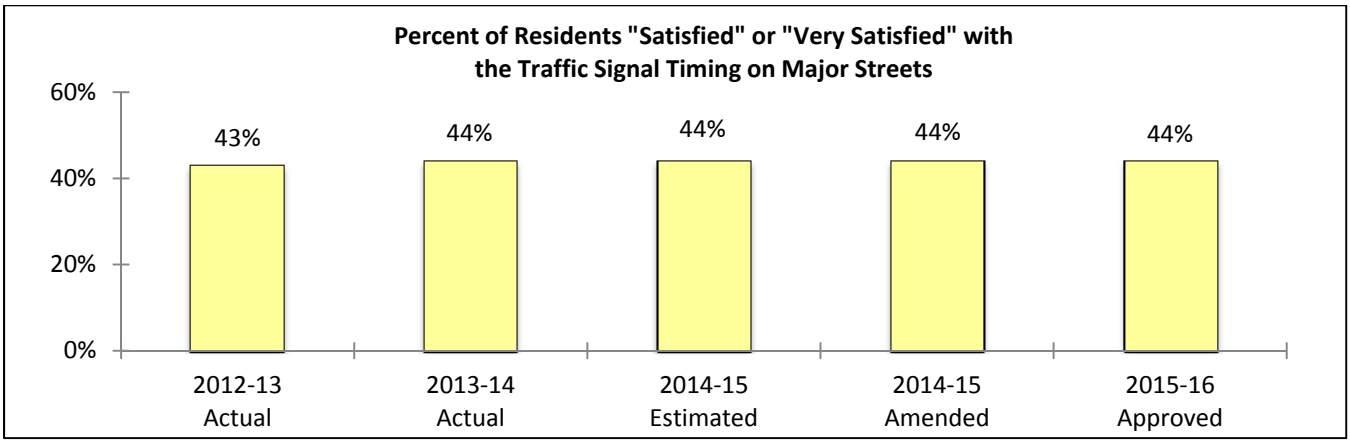
Support Services

The Support Services program provides administrative, financial, and human resources support to the Department. The Budget includes the addition two full-time Administrative Senior positons to replace one transferred position to Corporate Special Events and to fill a temporary position. There are also two positions moving from Traffic Management to Support Services to better align the Budget with job responsibilities within the Department's programs.

Traffic Management

One of ATD's FY 2015-16 goals is to continue increasing the percent of residents "satisfied" or "very satisfied" with the traffic signal timing and traffic flow on major City streets. In support of this goal, we will continue deploying the Advanced Transportation Management System (ATMS) that will enhance walking, biking, riding transit, and driving throughout Austin and the region. The Budget includes an additional $4.9 million in contractuals to improve operations at the Transportation Management Center and implement additional signal timing plans. The Department will also initiate a consolidated safety mobility plan and a strategic mobility plan to study the potential of implementing impact fees for new development.

To support this additional investment in the transportation system, the Traffic Management budget includes the addition of seven FTEs, including one vacant position transferred from PWD to be repurposed. These positions include: two full-time Engineering Technicians for data collection within the Transportation Engineering division; two full-time Engineer C positions; one full-time Engineer Graduate B; one full-time System Engineer; and one full-time Traffic Signal Technician Lead for our Arterials Management division to work primarily on the ATMS, data analysis, and signal timing planning. There are also two positions moving from Traffic Management to Support Services to better align the Budget with job responsibilities within the Department's programs.



Other Funds

Parking Management Fund



This fund realizes all its revenue from pay stations, parking meters, and transportation permitting from taxicabs, chauffeurs, and limousines. The FY 2015-16 total parking revenue is estimated to increase approximately $1.8 million based on the 20% increase in downtown parking hourly rate, the addition of Wednesday evenings to the downtown parking schedule, creation of the East Austin/Mueller Parking and Transportation Management Districts, and increases in transportation permits for chauffeurs, taxicabs, and pedicabs.

The Budget includes a transfer of $1.3 million to the CIP to fund six new traffic signals and six new pedestrian hybrid beacons. Additionally, revenue realized by the fund is to be reinvested back into the transportation system and in the downtown area. The Parking Management Fund is also transferring an additional $2.7 million to provide implementation of the second phase of the wayfinding program, Great Streets reconstruction, parking meter repair and replacement, downtown maintenance, and transportation initiatives.

The FY 2015-16 Parking Management Fund budget includes the addition of ten FTEs, including five vacant positions transferred from PWD to be repurposed: two full-time Parking Enforcement Officers and one full-time Parking Meter Technician to support the newly created Parking and Transportation Management Districts in East Austin and Mueller, two full-time shuttle drivers to implement a shuttle program that provides transportation for City of Austin employees, one full-time Accountant Associate that will assist with the continued revenue expansion of the Parking Management Fund, and four full-time positions to monitor the Transportation Network companies (TNC) that will be used for enforcement and administration.

IH-35 Parking Fund

Revenue collection for the parking lots located under IH-35 between 6th and 8th Streets began in FY 2003-04. Revenue for FY 2015-16 is projected to increase slightly due to continued demand for parking in this area. Expenses for FY 2015-16 are projected to increase slightly from the estimated requirements for commodity supplies for the pay stations.

Austin Transportation
Significant Changes

Mobility Fund

Revenue Changes	Dollars
Increased revenue from ATD's portion ($1.11) of a $1.52 per month increase in the residential Transportation User Fee; and ATD's portion ($5.56) of a $7.61 per month per acre increase in the commercial Transportation User Fee.	$6,598,852
Increase in revenue from Right-of-Way and other fees are due to an increasing number of activities, banners and special events.	$243,800
Increase in transfer from Parking Management Fund for support costs.	$100,000

Expenditure Changes	FTEs	Dollars
Citywide Cost Drivers		
Additional funding to cover the cost of a 3% wage increase in FY 2015-16, to implement a Citywide market study, and to increase City contributions for health insurance by 12%.		$540,966
Decrease in vehicle fuel due to lower fuel prices over the last two fiscal years.		($104,714)
Decrease transfers for CTECC, CTM, and Support Services.		($304,391)
Increase transfers for 311 Call Center, GO Debt Service, Trunked Radio, and Workers' Compensation.		$221,813
Department Cost Drivers		
Increase fuel, fleet maintenance, and wireless maintenance costs for new vehicle purchases.		$152,369
New Investments		
Arterial Management contracts to improve safety, data analysis, and mobility.		$4,900,000
Increase in transfer to Mobility CIP for a hazmat study and off-peak traffic signal study.		$700,000
Six new positions and one transferred from Public Works Department to be repurposed to enhance and support the Department's mobility programs.	7.00	$722,909
One new position and two transferred positions from Public Works Department to be repurposed to support Right-of-Way programs.	3.00	$379,591
Two new Administrative Senior positions to replace a position moved to Corporate Special Events and to fill a temporary position.	2.00	$119,948
Increase for lease costs at the LCRA building.		$165,608

Parking Management Fund

Revenue Changes	Dollars
Increase hourly parking rate downtown from $1.00 to $1.20 per hour beginning January 2016.	726,795
Increased revenue from the creation of two Parking and Transportation Management Districts in East Austin and Mueller.	$681,260
Increased revenue from other on-street parking meters outside of downtown.	$205,443
Increased on-street parking revenue from transportation licenses, permits, and fees.	$178,550

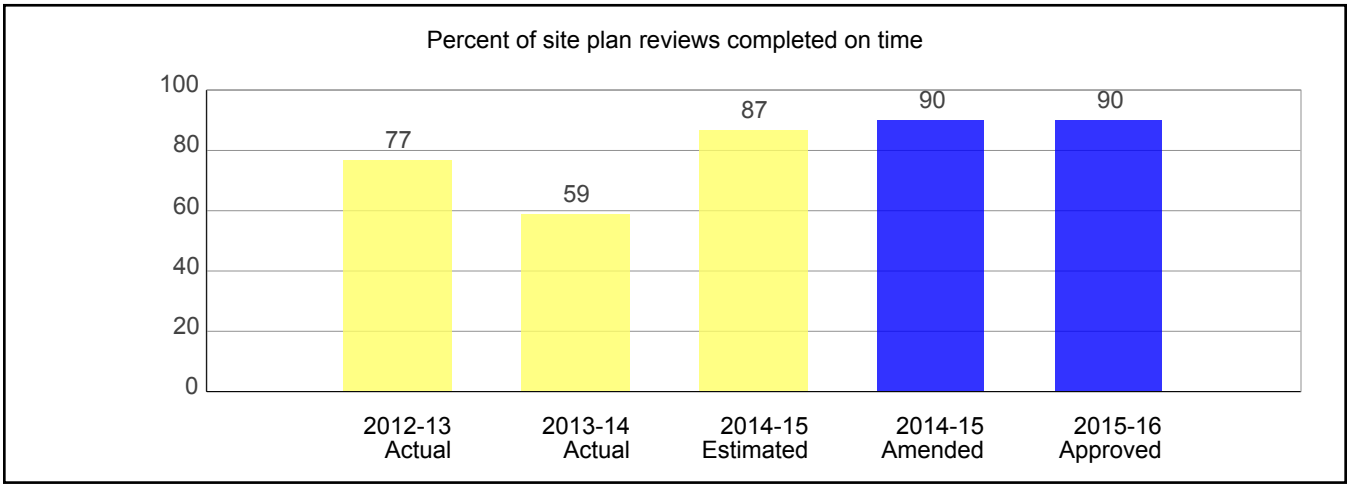
Expenditure Changes	FTEs	Dollars
Citywide Cost Drivers		
Additional funding to cover the cost of a 3% wage increase in FY 2015-16, to implement a Citywide market study, and to increase City contributions for health insurance by 12%.		$170,271
Increase in transfer for Support Services allocation.		$108,730
New Investments		
Increase in the transfer to Mobility CIP for Transportation Initiatives (Downtown Wayfinding, off-peak signal study, six new signals, and six new pedestrian hybrid beacons).		$1,300,000
Two Parking Enforcement Officers and one Parking Meter Technician are being added to support the Parking and Transportation Management Districts in East Austin and Mueller.	3.00	$161,157
One new position and transfer of two vacant positions from Public Works Department to be repurposed to support the expansion of the Parking Management division.	3.00	$283,863
One new position and three transferred positions from PWD to be repurposed for enforcement and administration of Transportation Network Companies (TNCs).	4.00	$350,713
Increase in transfer to Mobility Fund for support costs.		$100,000
Reduction in transfer to Parking CIP.		($600,000)

Austin Transportation
Budget Detail by Activity

Program: One Stop Shop

Activity: Inspection, Review, and Support

The purpose of Inspection, Review, and Support activity is to provide development services and assistance to the city-wide, consolidated One Stop Shop so that the community can have an efficient and effective development process.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	119,323	67,689	123,835	123,835	153,098
Mobility Fund	0	0	2,644,867	2,904,657	3,433,097
Transportation Fund	2,103,468	2,243,210	0	0	0
Total Requirements	**$2,222,791**	**$2,310,899**	**$2,768,702**	**$3,028,492**	**$3,586,195**
Full-Time Equivalents					
Mobility Fund					
Civilian	0.00	0.00	27.00	27.00	30.00
Transportation Fund					
Civilian	24.00	27.00	0.00	0.00	0.00
Total FTEs	**24.00**	**27.00**	**27.00**	**27.00**	**30.00**
Performance Measures					
Number of collisions reported in work zones within the right-of-way	0	0	0	0	0
Percent of site plan reviews completed on time	77	59	87	90	90

Services

Excavation ROW review; Temporary traffic control review; Utility coordination; License agreements; Temporary traffic control inspections; Street cut minimization; ROW permits

Contact

Jason Redfern, Division Manager, 512-974-7265

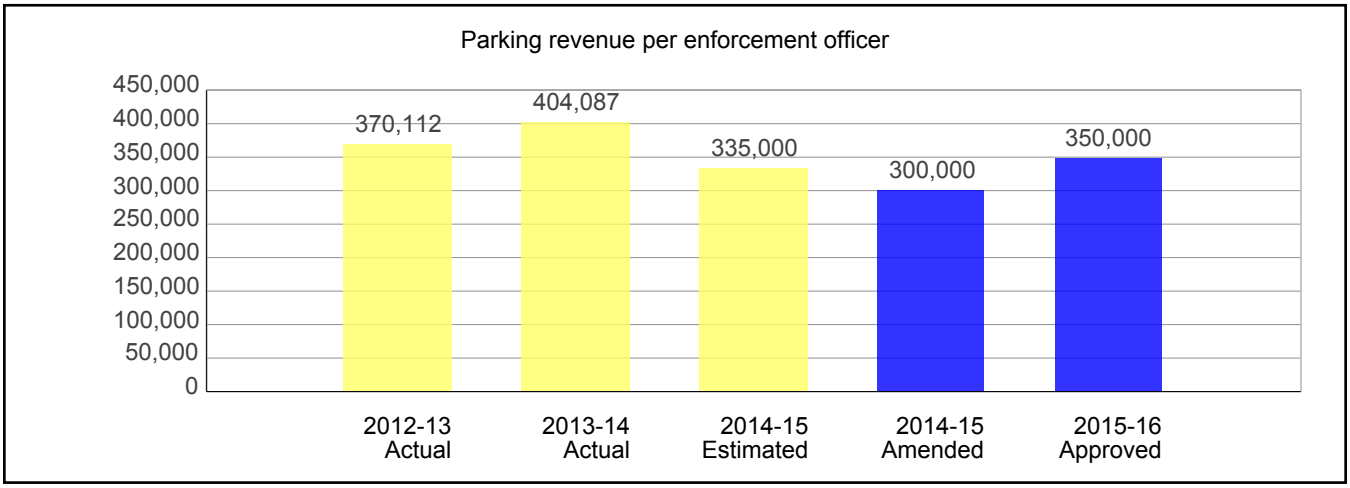
Bold Measure = Key Indicator

Austin Transportation
Budget Detail by Activity

Program: Parking Enterprise

Activity: Parking Management

The purpose of the Parking Management activity is to provide City on-street and off-street parking management for the community in order to meet its parking needs.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	107,579	143,453	170,000	80,000	190,000
Parking Management Fund	4,774,025	4,915,072	5,330,646	5,890,174	6,600,883
Total Requirements	**$4,881,604**	**$5,058,526**	**$5,500,646**	**$5,970,174**	**$6,790,883**
Full-Time Equivalents					
Parking Management Fund					
Civilian	48.50	49.50	53.50	53.50	63.50
Total FTEs	**48.50**	**49.50**	**53.50**	**53.50**	**63.50**
Performance Measures					
Cost per dollar of revenue generated	0.49	0.44	0.6	0.5	0.5
Parking revenue per enforcement officer	370,112	404,087	335,000	300,000	350,000

Services

Provide parking enforcement; Provide parking meter maintenance, repair, installation, and fee collection; Develop and maintain parking and on-street regulations; Regulate all vehicle for hire services including taxicabs, limousines, charters, shuttles, horse-drawn carriages and pedicabs, including vehicle inspections and issuing permits. Evaluate and implement residential permit parking requests.

Contact

Steve Grassfield, Parking Enterprise Manager, 512-974-1489

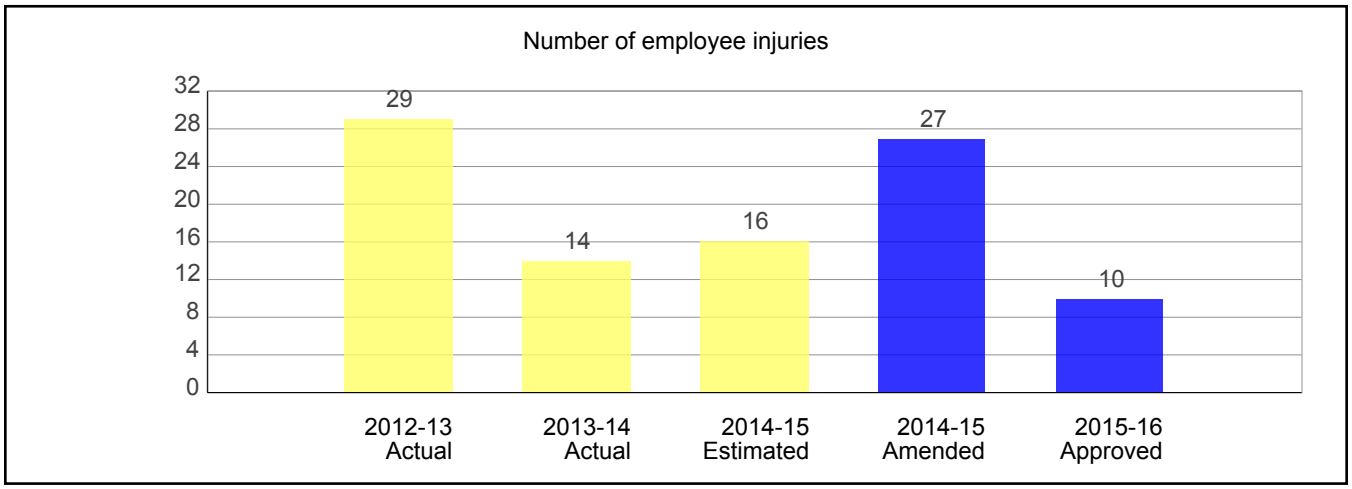
Bold Measure = Key Indicator

Austin Transportation
Budget Detail by Activity

Program: Support Services

Activity: Departmental Support Services

The purpose of the Departmental Support Services activity is to provide administrative and managerial support to the department in order to produce more effective services.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	4,845	1,871	0	0	0
Mobility Fund	0	0	2,095,929	2,188,994	2,412,574
Transportation Fund	1,309,008	1,472,173	0	0	0
Total Requirements	**$1,313,852**	**$1,474,044**	**$2,095,929**	**$2,188,994**	**$2,412,574**
Full-Time Equivalents					
Mobility Fund					
Civilian	0.00	0.00	17.00	17.00	21.00
Transportation Fund					
Civilian	11.00	12.00	0.00	0.00	0.00
Total FTEs	**11.00**	**12.00**	**17.00**	**17.00**	**21.00**
Performance Measures					
Employee Turnover Rate	9.96	10.06	2	2	2
Number of employee injuries	29	14	16	27	10
Sick leave hours used per 1,000 hours	33.51	30.06	30	35.41	30

Services

Office of the Director, Financial Monitoring, Budgeting, Accounting, Purchasing, Human Resources, Facility Expenses, Information Technology Support, Public Information, Vehicle and Equipment Maintenance, Grant Administration, Safety, Customer Service, Inventory Control, Audit/Internal Review, Contract Management

Contact

Anthony Segura, Finance Manager, 512-974-7015

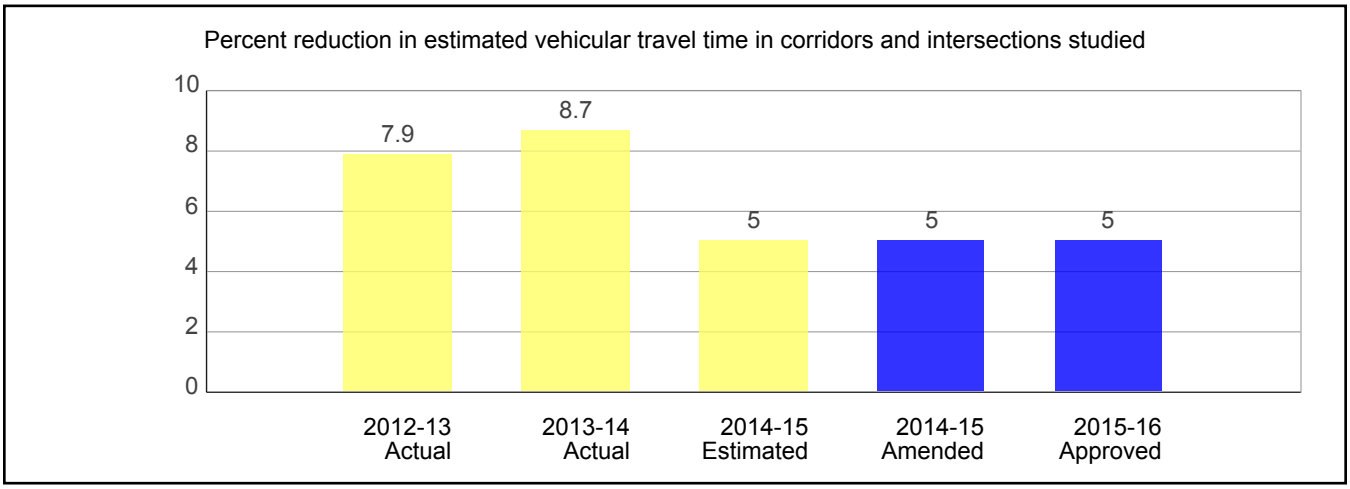
Bold Measure = Key Indicator

Austin Transportation
Budget Detail by Activity

Program: Traffic Management

Activity: Arterial Management

The purpose of the Arterial Management activity is to operate the arterial streets in a manner that enhances the mobility and safety for all travelers - pedestrians, cyclists, transit riders, emergency vehicles and motorists. This activity includes multimodal traffic signals, the City's Transportation Management Center, the Advanced Transportation Management System and construction aimed at enhancing mobility and safety along arterial streets.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	1,104,623	1,404,344	1,516,000	1,097,934	1,010,190
Mobility Fund	0	0	3,310,412	2,933,284	8,957,155
Transportation Fund	2,439,980	2,777,744	0	0	0
Total Requirements	**$3,544,603**	**$4,182,088**	**$4,826,412**	**$4,031,218**	**$9,967,345**
Full-Time Equivalents					
Mobility Fund					
Civilian	0.00	0.00	30.00	30.00	38.00
Transportation Fund					
Civilian	29.00	30.00	0.00	0.00	0.00
Total FTEs	**29.00**	**30.00**	**30.00**	**30.00**	**38.00**
Performance Measures					
Percent of traffic signals that received preventative maintenance	New Meas	New Meas	New Meas	New Meas	33
Percent of residents "satisfied" or "very satisfied" with signal timing on major streets	**43**	**44**	**44**	**44**	**44**
Percent of residents "satisfied" or "very satisfied" with traffic flow on major streets	**23**	**19**	**25**	**29**	**30**
Percent of school-zone indicator signals that received preventative maintenance	**New Meas**	**New Meas**	**New Meas**	**New Meas**	**33**
Percent reduction in estimated vehicular travel time in corridors and intersections studied	**7.9**	**8.7**	**5**	**5**	**5**

Services

Synchronization of traffic signals/signal system; Installation and modification of traffic signals; Maintenance of traffic signals; Arterial management for special events, traveler information, transit signal priority, emergency vehicle preemption, signal and detection treatments for pedestrians and cyclists; Integrated corridor management with regional partners.

Contact

Jim Dale, Managing Engineer, 512-974-4070

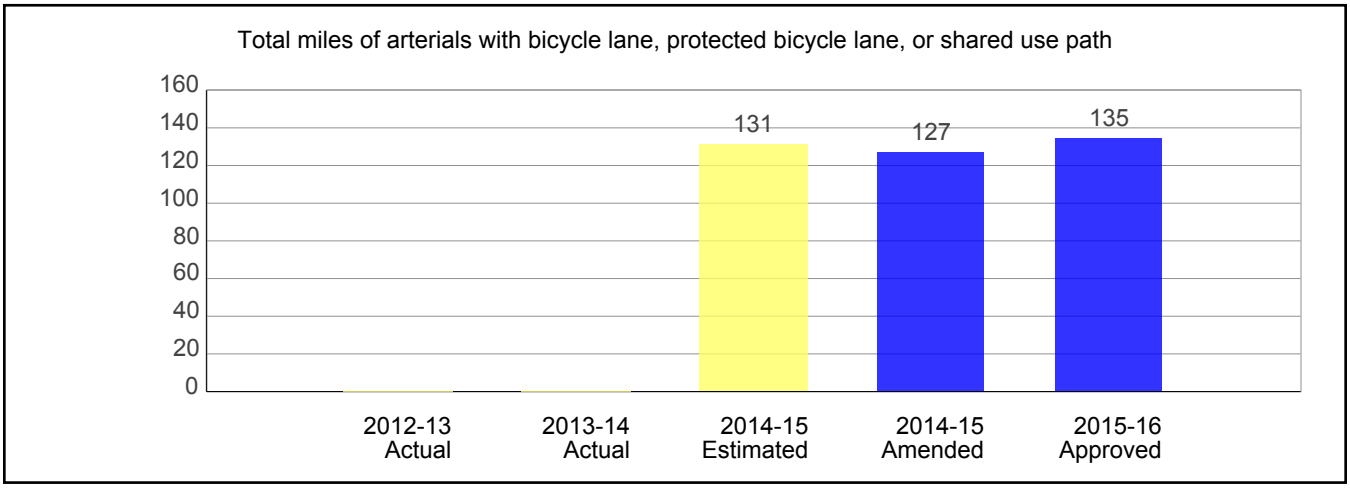
Bold Measure = Key Indicator

Austin Transportation
Budget Detail by Activity

Program: Traffic Management

Activity: Bicycle Infrastructure Management

The purpose of the Bicycle Infrastructure Management activity is to plan and construct bicycle and road projects where appropriate and to work with TxDOT, Travis County, and CAMPO.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	0	0	0	0	5,000
Mobility Fund	0	0	600,710	628,296	898,700
Transportation Fund	0	6,473	0	0	0
Total Requirements	**$0**	**$6,473**	**$600,710**	**$628,296**	**$903,700**
Full-Time Equivalents					
Mobility Fund					
Civilian	0.00	0.00	4.00	4.00	4.00
Total FTEs	**0.00**	**0.00**	**4.00**	**4.00**	**4.00**
Performance Measures					
Miles of new protected or buffered bicycle lanes	11.1	14.5	14	10	10
Percent of arterials with a bicycle lane, protected bicycle lane or shared used path	New Meas	New Meas	44	42	45
Percent of commuters that bicycle to work	1.7	1.48	2.6	2.6	2.6
Percentage of commuters that bicycle to work in the central city	5.4	5.6	3	6	6
Total miles of arterials with bicycle lane, protected bicycle lane, or shared use path	New Meas	New Meas	131	127	135
Total new and improved on-street bicycle facilities	39.4	44.3	20	40	30

Services

Coordinate implementation of road, bike, pedestrian and access projects with TxDOT and Travis County; Develop, program and construct bicycle lanes and routes; Analyze adopted Bicycle plan route miles; Provide bicycle racks and other parking facilities.

Contact

Laura Dierenfield, Program Manager, 512-974-7189

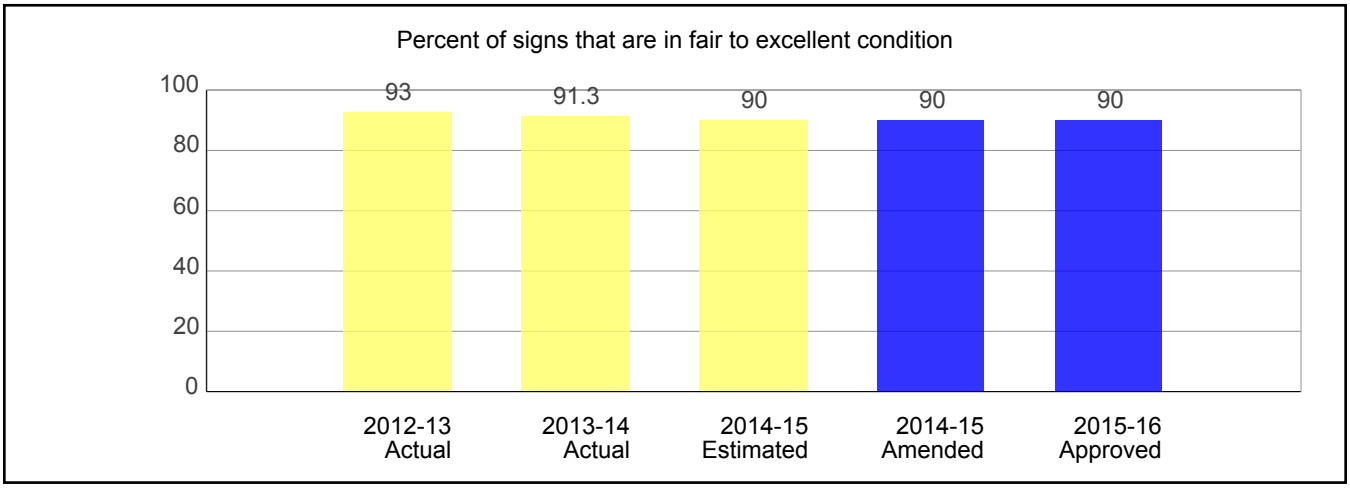
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Austin Transportation
Budget Detail by Activity

Program: Traffic Management

Activity: Traffic Signs

The purpose of the Traffic Signs activity is to install and maintain signs for the public in order to provide for the safe and efficient movement of goods and people.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	219,552	163,567	154,870	152,950	135,264
Mobility Fund	0	0	1,631,662	1,708,825	1,631,041
Transportation Fund	1,568,691	1,733,271	0	0	0
Total Requirements	**$1,788,243**	**$1,896,838**	**$1,786,532**	**$1,861,775**	**$1,766,305**
Full-Time Equivalents					
Mobility Fund					
Civilian	0.00	0.00	17.00	17.00	17.00
Transportation Fund					
Civilian	17.00	17.00	0.00	0.00	0.00
Total FTEs	**17.00**	**17.00**	**17.00**	**17.00**	**17.00**
Performance Measures					
Number of existing signs installed/maintained	11,484	11,404	13,422	12,000	14,000
Number of new signs installed	4,308	2,037	1,963	4,000	2,000
Number of sign requests received	3,348	3,525	2,679	2,400	2,800
Percent of signs that are in fair to excellent condition	**93**	**91.3**	**90**	**90**	**90**

Services

Install transportation signs; Remove signs; Fabricate signs

Contact

Austin Talley, Division Manager, 512-974-4067

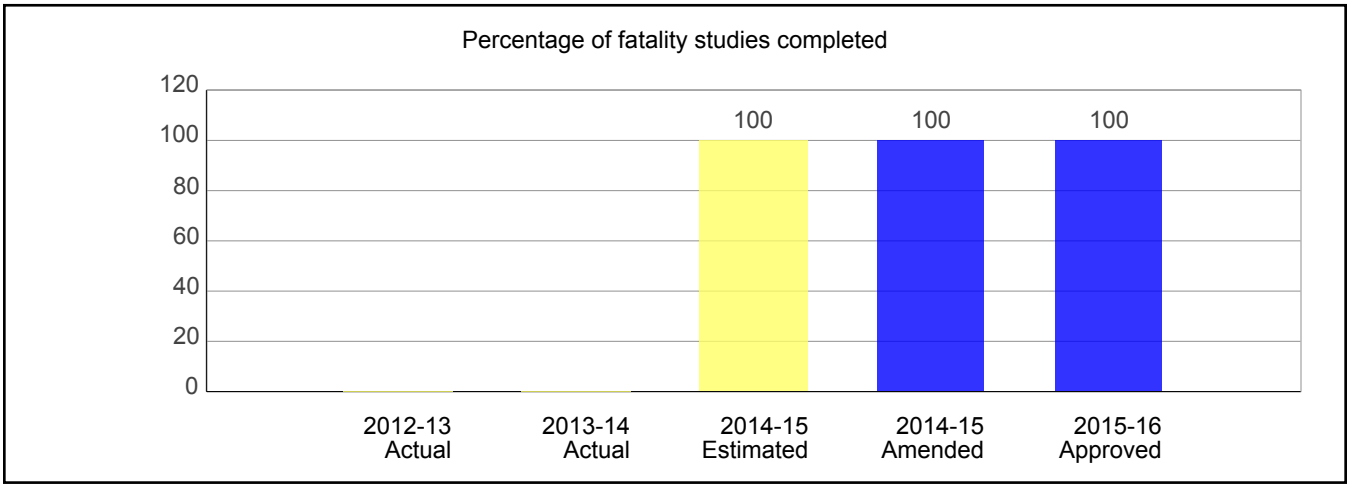
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Austin Transportation
Budget Detail by Activity

Program: Traffic Management

Activity: Transportation Engineering

The purpose of the Transportation Engineering activity is to investigate, analyze, recommend, design, and implement transportation system improvements for the community in order to respond to mobility and safety concerns.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	352,173	410,577	205,000	223,642	205,000
Mobility Fund	0	0	1,698,510	1,709,601	1,719,905
Transportation Fund	1,063,626	1,225,405	0	0	0
Total Requirements	**$1,415,799**	**$1,635,982**	**$1,903,510**	**$1,933,243**	**$1,924,905**
Full-Time Equivalents					
Mobility Fund					
Civilian	0.00	0.00	19.00	19.00	16.00
Transportation Fund					
Civilian	14.00	15.00	0.00	0.00	0.00
Total FTEs	**14.00**	**15.00**	**19.00**	**19.00**	**16.00**
Performance Measures					
Number of PHB studies completed	New Meas	New Meas	8	8	8
Number of safety audits conducted at each accident occurrence	49	50	63	25	25
Number of traffic signal studies completed	New Meas	New Meas	8	8	8
Percent of safety audits conducted at the top 25 crash accident locations	100	100	100	100	100
Percentage of fatality studies completed	**New Meas**	**New Meas**	**100**	**100**	**100**

Services

Conduct safety studies; Conduct special studies; Provide CIP management; Select neighborhood traffic calming project areas; Meet with neighborhoods and develop neighborhood traffic calming plans; work with neighborhoods to plan and install traffic calming projects; Install neighborhood traffic calming devices; Investigate citizen requests for traffic control devices.

Contact

Eric Bollich, Managing Engineer, 512-974-7767

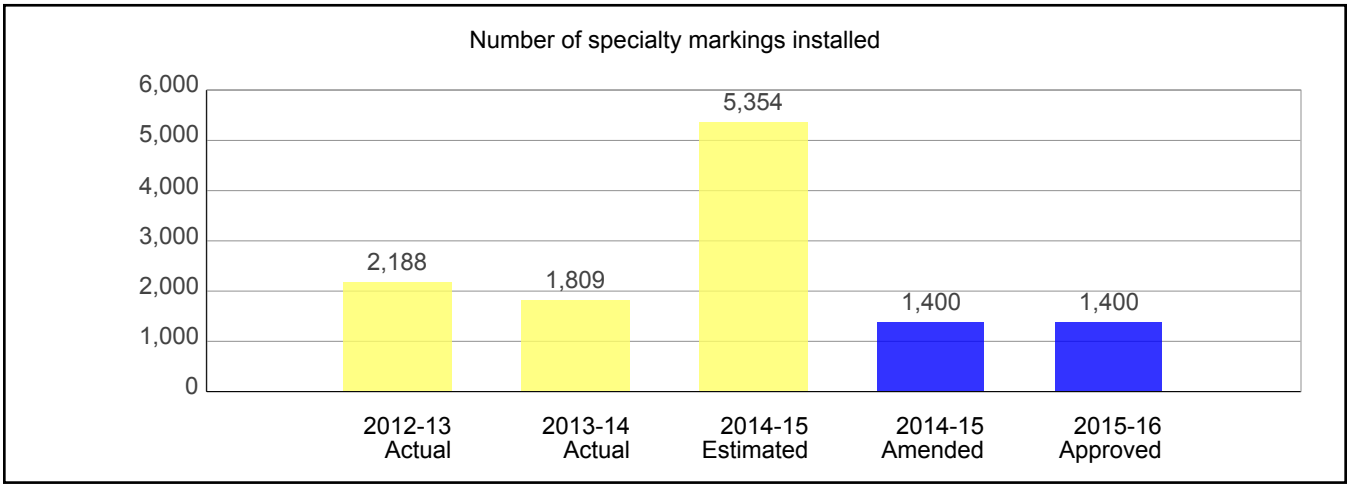
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Austin Transportation
Budget Detail by Activity

Program: Traffic Management

Activity: Transportation Markings

The purpose of the Traffic Markings activity is to install markings for the public in order to provide for the safe and efficient movement of goods and people.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	181,205	419,793	160,308	155,797	164,308
Mobility Fund	0	0	2,298,946	2,449,078	3,298,072
Transportation Fund	1,917,610	1,646,563	0	0	0
Total Requirements	**$2,098,815**	**$2,066,356**	**$2,459,254**	**$2,604,875**	**$3,462,380**
Full-Time Equivalents					
Mobility Fund					
Civilian	0.00	0.00	23.00	23.00	23.00
Transportation Fund					
Civilian	22.00	23.00	0.00	0.00	0.00
Total FTEs	**22.00**	**23.00**	**23.00**	**23.00**	**23.00**
Performance Measures					
Number of crosswalks installed for Street & Bridge resurfacings	New Meas	486	204	400	400
Number of miles of markings installed for Street & Bridge resurfacings	New Meas	69	184	250	250
Number of miles of markings maintained for ATD	214	80	452	825	825
Number of specialty markings installed	2,188	1,809	5,354	1,400	1,400

Services

Installation of line traffic markings, crosswalks, parking stalls, arrows, legends, and raised pavement markers (RPMs)

Contact

Austin Talley, Division Manager, 512-974-4067

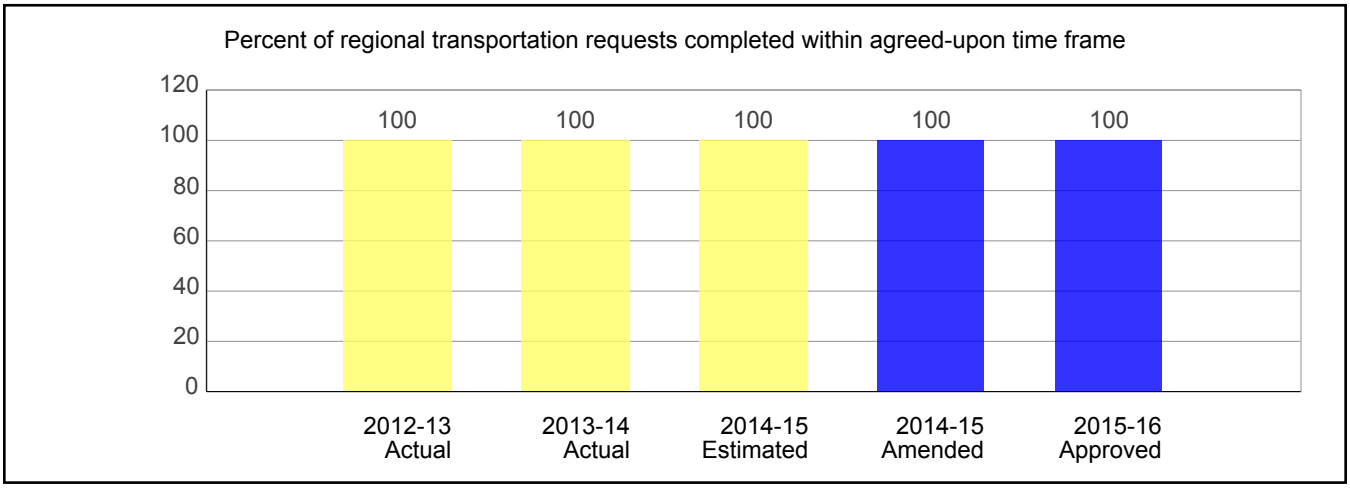
Bold Measure = Key Indicator

Austin Transportation
Budget Detail by Activity

Program: Transportation Project Development

Activity: Strategic Transportation Planning

The purpose of the Strategic Transportation Planning activity is to review land use, capital improvements, and growth patterns to enable the community to create a long range transportation plan to guide development and investment.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	213,916	210,464	169,165	166,414	142,314
Mobility Fund	0	0	563,539	581,488	591,237
Parking Management Fund	0	327,338	285,818	327,818	345,243
Transportation Fund	360,179	514,124	0	0	0
Total Requirements	**$574,094**	**$1,051,925**	**$1,018,522**	**$1,075,720**	**$1,078,794**
Full-Time Equivalents					
Mobility Fund					
Civilian	0.00	0.00	6.00	6.00	6.00
Parking Management Fund					
Civilian	0.00	2.00	2.00	2.00	2.00
Transportation Fund					
Civilian	6.00	6.00	0.00	0.00	0.00
Total FTEs	**6.00**	**8.00**	**8.00**	**8.00**	**8.00**
Performance Measures					
Number of persons attending Air Quality outreach and education events	New Meas	1,681	800	800	800
Number of regional transportation requests completed	89	108	90	90	90
Number of transportation related meetings staffed and technical support provided	111	169	100	100	100
Percent of Non-Single Occupant Driver Means to Work - citywide	New Meas	28	28	28	28
Percent of regional transportation requests completed within agreed-upon time frame	100	100	100	100	100

Services

Austin Metropolitan Area Transportation Plan (AMATP); Multi-jurisdictional, regional and private sector transportation planning; Participate in CAMPO regional transportation planning and coordinate representation of City actions/issues; Transportation studies to support AMATP; Non-point source air quality mitigation.

Contact

Annick Beaudet, Division Manager 512-974-7959

Bold Measure = Key Indicator

Austin Transportation
Budget Detail by Activity

Program:Transfers and Other Requirements

Activity: All Activities

The purpose of the Transfers and Other Requirements program is to account for transfers and other departmental requirements at the fund or agency level.

Graph Not Applicable

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Mobility Fund	0	0	4,448,724	4,455,143	5,192,541
Parking Management Fund	4,972,597	5,155,695	5,510,121	5,502,945	6,384,147
Transportation Fund	0	38,755	0	0	0
Total Requirements	**$4,972,597**	**$5,194,450**	**$9,958,845**	**$9,958,088**	**$11,576,688**

Services

Accrued payroll; 311 Call Center support; Property and Liability Insurance

Capital Improvement Program; Citywide administrative and information technology support; General Obligation debt; Workers' compensation; Liability reserve; Utility billing system support

Contact

Anthony Segura, Finance Manager, 512-974-7015

Austin Transportation: 2015-16

Mobility Fund

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
One Stop Shop	**$0**	**$0**	**$2,644,867**	**$2,904,657**	**$3,433,097**
Inspection, Review, and Support	0	0	2,644,867	2,904,657	3,433,097
Support Services	**$0**	**$0**	**$2,095,929**	**$2,188,994**	**$2,412,574**
Departmental Support Services	0	0	2,095,929	2,188,994	2,412,574
Traffic Management	**$0**	**$0**	**$9,540,240**	**$9,429,084**	**$16,504,873**
Arterial Management	0	0	3,310,412	2,933,284	8,957,155
Bicycle Infrastructure Management	0	0	600,710	628,296	898,700
Traffic Signs	0	0	1,631,662	1,708,825	1,631,041
Transportation Engineering	0	0	1,698,510	1,709,601	1,719,905
Transportation Markings	0	0	2,298,946	2,449,078	3,298,072
Transfers and Other Requirements	**$0**	**$0**	**$4,448,724**	**$4,455,143**	**$5,192,541**
Other Requirements	0	0	63,485	60,420	727,837
Transfers	0	0	4,385,239	4,394,723	4,464,704
Transportation Project Development	**$0**	**$0**	**$563,539**	**$581,488**	**$591,237**
Strategic Transportation Planning	0	0	563,539	581,488	591,237
Total	**$0**	**$0**	**$19,293,299**	**$19,559,366**	**$28,134,322**
Full-Time Equivalents (FTEs)					
One Stop Shop	**0.00**	**0.00**	**27.00**	**27.00**	**30.00**
Inspection, Review, and Support	0.00	0.00	27.00	27.00	30.00
Support Services	**0.00**	**0.00**	**17.00**	**17.00**	**21.00**
Departmental Support Services	0.00	0.00	17.00	17.00	21.00
Traffic Management	**0.00**	**0.00**	**93.00**	**93.00**	**98.00**
Arterial Management	0.00	0.00	30.00	30.00	38.00
Bicycle Infrastructure Management	0.00	0.00	4.00	4.00	4.00
Traffic Signs	0.00	0.00	17.00	17.00	17.00
Transportation Engineering	0.00	0.00	19.00	19.00	16.00
Transportation Markings	0.00	0.00	23.00	23.00	23.00
Transportation Project Development	**0.00**	**0.00**	**6.00**	**6.00**	**6.00**
Strategic Transportation Planning	0.00	0.00	6.00	6.00	6.00
Total	**0.00**	**0.00**	**143.00**	**143.00**	**155.00**

Austin Transportation: 2015-16

Transportation Fund	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
One Stop Shop	**$2,103,468**	**$2,243,210**	**$0**	**$0**	**$0**
Inspection, Review, and Support	2,103,468	2,243,210	0	0	0
Support Services	**$1,309,008**	**$1,472,173**	**$0**	**$0**	**$0**
Departmental Support Services	1,309,008	1,472,173	0	0	0
Traffic Management	**$6,989,906**	**$7,389,457**	**$0**	**$0**	**$0**
Arterial Management	2,439,980	2,777,744	0	0	0
Bicycle Infrastructure Management	0	6,473	0	0	0
Traffic Signs	1,568,691	1,733,271	0	0	0
Transportation Engineering	1,063,626	1,225,405	0	0	0
Transportation Markings	1,917,610	1,646,563	0	0	0
Transfers and Other Requirements	**$0**	**$38,755**	**$0**	**$0**	**$0**
Other Requirements	0	38,755	0	0	0
Transportation Project Development	**$360,179**	**$514,124**	**$0**	**$0**	**$0**
Strategic Transportation Planning	360,179	514,124	0	0	0
Total	**$10,762,560**	**$11,657,718**	**$0**	**$0**	**$0**
Full-Time Equivalents (FTEs)					
One Stop Shop	**24.00**	**27.00**	**0.00**	**0.00**	**0.00**
Inspection, Review, and Support	24.00	27.00	0.00	0.00	0.00
Support Services	**11.00**	**12.00**	**0.00**	**0.00**	**0.00**
Departmental Support Services	11.00	12.00	0.00	0.00	0.00
Traffic Management	**82.00**	**85.00**	**0.00**	**0.00**	**0.00**
Arterial Management	29.00	30.00	0.00	0.00	0.00
Traffic Signs	17.00	17.00	0.00	0.00	0.00
Transportation Engineering	14.00	15.00	0.00	0.00	0.00
Transportation Markings	22.00	23.00	0.00	0.00	0.00
Transportation Project Development	**6.00**	**6.00**	**0.00**	**0.00**	**0.00**
Strategic Transportation Planning	6.00	6.00	0.00	0.00	0.00
Total	**123.00**	**130.00**	**0.00**	**0.00**	**0.00**

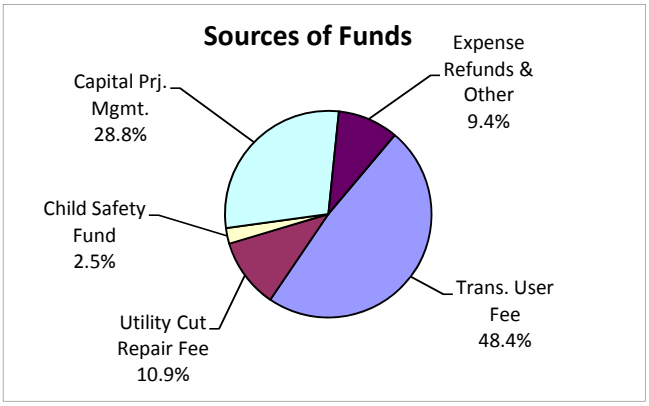
Austin Transportation: 2015-16

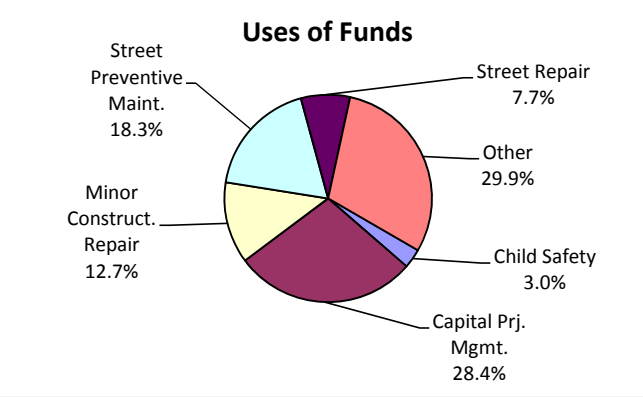
Parking Management Fund	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Parking Enterprise	**$4,774,025**	**$4,915,072**	**$5,330,646**	**$5,890,174**	**$6,600,883**
Parking Management	4,774,025	4,915,072	5,330,646	5,890,174	6,600,883
Transfers and Other Requirements	**$4,972,597**	**$5,155,695**	**$5,510,121**	**$5,502,945**	**$6,384,147**
Other Requirements	5,849	27,026	21,278	14,101	33,459
Transfers	4,966,748	5,128,669	5,488,843	5,488,844	6,350,688
Transportation Project Development	**$0**	**$327,338**	**$285,818**	**$327,818**	**$345,243**
Strategic Transportation Planning	0	327,338	285,818	327,818	345,243
Total	**$9,746,622**	**$10,398,104**	**$11,126,585**	**$11,720,937**	**$13,330,273**
Full-Time Equivalents (FTEs)					
Parking Enterprise	**48.50**	**49.50**	**53.50**	**53.50**	**63.50**
Parking Management	48.50	49.50	53.50	53.50	63.50
Transportation Project Development	**0.00**	**2.00**	**2.00**	**2.00**	**2.00**
Strategic Transportation Planning	0.00	2.00	2.00	2.00	2.00
Total	**48.50**	**51.50**	**55.50**	**55.50**	**65.50**

Austin Transportation: 2015-16

Expense Refunds	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
One Stop Shop	**$119,323**	**$67,689**	**$123,835**	**$123,835**	**$153,098**
Inspection, Review, and Support	119,323	67,689	123,835	123,835	153,098
Parking Enterprise	**$107,579**	**$143,453**	**$170,000**	**$80,000**	**$190,000**
Parking Management	107,579	143,453	170,000	80,000	190,000
Support Services	**$4,845**	**$1,871**	**$0**	**$0**	**$0**
Departmental Support Services	4,845	1,871	0	0	0
Traffic Management	**$1,857,553**	**$2,398,281**	**$2,036,178**	**$1,630,323**	**$1,519,762**
Arterial Management	1,104,623	1,404,344	1,516,000	1,097,934	1,010,190
Bicycle Infrastructure Management	0	0	0	0	5,000
Traffic Signs	219,552	163,567	154,870	152,950	135,264
Transportation Engineering	352,173	410,577	205,000	223,642	205,000
Transportation Markings	181,205	419,793	160,308	155,797	164,308
Transportation Project Development	**$213,916**	**$210,464**	**$169,165**	**$166,414**	**$142,314**
Strategic Transportation Planning	213,916	210,464	169,165	166,414	142,314
Total	**$2,303,216**	**$2,821,759**	**$2,499,178**	**$2,000,572**	**$2,005,174**

Public Works





Budget Overview

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Transportation Fund					
Revenue	$55,653,425	$57,667,275	$48,940,000	$47,939,724	$52,667,353
Requirements	$49,221,658	$53,711,230	$48,223,559	$48,404,952	$52,239,800
Full-Time Equivalents (FTEs)	264.00	313.00	303.00	303.00	313.00
Capital Projects Management Fund					
Revenue	$23,604,789	$25,426,661	$22,045,776	$24,425,032	$24,398,879
Requirements	$23,963,322	$25,498,240	$23,220,678	$24,522,547	$23,894,790
Full-Time Equivalents (FTEs)	193.00	201.00	186.00	186.00	164.00
Child Safety Fund					
Revenue	$1,700,205	$1,731,690	$2,057,625	$2,137,719	$2,079,943
Requirements	$1,944,347	$1,873,906	$1,923,008	$2,158,744	$2,427,182
Full-Time Equivalents (FTEs)	7.00	9.00	14.25	14.25	14.25
Expense Refunds	$3,475,438	$4,011,735	$9,520,941	$10,652,698	$5,524,094
Grants					
Requirements	$38,835	$92,738	$0	$0	$0
Total Budget	$78,643,600	$85,187,849	$82,888,186	$85,738,941	$84,085,866

Public Works
Organization by Program and Activity for 2016

Bridge Maintenance

- Bridge Maintenance

Capital Projects Delivery

- Construction Services
- Engineering Services
- Project Management
- Quality Management
- Surveying Services

Child Safety

- Safety Education
- School Crossing Guards

Infrastructure Management

- Infrastructure Management

Minor Construction and Repair

- Concrete Repair & Construction
- Utility Excavation Repair

Right-of-Way Maintenance

- Off-Street R-O-W Maintenance

Sidewalk Infrastructure Program

- Sidewalk Program

Street Preventative Maintenance

- Asphalt Overlay
- Crack Seal Resurfacing
- Seal Coat & Other Thin Surface Treatments

Street Repair

- Routine Roadway & Alley Maintenance

Support Services

- Departmental Support Services

Transfers and Other Requirements

- Other Requirements
- Transfers

Public Works
Mission and Goals for 2016

Mission

The mission of the Public Works Department is to provide an integrated approach to the development, design, construction, and maintenance of the City's infrastructure systems that supports an exceptional quality of life in a sustainable manner.

Goals

Maintain, repair, and replace the infrastructure assets of the City's multi-modal transportation system and increase the connectivity and accessibility of the City through the construction and repair of sidewalks, ramps, and bridges.

- Improve the overall condition of roadways to between 80-85% in satisfactory condition or better by 2019.
- Apply preventive maintenance applications to 7.5% of the street inventory annually.
- Construct 43,097 linear feet of new or rehabilitated ADA sidewalks and 323 new curb ramps.
- Maintain or repair 100% of bridges in the Annual Service Plan, including the bridge network managed by Public Works.

Deliver capital improvement projects on behalf of City agencies, achieving the quality definitions of scope, schedule, and cost.

- Complete 80% of managed projects in accordance with the accepted baseline schedule.
- Manage work so that non-user requested change orders make up less than 5% of the total project cost.
- Maintain project management costs within 4% of the total project costs on average.
- Inspect projects so that the cost of inspection is within 5% of the construction cost and that no less than 85% of the inspected projects pass the one-year warranty inspection without significant construction deficiencies.

Provide safe routes to and from school for our children.

- Provide crossing guard coverage at all designated school crossings 100% of the time.
- Provide community engagement to at-least 5 schools per year and including all schools that request this service.

Public Works

Message from the Director

The Public Works Department (PWD) provides an array of services, projects, programs and maintenance activities for Austin's residents and businesses. The four primary service areas are street and bridge maintenance and repair; design and delivery of capital improvement projects; neighborhood connectivity activities including the planning and construction of pedestrian amenities and the construction of bicycle facilities; and implementation of the child safety program including school zone improvement projects and school zone crossing guards. Service delivery in these areas are challenged by an aging and expanding roadway infrastructure, continued growth of the city of Austin's geographic area, and uncertainties in the costs of materials. PWD will continue to implement creative, innovative and sustainable strategies to address the City's needs for mobility, safety, and facilities development that obtain the best value for the resources available. In recognition of these efforts, PWD has received more than 25 major regional, state, and national awards over the past 3 years.

For FY 2015-16, Public Works will continue to provide street and bridge improvements and maintain the transportation network of projects which are funded by the Public Works Transportation Fund. For FY 2015-16, the Department recommends an increase to the Transportation User Fee. Revenue generated by the current rate is not sufficient to cover expenditures planned for FY 2015-16, which enables the department to provide for traditional and innovative maintenance, new approaches to traffic calming, and partial-depth reconstruction of City streets to extend the lifespan of our roadways. In addition, the Department continues its use of recycled and reclaimed materials as well as implementing strategies to reduce vehicle and equipment emissions which will continue to reduce the environmental impact of our operations.

The Department will continue its capital construction activities in FY 2015-16 and continue to work on several iconic projects. The New Central Library along with the Waller Creek Tunnel should be constructed by the end of the year. The Department will also continue its street reconstruction, sidewalk, and urban trail programs. Utilities replacements, flood control projects, and additional capital projects are all on the horizon, however completion of current bond programs will result in a decreased workload for FY 2015-16 resulting in a significant reduction in staff. Funding to support the implementation of these capital projects is handled through the Capital Project Management Fund, an internal service fund that receives reimbursements from the managed projects for associated direct and indirect costs.

The third and last fund for which PWD is responsible is the Child Safety Fund (CSF). The CSF receives revenue from vehicle registrations and from traffic violations that occur in school zones and is used to provide for crossing guards and school zone safety improvements. It is through this fund that the City can advance the safety of children as they commute to and from school.



Howard Lazarus, P.E

Public Works Director

Budget Highlights

As FY 2014-15 draws to a close, the Public Works Department (PWD) is experiencing another exceptional year of delivering quality and timely services to the greater Austin community. On the project delivery side of the ledger, several significant projects were completed, including Water Treatment Plant 4, the Bartholomew Pool, the Southern Walnut Creek Trail, improvements to Davis/Deer Lanes, completion of the Adelphi Acres and Cherry Creek Community Gardens, improvements to Harris Branch Parkway, upgrades in Ramsey Park, and rehabilitation of South Lamar Boulevard. Operationally, street preventive maintenance and repair efforts have sustained the quality of the transportation networks; additional sidewalk and bus stop improvements have increased accessibility and connectivity; and several weather-related emergency responses were provided. The Child Safety Program continued to train approximately 50,000 school children and provided over 230 crossing guards. The Department's budget for FY 2015-16 sustains the momentum of these programs with an eye on efficiency and service delivery improvement.

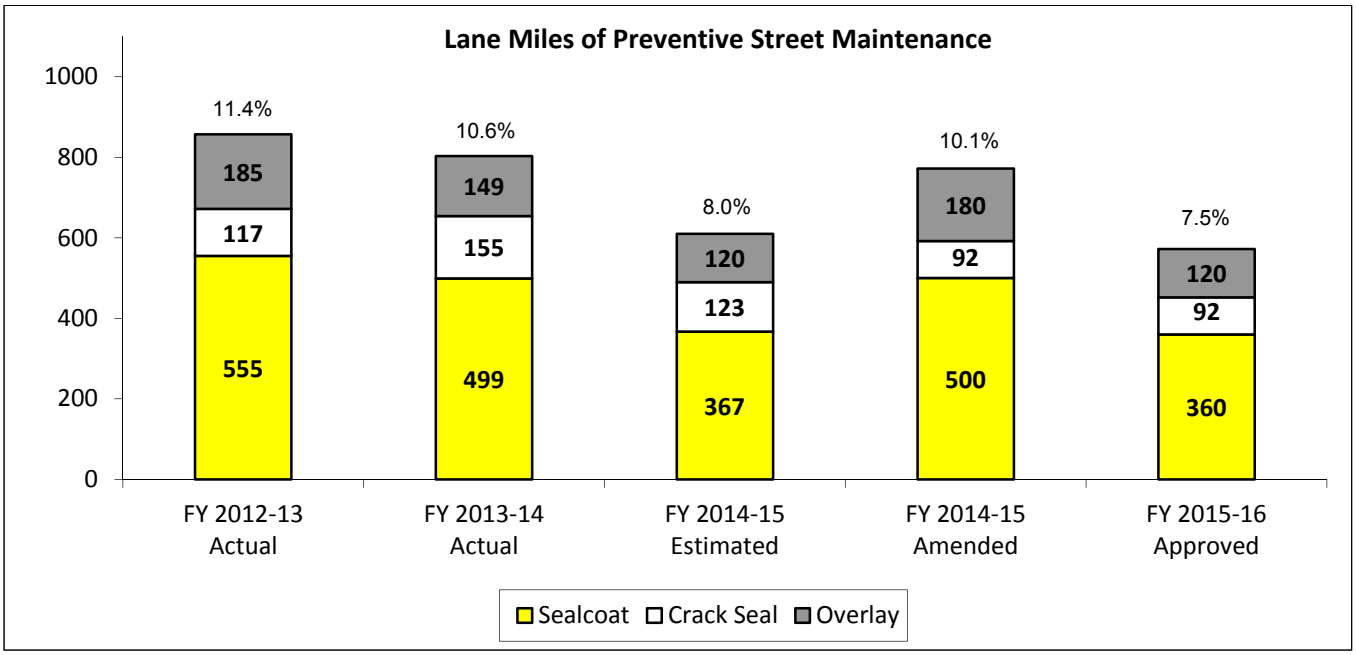
Public Works Transportation Fund

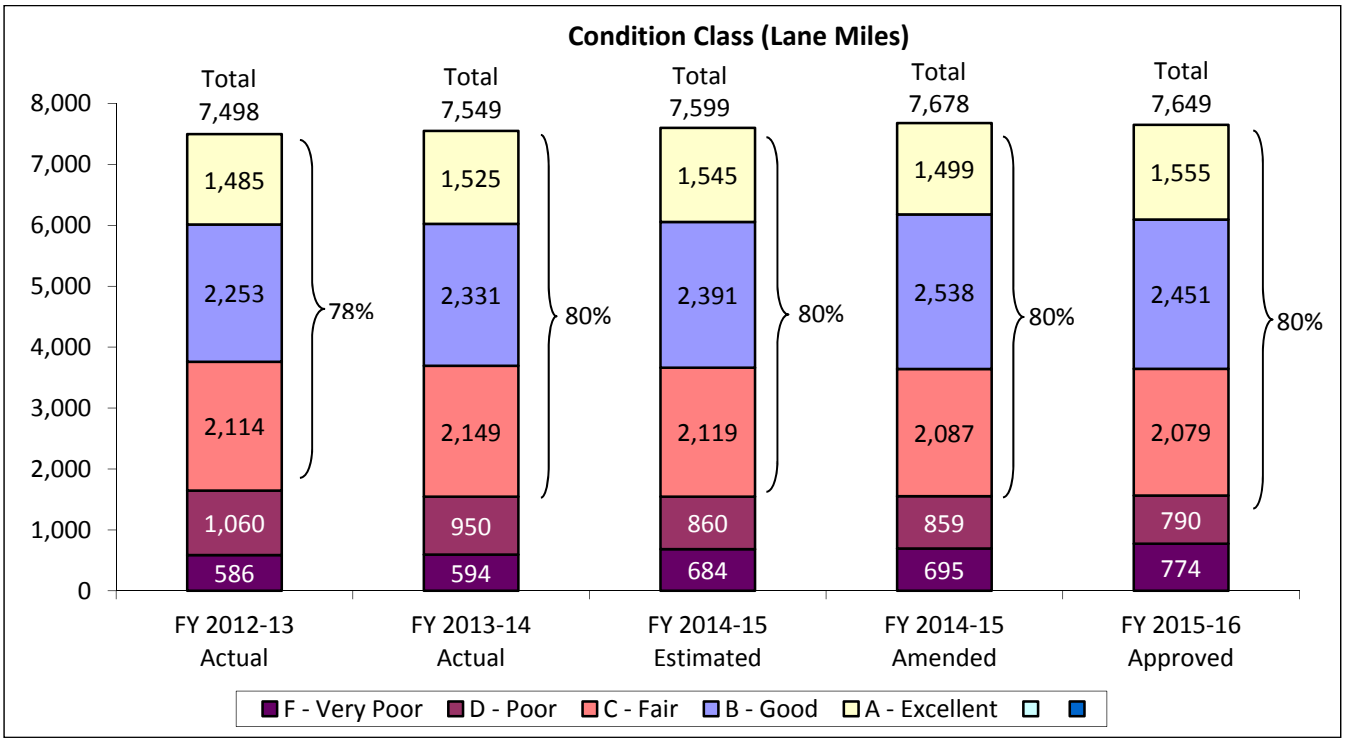
The Public Works Transportation Fund (TF) derives its revenue from the Transportation User Fee (TUF), utility cut repair charges, and miscellaneous other revenue. The total available funding for FY 2015-16 is $52.7 million, which is $4.7 million higher than FY 2014-15. This increase is primarily due to a 5% increase ($0.41) in Public Works' portion of the TUF, which will enable the Department to maintain and improve the condition of the transportation network. There is also transfer into the TF from the Parking Management Fund in the amount of $500,000 to enhance downtown sidewalk maintenance activities.

The TF budget includes nine programs for the development, design, construction, and maintenance of the City's infrastructure. The budget includes requirements of $52.2 million, an increase of approximately $3.8 million from the prior year. The budget increase is primarily due to Citywide cost drivers for the 3% wage increase, a Citywide market study, insurance, and allocations. These increases to the overall budget are offset by the TUF increase and a reduction in funding for contracted asphalt overlay street treatment.

Street Preventive Maintenance

In FY 2015-16, there will be a realignment of programs to increase efficiencies and direct continuing projects, while insuring quality control. The following chart identifies the type of application that PWD uses in its street maintenance activities, including the percentage of the overall street inventory with preventive improvements applied annually. The second chart on the following page provides a summary of the overall network pavement condition.





Concrete Repair and Construction Program

The Concrete Repair and Construction Program has a continuing need to meet demand for sidewalk, curb and gutter repairs. The infrastructure crew will continue to focus on capital projects and with a program that contracts with the Capital Metropolitan Transportation Authority to renovate bus stops and shelters to be compliant with the Americans with Disabilities Act (ADA) requirements.

Transfers & Other Requirements

In FY 2015-16 the Public Works Department is not including any transfers into the CIP in order to maintain flexibility with meeting infrastructure needs within the Transportation Fund. There is a $0.1 million increase in the transfer for GO Debt Service for replacement of “A-Rated” vehicles and the purchase of equipment that will enhance efficiency in the field.

Other Funds

Capital Projects Management Fund

The Capital Projects Management Fund (CPMF) is an internal service fund that accounts for the project delivery costs of engineering, construction and inspection costs for the City of Austin Capital Improvements Program (CIP). PWD receives funding for transportation and mobility improvements and manages projects for other new facilities, renovations, and expansion projects for other departments, including Public Safety departments, Parks and Recreation, and the Austin Public Library.

Revenue is projected to stay flat at $24.4 million in FY 2015-16, with decreased revenue from the reduction of 22 reimbursable positions for capital project management offset by increased revenue for new franchise and development fees and reimbursable work for Google Fiber reviews.

The CPMF budget includes four programs: Capital Projects Delivery, Quality Management, Support Services and Transfer & Other Requirements. Requirements are projected to decrease by $0.6 million to $23.9 million in FY 2015-16. This decrease is primarily attributable to the transfer of 22 positions to other funds or departments in response to the call for reduction in costs and some slowing to the City's overall capital program as some of the larger projects are being completed. Of the 22 positions, eight positions will be transferred to ATD to be repurposed, in addition to the two positions eliminated in FY 2014-15, eleven positions are moving to the PWTF, and three positions are transferring to other departments.

Child Safety Fund

The revenue for the Child Safety Fund (CSF) comes from County vehicle registration fees, traffic fines in school zones, and a transfer from the General Fund. Revenue from County registration fees is projected to decrease by approximately $82,000, while the revenue from traffic fines is projected to increase by approximately $25,000. Fees and fines contributing to the CSF are capped by State legislation. The CSF budget of $2.4 million includes two programs: Child Safety and Transfers & Other Requirements. The budget includes an increase of approximately $0.3 million for base cost increases for wages, a Citywide market study, and insurance (including temporary employees).

Public Works
Significant Changes

Public Works Transportation Fund

Revenue Changes	Dollars
Increased revenue from PWD's portion ($0.41) of a $1.52 per month increase in the residential Transportation User Fee; and PWD's portion ($2.05) of a $7.61 per month per acre increase in the commercial Transportation User Fee.	$4,042,231
Increased revenue from new fees for subdivision and commercial permits in the public right-of-way, and reviews of public improvements associated with sidewalk, bridges, trails, etc.	$460,000

Expenditure Changes	FTEs	Dollars
Citywide Cost Drivers		
Additional funding to cover the cost of a 3% wage increase in FY 2015-16, to implement a Citywide market study, and to increase City contributions for health insurance by 12%.		$969,715
Decrease in vehicle fuel due to lower fuel prices over the last two fiscal years.		($681,270)
Increase in funding for Fleet maintenance allocation.		$265,742
Increase transfer for CTM and Support Services allocation.		$192,008
Increase transfer for GO Debt Service for vehicle purchases and reduction in existing debt requirements.		$71,968
New Investments		
Transfer in of twelve positions from CPMF due to shift in workload priority.	12.00	$1,425,708
Transfer out of one Programmer Analyst to CTM.	(1.00)	($91,098)
Transfer out of one Public Information Specialist to CPMF.	(1.00)	($97,871)

Capital Projects Management Fund

Revenue Changes	Dollars
Increased revenue due to franchise and development fees, fiber reviews, and other new revenue.	866,500
Decreased revenue due to reduction in reimbursable positions for capital project management.	(892,653)

Expenditure Changes	FTEs	Dollars
Citywide Cost Drivers Additional funding to cover the cost of a 3% wage increase in FY 2015-16, to implement a Citywide market study, and to increase City contributions for health insurance by 12%.		$896,449
Department Cost Drivers Vacancy savings decrease based on prior year trend and overall reduction in positions in FY 2015-16.		$323,296
New Investments Six replacement vehicles for the Construction Inspection Division.		$244,000
Transfer out of twelve positions to the Transportation Fund due to shift in workload priority.	(12.00)	($1,425,708)
Transfer of two personnel from Quality Management Division to Building Services Department.	(2.00)	($331,251)
Transfer of one Interdepartmental Coordinator to Austin Code Department.	(1.00)	($178,553)
Transfer in of one Public Information Specialist from the Transportation Fund.	1.00	$97,871
Transfer of eight vacant positions to ATD to be repurposed.	(8.00)	($896,894)
Increase overtime budget in Construction Inspection Division.		$405,000

Child Safety Fund

Revenue Changes	Dollars
Decreased revenue from County registration fees.	($82,213)
Increased revenue from traffic fines.	$25,224

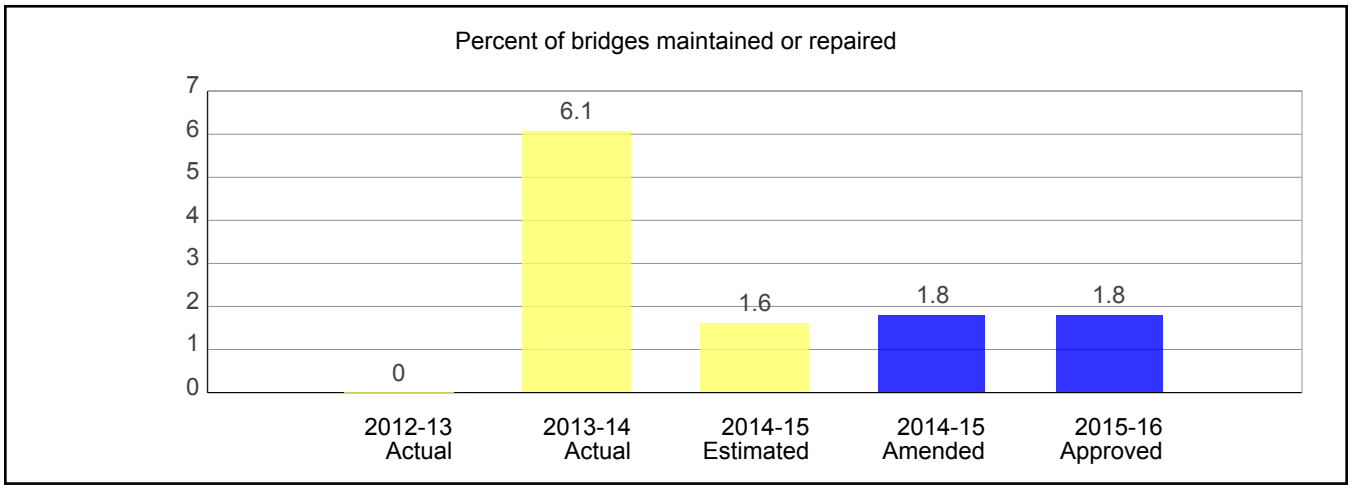
Expenditure Changes	FTEs	Dollars
Citywide Cost Drivers Additional funding to cover the cost of a 3% wage increase in FY 2015-16, to implement a Citywide market study, and to increase City contributions for health insurance by 12%.		$42,468
Additional funding for health insurance and wage increases for temporary employees.		$191,068

Public Works
Budget Detail by Activity

Program: Bridge Maintenance

Activity: Bridge Maintenance

The purpose of the Bridge Maintenance activity is to provide safe and efficient use of the City's bridges and structures to all citizens of Austin, ensuring the movement of people, goods and services throughout the City.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	0	118	0	0	0
Transportation Fund	611,602	530,936	497,000	747,000	747,000
Total Requirements	**$611,602**	**$531,053**	**$497,000**	**$747,000**	**$747,000**
Performance Measures					
Percent of bridges in the Annual Service Plan maintained or repaired	0	100	88	100	100
Percent of bridges maintained or repaired	0	6.1	1.6	1.8	1.8

Services

Bridge Deck maintenance including joint replacement/sealing, spot repairs, surface treatments, and repaving; Structural Repairs including crack and spall repairs, bearing pads and bearing device repairs and rehabilitation, bridge column, bent, and abutment repairs; Erosion/Scour protection: channel stabilization and scour remediation in the immediate area under the bridge and around its structural components; Bridge repairs including bridge railings, guardrail, approach slabs and signs

Contact

David Magana, Managing Engineer, 512 974-8777

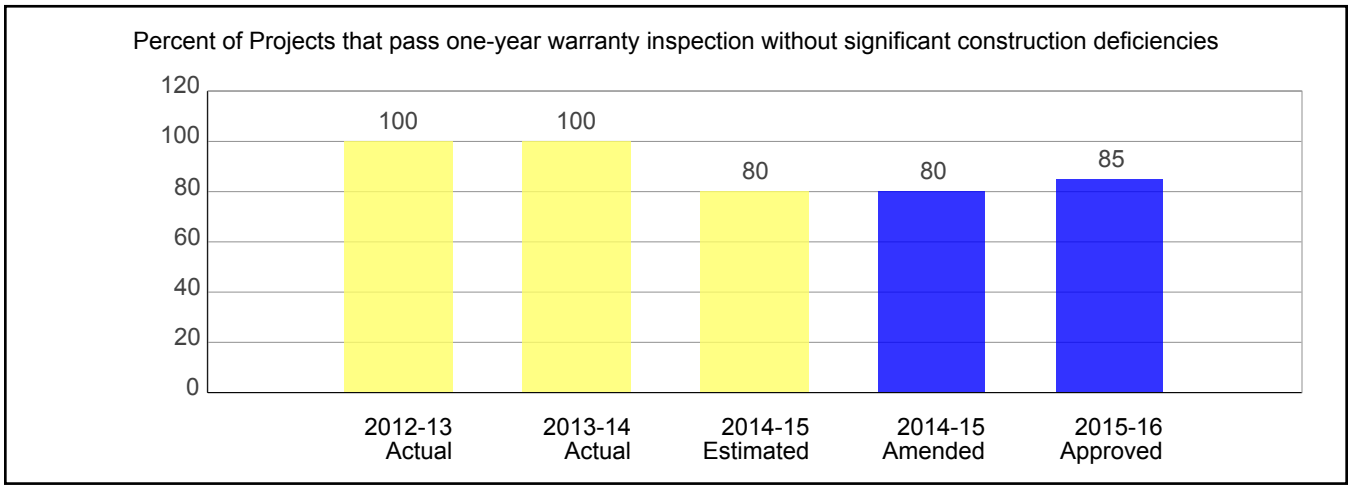
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Public Works
Budget Detail by Activity

Program: Capital Projects Delivery

Activity: Construction Services

The purpose of the Construction Services activity is to provide construction inspection services for capital infrastructure projects to ensure compliance with contract documents.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Capital Projects Management Fund	5,149,337	5,457,341	4,997,046	5,183,675	5,654,672
Expense Refunds	0	(198)	0	0	0
Total Requirements	**$5,149,337**	**$5,457,143**	**$4,997,046**	**$5,183,675**	**$5,654,672**
Full-Time Equivalents					
Capital Projects Management Fund Civilian	51.00	51.00	50.00	50.00	47.00
Total FTEs	**51.00**	**51.00**	**50.00**	**50.00**	**47.00**
Performance Measures					
Customer Satisfaction with Construction Services	77	79	3.8	3.8	3.8
Inspection cost as a percent of construction contract costs	3.46	3.78	5	5	5
Number of active projects inspected	191	197	175	100	100
Percent of Projects that pass one-year warranty inspection without significant construction deficiencies	**100**	**100**	**80**	**80**	**85**

Services

Administration of technical specifications and plans (inspection for capital projects); Final acceptance; Warranty check-back inspections; Constructability review; Pre-construction meetings; Payment of estimates and change orders; Project communications; Records management (testing, payments, archiving, merging, etc.)

Contact

Patricia Wadsack, Division Manager, 512-974-7199

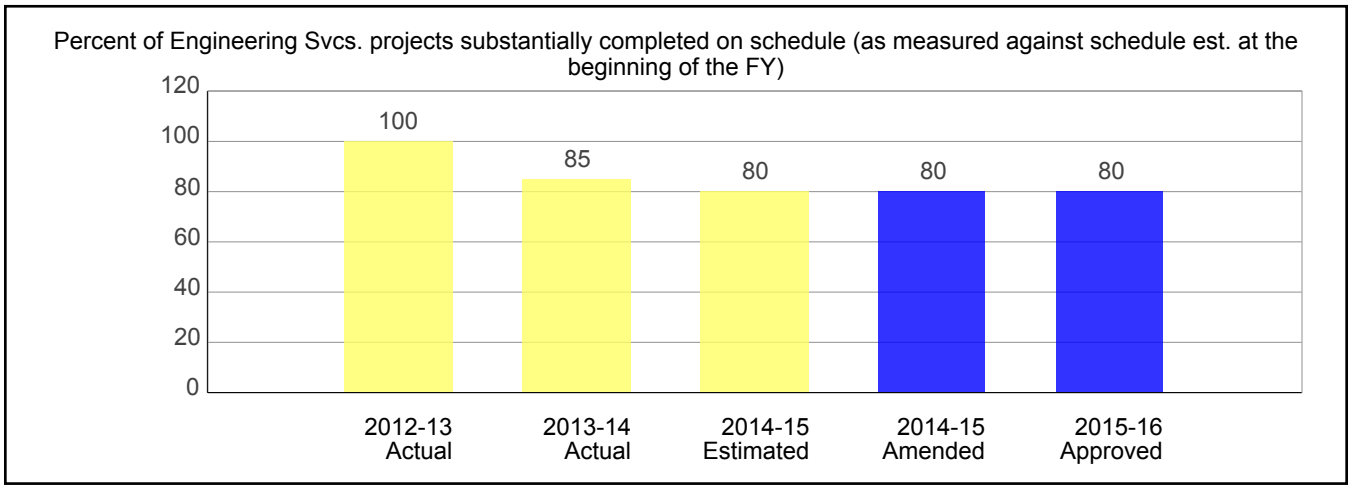
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Public Works
Budget Detail by Activity

Program: Capital Projects Delivery

Activity: Engineering Services

The purpose of the Engineering Services activity is to design and manage CIP, in-house projects, and projects for sponsoring departments to ensure they are completed on schedule and within budget.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Capital Projects Management Fund	3,439,977	3,678,161	3,538,782	3,795,260	3,824,162
Total Requirements	**$3,439,977**	**$3,678,161**	**$3,538,782**	**$3,795,260**	**$3,824,162**
Full-Time Equivalents					
Capital Projects Management Fund Civilian	33.00	35.00	33.00	33.00	32.00
Total FTEs	**33.00**	**35.00**	**33.00**	**33.00**	**32.00**
Performance Measures					
Construction value of projects designed in-house	17,022,212	28,917,724.3	23,750,000	25,000,000	25,000,000
In-house design and project delivery costs as a percentage of project costs	11	8	15	15	15
Percent of Engineering Svcs. projects substantially completed on schedule (as measured against schedule est. at the beginning of the FY)	100	85	80	80	80

Services

Civil engineering design; Project management; Engineering consulting; Engineering programs and calculation support; Geotechnical engineering support; Materials engineering support; Subsurface utility engineering; Surveying management and support; Rotation contract management; Engineering and mapping services; Future project planning; Engineering standards; CADD management; CIP plan and specification distribution; Project reporting.

Contact

Kevin Sweat, Division Manager, 512-974-7017

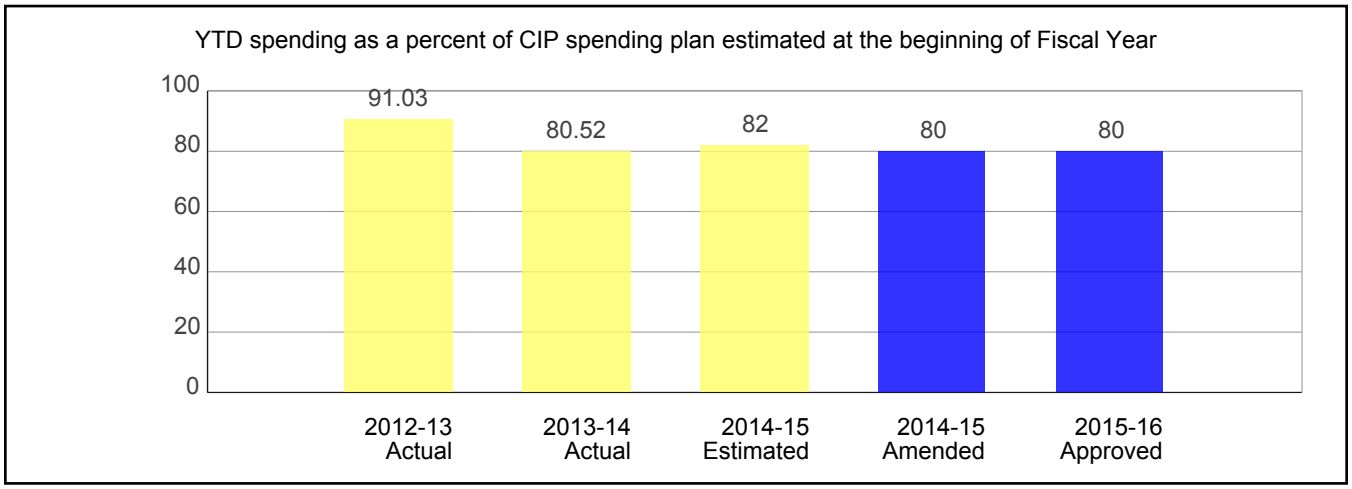
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Public Works
Budget Detail by Activity

Program: Capital Projects Delivery

Activity: Project Management

The purpose of the Project Management activity is to manage the planning, design, construction, and maintenance of City capital projects for sponsoring departments so their projects are completed on schedule, within budget, and comply with professional services and construction contracts.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Capital Projects Management Fund	6,193,959	6,282,943	5,492,245	6,484,599	5,980,015
Total Requirements	**$6,193,959**	**$6,282,943**	**$5,492,245**	**$6,484,599**	**$5,980,015**
Full-Time Equivalents					
Capital Projects Management Fund Civilian	51.00	51.00	49.00	49.00	45.00
Total FTEs	**51.00**	**51.00**	**49.00**	**49.00**	**45.00**
Performance Measures					
Change Order spending as a percentage of original construction contract spending	New Meas	4	5	5	5
Project Mgmt. cost as a % of project cost	2.44	2.44	4	4	4
YTD spending as a percent of CIP spending plan estimated at the beginning of Fiscal Year	**91.03**	**80.52**	**82**	**80**	**80**

Services

Project management (preliminary design, bid/award, construction and post construction); Future project planning (project estimates and feasibility studies); Professional services contract management and administration (Request for Qualifications (RFQ), contract negotiation and execution, rotation list administration); Construction contract administration; Ensuring inclusion of and compliance with M/WBE Ordinance provisions and requirements in all professional services and construction contracts; Technical support; Capital Projects Management Fund administration.

Contact

Roxanne Cook, Division Manager, 512-974-7995

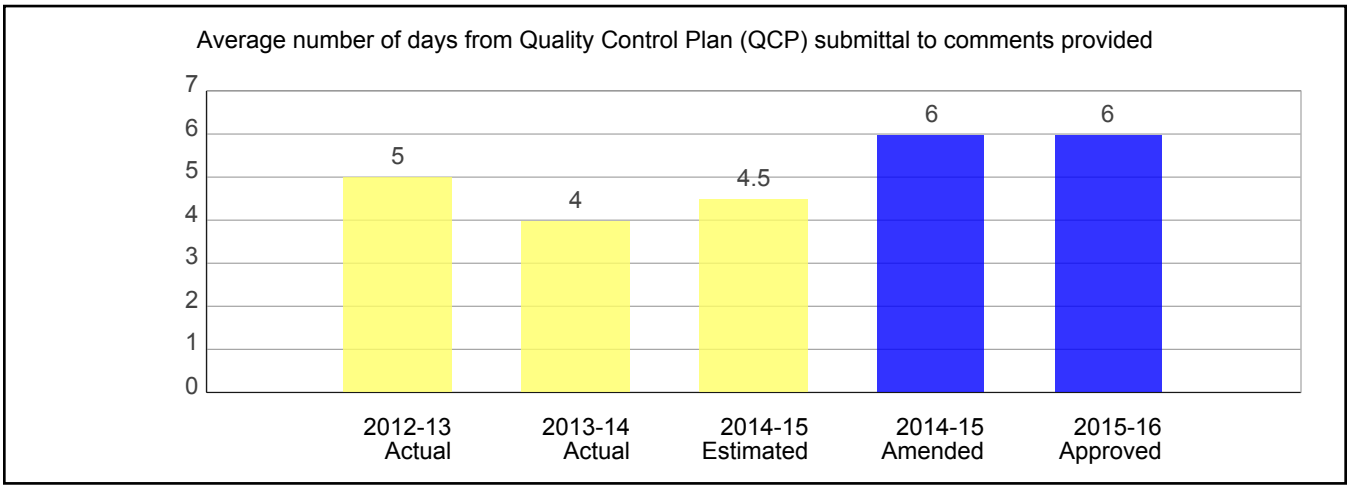
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Public Works
Budget Detail by Activity

Program: Capital Projects Delivery

Activity: Quality Management

The purpose of the Quality Management activity is to provide program management services for the projects managed by Public Works Capital Projects Management Fund to ensure high quality projects are delivered on schedule and within budget.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Capital Projects Management Fund	2,276,348	2,488,886	2,334,153	2,293,996	2,009,666
Total Requirements	**$2,276,348**	**$2,488,886**	**$2,334,153**	**$2,293,996**	**$2,009,666**
Full-Time Equivalents					
Capital Projects Management Fund Civilian	19.00	20.00	15.00	15.00	14.00
Total FTEs	**19.00**	**20.00**	**15.00**	**15.00**	**14.00**
Performance Measures					
Average number of days from Quality Control Plan (QCP) submittal to comments provided	5	4	4.5	6	6
Number of work days required for review of QA/QC ninety percent submittal documents (turnaround time)	20	18.5	19.5	20	20

Services

Project coordination, tracking and reporting; project public information; contractor assistance program; traffic control plan development, review and permitting; Project management policies and procedures; standard professional services agreements; standard specifications and details (includes the Utility Criteria Manual)

Contact

Steven Penshorn, Division Manager, 512-974-7214

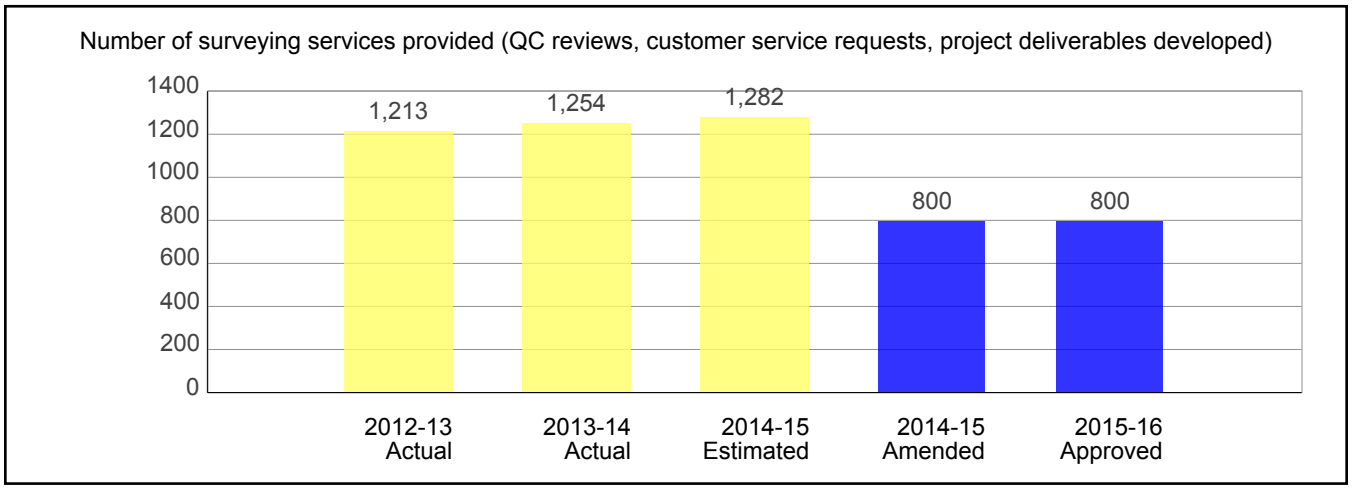
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Public Works
Budget Detail by Activity

Program: Capital Projects Delivery

Activity: Surveying Services

The purpose of the Surveying Services activity is to ensure the utilization of uniform construction standards to City departments and the development community so that they can provide consistently high quality infrastructure.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Capital Projects Management Fund	567,920	564,748	608,596	727,515	678,754
Total Requirements	**$567,920**	**$564,748**	**$608,596**	**$727,515**	**$678,754**
Full-Time Equivalents					
Capital Projects Management Fund Civilian	6.00	6.00	7.00	7.00	6.00
Total FTEs	**6.00**	**6.00**	**7.00**	**7.00**	**6.00**
Performance Measures					
Dollar value of surveying field services provided ($000s)	799	335	696	335	335
Number of surveying services provided (QC reviews, customer service requests, project deliverables developed)	1,213	1,254	1,282	800	800

Services

Develop and maintain standards, standard specifications and various criteria manuals; Surveying management and support (survey reviews, field notes, GPS/GIS, historical research and maintenance/update of horizontal and vertical network); Review requests for construction in the Right-of-Way (ROW); Engineering materials quality assurance support (mix design review, plant inspection and stockpile testing); Issue blasting licenses, permits and inspection

Contact

Steven Penshorn, Division Manager, 512-974-7214

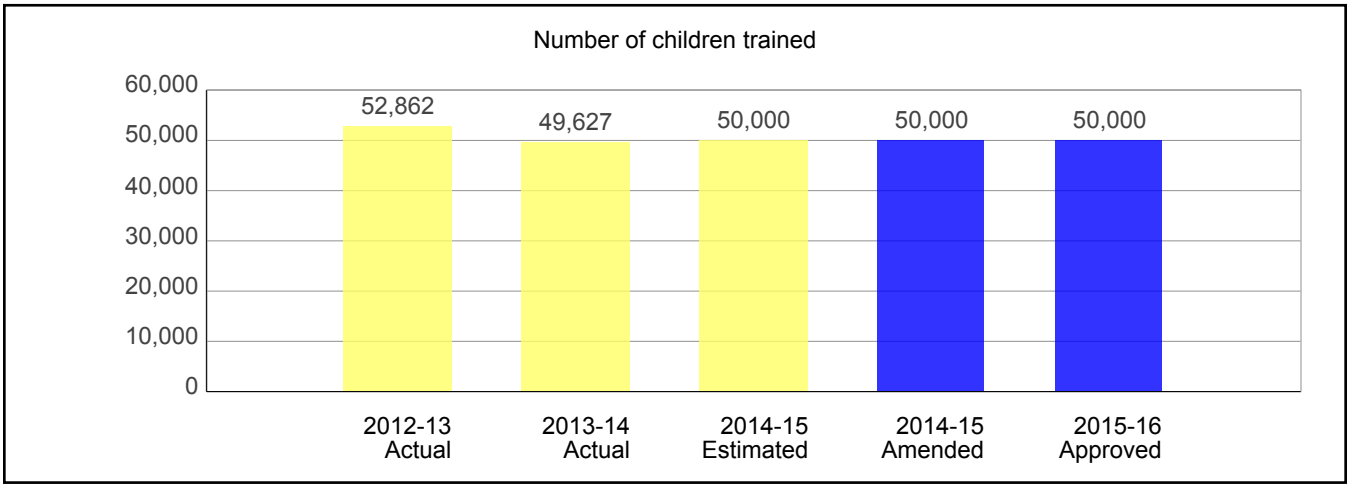
Bold Measure = Key Indicator

Public Works
Budget Detail by Activity

Program: Child Safety

Activity: Safety Education

The purpose of the Safety Education activity is to provide pedestrian and bicycle safety training to elementary school children so they can learn to cross the street safely and ride their bikes responsibly.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Child Safety Fund	172,152	224,984	241,974	333,693	266,343
Total Requirements	**$172,152**	**$224,984**	**$241,974**	**$333,693**	**$266,343**
Full-Time Equivalents					
Child Safety Fund Civilian	3.00	4.00	4.00	4.00	3.00
Total FTEs	**3.00**	**4.00**	**4.00**	**4.00**	**3.00**
Performance Measures					
Cost per child trained	3.26	4.53	4.8	6.7	5.33
Number of children trained	52,862	49,627	50,000	50,000	50,000
Number of injuries suffered by children in school zones	0	0	0	0	0
Percent of children who pass the safety test	100	100	100	100	100

Services

Pedestrian and bicycle training/education

Contact

Chad Crager, Division Manager, 512-974-3570

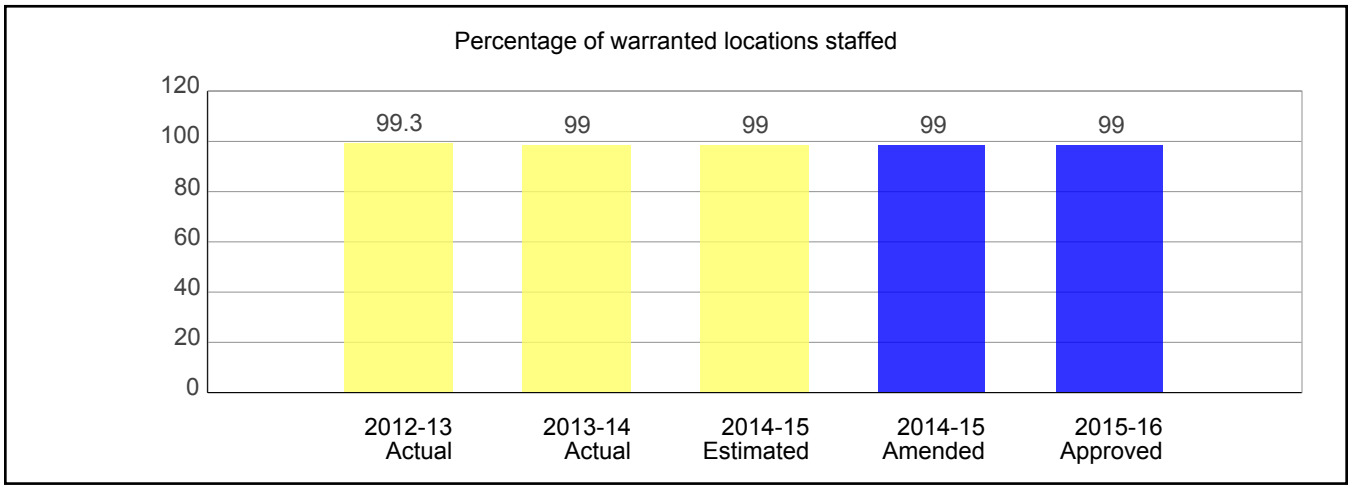
Bold Measure = Key Indicator

Public Works
Budget Detail by Activity

Program: Child Safety

Activity: School Crossing Guards

The purpose of the School Crossing Guards activity is to provide crossing guards for school districts in the city limits so that guards are present at all warranted locations throughout the year when school is in operation.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Child Safety Fund	1,761,296	1,634,495	1,668,450	1,810,734	2,125,291
Expense Refunds	0	0	0	0	130,281
Grants	38,835	22,097	0	0	0
Total Requirements	**$1,800,131**	**$1,656,592**	**$1,668,450**	**$1,810,734**	**$2,255,572**
Full-Time Equivalents					
Child Safety Fund					
Civilian	4.00	5.00	10.25	10.25	11.25
Total FTEs	**4.00**	**5.00**	**10.25**	**10.25**	**11.25**
Performance Measures					
Activity cost per location	8,169	7,098	8,422	7,771	9,807
Number of children injured in school zones at warranted locations	0	0	0	0	0
Percentage of warranted locations staffed	**99.3**	**99**	**99**	**99**	**99**

Services

School crossing guards

Contact

Chad Crager, Division Manager, 512-974-3570

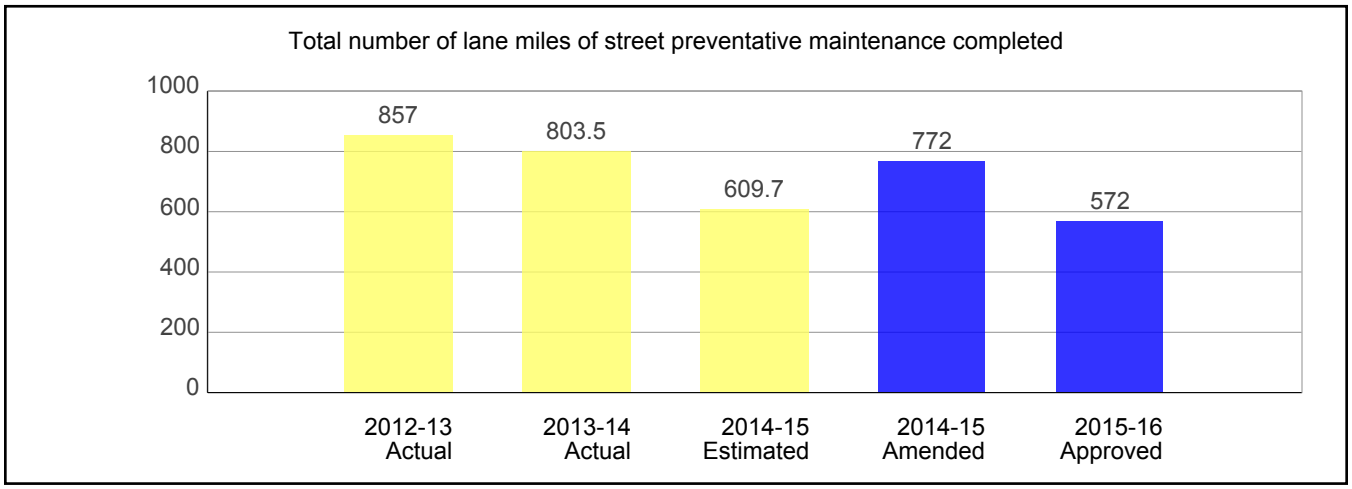
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Public Works
Budget Detail by Activity

Program: Infrastructure Management

Activity: Infrastructure Management

The purpose of the Infrastructure Management activity is to provide all management of operations, pavement management, engineering support and administrative support for the Public Works Operations group.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	0	0	555	0	0
Transportation Fund	1,801,501	1,823,160	2,169,422	1,913,902	2,120,321
Total Requirements	**$1,801,501**	**$1,823,160**	**$2,169,977**	**$1,913,902**	**$2,120,321**
Full-Time Equivalents					
Transportation Fund					
Civilian	13.25	14.25	13.00	13.00	14.00
Total FTEs	**13.25**	**14.25**	**13.00**	**13.00**	**14.00**
Performance Measures					
Number of items in rule posting cycle	44	4	15	50	50
Number of lane miles managed	7,498	7,549	7,599	7,678	7,649
Percent of street network surveyed for condition assessment	49	0	0	50	50
Percent of the street inventory maintained annually by preventative maintenance applications	11.4	10.7	8	10.1	7.5
Percentage of rule postings to get adopted	91	50	45	100	100
Percent of lane miles in fair to excellent condition	**78**	**79.5**	**79.7**	**79.8**	**79.6**
Total number of lane miles of street preventative maintenance completed	**857**	**803.5**	**609.7**	**772**	**572**

Services

Personnel and resource management, pavement and bridge management

Contact

David Magana, Managing Engineer, 512 974-8777

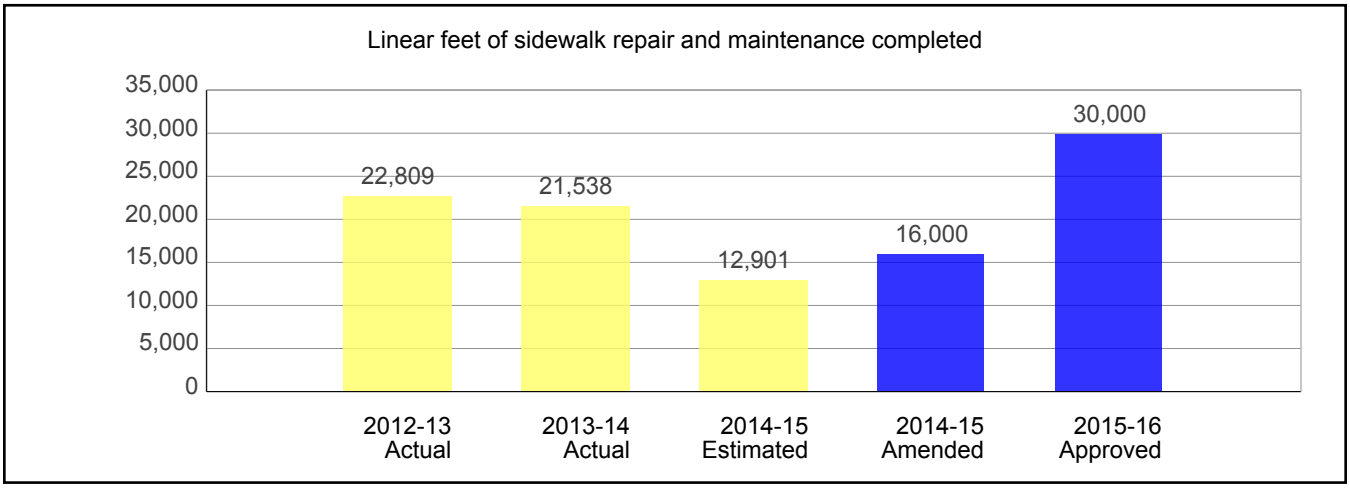
Bold Measure = Key Indicator

Public Works
Budget Detail by Activity

Program: Minor Construction and Repair

Activity: Concrete Repair & Construction

The purpose of the Concrete Repair & Construction activity is to repair and build sidewalks, ramps, curbs and gutters for City departments and citizens in a timely and cost effective manner.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	2,602,831	2,859,235	5,347,774	5,621,367	4,020,110
Grants	0	70,641	0	0	0
Transportation Fund	(616,090)	96,713	(1,278,425)	(1,258,256)	838,535
Total Requirements	**$1,986,740**	**$3,026,590**	**$4,069,349**	**$4,363,111**	**$4,858,645**
Full-Time Equivalents					
Transportation Fund					
Civilian	22.50	45.50	37.50	37.50	35.50
Total FTEs	**22.50**	**45.50**	**37.50**	**37.50**	**35.50**
Performance Measures					
Linear feet of sidewalk repair and maintenance completed	22,809	21,538	12,901	16,000	30,000
Number of curb ramps constructed by City forces	99	102	120	120	120

Services

ADA ramp construction; Sidewalk repair and construction; Curb and gutter repair and construction; Retaining wall repair and construction; Bus pad construction

Contact

Molly Ritter, Division Manager, 512 974-8777

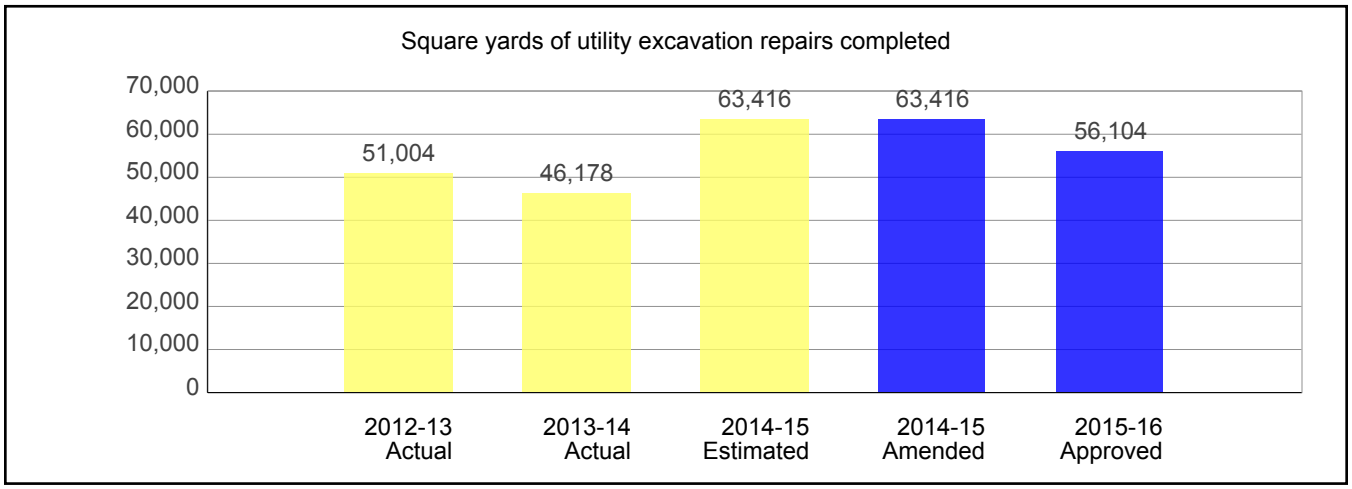
Bold Measure = Key Indicator

Public Works
Budget Detail by Activity

Program: Minor Construction and Repair

Activity: Utility Excavation Repair

The purpose of the Utility Excavation Repair activity is to repair utility excavations for City departments in order to reestablish the structural integrity of the damaged infrastructure in a timely manner.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	521,454	241,759	25,672	0	0
Transportation Fund	4,922,072	4,711,502	6,041,268	5,469,293	5,815,906
Total Requirements	**$5,443,526**	**$4,953,261**	**$6,066,940**	**$5,469,293**	**$5,815,906**
Full-Time Equivalents					
Transportation Fund					
Civilian	38.75	50.75	47.50	47.50	47.50
Total FTEs	**38.75**	**50.75**	**47.50**	**47.50**	**47.50**
Performance Measures					
Square yards of utility excavation repairs completed	51,004	46,178	63,416	63,416	56,104

Services

Saw cutting (asphalt and concrete); Concrete utility excavation repairs; Asphalt utility excavation repairs

Contact

Molly Ritter, Division Manager, 512 974-8777

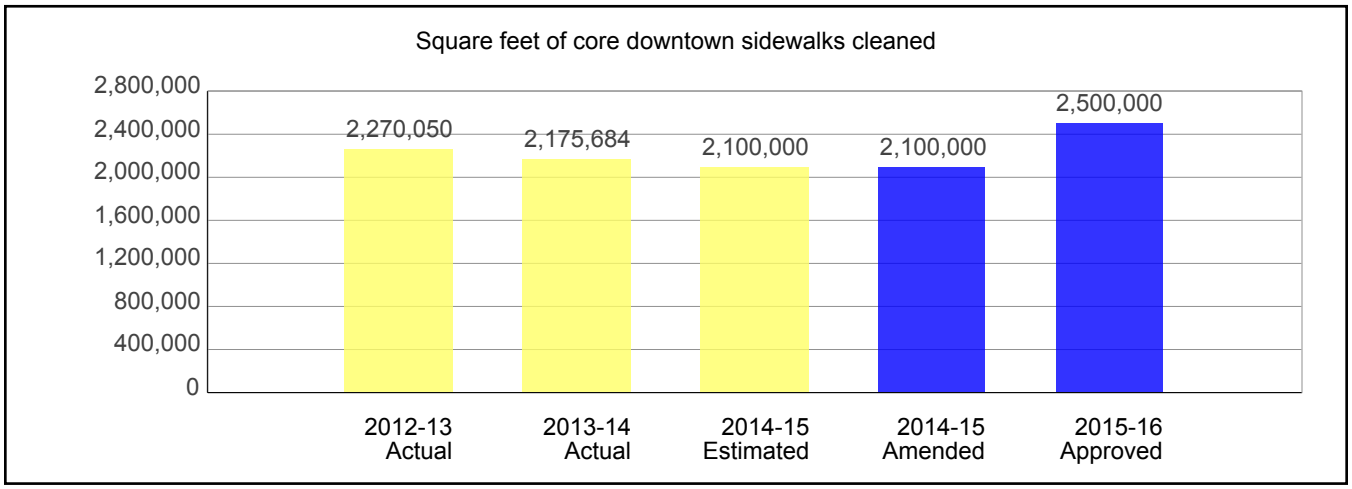
Bold Measure = Key Indicator

Public Works
Budget Detail by Activity

Program: Right-of-Way Maintenance

Activity: Off-Street R-O-W Maintenance

The objective of the Off-Street R-O-W Maintenance Activity is to improve the maintenance and appearance of city-wide off-roadway infrastructure.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	2,339	201,335	200,000	200,000	200,000
Transportation Fund	2,842,988	2,900,704	2,968,497	3,405,078	3,492,176
Total Requirements	**$2,845,327**	**$3,102,039**	**$3,168,497**	**$3,605,078**	**$3,692,176**
Full-Time Equivalents					
Transportation Fund					
Civilian	19.00	25.00	16.00	16.00	18.00
Total FTEs	**19.00**	**25.00**	**16.00**	**16.00**	**18.00**
Performance Measures					
Number of locations mowed, trimmed, edged and cleaned	3,342	3,415	3,100	3,000	3,000
Number of miles of mobility trail maintenance completed	84	143.2	150	70	56.6
Number of times medians are mowed per year	12	13	12	12	12
Number of tree maintenance completed	1,155	1,979	4,000	2,000	2,000
Square feet of core downtown sidewalks cleaned	2,270,050	2,175,684	2,100,000	2,100,000	2,500,000

Services

Tree maintenance; Landscaping in the form of mowing, trimming, and edging; Mobility trail maintenance; and Core downtown sidewalk cleaning.

Contact

Gerald Nation, Division Manager, 512 974-5635

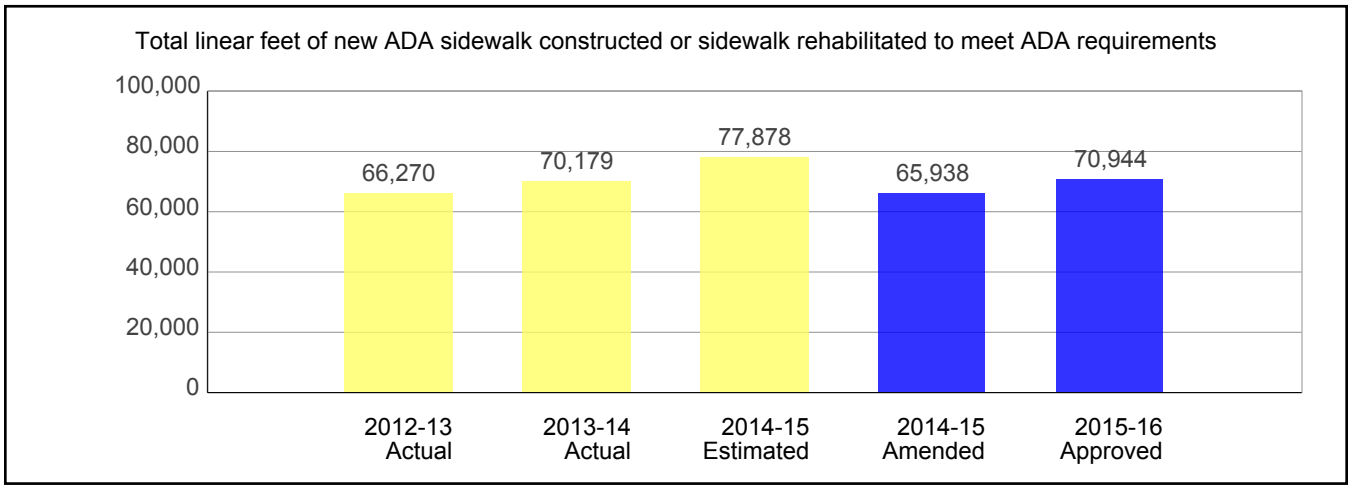
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Public Works
Budget Detail by Activity

Program: Sidewalk Infrastructure Program

Activity: Sidewalk Program

The purpose of the Sidewalk Program is to plan and construct pedestrian and road projects where appropriate and to work with TxDOT, Travis County and CAMPO on multi-modal facilities.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Capital Projects Management Fund	696,966	829,453	0	0	0
Expense Refunds	50,797	43,969	1,231,130	1,281,130	800,000
Transportation Fund	489,382	460,743	(569,155)	(548,582)	(79,593)
Total Requirements	**$1,237,145**	**$1,334,165**	**$661,975**	**$732,548**	**$720,407**
Full-Time Equivalents					
Capital Projects Management Fund					
Civilian	6.00	6.00	0.00	0.00	0.00
Transportation Fund					
Civilian	4.75	5.75	5.00	5.00	5.00
Total FTEs	**10.75**	**11.75**	**5.00**	**5.00**	**5.00**
Performance Measures					
Linear feet of new ADA sidewalk constructed to fill in gaps in the sidewalk network	28,610	29,156	57,976	39,286	23,525
Linear feet of sidewalks rehabilitated to meet ADA requirements	37,660	41,023	19,902	26,652	47,419
Number of curb ramps constructed	**355**	**519**	**691**	**494**	**507**
Total linear feet of new ADA sidewalk constructed or sidewalk rehabilitated to meet ADA requirements	**66,270**	**70,179**	**77,878**	**65,938**	**70,944**

Services

Curb ramp and sidewalk development and construction; Preparation/implementation of the Pedestrian Plan and the ADA Master Plan

Contact

Michael Curtis, Division Manager, 512-974-7056

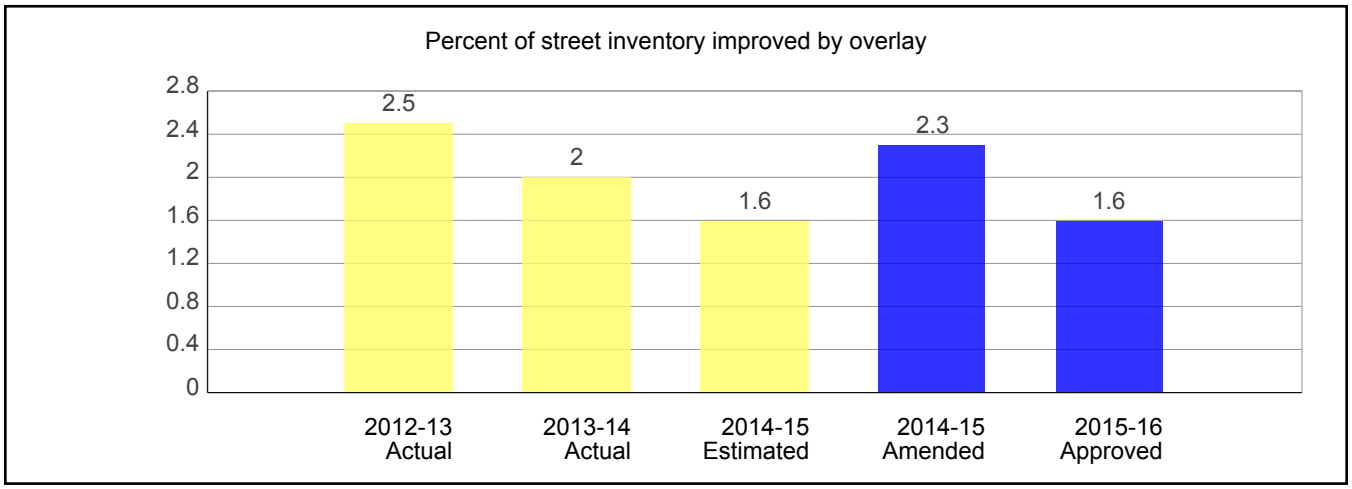
Bold Measure = Key Indicator

Public Works
Budget Detail by Activity

Program: Street Preventative Maintenance

Activity: Asphalt Overlay

The objective of the Asphalt Overlay Activity is to improve failed streets to a satisfactory condition and extend the life of street.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	44,363	401,293	2,256,857	3,000,000	60,000
Transportation Fund	9,466,754	7,915,215	6,699,623	6,351,097	8,288,083
Total Requirements	**$9,511,116**	**$8,316,508**	**$8,956,480**	**$9,351,097**	**$8,348,083**
Full-Time Equivalents					
Transportation Fund					
Civilian	30.75	33.75	34.75	34.75	30.75
Total FTEs	**30.75**	**33.75**	**34.75**	**34.75**	**30.75**
Performance Measures					
Percent of street inventory improved by overlay	2.5	2	1.6	2.3	1.6
Lane miles of overlay completed	**185.3**	**149.1**	**120**	**180**	**120**

Services

Overlay initial lift; Overlay partial depth repair; Overlay final surface; Edge milling

Contact

David Magana and Brian Works, Division Managers, 512 974-8777

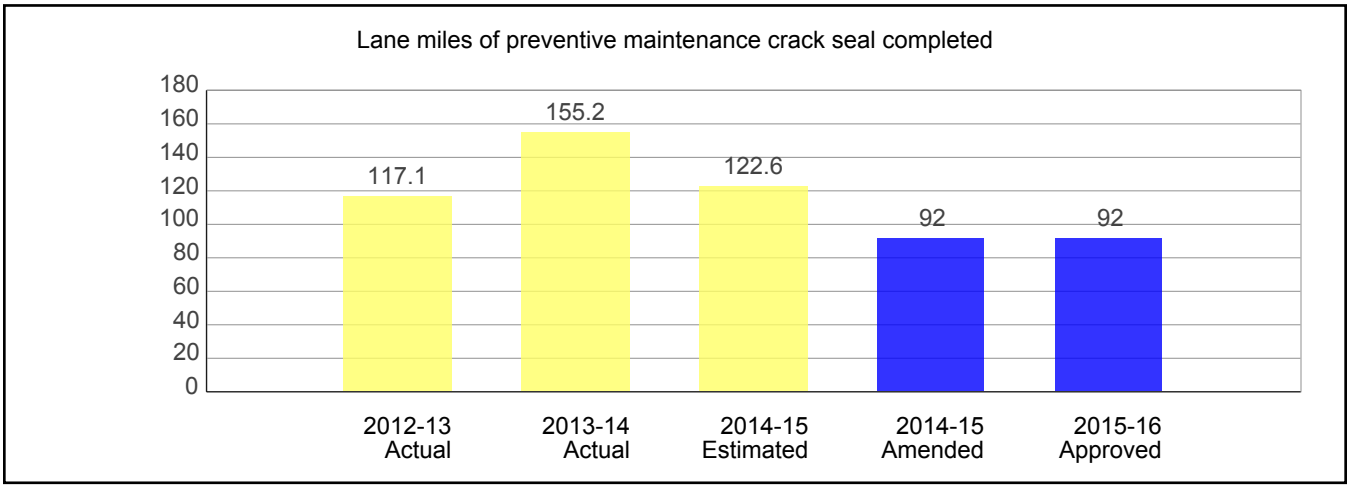
Bold Measure = Key Indicator

Public Works
Budget Detail by Activity

Program: Street Preventative Maintenance

Activity: Crack Seal Resurfacing

The objective of the preventative maintenance Crack Seal Activity is to extend the life of streets by sealing cracks.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	419	0	0	0	0
Transportation Fund	510,184	572,459	815,613	824,940	881,123
Total Requirements	**$510,602**	**$572,459**	**$815,613**	**$824,940**	**$881,123**
Full-Time Equivalents					
Transportation Fund					
Civilian	10.00	10.00	9.50	9.50	10.25
Total FTEs	**10.00**	**10.00**	**9.50**	**9.50**	**10.25**
Performance Measures					
Percent of street inventory maintained by preventive maintenance crack seal	1.6	2.1	1.6	1.2	1.2
Lane miles of preventive maintenance crack seal completed	**117.1**	**155.2**	**122.6**	**92**	**92**

Services

Crack Seal

Contact

David Magana and Brian Works, Division Managers, 512 974-8777

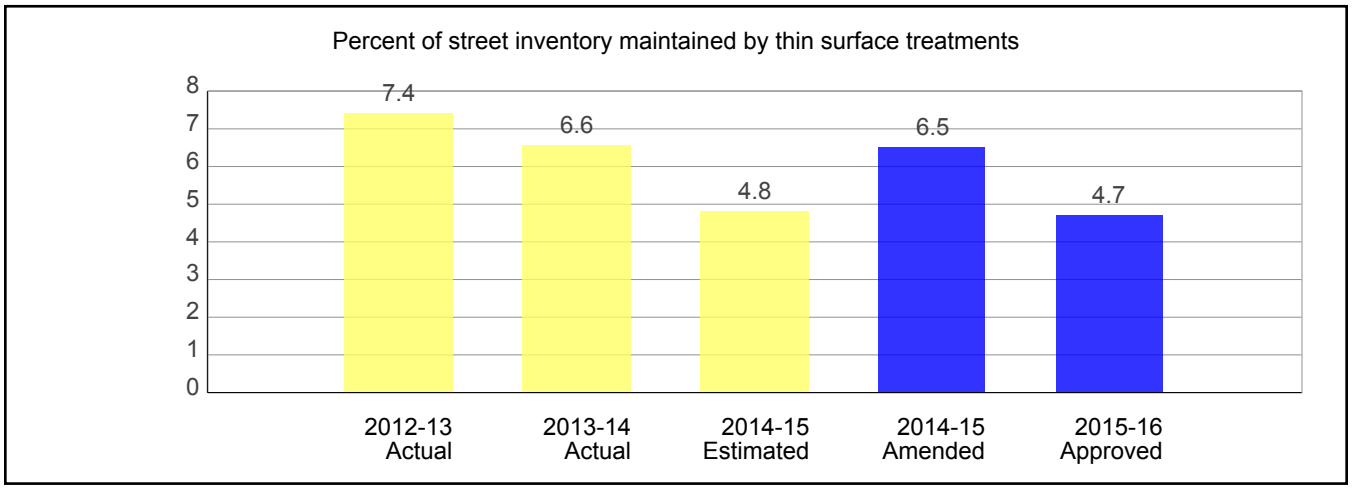
Bold Measure = Key Indicator

Public Works
Budget Detail by Activity

Program: Street Preventative Maintenance

Activity: Seal Coat & Other Thin Surface Treatments

The objective of the Seal Coat and Other Thin Surface street treatments Activity is to extend the life of streets by annually applying lane miles of thin surface street treatments.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	3,677	15,129	0	0	0
Transportation Fund	7,807,375	7,672,593	7,906,528	7,914,463	6,132,170
Total Requirements	**$7,811,052**	**$7,687,721**	**$7,906,528**	**$7,914,463**	**$6,132,170**
Full-Time Equivalents					
Transportation Fund					
Civilian	32.25	32.25	30.75	30.75	31.00
Total FTEs	**32.25**	**32.25**	**30.75**	**30.75**	**31.00**
Performance Measures					
Lane miles of preventative maintenance thin surface treatments completed	554.7	499.3	367	500	360
Percent of street inventory maintained by thin surface treatments	7.4	6.6	4.8	6.5	4.7

Services

Thin surface treatments

Contact

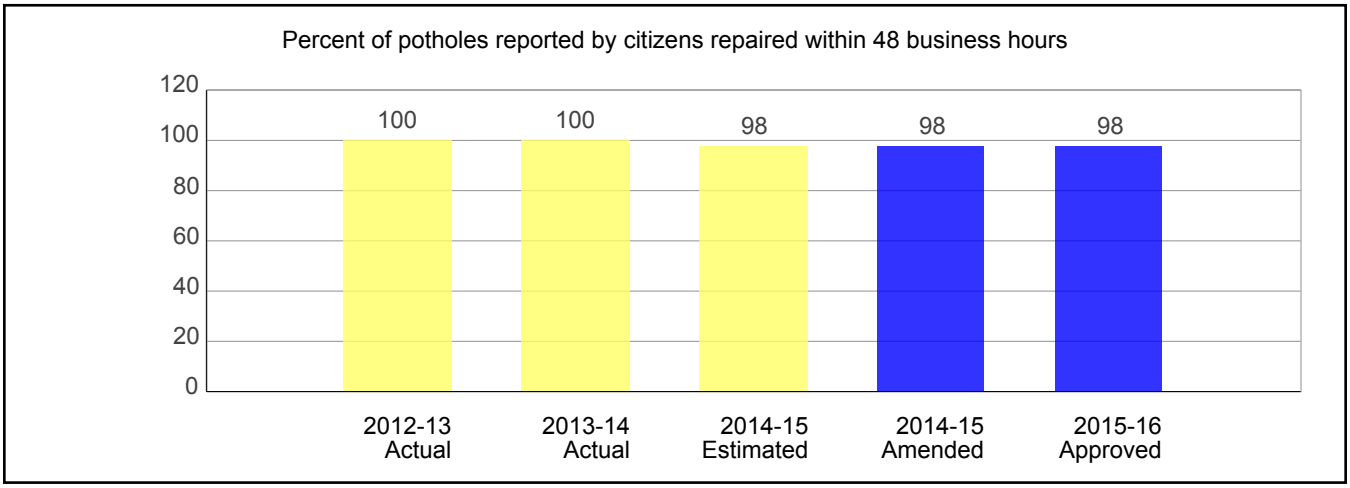
David Magana and Brian Works, Division Managers, 512 974-8777

Public Works
Budget Detail by Activity

Program: Street Repair

Activity: Routine Roadway & Alley Maintenance

The purpose of the Routine Roadway & Alley Maintenance activity is to provide street maintenance services for the citizens of Austin to ensure a safe riding surface.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	189,059	229,326	403,453	494,701	288,703
Transportation Fund	5,190,521	5,302,799	6,132,175	6,019,168	6,146,788
Total Requirements	**$5,379,580**	**$5,532,126**	**$6,535,628**	**$6,513,869**	**$6,435,491**
Full-Time Equivalents					
Transportation Fund					
Civilian	59.00	55.00	59.00	59.00	59.00
Total FTEs	**59.00**	**55.00**	**59.00**	**59.00**	**59.00**
Performance Measures					
Percent of potholes reported by citizens repaired within 48 business hours	100	100	98	98	98
Percent of safety critical potholes reported by citizens repaired within 24 hours	100	100	98	98	98

Services

Surface repairs, including pot hole repairs; Surface milling; Alley maintenance; Guardrail and barricade repairs; Emergency response

Contact

Gerald Nation, Division Manager, 512 974-5635

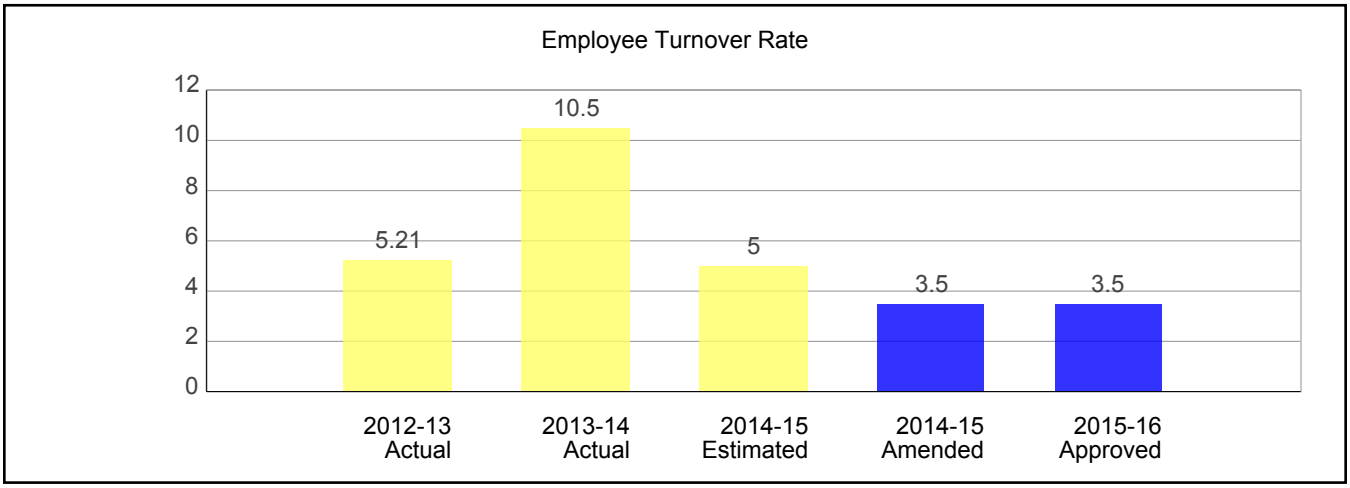
Bold Measure = Key Indicator

Public Works
Budget Detail by Activity

Program: Support Services

Activity: Departmental Support Services

The purpose of the Departmental Support Services activity is to provide operational support to employees so they have the necessary tools to perform their jobs.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Capital Projects Management Fund	2,963,615	3,448,473	4,172,299	3,897,074	3,458,148
Expense Refunds	60,500	19,769	55,500	55,500	25,000
Transportation Fund	3,469,919	4,202,689	5,317,928	6,005,410	7,653,284
Total Requirements	**$6,494,033**	**$7,670,931**	**$9,545,727**	**$9,957,984**	**$11,136,432**
Full-Time Equivalents					
Capital Projects Management Fund					
Civilian	27.00	32.00	32.00	32.00	20.00
Transportation Fund					
Civilian	33.75	40.75	50.00	50.00	62.00
Total FTEs	**60.75**	**72.75**	**82.00**	**82.00**	**82.00**
Performance Measures					
Employee Turnover Rate	5.21	10.5	5	3.5	3.5
Lost Time Injury Rate Per the Equivalent of 100 Employees	3.83	5.96	5.54	2	2
Sick leave hours used per 1,000 hours	33.5	30.17	34	38	38

Services

Administration and Management, Financial Monitoring, Budgeting, Accounting, Purchasing, Human Resources, Workplace Planning and Support; Facilities and Logistics Management, Information Technology Support, Public Information, Customer Service, Business Intelligence

Contact

James Snow, Assistant Director, 512-974-9795

Bold Measure = Key Indicator

Public Works
Budget Detail by Activity

Program:Transfers and Other Requirements

Activity: All Activities

The purpose of the Transfers and Other Requirements program is to account for transfers and other departmental requirements at the fund or agency level.

Graph Not Applicable

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Capital Projects Management Fund	2,675,200	2,748,235	2,077,557	2,140,428	2,289,373
Child Safety Fund	10,898	14,428	12,584	14,317	35,548
Transportation Fund	12,725,452	17,521,716	11,523,085	11,561,439	10,204,007
Total Requirements	**$15,411,550**	**$20,284,379**	**$13,613,226**	**$13,716,184**	**$12,528,928**

Services

Accrued payroll; 311 Call Center support; Bad debt expenses; Property and Liability Insurance

Capital Improvement Program; Citywide administrative and information technology support; General Obligation debt; Workers' compensation; Liability reserve; Utility billing system support

Contact

Ryan Stipan, Financial Manager, 512-974-1482

Public Works: 2015-16

Transportation Fund	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Bridge Maintenance	**$611,602**	**$530,936**	**$497,000**	**$747,000**	**$747,000**
Bridge Maintenance	611,602	530,936	497,000	747,000	747,000
Infrastructure Management	**$1,801,501**	**$1,823,160**	**$2,169,422**	**$1,913,902**	**$2,120,321**
Infrastructure Management	1,801,501	1,823,160	2,169,422	1,913,902	2,120,321
Minor Construction and Repair	**$4,305,982**	**$4,808,216**	**$4,762,843**	**$4,211,037**	**$6,654,441**
Concrete Repair & Construction	(616,090)	96,713	(1,278,425)	(1,258,256)	838,535
Utility Excavation Repair	4,922,072	4,711,502	6,041,268	5,469,293	5,815,906
Right-of-Way Maintenance	**$2,842,988**	**$2,900,704**	**$2,968,497**	**$3,405,078**	**$3,492,176**
Off-Street R-O-W Maintenance	2,842,988	2,900,704	2,968,497	3,405,078	3,492,176
Sidewalk Infrastructure Program	**$489,382**	**$460,743**	**($569,155)**	**($548,582)**	**($79,593)**
Sidewalk Program	489,382	460,743	(569,155)	(548,582)	(79,593)
Street Preventative Maintenance	**$17,784,312**	**$16,160,267**	**$15,421,764**	**$15,090,500**	**$15,301,376**
Asphalt Overlay	9,466,754	7,915,215	6,699,623	6,351,097	8,288,083
Crack Seal Resurfacing	510,184	572,459	815,613	824,940	881,123
Seal Coat & Other Thin Surface Treatments	7,807,375	7,672,593	7,906,528	7,914,463	6,132,170
Street Repair	**$5,190,521**	**$5,302,799**	**$6,132,175**	**$6,019,168**	**$6,146,788**
Routine Roadway & Alley Maintenance	5,190,521	5,302,799	6,132,175	6,019,168	6,146,788
Support Services	**$3,469,919**	**$4,202,689**	**$5,317,928**	**$6,005,410**	**$7,653,284**
Departmental Support Services	3,469,919	4,202,689	5,317,928	6,005,410	7,653,284
Transfers and Other Requirements	**$12,725,452**	**$17,521,716**	**$11,523,085**	**$11,561,439**	**$10,204,007**
Other Requirements	1,025,097	1,380,237	961,204	987,352	915,009
Transfers	11,700,355	16,141,479	10,561,881	10,574,087	9,288,998
Total	**$49,221,658**	**$53,711,230**	**$48,223,559**	**$48,404,952**	**$52,239,800**
Full-Time Equivalents (FTEs)					
Infrastructure Management	**13.25**	**14.25**	**13.00**	**13.00**	**14.00**
Infrastructure Management	13.25	14.25	13.00	13.00	14.00
Minor Construction and Repair	**61.25**	**96.25**	**85.00**	**85.00**	**83.00**
Concrete Repair & Construction	22.50	45.50	37.50	37.50	35.50
Utility Excavation Repair	38.75	50.75	47.50	47.50	47.50
Right-of-Way Maintenance	**19.00**	**25.00**	**16.00**	**16.00**	**18.00**
Off-Street R-O-W Maintenance	19.00	25.00	16.00	16.00	18.00
Sidewalk Infrastructure Program	**4.75**	**5.75**	**5.00**	**5.00**	**5.00**
Sidewalk Program	4.75	5.75	5.00	5.00	5.00
Street Preventative Maintenance	**73.00**	**76.00**	**75.00**	**75.00**	**72.00**
Asphalt Overlay	30.75	33.75	34.75	34.75	30.75
Crack Seal Resurfacing	10.00	10.00	9.50	9.50	10.25
Seal Coat & Other Thin Surface Treatments	32.25	32.25	30.75	30.75	31.00
Street Repair	**59.00**	**55.00**	**59.00**	**59.00**	**59.00**
Routine Roadway & Alley Maintenance	59.00	55.00	59.00	59.00	59.00
Support Services	**33.75**	**40.75**	**50.00**	**50.00**	**62.00**
Departmental Support Services	33.75	40.75	50.00	50.00	62.00
Total	**264.00**	**313.00**	**303.00**	**303.00**	**313.00**

Public Works: 2015-16

Capital Projects Management Fund

Requirements

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Capital Projects Delivery	**$17,627,541**	**$18,472,079**	**$16,970,822**	**$18,485,045**	**$18,147,269**
Construction Services	5,149,337	5,457,341	4,997,046	5,183,675	5,654,672
Engineering Services	3,439,977	3,678,161	3,538,782	3,795,260	3,824,162
Project Management	6,193,959	6,282,943	5,492,245	6,484,599	5,980,015
Quality Management	2,276,348	2,488,886	2,334,153	2,293,996	2,009,666
Surveying Services	567,920	564,748	608,596	727,515	678,754
Sidewalk Infrastructure Program	**$696,966**	**$829,453**	**$0**	**$0**	**$0**
Sidewalk Program	696,966	829,453	0	0	0
Support Services	**$2,963,615**	**$3,448,473**	**$4,172,299**	**$3,897,074**	**$3,458,148**
Departmental Support Services	2,963,615	3,448,473	4,172,299	3,897,074	3,458,148
Transfers and Other Requirements	**$2,675,200**	**$2,748,235**	**$2,077,557**	**$2,140,428**	**$2,289,373**
Other Requirements	75,647	22,293	22,890	85,761	275,879
Transfers	2,599,553	2,725,942	2,054,667	2,054,667	2,013,494
Total	**$23,963,322**	**$25,498,240**	**$23,220,678**	**$24,522,547**	**$23,894,790**

Full-Time Equivalents (FTEs)

Capital Projects Delivery	**160.00**	**163.00**	**154.00**	**154.00**	**144.00**
Construction Services	51.00	51.00	50.00	50.00	47.00
Engineering Services	33.00	35.00	33.00	33.00	32.00
Project Management	51.00	51.00	49.00	49.00	45.00
Quality Management	19.00	20.00	15.00	15.00	14.00
Surveying Services	6.00	6.00	7.00	7.00	6.00
Sidewalk Infrastructure Program	**6.00**	**6.00**	**0.00**	**0.00**	**0.00**
Sidewalk Program	6.00	6.00	0.00	0.00	0.00
Support Services	**27.00**	**32.00**	**32.00**	**32.00**	**20.00**
Departmental Support Services	27.00	32.00	32.00	32.00	20.00
Total	**193.00**	**201.00**	**186.00**	**186.00**	**164.00**

Public Works: 2015-16

Child Safety Fund

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Child Safety	**$1,933,449**	**$1,859,478**	**$1,910,424**	**$2,144,427**	**$2,391,634**
Safety Education	172,152	224,984	241,974	333,693	266,343
School Crossing Guards	1,761,296	1,634,495	1,668,450	1,810,734	2,125,291
Transfers and Other Requirements	**$10,898**	**$14,428**	**$12,584**	**$14,317**	**$35,548**
Other Requirements	6,427	5,196	0	1,733	19,573
Transfers	4,471	9,232	12,584	12,584	15,975
Total	**$1,944,347**	**$1,873,906**	**$1,923,008**	**$2,158,744**	**$2,427,182**
Full-Time Equivalents (FTEs)					
Child Safety	**7.00**	**9.00**	**14.25**	**14.25**	**14.25**
Safety Education	3.00	4.00	4.00	4.00	3.00
School Crossing Guards	4.00	5.00	10.25	10.25	11.25
Total	**7.00**	**9.00**	**14.25**	**14.25**	**14.25**

Public Works: 2015-16

Grants

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Child Safety	**$38,835**	**$22,097**	**$0**	**$0**	**$0**
School Crossing Guards	38,835	22,097	0	0	0
Minor Construction and Repair	**$0**	**$70,641**	**$0**	**$0**	**$0**
Concrete Repair & Construction	0	70,641	0	0	0
Total	**$38,835**	**$92,738**	**$0**	**$0**	**$0**

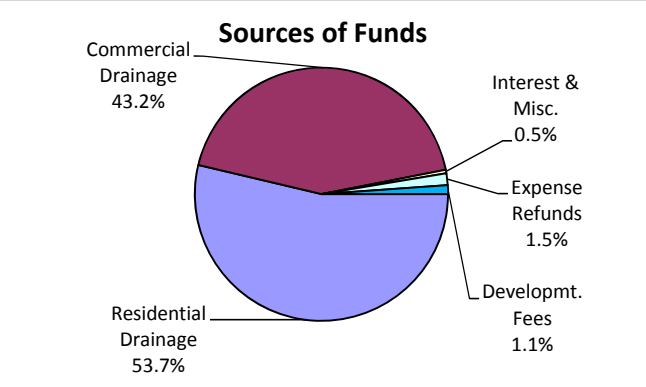
Public Works: 2015-16

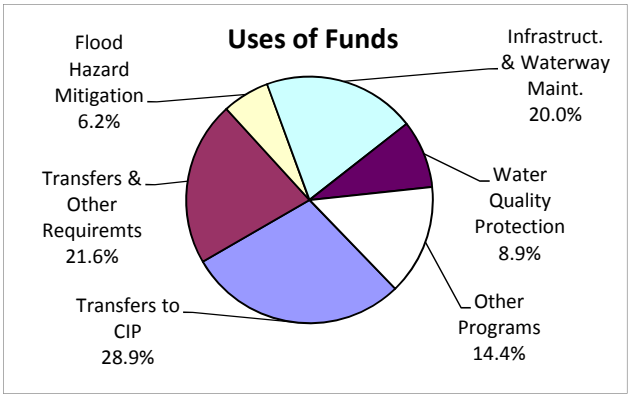
Expense Refunds

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Bridge Maintenance	**$0**	**$118**	**$0**	**$0**	**$0**
Bridge Maintenance	0	118	0	0	0
Capital Projects Delivery	**$0**	**($198)**	**$0**	**$0**	**$0**
Construction Services	0	(198)	0	0	0
Child Safety	**$0**	**$0**	**$0**	**$0**	**$130,281**
School Crossing Guards	0	0	0	0	130,281
Infrastructure Management	**$0**	**$0**	**$555**	**$0**	**$0**
Infrastructure Management	0	0	555	0	0
Minor Construction and Repair	**$3,124,285**	**$3,100,994**	**$5,373,446**	**$5,621,367**	**$4,020,110**
Concrete Repair & Construction	2,602,831	2,859,235	5,347,774	5,621,367	4,020,110
Utility Excavation Repair	521,454	241,759	25,672	0	0
Right-of-Way Maintenance	**$2,339**	**$201,335**	**$200,000**	**$200,000**	**$200,000**
Off-Street R-O-W Maintenance	2,339	201,335	200,000	200,000	200,000
Sidewalk Infrastructure Program	**$50,797**	**$43,969**	**$1,231,130**	**$1,281,130**	**$800,000**
Sidewalk Program	50,797	43,969	1,231,130	1,281,130	800,000
Street Preventative Maintenance	**$48,458**	**$416,422**	**$2,256,857**	**$3,000,000**	**$60,000**
Asphalt Overlay	44,363	401,293	2,256,857	3,000,000	60,000
Crack Seal Resurfacing	419	0	0	0	0
Seal Coat & Other Thin Surface Treatments	3,677	15,129	0	0	0
Street Repair	**$189,059**	**$229,326**	**$403,453**	**$494,701**	**$288,703**
Routine Roadway & Alley Maintenance	189,059	229,326	403,453	494,701	288,703
Support Services	**$60,500**	**$19,769**	**$55,500**	**$55,500**	**$25,000**
Departmental Support Services	60,500	19,769	55,500	55,500	25,000
Total	**$3,475,438**	**$4,011,735**	**$9,520,941**	**$10,652,698**	**$5,524,094**


CITY OF AUSTIN
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Watershed Protection





Budget Overview

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Drainage Fund					
Revenue	$65,581,693	$72,413,191	$78,498,911	$78,479,817	$84,444,243
Requirements	$67,053,988	$71,101,994	$81,043,004	$81,680,562	$85,250,835
Full-Time Equivalents (FTEs)	257.25	272.75	273.75	273.75	275.75
Expense Refunds	$1,125,967	$1,148,147	$1,207,958	$1,339,278	$1,197,035
Grants	$0	$92,780	$0	$0	$0
Total Budget	$68,179,955	$72,342,921	$82,250,962	$83,019,840	$86,447,870

Watershed Protection
Organization by Program and Activity for 2016

Flood Hazard Mitigation

- Flood Safety
- Watershed Management

Infrastructure & Waterway Maintenance

- Drainage Pipeline Management
- Field Operations Management
- Storm Water Management

Stream Restoration

- Stream Restoration

Support Services

- Departmental Support Services

Transfers and Other Requirements

- Other Requirements
- Transfers

Water Quality Protection

- Pollution Prevention and Reduction
- Stormwater Treatment
- Surface/Ground Water and Endangered Salamander Protection
- Water Quality Monitoring

Watershed Policy and Planning

- Data Management
- Environmental Policy
- Master Planning
- Value Engineering
- Watershed Education

Watershed Protection
Mission and Goals for 2016

Mission

The mission of the Watershed Protection Department is to protect lives, property, and the environment of our community by reducing the impact of flooding, erosion, and water pollution.

Goals

Reduce flood impacts to life, property, and the environment.

- Complete construction of projects that will provide increased flood hazard protection to 11 structures and roadways and complete design of projects that will provide increased flood hazard protection to 106 structures and roadways in FY 2016.
- Respond to 2,700 Floodplain Information Requests during FY 2016 to enhance the public's knowledge of flood hazards.
- Complete buyout of 100 properties prone to creek flooding in FY 2016.

Create a stable stream system that decreases property loss from erosion and increases the beneficial uses of waterways.

- Complete 3,250 linear feet of stream channel stabilization and restoration during FY 2016.

Maintain and, when possible, improve water quality.

- Construct water quality controls to reduce stormwater pollutants from 7,300 acres by FY 2016.
- Conduct business inspections and spills response to recover a total of 700,000 gallons and 300 cubic yards of pollutants in FY 2016.
- Maintain or improve baseline levels of the Environmental Integrity Index and Austin Lakes Index (water, sediment and recreational quality, aquatic habitat and physical integrity) in 100% of water bodies evaluated during FY 2016.

Provide adequate assessment and maintenance of drainage infrastructure.

- With in-house construction crews, complete 1,000 feet of stream channel stabilization to provide increased erosion protection to property in FY 2016.
- As the inventory continues to increase, continue to maintain residential ponds so that 90% are functioning properly through FY 2016.
- Complete assessment of 12.5 miles of storm drain infrastructure through FY 2016.

Maintain 100% of activities in compliance with Federal and State permits and regulatory requirements in FY 2016.

Watershed Protection

Message from the Director

While we were still working on the recovery from the Halloween Flood of 2013, the Memorial Day flood of 2015 has again shaken us and highlighted a critical issue for the Watershed Protection Department: the occurrence of extreme weather conditions (e.g., drought, flood), which will worsen the hazards of floods, erosion, and water quality problems.



Facing the challenges of having tremendous needs with limited resources, the City must work together with developers to not perpetuate problems of the past, such as allowing development to encroach in erosion hazard zones or overburden existing storm drain infrastructure without mitigation. Development in erosion hazard zones or floodplains results in a long term cost to the City of millions of dollars when affected public infrastructure has to be relocated, major structural solutions have to be designed and constructed, or homes have to be purchased as a last resort because of threats to lives and property. Rather than costly after-the-fact capital projects, implementation of the major tenets of the Watershed Protection Ordinance (WPO) may be the best strategy for mitigating some of the negative effects that development can have on the Department's missions: 1) flood mitigation, 2) erosion control, 3) and advancing water quality.

In the past year, I am very happy to report that other than providing 24/7 storm monitoring of several storms, the award winning ATXFloods system alerts reached out to thousands of residents, not only serving the city of Austin, but also the surrounding counties. We moved forward with the $78 million buyout program for the Onion Creek and Williamson Creek floodplain residents; and we saved houses from falling into the creeks due to erosion problems. Our Clean Creek Campus program celebrated its 10th anniversary by reaching more than two thousand students and organizing twenty-nine service projects; and we completed the Green Infrastructure Working Group Stakeholder Process which will provide critical insight to best shape the future Land Development Code to meet long-valued environmental and resource management goals. Our Value Engineering team rendered over $2 in million savings by providing additional project reviews and we are facilitating a regional stakeholder process to develop a joint rule petition to the Texas Commission on Environmental Quality to establish a new wastewater permit option to protect the highland lakes discharge ban, be more protective of water quality in the Barton Springs Zone, and offset demand on potable water supplies but provide a clear pathway to accommodate rapid population growth permitting needs.

As we work to meet the challenges ahead, the Department must continue to utilize strategic partnerships and to make data-driven decisions to achieve its goals. We need to sharpen all of our tools in our toolbox and continue providing benefits-to-costs analyses so we can provide Council with more meaningful data to base their decisions on. This also gives our teams more meaningful facts and figures to plan for more effective, resilient and sustainable solutions. Doing more with less will also come about through expanding our partnerships with all Austinites via education, communication, and digital social media.



Therefore, we should not rest with our past successes in using these strategies. Rather, we need to broaden our vision as we tackle new citywide challenges: 1) The transformation of the Waller Creek Tunnel area and its redevelopments, 2) The Longhorn Dam long-term maintenance and repairs, 3) Implementing Imagine Austin's priority programs, and 4) Effectively partnering with staff and citizens in the evolving CodeNEXT process. We need to recognize that we are all connected and will play a major part in shaping Austin's future.

I am excited about this coming year. Together, we can make Austin the most livable city in the country!

Victoria Li, P.E.
Director, Watershed Protection Department

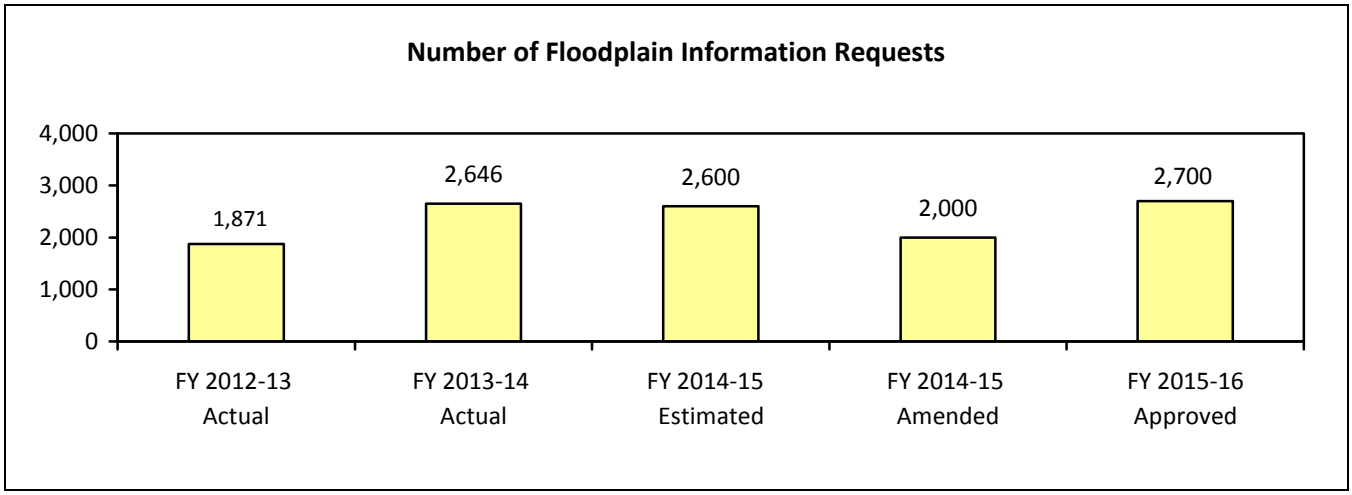
Budget Highlights

The Watershed Protection Department FY 2015-16 Budget includes those resources necessary to meet its mission of protecting lives, property and the environment by reducing the impact of flood, erosion and water pollution. The department has prepared a budget of $84.4 million in revenue and $85.3 million in expenditures with two new positions.

Flood Hazard Mitigation

The Flood Hazard Mitigation program represents one of the department's core mission areas. The purpose of this program is to: 1) reduce existing flood hazards to protect lives and property and 2) maintain regulatory code and design criteria for new development to protect lives and property from possible increases in flood hazard. The Buyout Program adds one Engineer A to assist with existing staff on property acquisitions for flood mitigation. Temporary funding of $222,700 is added to the Flood Safety activity for four temporary employees. Two engineering staff members will support in the development of feasibility studies and preliminary designs and reports. One engineering staff member will assist the pond safety program with dam safety field inspections. One administrative staff member will support a group of over 40 employees.





Infrastructure & Waterway Maintenance

The Infrastructure and Waterway Maintenance program is responsible for maintaining the stormwater conveyance system, which consists of creeks and waterways, pipelines and structural controls. There are three main activities within the division: Field Operations Management (FOM), Storm Water Management (SWM), and Drainage Pipeline Management (DPM).



$212,000 in funding is added to the DPM activity for four temporary employees. One temporary employee will continue assisting with the Indefinite Delivery Indefinite Quantity (IDIQ) contract that provides for an indefinite quantity of supplies or services during a fixed period of time. One temporary employee will continue to assist Infrastructure Inspection with TV inspections of closed drainage infrastructure. Two temporary pipe constructions crew members will assist the Stormdrain Rehabilitation division with the backlog of work tickets to address issues with spot repair of aging infrastructure, to assist with storm cleaning investigations, and to respond to 3-1-1 calls. Responding to the deteriorating condition of storm drains on top of inadequate capacity of the aging infrastructure is increasing. As an example, in January of 2015, a

sink hole formed in the backyard of a residence whose home was identified with having a failed pipe beneath the structure. In April of 2015, repair was completed to the 30-inch, non-reinforced concrete pipes. Initial reports after the 2015 Memorial Day flood, indicated that the home, which typically floods, did not experience flooding. More stop-gap measures such as this are anticipated citywide as the condition of the storm drain system is systematically inspected and assessed.

Watershed Policy and Planning

The purpose of the Watershed Policy and Planning Program is to provide direction and oversight of watershed policies, and to coordinate the integration of flood, erosion and water quality activities for City staff and policy makers so they have the information to design, prioritize and implement cost effective integrated solutions that include capital projects, Watershed programs, and regulations.

The Water Quality Education activity adds funding for the following: $12,000 for increasing our partnership support with Keep Austin Beautiful clean creek program and $18,000 for Integrated Pest Management (IPM) campaign to educate targeted neighborhoods by providing IPM related classes, materials, and fact sheets.

The Department's Data Management office adds $24,500 for the replacement of obsolete GPS receivers used for gathering Drainage Infrastructure GIS (DIG) field data.

Stream Restoration



The purpose of the Stream Restoration program is to decrease property loss, reduce safety hazards and protect infrastructure from eroding stream banks, while improving stream ecological health and increasing the beneficial uses of waterways by implementing sustainable stream stabilization and restoration projects. This includes stream improvement projects within the urban core and those to protect residential properties from the impacts of creek erosion. Active projects in FY 2015-16 include construction of the Shoal Creek Restoration Project from 15 – 28th Streets along Pease Park and planning efforts for the stream restoration surface improvements in the Waller Creek District to follow completion of the Waller Creek Tunnel. New construction to begin in FY 2015-16 includes restoration of the Bitter Creek Tributary in the Williamson Creek Watershed and a portion of Buttermilk Creek along Bronte Drive.

Water Quality Protection

The purpose of the Water Quality Protection program is to protect and improve water quality in Austin's creeks, lakes and aquifers for our community and aquatic life by preventing, detecting, evaluating and reducing water pollution.



To monitor and assess water quality, staff maintain a network of 29 stormwater monitoring stations, 117 creek monitoring stations and monitor three Austin reservoirs. Spills response staff conducts approximately 1,000 investigations annually to find and remediate water pollutant sources. Salamander conservation staff maintain a captive breeding refugium housing approximately 500 endangered salamanders, and conduct approximately 100 salamander population surveys annually in north Austin and around Barton Springs. In FY 2015-16, salamander staff will continue work on a project to replace the failing buried outlet pipe from Eliza Springs with a daylighted spring run that will increase salamander habitat and improve the resiliency of endangered salamander populations to changing conditions. Staff also continues to work collaboratively with other City departments, non-profit partners, and the community to restore riparian areas to improve water quality, reduce erosion, reduce maintenance demands and help achieve climate protection goals. More than 40 "Grow Zones" have been established on public property adjacent to creeks. Water Quality Protection staff are now

expanding the program to also include small-scale green stormwater treatment installations in parks to alleviate drainage problems and enhance water quality, and shoreline restoration and invasive species removal on area lakes.

The Pollution, Prevention, and Reduction program adds $20,000 for printing of educational materials. Educational materials include: an Environmental Best Management Practice Guidebook for Wildfire Prevention and Mitigation to be distributed to residents in Austin who live in the Wildland Urban Interface; and guidance materials for mercury spills and pollution prevention practices for food service operations. Updating and printing new materials are needed as new environmental problems are identified through investigations and response to calls to the Pollution Hotline.



The Stormwater Treatment Program designs and builds engineered structures that remove pollution from watersheds built-out without pollution control devices. Significant construction projects to be completed in 2015 include: JJ Seabrook Greenbelt and the Zilker Disc Golf Course restoration. In 2016, construction will commence on the Liberty Park Water Quality Pond and the Sendera South Wet Pond.

Support Services

WPD Support Services includes Finance, Human Resources, and the Safety Office. The Finance division is adding $322,560 and temporary staff to assist with the implementation of the new drainage charge structure. These temporary staff will respond to customers' complaints and inquiries regarding their new drainage fees, collect and verify data, respond to charge justification requests, and perform GIS data analysis and updates. The Administrative Support Service division is adding one Program Coordinator to support various departmental, Council and Committee activities. The Program Coordinator will act as a liaison between City executives, Council committees and City departments. The position will also prepare and coordinate responses to management or Council requests for information, manage and provide support for City Council agenda items, meetings, and work sessions, and facilitate the flow of information among various stakeholders, and represent Watershed Protection at meetings involving boards and commissions.

Revenue

The primary funding source for the Drainage Utility is the monthly drainage fee assessed to City of Austin utility customers. The Drainage Utility fee is currently being restructured. Council has approved the restructure of the monthly drainage charge to enhance the equity and reasonableness using improved data and technology. This fee is expected to provide approximately 98%, or $83 million, of the department's $84.4 million revenue projected for the upcoming fiscal year. The FY 2015-16 revenue budget reflects residential growth patterns in keeping with the City Demographer's projections, and minimal growth in commercial accounts. Other revenue sources for the department include interest income and development revenue.

Tax-exempt religious organizations may request exemption from the drainage fee per section 15-2-15 (2) of the Drainage Ordinance. The department works closely with the Religious Coalition to Assist the Homeless (RCAH) as the exempted drainage fees are directed to this umbrella organization for grant-making purposes. During FY 2013-14, $780,967 in drainage fees were collected by the organization. In turn, the RCAH granted $714,617 to the following 19 organizations to benefit homeless individuals: A New Entry, Inc.; Caritas of Austin; Casa Marianella; End Community Homelessness Organization; Foundation Communities; Foundation for the Homeless (FFH); Front Steps; Green Doors; LifeWorks; Mary House Catholic Worker; Mobile Loaves and Fishes; Project Transitions; Safe Place; Saint Louise House; Texas ReachOut; The Salvation Army; Trinity Center; Vision Luke 4:18; and Saint Louise House. Grant amounts ranged from $10,000 to $115,000.

Watershed Protection
Significant Changes

Drainage Utility Fund

Revenue Changes	Dollars
Increased revenue from residential and commercial drainage fees are anticipated to increase due to projected fee increases and growth associated with development and annexations.	$5,914,426

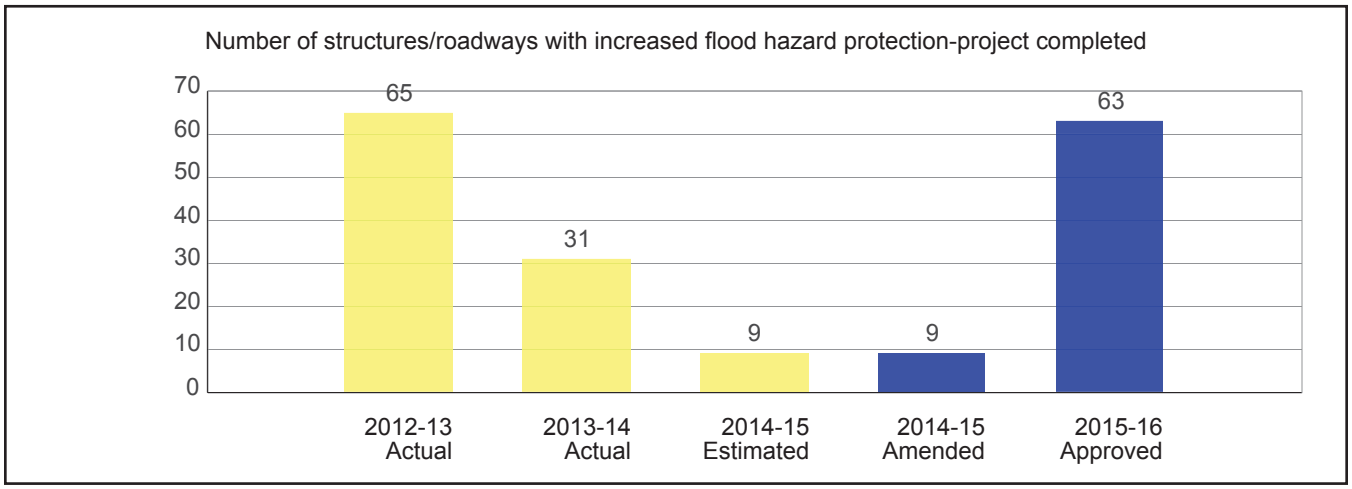
Expenditure Changes	FTEs	Dollars
Citywide Cost Drivers		
Additional funding to cover the cost of a 3% wage increase in FY 2015-16, to implement a Citywide market study, and to increase City contributions for health insurance by 12%.		$1,093,095
Increase in transfer amounts for the following: accrued payroll and CTM information systems support.		$326,242
Decrease in transfer amounts for the following: bad debt, UCSO billing support obligations, Wireless Communication services, administrative support services, and workers' compensation.		($1,048,233)
Net decrease in funding for fleet preventative maintenance and fuel.		($215,033)
Department Cost Drivers		
Increase in transfer funding to the Watershed Enterprise Capital Improvements Program.		$350,000
Funding for outside counsel for litigation related to the Waller Creek Tunnel project.		$400,000
Net increase for General Obligation Debt Service requirements. New debt service of $1,499,561 includes the sale of Certificates of Obligation for Onion Creek home buyouts and $386,658 for Environmental Remediation.		$1,886,219
Funding increases for the transfer to Development Services for support of the One Stop Shop.		$273,167
Vacancy savings increase.		($292,000)
New Investments		
Engineer A position to support the Buyout Program.	1.00	$119,956
Program Coordinator position to support departmental, stakeholder, and Council and Committee activities.	1.00	$78,582
Increase temporary funding to assist pipe construction crews with back log work tickets on aging infrastructure, perform contract work, assist with the inspection of drainage infrastructure, and provide in-house preliminary engineering studies and reports.		$434,815
Increase temporary funding to assist with the implementation of the new drainage charge structure. Temporary staff will respond to customers' complaints and inquiries; collect and verify data; respond to charge justification requests; and perform GIS data analysis and updates.		$332,560

Watershed Protection
Budget Detail by Activity

Program: Flood Hazard Mitigation

Activity: Flood Safety

The purpose of the Flood Safety activity is to reduce localized and creek flood conditions; manage the risk of dam, floodwall, or levee failure; and provide warning of flood hazards to protect lives and property.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Drainage Utility Fund	2,620,014	2,668,336	3,361,019	3,292,155	3,777,707
Expense Refunds	211,104	262,864	296,180	376,180	374,370
Total Requirements	**$2,831,117**	**$2,931,201**	**$3,657,199**	**$3,668,335**	**$4,152,077**
Full-Time Equivalents					
Drainage Utility Fund					
Civilian	19.00	19.00	18.50	18.50	19.66
Total FTEs	**19.00**	**19.00**	**18.50**	**18.50**	**19.66**
Performance Measures					
Linear feet of storm drain infrastructure installed or replaced by other City departments	New Meas	608	4,000	5,000	1,000
Number of buyouts of properties prone to creek flooding completed	23	97	115	115	100
Number of flood warning emergency action recommendations issued	37	162	56	70	70
Number of structures/roadways with increased flood hazard protection-project design completed	8	12	16	97	106
Citizen satisfaction with flood hazard mitigation efforts	**New Meas**	**68**	**68**	**60**	**70**
Linear feet of storm drain infrastructure installed or replaced by WPD	**14,504**	**6,619**	**2,200**	**5,000**	**2,500**
Number of structures/roadways with increased flood hazard protection-project completed	**65**	**31**	**9**	**9**	**63**

Services

Floodplain structure buyout; Project planning, preliminary engineering, design, & implementation; Dam & floodwall/levee inspection; Hydrology & hydraulics; Flood awareness education; Drainage evaluation; Flood Early Warning System.

Contact

Mapi Vigil, Managing Engineer, 512-974-3384

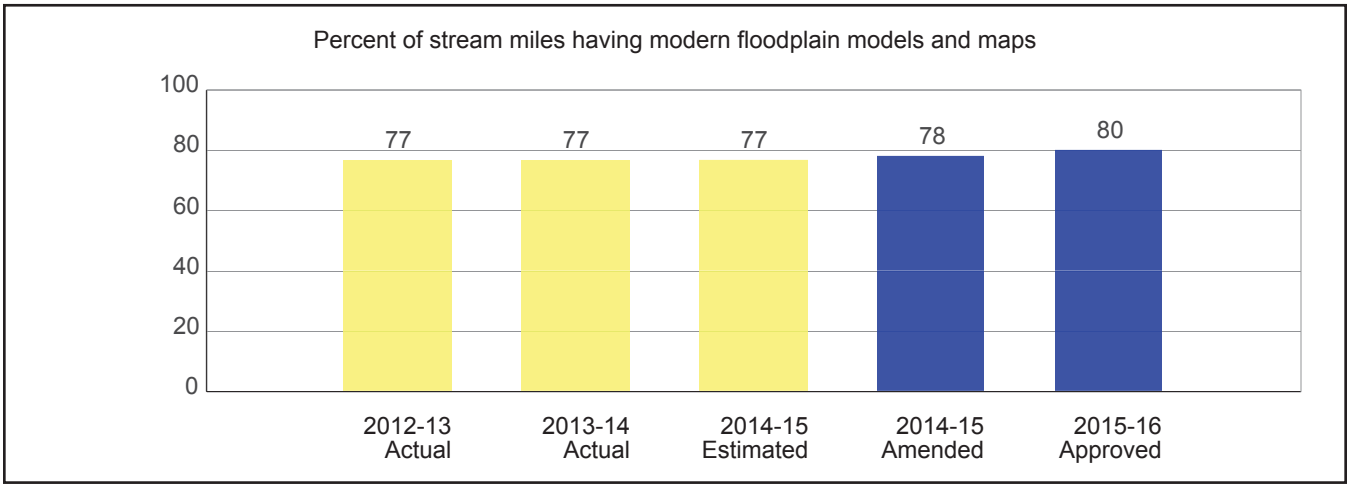
Bold Measure = Key Indicator

Watershed Protection
Budget Detail by Activity

Program: Flood Hazard Mitigation

Activity: Watershed Management

The purpose of the Watershed Management activity is to protect lives and property from flood hazards by promoting sound watershed management to citizens, the development community, and City staff.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Drainage Utility Fund	1,032,916	1,119,269	1,177,374	1,146,238	1,219,173
Total Requirements	**$1,032,916**	**$1,119,269**	**$1,177,374**	**$1,146,238**	**$1,219,173**
Full-Time Equivalents					
Drainage Utility Fund Civilian	10.27	10.33	10.16	10.16	10.00
Total FTEs	**10.27**	**10.33**	**10.16**	**10.16**	**10.00**
Performance Measures					
Number of creek crossing inspections completed	637	647	643	643	643
Number of Floodplain Information Requests	1,871	2,646	2,600	2,000	2,700
Number of floodplain variance requests processed	12	11	10	14	14
Percent of stream miles having modern floodplain models and maps	77	77	77	78	80

Services

Coordinate required activities for participation in the National Flood Insurance Program and Community Rating System; Flood Insurance Rate Map change requests, review, & public notification; floodplain development review; floodplain variance processing; floodplain model & map services; floodplain information dissemination to public; hydrologic & hydraulic analysis & field investigation; creek crossing inspections; post-flood reconnaissance & damage documentation; Drainage Criteria Manual maintenance; drainage easement dedication & release review; regional floodplain management group support; Regional Stormwater Management Program funds management, appropriation, facility planning & development; City/developer community facility contract development; Master Plan support; flood awareness public education; facilitation of opportunities for private & public cost sharing.

Contact

Mapi Vigil, Managing Engineer, 512-974-3384

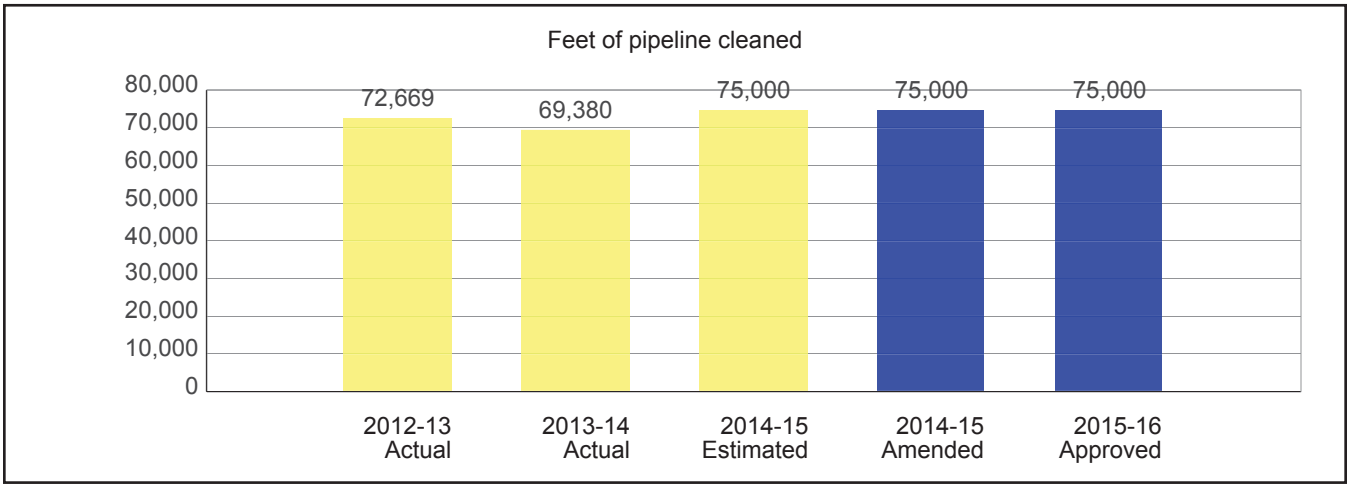
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Watershed Protection
Budget Detail by Activity

Program: Infrastructure & Waterway Maintenance

Activity: Drainage Pipeline Management

The purpose of the Drainage Pipeline Management activity is to ensure adequate conveyance of storm water flows through the storm drain pipeline system in an effort to protect lives and minimize flooding of roadways and property.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Drainage Utility Fund	4,915,712	4,585,081	5,488,125	5,598,397	5,795,929
Expense Refunds	0	4,560	0	0	0
Total Requirements	**$4,915,712**	**$4,589,641**	**$5,488,125**	**$5,598,397**	**$5,795,929**
Full-Time Equivalents					
Drainage Utility Fund					
Civilian	46.00	48.00	48.00	48.00	49.00
Total FTEs	**46.00**	**48.00**	**48.00**	**48.00**	**49.00**
Performance Measures					
Feet of pipeline cleaned	72,669	69,380	75,000	75,000	75,000
Feet of pipeline installed or rehabilitated	3,549	2,784	1,000	4,000	2,500
Number of concrete structures constructed or rehabilitated	148	126	100	180	180
Number of miles of pipeline inspected by TV camera inspection program	11.55	14.07	12.5	12.5	12.5

Services

Drainage system infrastructure cleaning, inspection, construction and rehabilitation; complaint investigation; storm event response; installation repair and replacement of concrete drainage infrastructure; field engineering and utility location activities.

Contact

Joseph Zerda, Project Manager, 512-974-1522

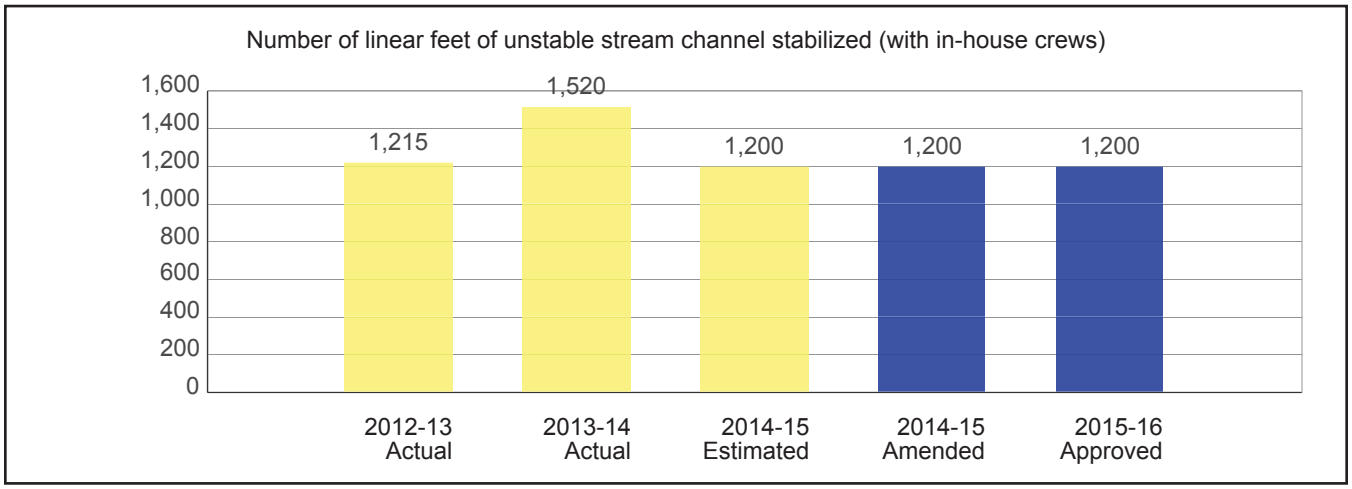
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Watershed Protection
Budget Detail by Activity

Program: Infrastructure & Waterway Maintenance

Activity: Field Operations Management

The purpose of the Field Operations Management activity is to maintain natural waterways and engineered channels utilizing best management practices that support the three missions of the department: reduce flood hazards, improve water quality and provide erosion control and streambank stabilization.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Drainage Utility Fund	4,925,589	5,456,920	7,286,942	7,565,525	7,410,251
Total Requirements	**$4,925,589**	**$5,456,920**	**$7,286,942**	**$7,565,525**	**$7,410,251**
Full-Time Equivalents					
Drainage Utility Fund					
Civilian	40.33	51.33	50.66	50.66	48.66
Total FTEs	**40.33**	**51.33**	**50.66**	**50.66**	**48.66**
Performance Measures					
Area of unstable stream bank stabilized	New Meas	New Meas	18,000	18,000	18,000
Linear feet of erosion repair targeted for stream stabilization projects (with in-house crews)	80,000	80,000	105,000	105,000	105,000
Miles of creeks, channels and ditches cleared	5.76	5.88	6	6	6
Number of flood events diverted by the Waller Creek Tunnel Facilities	New Meas	0	0	3	3
Number of linear feet of unstable stream channel stabilized (with in-house crews)	1,215	1,520	1,200	1,200	1,200
Tons of debris removed at Waller Creek Tunnel Side Stream Inlets	New Meas	0	0	17	17
Tons of debris removed from Waller Creek Tunnel Inlet Facility	New Meas	0	0	52	52

Services

Management of natural and engineered waterways including citizen complaint investigation, vegetation conservation and management, channel clearing, bridge and culvert clearing, streambank stabilization, channel and riparian restoration activities and storm event response. Internal and external outreach education and coordination.

Contact

Roxanne Jackson, Watershed Field Operations Division Manager, 512-974-1918; Ramesh Swaminathan, Managing Enineer-Waller Creek Tunnel, 512-974-3541

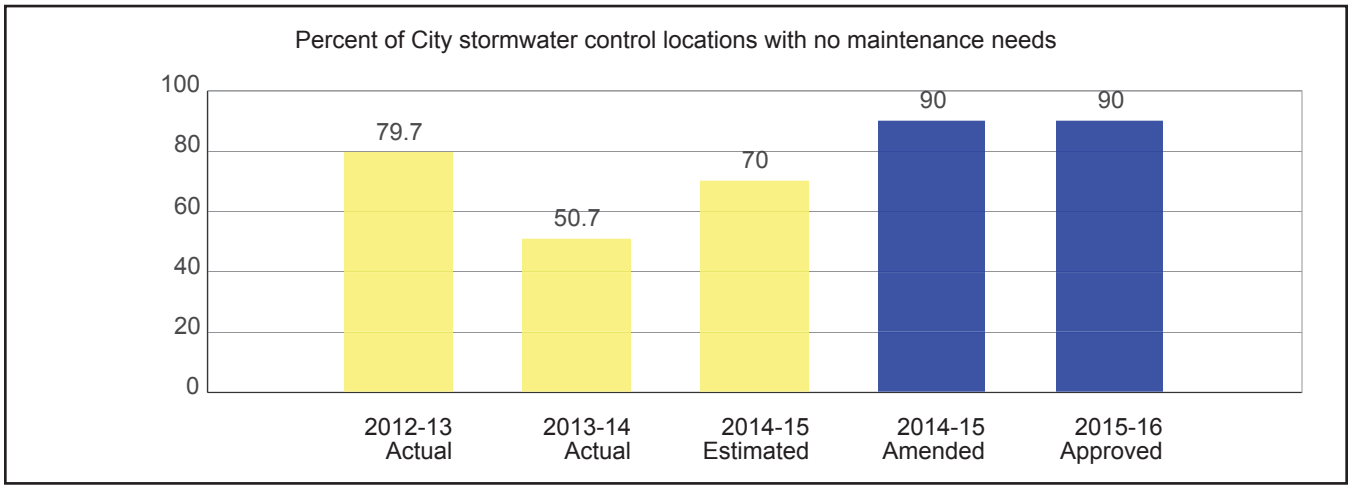
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Watershed Protection
Budget Detail by Activity

Program: Infrastructure & Waterway Maintenance

Activity: Storm Water Management

The purpose of the Storm Water Management activity is to maintain residential and city-owned storm water treatment facilities (water quality and detention ponds, biofiltration areas, rain gardens, etc.) to ensure proper functionality, providing water quality improvement, flood protection, and downstream erosion control.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Drainage Utility Fund	3,344,022	3,300,724	3,969,476	4,005,621	4,086,636
Grants	0	92,780	0	0	0
Total Requirements	**$3,344,022**	**$3,393,504**	**$3,969,476**	**$4,005,621**	**$4,086,636**
Full-Time Equivalents					
Drainage Utility Fund					
Civilian	28.00	28.00	28.00	28.00	29.00
Total FTEs	**28.00**	**28.00**	**28.00**	**28.00**	**29.00**
Performance Measures					
Number of Commercial pond inspections completed	1,791	1,322	2,000	2,000	2,000
Percent of City stormwater control locations with no maintenance needs	79.7	50.7	70	90	90
Tons of litter, trash and debris removed from Lady Bird Lake	143.5	121.2	200	200	200

Services

Citizen complaint response and investigation; Inspection and maintenance of water quality and detention ponds; Maintenance of vegetation and debris removal along shoreline and open water within Lady Bird Lake; Compliance with TCEQ regulations; Inspection of commercial storm water management facilities.

Contact

Roxanne Jackson, Watershed Field Operations Division Manager, 512-974-1918

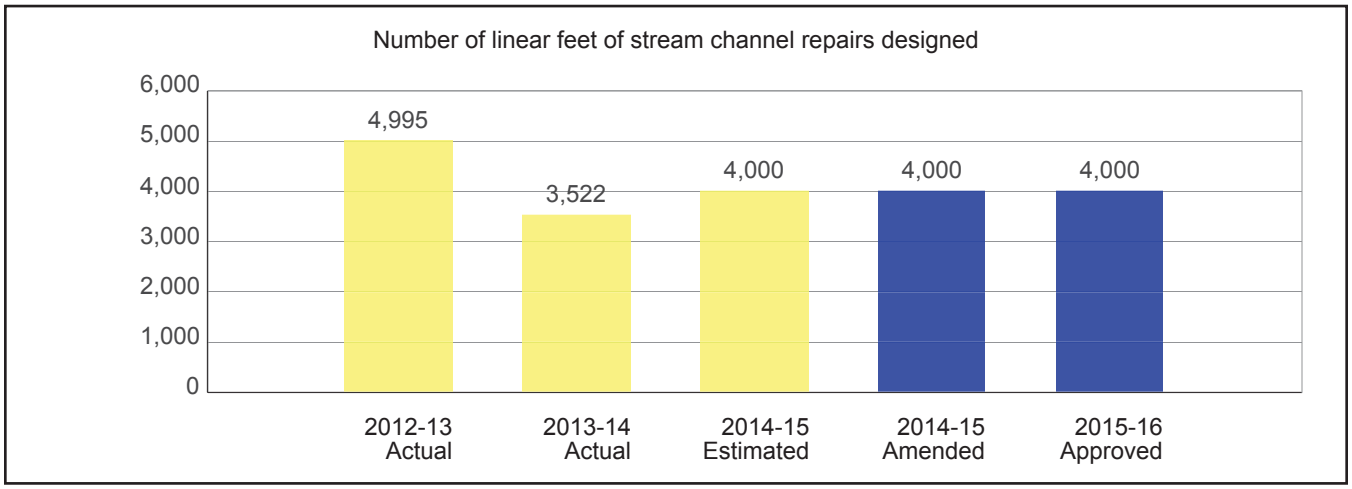
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Watershed Protection
Budget Detail by Activity

Program: Stream Restoration

Activity: Stream Restoration

The purpose of the Stream Restoration activity is to decrease property loss, reduce safety hazards and protect infrastructure from eroding streambanks, while improving stream ecological health and increasing the beneficial uses of waterways by implementing sustainable stream stabilization and restoration projects.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Drainage Utility Fund	769,005	786,836	997,688	997,688	996,973
Expense Refunds	8,198	1,542	0	0	0
Total Requirements	**$777,202**	**$788,378**	**$997,688**	**$997,688**	**$996,973**
Full-Time Equivalents					
Drainage Utility Fund					
Civilian	7.00	7.00	8.00	8.00	8.00
Total FTEs	**7.00**	**7.00**	**8.00**	**8.00**	**8.00**
Performance Measures					
Linear ft. of stream bank stabilization construction completed in-house and through CIP	New Meas	New Meas	4,800	4,800	3,250
Number of linear feet of streams with erosion problems needing design	103,197	107,432	102,000	102,000	99,000
Number of linear feet of stream channel repairs designed	**4,995**	**3,522**	**4,000**	**4,000**	**4,000**

Services

Problem assessment; Planning; In-house design; Project implementation; Construction management; Voluntary Erosion Buyouts; Technical Assistance.

Contact

Morgan Byars, Supervising Engineer, 512-974-9790

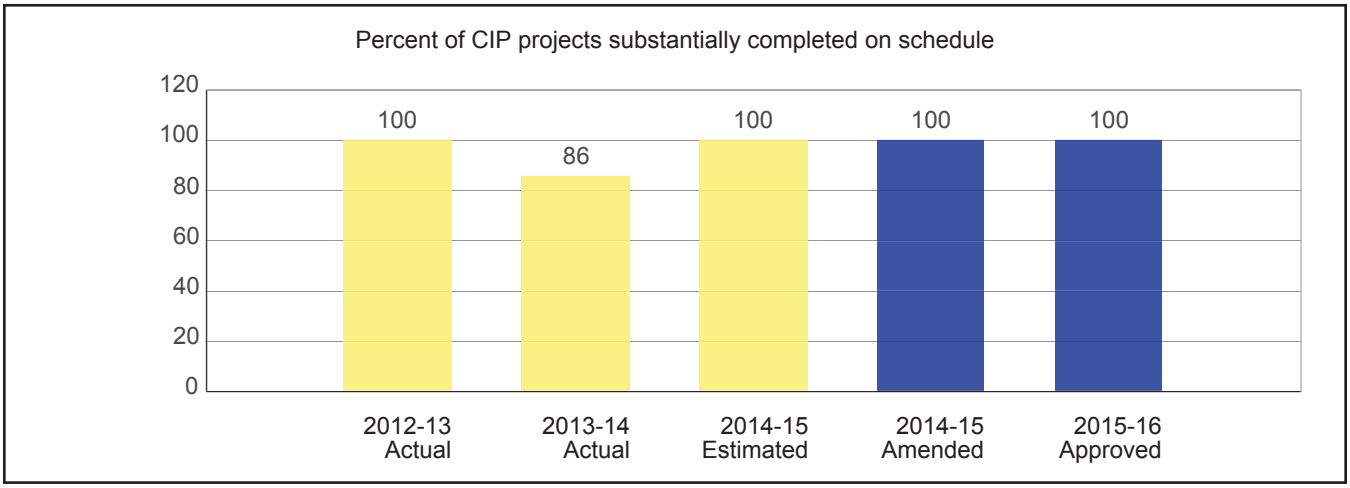
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Watershed Protection
Budget Detail by Activity

Program: Support Services

Activity: Departmental Support Services

The purpose of the Departmental Support Services activity is to provide administrative and managerial support to the department in order to produce more effective services.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Drainage Utility Fund	3,044,953	3,488,015	4,552,246	4,552,246	5,342,955
Expense Refunds	270,038	203,311	210,069	210,069	100,865
Total Requirements	**$3,314,991**	**$3,691,326**	**$4,762,315**	**$4,762,315**	**$5,443,820**
Full-Time Equivalents					
Drainage Utility Fund					
Civilian	21.31	21.50	21.75	21.75	22.75
Total FTEs	**21.31**	**21.50**	**21.75**	**21.75**	**22.75**
Performance Measures					
Employee Turnover Rate	4.85	7.19	5	5	5
Lost Time Injury Rate Per the Equivalent of 100 Employees	1.89	2.23	1	1.53	1.5
Sick leave hours used per 1,000 hours	39.02	38.21	36	35	35
Percent of CIP projects substantially completed on schedule	**100**	**86**	**100**	**100**	**100**

Services

Office of the Director, Financial Monitoring, Budgeting, Accounting, Purchasing, Human Resources, Facility Expenses, Information Technology Support, Public Information, Vehicle and Equipment Maintenance, Grant Administration, Safety, Customer Service, Inventory Control, Audit/Internal Review, Contract Management.

Contact

Connie Campa, Acting Finance Manager, 512-974-6426

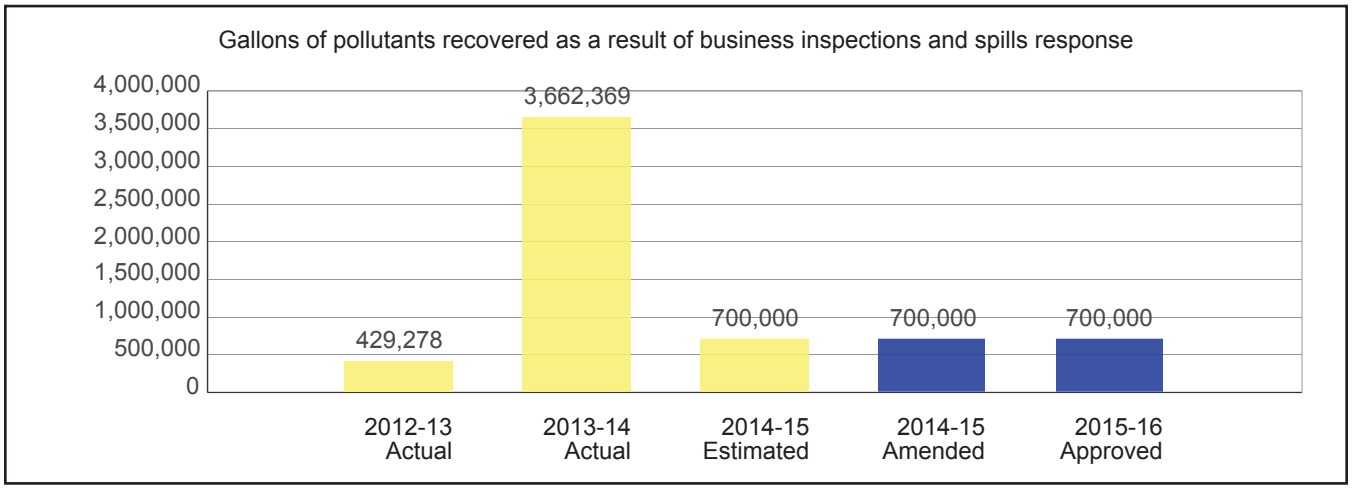
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Watershed Protection
Budget Detail by Activity

Program: Water Quality Protection

Activity: Pollution Prevention and Reduction

The purpose of the Pollution Prevention and Reduction activity is to respond to pollution incidents, inspect and permit businesses and industry, and provide technical environmental regulatory/remediation advice for City departments, policy makers, the community and regulatory agencies in order to reduce pollution in our creeks, lakes and aquifers.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Drainage Utility Fund	1,256,774	1,299,487	1,444,839	1,462,754	1,505,345
Total Requirements	**$1,256,774**	**$1,299,487**	**$1,444,839**	**$1,462,754**	**$1,505,345**
Full-Time Equivalents					
Drainage Utility Fund					
Civilian	12.00	12.00	12.00	12.00	12.00
Total FTEs	**12.00**	**12.00**	**12.00**	**12.00**	**12.00**
Performance Measures					
Cubic yards of pollutants recovered as a result of business inspections and spills response	4,605	604	500	500	300
Number of spills and complaints response program incidents addressed	1,176	1,215	1,000	1,000	1,000
Number of stormwater discharge permit inspections	708	455	450	450	450
Number of stormwater discharge permits issued	1,068	1,032	1,075	1,075	1,075
Gallons of pollutants recovered as a result of business inspections and spills response	**429,278**	**3,662,369**	**700,000**	**700,000**	**700,000**

Services

Stormwater quality inspections; Stormwater quality permitting; Stormwater pollution investigations; Pollution data production; Educational out reach development; Right-of-Way pollutants cleanup/disposal; Environmental remediation; Regulatory advice.

Contact

Sharon Cooper, Environmental Conservation Program Manager, 512-974-2448

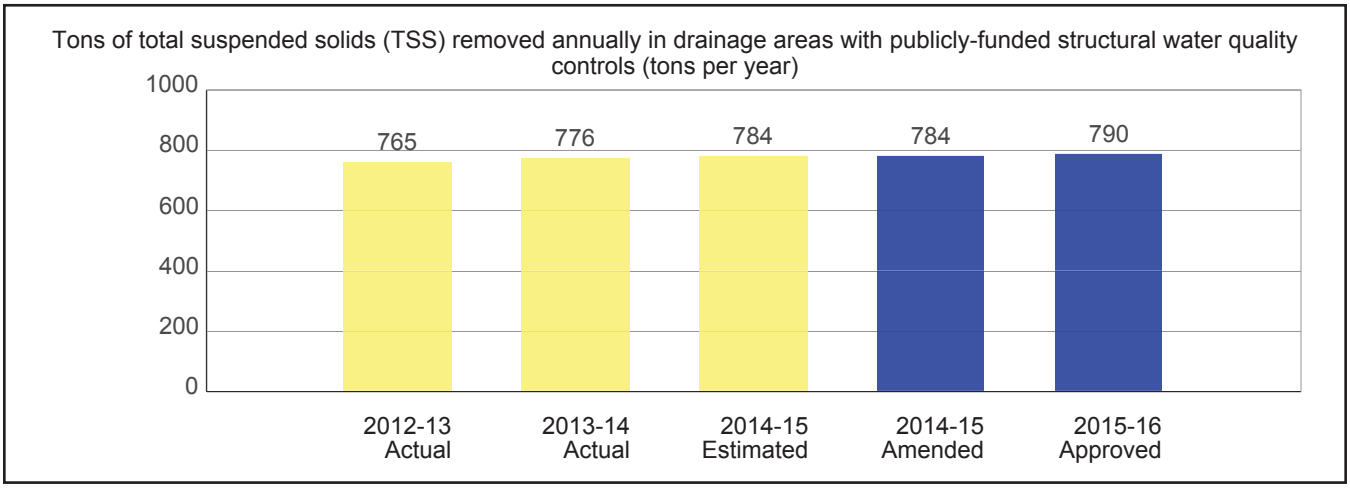
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Watershed Protection
Budget Detail by Activity

Program: Water Quality Protection

Activity: Stormwater Treatment

The purpose of the Stormwater Treatment activity is to design, implement, and evaluate stormwater treatment systems in order to reduce pollution in our creeks, lakes and aquifers.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Drainage Utility Fund	560,073	568,554	610,365	574,228	618,182
Expense Refunds	5,115	2,443	3,200	0	5,000
Total Requirements	**$565,188**	**$570,996**	**$613,565**	**$574,228**	**$623,182**
Full-Time Equivalents					
Drainage Utility Fund					
Civilian	5.00	5.00	5.00	5.00	5.00
Total FTEs	**5.00**	**5.00**	**5.00**	**5.00**	**5.00**
Performance Measures					
Annual cost per pound of Total Suspended Solids removed	0.58	0.58	0.6	0.6	0.62
Number of acres treated (cumulative)	7,057	7,159	7,200	7,200	7,300
Tons of total suspended solids (TSS) removed annually in drainage areas with publicly-funded structural water quality controls (tons per year)	**765**	**776**	**784**	**784**	**790**

Services

Engineering design; Project management; Project prioritization; Criteria development; Stormwater control evaluation.

Contact

Mike Kelly, Managing Engineer, 512-974-6591

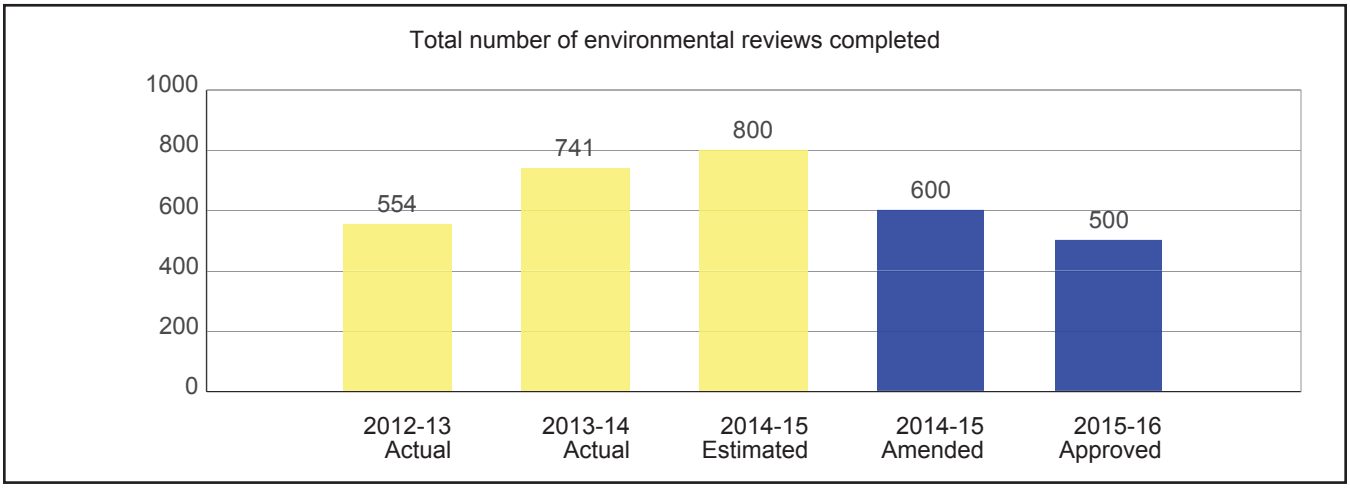
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Watershed Protection
Budget Detail by Activity

Program: Water Quality Protection

Activity: Surface/Ground Water and Endangered Salamander Protection

The purpose of the Surface/Ground Water and Endangered Salamander Protection activity is to maintain, restore, and improve Austin's creeks, lakes, and aquifers for public benefit and aquatic life.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Drainage Utility Fund	2,520,402	2,724,856	2,933,885	2,982,137	3,134,905
Expense Refunds	99,429	150,876	204,031	204,031	127,500
Total Requirements	**$2,619,831**	**$2,875,732**	**$3,137,916**	**$3,186,168**	**$3,262,405**
Full-Time Equivalents					
Drainage Utility Fund					
Civilian	19.75	21.00	21.75	21.75	21.75
Total FTEs	**19.75**	**21.00**	**21.75**	**21.75**	**21.75**
Performance Measures					
Cumulative area of Critical Environmental Feature buffers	173.2	5,992.6	6,292	5,900	6,592
Percent of water bodies that maintained or improved water quality relative to baseline levels	96	100	100	100	100
Total number of environmental reviews completed	554	741	800	600	500

Services

Critical Environmental Feature protection recommendations on development permit applications; Hydrogeological evaluations, and dye studies for determining groundwater flow paths in the Edwards Aquifer; Creek riparian zone and karst feature restoration projects; Aquatic plant surveys and shoreline restoration;Invasive species management plan coordination; Salamander surveys, habitat maintenance, and habitat improvement projects; Endangered Species Act permit compliance reports and USFWS coordination; maintain salamander captive breeding program, develop reintroduction plans and respond to spill events; Develop and maintain the Field Sampling Data Base and Quality Assurance Project Plans; Statistical and modeling analyses for reporting and developing policy recommendations using water quality monitoring data from springs, lakes and streams.

Contact

Chris Herrington, Supervising Engineer, 512-974-2840

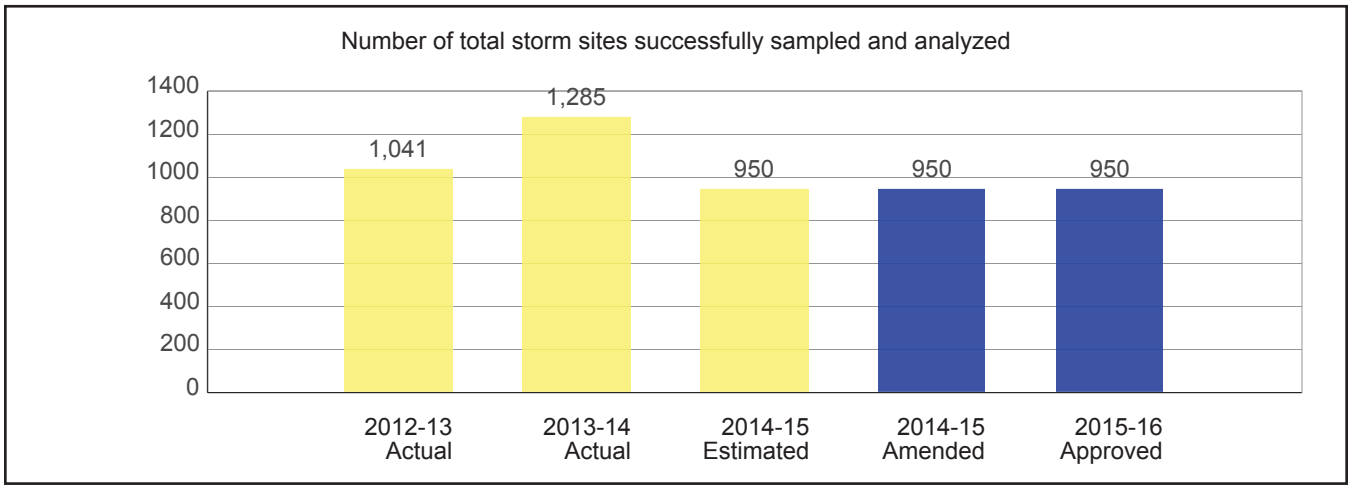
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Watershed Protection
Budget Detail by Activity

Program: Water Quality Protection

Activity: Water Quality Monitoring

The purpose of the Water Quality Monitoring activity is to evaluate pollution in stormwater runoff and evaluate the effectiveness of controls both individually and across watersheds.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Drainage Utility Fund	2,101,140	2,025,880	2,266,918	2,286,888	2,310,241
Expense Refunds	0	0	18,229	0	0
Total Requirements	**$2,101,140**	**$2,025,880**	**$2,285,147**	**$2,286,888**	**$2,310,241**
Full-Time Equivalents					
Drainage Utility Fund					
Civilian	15.00	15.00	15.00	15.00	15.00
Total FTEs	**15.00**	**15.00**	**15.00**	**15.00**	**15.00**
Performance Measures					
Number of total storm sites successfully sampled and analyzed	1,041	1,285	950	950	950
Percent of total storm sites successfully analyzed (annually)	98.4	98.7	100	95	95

Services

Stormwater quantity & quality monitoring.

Contact

Roger Glick, Supervising Engineer, 512-974-2096

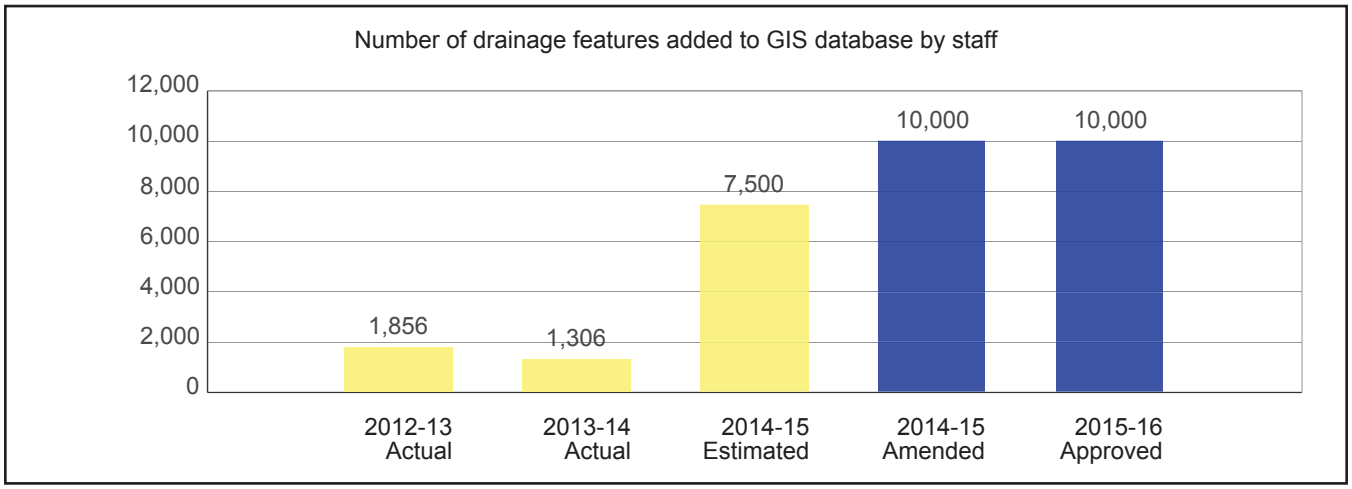
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Watershed Protection
Budget Detail by Activity

Program: Watershed Policy and Planning

Activity: Data Management

The purpose of the Data Management activity is to provide GIS and information technology (IT) planning and coordination, IT project and data management systems analysis and database support for the Department to improve staff productivity and responsiveness.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Drainage Utility Fund	722,042	752,586	899,973	937,785	1,008,517
Expense Refunds	404,528	414,405	437,000	514,998	555,300
Total Requirements	**$1,126,570**	**$1,166,990**	**$1,336,973**	**$1,452,783**	**$1,563,817**
Full-Time Equivalents					
Drainage Utility Fund					
Civilian	6.00	6.00	7.00	7.00	7.00
Total FTEs	**6.00**	**6.00**	**7.00**	**7.00**	**7.00**
Performance Measures					
Annual percent change in completion of CIP projects, major non-CIP projects and data set development	8.39	7.15	6.5	6.5	6.5
Miles of TV Inspection project pipe submitted and resolved in GIS	New Meas	11.58	16	10	14
Number of drainage features added to GIS database by staff	1,856	1,306	7,500	10,000	10,000

Services

Departmental/interdepartmental GIS; Information technology (IT) planning; IT coordination; IT project management; Data management; Systems analysis; Database support.

Contact

Philip Campman, Information System & Business Enterprise Manager, 512-974-6314

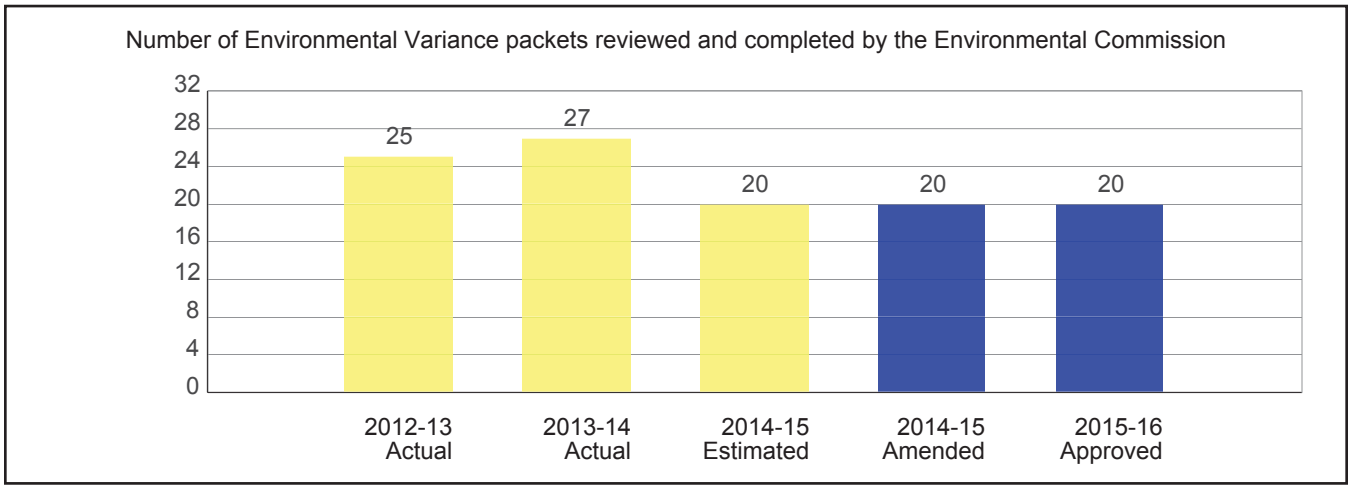
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Watershed Protection
Budget Detail by Activity

Program: Watershed Policy and Planning

Activity: Environmental Policy

The purpose of the Environmental Policy activity is to provide planning and policy development assistance and regulatory guidance to City of Austin officials, program managers, the public and other governmental agencies, to make recommendations that help shape significant City policies, and to represent the City in strategic arenas.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Drainage Utility Fund	256,294	240,243	330,367	361,335	367,940
Expense Refunds	91,200	64,145	0	0	0
Total Requirements	**$347,494**	**$304,388**	**$330,367**	**$361,335**	**$367,940**
Full-Time Equivalents					
Drainage Utility Fund					
Civilian	4.00	3.00	3.00	3.00	3.00
Total FTEs	**4.00**	**3.00**	**3.00**	**3.00**	**3.00**
Performance Measures					
Number of Environmental Commission Meetings Conducted	18	18	24	24	24
Number of Environmental Variance packets reviewed and completed by the Environmental Commission	25	27	20	20	20

Services

Regulatory development; Environmental Commission support; Coordination with OSS Environmental Review and Inspection.

Contact

Charles Lesniak, Environmental Policy Program Manager, 512-974-2699

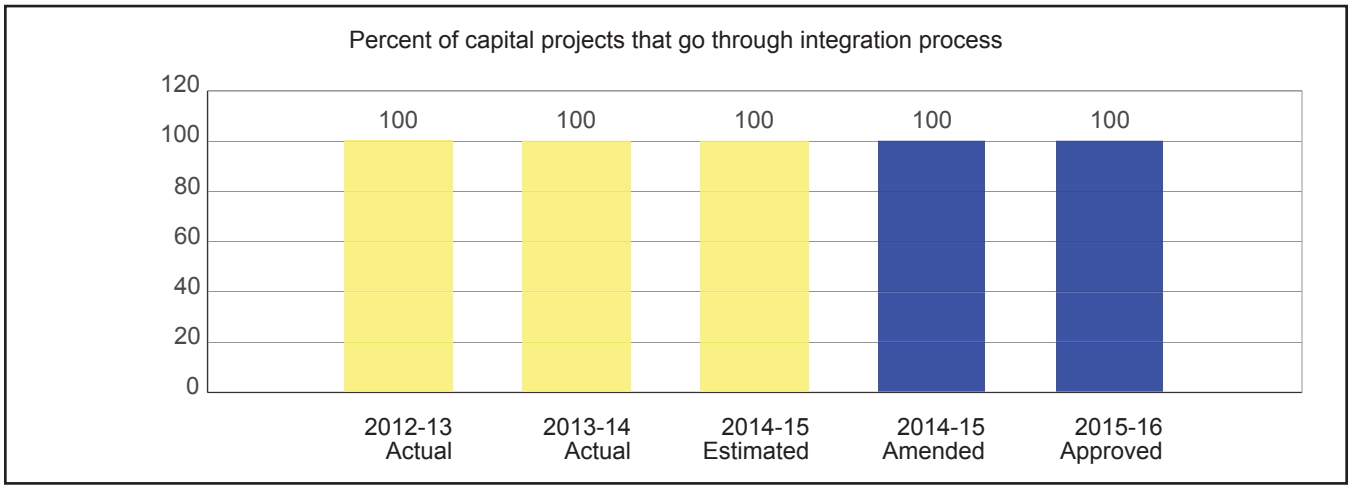
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Watershed Protection
Budget Detail by Activity

Program: Watershed Policy and Planning

Activity: Master Planning

The purpose of the Master Planning activity is to coordinate the integration of flood, erosion and water quality activities for City staff and policy makers so they have the information to develop, prioritize and implement cost effective integrated solutions.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Drainage Utility Fund	1,895,501	2,055,420	2,008,747	1,995,251	2,112,612
Expense Refunds	1,759	0	0	0	0
Total Requirements	**$1,897,260**	**$2,055,420**	**$2,008,747**	**$1,995,251**	**$2,112,612**
Full-Time Equivalents					
Drainage Utility Fund					
Civilian	15.34	16.34	14.68	14.68	14.68
Total FTEs	**15.34**	**16.34**	**14.68**	**14.68**	**14.68**
Performance Measures					
Percent of capital projects that go through integration process	100	100	100	100	100
Percent of Major Planning & GIS projects on schedule or completed	100	100	100	83	83
Percent of new code or rule amendment trainings provided within 3 months of adoption	No Data	100	100	100	100

Services

Master Plan reports; Regulatory initiatives; CIP project integration; Departmental/interdepartmental GIS; Information technology (IT) planning; Data management; Federal permit compliance; State permit compliance; Citywide CIP Coordination; Water quality planning, Watershed GIS support.

Contact

Jean Drew, Environmental Policy Program Manager, 512-974-2272

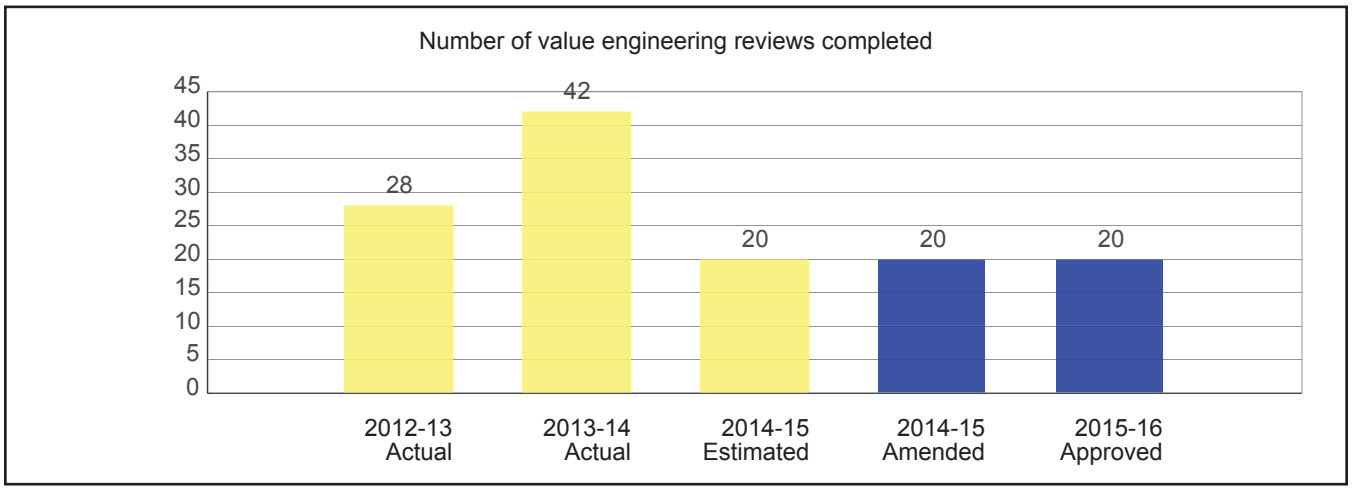
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Watershed Protection
Budget Detail by Activity

Program: Watershed Policy and Planning

Activity: Value Engineering

The purpose of the Value Engineering activity is to review Watershed Protection Department Capital Improvement Program (CIP) projects as well as engineering processes and procedures and to evaluate alternative design plans, solutions and/or methods in order to realize cost savings, cost avoidance, and improvement to processes so that the department's missions are achieved.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Drainage Utility Fund	317,870	454,136	578,477	550,839	547,900
Total Requirements	**$317,870**	**$454,136**	**$578,477**	**$550,839**	**$547,900**
Full-Time Equivalents					
Drainage Utility Fund					
Civilian	2.25	2.25	3.00	3.00	3.00
Total FTEs	**2.25**	**2.25**	**3.00**	**3.00**	**3.00**
Performance Measures					
Number of value engineering reviews completed	28	42	20	20	20
Potential cost savings identified	1,639,329	1,329,000	2,140,000	1,000,000	1,000,000

Services

Collect and assimilate CIP data; Perform VE review and evaluation; Generate VE reports; Present/discuss findings and recommendations with the CIP management team; Perform special project investigations as requested by WPD director; Participate in WPD CIP planning and budget meetings; WPD Functional Teams and Initiatives; City-wide Interdepartmental CIP Planning and Integration; Provide information to stakeholders as needed; Master Plan Support; Field Operations Support; and Training.

Contact

Fang Yu, Managing Engineer, 512-974-3580

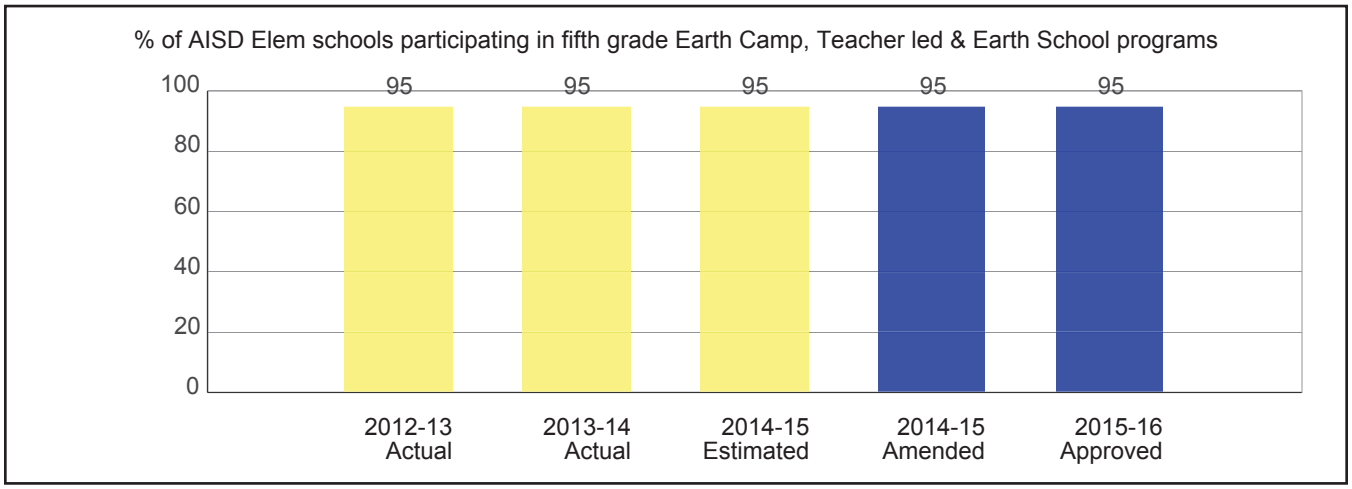
Bold Measure = Key Indicator

Watershed Protection
Budget Detail by Activity

Program: Watershed Policy and Planning

Activity: Watershed Education

The purpose of the Watershed Education activity is to provide instruction and educational materials to students, teachers, and the general public so they have the information needed to make informed decisions about reducing pollution in our watersheds.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Drainage Utility Fund	959,292	1,128,333	1,445,033	1,467,387	1,422,420
Expense Refunds	34,597	44,000	39,249	34,000	34,000
Total Requirements	**$993,889**	**$1,172,333**	**$1,484,282**	**$1,501,387**	**$1,456,420**
Full-Time Equivalents					
Drainage Utility Fund					
Civilian	6.00	7.00	7.25	7.25	7.25
Total FTEs	**6.00**	**7.00**	**7.25**	**7.25**	**7.25**
Performance Measures					
% of AISD Elem schools participating in fifth grade Earth Camp, Teacher led & Earth School programs	95	95	95	95	95
Number of lbs. of bacteria-laden pet waste removed from waterways as a result of the Scoop the Poop	600,000	666,000	625,000	600,000	500,000
Number of pet wasted disposal bags purchased for the Scoop the Poop program	New Meas	1,332,000	1,250,000	1,000,000	1,000,000
Percent improvement on pre/post Earth Camp tests	49	39	60	45	45

Services

Educational materials development, production and distribution; Educational outreach programs; Citizen support.

Contact

Jessica Wilson, Environmental Conservation Program Manager, 512-974-2446

Bold Measure = Key Indicator

Watershed Protection
Budget Detail by Activity

Program:Transfers and Other Requirements

Activity: All Activities

The purpose of the Transfers and Other Requirements program is to account for transfers and other departmental requirements at the fund or agency level.

Graph Not Applicable

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Drainage Utility Fund	35,812,389	38,447,318	41,691,530	41,904,088	43,593,149
Total Requirements	**$35,812,389**	**$38,447,318**	**$41,691,530**	**$41,904,088**	**$43,593,149**

Services

Accrued payroll; 311 Call Center support; Bad debt expenses; Property and Liability insurance; Interdepartmental charges

Capital Improvement Program; General Obligation debt; Citywide administrative and information technology support; Utility billing system support; Workers' compensation; Liability reserve

Contact

Connie Campa, Acting Finance Manager, 512-974-6426

Watershed Protection: 2015-16

Drainage Utility Fund

Requirements

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Flood Hazard Mitigation	**$3,652,930**	**$3,787,606**	**$4,538,393**	**$4,438,393**	**$4,996,880**
Flood Safety	2,620,014	2,668,336	3,361,019	3,292,155	3,777,707
Watershed Management	1,032,916	1,119,269	1,177,374	1,146,238	1,219,173
Infrastructure & Waterway Maintenance	**$13,185,324**	**$13,342,725**	**$16,744,543**	**$17,169,543**	**$17,292,816**
Drainage Pipeline Management	4,915,712	4,585,081	5,488,125	5,598,397	5,795,929
Field Operations Management	4,925,589	5,456,920	7,286,942	7,565,525	7,410,251
Storm Water Management	3,344,022	3,300,724	3,969,476	4,005,621	4,086,636
Stream Restoration	**$769,005**	**$786,836**	**$997,688**	**$997,688**	**$996,973**
Stream Restoration	769,005	786,836	997,688	997,688	996,973
Support Services	**$3,044,953**	**$3,488,015**	**$4,552,246**	**$4,552,246**	**$5,342,955**
Departmental Support Services	3,044,953	3,488,015	4,552,246	4,552,246	5,342,955
Transfers and Other Requirements	**$35,812,389**	**$38,447,318**	**$41,691,530**	**$41,904,088**	**$43,593,149**
Other Requirements	6,667,194	8,367,869	8,991,322	9,047,202	7,745,916
Transfers	29,145,194	30,079,449	32,700,208	32,856,886	35,847,233
Water Quality Protection	**$6,438,389**	**$6,618,777**	**$7,256,007**	**$7,306,007**	**$7,568,673**
Pollution Prevention and Reduction	1,256,774	1,299,487	1,444,839	1,462,754	1,505,345
Stormwater Treatment	560,073	568,554	610,365	574,228	618,182
Surface/Ground Water and Endangered Salamander Protection	2,520,402	2,724,856	2,933,885	2,982,137	3,134,905
Water Quality Monitoring	2,101,140	2,025,880	2,266,918	2,286,888	2,310,241
Watershed Policy and Planning	**$4,150,999**	**$4,630,718**	**$5,262,597**	**$5,312,597**	**$5,459,389**
Data Management	722,042	752,586	899,973	937,785	1,008,517
Environmental Policy	256,294	240,243	330,367	361,335	367,940
Master Planning	1,895,501	2,055,420	2,008,747	1,995,251	2,112,612
Value Engineering	317,870	454,136	578,477	550,839	547,900
Watershed Education	959,292	1,128,333	1,445,033	1,467,387	1,422,420
Total	**$67,053,988**	**$71,101,994**	**$81,043,004**	**$81,680,562**	**$85,250,835**

Full-Time Equivalents (FTEs)

Flood Hazard Mitigation	**29.27**	**29.33**	**28.66**	**28.66**	**29.66**
Flood Safety	19.00	19.00	18.50	18.50	19.66
Watershed Management	10.27	10.33	10.16	10.16	10.00
Infrastructure & Waterway Maintenance	**114.33**	**127.33**	**126.66**	**126.66**	**126.66**
Drainage Pipeline Management	46.00	48.00	48.00	48.00	49.00
Field Operations Management	40.33	51.33	50.66	50.66	48.66
Storm Water Management	28.00	28.00	28.00	28.00	29.00
Stream Restoration	**7.00**	**7.00**	**8.00**	**8.00**	**8.00**
Stream Restoration	7.00	7.00	8.00	8.00	8.00
Support Services	**21.31**	**21.50**	**21.75**	**21.75**	**22.75**
Departmental Support Services	21.31	21.50	21.75	21.75	22.75
Water Quality Protection	**51.75**	**53.00**	**53.75**	**53.75**	**53.75**
Pollution Prevention and Reduction	12.00	12.00	12.00	12.00	12.00
Stormwater Treatment	5.00	5.00	5.00	5.00	5.00
Surface/Ground Water and Endangered Salamander Protection	19.75	21.00	21.75	21.75	21.75
Water Quality Monitoring	15.00	15.00	15.00	15.00	15.00
Watershed Policy and Planning	**33.59**	**34.59**	**34.93**	**34.93**	**34.93**
Data Management	6.00	6.00	7.00	7.00	7.00
Environmental Policy	4.00	3.00	3.00	3.00	3.00
Master Planning	15.34	16.34	14.68	14.68	14.68
Value Engineering	2.25	2.25	3.00	3.00	3.00
Watershed Education	6.00	7.00	7.25	7.25	7.25
Total	**257.25**	**272.75**	**273.75**	**273.75**	**275.75**

Watershed Protection: 2015-16

Grants

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Infrastructure & Waterway Maintenance	**$0**	**$92,780**	**$0**	**$0**	**$0**
Storm Water Management	0	92,780	0	0	0
Total	**$0**	**$92,780**	**$0**	**$0**	**$0**

Watershed Protection: 2015-16

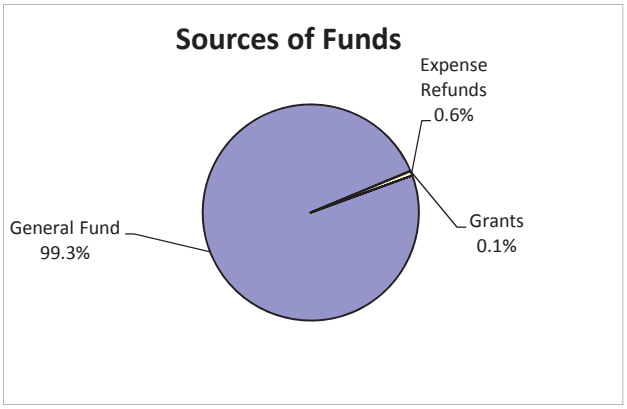
Expense Refunds	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Flood Hazard Mitigation	**$211,104**	**$262,864**	**$296,180**	**$376,180**	**$374,370**
Flood Safety	211,104	262,864	296,180	376,180	374,370
Infrastructure & Waterway Maintenance	**$0**	**$4,560**	**$0**	**$0**	**$0**
Drainage Pipeline Management	0	4,560	0	0	0
Stream Restoration	**$8,198**	**$1,542**	**$0**	**$0**	**$0**
Stream Restoration	8,198	1,542	0	0	0
Support Services	**$270,038**	**$203,311**	**$210,069**	**$210,069**	**$100,865**
Departmental Support Services	270,038	203,311	210,069	210,069	100,865
Water Quality Protection	**$104,544**	**$153,319**	**$225,460**	**$204,031**	**$132,500**
Stormwater Treatment	5,115	2,443	3,200	0	5,000
Surface/Ground Water and Endangered Salamander Protection	99,429	150,876	204,031	204,031	127,500
Water Quality Monitoring	0	0	18,229	0	0
Watershed Policy and Planning	**$532,084**	**$522,550**	**$476,249**	**$548,998**	**$589,300**
Data Management	404,528	414,405	437,000	514,998	555,300
Environmental Policy	91,200	64,145	0	0	0
Master Planning	1,759	0	0	0	0
Watershed Education	34,597	44,000	39,249	34,000	34,000
Total	**$1,125,967**	**$1,148,147**	**$1,207,958**	**$1,339,278**	**$1,197,035**

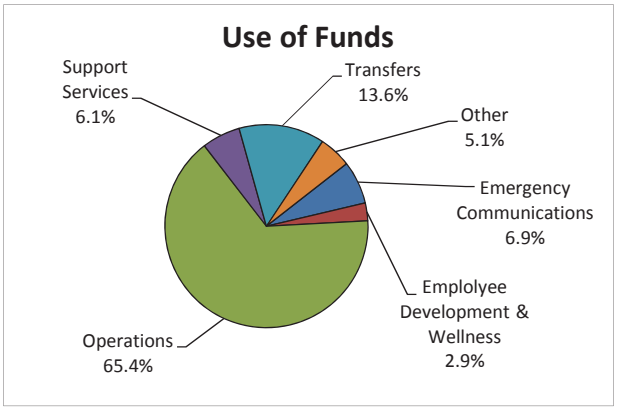


City of Austin
2015-2016
Approved
Budget

Volume I
Public Safety

Emergency Medical Services





Budget Overview

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
General Fund					
Revenue	$35,917,210	$42,268,562	$42,032,562	$42,184,799	$42,138,634
Requirements	$54,014,044	$60,763,906	$73,278,701	$73,682,831	$78,255,956
Full-Time Equivalents (FTEs)					
Sworn	475.00	479.00	489.00	489.00	518.00
Civilian	81.50	72.50	74.50	74.50	74.50
Non-Sworn Cadets Unfunded	0.00	7.00	7.00	7.00	7.00
Expense Refunds	$735,862	$522,407	$455,636	$323,400	$513,300
Grants					
Requirements	$56,542	$61,442	$67,550	$67,550	$71,000
Total Budget	$54,806,448	$61,347,755	$73,801,887	$74,073,781	$78,840,256

In addition to the amount shown above, the FY 2015-16 Budget also includes $632,385 for capital, critical one-time costs, and short-term funding needs.

Beginning in FY 2014-15, certain administrative and personnel cost centers have been allocated to individual departments. In prior years, these expenditures were budgeted for in aggregate at the General Fund Fund level.

Emergency Medical Services
Organization by Program and Activity for 2016

Billing Services

- Billing Services

Community Relations and Injury Prevention

- Community Relations and Injury Prevention

Emergency Communications

- Emergency Communications

Employee Development and Wellness

- Employee Wellness
- Staff Development

Operations

- Emergency Field Operations

Safety and Performance Improvement

- Safety and Performance Management

Support Services

- Departmental Support Services

Transfers and Other Requirements

- Other Requirements
- Transfers

Emergency Medical Services
Mission and Goals for 2016

Mission

The mission of the Austin-Travis County EMS is to positively impact and change the lives of the people we serve through the personal commitment of each of our members to provide great patient and customer care, pursue excellence in everything we do, and show compassion to others everyday.

Goals

Emergency calls received in the EMS Emergency Communication Center will be processed and dispatched within an average time of 75 seconds.

Achieve or exceed a 90% compliance rate with Medical Priority Dispatch Protocols based on accreditation standards.

Meet or exceed an on-time rate of 90% to all emergencies, priorities 1 through 5 combined within the city of Austin.

Respond to life threatening priority one calls within 9 minutes and 59 seconds 90% of the time within the city of Austin.

Patients exhibiting signs of STEMI (heart attack) and CVA (stroke) who do not have contraindications receive key evidence-based interventions 100% of the time.

At least 30% of patients in cardiac arrest from cardiac causes will have a return of circulation before arrival at the hospital.

Reduce transports of clients enrolled in the Community Health Paramedic (CHP) program by at least 57% due to navigation and community health integration efforts.

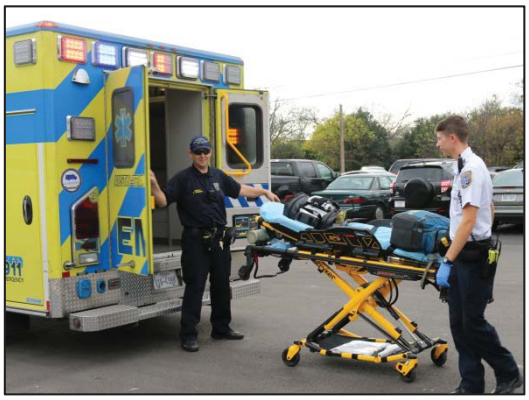
At least 95% of EMS patients surveyed are satisfied or very satisfied with our customer service.

Emergency Medical Services

Message from the Director

Austin-Travis County Emergency Medical Services (ATCEMS) is a national leader in emergency medical services, earning a nationally recognized accreditation from the Commission on Accreditation of Ambulance Services (CAAS). As our community grows, so does the demand for services from EMS. In addition, the number of large special events in our community requires additional services from the EMS department to keep our community and all of our visitors safe while they enjoy the fun and excitement that our community has to offer. ATCEMS continues to work successfully with Travis County and has established a performance-based agreement that will allow for continued transparency and accountability as well as provide excellent service to the Travis County community.

EMS is working collaboratively with our community health partners to identify and develop new and innovative services to improve healthcare services within our community. The Community Health Paramedic program is one example. The EMS department's involvement in Central Health's "Healthcare for the Homeless" taskforce will be another opportunity for future healthcare integration.



An approaching challenge for EMS is the change in the national healthcare reimbursement program. Changes will impact the EMS department's medical records program, billing strategies, revenues, quality assurance demands, and other related areas. Not only must EMS remain connected and proactive to anticipate changes, it must maintain its agility and responsiveness to meet changes head-on.

As a department, EMS has continued to respond to growing demands and recognizes that these changes have a profound impact on our most valued resource, our staff. In an effort to address the complex issue of workforce fatigue, EMS will begin to assess the impact of shift work and the current workweek schedule, among the first in the nation within the EMS industry.

ATCEMS will continue to work towards our mission to positively impact and change the lives of the people we serve. We are committed to provide great patient and customer care with compassion and excellence. ATCEMS is here for the community, any patient, anytime, anywhere.



Ernesto Rodriguez
ATCEMS Chief

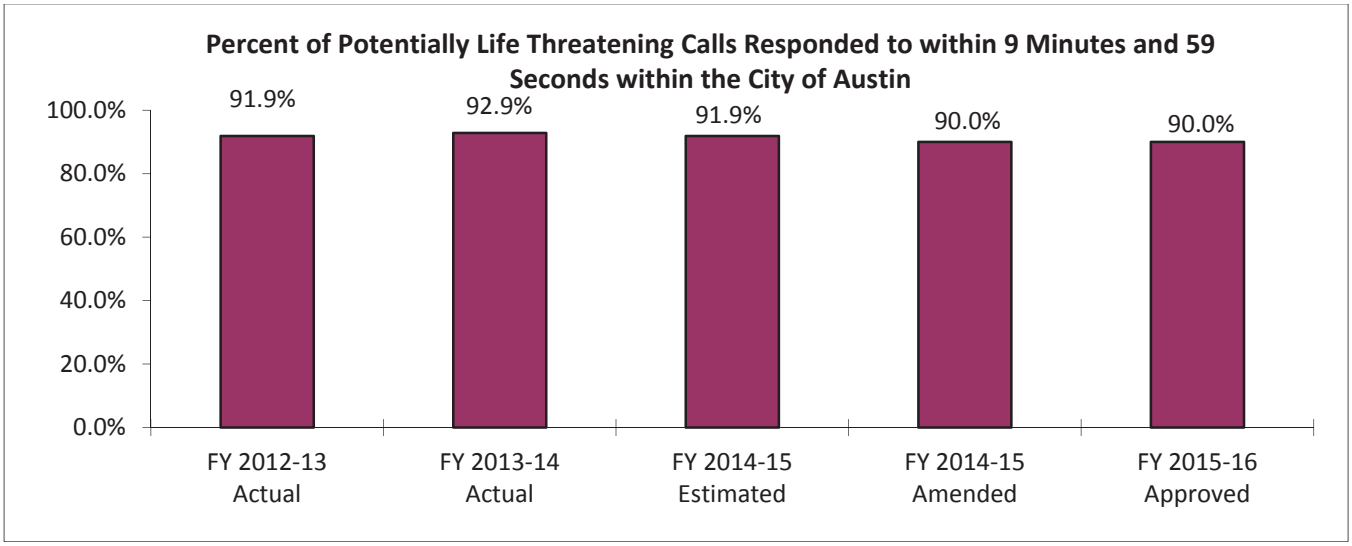
Budget Highlights

The Emergency Medical Service (EMS) Department has developed a budget that includes the resources needed to provide great patient and customer care, pursue excellence and show compassion to others every day. EMS pursues its mission daily through services provided in Operations, Communications, Employee Development and Wellness, Community Relations and Injury Prevention, Safety and Performance Improvement, and the support services functions. The FY 2015-16 Budget totals $78.3 million with 518 sworn full-time equivalents (FTEs) and 81.5 civilian FTEs. This budget includes 29 additional sworn staff and increases for insurance and wage adjustments for both sworn and civilian staff, as well as, step increases for sworn staff per the meet and confer contract.

Operations

The Operations program accounts for 65.4% of the FY 2015-16 Budget and includes the provision of service for ground emergency ambulance response, standby support, the Community Health Paramedic program, and special rescue services. The Operations program budget for FY 2015-16 will have a net increase of $3.4 million which represents the 29 additional sworn FTEs for a new unit, increased capacity of the Community Health Paramedic Program, and the implementation of the first phase of the transition to a 42-hour work week, as well as, a large portion of the sworn personnel cost increases. In FY 2015-16, one Captain position is transferred from the Employee Development & Wellness program to the Operations program to better distribute the increased workload in this core program.

Patient-centered care continues to be a priority for EMS and is monitored by an array of measurements including those that directly capture the administration of medical care to patients exhibiting signs of stroke or heart attack. It is the goal of the department to administer blood glucose tests or aspirin to these patients 100% of the time to ensure system-wide response remains at optimal levels. In addition, the department continues to capture response times for all priority calls throughout the system. In FY 2015-16, ATCEMS will continue its goal to meet or exceed an on-time rate of 90% to all emergencies, priorities 1 through 5 combined within the city of Austin.



Emergency Communications

The purpose of the Emergency Communications program is to provide effective and efficient 911 call triage for incoming requests for EMS assistance, dispatch the appropriate response, provide pre-arrival instructions to the caller, and coordinate interagency response as necessary. The Communications staff received 126,638 emergency calls in FY 2013-14.

Employee Development and Wellness

The Employee Development and Wellness program was established to provide comprehensive resources to department staff related to professional growth and development and personal well-being. The program provides new employee training, continuing education, staff development, and employee wellness programs such as annual physical exams, access

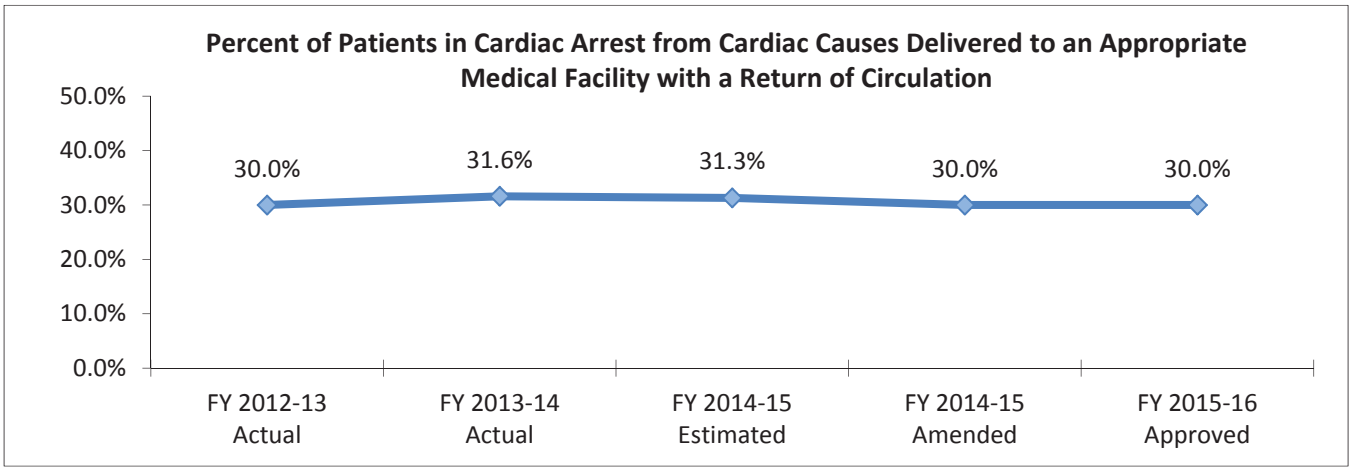
to mental health care, peer support and fitness training. This program will continue to focus on the educational needs of staff through the continuing education (CE) program. The CE program has a goal of providing 48 hours of CE to all sworn staff annually. This goal is based on state requirements, federal and local regulations, and industry standards.

Community Relations and Injury Prevention

The Community Relations and Injury Prevention program manages the various community outreach efforts of the department. This program provides health and safety related information as well as CPR training and first-aid classes to the community at large. The department's Child Passenger Safety program anticipates providing car seats, booster seats and pack-n-plays to participants through the 60 scheduled events in FY 2015-16. Through collaboration with local hospitals, the ATCEMS fall prevention program provides home visits to identify and mitigate various fall hazards and establish a safer home environment for elderly citizens by training on ways to reduce falls.

Safety and Performance Improvement

In FY 2015-16, EMS moved the Safety unit from Employee Wellness to Performance Improvement to better emphasize the impact that safety in the field has on performance. The Safety and Performance Improvement program collects and analyzes operational and clinical data for the department. This data is reported to the various business units for tactical and strategic planning. The program staff works with all areas of the department to continually improve knowledge and performance. Clinical performance is monitored by Designated Medical Officers (DMOs) who audit Patient Care Records (PCRs) and act as a clinical resource for Field Medics. The DMOs are notified of and review events that are reported by medics (self-report), hospital staff and patients. This information is compiled and used as education for all medics. The "Percent of Cardiac Arrest Patients Delivered to a Medical Facility with a Pulse" measure is one of the best indications of the direct effectiveness of pre-hospital emergency care.



Revenue

The FY 2015-16 EMS budget includes $42.1 million in fee revenue, which represents the same amount as the FY 2014-15 Amended Budget. Although the department will experience a $2.0 million decrease in revenue from the Federal 1115 Waiver Uncompensated Care program, there are offsetting increases in revenue for emergency medical response, the interlocal agreement with Travis County to provide emergency medical services to the County, and the interlocal agreement with Travis County Central Healthcare District for the Community Health Paramedic Program.

Capital and Critical One-Time Items

The FY 2015-16 Budget includes funding in the Budget Stabilization Reserve Fund in the amount of $632,385 for an ambulance, two vehicles, and needed equipment for the sworn personnel to support the new unit and the Community Health Paramedic program.

Emergency Medical Services
Significant Changes

General Fund

Revenue Changes	Dollars
Decrease in uncompensated care revenue as part of the federal 1115 Waiver program.	($2,002,067)
Increased revenue from the interlocal agreement with Travis County Central Healthcare District for the 1115 Medicaid Waiver Community Health Paramedic program.	$412,687
Increased revenue from Travis County per the interlocal agreement between the City of Austin and Travis County for the provision of emergency medical services in the county.	$964,896
Increase in transport and aid-at-scene revenue which is attributed to an increasing trend in incidents.	$389,267
Increased revenue from standby ambulance services based on anticipated demand for the fiscal year.	$189,052

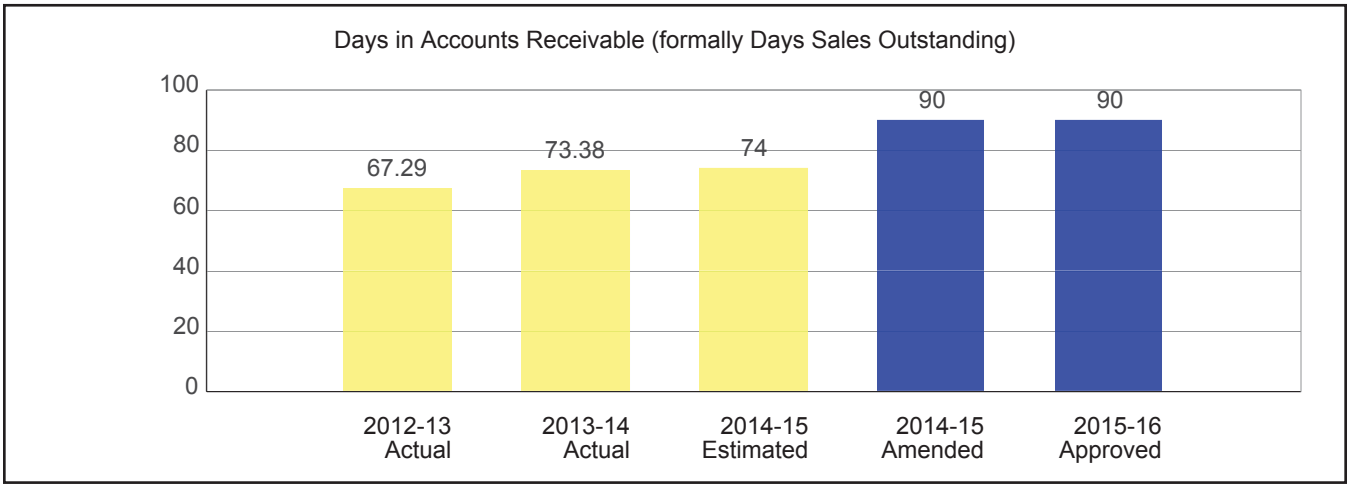
Expenditure Changes	FTEs	Dollars
Citywide Cost Drivers		
Additional funding to cover the cost of a 3% wage increase in FY 2015-16, to implement a Citywide market study, and to increase City contributions for health insurance by 12% for civilian employees.		$317,555
Additional funding to cover the cost of a 1% wage increase in FY 2015-16, to fund step pay related to service tenure, and to increase City contributions for health insurance by 12% for sworn employees.		$1,350,952
Decrease in vehicle fuel costs due to lower fuel prices over the last two fiscal years.		($672,813)
Increase funding for vehicle maintenance costs.		$141,354
Net increase in the allocation of costs to administrative, personnel, and technology cost centers.		$651,213
Department Cost Drivers		
Annualized funding for salaries and benefits for six sworn FTEs added in FY 2014-15 associated with the new demand unit in central Austin.		$236,891
Increase funding for sworn overtime to account for the increased average overtime rate and additional funding for the rising cost of medical supplies and drugs.		$126,295
Annualized increase in personnel savings for civilian FTEs.		($158,707)
New Investments		
Nine months of funding for 12 sworn positions and associated equipment costs to add a new unit to the network.	12.00	$766,811
Additional funding was adopted by City Council for twelve months of funding for 15 sworn positions and associated equipment costs to begin implementation of the 42-hour work week.	15.00	$1,622,615
Additional funding was adopted by City Council for twelve months of funding for 2 sworn positions and associated equipment costs to increase capacity of the Community Health Paramedic Program.	2.00	$219,409

Emergency Medical Services
Budget Detail by Activity

Program: Billing Services

Activity: Billing Services

The purpose of the Billing Services activity is to facilitate patient billing, insurance reimbursement, offer payment plans, and manage medical records for the EMS Department, to extend patient care and reduce the cost of EMS operations.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
General Fund	1,666,393	1,577,714	1,614,275	1,585,064	1,666,467
Total Requirements	**$1,666,393**	**$1,577,714**	**$1,614,275**	**$1,585,064**	**$1,666,467**
Full-Time Equivalents					
General Fund Civilian	18.00	17.00	17.00	17.00	17.00
Total FTEs	**18.00**	**17.00**	**17.00**	**17.00**	**17.00**
Performance Measures					
Average bill processing time	3.64	4.83	6	10	7
Days in Accounts Receivable (formally Days Sales Outstanding)	67.29	73.38	74	90	90
Number of Patients Billed	75,821	76,014	86,000	81,000	86,000
Revenue Collected Per Patient Transport	New Meas	305.96	303	265	303

Services

Customer Service; Data Entry; Research and Collections; Billing; Medical Records Management

Contact

Kerri Lang, Assistant Director, 512-972-7211

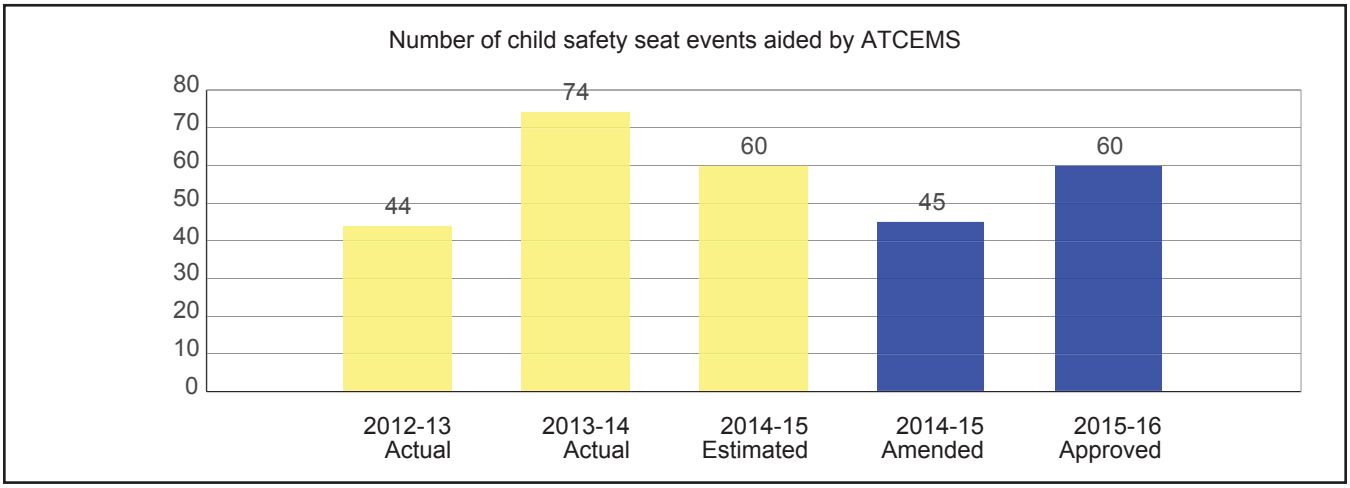
Bold Measure = Key Indicator

Emergency Medical Services
Budget Detail by Activity

Program: Community Relations and Injury Prevention

Activity: Community Relations and Injury Prevention

The purpose of the Community Relations and Injury Prevention activity is to improve health, prevent injuries, and reduce illness through public education and to provide coordination of EMS participation in community events.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	4,100	0	0	0	0
General Fund	1,239,575	207,639	584,726	731,510	624,345
Grants	0	30,559	32,550	32,550	36,000
Total Requirements	**$1,243,675**	**$238,198**	**$617,276**	**$764,060**	**$660,345**
Full-Time Equivalents					
General Fund					
Civilian	3.00	2.00	4.00	4.00	4.00
Sworn	2.00	0.00	2.00	2.00	2.00
Total FTEs	**5.00**	**2.00**	**6.00**	**6.00**	**6.00**
Performance Measures					
Number of child safety seat events aided by ATCEMS	44	74	60	45	60
Number of people reached with ATCEMS public education programs	9,082	15,496	22,000	5,000	25,000

Services

Community outreach and public education at community events, creation and distribution of educational brochures & marketing materials related to health and safety prevention, CPR and First Aid training, and the creation of public service announcements and videos; Coordination of community outreach events.

Contact

James Shamard, Chief of Staff, 512-972-7201

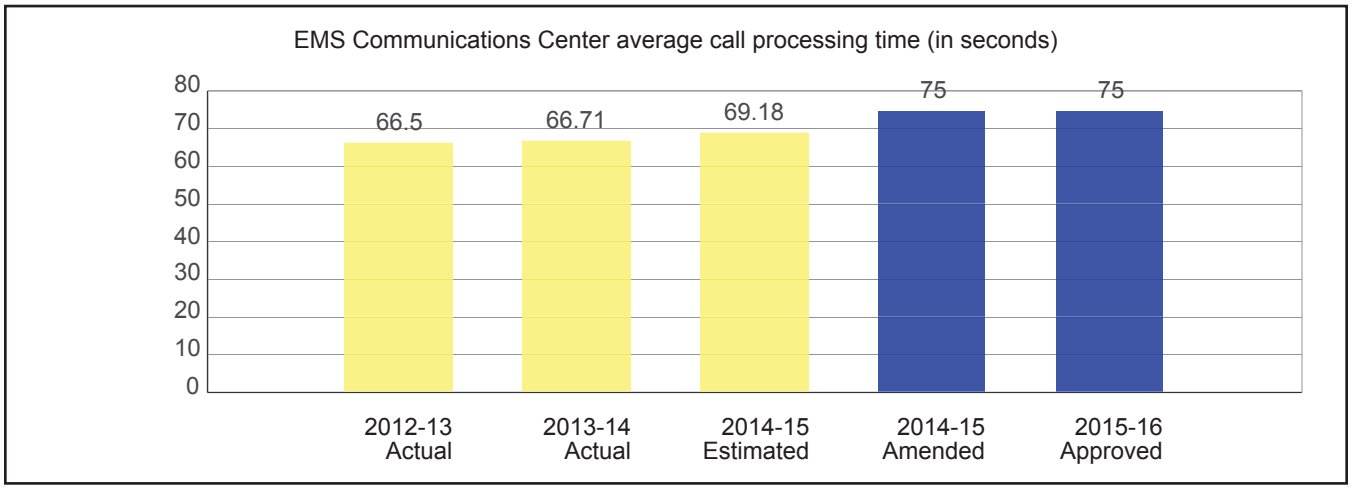
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Emergency Medical Services
Budget Detail by Activity

Program: Emergency Communications

Activity: Emergency Communications

The purpose of Emergency Communications is to provide effective and efficient call triage for incoming 9-1-1 requests for EMS assistance, dispatch the appropriate emergency response, provide pre-arrival instructions when necessary and interagency response coordination to all users to facilitate rapid access to care.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	22,950	11,600	5,000	21,300	21,300
General Fund	4,222,646	4,665,933	4,994,789	5,296,912	5,383,737
Total Requirements	**$4,245,596**	**$4,677,533**	**$4,999,789**	**$5,318,212**	**$5,405,037**
Full-Time Equivalents					
General Fund					
Civilian	5.00	13.00	13.00	13.00	13.00
Sworn	50.00	52.00	53.00	51.00	51.00
Total FTEs	**55.00**	**65.00**	**66.00**	**64.00**	**64.00**
Performance Measures					
Number of 911 calls received	127,772	126,638	131,912	124,600	133,000
Percent of calls answered by EMS Communications in less than 10 seconds	99.78	94.45	94.75	90	90
EMS Communications Center average call processing time (in seconds)	**66.5**	**66.71**	**69.18**	**75**	**75**

Services

911 Call Processing/Triage; Dispatching emergency services; Pre-Arrival self-help instructions; Coordination of inter-agency responses

Contact

Jasper Brown, Assistant Chief, 512-972-7204

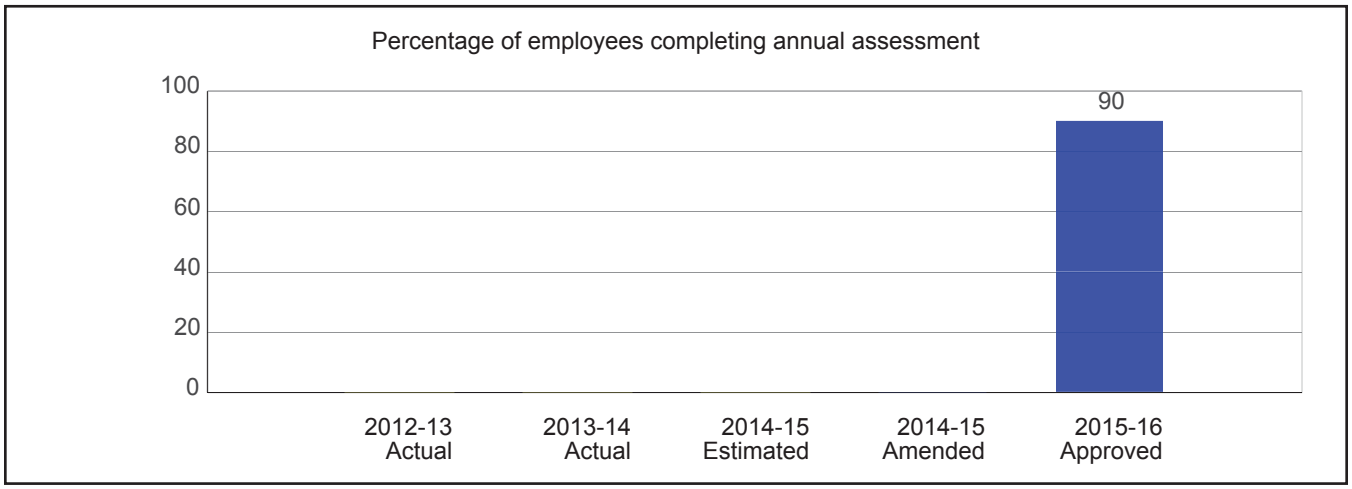
Bold Measure = Key Indicator

Emergency Medical Services
Budget Detail by Activity

Program: Employee Development and Wellness

Activity: Employee Wellness

The purpose of the Employee Wellness activity is to prevent and reduce the impact from personal injury and exposure to infectious diseases.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
General Fund	0	121,074	443,056	476,007	553,566
Total Requirements	**$0**	**$121,074**	**$443,056**	**$476,007**	**$553,566**
Full-Time Equivalents					
General Fund					
Civilian	2.00	4.00	3.50	3.50	3.50
Sworn	0.00	0.00	0.50	0.50	1.00
Total FTEs	**2.00**	**4.00**	**4.00**	**4.00**	**4.50**
Performance Measures					
Percentage of employees completing annual assessment	New Meas	New Meas	New Meas	New Meas	90
Percentage of employees with annual TB test completed	New Meas	New Meas	New Meas	New Meas	90

Services

Surveillance; Immunization Program; Post-exposure care, treatment and follow-up; Providing infection control; and Infection control training.

Contact

Teresa Gardner, Assistant Chief, 512-978-0120

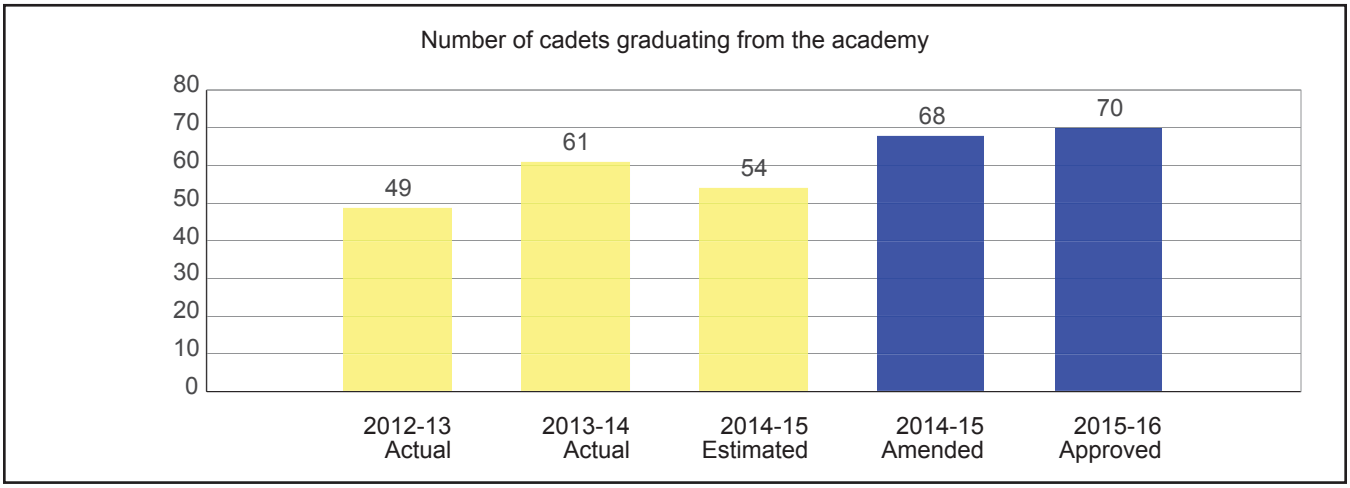
Bold Measure = Key Indicator

Emergency Medical Services
Budget Detail by Activity

Program: Employee Development and Wellness

Activity: Staff Development

The purpose of the Staff Development activity is to provide new employee training, continuing education, and staff development for the EMS Department in order to produce and maintain competent field and communications personnel.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
General Fund	2,023,117	1,431,315	1,757,956	1,910,024	1,702,074
Total Requirements	**$2,023,117**	**$1,431,315**	**$1,757,956**	**$1,910,024**	**$1,702,074**
Full-Time Equivalents					
General Fund					
Civilian	5.00	2.00	2.50	2.50	2.50
Sworn	15.00	11.00	11.50	11.50	10.00
Total FTEs	**20.00**	**13.00**	**14.00**	**14.00**	**12.50**
Performance Measures					
Average number of Continuing Education hours completed per uniformed staff	8.5	30	40	48	48
Number of cadets graduating from the academy	49	61	54	68	70

Services

Academy coordination and instruction; Cadet supervision; Integration of Cadet into clearance process; National Standards Training; Clearance to Practice process; Continuing Education; Certification/re-certification; Field Training Officer coordination

Contact

Teresa Gardner, Assistant Chief, 512-978-0120

Bold Measure = Key Indicator

Emergency Medical Services
Budget Detail by Activity

Program: Office of the Medical Director

Activity: Office of the Medical Director

The purpose of the Office of the Medical Director is to provide comprehensive medical oversight, credentialing standards, infection control programs, training and quality assurance coordination and program development for ATCEMS system providers and to promote community awareness in order to assure the public's health and safety.

Graph Not Applicable

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	95,034	0	0	0	0
General Fund	1,267,720	0	0	0	0
Total Requirements	**$1,362,754**	**$0**	**$0**	**$0**	**$0**
Full-Time Equivalents					
General Fund					
Civilian	8.00	0.00	0.00	0.00	0.00
Total FTEs	**8.00**	**0.00**	**0.00**	**0.00**	**0.00**

Measures Not Applicable

Services

In 2014, the Office of the Medical Director moved to the Corporate Public Safety Support program. Services include Medical Oversight; Provider Credentialing; Credentialing Standards; Training; Infection Control; Quality Assurance; System Coordination; Public Education

Contact

Dr. Paul Hinchey, Medical Director, Office of the Medical Director, 512-978-0001

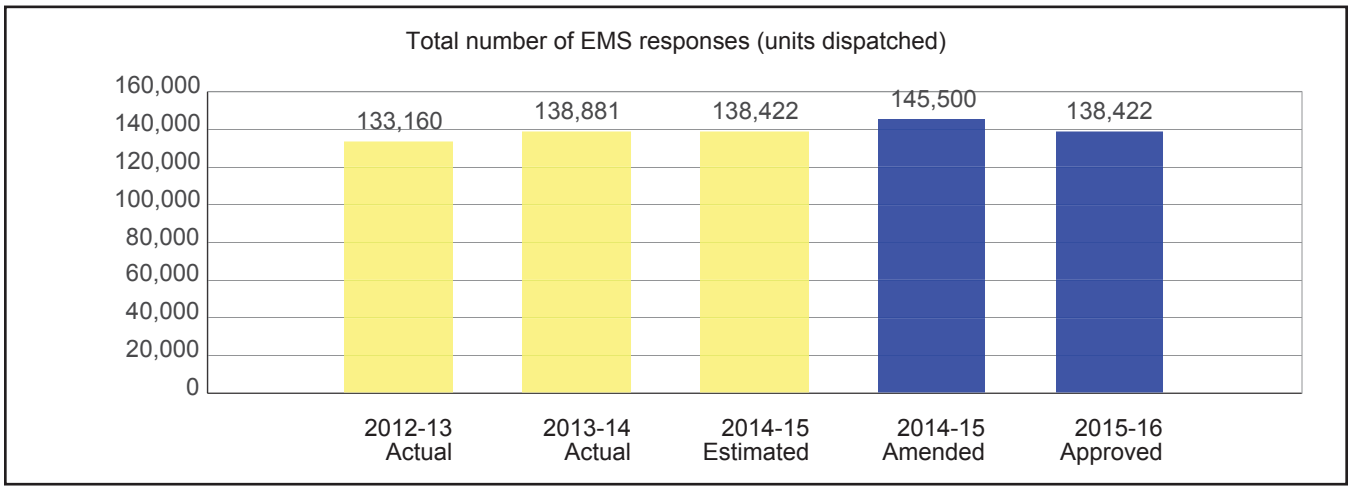
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Emergency Medical Services
Budget Detail by Activity

Program: Operations

Activity: Emergency Field Operations

The purpose of Emergency Field Operations is to provide emergency ground ambulance response throughout the community, including the Community Health Paramedic (CHP) program, specialized rescues, training for public safety personnel, and specialized standby EMS services within Travis County in order to preserve life, improve health and promote safety.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	613,670	402,650	450,362	299,100	492,000
General Fund	39,231,965	45,252,349	47,994,904	47,599,089	51,016,698
Grants	56,542	30,883	35,000	35,000	35,000
Total Requirements	**$39,902,178**	**$45,685,882**	**$48,480,266**	**$47,933,189**	**$51,543,698**
Full-Time Equivalents					
General Fund					
Civilian	4.50	1.00	3.00	3.00	3.00
Sworn	399.00	403.00	410.00	412.00	442.00
Total FTEs	**403.50**	**404.00**	**413.00**	**415.00**	**445.00**
Performance Measures					
Total number of EMS responses (units dispatched)	133,160	138,881	138,422	145,500	138,422
Percent of potentially life-threatening calls (priority one) responded to within 9 minutes and 59 seconds within the City of Austin	**91.9**	**92.85**	**91.95**	**90**	**90**
Percent of priority one through five calls responded to on time within the City of Austin	**New Meas**	**New Meas**	**96.5**	**90**	**90**
Percent reduction of EMS transport to hospitals of enrolled CHP Clients	**New Meas**	**New Meas**	**55**	**57**	**57**

Services

Emergency response in Austin / Travis County; Rescue; Bio-terror medical response; Hazardous materials medical support; Multi-casualty and incident management training; Response to ground, high angle, water and other specialized rescues; Bike medics; Tactical paramedics (SWAT team support); Standby support services; CHP

Contact

Jasper Brown, Assistant Chief, 512-972-7204

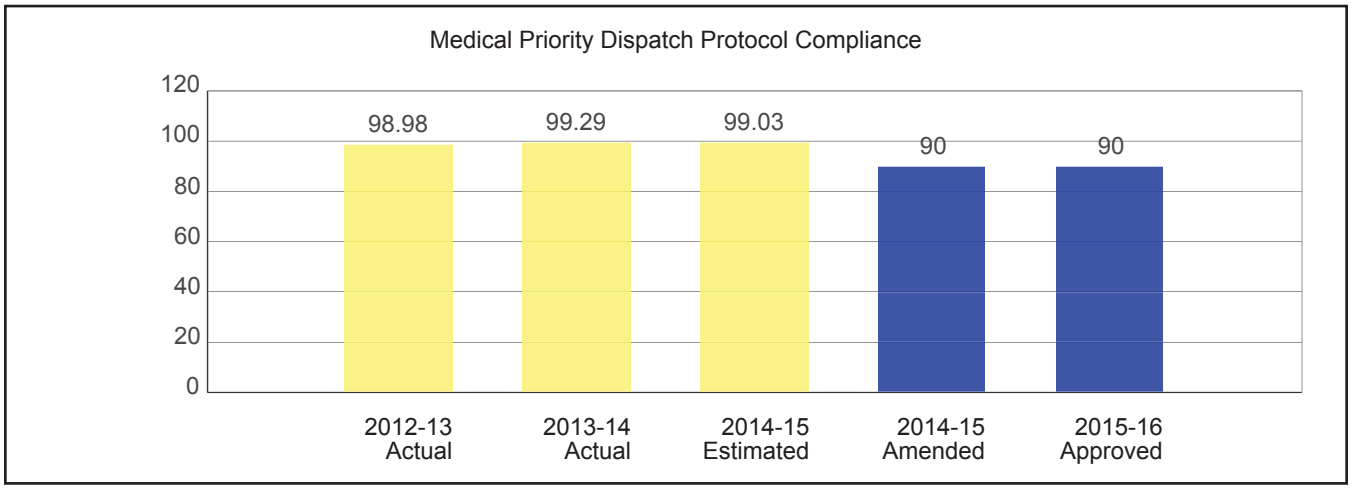
Bold Measure = Key Indicator

Emergency Medical Services
Budget Detail by Activity

Program: Safety and Performance Improvement

Activity: Safety and Performance Management

The purpose of the Safety and Performance Management activity is to oversee the daily clinical performance of the department, thoroughly and objectively investigate any concern or inquiry about our clinical practice and to work with all areas of the department to continually improve knowledge, performance and safety.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	0	0	274	0	0
General Fund	1,700,776	2,031,145	1,629,801	1,642,476	1,712,614
Total Requirements	**$1,700,776**	**$2,031,145**	**$1,630,075**	**$1,642,476**	**$1,712,614**
Full-Time Equivalents					
General Fund					
Civilian	5.00	7.00	7.00	7.00	7.00
Sworn	8.00	7.00	5.00	5.00	5.00
Total FTEs	**13.00**	**14.00**	**12.00**	**12.00**	**12.00**
Performance Measures					
Number of employee injuries	72	111	108	108	108
Number of lost-time employee injury while on duty	New Meas	New Meas	12	10	10
Medical Priority Dispatch Protocol Compliance	**98.98**	**99.29**	**99.03**	**90**	**90**
Percent of patients in cardiac arrest from cardiac causes delivered to an appropriate medical facility with a return of circulation	**30.02**	**31.55**	**31.3**	**30**	**30**

Services

Maintenance of data warehouse; Data architecture; Data analysis; Reporting; Business Process Analysis; Maintenance and development of data collection systems Medical Inquiry; Clinical performance assessment; Collection of system/individual performance data; Clinical Operating Guidelines development; Implementation and testing; Credentialing assessment; Research and development (Operational, Clinical); Improve clinical performance of system and individuals; Research and development (medical standards and drugs); Improve clinical performance of system and individuals; Accident investigations and safety training; safety specifications for EMS vehicles/stations; Safety Incentive Program

Contact

James Sharmard, Chief of Staff, 512-972-7201

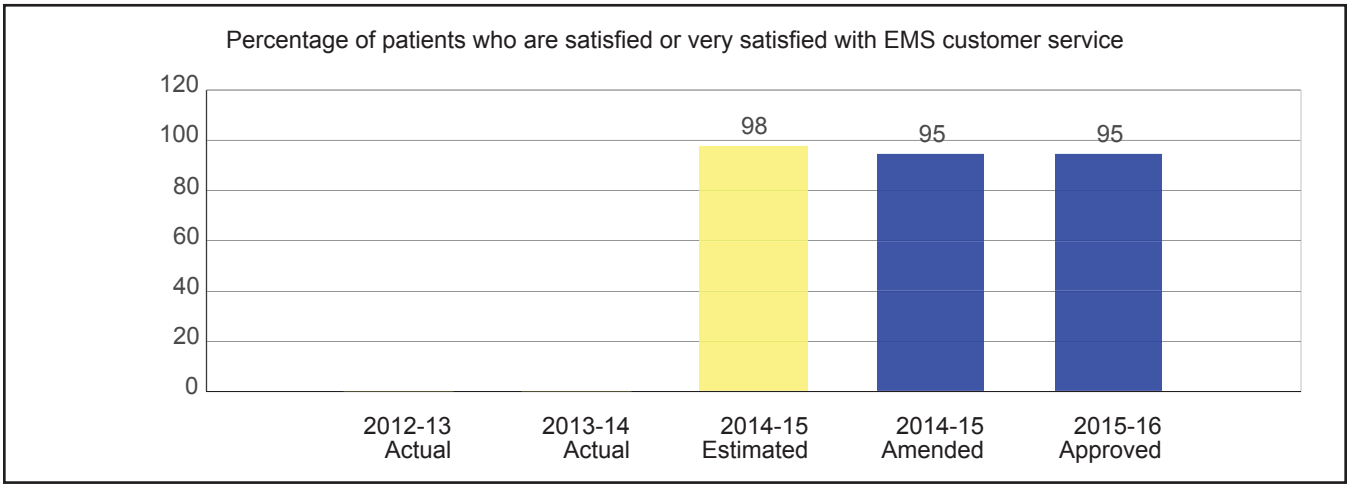
Bold Measure = Key Indicator

Emergency Medical Services
Budget Detail by Activity

Program: Support Services

Activity: Departmental Support Services

The purpose of the Departmental Support Services activity is to provide administrative and managerial support to the department in order to produce more effective services.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	108	0	0	3,000	0
General Fund	2,612,064	4,087,695	4,666,519	4,637,425	4,830,455
Total Requirements	**$2,612,172**	**$4,087,695**	**$4,666,519**	**$4,640,425**	**$4,830,455**
Full-Time Equivalents					
General Fund					
Civilian	31.00	33.50	31.50	31.50	31.50
Sworn	1.00	6.00	7.00	7.00	7.00
Total FTEs	**32.00**	**39.50**	**38.50**	**38.50**	**38.50**
Performance Measures					
Employee Turnover Rate	10.9	8.56	10	5	8
Lost Time Injury Rate Per the Equivalent of 100 Employees	10.6	4.2	6	6	6
Sick leave hours used per 1,000 hours	32.76	20.74	30	30	30
Percentage of patients who are satisfied or very satisfied with EMS customer service	**New Meas**	**New Meas**	**98**	**95**	**95**

Services

Office of the Chief, Financial Monitoring, Budgeting, Accounting, Purchasing, Human Resources, Facility Expenses, Information Technology Support, Public Information, Vehicle and Equipment Maintenance, Grant Administration, Safety, Customer Service, Inventory Control, Audit/Internal Review, Contract Management

Contact

Kerri Lang, Assistant Director, 512-972-7211

Bold Measure = Key Indicator

Emergency Medical Services
Budget Detail by Activity

Program:Transfers and Other Requirements

Activity: All Activities

The purpose of the Transfers and Other Requirements program is to account for transfers and other departmental requirements at the fund or agency level.

Graph Not Applicable

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	0	108,157	0	0	0
General Fund	49,787	1,389,043	9,592,675	9,804,324	10,766,000
Total Requirements	**$49,787**	**$1,497,200**	**$9,592,675**	**$9,804,324**	**$10,766,000**

Services

Citywide administrative and information technology support; Workers' compensation; Liability reserve; Accrued payroll

Contact

Kerri Lang, Assistant Director, 512-972-7211

Beginning in FY 2014-15, certain administrative and personnel cost centers have been allocated to individual departments. In prior years, these expenditures were budgeted for in the aggregate at the Support Services Fund level.

Emergency Medical Services: 2015-16

General Fund	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Billing Services	**$1,666,393**	**$1,577,714**	**$1,614,275**	**$1,585,064**	**$1,666,467**
Billing Services	1,666,393	1,577,714	1,614,275	1,585,064	1,666,467
Community Relations and Injury Prevention	**$1,239,575**	**$207,639**	**$584,726**	**$731,510**	**$624,345**
Community Relations and Injury Prevention	1,239,575	207,639	584,726	731,510	624,345
Emergency Communications	**$4,222,646**	**$4,665,933**	**$4,994,789**	**$5,296,912**	**$5,383,737**
Emergency Communications	4,222,646	4,665,933	4,994,789	5,296,912	5,383,737
Employee Development and Wellness	**$2,023,117**	**$1,552,389**	**$2,201,012**	**$2,386,031**	**$2,255,640**
Employee Wellness	0	121,074	443,056	476,007	553,566
Staff Development	2,023,117	1,431,315	1,757,956	1,910,024	1,702,074
Office of the Medical Director	**$1,267,720**	**$0**	**$0**	**$0**	**$0**
Office of the Medical Director	1,267,720	0	0	0	0
Operations	**$39,231,965**	**$45,252,349**	**$47,994,904**	**$47,599,089**	**$51,016,698**
Emergency Field Operations	39,231,965	45,252,349	47,994,904	47,599,089	51,016,698
Safety and Performance Improvement	**$1,700,776**	**$2,031,145**	**$1,629,801**	**$1,642,476**	**$1,712,614**
Safety and Performance Management	1,700,776	2,031,145	1,629,801	1,642,476	1,712,614
Support Services	**$2,612,064**	**$4,087,695**	**$4,666,519**	**$4,637,425**	**$4,830,455**
Departmental Support Services	2,612,064	4,087,695	4,666,519	4,637,425	4,830,455
Transfers and Other Requirements	**$49,787**	**$1,389,043**	**$9,592,675**	**$9,804,324**	**$10,766,000**
Other Requirements	49,787	1,389,043	1,415,380	1,627,029	396,187
Transfers	0	0	8,177,295	8,177,295	10,369,813
Total	**$54,014,044**	**$60,763,906**	**$73,278,701**	**$73,682,831**	**$78,255,956**
Full-Time Equivalents (FTEs)					
Billing Services	**18.00**	**17.00**	**17.00**	**17.00**	**17.00**
Billing Services	18.00	17.00	17.00	17.00	17.00
Community Relations and Injury Prevention	**5.00**	**2.00**	**6.00**	**6.00**	**6.00**
Community Relations and Injury Prevention	5.00	2.00	6.00	6.00	6.00
Emergency Communications	**55.00**	**65.00**	**66.00**	**64.00**	**64.00**
Emergency Communications	55.00	65.00	66.00	64.00	64.00
Employee Development and Wellness	**22.00**	**17.00**	**18.00**	**18.00**	**17.00**
Employee Wellness	2.00	4.00	4.00	4.00	4.50
Staff Development	20.00	13.00	14.00	14.00	12.50
Office of the Medical Director	**8.00**	**0.00**	**0.00**	**0.00**	**0.00**
Office of the Medical Director	8.00	0.00	0.00	0.00	0.00
Operations	**403.50**	**404.00**	**413.00**	**415.00**	**445.00**
Emergency Field Operations	403.50	404.00	413.00	415.00	445.00
Safety and Performance Improvement	**13.00**	**14.00**	**12.00**	**12.00**	**12.00**
Safety and Performance Management	13.00	14.00	12.00	12.00	12.00
Support Services	**32.00**	**39.50**	**38.50**	**38.50**	**38.50**
Departmental Support Services	32.00	39.50	38.50	38.50	38.50
Total	**556.50**	**558.50**	**570.50**	**570.50**	**599.50**

Emergency Medical Services: 2015-16

Grants

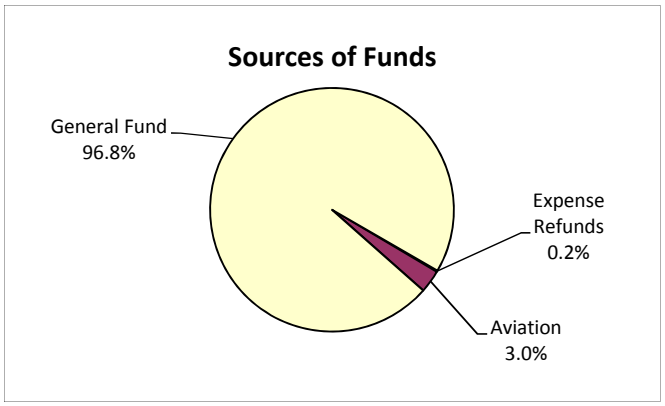
	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Community Relations and Injury Prevention	**$0**	**$30,559**	**$32,550**	**$32,550**	**$36,000**
Community Relations and Injury Prevention	0	30,559	32,550	32,550	36,000
Operations	**$56,542**	**$30,883**	**$35,000**	**$35,000**	**$35,000**
Emergency Field Operations	56,542	30,883	35,000	35,000	35,000
Total	**$56,542**	**$61,442**	**$67,550**	**$67,550**	**$71,000**

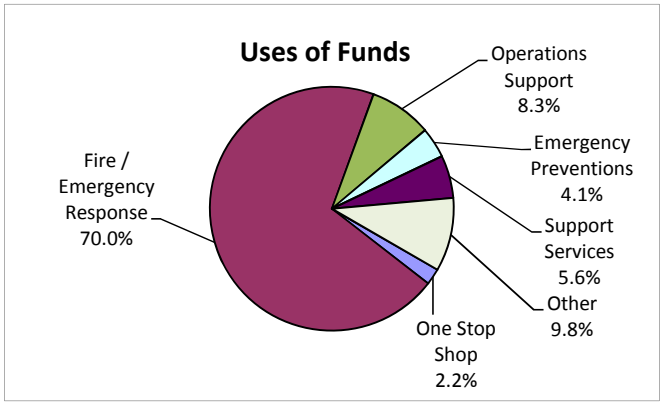
Emergency Medical Services: 2015-16

Expense Refunds

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Community Relations and Injury Prevention	**$4,100**	**$0**	**$0**	**$0**	**$0**
Community Relations and Injury Prevention	4,100	0	0	0	0
Emergency Communications	**$22,950**	**$11,600**	**$5,000**	**$21,300**	**$21,300**
Emergency Communications	22,950	11,600	5,000	21,300	21,300
Office of the Medical Director	**$95,034**	**$0**	**$0**	**$0**	**$0**
Office of the Medical Director	95,034	0	0	0	0
Operations	**$613,670**	**$402,650**	**$450,362**	**$299,100**	**$492,000**
Emergency Field Operations	613,670	402,650	450,362	299,100	492,000
Safety and Performance Improvement	**$0**	**$0**	**$274**	**$0**	**$0**
Safety and Performance Management	0	0	274	0	0
Support Services	**$108**	**$0**	**$0**	**$3,000**	**$0**
Departmental Support Services	108	0	0	3,000	0
Transfers and Other Requirements	**$0**	**$108,157**	**$0**	**$0**	**$0**
Other Requirements	0	108,157	0	0	0
Total	**$735,862**	**$522,407**	**$455,636**	**$323,400**	**$513,300**

Fire





Budget Overview

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
General Fund					
Revenue	$1,959,485	$2,336,782	$2,689,551	$2,960,199	$2,842,288
Requirements	$138,736,583	$142,501,926	$168,348,442	$166,348,442	$175,266,499
Full-Time Equivalents (FTEs)					
Sworn	1,085.00	1,093.00	1,129.00	1,129.00	1,147.00
Civilian	79.00	83.00	94.00	94.00	97.00
Non-Sworn Cadets Unfunded	60.00	60.00	60.00	60.00	60.00
Expense Refunds	$6,848,200	$6,534,203	$7,309,649	$5,565,476	$5,783,083
Grants					
Requirements	$5,323,219	$90,000	$0	$0	$0
Full-Time Equivalents (FTEs)	36.00	36.00	0.00	0.00	0.00
Total Budget	$150,908,002	$149,126,129	$175,658,091	$171,913,918	$181,049,582

In addition to the amount shown above, the FY 2015-16 Budget also includes $1,236,443 for capital, critical one-time costs, and short-term funding needs.

Beginning in FY 2014-15, certain administrative and personnel cost centers have been allocated to individual departments. In prior years, these expenditures were budgeted for in aggregate at the General Fund level.

Fire
Organization by Program and Activity for 2016

Emergency Prevention

- Engineering and Inspection Services
- Investigations
- Outreach

Fire / Emergency Response

- Combat Operations

One Stop Shop

- Inspection, Review, and Support

Operations Support

- Air, Equipment and Vehicle Support
- Communications Section
- Education Services
- Employee Safety and Wellness

Support Services

- Departmental Support Services

Transfers and Other Requirements

- Other Requirements
- Transfers

Fire
Mission and Goals for 2016

Mission

The Austin Fire Department is committed to creating safer communities through prevention, preparedness and effective emergency response.

Goals

Prevent fire deaths and property loss.

- Reduce fire deaths to zero.
- Clear by arrest at least 40% of arson cases.
- Increase the number of maintenance inspections performed by 2%, to approximately 10,000 annually.
- Install more than six smoke alarms per day, for approximately 2,500 annually.

Prepare for emergencies... everyone has a part!

- More than 92% of sworn positions fully staffed.
- Coordinate more than 150 community events.
- Rank-specific Department certifications will be achieved by more than 90% of sworn personnel.

Respond efficiently and effectively to emergencies.

- Response time from receipt of call to arrival is 8 minutes or less, 90% of the time.
- At least 40% of the cardiac arrest cases arrive at the hospital with a pulse.
- Confine 85% of structure fires to room of origin.
- More than 98% of all unit responses in the City of Austin will be handled by AFD units.

Fire

Message from the Director

The Austin Fire Department (AFD) is committed to creating safer communities through prevention, preparedness, and effective emergency response. While this is the Department's central mission, we also believe that "our mission goes beyond our name." We are committed to serving our community as efficiently, effectively, and compassionately as possible.

We have 45 fire stations placed around the city as well as seven other work sites, currently staffed by 1,129 uniform and 94 civilian personnel. AFD responds to approximately 91,000 incidents and 73% of the responses are medical in nature. AFD responds to an emergency incident within eight minutes of receiving the 9-1-1 call 86% of the time.

During FY 2014-15, AFD focused on several outreach and prevention initiatives. AFD installed more than 2,000 smoke alarms in homes throughout Austin and debuted the Department's new fire safety trailer at community events, reaching approximately 12,228 citizens. Our Wildfire Division led the nation in hours dedicated to the "Ready, Set, Go!" wildfire preparedness initiative for homeowners and facilitated a national pilot program for the Spanish version of the campaign in Austin. The Community Wildfire Protection Plan (CWPP) was also adopted by City Council in 2014. The CWPP will guide future wildfire mitigation efforts and development in the wildland urban interface across Travis County.

In another prevention initiative during FY 2014-15, 45 of the 60 juveniles who had been involved with intentionally setting fires participated in the Department's Juvenile Firesetter Intervention Program (JFIP). This nationally recognized program is designed for children between the ages of three and 16 and focuses on assessing a child's risk for repeating the behavior through interviews conducted with both the parent and the child. Children and their parents who are characterized as having minimal to moderate risk of repeated fire-setting behavior are then provided with an age-appropriate educational experience led by AFD staff. To date, no child who has completed our JFIP program has been identified in a second fire-setting incident.

In FY 2014-15, the City of Austin worked with the Department of Justice to implement a consent decree focusing on AFD's cadet hiring process. As a result, AFD was able to hire 70 cadets in two training academy classes. Recruiting for the next round of cadet hiring is also underway. The Pass the Torch Academy gives participants the chance to learn about their community, the fire department, and emergency medical services response in a safe, controlled, and educational environment. The program also provides participants with insight into whether or not firefighting might be a career option for them.



The Austin Fire Department appreciates the support it receives from the citizens we serve. We continue toward our goal of becoming the best fire department in the country.

Respectfully submitted,

Rhoda Mae Kerr, Fire Chief

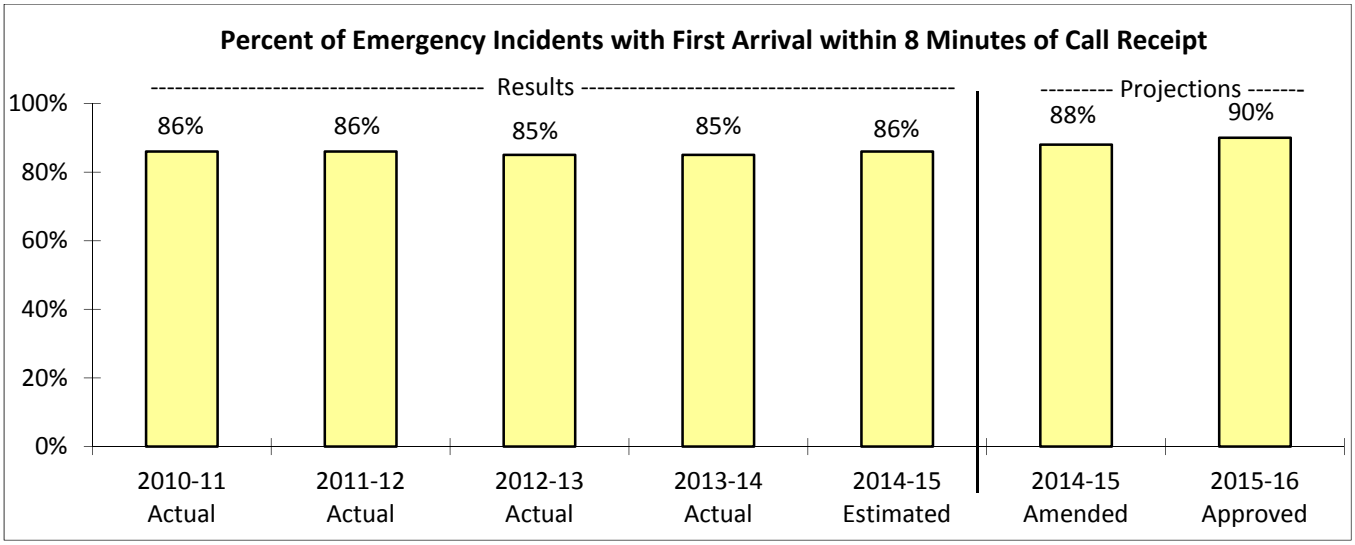
Budget Highlights

The FY 2015-16 Budget for the Austin Fire Department (AFD) includes personnel, tools, and equipment to provide fire/emergency response and prevention services to achieve the goals and objectives of the Department. The Budget includes funding for 1,147 firefighters and 97 civilian support staff to support 45 fire stations throughout the city. The FY 2015-16 Operating Budget of $175.3 million includes sworn personnel cost drivers of $3.7 million from the Collective Bargaining Agreement as well as Department-wide increases in health insurance and civilian wage adjustment of $2.1 million.

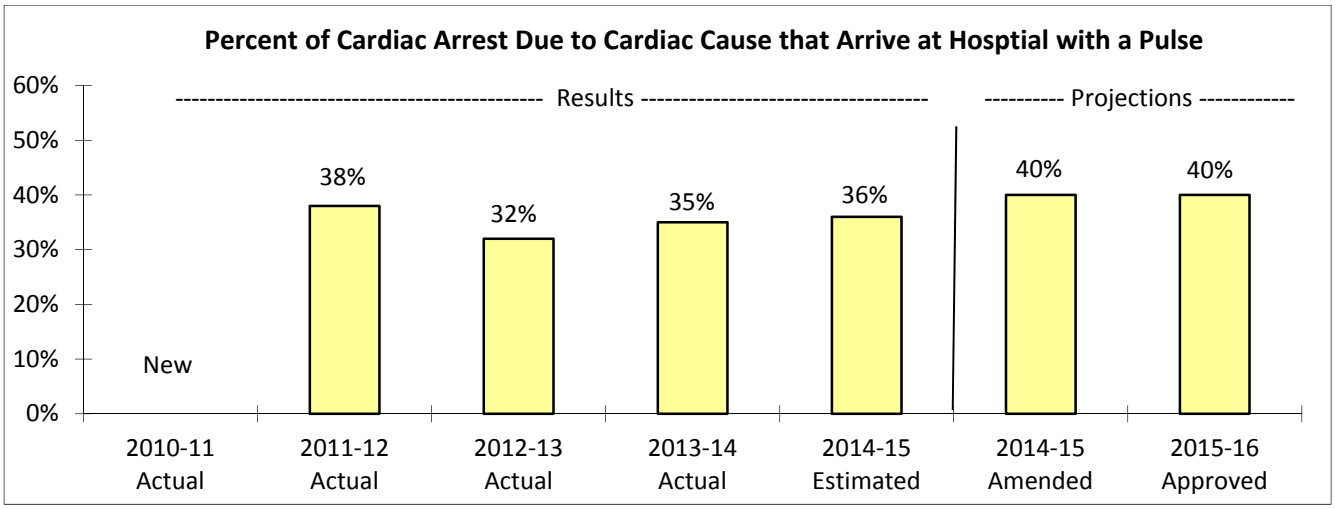
Fire / Emergency Response

In FY 2015-16, AFD anticipates call volume to remain comparable to the call volume in the previous year at approximately 91,000 incidents. AFD projects that in FY 2015-16, 66,000 incidents will be medical in nature, representing 73% of the total call volume. In FY 2014-15, AFD hired 70 cadets from two academy classes. Despite the addition of the new firefighters, sworn vacancies continue to be an issue because of increased retirement rates. The FY 2015-16 Budget includes $0.6 million for four months of funding for 4 Lieutenants, 4 Fire Specialists, 8 Firefighters, and facility rental costs for the Shady Hollow fire station. The Budget also includes $0.9 million for annualizing personnel costs related to adding 36 firefighter positions previously funded by the Staffing for Adequate Fire and Emergency Response (SAFER) grant in FY 2014-15. Three sworn positions are reallocated to Operations Support program, Employee and Education Services activity due to reorganization.

AFD is proposing a long-term goal of having an AFD first-in unit arriving within 8 minutes of call receipt in 90% of emergency incidents. This target aligns with the national benchmark for fire departments to meet the 90th percentile for emergency response times. While AFD strives to provide the best service delivery throughout all areas of the city, challenges to maintaining adequate unit response times continue to grow as the city expands geographically and increases in population density. To reach the 90th percentile long-term goal, AFD continues to identify locations for new fire stations and explore strategies to increase efficiencies in resource allocation and deployment.



Approximately 40% of cardiac arrest patients who have experienced a cardiac arrest from a cardiac cause will arrive at the hospital with a pulse. New tools such as the Cardio Pulmonary Resuscitation (CPR) “puck” help to measure chest compressions during manual CPR. Feedback from the CPR puck ensures that first responders are providing effective and consistent compressions and helps improve the percentage of cardiac arrest patients arrive at the hospital with a pulse.

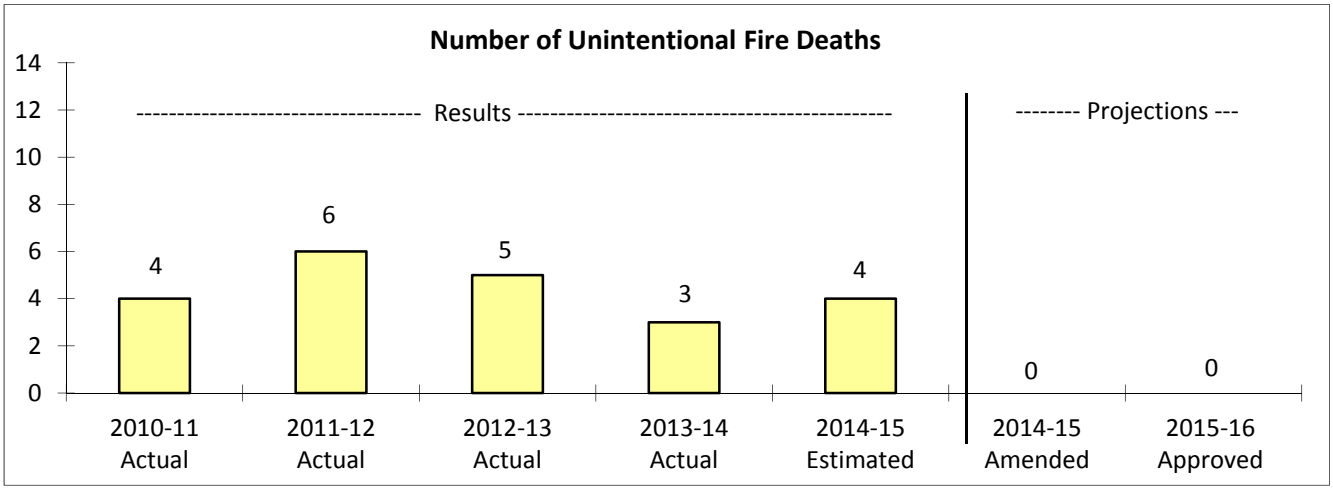


The Wildfire Division anticipates completing 40 "Firewise" community presentations in FY 2015-16. In FY 2014-15, the Wildfire division, along with Travis County, the Small City Alliance, and Austin Water Utility, developed a Community Wildfire Protection Plan (CWPP). The CWPP provides guidelines to increase community wildfire preparedenss. In FY 2015-16, the total acreage treated for wildfire prevention is anticipated to be 1,800 acres. The Wildfire Division collaborates with various organizations including Fish and Wildlife, Nature Conservancy, Parks and Wildlife, and Austin Water Utility to perform wildfire mitigation throughout the county.

Emergency Prevention

The FY 2015-16 Budget continues to include funding for the prevention and education programs that play a critical role in reducing the likelihood that an Austin resident will perish in a fire. AFD anticipates an increase in the number of smoke alarms installed in FY 2015-16 at 2,500, a 13.6% increase from FY 2014-15. AFD will also see an increase in the number of community events coordinated and public education events held. In FY 2015-16, 2 sworn positions are reallocated to Support Services due to reorganization while 1.7 sworn positions and 1.4 civilian positions are reallocated to One Stop Shop to address backlog of building permit reviews. The FY 2015-16 Budget also includes six months of funding for one new Lieutenant position for group home inspection.

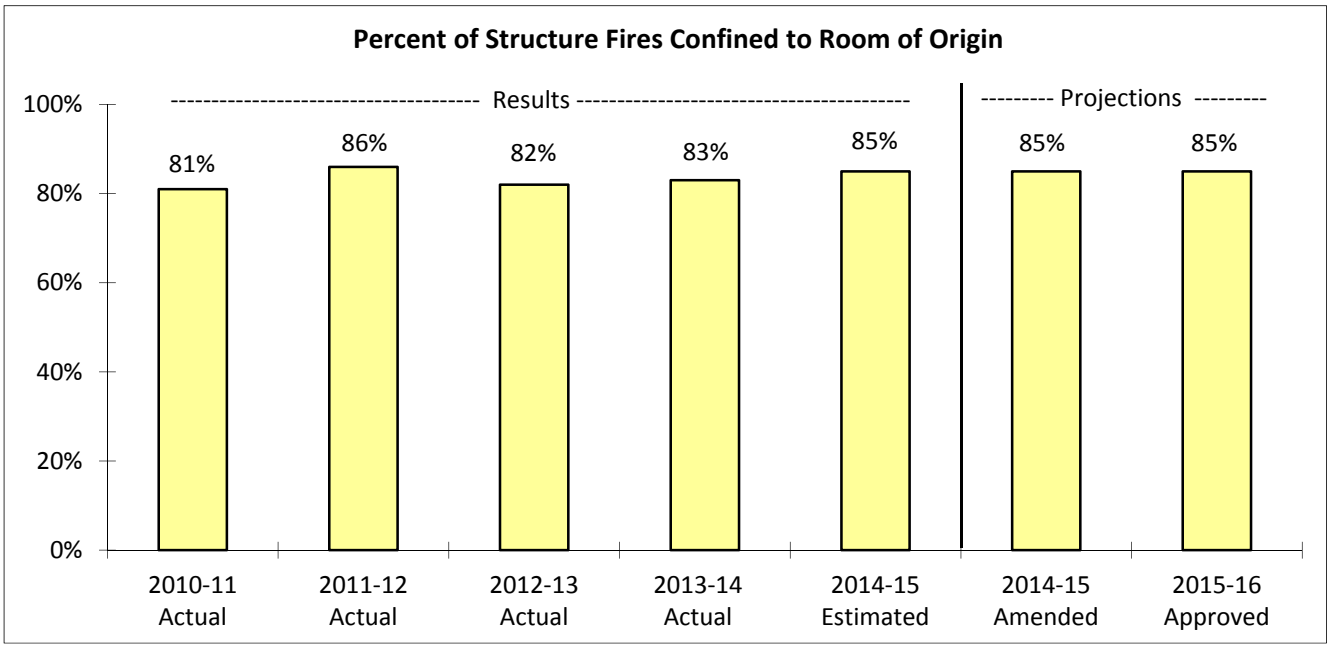
AFD has set a target of zero fire deaths, in line with Chief Kerr's Zero Fire Death initiative that began six years ago. In FY 2014-15, AFD has had four unintentional fire deaths so far, which is an increase from three unintentional fire deaths in FY 2013-14. Three of the fire deaths occurred in single-family homes and one occurred in a vehicle collision. In one of the residential fatalities, there were no working smoke alarms. Nationally, three out of five fire deaths occur in homes with no smoke alarms or no working smoke alarms present.



One Stop Shop

The FY 2015-16 Budget will continue to support the One Stop Shop with funding for Engineering and Inspection Services which plans to complete 34,680 inspections. This section performs many functions within the City's development process including fire protection systems plan reviews and inspections, fire and building code enforcement, land use review, and code development. Additionally, Engineering and Inspections coordinates permitting for builders, developers, and property owners and performs inspections at special events and public assemblies. The FY 2015-16 Budget includes nine months of funding for two new Engineer Graduate A positions and related one-time costs to address development-related plan review backlog. Nine months of funding for one new Administrative Specialist position to process Fire Protection System permits is also included. This program also gains 1.7 sworn positions and 1.4 civilian positions from Emergency Prevention to address backlog of building permit reviews.

Both Prevention (Engineering and Inspection Services) and Operations (Emergency Services) contribute to the percent of fires confined to the room of origin. Early detection devices, such as smoke alarms, improve notification to AFD, which in turn can help to confine the fire to the room of origin. In FY 2015-16, AFD anticipates the percent of structure fires confined to room of origin to be 85% and the percent of structure fires confined to room of origin for multi-family dwellings to be 90%.



Operations Support

The FY 2015-16 Budget provides funding for Operations Support, which includes Communications, Safety and Wellness, Education Services, Outreach, and Equipment and Vehicle Support. AFD continues to provide dispatch services to the City of Austin and Travis County. AFD will also continue to provide maintenance support on breathing air systems, rescue tools, and apparatus under the Operations Support program. In FY 2015-16, three sworn positions from Combat Operations are added to this program for the Employment and Education Services activity due to reorganization. One civilian position from Support Services is also added for the Employee Safety and Wellness activity.

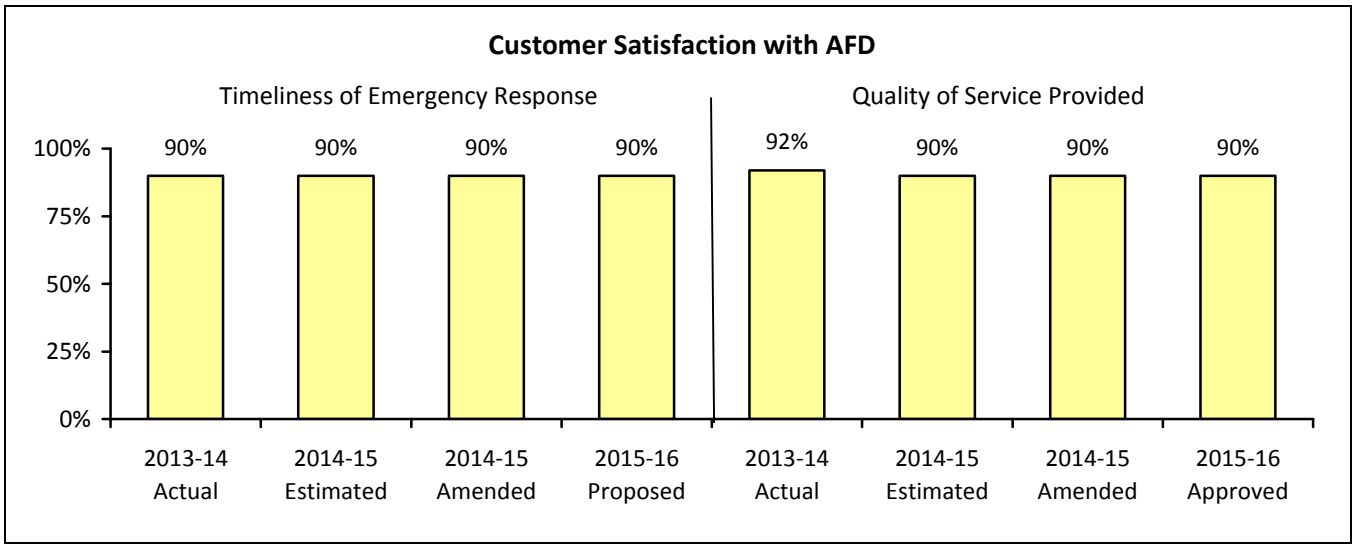
Within the Safety and Wellness Division, AFD aims to complete 1,400 medical exams in FY 2015-16, a slight decrease from the 1,560 medical exams performed anticipated in FY 2014-15. In FY 2014-15, A/TCEMS employees completed their medical exams through the Wellness Center. However, in FY 2015-16, A/TCEMS employees can now complete medical exams through outside agencies, thus reducing the number of medical exams completed by the Wellness division. Additionally, AFD anticipates completing 2,000 fitness interventions in FY 2015-16, a slight decrease from the current-year estimate of 2,150 fitness interventions in FY 2014-15. The additional cadets hired in FY 2014-15 resulted in an increase of fitness interventions.

Support Services

The Support Services Program includes Purchasing, Human Resources, Payroll, IT Support, Public Information, Facility Maintenance, Administration and Support, and Planning and Research. The FY 2015-16 Budget includes funding for one new Lieutenant position to replace the position assigned to FBI's Joint Terrorism Task Force. In addition, one sworn position from Operations Support and one sworn position from Emergency Prevention are added to the program while one civilian position is reallocated to Operations Support due to reorganization.

Customer Satisfaction

AFD remains committed to maintaining a high level of service delivery and professionalism when protecting and serving our citizens. As a result, customer satisfaction is a key performance indicator of how AFD is performing within the community. Within the last two years, AFD has been at or near 90% in terms of the quality of service provided and the timeliness of emergency responses. AFD anticipates remaining consistent at 90% for both measures.



Capital Outlay and Critical One-time

The FY 2015-16 Budget includes $1.2 million in one-time costs for CPR pucks for automated external defibrillators (AEDs), a backup medical stress EKG treadmill, year one of a three-year implementation plan to replace all Self Contained Breathing Apparatus (SCBA) packs and accessories, and equipment for the Shady Hollow fire station.

Other Revenue

AFD charges fees for services related to site inspections and reinspections, permitting, and out-of-district service requests. For FY 2015-16, AFD expects to generate a total of $2.8 million, a net revenue decrease of $0.1 million, or 4.0%, over the previous year. This is a conservative estimate based on the level of growth and construction projected within the city of Austin and a revision to anticipated revenue from site inspection fees.

Fire
Significant Changes

General Fund

Revenue Changes	Dollars
Decreased revenue due to a revision to anticipated revenue from site inspections fees.	($361,683)
Increased revenue due to anticipated growth in other licenses and permits and reinspection fees and due to the addition of one Administrative Specialist position to process Fire Protection System permits.	$181,662
Increased revenue due to an increase in Out of Service District fee paid by the City of Sunset Valley for fire protection.	$70,270

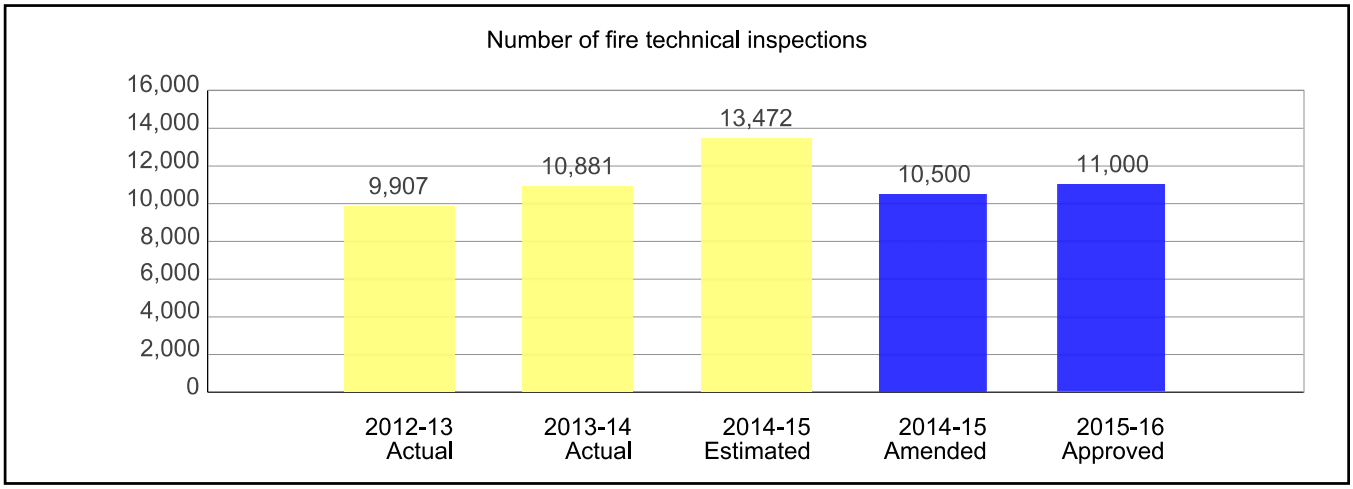
Expenditure Changes	FTEs	Dollars
Citywide Cost Drivers		
Additional funding to cover the cost of a 3% wage increase in FY 2015-16, to implement a Citywide market study, and to increase City contributions for health insurance by 12% for civilian employees.		$413,425
Additional funding to cover the cost of a 2.5% wage increase in FY 2015-16, to fund step pay related to service tenure, and to increase City contributions for health insurance by 12% for sworn employees.		$5,247,589
Additional funding for City administrative, technology, and personnel cost centers.		$1,571,520
Decrease in vehicle fuel due to lower fuel prices over the last two fiscal years.		($363,234)
Department Cost Drivers		
Annualize personnel costs related to adding 36 SAFER grant firefighter positions in FY 2014-15.		$903,971
Additional funding for bunker gear contract increase, Special Operations technical equipment sustainable, QlikView annual maintenance, COA printer replacement program, and one-time purchase of a new type of leather gloves.		$171,278
Increase civilian vacancy savings based on historical analysis of positions.		($74,824)
New Investments		
One Lieutenant position is added to replace position assigned to FBI's Joint Terrorism Task Force.	1.00	$132,828
Nine months of funding for two Engineer Graduate A positions and related one-time costs to address development-related plan review backlog.	2.00	$211,515
Nine months of funding for one Administrative Specialist position to process Fire Protection System permits.	1.00	$60,617
Six months of funding for one Lieutenant position for group home inspection.	1.00	$71,334
Four months of funding for four Lieutenants, four Fire Specialists, and eight Firefighters as well as facility rental costs for the Shady Hollow fire station.	16.00	$630,643

Fire
Budget Detail by Activity

Program: Emergency Prevention

Activity: Engineering and Inspection Services

The purpose of Engineering and Inspection Services is to ensure fire code compliance so Austin residents and visitors can live, work, and play in fire-safe environments.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	149,132	302,981	551,486	0	0
General Fund	2,132,190	2,837,979	2,903,866	3,185,923	2,833,063
Total Requirements	**$2,281,322**	**$3,140,959**	**$3,455,352**	**$3,185,923**	**$2,833,063**
Full-Time Equivalents					
General Fund					
Civilian	5.75	4.00	5.00	5.00	3.60
Sworn	9.25	15.85	15.35	15.35	13.65
Total FTEs	**15.00**	**19.85**	**20.35**	**20.35**	**17.25**
Performance Measures					
Actual number of inspections performed	29,602	32,619	33,879	34,000	34,680
Commercial/industrial fire risk indicator in Austin (annualized)	0.11	0.1	0.5	0.5	0.5
Number of maintenance inspections	New Meas	9,777	8,394	9,975	10,175
Percent of multi-family residential fires confined to room of origin	88	88	90	90	90
Percent of plans that are reviewed on time	43.6	44.9	60	60	60
Residential fire risk index for multi-family residences in Austin (annualized)	0.86	0.74	0.75	0.75	0.75
Number of fire technical inspections	**9,907**	**10,881**	**13,472**	**10,500**	**11,000**

Services

Inspections/code compliance; Coordination and support of in-service inspections by Operations units; Records management and performance reporting; Development services; Design review and design assistance; Inspections and testing services; Emergency response assistance; Coordination with other city departments for special event fire code and safety compliance; Public education on code requirements; Community relations; Special projects and assignments

Contact

Chris Swenson, Division Chief, 512-974-0311

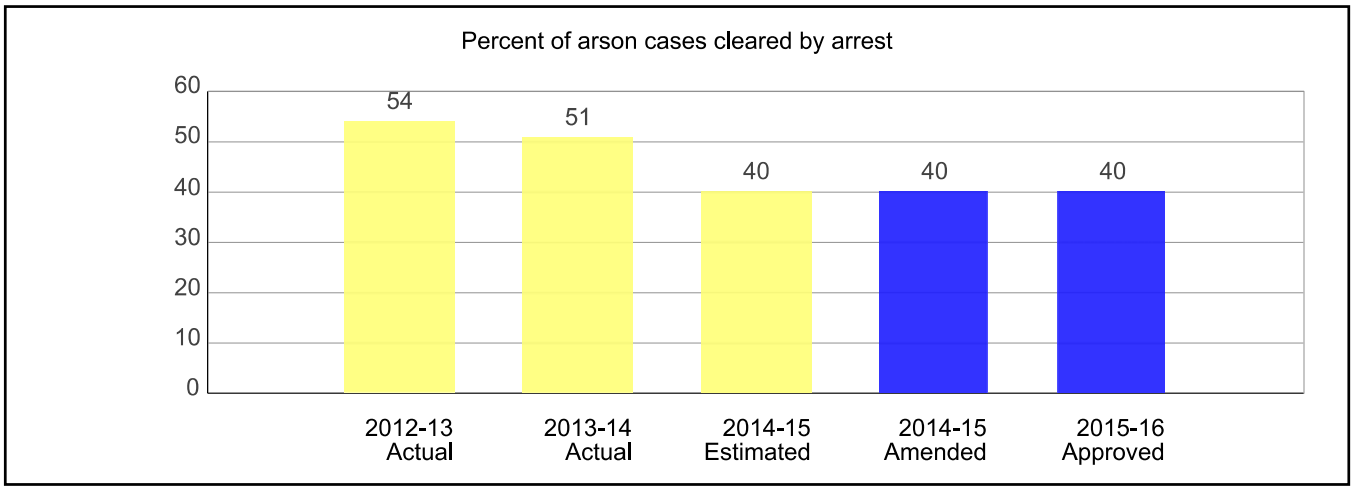
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Fire
Budget Detail by Activity

Program: Emergency Prevention

Activity: Investigations

The purpose of Investigations is to provide fire cause determination and to investigate arsons for AFD members, the judicial system and people in the Austin service area in order to prevent fires.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	2,267	2,283	670	0	0
General Fund	1,964,845	2,031,056	1,815,041	1,884,136	1,887,412
Total Requirements	**$1,967,112**	**$2,033,339**	**$1,815,711**	**$1,884,136**	**$1,887,412**
Full-Time Equivalents					
General Fund					
Civilian	1.00	1.00	1.00	1.00	1.00
Sworn	13.00	12.00	12.00	12.00	12.00
Total FTEs	**14.00**	**13.00**	**13.00**	**13.00**	**13.00**
Performance Measures					
Number of juvenile fire setters identified	70	60	60	85	85
Number of juvenile firesetter assessments completed	74	42	45	85	85
Total number of arson fires	164	129	150	160	160
Percent of arson cases cleared by arrest	**54**	**51**	**40**	**40**	**40**

Services

Incident investigations; arson abatement; Juvenile firesetter assessments; Records management; Legal liaison; Training

Contact

Chris Swenson, Division Chief, 512-974-0311

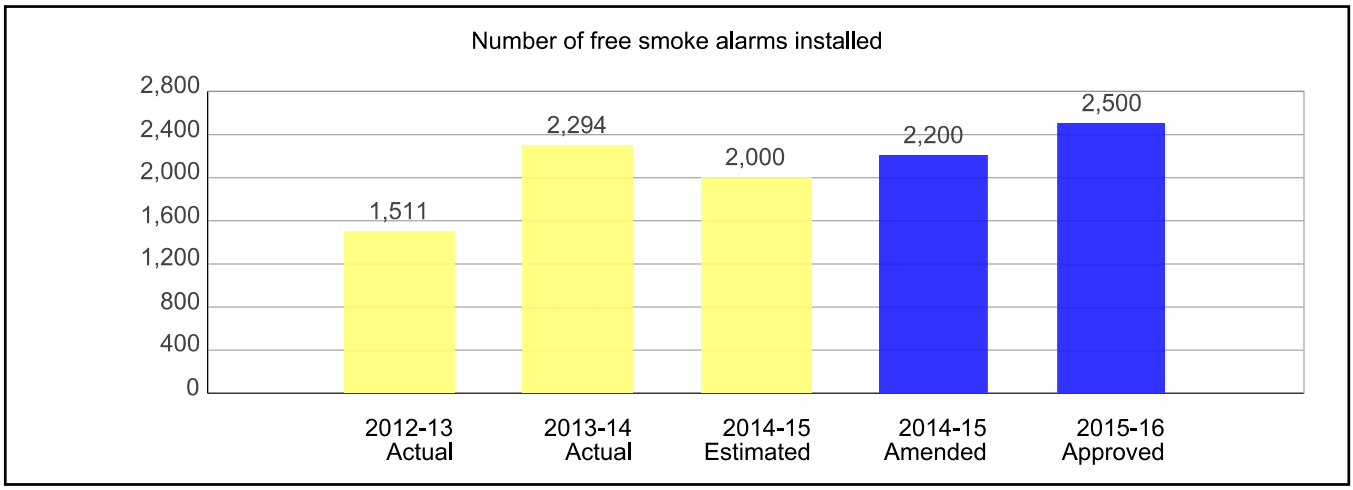
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Fire
Budget Detail by Activity

Program: Emergency Prevention

Activity: Outreach

The Outreach activity delivers innovative outreach efforts driven by community needs, engages our community in pursuit of life safety, fire prevention, and wildfire fuel mitigation.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
General Fund	1,869,429	3,192,839	2,269,834	2,652,781	2,623,949
Grants	202,080	0	0	0	0
Total Requirements	**$2,071,509**	**$3,192,839**	**$2,269,834**	**$2,652,781**	**$2,623,949**
Full-Time Equivalents					
General Fund					
Civilian	0.00	1.00	3.60	3.60	3.60
Sworn	3.50	9.00	10.00	10.00	9.00
Total FTEs	**3.50**	**10.00**	**13.60**	**13.60**	**12.60**
Performance Measures					
Number of apparatus requests filled	922	664	650	550	600
Number of community events coordinated	132	142	130	150	150
Number of public education events	88	97	90	200	100
Number of free smoke alarms installed	**1,511**	**2,294**	**2,000**	**2,200**	**2,500**

Services

Community Outreach; Public Education; School-based programs; Wildfire prevention and Fuel Mitigation

Contact

Matt Orta, Assistant Chief, 512-974-0135

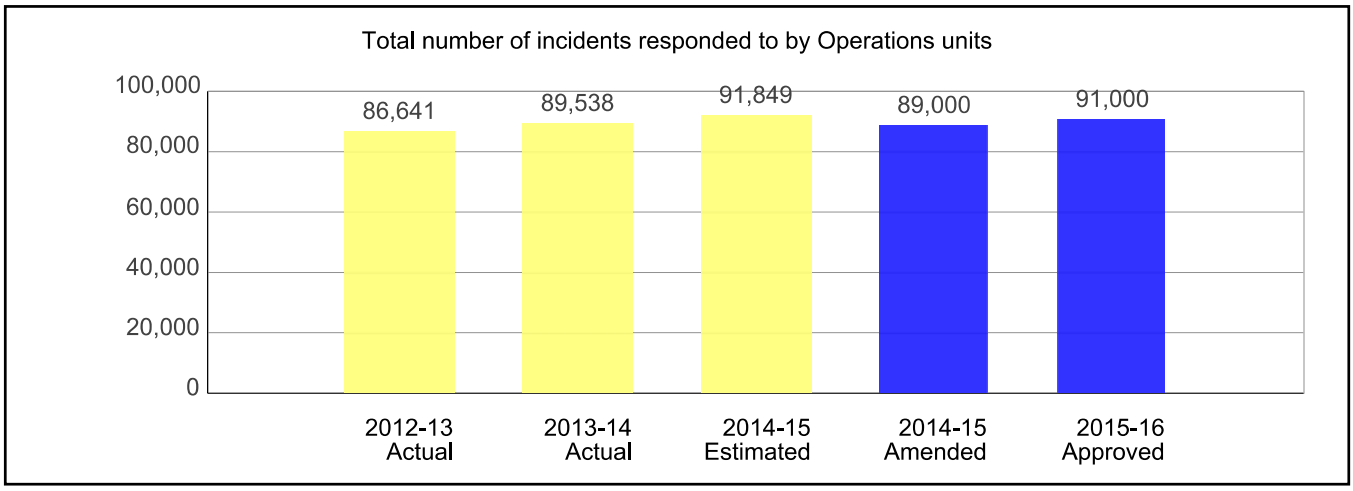
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Fire
Budget Detail by Activity

Program: Fire / Emergency Response

Activity: Combat Operations

The purpose of Combat Operations is to control and extinguish fires in the least possible amount of time with the least possible loss of life or property and to provide medical first response, rescue services, and hazardous materials response.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	6,025,879	5,606,996	5,530,436	5,090,885	5,196,327
General Fund	108,976,478	109,306,807	119,695,265	115,234,248	121,663,591
Grants	5,010,000	90,000	0	0	0
Total Requirements	**$120,012,357**	**$115,003,803**	**$125,225,701**	**$120,325,133**	**$126,859,918**
Full-Time Equivalents					
General Fund					
Civilian	64.00	63.00	60.00	60.00	60.00
Sworn	960.00	961.00	995.00	995.00	1,008.00
Grants	36.00	36.00	0.00	0.00	0.00
Total FTEs	**1,060.00**	**1,060.00**	**1,055.00**	**1,055.00**	**1,068.00**
Performance Measures					
Number of unintentional fire deaths occurring in structure fires	3	3	3	0	0
Percent of customers satisfied with the timeliness of AFD emergency response	89	90	90	90	90
Percent of total calls which are medical first responder calls	73	72	73	73	73
Percent of unit responses inside the City of Austin with an AFD unit response	New Meas	New Meas	98	98	98
Total number of incidents responded to by Operations units	86,641	89,538	91,849	89,000	91,000

Services

Fire Response; Medical first response; Search and rescue operations; Hazardous materials mitigation; In-service fire inspections; Home hazard assessments; Smoke alarm installations; Community Service Group; Community collection/distribution centers

Contact

Doug Fowler, Assistant Chief, 512-974-0130

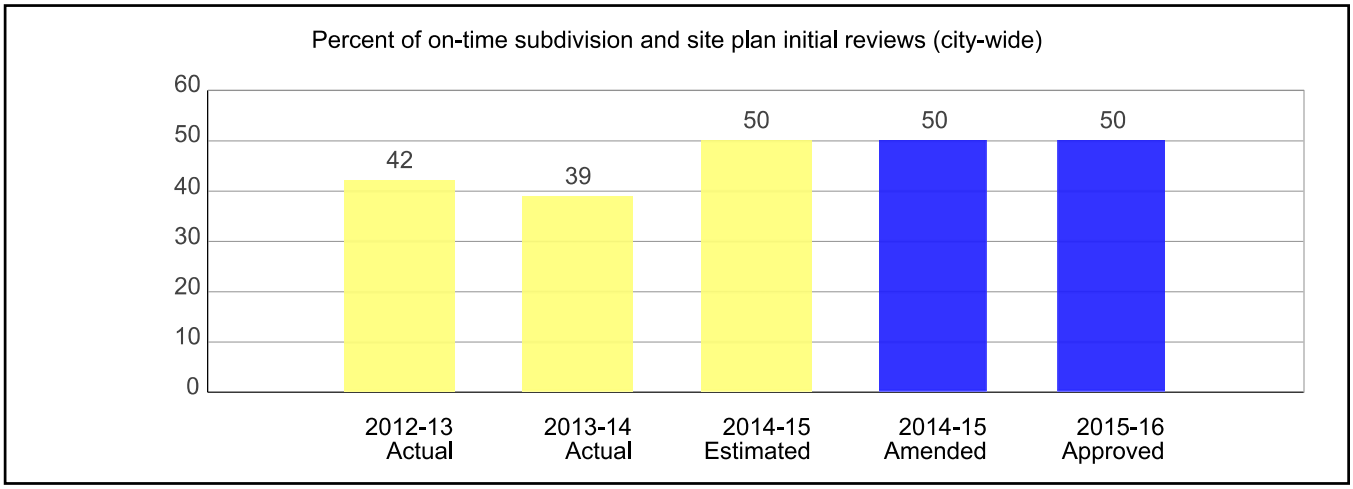
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Fire
Budget Detail by Activity

Program: One Stop Shop

Activity: Inspection, Review, and Support

The purpose of Inspection, Review, and Support is to provide development services and assistance to the city-wide, consolidated One Stop Shop so that the community can have an efficient and effective development process.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	66,357	240,704	294,247	0	0
General Fund	2,530,587	2,649,314	3,129,329	3,065,935	3,920,686
Total Requirements	**$2,596,944**	**$2,890,019**	**$3,423,576**	**$3,065,935**	**$3,920,686**
Full-Time Equivalents					
General Fund					
Civilian	9.25	11.00	11.00	11.00	15.40
Sworn	9.75	13.15	12.65	12.65	14.35
Total FTEs	**19.00**	**24.15**	**23.65**	**23.65**	**29.75**
Performance Measures					
Percent of initial commercial building plan reviews completed within Land Development Code mandated time of 21 days	43.6	23	35	35	35
Percent of on-time subdivision and site plan initial reviews (city-wide)	42	39	50	50	50

Services

Building inspections; Commercial building plan review; Land use review; HAZMAT permits

Contact

Dan McNabb, Division Manager, 512-974-2752

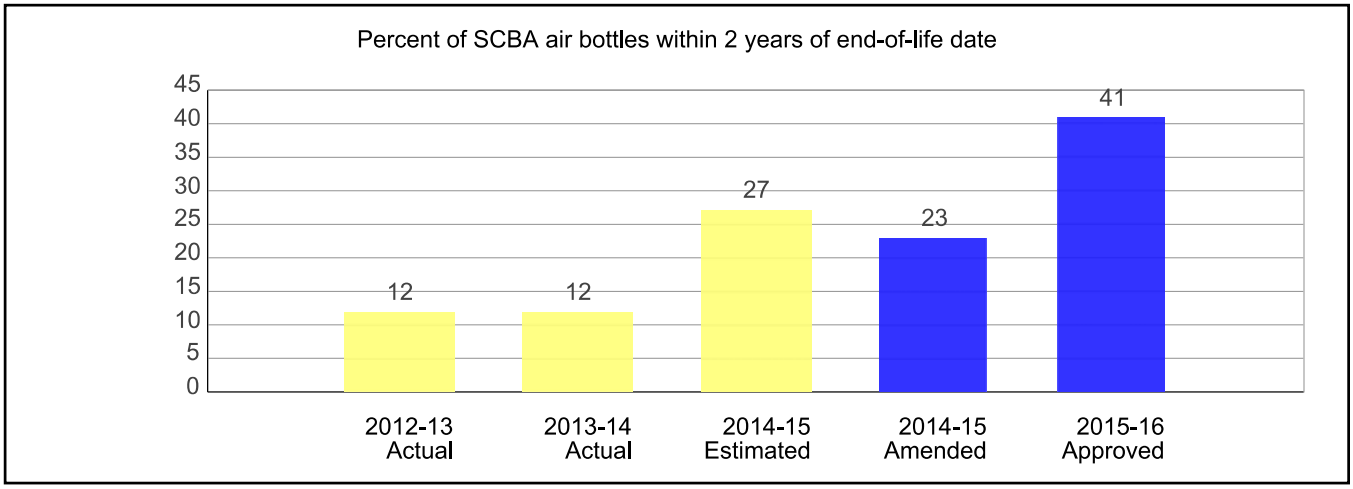
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Fire
Budget Detail by Activity

Program: Operations Support

Activity: Air, Equipment and Vehicle Support

The purpose of Air, Equipment, and Vehicle Support to provide quality breathing air systems, to procure and test rescue tools, fire hose, and other equipment; to provide equipment maintenance and support, and to serve as liaison with Fleet Services so that AFD firefighters can perform safe and effective emergency operations during fires, rescues, hazardous materials incidents, and training activities.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	0	5,090	0	0	0
General Fund	1,242,198	2,018,604	1,740,643	1,746,509	1,786,054
Total Requirements	**$1,242,198**	**$2,023,695**	**$1,740,643**	**$1,746,509**	**$1,786,054**
Full-Time Equivalents					
General Fund					
Civilian	5.00	5.00	7.00	7.00	7.00
Sworn	4.00	4.00	4.00	4.00	4.00
Total FTEs	**9.00**	**9.00**	**11.00**	**11.00**	**11.00**
Performance Measures					
Number of AFD airpacks and other breathing systems serviced	430	434	500	504	500
Number of airpack failures during emergency incidents per 100 airpacks	0	0	0	0	0
Percent of SCBA air bottles within 2 years of end-of-life date	12	12	27	23	41

Services

Emergency scene breathing air supply and support; Breathing air equipment repair and certification; Breathing air safety compliance; Liaison with Fleet for apparatus repair and preventive maintenance; Fire apparatus/equipment specification and procurement; Apparatus performance certifications; Fire equipment maintenance, supply, and distribution; Rescue tool repair and maintenance; Fire hose, nozzle, and appliance maintenance and testing; Maintenance support for air systems used by other City departments; Repair and maintenance of gas-powered lawn equipment

Contact

Andre Jordan , Division Chief , 512-974-0267

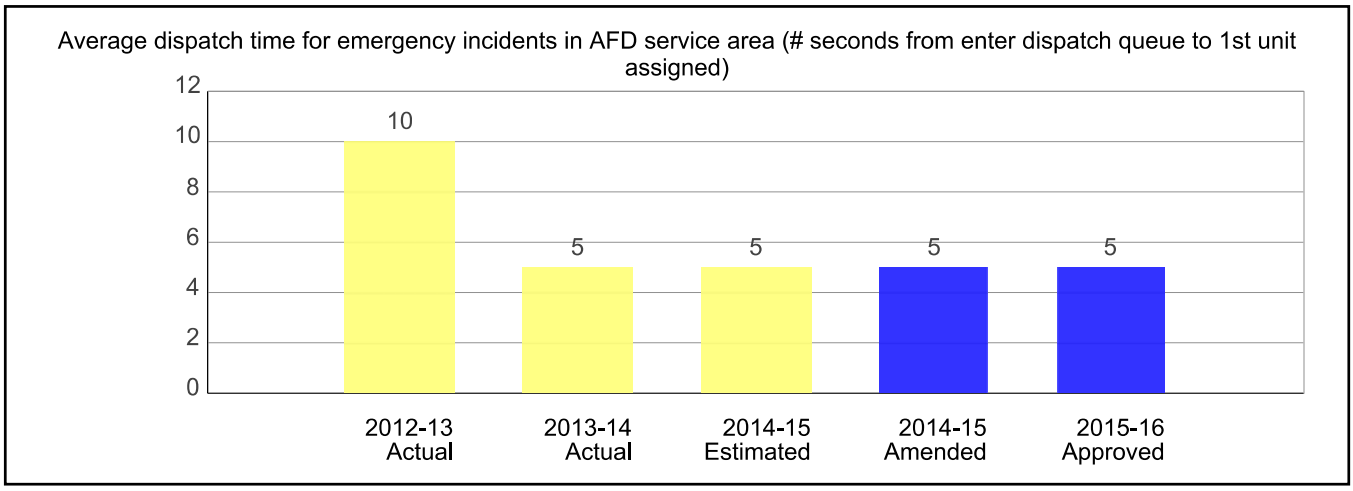
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Fire
Budget Detail by Activity

Program: Operations Support

Activity: Communications Section

The purpose of the Communications Section is to provide integrated communications systems and operations to all users and providers of Fire Department services to ensure requests for services are received and responded to quickly and accurately.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	513,444	239,626	629,738	393,708	505,873
General Fund	4,689,379	4,995,749	4,397,028	4,991,818	5,095,676
Total Requirements	**$5,202,823**	**$5,235,375**	**$5,026,766**	**$5,385,526**	**$5,601,549**
Full-Time Equivalents					
General Fund					
Civilian	1.00	1.00	1.00	1.00	1.00
Sworn	39.00	38.00	40.00	40.00	40.00
Total FTEs	**40.00**	**39.00**	**41.00**	**41.00**	**41.00**
Performance Measures					
AFD call-taking time for calls in AFD service area (# seconds from phone pickup to enter dispatch queue)	39	40	40	40	40
Average dispatch time for emergency incidents in AFD service area (# seconds from enter dispatch queue to 1st unit assigned)	10	5	5	5	5
Number of units dispatched	141,104	148,499	150,000	145,000	151,500
Percent of calls answered within 10 seconds	99	95	95	94	95
Total number of dispatcher calls for service processed	121,153	125,155	125,304	125,000	126,000

Services

Emergency dispatch services; Voice, CAD, data, and radio systems maintenance; Wired/wireless telecommunication systems; Regional emergency fire dispatch

Contact

Brian Tanzola, Assistant Chief, 512-974-0148

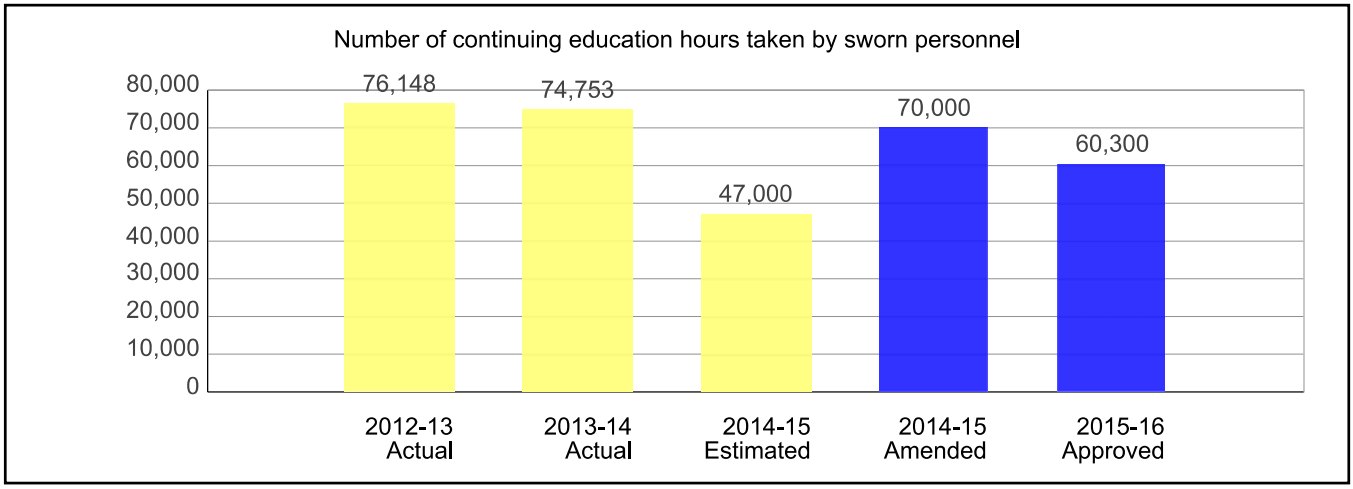
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Fire
Budget Detail by Activity

Program: Operations Support

Activity: Education Services

The purpose of Education Services is to train fire cadets at the Fire Academy; to provide training support and skills assessment for probationary firefighters; and to provide continuing education and professional development programs to AFD firefighters throughout their careers. This activity will also report the recruiting efforts to attract qualified and diverse candidates for Fire Cadets.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	11,525	9,305	161,935	5,000	5,000
General Fund	4,847,386	4,136,395	3,799,621	4,170,378	4,904,513
Total Requirements	**$4,858,911**	**$4,145,700**	**$3,961,556**	**$4,175,378**	**$4,909,513**
Full-Time Equivalents					
General Fund					
Civilian	4.00	1.00	2.40	2.40	2.40
Sworn	31.50	25.00	25.00	25.00	28.00
Total FTEs	**35.50**	**26.00**	**27.40**	**27.40**	**30.40**
Performance Measures					
Number of continuing education hours taken by sworn personnel	76,148	74,753	47,000	70,000	60,300
Percent of applicants from groups targeted for recruiting who take the entrance exam	58	0	40	40	40
Percent of cadets entering the Academy who graduate	95	0	95	95	95
Number of fire cadets graduated	96	0	35	85	72

Services

Cadet training; Firefighter and EMT Certification; Firefighter continuing education and professional development; recruit qualified and diverse candidates for the Fire Cadet positions with AFD; Coordinate and administer regional training programs

Contact

Richard Davis, Asstistant Chief, 512-974-0130

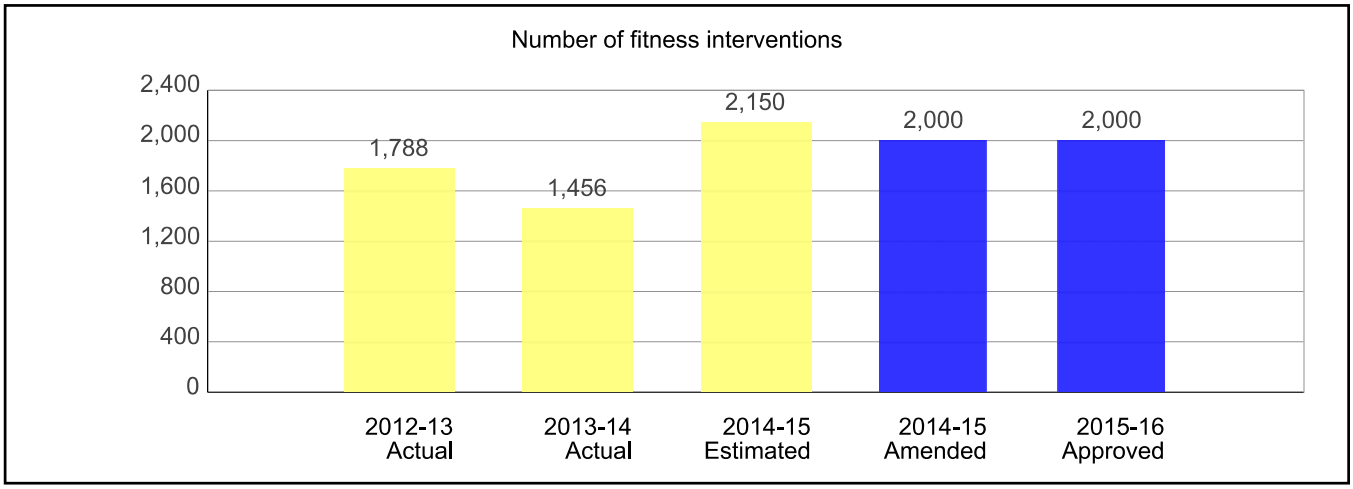
Bold Measure = Key Indicator

Fire
Budget Detail by Activity

Program: Operations Support

Activity: Employee Safety and Wellness

The purpose of Employee Safety and Wellness is to produce comprehensive safety and health programs in order to ensure that firefighters perform their duties in a safe working environment and to maintain a healthy, physically fit workforce equipped to handle the physical, mental and emotional demands of their work.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	27,260	31,602	24,631	31,634	31,634
General Fund	2,082,048	2,301,548	2,274,418	2,432,269	2,680,281
Grants	111,139	0	0	0	0
Total Requirements	**$2,220,447**	**$2,333,150**	**$2,299,049**	**$2,463,903**	**$2,711,915**
Full-Time Equivalents					
General Fund					
Civilian	7.00	8.00	7.00	7.00	8.00
Sworn	5.00	6.00	6.00	6.00	6.00
Total FTEs	**12.00**	**14.00**	**13.00**	**13.00**	**14.00**
Performance Measures					
Number of AFD personnel exposed to infectious diseases per 1,000 patients contacted	0.3	0.1	0.5	0.5	0.5
Number of fitness interventions	1,788	1,456	2,150	2,000	2,000
Number of incident related on-the-job injuries	62	69	60	60	60
Number of medical exams performed	1,110	1,432	1,560	1,600	1,400
Number of on-duty firefighter fatalities and life-threatening injuries	0	0	0	0	0

Services

Research and development of safety policies, equipment, and tactics; Fitness/cardiac risk assessment; Firefighter mandatory physicals; Personal Protective Equipment (PPE) specification development and testing; Counseling and behavioral health services; Accident Investigation; Safety Bulletins; Accident Reduction Strategies; Management/Union Safety and Health Committee; Vehicle Accident Review Board; Emergency Response; Fitness education; Joint Fitness Initiative physicals

Contact

Aaron Woolverton, Division Chief, 512-974-0147

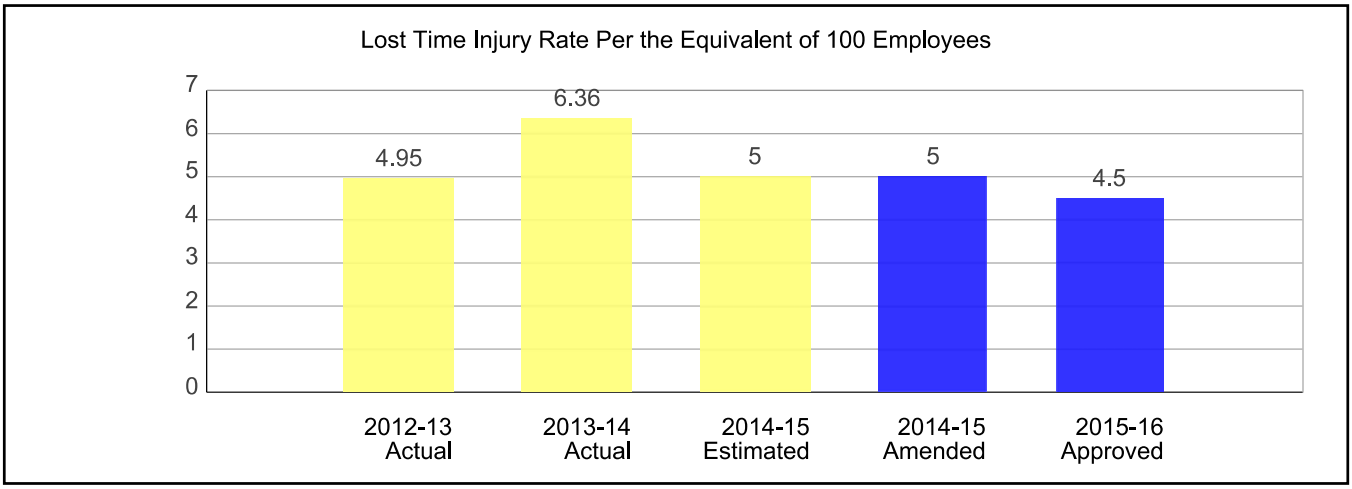
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Fire
Budget Detail by Activity

Program: Support Services

Activity: Departmental Support Services

The purpose of Departmental Support Services is to provide administrative and managerial support to the department in order to produce more effective services.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	52,335	95,616	116,506	44,249	44,249
General Fund	7,906,905	8,531,181	9,629,712	9,753,795	10,182,222
Total Requirements	**$7,959,240**	**$8,626,797**	**$9,746,218**	**$9,798,044**	**$10,226,471**
Full-Time Equivalents					
General Fund					
Civilian	42.00	48.00	56.00	56.00	55.00
Sworn	10.00	9.00	9.00	9.00	12.00
Total FTEs	**52.00**	**57.00**	**65.00**	**65.00**	**67.00**
Performance Measures					
Employee Turnover Rate	3.44	4.15	5	4	4.5
Lost Time Injury Rate Per the Equivalent of 100 Employees	4.95	6.36	5	5	4.5
Number of employee injuries	459	392	425	425	425
Percent of sworn positions fully staffed	91	94	88	92	92
Sick leave hours used per 1,000 hours	54.45	63.81	65	55	60

Services

Office of the Director; Strategic and business planning; Budget development; Financial monitoring; Labor-management relations; Collective bargaining contract administration; Business Technology support; Facilities Planning; Warehouse services; Human Resources; Payroll; Purchasing; Cadet employment processing; Planning and Research

Contact

Ronnelle Paulsen, Assistant Director, 512-974-5315

Bold Measure = Key Indicator

Fire
Budget Detail by Activity

Program:Transfers and Other Requirements

Activity: All Activities

The purpose of the Transfers and Other Requirements program is to account for transfers and other departmental requirements at the fund or agency level.

Graph Not Applicable

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
General Fund	495,138	500,455	16,693,685	17,230,650	17,689,052
Total Requirements	**$495,138**	**$500,455**	**$16,693,685**	**$17,230,650**	**$17,689,052**

Services

Citywide administrative and information technology support; Workers' compensation; Liability reserve; Accrued payroll

Contact

Ronnelle Paulsen, Assistant Director, 512-974-5315

Beginning in FY 2014-15, certain administrative and personnel cost centers have been allocated to individual departments. In prior years, these expenditures were budgeted for in aggregate at the General Fund level.

Fire: 2015-16

General Fund	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Emergency Prevention	**$5,966,464**	**$8,061,873**	**$6,988,741**	**$7,722,840**	**$7,344,424**
Engineering and Inspection Services	2,132,190	2,837,979	2,903,866	3,185,923	2,833,063
Investigations	1,964,845	2,031,056	1,815,041	1,884,136	1,887,412
Outreach	1,869,429	3,192,839	2,269,834	2,652,781	2,623,949
Fire / Emergency Response	**$108,976,478**	**$109,306,807**	**$119,695,265**	**$115,234,248**	**$121,663,591**
Combat Operations	108,976,478	109,306,807	119,695,265	115,234,248	121,663,591
One Stop Shop	**$2,530,587**	**$2,649,314**	**$3,129,329**	**$3,065,935**	**$3,920,686**
Inspection, Review, and Support	2,530,587	2,649,314	3,129,329	3,065,935	3,920,686
Operations Support	**$12,861,011**	**$13,452,296**	**$12,211,710**	**$13,340,974**	**$14,466,524**
Air, Equipment and Vehicle Support	1,242,198	2,018,604	1,740,643	1,746,509	1,786,054
Communications Section	4,689,379	4,995,749	4,397,028	4,991,818	5,095,676
Education Services	4,847,386	4,136,395	3,799,621	4,170,378	4,904,513
Employee Safety and Wellness	2,082,048	2,301,548	2,274,418	2,432,269	2,680,281
Support Services	**$7,906,905**	**$8,531,181**	**$9,629,712**	**$9,753,795**	**$10,182,222**
Departmental Support Services	7,906,905	8,531,181	9,629,712	9,753,795	10,182,222
Transfers and Other Requirements	**$495,138**	**$500,455**	**$16,693,685**	**$17,230,650**	**$17,689,052**
Other Requirements	495,138	4,894	904,295	1,441,260	1,097,936
Transfers	0	495,561	15,789,390	15,789,390	16,591,116
Total	**$138,736,583**	**$142,501,926**	**$168,348,442**	**$166,348,442**	**$175,266,499**
Full-Time Equivalents (FTEs)					
Emergency Prevention	**32.50**	**42.85**	**46.95**	**46.95**	**42.85**
Engineering and Inspection Services	15.00	19.85	20.35	20.35	17.25
Investigations	14.00	13.00	13.00	13.00	13.00
Outreach	3.50	10.00	13.60	13.60	12.60
Fire / Emergency Response	**1,024.00**	**1,024.00**	**1,055.00**	**1,055.00**	**1,068.00**
Combat Operations	1,024.00	1,024.00	1,055.00	1,055.00	1,068.00
One Stop Shop	**19.00**	**24.15**	**23.65**	**23.65**	**29.75**
Inspection, Review, and Support	19.00	24.15	23.65	23.65	29.75
Operations Support	**96.50**	**88.00**	**92.40**	**92.40**	**96.40**
Air, Equipment and Vehicle Support	9.00	9.00	11.00	11.00	11.00
Communications Section	40.00	39.00	41.00	41.00	41.00
Education Services	35.50	26.00	27.40	27.40	30.40
Employee Safety and Wellness	12.00	14.00	13.00	13.00	14.00
Support Services	**52.00**	**57.00**	**65.00**	**65.00**	**67.00**
Departmental Support Services	52.00	57.00	65.00	65.00	67.00
Total	**1,224.00**	**1,236.00**	**1,283.00**	**1,283.00**	**1,304.00**

Fire: 2015-16

Grants

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Emergency Prevention	**$202,080**	**$0**	**$0**	**$0**	**$0**
Outreach	202,080	0	0	0	0
Fire / Emergency Response	**$5,010,000**	**$90,000**	**$0**	**$0**	**$0**
Combat Operations	5,010,000	90,000	0	0	0
Operations Support	**$111,139**	**$0**	**$0**	**$0**	**$0**
Employee Safety and Wellness	111,139	0	0	0	0
Total	**$5,323,219**	**$90,000**	**$0**	**$0**	**$0**
Full-Time Equivalents (FTEs)					
Fire / Emergency Response	**36.00**	**36.00**	**0.00**	**0.00**	**0.00**
Combat Operations	36.00	36.00	0.00	0.00	0.00
Total	**36.00**	**36.00**	**0.00**	**0.00**	**0.00**

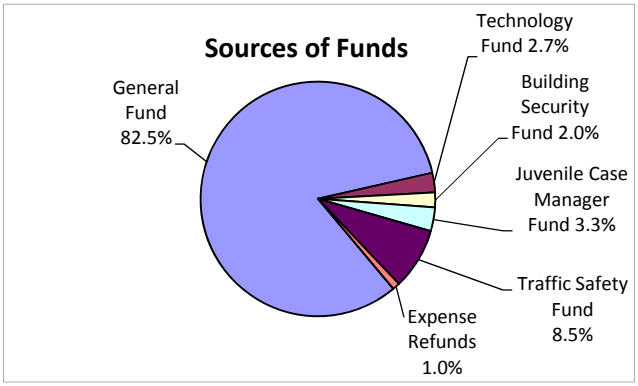
Fire: 2015-16

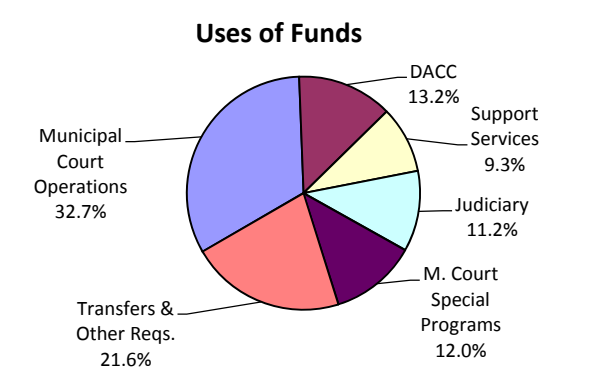
Expense Refunds

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Emergency Prevention	**$151,400**	**$305,263**	**$552,156**	**$0**	**$0**
Engineering and Inspection Services	149,132	302,981	551,486	0	0
Investigations	2,267	2,283	670	0	0
Fire / Emergency Response	**$6,025,879**	**$5,606,996**	**$5,530,436**	**$5,090,885**	**$5,196,327**
Combat Operations	6,025,879	5,606,996	5,530,436	5,090,885	5,196,327
One Stop Shop	**$66,357**	**$240,704**	**$294,247**	**$0**	**$0**
Inspection, Review, and Support	66,357	240,704	294,247	0	0
Operations Support	**$552,230**	**$285,623**	**$816,304**	**$430,342**	**$542,507**
Air, Equipment and Vehicle Support	0	5,090	0	0	0
Communications Section	513,444	239,626	629,738	393,708	505,873
Education Services	11,525	9,305	161,935	5,000	5,000
Employee Safety and Wellness	27,260	31,602	24,631	31,634	31,634
Support Services	**$52,335**	**$95,616**	**$116,506**	**$44,249**	**$44,249**
Departmental Support Services	52,335	95,616	116,506	44,249	44,249
Total	**$6,848,200**	**$6,534,203**	**$7,309,649**	**$5,565,476**	**$5,783,083**


CITY OF AUSTIN
FOUNDED 1839

Municipal Court





Budget Overview

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
General Fund					
Revenue	$16,423,323	$16,556,172	$16,251,827	$16,019,342	$16,251,827
Requirements	$13,889,417	$14,815,065	$19,220,647	$19,676,847	$21,086,564
Full-Time Equivalents (FTEs)	164.25	165.75	166.75	166.75	167.75
Municipal Court Juvenile Case Fund Manager Fund					
Revenue	$508,198	$596,590	$532,518	$586,358	$644,975
Requirements	$451,901	$669,137	$809,120	$813,003	$941,157
Full-Time Equivalents (FTEs)	9.00	9.00	9.00	9.00	9.00
Municipal Court Traffic Safety Fund					
Revenue	$586,332	$790,889	$685,713	$1,664,566	$1,664,566
Requirements	$659,667	$829,518	$686,112	$1,664,566	$1,664,566
Full-Time Equivalents (FTEs)	2.00	2.00	1.00	1.00	1.00
Municipal Court Technology Fund					
Revenue	$510,252	$524,469	$534,098	$478,847	$534,098
Requirements	$571,217	$520,152	$539,199	$619,588	$650,269
Municipal Court Building Security Fund					
Revenue	$381,725	$392,775	$400,499	$357,772	$400,499
Requirements	$321,654	$371,149	$398,617	$398,617	$398,617
Expense Refunds	$186,691	$253,855	$200,125	$183,129	$196,005
Grants					
Full-Time Equivalents (FTEs)	2.00	2.00	2.00	2.00	2.00
Total Budget	$16,080,547	$17,458,876	$21,853,820	$23,355,750	$24,937,178

In addition to the amount shown above, the FY 2015-16 Budget also includes $20,000 for capital, critical one-time costs, and short-term funding needs.

Beginning in FY 2014-15, certain administrative and personnel cost centers have been allocated to individual departments. In prior years, these expenditures were budgeted for in aggregate at the General Fund Level.

Municipal Court
Organization by Program and Activity for 2016

Court Judiciary

- Central Booking
- Municipal Court Services

Downtown Austin Community Court

- Community Service Restitution
- Court Operations
- Rehabilitation Services

Municipal Court Operations

- Caseflow Management
- Central Booking Support
- Civil Parking Administration
- Collection Services
- Customer Services

Municipal Court Special Programs

- Civil Red Light Administration
- Court Technology
- Security Services
- Youth Case Management

Support Services

- Departmental Support Services

Transfers and Other Requirements

- Other Requirements
- Transfers

Municipal Court
Mission and Goals for 2016

Mission

To provide fair, efficient, and accountable service to the public by impartially administering justice so that the quality of life is enhanced.

Goals

Provide Exceptional Customer Service

- Meet or exceed 88% customer satisfaction as indicated by the City's Citizen Survey by enhancing online services.

Provide Effective and Impartial Administration of Justice

- Achieve a cases terminated versus cases filed rate of 100% or better by alternative collection techniques.

Promote Organizational Health

- Exceed 87% of employees completing minimum training requirements by providing more training opportunities in-house and with the Texas Municipal Court Education Center.

Improve the Quality of Life in DACC jurisdictional areas

- Achieve a goal of 65% of frequent offenders who complete rehabilitative recommendations.
- Continue efforts to achieve a goal of 67% completion of court-mandated community service restitution hours assigned to offenders.
- Complete 15,000,000 square feet of community service activities throughout the City of Austin, including graffiti abatement, abatement of code violations and litter pick-up.

Municipal Court

Message from the Director

The Municipal Court and the Downtown Austin Community Court constitute the judicial branch of the City of Austin municipal government. They provide all magistration services for the Travis County jail and handle class 'C' misdemeanor cases filed by a number of City departments, Austin Independent School District, and the Texas Alcoholic Beverage Commission. Cases that are filed in these courts include: traffic, city ordinance, state code, parking, and red light camera violations.

Municipal Court's vision is to be the most effective, efficient, and impartial municipal court in Texas. It, along with the City's aspiration to be the best-managed city in the country, has created an environment of innovation and continuous improvement to address current and upcoming challenges. The courts provide a number of options other than fine payment for defendants to address their cases such as driving safety, deferred disposition (probation) for motor vehicles and bicycles, payment plans, and community service. For those pleading "not guilty", jury or judge trials are arranged. A Teen Court program is another option for juveniles.

Court has achieved several successes in FY 2014-15:

- Migrated the Downtown Austin Community Court to the current case management system;
- Implemented new electronic processes to request jail credit, public information, and to check the validity of community service documentation;
- Updated Court's website for easier navigation;
- Added a new, more reliable skip-tracing tool to locate people with delinquent cases;
- Completed the Statement of Work for Court's new case management system; and
- Worked with Prosecutors of the Law Department to pilot a "walk-in" process.

In FY 2014-15 the court has identified the following areas on which to concentrate over the next couple of years:

- Design, construction and relocation to a new main courthouse;
- Service efficiencies that are economical in the long run but require up-front resources, whether time, money or both, and a number of inter-departmental or outside entity projects or programs that will require Court resources;
- Refocus on the handling of repeat offenders at DACC who require extensive resources; and
- Technological upgrades or replacements will be needed for the telephone system and case management computer program. The telephone system is not customer- or service-friendly, and Municipal Court has been notified that its current case management system will only be supported for another two to three years.

Austin Municipal Court will continue pursuing innovative ideas to encourage defendants to resolve their cases in a timely and efficient manner. Court will continue to emphasize exceptional customer service to include further online enhancements, working with other departments on e-citations and working with the Communications and Technology Management Department to prepare for an upgrade to the case management system. We will prepare for the future relocation to a new building, which will allow for adequate customer service areas, courtrooms, staffing, and parking. Austin Municipal Court remains committed to improving business decisions and focusing on the goals, objectives, and culture of Austin being the "Best Managed City."



Yolanda McKnight
Acting Clerk of the Municipal Court

Municipal Court

Message from the Director – Downtown Austin Community Court

The Downtown Austin Community Court (DACC) works collaboratively to address the quality of life issues of all residents in the downtown Austin community through the swift, creative sentencing of public order offenders. In FY 2008-09, DACC identified a group of individuals designated as Frequent Offenders. A Frequent Offender is defined as an individual who has had 25 or more legal cases with the court and has had at least one active case in the last two years. To engage these offenders, DACC implemented an intensive case management program focused on providing wraparound services in collaboration with community stakeholders such as the Ending Community Homelessness Coalition (ECHO), Austin Travis County Integral Care, Caritas, Foundation Communities, the City of Austin's Health and Human Services Department, Front Steps, A New Entry, and Planned Living Assistance Network of Central Texas (PLANCTX).

In alignment with the City's continued efforts to secure additional Permanent Supportive Housing (PSH) for individuals with the highest needs, and through partnerships along with the ongoing internal development and enhancement of a continuum of wraparound services, the Department has been successful in reducing the number of cases acquired by Frequent Offenders who are actively engaged in case management. Also, since January 2012, DACC has housed a total of 102 formerly homeless and chronically homeless individuals in PSH and Market-Rate Housing utilizing the above-mentioned PSH partnership and an Emergency Solutions Grant collaboration with the City's Health and Human Services Department.



The FY 2015-16 Budget addresses the ever-increasing needs of Frequent Offenders and other homeless individuals who are dealing with physical health, mental health and substance abuse issues, many of whom also have extensive criminal histories. Support service enhancements to our intensive case management program have allowed DACC to continue its goals for stabilizing and housing formerly homeless individuals as well as addressing the needs of people that are or may become Frequent Offenders if the court does not continue to proactively engage them in the community before they are arrested or cited.

Furthermore, in an effort to continue maximizing its ability to provide comprehensive services to the court's homeless and priority populations, DACC began managing its own social service contracts in FY 2014-15. The ability to manage social service contracts in-house has allowed DACC to develop a robust array of services available to homeless individuals, in turn allowing homeless clients to enter the service continuum at any given point. The overarching goal for developing a comprehensive approach is to intensively support individuals by linking them to wraparound services that include substance abuse treatment, peer to peer support, on-call case management, and temporary housing while the individual is working toward housing readiness.

In conclusion, the Downtown Austin Community Court will continue working toward its goal of becoming the Best Managed Community Court in the nation by fulfilling its mission to collaboratively address the needs of all residents in downtown Austin and surrounding communities. The court will continue striving towards success by intensively serving and stabilizing repeat offenders and homeless individuals through the enhancement of a robust rehabilitation and intensive case management program, and by working closely with stakeholders to improve the safety and quality of life for defendants, the community, and the citizens of Austin alike.

Peter Valdez
Court Administrator, Downtown Austin Community Court

Budget Highlights

The Municipal Court is organized into five programs, Judiciary, Downtown Austin Community Court (DACC), Municipal Court Operations, Support Services, and Municipal Court Special Programs. The Special Programs include the Building Security Fund, Juvenile Case Manager Fund, Technology Fund, and Traffic Safety Fund.

The Court anticipates General Fund revenue, which includes all fines along with some costs and fees, to increase slightly over the current fiscal year for a total of $16.3 million. The increase in revenue is mostly attributable to the service fee received from the State for cases filed at the Municipal Court. General Fund expenditures are increasing by 7.3% over the current fiscal year for a total of $21.1 million. Budgetary requirements include salary increases associated with wage adjustments, anticipated changes in the City's contribution for health insurance, an increase in the City's contribution to retirement benefits and miscellaneous operating requirements. The budget also includes $4.6 million in support costs for information technology, administrative support, workers' compensation, and liability reserve, which will be transferred to applicable departments during the year.

Judiciary

The Judiciary Program is comprised of a Presiding Judge, 8 full-time Associate Judges and 12 Substitute Judges who work on an "as needed" basis. There are also 3 full time equivalents (FTEs) providing clerical support. Judges preside over scheduled appearance and trial dockets as well as provide magistration at the Travis County jail on a 24/7 basis. Over 60,000 cases are set on appearance dockets annually and 14,000 are set on trial dockets. Approximately 30,000 cases are seen on a "walk-in" basis annually. An estimated 81,000 Class 'C' misdemeanors, higher charge and search warrants will be issued in FY 2015-16.

Downtown Austin Community Court (DACC)

The Downtown Austin Community Court (DACC) provides offenders with the means and encouragement to address their criminal behavior through rehabilitation and community service restitution for the harm caused to the community. DACC concentrates on public nuisance/public order/quality of life violations and, when implemented in the fall of 1999, was originally designed to process 5,000 cases per year. In FY 2015-16, DACC anticipates a total of 100,000 cases docketed.

The Court has continued its efforts in engaging repeat/frequent offenders who require linkages to intensive case management services, rehabilitation services, and housing. The Community Court serves four tiers of offenders. Tier 1 consists of frequent offenders who have had more than 25 cases with at least one active case in the last two years; Tier 2 consists of individuals with 15-24 cases who are positioned to become frequent offenders without appropriate intervention; Tier 3 consists of individuals with 2-14 cases; and Tier 4 consists of one-time offenders.

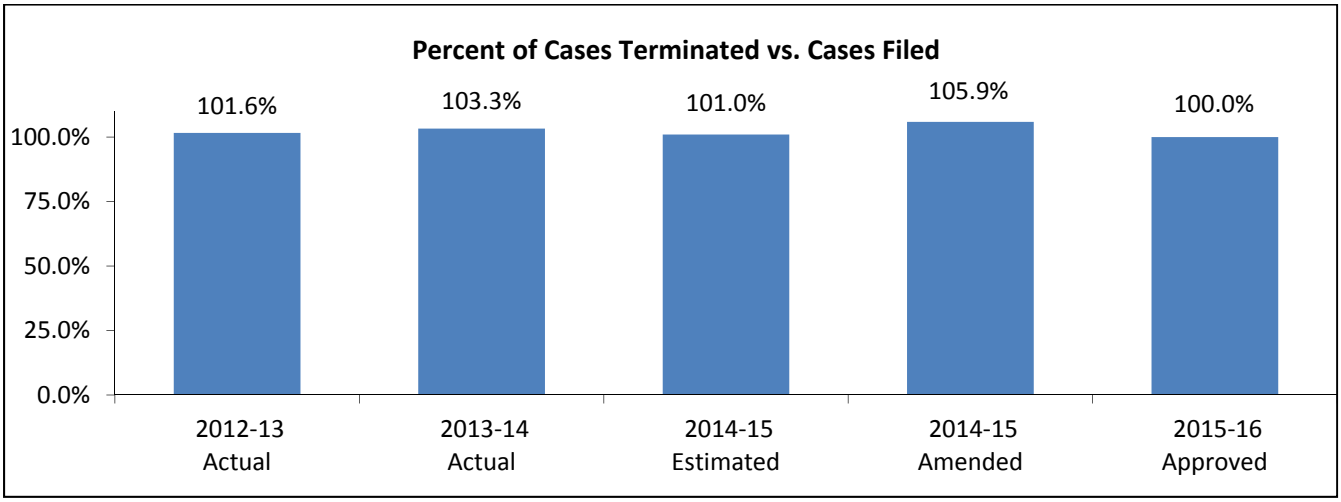
DACC's FY 2015-16 Budget includes an additional $150,000 in contract funding for the Road to Recovery program, which currently provides 90 days of residential treatment and 90 days of intensive aftercare treatment to 28 DACC clients annually. The additional funding will help enhance the treatment services provided by Road to Recovery and it will also increase the number of clients who can be served annually, as the available bed count will increase from 28 to 40. DACC's FY 2015-16 Budget also includes funding for an additional Case Manager position who will be designated as the full-time on-call/triage case manager, which will allow the remaining case management staff to focus solely on providing wrap-around intensive case management services to the individuals assigned to them.

Municipal Court Operations

More than 100 FTEs are assigned to the Municipal Court Operations program to provide customer services, administration of civil cases, courtroom support, warrant processing, magistrate support, collection services, and updating case files. Court anticipates that in FY 2015-16 over 360,000 new cases will be filed, 195,000 customers will be seen at the front counters to handle their cases, 210,000 customers will be serviced via the internet, 290,000 phone calls will be taken and 160,000 pieces of mail will be processed. Personnel also perform data entry, accept motions and bonds, set up time payment plans, process requests for jail credit, set cases on dockets, conduct parking and red light camera hearings, monitor and update case files and prepare warrants for judicial consideration along with numerous other daily duties. $31.3 million is projected to be collected for the City's General Fund, special purpose funds, Austin Independent School District (AISD) and the State.

In FY 2015-16, one position is reallocated to Support Services to handle increasing workload in training and test-monitoring assigned to the Human Resources unit.

Percent of Cases Terminated vs. Cases Filed compares the total number of cases from current and prior years that have been terminated to the total number of cases filed within the current fiscal year in Municipal Court. The chart below illustrates that this percentage has been exceeding 100% as a result of Court's ability to process and collect older and newer cases more efficiently. A redesigned website, enhanced online services, innovative collection processes, and the implementation of additional automated telephone call out messages to remind customers of appearance and payment due dates have had a positive effect on the number of cases terminated.



Municipal Court Special Programs

The Austin Municipal Court has four special purpose funds: Court Building Security Fund, Court Technology Fund, Juvenile Case Manager Fund, and the Traffic Safety Fund. Revenue in each fund is obtained by collecting court costs upon conviction or deferred sentencing of Class 'C' misdemeanor cases. There are no significant changes in revenue. The other program expenses remain relatively unchanged but of note there are continued savings in the Technology Fund for a new case management system that will be needed in the future.

Municipal Court Building Security Fund

The Municipal Court Building Security Fund was created in FY 1995-96 to provide funding for courthouse security. Revenue is derived from a $3 security fee authorized under Article 102.017 of the Code of Criminal Procedure paid by a defendant convicted of an offense or receiving deferred disposition. Revenue collected is directly related to the number of convictions and deferred dispositions that result with compliance in Class 'C' misdemeanor cases filed. Use of the funds collected is limited to security personnel, security enhancements and training.

Municipal Court Technology Fund

The Municipal Court Technology Fund was created in FY 1998-99 to provide funding to enhance court technology. Revenue is derived from a $4 technology fee authorized under Article 102.0172 of the Code of Criminal Procedure paid by a defendant convicted of a misdemeanor offense or receiving deferred disposition. Revenue collected is directly related to the number of convictions and deferrals resulting from Class 'C' misdemeanor charges. The primary requirement of the fund is to finance the purchase and maintenance of technological enhancements for municipal courts. Use of the funds collected is limited to court technology. During FY 2015-16 funds will be used for projects within the Municipal Court Technology Plan. Savings are maintained in the fund for a new case management system that will be needed in the future.

Municipal Court Juvenile Case Manager Fund

Authorized by the City Council in FY 2006-07 as a result of legislation passed in 2005, the Juvenile Case Manager Fund was created to provide for the administration of juvenile dockets and to assist with the provision of alternative sentencing for youth. The case manager program is designed to hold youth offenders accountable for their actions and enhance public

safety. Revenue is derived from a $4 fee authorized under Article 102.0174 of the Code of Criminal Procedure paid by defendants convicted of fine-only misdemeanors or receiving a deferred disposition of a criminal offense. Legislation in 2011 expanded permitted use of the fund for salary, benefits, and supplies for juvenile case managers. In 2013 legislation was passed that amended Article 102.015, Court Cost: Truancy Prevention and Diversion Fund, which established an additional $2 court cost paid by a defendant convicted in municipal or justice court of an offense other than an offense relating to a pedestrian or parking of a motor vehicle. 50% of the funds collected are submitted to the State and 50% is retained by the City for the purpose of administering the Juvenile Case Manager program. There are 9.0 full-time positions in this fund.

Municipal Court Traffic Safety Fund

In FY 2006-07, the City Council created the Civil Red Light Administration Program and the Municipal Court Traffic Safety Fund as authorized by the 80th Texas Legislature. Currently there are 10 cameras operational at key intersections across the city. The City's portion of the revenue from the $75 penalty for each violation (as well as a $25 late fee for violations not paid within 30 days) may be used to fund traffic safety programs. State law requires half of the net revenue generated by a Red Light Camera Program be sent to the state. The City's share of net revenue can be used only to fund traffic safety programs, including pedestrian safety and public safety programs, intersection improvements and traffic enforcement. There is 1.0 full-time position in this fund.

Municipal Court
Significant Changes

General Fund

Revenue Changes	Dollars
Increased revenue from penalties associated with traffic fines, warrant fees, deferral fees, special expense fees, service fees, misdemeanors, City Ordinance fines, and other miscellaneous revenue.	$232,485

Expenditure Changes	FTEs	Dollars
Citywide Cost Drivers		
Additional funding to cover the cost of a 3% wage increase in FY 2015-16, to implement a Citywide market study, and to increase City Contributions for health insurance by 12%.		$580,492
Additional funding for administrative, technology, and personnel cost centers.		$584,344
New Investments		
Nine months of funding for a Case Manager for DACC to handle increased workload.	1.00	$62,221
Increase contract funding for the Road to Recovery program to help enhance clinical counseling services and support services to the repeat offender population.		$150,000

Municipal Court Juvenile Case Manager Fund

Revenue Changes	Dollars
Increased revenue from Truancy Prevention and Diversion Fund for which 50% of the funds collected are submitted to the state and 50% retained by the City for the purpose of administering the Juvenile Case Manager program.	$112,431
Decreased revenue from other fines due to new procedures implemented by AISD that require schools to offer more interventions before a citation was issued, which decreased the number of filings.	($52,268)

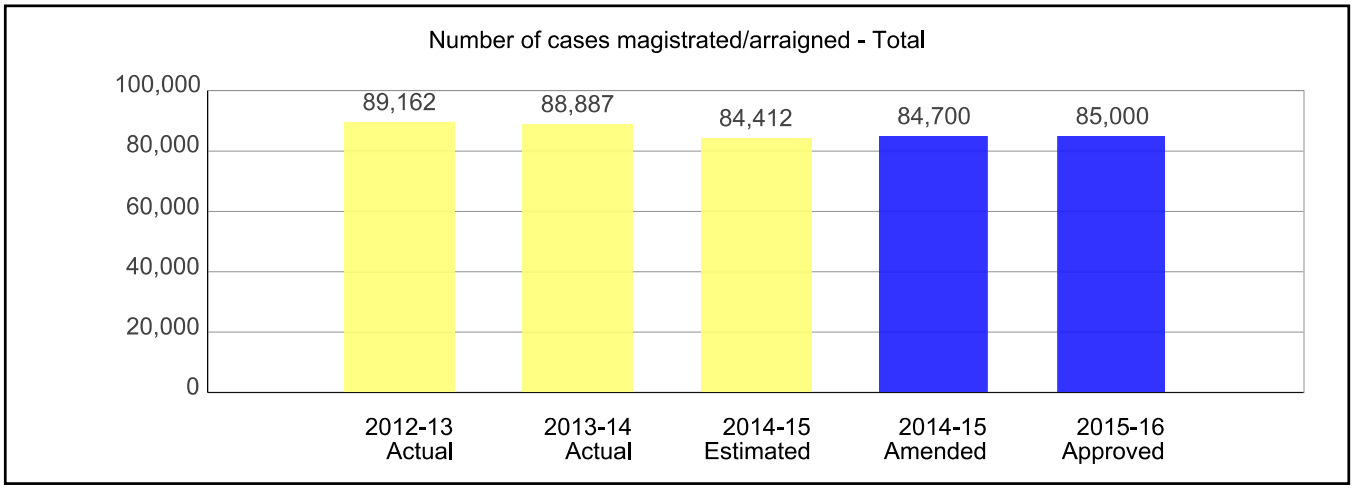
Expenditure Changes	FTEs	Dollars
Citywide Cost Drivers		
Additional funding to cover the cost of a 3% wage increase in FY 2015-16, to implement a Citywide market study, and to increase City Contributions for health insurance by 12%.		$28,897
Department Cost Drivers		
Backcharge of personnel costs, parking costs, and other miscellaneous costs related to the administration of the program.		$99,257

Municipal Court
Budget Detail by Activity

Program: Court Judiciary

Activity: Central Booking

The purpose of Central Booking is to provide magistration/arraignment services for arrestees in Travis County.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
General Fund	1,092,310	1,135,064	999,658	1,165,386	1,209,083
Total Requirements	**$1,092,310**	**$1,135,064**	**$999,658**	**$1,165,386**	**$1,209,083**
Full-Time Equivalents					
General Fund					
Civilian	3.00	3.00	3.00	3.00	3.00
Total FTEs	**3.00**	**3.00**	**3.00**	**3.00**	**3.00**
Performance Measures					
Number of cases magistrated/arraigned - Total	89,162	88,887	84,412	84,700	85,000
Number of Class C misdemeanor cases magistrated/arraigned	25,131	24,939	23,550	23,700	23,600
Number of emergency protective orders issued	1,881	1,666	1,722	1,500	1,872
Number of higher charges magistrated/arraigned	64,031	63,948	60,870	61,000	61,200

Services

Perform all magistration duties to include: consider personal bonds; evaluate requests for and issue Emergency Protection Orders; conduct magistration of higher charge cases; set bonds; and conduct arraignment of Class C misdemeanor cases and rule on Emergency Protection Order modifications.

Contact

Judge Sherry Statman, Presiding Judge, 512-974-4692

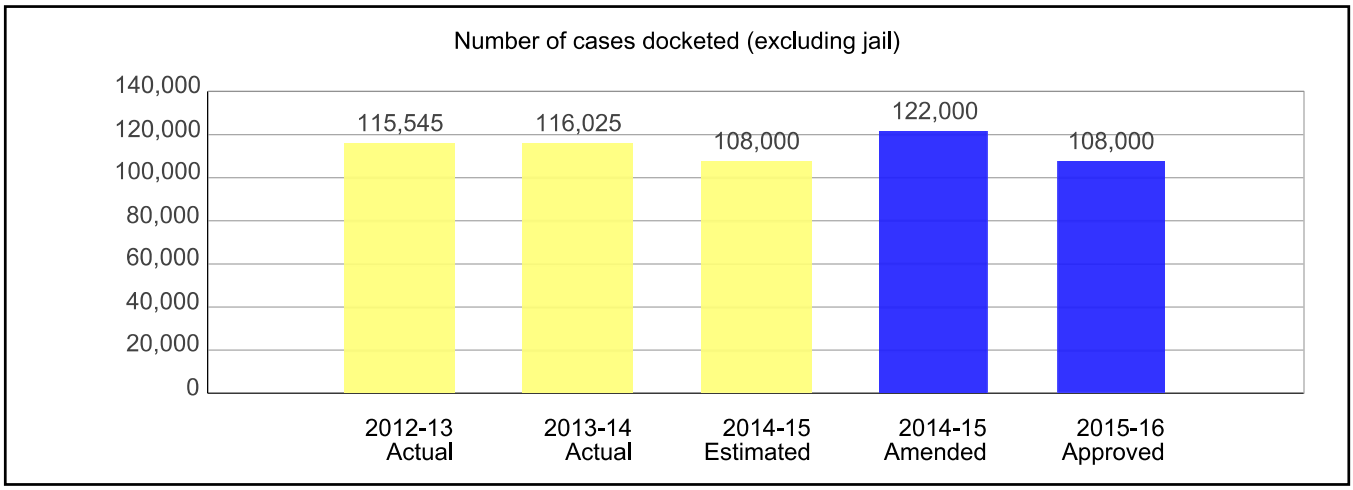
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Municipal Court
Budget Detail by Activity

Program: Court Judiciary

Activity: Municipal Court Services

The purpose of Municipal Court Services is to preside over cases for people with business before the court, so that they receive timely and impartial justice.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
General Fund	1,487,965	1,409,004	1,544,206	1,517,151	1,588,650
Total Requirements	**$1,487,965**	**$1,409,004**	**$1,544,206**	**$1,517,151**	**$1,588,650**
Full-Time Equivalents					
General Fund					
Civilian	8.00	8.00	8.00	8.00	8.00
Total FTEs	**8.00**	**8.00**	**8.00**	**8.00**	**8.00**
Performance Measures					
Number of cases docketed (excluding jail)	115,545	116,025	108,000	122,000	108,000
Number of Class C warrants and commitments signed/issued	65,711	80,396	74,492	75,000	73,534
Number of higher charge arrest warrants issued	4,760	4,919	4,900	5,000	5,000
Number of search warrants issued	2,421	3,165	2,918	2,400	2,500

Services

Review probable cause affidavits for arrests, warrants and Emergency Protective Orders; Issue orders and sign judgments; Research case law; Interpret law; Hold trials and hearings for adults and juveniles; Hear appeals of parking, camera at red light, and dangerous dog cases; Complete state-mandated training; Review and issue warrants; Issue commitments to hold defendants; Conduct training and education for criminal justice partners and citizens; Rule on requests for emergency protection order modifications.

Contact

Judge Sherry Statman, Presiding Judge, 512-974-4692

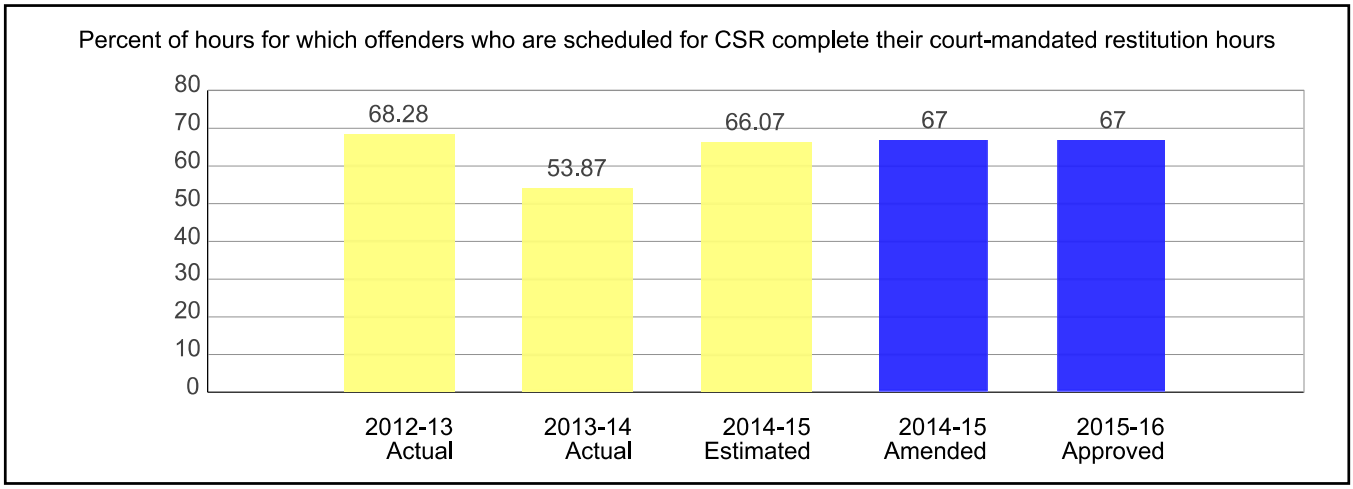
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Municipal Court
Budget Detail by Activity

Program: Downtown Austin Community Court

Activity: Community Service Restitution

The purpose of Community Service Restitution (CSR) is to link criminal actions to a consequence for offenders so that the community can experience restorative justice.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	171,738	177,785	183,129	183,129	196,005
General Fund	243,166	252,686	250,239	295,646	253,282
Total Requirements	**$414,904**	**$430,471**	**$433,368**	**$478,775**	**$449,287**
Full-Time Equivalents					
General Fund					
Civilian	6.50	6.50	6.50	6.50	6.00
Total FTEs	**6.50**	**6.50**	**6.50**	**6.50**	**6.00**
Performance Measures					
Number of graffiti clean-up locations completed by DACC work crews	1,657	2,399	1,500	2,000	2,000
Percent of hours for which offenders who are scheduled for CSR complete their court-mandated restitution hours	68.28	53.87	66.07	67	67
Total of number of square footage completed for community service activities: graffiti abatement; ARR; Code Enforcement; PARD; and other City Departments or citizens requests	7,377,275	11,743,000	20,706,704	5,000,000	15,000,000

Services

Individualized sentencing to Community Service Restitution based upon assessment of the defendant; Mandatory CSR supervision of defendants from Community Court and Municipal Court, or probationers from Travis County Probation; Ensure accountability of offenders by tracking the community services they are sentenced to perform, ensure that offenders perform projects that restore the community; Coordinate community-based CSR resources.

Contact

Pete Valdez, Court Administrator, 512-974-4873

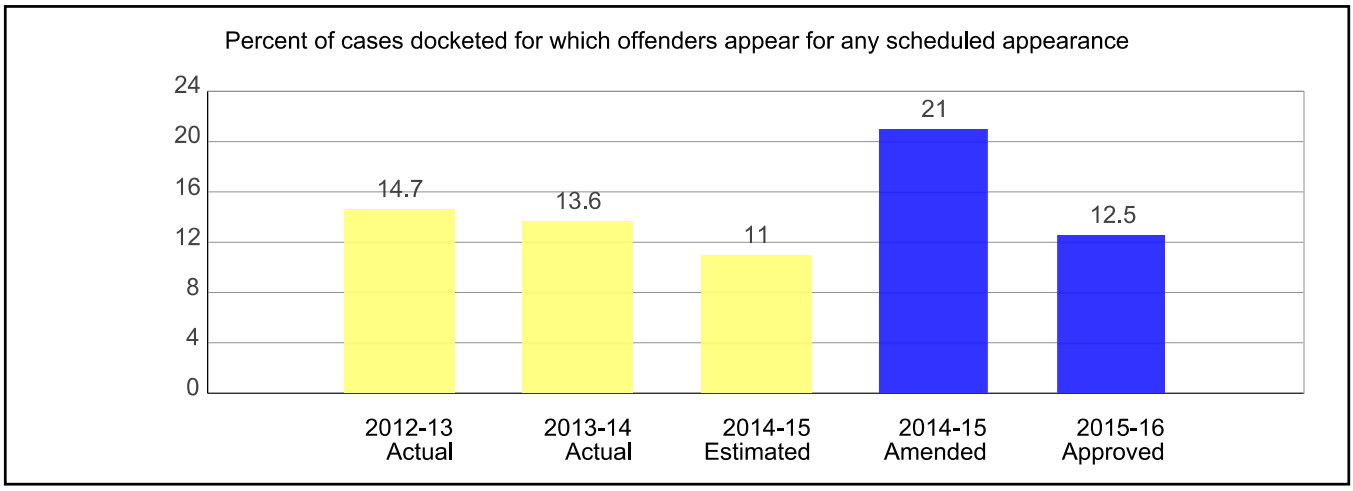
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Municipal Court
Budget Detail by Activity

Program: Downtown Austin Community Court

Activity: Court Operations

The purpose of DACC Court Operations is to analyze, evaluate, support and provide alternative options consistent with Therapeutic Jurisprudence and Restorative Justice Models, aimed at increasing the effectiveness of community service restitution and rehabilitation assistance, while assuring that due process requirements are met.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	0	1,902	4,846	0	0
General Fund	828,506	1,007,237	1,026,335	979,501	1,136,299
Total Requirements	**$828,506**	**$1,009,140**	**$1,031,181**	**$979,501**	**$1,136,299**
Full-Time Equivalents					
General Fund					
Civilian	7.00	9.00	9.00	9.00	10.00
Total FTEs	**7.00**	**9.00**	**9.00**	**9.00**	**10.00**
Performance Measures					
Number of cases appearing at DACC on any scheduled docket	11,767	13,558	12,756	10,500	12,500
Number of cases filed requiring appearance at DACC	15,909	14,035	13,362	12,500	14,500
Percent of cases docketed for which offenders appear for any scheduled appearance	14.7	13.6	11	21	12.5
Total number of cases docketed	80,054	99,713	116,384	50,000	100,000

Services

Legally process defendants; Inform defendants of their due process rights, options, and of their obligations within the process; Create and file cases; Prepare dockets; Conduct bench and jury trials related to homeless individuals; Conduct Jury empanelment; Conduct Arraignment dockets; Accept pleas; Issue and confirm warrants; Initiate warrant service; Prepare statistical reports; Enter data; Assist prosecutors, defense attorneys and defendants; Community Service Restitution and Rehabilitation Service planning, coordination and portfolio management.

Contact

Pete Valdez, Court Administrator, 512-974-4873

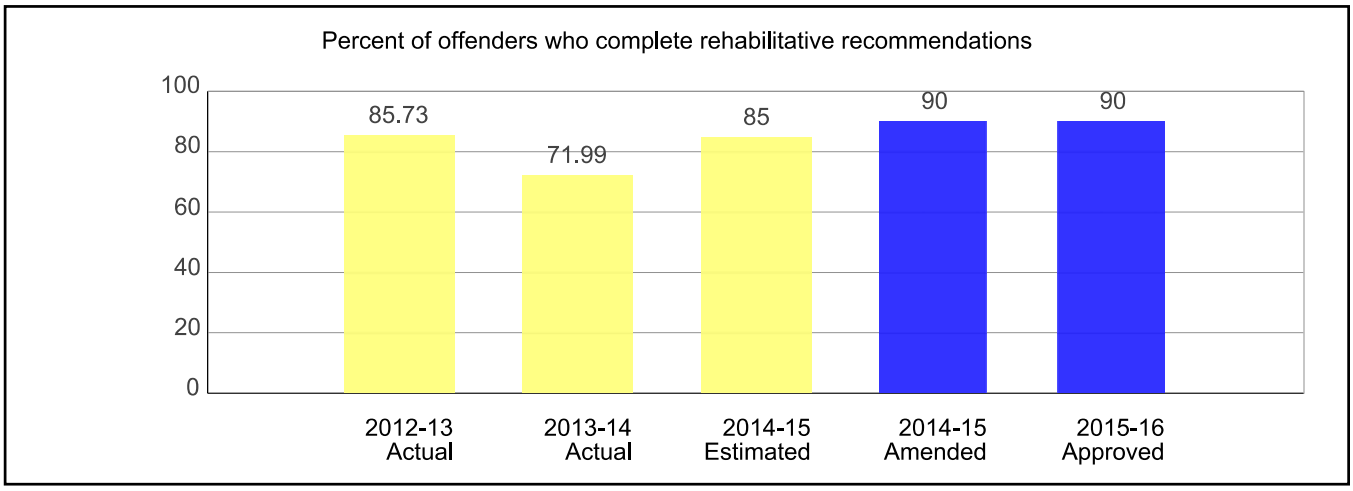
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Municipal Court
Budget Detail by Activity

Program: Downtown Austin Community Court

Activity: Rehabilitation Services

The purpose of Rehabilitation Services is to assess and refer offenders to substance abuse treatment, transitional and permanent housing, mental health services, medical services, employment training and other social services that will reduce criminal involvement, reduce the burden on publically-funded systems, and promote life-changing behavior.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	0	0	12,150	0	0
General Fund	1,049,906	1,478,166	1,390,282	1,525,116	1,714,607
Total Requirements	**$1,049,906**	**$1,478,166**	**$1,402,432**	**$1,525,116**	**$1,714,607**
Full-Time Equivalents					
General Fund					
Civilian	6.50	6.50	7.50	7.50	8.00
Grants	2.00	2.00	2.00	2.00	2.00
Total FTEs	**8.50**	**8.50**	**9.50**	**9.50**	**10.00**
Performance Measures					
Number of clients successfully completing residential treatment at Road to Recovery	17	13	18	18	25
Percent of offenders who complete rehabilitative recommendations	85.73	71.99	85	90	90
Percent of frequent offenders who complete rehabilitative recommendations	**67.07**	**143.33**	**66.67**	**52**	**65**

Services

Individualized screening/assessment of needs for defendants referred for access to a continuum of rehabilitative options including but not limited to: substance abuse inpatient and aftercare/outpatient treatment, substance abuse education, mental health support and services, crisis intervention services, medical services, job training, transitional and permanent housing assistance, and support services.

Contact

Pete Valdez, Court Administrator, 512-974-4873

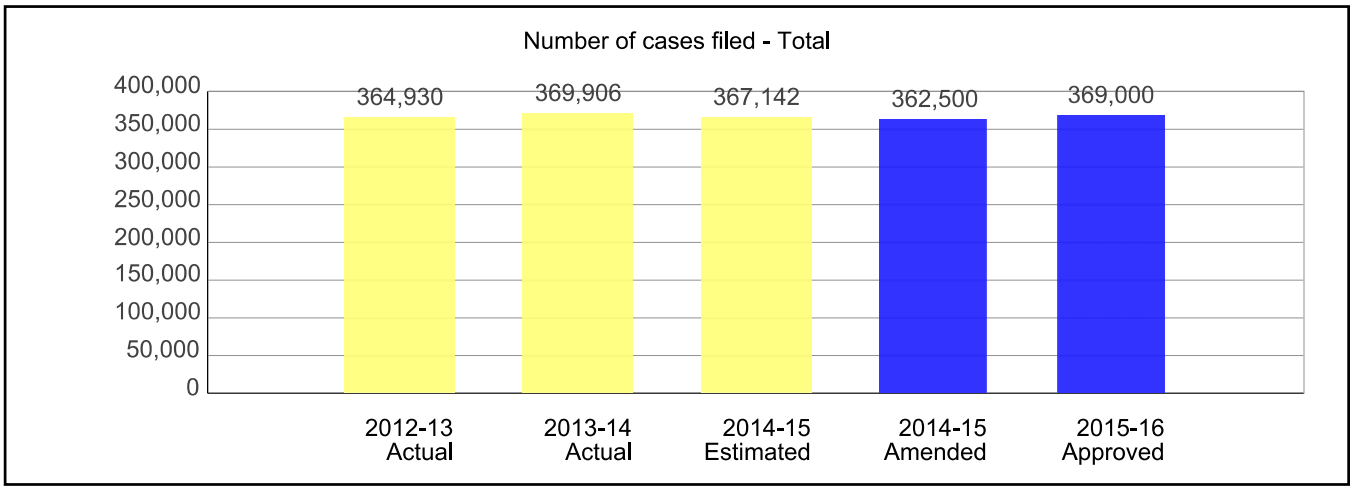
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Municipal Court
Budget Detail by Activity

Program: Municipal Court Operations

Activity: Caseflow Management

The purpose of Caseflow Management is to ensure cases are processed accurately and efficiently for staff and customers so that cases are current.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	0	186	0	0	0
General Fund	2,836,192	3,050,828	3,004,085	3,174,230	2,944,306
Total Requirements	**$2,836,192**	**$3,051,014**	**$3,004,085**	**$3,174,230**	**$2,944,306**
Full-Time Equivalents					
General Fund					
Civilian	43.50	44.50	47.50	47.50	42.95
Total FTEs	**43.50**	**44.50**	**47.50**	**47.50**	**42.95**
Performance Measures					
Percent of cases initiated within five business days from receipt	98.33	98.79	98.5	98	98
Cases terminated vs cases filed	**101.6**	**103.25**	**101**	**105.88**	**100**
Number of cases filed - Total	**364,930**	**369,906**	**367,142**	**362,500**	**369,000**
Number of cases set on scheduled dockets and appearing at walk-in dockets	**115,545**	**116,025**	**112,000**	**122,000**	**112,000**
Percent of cases set on a docket within 60 days	**97.73**	**97.52**	**96.7**	**97**	**97**

Services

Scheduling court hearings; preparing cases for data entry; processing appeals; driver safety course, deferred disposition and code compliance cases, information requests, motions; design procedures for court requirements; court process management, including error resolution of cases and training opportunities for court personnel.

Contact

Yolanda McKnight, Acting Clerk of the Municipal Court, 512-974-4692

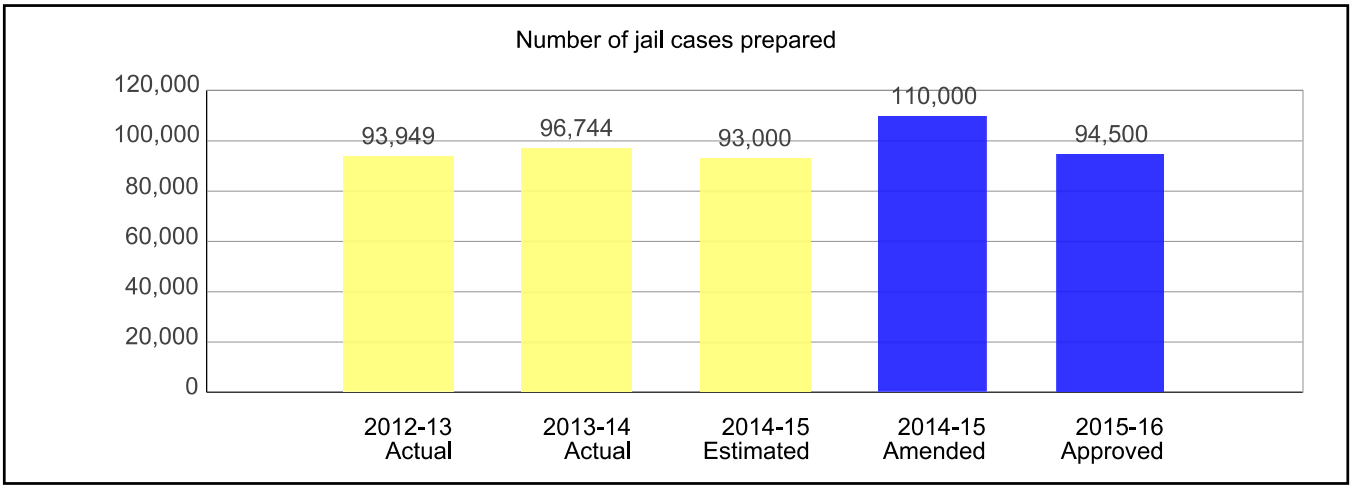
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Municipal Court
Budget Detail by Activity

Program: Municipal Court Operations

Activity: Central Booking Support

The purpose of Central Booking Support is to prepare documents for judges, twenty-four hours a day, seven days a week, at the jail so that due process is achieved.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
General Fund	676,668	688,366	633,223	736,753	917,868
Total Requirements	**$676,668**	**$688,366**	**$633,223**	**$736,753**	**$917,868**
Full-Time Equivalents					
General Fund					
Civilian	11.25	13.25	11.25	11.25	13.40
Total FTEs	**11.25**	**13.25**	**11.25**	**11.25**	**13.40**
Performance Measures					
Number of Emergency Protective Orders prepared	1,881	1,666	1,722	1,500	1,872
Number of jail cases prepared	93,949	96,744	93,000	110,000	94,500
Percent of release to appear cases to the number of class C cases prepared	8.53	8.08	6.75	6.5	7.5

Services

Clerical support for in-custody hearings at the jail tweny-four hours a day, seven days a week; case records; recording judicial decisions; processing Search Warrants and Arrest Warrants; distributing Emergency Protective Orders; and collecting fine and bond payments for Class 'C' cases.

Contact

Yolanda McKnight, Acting Clerk of the Municipal Court, 512-974-4692

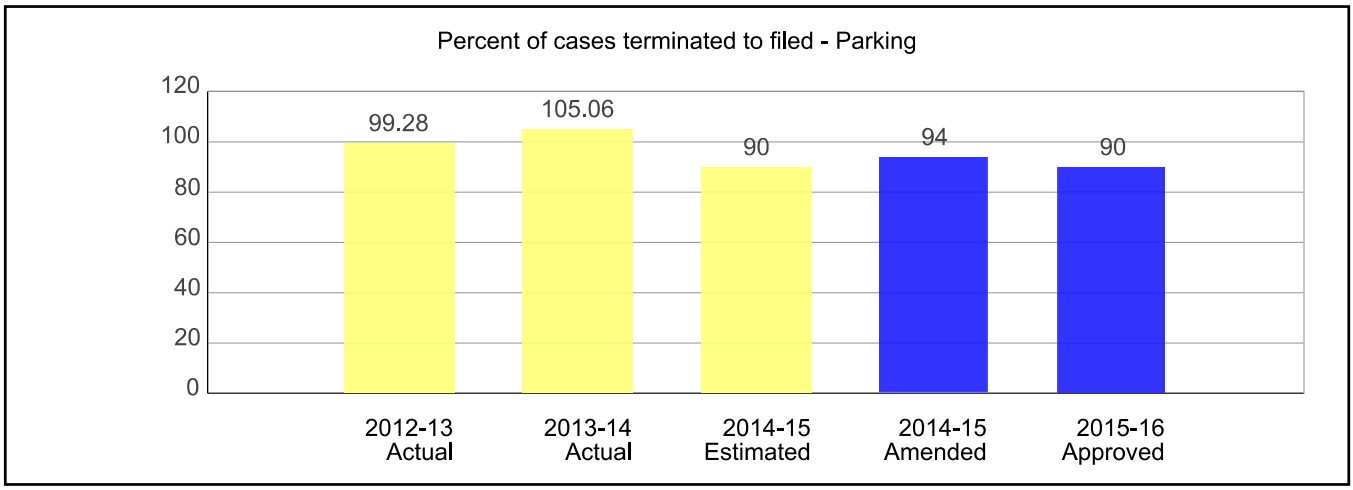
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Municipal Court
Budget Detail by Activity

Program: Municipal Court Operations

Activity: Civil Parking Administration

The purpose of Civil Parking Administration is to process parking citations and payments, conduct parking hearings, and order vehicle booting or impoundment so that due process is ensured.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	14,546	1,707	0	0	0
General Fund	454,523	446,519	473,738	466,455	503,170
Total Requirements	**$469,069**	**$448,226**	**$473,738**	**$466,455**	**$503,170**
Full-Time Equivalents					
General Fund					
Civilian	6.25	5.25	5.25	5.25	5.40
Total FTEs	**6.25**	**5.25**	**5.25**	**5.25**	**5.40**
Performance Measures					
Number of cases filed - Parking	167,648	172,462	176,000	168,000	168,000
Number of parking hearings held	3,390	3,139	2,500	3,000	2,500
Percent of cases terminated to filed - Parking	99.28	105.06	90	94	90

Services

Conduct parking hearings; Initiate parking cases, process sold vehicle affidavits, and maintain parking records; Issue boot and tow orders; Coordinate with law enforcement and other departments to coordinate the actual booting and towing of vehicles; Process payments of fines for parking, including those for Cameras at Red Light violations; Research out of state register owners.

Contact

Yolanda McKnight, Acting Clerk of the Municipal Court, 512-974-4692

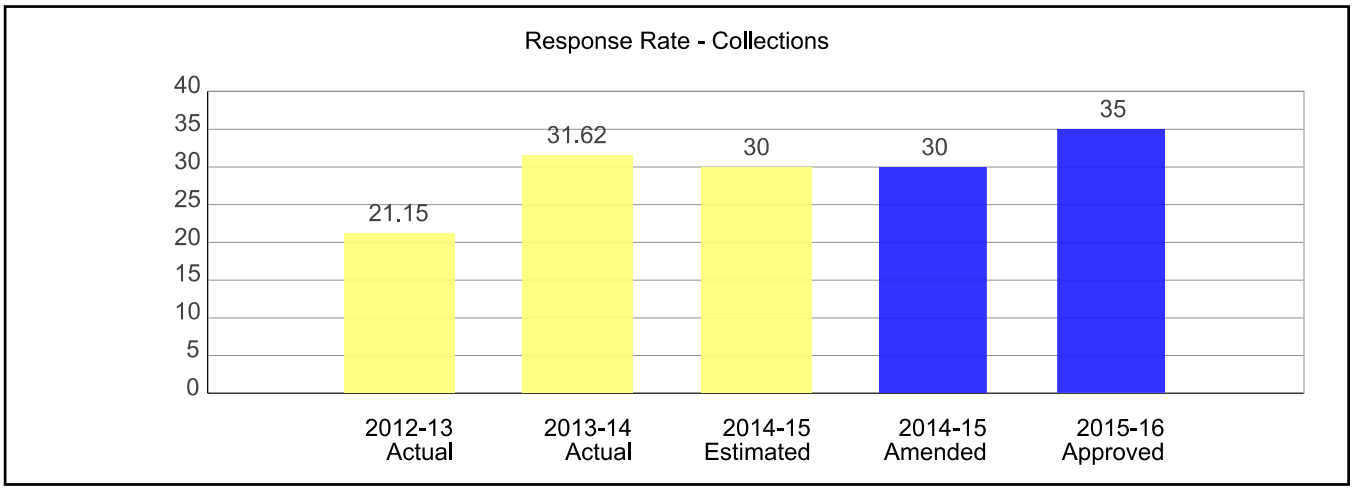
Bold Measure = Key Indicator

Municipal Court
Budget Detail by Activity

Program: Municipal Court Operations

Activity: Collection Services

The purpose of Collection Services is to ensure defendant compliance with court obligations is obtained in accordance with guidelines set by the State mandated program.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	0	72,243	0	0	0
General Fund	577,816	677,951	757,287	806,150	831,243
Total Requirements	**$577,816**	**$750,194**	**$757,287**	**$806,150**	**$831,243**
Full-Time Equivalents					
General Fund					
Civilian	9.25	9.25	9.25	9.25	9.50
Total FTEs	**9.25**	**9.25**	**9.25**	**9.25**	**9.50**
Performance Measures					
Number of notices sent - Total	492,740	460,205	450,000	500,000	450,000
Response Rate - Collections	21.15	31.62	30	30	35
Average age of terminated cases (days)	**229**	**212**	**215**	**230**	**215**

Services

Follow guidelines mandated by the State Office of Court Administration in accordance with their Collections Improvement Plan; Internal audits; Review applications and interview defendants for the establishment of time payment plans; telephone contacts on delinquent accounts; process phone credit card payments, and initiate and update warrant worksheet information for law enforcement to facilitate arrests.

Contact

Yolanda McKnight, Acting Clerk of the Municipal Court, 512-974-4692

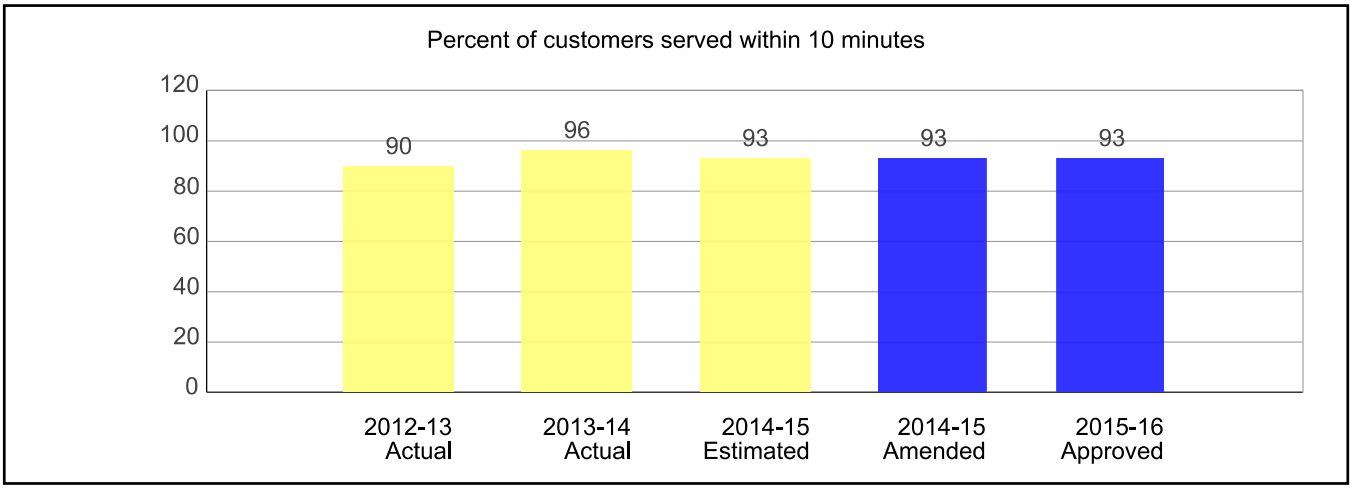
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Municipal Court
Budget Detail by Activity

Program: Municipal Court Operations

Activity: Customer Services

The purpose of Customer Services is to provide assistance for walk-in, phone, and mail customers so that cases may be processed in an effective manner.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	407	0	0	0	0
General Fund	2,553,275	2,697,733	2,894,646	2,758,266	2,969,078
Total Requirements	**$2,553,682**	**$2,697,733**	**$2,894,646**	**$2,758,266**	**$2,969,078**
Full-Time Equivalents					
General Fund					
Civilian	44.50	41.00	40.50	40.50	41.50
Total FTEs	**44.50**	**41.00**	**40.50**	**40.50**	**41.50**
Performance Measures					
Number of customers served in Customer Services - Total	598,177	592,188	545,000	675,500	595,000
Number of phone calls - Total	311,743	315,770	285,000	360,000	290,000
Pieces of mail processed	154,606	118,712	150,000	153,000	160,000
Percent of customers served within 10 minutes	**90**	**96**	**93**	**93**	**93**

Services

Provide information to customers regarding options to handle citations and process cases appropriately; Process document filings appropriately; Answer phones and assist customers; Handle public information requests; Process payments; Balance cash drawers; and schedule cases for court appearances; accept motions, bonds; set-up time payment plans.

Contact

Yolanda McKnight, Acting Clerk of the Municipal Court, 512-974-4692

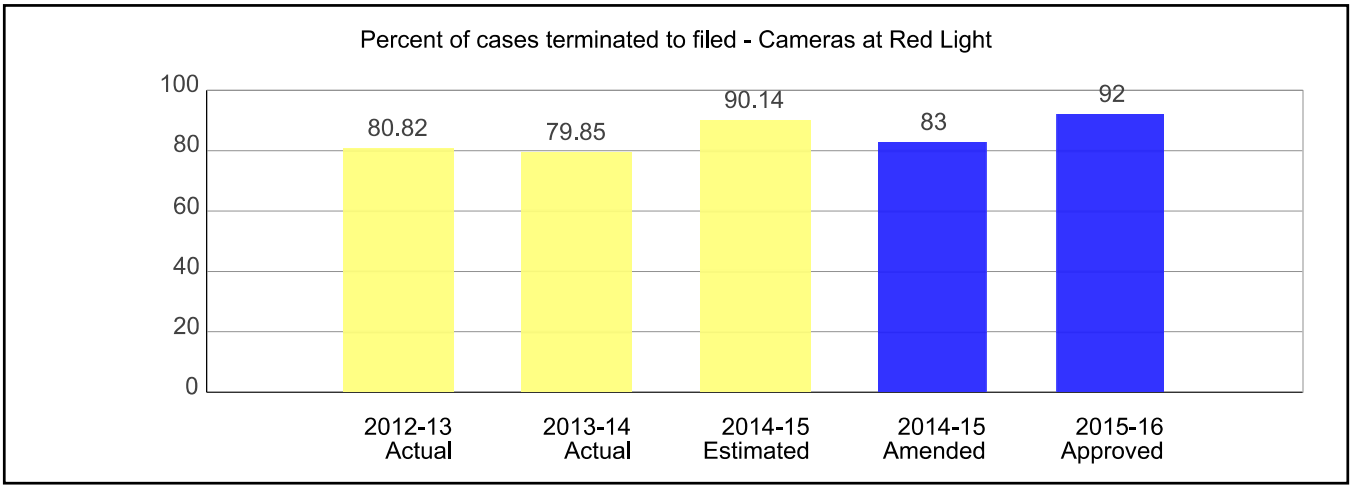
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Municipal Court
Budget Detail by Activity

Program: Municipal Court Special Programs

Activity: Civil Red Light Administration

The purpose of Civil Red Light Administration is to study, assess, and install cameras at public street intersections and facilitate the administration of justice by processing red light citations and conducting administrative hearings for the community so that traffic safety is enhanced.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Municipal Court Traffic Safety Fund	657,183	774,613	660,212	1,026,422	1,025,291
Total Requirements	**$657,183**	**$774,613**	**$660,212**	**$1,026,422**	**$1,025,291**
Full-Time Equivalents					
Municipal Court Traffic Safety Fund Civilian	2.00	2.00	1.00	1.00	1.00
Total FTEs	**2.00**	**2.00**	**1.00**	**1.00**	**1.00**
Performance Measures					
Number of cameras operational	10	10	10	15	15
Number of cases filed - Cameras at Red Light	9,200	12,512	9,348	10,500	10,282
Percent of cases terminated to filed - Cameras at Red Light	80.82	79.85	90.14	83	92

Services

Administration of red light activities; engineering studies; red light camera installation; image and video review to determine violations; administrative hearings; case research; process sold vehicle affidavits; payment collection and schedule appeals.

Contact

Yolanda McKnight, Acting Clerk of the Municipal Court, 512-974-4692

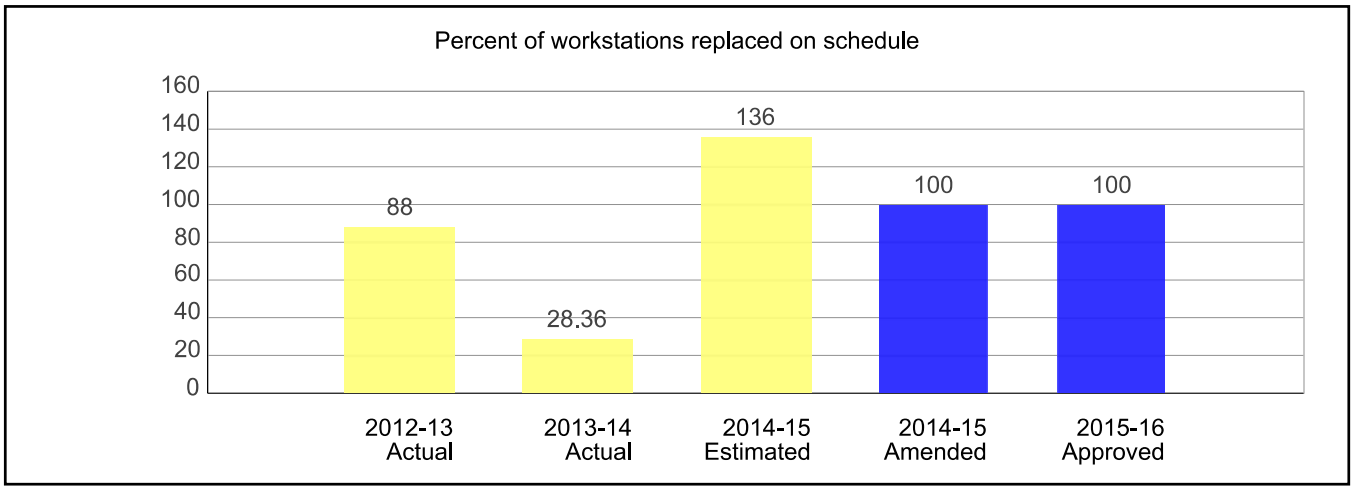
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Municipal Court
Budget Detail by Activity

Program: Municipal Court Special Programs

Activity: Court Technology

The purpose of Court Technology is to purchase and maintain technological enhancements for all court users including case management software, hardware, and individual workstations so that customer service and case management efficiencies are improved through technology.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Municipal Court Technology Fund	571,217	520,152	539,199	619,588	650,269
Total Requirements	**$571,217**	**$520,152**	**$539,199**	**$619,588**	**$650,269**
Performance Measures					
Number of workstations upgraded	48	19	68	50	50
Percent of workstations replaced on schedule	88	28.36	136	100	100

Services

Replace equipment; maintain server, computers, monitors, printers, and OPOS (point of sale) as mandated and necessary in accordance with the City's schedules.

Contact

Yolanda McKnight, Acting Clerk of the Municipal Court, 512-974-4692

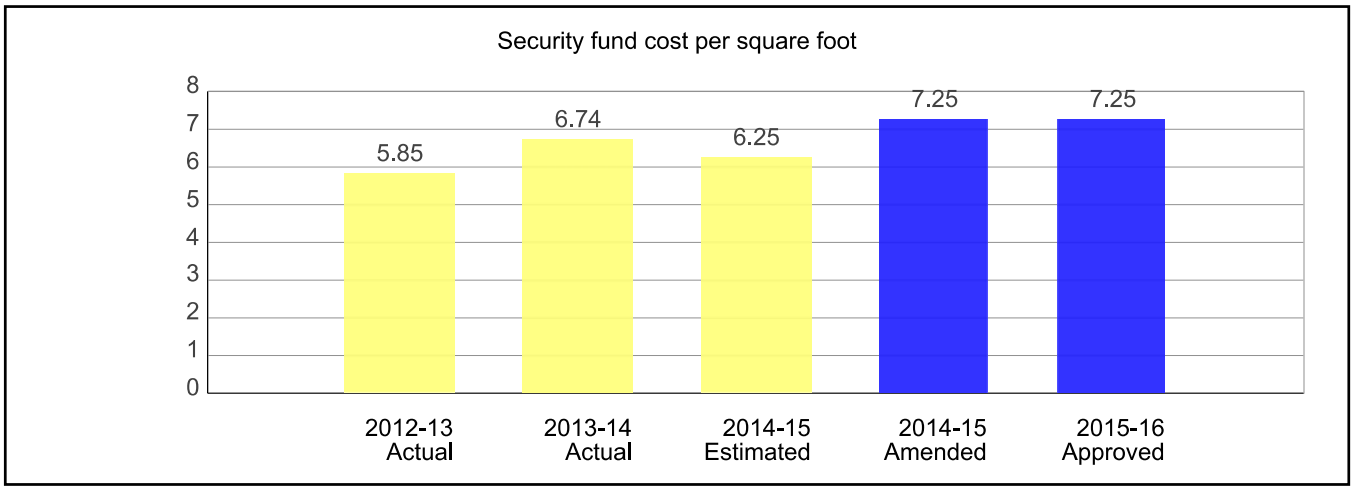
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Municipal Court
Budget Detail by Activity

Program: Municipal Court Special Programs

Activity: Security Services

The purpose of Security Services is to provide a safe and secure workplace and to protect the City's resources so that organizational health is enhanced.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Municipal Court Building Security Fund	321,654	371,149	398,617	398,617	398,617
Total Requirements	**$321,654**	**$371,149**	**$398,617**	**$398,617**	**$398,617**
Performance Measures					
Number of security incidents	98	36	20	40	25
Security fund cost per square foot	5.85	6.74	6.25	7.25	7.25

Services

Provide court security through contracted security guards and certified peace officers; Assist with the development and maintenance of emergency plans; Monitor maintenance of security equipment; Process and transport arrestees for Downtown Austin Community Court; Boot and tow vehicles for delinquent parking cases.

Contact

Yolanda McKnight, Acting Clerk of the Municipal Court, 512-974-4692

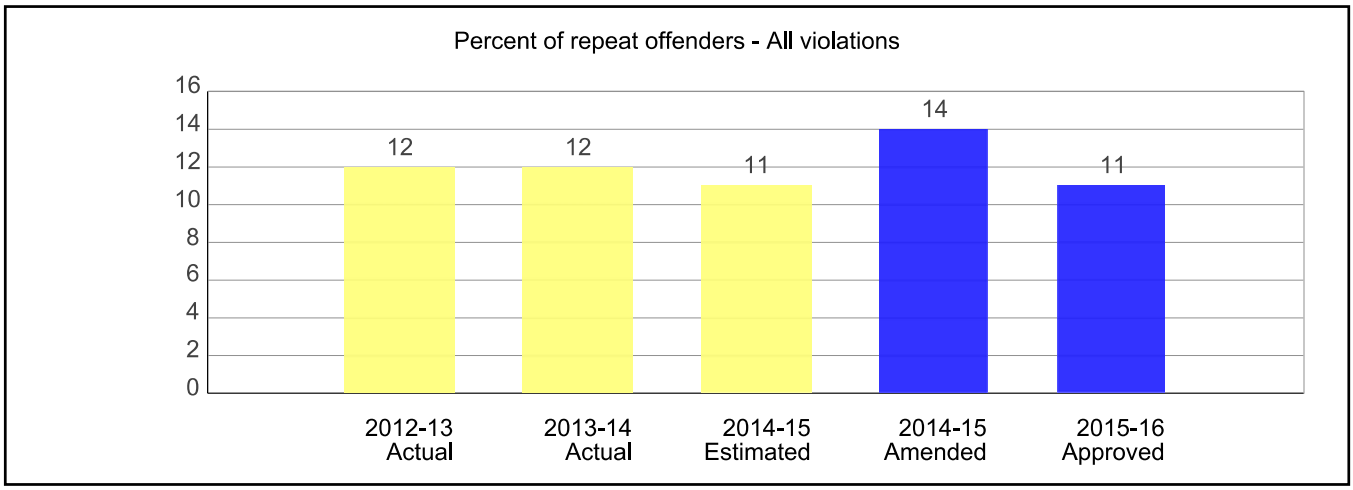
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Municipal Court
Budget Detail by Activity

Program: Municipal Court Special Programs

Activity: Youth Case Management

The purpose of Youth Case Management is to provide for the administration of juvenile dockets so that youth offenders are held accountable for their actions and lower the juvenile recidivism rate.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	0	31	0	0	0
Municipal Court Juvenile Case Manager Fund	441,464	651,938	795,781	798,208	925,177
Total Requirements	**$441,464**	**$651,969**	**$795,781**	**$798,208**	**$925,177**
Full-Time Equivalents					
Municipal Court Juvenile Case Manager Fund					
Civilian	9.00	9.00	9.00	9.00	9.00
Total FTEs	**9.00**	**9.00**	**9.00**	**9.00**	**9.00**
Performance Measures					
Percent of cases successfully completing sentencing/deferred disposition	59.65	49.07	65	65	65
Percent of cases terminated to filed - Juvenile	110.2	143.61	150	133	150
Percent of repeat offenders - All violations	12	12	11	14	11
Total number of cases filed - Juvenile	3,217	1,848	1,350	1,000	1,200

Services

Case management for juveniles; alternative sentencing; personal contact with parents and juveniles; case monitoring; developing and conducting classes; Teen Court administration; and collaboration with Juvenile Court, Austin Independent School District and local social services agencies.

Contact

Yolanda McKnight, Acting Clerk of the Municipal Court, 512-974-4692

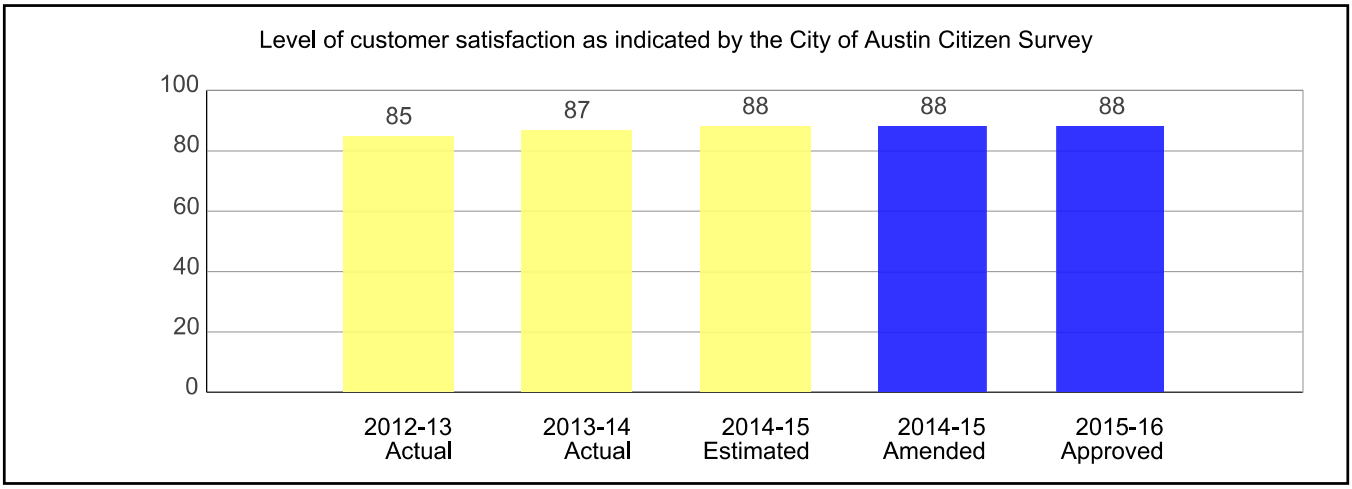
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Municipal Court
Budget Detail by Activity

Program: Support Services

Activity: Departmental Support Services

The purpose of Departmental Support Services is to provide administrative and managerial support to the department in order to produce more effective services.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
General Fund	2,078,470	1,960,917	2,118,222	2,127,020	2,309,949
Total Requirements	**$2,078,470**	**$1,960,917**	**$2,118,222**	**$2,127,020**	**$2,309,949**
Full-Time Equivalents					
General Fund					
Civilian	18.50	19.50	19.00	19.00	20.00
Total FTEs	**18.50**	**19.50**	**19.00**	**19.00**	**20.00**
Performance Measures					
Employee Turnover Rate	11.64	14.96	14.5	12	13.5
Lost Time Injury Rate Per the Equivalent of 100 Employees	0.69	1.33	1.45	0	0
Percent of employees completing minimum training requirements	100	100	88	89	89
Percent of information technology problems resolved at time of call	90.58	89.93	86	90	90
Sick leave hours used per 1,000 hours	31.79	31.72	33.5	38	38
Level of customer satisfaction as indicated by the City of Austin Citizen Survey	**85**	**87**	**88**	**88**	**88**

Services

Office of the Director, Financial Monitoring, Budgeting, Accounting, Purchasing, Human Resources, Facility Expenses, Public Information, Vehicle and Equipment Maintenance, Grant Administration, Safety, Customer Service, Inventory Control, Audit/Internal Review, Contract Management.

Contact

Yolanda McKnight, Acting Clerk of the Municipal Court, 512-974-4692

Bold Measure = Key Indicator

Municipal Court
Budget Detail by Activity

Program:Transfers and Other Requirements

Activity: All Activities

The purpose of the Transfers and Other Requirements program is to account for transfers and other departmental requirements at the fund or agency level.

Graph Not Applicable

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
General Fund	10,621	10,595	4,128,726	4,125,173	4,709,029
Municipal Court Juvenile Case Manager Fund	10,437	17,199	13,339	14,795	15,980
Municipal Court Traffic Safety Fund	2,484	54,905	25,900	638,144	639,275
Total Requirements	**$23,542**	**$82,699**	**$4,167,965**	**$4,778,112**	**$5,364,284**

Services

Citywide administrative and information technology support; Workers' compensation; Liability reserve; Accrued payroll

Contact

Yolanda McKnight, Acting Clerk of the Municipal Court, 512-974-4692

Beginning in FY 2014-15, certain administrative and personnel cost centers have been allocated to individual departments. In prior years, these expenditures were budgeted for in aggregate at the General Fund level.

Municipal Court: 2015-16

General Fund	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Court Judiciary	**$2,580,276**	**$2,544,068**	**$2,543,864**	**$2,682,537**	**$2,797,733**
Central Booking	1,092,310	1,135,064	999,658	1,165,386	1,209,083
Municipal Court Services	1,487,965	1,409,004	1,544,206	1,517,151	1,588,650
Downtown Austin Community Court	**$2,121,578**	**$2,738,089**	**$2,666,856**	**$2,800,263**	**$3,104,188**
Community Service Restitution	243,166	252,686	250,239	295,646	253,282
Court Operations	828,506	1,007,237	1,026,335	979,501	1,136,299
Rehabilitation Services	1,049,906	1,478,166	1,390,282	1,525,116	1,714,607
Municipal Court Operations	**$7,098,474**	**$7,561,397**	**$7,762,979**	**$7,941,854**	**$8,165,665**
Caseflow Management	2,836,192	3,050,828	3,004,085	3,174,230	2,944,306
Central Booking Support	676,668	688,366	633,223	736,753	917,868
Civil Parking Administration	454,523	446,519	473,738	466,455	503,170
Collection Services	577,816	677,951	757,287	806,150	831,243
Customer Services	2,553,275	2,697,733	2,894,646	2,758,266	2,969,078
Support Services	**$2,078,470**	**$1,960,917**	**$2,118,222**	**$2,127,020**	**$2,309,949**
Departmental Support Services	2,078,470	1,960,917	2,118,222	2,127,020	2,309,949
Transfers and Other Requirements	**$10,621**	**$10,595**	**$4,128,726**	**$4,125,173**	**$4,709,029**
Other Requirements	10,621	10,595	53,287	49,734	104,373
Transfers	0	0	4,075,439	4,075,439	4,604,656
Total	**$13,889,417**	**$14,815,065**	**$19,220,647**	**$19,676,847**	**$21,086,564**

Full-Time Equivalents (FTEs)					
Court Judiciary	**11.00**	**11.00**	**11.00**	**11.00**	**11.00**
Central Booking	3.00	3.00	3.00	3.00	3.00
Municipal Court Services	8.00	8.00	8.00	8.00	8.00
Downtown Austin Community Court	**20.00**	**22.00**	**23.00**	**23.00**	**24.00**
Community Service Restitution	6.50	6.50	6.50	6.50	6.00
Court Operations	7.00	9.00	9.00	9.00	10.00
Rehabilitation Services	6.50	6.50	7.50	7.50	8.00
Municipal Court Operations	**114.75**	**113.25**	**113.75**	**113.75**	**112.75**
Caseflow Management	43.50	44.50	47.50	47.50	42.95
Central Booking Support	11.25	13.25	11.25	11.25	13.40
Civil Parking Administration	6.25	5.25	5.25	5.25	5.40
Collection Services	9.25	9.25	9.25	9.25	9.50
Customer Services	44.50	41.00	40.50	40.50	41.50
Support Services	**18.50**	**19.50**	**19.00**	**19.00**	**20.00**
Departmental Support Services	18.50	19.50	19.00	19.00	20.00
Total	**164.25**	**165.75**	**166.75**	**166.75**	**167.75**

Municipal Court: 2015-16

Municipal Court Building Security Fund	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Municipal Court Special Programs	**$321,654**	**$371,149**	**$398,617**	**$398,617**	**$398,617**
Security Services	321,654	371,149	398,617	398,617	398,617
Total	**$321,654**	**$371,149**	**$398,617**	**$398,617**	**$398,617**

Municipal Court: 2015-16

Municipal Court Juvenile Case Manager Fund	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Municipal Court Special Programs	**$441,464**	**$651,938**	**$795,781**	**$798,208**	**$925,177**
Youth Case Management	441,464	651,938	795,781	798,208	925,177
Transfers and Other Requirements	**$10,437**	**$17,199**	**$13,339**	**$14,795**	**$15,980**
Other Requirements	377	5,329	755	2,211	5,889
Transfers	10,060	11,870	12,584	12,584	10,091
Total	**$451,901**	**$669,137**	**$809,120**	**$813,003**	**$941,157**
Full-Time Equivalents (FTEs)					
Municipal Court Special Programs	**9.00**	**9.00**	**9.00**	**9.00**	**9.00**
Youth Case Management	9.00	9.00	9.00	9.00	9.00
Total	**9.00**	**9.00**	**9.00**	**9.00**	**9.00**

Municipal Court: 2015-16

Municipal Court Technology Fund

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Municipal Court Special Programs	**$571,217**	**$520,152**	**$539,199**	**$619,588**	**$650,269**
Court Technology	571,217	520,152	539,199	619,588	650,269
Total	**$571,217**	**$520,152**	**$539,199**	**$619,588**	**$650,269**

Municipal Court: 2015-16

Municipal Court Traffic Safety Fund

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Municipal Court Special Programs	**$657,183**	**$774,613**	**$660,212**	**$1,026,422**	**$1,025,291**
Civil Red Light Administration	657,183	774,613	660,212	1,026,422	1,025,291
Transfers and Other Requirements	**$2,484**	**$54,905**	**$25,900**	**$638,144**	**$639,275**
Other Requirements	2,484	54,905	11,633	317,880	319,277
Transfers	0	0	14,267	320,264	319,998
Total	**$659,667**	**$829,518**	**$686,112**	**$1,664,566**	**$1,664,566**
Full-Time Equivalents (FTEs)					
Municipal Court Special Programs	**2.00**	**2.00**	**1.00**	**1.00**	**1.00**
Civil Red Light Administration	2.00	2.00	1.00	1.00	1.00
Total	**2.00**	**2.00**	**1.00**	**1.00**	**1.00**

Municipal Court: 2015-16

Grants

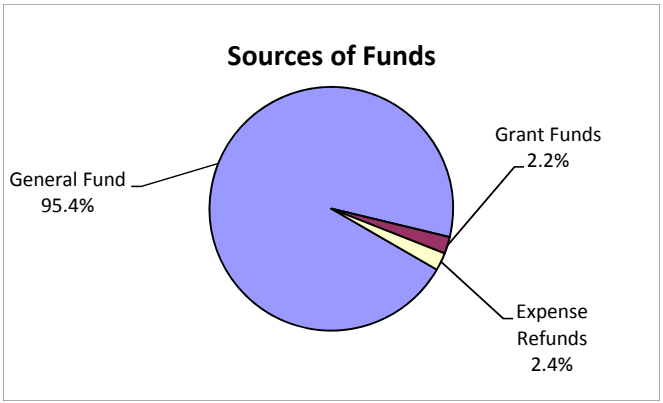
	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Full-Time Equivalents (FTEs)					
Downtown Austin Community Court	**2.00**	**2.00**	**2.00**	**2.00**	**2.00**
Rehabilitation Services	2.00	2.00	2.00	2.00	2.00
Total	**2.00**	**2.00**	**2.00**	**2.00**	**2.00**

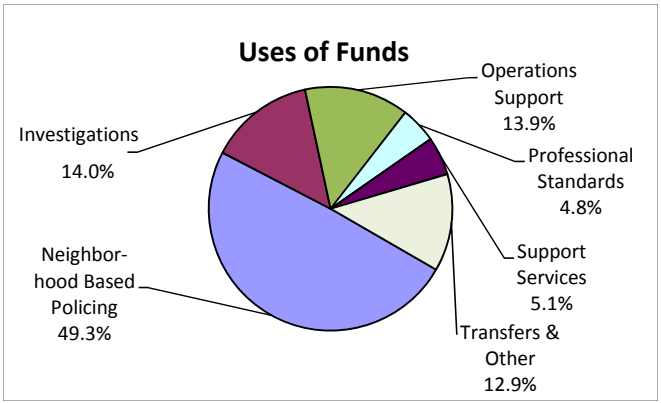
Municipal Court: 2015-16

Expense Refunds

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Downtown Austin Community Court	**$171,738**	**$179,688**	**$200,125**	**$183,129**	**$196,005**
Community Service Restitution	171,738	177,785	183,129	183,129	196,005
Court Operations	0	1,902	4,846	0	0
Rehabilitation Services	0	0	12,150	0	0
Municipal Court Operations	**$14,953**	**$74,136**	**$0**	**$0**	**$0**
Caseflow Management	0	186	0	0	0
Civil Parking Administration	14,546	1,707	0	0	0
Collection Services	0	72,243	0	0	0
Customer Services	407	0	0	0	0
Municipal Court Special Programs	**$0**	**$31**	**$0**	**$0**	**$0**
Youth Case Management	0	31	0	0	0
Total	**$186,691**	**$253,855**	**$200,125**	**$183,129**	**$196,005**

Police





Budget Overview

	2012-13 Actual	2013-14 Actual	2014-15 Estimated*	2014-15 Amended*	2015-16 Approved
General Fund					
Revenue	$3,615,302	$4,194,793	$4,074,918	$3,894,883	$4,166,584
Requirements	$281,000,264	$289,866,902	$351,276,764	$354,943,368	$372,070,249
Full-Time Equivalents (FTEs)					
Sworn	1,740.00	1,787.00	1,846.00	1,846.00	1,896.00
Civilian	644.25	645.25	683.25	683.25	702.25
Expense Refunds	$12,275,514	$11,975,623	$10,403,169	$9,197,856	$9,201,852
Grants					
Requirements	$4,739,272	$2,890,684	$4,808,000	$4,808,000	$8,691,000
Full-Time Equivalents (FTEs)					
Civilian	18.00	18.00	18.00	18.00	18.00
Total Budget	$298,015,050	$304,733,209	$366,487,933	$368,949,224	$389,963,101

Footnote: In addition to the amount shown above, the FY 2015-16 Budget also includes $200,000 for capital, critical one-time costs, and short-term funding needs.

*Beginning in FY 2014-15, certain administrative and personnel cost centers have been allocated to individual departments. In prior years, these expenditures were budgeted for in aggregate at the General Fund level.

Police
Organization by Program and Activity for 2016

Investigations

- Centralized Investigations
- Organized Crime

Neighborhood-Based Policing

- Community Partnerships
- Patrol
- Patrol Support
- Specialized Patrol and Events Planning
- Traffic Enforcement

Operations Support

- Air Operations
- Communications
- Forensics Science Services
- Special Operations
- Strategic Support
- Victim Services

Professional Standards

- Internal Affairs
- Recruiting
- Training

Support Services

- Departmental Support Services

Transfers and Other Requirements

- Other Requirements
- Transfers

Police
Mission and Goals for 2016

Mission

The mission of the Police Department is to keep you, your family and our community safe.

Goals

Reduce the violent crime rate by 1% to 4.96 per 1,000 population.

Reduce the property crime rate by 1% to 50.77 per 1,000 population.

Reduce the traffic fatality rate by 1% to 7.80 per 100,000 population.

Maintain the percentage of residents who are satisfied with the overall quality of police services at 73%.

Maintain a 7 minute 45 second response time to emergency and urgent calls.

Increase the percent of Part I crimes cleared by 2% to 15.1%.

Reduce the Part II crime rate by 1% to 108 per 1,000 population.

Note: Basis for most goals (e.g. increase, decrease, maintain) is the 5-year actual average: FY 2009-10 through FY 2013-14. Exceptions: violent crime is based on the FY 2014-15 target, and response time is based on the most recent actual (FY 2013-14).

Austin Police Department

Message from the Director

The Austin Police Department (APD) continues its mission to keep you, your family and our community safe, so that residents and visitors feel safe. Our vision of being the safest big city in America is built around a strong commitment to neighborhood-based policing. The emphasis includes continued efforts to reduce crime, improve service delivery, increase attention to traffic safety and quality of life initiatives, and improve efficiency and effectiveness through professional development, process improvements, technology changes and volunteerism.

The Austin Police Department provides quality police services to the citizens of Austin, Texas in a variety of ways. Officers assigned to patrol and field operations respond to calls for service, provide traffic control, and assist citizens in solving neighborhood problems to enhance their quality of life. Highway Enforcement officers conduct investigations of serious injury collisions, special traffic initiatives, abandoned vehicle removal, and DWI enforcement. APD has a number of specialized units committed to keeping Austin safe, including the Gang Suppression Unit, Auto Theft Interdiction Unit, Child Abuse Unit, Financial Crimes Unit, High Tech Crime Unit, Homicide Unit, Special Events Unit, and Training and Recruiting Units. The department also has civilian support units including Forensics, Crime Analysis and Crime Records, Human Resources, Financial Management and 9-1-1 Communications, as well as units that provide community outreach through the Police Activities League and Police Explorer Post, Citizens' Police Academy, Blue Santa and the National Night-Out Program.

The Department has aligned its budget to address a number of goals. Those goals include proactively responding to crime trends and maintaining quality police services in a changing environment; addressing the support services workload that corresponds with increased numbers of officers; upgrading technology so that police employees can effectively meet the increased demand for service; reducing risk by enhancing the training of police employees; ensuring police employees have access to high quality equipment and reliable vehicles so they can focus on customer service; and improving police facilities to support the efficient provision of services and encourage community access to police operations.

The Austin Police Department is committed to the use of best practices in order to reduce crime, enhance citizen safety, manage traffic safety, and to provide professionally trained staff so that Austin makes strides toward being the best managed city in the nation.

Art Acevedo, Chief of Police
Austin Police Department

Budget Highlights

The FY 2015-16 Budget for the Austin Police Department (APD) includes requirements to maintain current operations, add positions, and fund changes for service tenure and contractual obligations. Contractual and commodity accounts remained relatively consistent with the exception of increased costs anticipated for fleet maintenance and decreased costs anticipated for fleet fuel. The Budget includes 47 additional sworn positions to be added in April 2016 to maintain available community policing time, two sworn positions to supervise a Property Crimes Task Force, and one position to support the Police Activities League (PAL) and Explorer programs. Cadet classes will be held to fill these new positions, as well as any vacancies that occur through attrition during the fiscal year. The Budget also includes 19 additional civilian positions, to include ten 911 Call Takers, two Telecommunication Supervisors and two Communications Training Specialists for the Call Center, two Administrative Specialists for open records management, and two positions to support the deployment of body cameras on police officers. The total FY 2015-16 General Fund Budget for the Police Department is $372.1 million, which includes 1,896 sworn and 702.25 civilian full-time equivalent positions.

Neighborhood-Based Policing

Neighborhood-based policing, comprised of patrol, patrol support, community partnerships, specialized patrol, and traffic enforcement, represents almost half of the FY 2015-16 Budget. The patrol regions use directed patrols and tactical teams to supplement regular patrols in order to address emerging crime “hot spots” quickly and to prevent ongoing crime issues. Hot spots and other emerging trends are identified by crime analysts using data analysis to link call volume and crime patterns. Patrol support, such as district representatives and detectives, are often used in the crime reduction/prevention strategies as well. The FY 2015-16 Budget for Patrol includes 47 new sworn positions as part of a five-year plan to improve proactive community engagement time, as well as one-time funding for a consultant to assist the Austin Police Department in designing an effective community policing model.



Specialized patrol is comprised of Park Police, Lake Patrol, and Mounted Patrol. The Park Patrol Unit is responsible for patrolling more than 16,000 acres of land containing 251 parks, 15 preserves, 40 greenbelts, 47 pools, and over 74 miles of trails in the city of Austin. Park officers utilize a wide range of tools to preserve the peace within city of Austin parks and are often seen patrolling on foot or bikes along park trails. Many of the areas patrolled by the Park Unit are not accessible by vehicle. In addition to patrolling many popular special events that take place on park lands, including the Zilker Kite Festival, the Zilker Tree Holiday Festival, the Urban Music Festival, the Austin Symphony’s 4th of July, Juneteenth Celebration and the South By Southwest (SXSW) Music Festival, the units also provide support to the Downtown area for emergencies and shelter events.

The Lake Patrol Unit is responsible for patrolling the three public lakes in the city of Austin: Walter E. Long, Lady Bird, and Lake Austin. The police presence on these waterways serves to properly educate boaters and ensure the safety of all persons on the water. The unit enforces state laws and city ordinances that relate to waterways, such as illegal bridge jumping, swimming areas on area lakes, personal watercraft bans on certain holidays, and music levels from boats.



Traffic enforcement remains a priority for the department. The Highway Response Team is responsible for clearing traffic hazards, investigating crashes and enforcing traffic laws and city ordinances on all the high-speed roadways within the city limits of Austin. Enforcement operations and unit deployments are based upon statistical analysis of collision and other data. The primary purpose of traffic enforcement is to reduce accidents, save lives, and facilitate the safe and efficient movement of vehicular and pedestrian traffic throughout the city. The Department continues to receive grant overtime funding from the Federal Motor



Carrier Safety Administration, as well as from Texas Department of Transportation, that target a variety of traffic safety issues related to both commercial and passenger vehicle activities.

The Motors Unit in Highway Enforcement also participates in a variety of enforcement activities within the community including monitoring of school zones, special events, and other regional traffic issues.

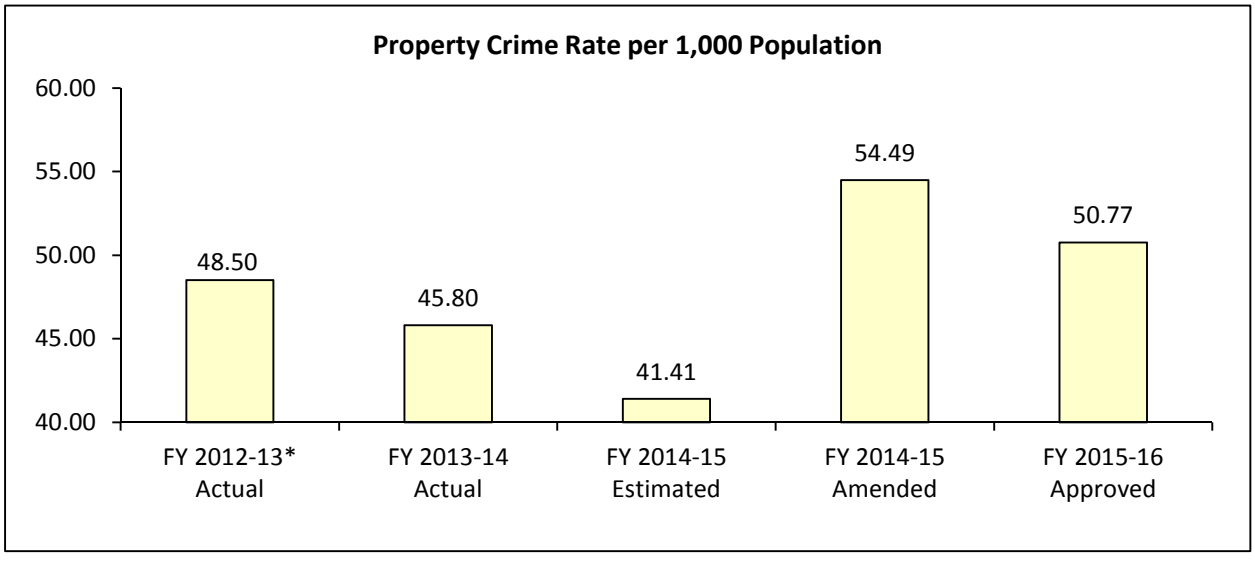
Community Partnerships encompass a wide variety of activities such as the Citizens Police Academy, Shop with a Cop, Blue Santa, National Night Out, Austin Bright Cyclist campaign, Crime Watch Safety Fairs, AISD Reading Programs, Middle School Soccer competitions, PAL Basketball Clinics and Boxing Camps, and Police Explorer Competitions. The FY 2015-16 Budget includes a new Sergeant to supervise the existing officers, civilians, and volunteers that support these programs.

Investigations

Investigations for FY 2015-16 account for 14% of the department's budget, and include Centralized Investigations and Organized Crime. Centralized Investigations focuses on solving crimes such as homicide, robbery, sex crimes, property crime, high tech, auto theft, burglary and domestic violence. Organized Crime focuses on criminal activity related to gangs, narcotics and human trafficking.

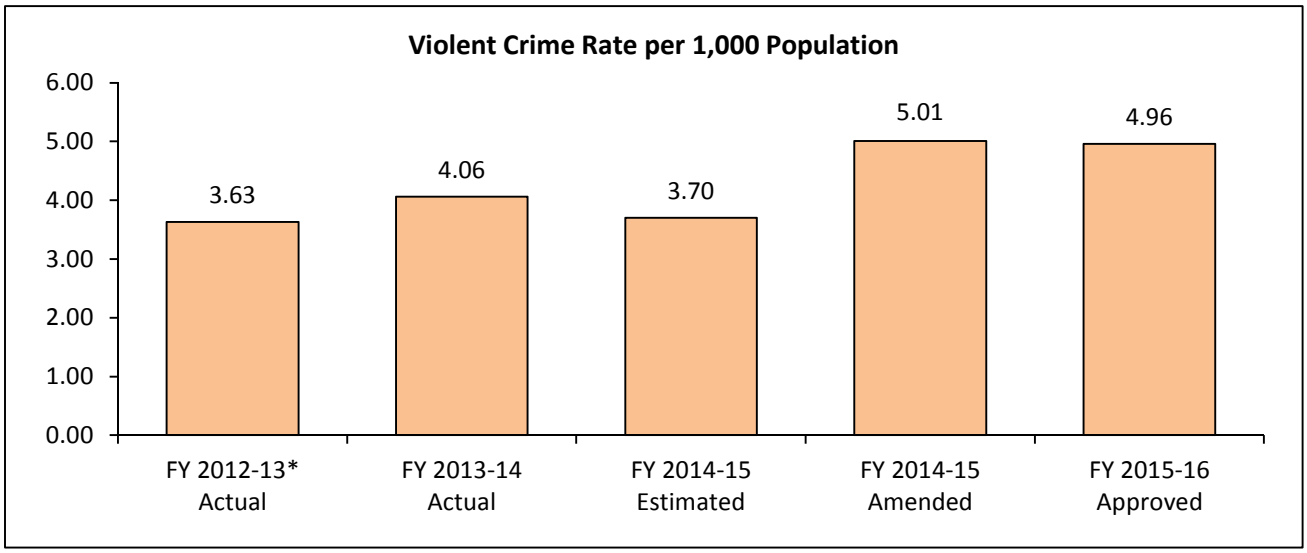
The Organized Crime Unit continues to participate in Gang Resistance Education and Training (GREAT) at AISD elementary schools and has implemented a program to mentor and track at-risk youth. In the 2014-2015 school year, the GREAT program supported 23 elementary and middle school campuses and served 1,600 students.

The most recent official crime data available, as of calendar year 2013, ranked Austin the twenty-first safest city of large US cities in property crime, with a property crime rate of 48.50, 8% higher than the overall rate of 45.04 for large US cities. In FY 2015-16, APD will add a street level Property Crime Task Force to support the Property Crimes Units. This task force will be able to be more proactive with surveillance and stings on known serial burglars and auto thieves, thereby freeing up patrol officers to concentrate on calls for service. Staffing for this task force will come from new officers added in the FY 2014-15 Budget with supervisory staff, in the form of one Sergeant and one Corporal, added in the FY 2015-16 Budget.



* Restated from FY 2014-15 Budget

Austin's violent crime rate increased 12% from 3.63 in FY 2012-13 to 4.06 in FY 2013-14 due primarily to the FBI's modification of the definition of rape. Sexual assaults that previously did not meet the criteria of rape are now included in rape counts, which results in higher rape – and violent crime – counts. Despite the increase, Austin maintained the rank of second safest city of large US cities in violent crime.



* Restated from FY 2014-15 Budget

Operations Support

Operations Support accounts for 14% of the FY 2015-16 Budget and includes functions such as air operations, communications, special operations, strategic support, forensic sciences, and victim services. The Police Department provides services throughout the City's land, streets and water areas. The FY 2015-16 Budget includes fourteen positions as year two of a three-year plan for Emergency Communications to support growth in the city. This includes ten 911 Call Takers, as well as two Telecommunications Supervisors to maintain adequate span of control. Additionally, two new Communications Training Specialists will double the number of dedicated trainers for Emergency Communications.



This year the department orchestrated a full themed show for "Superheroes Day" at Dell Children's Medical Center in an effort to raise morale and spread positive energy and encouragement while the kids are in the hospital. APD plans on making this an annual tradition.

Professional Standards

Professional Standards includes functions such as recruiting, training, and internal affairs and amounts to 5% of the total budget. APD recruits year-round and starts an academy every four months so that attrition related to officer vacancies doesn't impact services to our citizens. The Austin Police Department consistently fills 95% of authorized sworn positions annually.

Austin Police Department
Significant Changes

General Fund

Revenue Changes	Dollars
Increase in revenue from alarm permit fees due to population growth.	$342,226

Expenditure Changes	FTEs	Dollars
Citywide Cost Drivers		
Additional funding to cover the cost of a 3% wage increase in FY 2015-16, to implement a Citywide market study, and to increase City contributions for health insurance by 12% for civilian employees.		$1,956,643
Additional funding to cover the cost of a 1% wage increase in FY 2015-16, to fund step pay related to service tenure, and to increase City contributions for health insurance by 12% for sworn employees.		$5,943,086
Additional funding for City administrative, technology, and personnel cost centers.		$3,381,333
Additional funding for health insurance and wage increases for temporary employees.		$151,964
Decrease in vehicle fuel due to lower fuel prices over the last two fiscal years.		($2,537,878)
Department Cost Drivers		
Annualized cost of officers added in FY 2014-15.		$1,920,131
Increase in funding for Versaterm contract transferred from CTECC.		$413,700
Increase in funding for maintenance contracts.		$238,874
Transfer of one civilian position from the Building Services Department for special events.	1.00	$119,956
Reduce contribution to sworn retirement due to actuarial report.		($1,021,096)
New Investments		
Six months of funding for 47 sworn positions to increase proactive community engagement time.	47.00	$3,338,222
Nine months of funding for a Corporal and Sergeant to supervise a Property Crimes Task Force.	2.00	$278,328
Nine months of funding for a Sergeant to supervise the Police Activities League and Explorer community programs.	1.00	$146,333

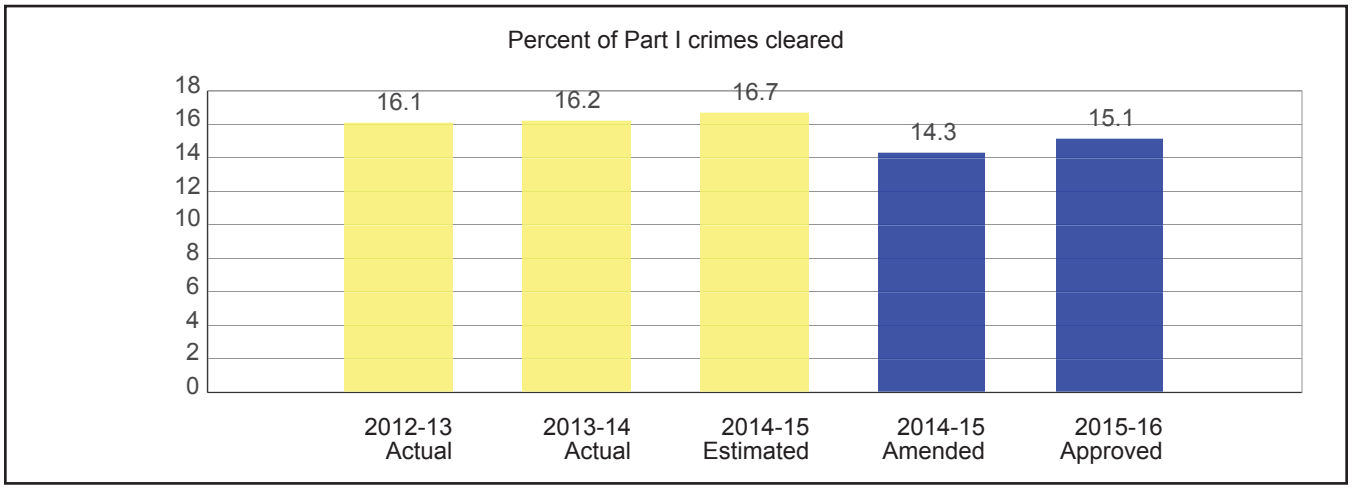
Expenditure Changes	FTEs	Dollars
Nine months of funding for ten 911 Call Takers, two Telecommunications Supervisors, and two Telecommunications Training Specialists to improve Emergency Communications.	14.00	$833,962
Nine months of funding for two Administrative Specialists to improve records management.	2.00	$117,837
Additional funding to purchase and use body cameras on APD officers, including nine months of funding for an Evidence Control Specialist and a Business Systems Analyst.	2.00	$1,053,000
Additional funding to advance progress for establishing a sobriety center.		$100,000

Police
Budget Detail by Activity

Program: Investigations

Activity: Centralized Investigations

The purpose of the Centralized Investigations activity is to investigate and solve property and violent crimes that require a particularly high level of expertise to Area Commands, victims, suspects, external members of criminal justice agencies, and the public in order to protect victims and the public and deter criminal activity.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	730,407	580,019	468,280	468,280	468,280
General Fund	30,843,433	32,551,934	33,482,096	33,482,096	35,015,174
Grants	606,147	407,000	602,000	602,000	624,000
Total Requirements	**$32,179,987**	**$33,538,953**	**$34,552,376**	**$34,552,376**	**$36,107,454**
Full-Time Equivalents					
General Fund					
Civilian	21.75	21.75	22.00	22.00	23.00
Sworn	214.00	214.00	196.00	196.00	203.00
Grants	2.00	2.00	2.00	2.00	2.00
Total FTEs	**237.75**	**237.75**	**220.00**	**220.00**	**228.00**
Performance Measures					
Number of cases investigated by centralized detectives	27,470	47,618	52,980	46,306	52,980
Number of Part I property crimes investigated department-wide	41,667	38,808	36,554	47,276	45,865
Number of Part I violent crimes investigated department-wide	3,123	3,438	3,265	3,818	4,481
Percent of Part I crimes cleared	**16.1**	**16.2**	**16.7**	**14.3**	**15.1**

Services

Criminal case investigation, which is split into two groups: Violent Crime (Homicide, Cold Case, Sex Crimes, Sex Offender Apprehension and Registration, Robbery, Domestic Violence, Child Abuse, Crisis Intervention Team, and Special Investigations Unit) and Property Crime (Burglary, Financial/White Collar Crimes, Commercial Burglary, Auto Theft, Animal Cruelty, and Arrest Review)

Contact

Troy Gay, Investigations Bureau Assistant Chief, 512-974-5030

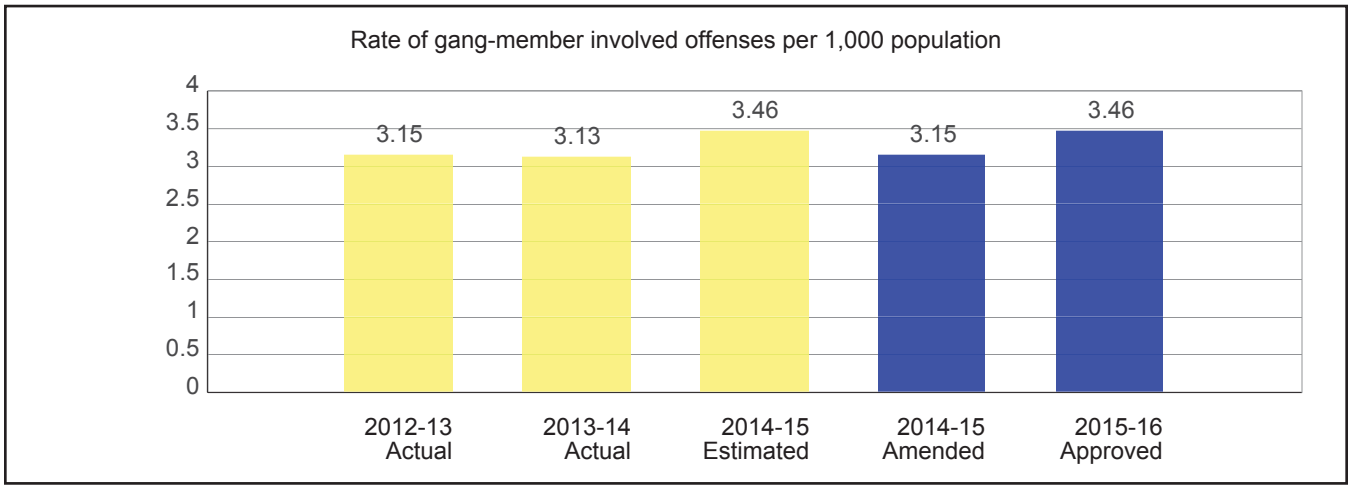
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Police
Budget Detail by Activity

Program: Investigations

Activity: Organized Crime

The purpose of the Organized Crime activity is to investigate the possession, manufacture, and illegal sale of controlled substances, gang-related crime, and computer-related crime and gather and disseminate information regarding criminal activity to APD Commands and other criminal justice agencies and the general public in order to reduce organized crime.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	318,718	433,666	55,000	55,000	55,000
General Fund	14,752,407	15,428,637	15,339,786	15,327,264	17,884,249
Grants	118,282	0	433,000	433,000	514,000
Total Requirements	**$15,189,407**	**$15,862,303**	**$15,827,786**	**$15,815,264**	**$18,453,249**
Full-Time Equivalents					
General Fund					
Civilian	4.00	3.00	2.75	2.75	2.75
Sworn	68.00	68.00	99.00	99.00	118.00
Grants	1.00	0.00	0.00	0.00	0.00
Total FTEs	**73.00**	**71.00**	**101.75**	**101.75**	**120.75**
Performance Measures					
Number of federal arrests made by Narcotics Conspiracy	126	58	101	63	101
Number of gang-member involved offenses	2,601	2,656	3,053	2,733	3,126
Rate of gang-member involved offenses per 1,000 population	3.15	3.13	3.46	3.15	3.46

Services

Execution of search warrants; arrest of suspects; surveillance; clandestine lab removal; seizure of controlled substances and assets; information dissemination; intelligence gathering and case management; crime stoppers hot-line; apprehension of gang members and career criminal/probation-parole violators; human trafficking unit; and investigation of gang-related offenses; Education/gang awareness presentations

Contact

Steve Deaton, Organized Crime Commander, 512-974-5599

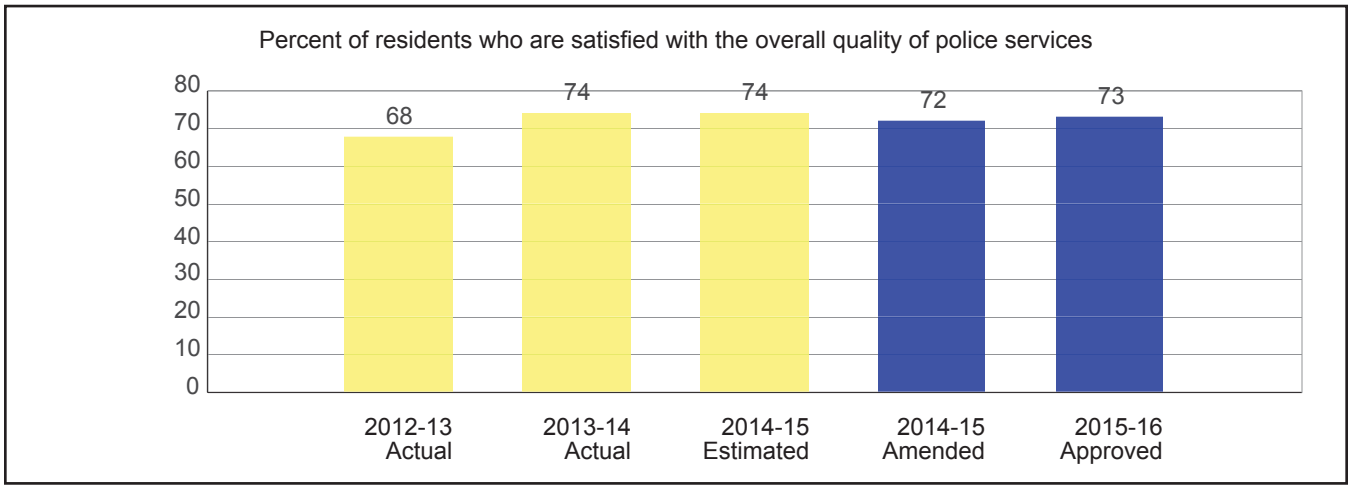
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Police
Budget Detail by Activity

Program: Neighborhood-Based Policing

Activity: Community Partnerships

The purpose of the Community Partnerships activity is to establish partnerships and provide collaborative problem solving opportunities, neighborhood services, and education to residents so that together police and citizens can improve safety, the perception of safety and neighborhood quality of life.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	77,925	26,025	0	0	0
General Fund	1,520,781	1,679,562	1,722,086	1,722,086	2,081,242
Grants	2,052,779	652,779	650,000	650,000	700,000
Total Requirements	**$3,651,485**	**$2,358,366**	**$2,372,086**	**$2,372,086**	**$2,781,242**
Full-Time Equivalents					
General Fund					
Civilian	10.00	12.00	11.00	11.00	12.00
Sworn	5.00	6.00	5.00	5.00	6.00
Grants	13.00	13.00	13.00	13.00	13.00
Total FTEs	**28.00**	**31.00**	**29.00**	**29.00**	**31.00**
Performance Measures					
Number of children served by the APD Blue Santa	New Meas	New Meas	New Meas	New Meas	14,222
Number of youth attendances in PAL programs	New Meas	New Meas	New Meas	New Meas	3,878
Percent of residents who are satisfied with the speed of emergency police response	69	68	68	72	69
Percent of residents who feel safe downtown at night	32	31	31	35	35
Percent of residents who feel safe in their neighborhoods at night	71	75	75	72	76
Percent of residents who are satisfied with the overall quality of police services	**68**	**74**	**74**	**72**	**73**

Services

Partnerships; public education; outreach to youth; coordination of APD participation in community events; coordination of volunteer support

Contact

Art Acevedo, Chief of Police, 512-974-5030

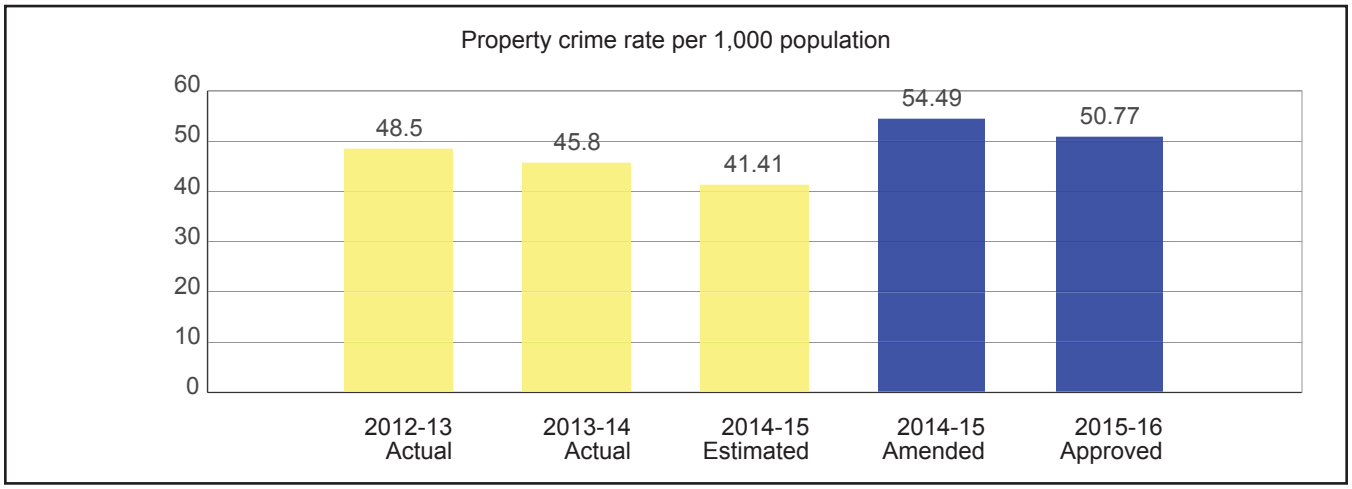
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Police
Budget Detail by Activity

Program: Neighborhood-Based Policing

Activity: Patrol

The purpose of the Patrol activity is to provide a police presence in neighborhoods, respond to calls for service from the community and engage in collaborative problem solving initiatives with the community so that the community can feel and be safe.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	6,017,400	6,132,235	6,520,644	6,520,644	6,629,346
General Fund	100,941,433	104,562,382	106,871,211	106,067,318	114,369,742
Grants	0	321,038	331,000	331,000	1,482,000
Total Requirements	**$106,958,834**	**$111,015,655**	**$113,722,855**	**$112,918,962**	**$122,481,088**
Full-Time Equivalents					
General Fund					
Civilian	3.00	9.00	9.00	9.00	9.00
Sworn	819.00	876.00	901.00	901.00	999.00
Total FTEs	**822.00**	**885.00**	**910.00**	**910.00**	**1,008.00**
Performance Measures					
Austin's ranking among the safest major US cities on property crime	26	21	21	25	20
Austin's ranking among the safest major US cities on violent crime	2	2	2	2	2
Number of incidents responded to by patrol officers, including self-initiated calls	623,768	595,292	595,292	623,768	567,517
Response time from dispatch to arrival for EMERGENCY and URGENT calls	5.26	5.37	5.45	5.26	5.36
Part II crime rate per 1,000 population	**102**	**93**	**88**	**116**	**108**
Property crime rate per 1,000 population	**48.5**	**45.8**	**41.41**	**54.49**	**50.77**
Violent crime rate per 1,000 population	**3.63**	**4.06**	**3.7**	**5.01**	**4.96**

Services

Response to 911 calls; traffic enforcement; law enforcement; preventive patrol/visibility; directed patrol/hot spots

Contact

Art Acevedo, Chief of Police, 512-974-5030

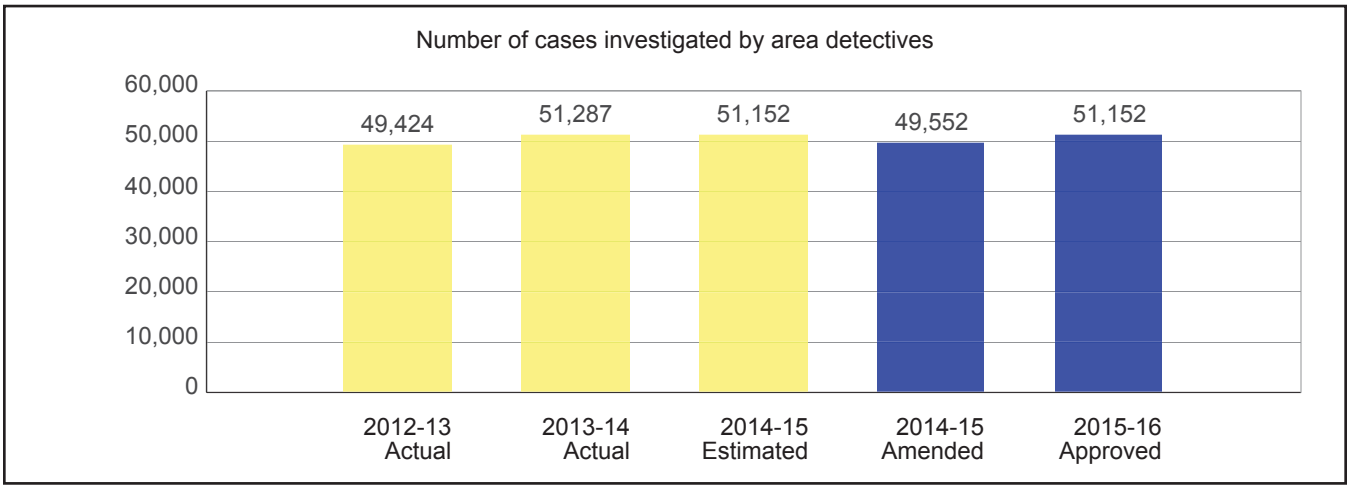
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Police
Budget Detail by Activity

Program: Neighborhood-Based Policing

Activity: Patrol Support

The purpose of the Patrol Support activity is to support the First Response officers through follow-up investigations, apprehension of offenders, and targeted enforcement efforts and to provide collaborative problem solving opportunities to residents in order to reduce crime and disorder and to improve quality of life.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	79,957	218,617	0	0	0
General Fund	34,554,354	32,936,620	35,911,777	35,911,777	32,311,677
Total Requirements	**$34,634,312**	**$33,155,238**	**$35,911,777**	**$35,911,777**	**$32,311,677**
Full-Time Equivalents					
General Fund					
Civilian	11.00	7.00	9.00	9.00	8.00
Sworn	254.00	243.00	258.00	258.00	227.00
Total FTEs	**265.00**	**250.00**	**267.00**	**267.00**	**235.00**
Performance Measures					
Arrests made by Metro Tactical	2,724	1,972	1,596	1,905	1,596
Average response time to calls for service at ABIA	6.1	5.49	6.56	5.39	6.56
Number of calls for service at ABIA	20,321	18,949	16,890	20,604	16,890
Number of cases investigated by area detectives	49,424	51,287	51,152	49,552	51,152
Number of false alarms received	34,865	38,933	38,297	34,182	38,297

Services

Follow-up investigations; arrests; court testimony; the Austin Regional Intelligence Center (ARIC); the Intel Unit, and the Real Time Crime Center (RTCC)

Contact

Art Acevedo, Chief of Police, 512-974-5030

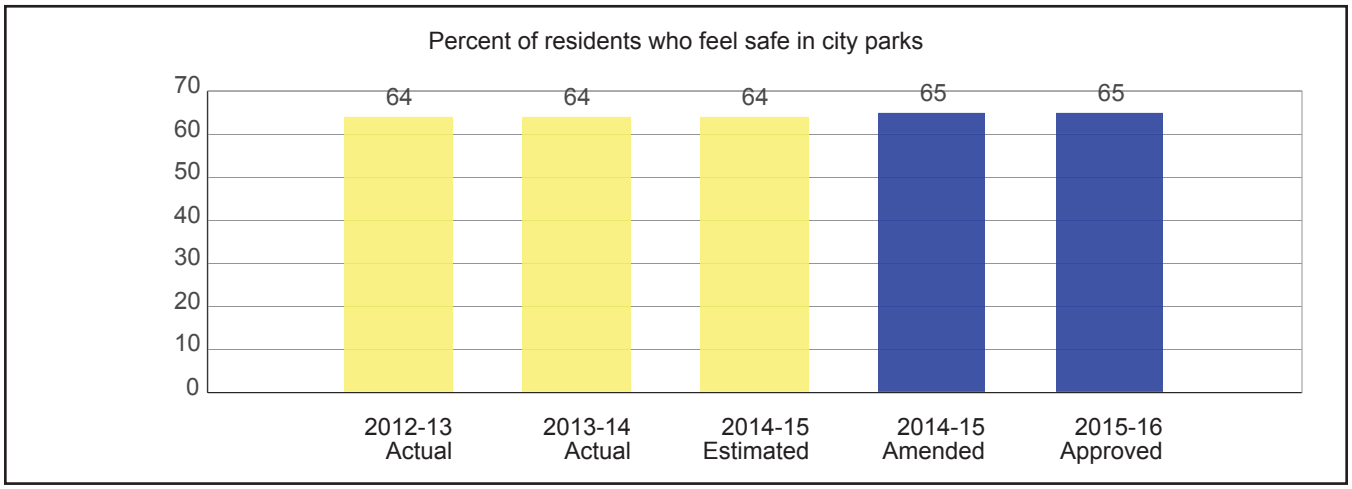
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Police
Budget Detail by Activity

Program: Neighborhood-Based Policing

Activity: Specialized Patrol and Events Planning

The purpose of the Specialized Patrol and Events Planning activity is to provide specialized public safety services to Austin residents.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	1,937,907	2,014,107	2,437,734	1,473,421	1,368,715
General Fund	10,503,466	11,144,198	10,337,344	11,301,657	12,195,556
Total Requirements	**$12,441,373**	**$13,158,304**	**$12,775,078**	**$12,775,078**	**$13,564,271**
Full-Time Equivalents					
General Fund					
Civilian	4.00	4.00	4.00	4.00	6.00
Sworn	73.00	77.00	77.00	77.00	79.00
Total FTEs	**77.00**	**81.00**	**81.00**	**81.00**	**85.00**
Performance Measures					
Number of boat safety checks on area lakes	591	431	431	591	600
Number of park safety enforcement actions on parkland	41,916	54,331	40,262	52,234	50,000
Percent of residents who feel safe in city parks	64	64	64	65	65

Services

Law enforcement; Lake/park patrol; Citations; Arrests; Investigations for boating accidents; Special Events; holiday and special event security; and disaster response

Contact

Art Acevedo, Chief of Police, 512-974-5030

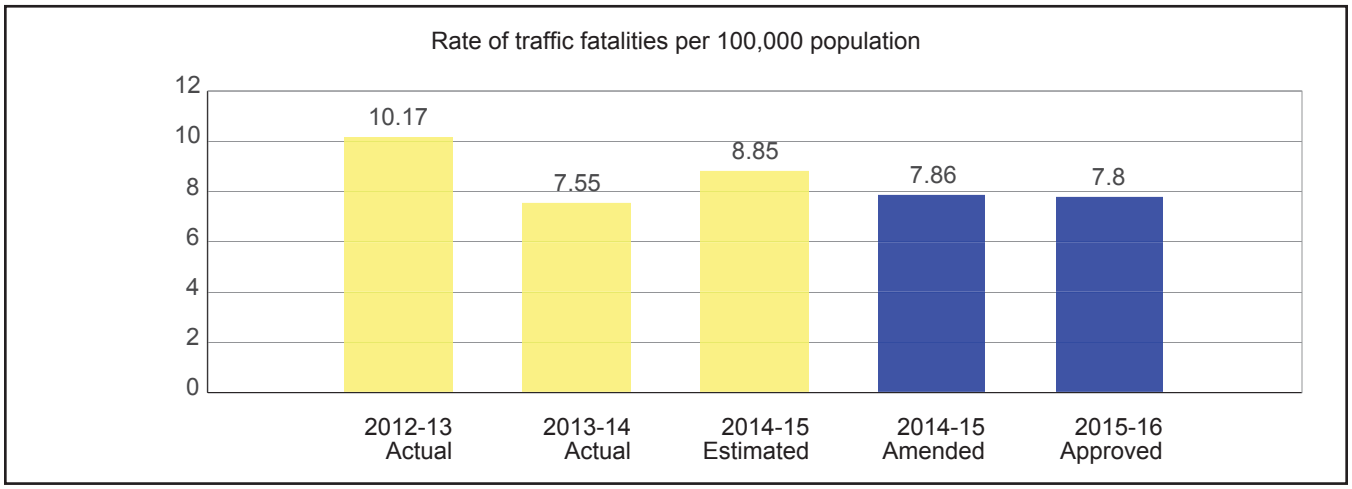
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Police
Budget Detail by Activity

Program: Neighborhood-Based Policing

Activity: Traffic Enforcement

The purpose of the Traffic Enforcement activity is to investigate crashes, analyze collisions, target enforcement efforts and coordinate multiple agencies in responding to traffic management in order to improve traffic safety.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	27,274	64,585	20,000	20,000	20,000
General Fund	17,223,362	17,054,571	19,391,806	19,391,806	19,031,889
Grants	1,241,162	1,180,000	1,770,000	1,770,000	2,050,000
Total Requirements	**$18,491,798**	**$18,299,155**	**$21,181,806**	**$21,181,806**	**$21,101,889**
Full-Time Equivalents					
General Fund					
Civilian	8.00	7.00	6.00	6.00	6.00
Sworn	122.00	116.00	130.00	130.00	126.00
Grants	1.00	1.00	1.00	1.00	1.00
Total FTEs	**131.00**	**124.00**	**137.00**	**137.00**	**133.00**
Performance Measures					
Number of citation violations issued by APD officers	187,033	184,254	167,328	167,328	167,328
Number of DWI arrests	6,349	6,191	6,017	6,054	6,017
Rate of DWI-related fatalities per 100,000 population	3.27	3.42	3.2	3.54	3.2
Rate of serious-injury-producing collisions per 100,000 population	New Meas	47.09	44.64	46.26	44.64
Rate of traffic fatalities per 100,000 population	**10.17**	**7.55**	**8.85**	**7.86**	**7.8**

Services

Crash investigation; crash reconstruction; collision analysis; coordination of enforcement efforts; coordination of multiple agency efforts

Contact

Art Fortune, Highway Enforcement Commander, 512-974-8210

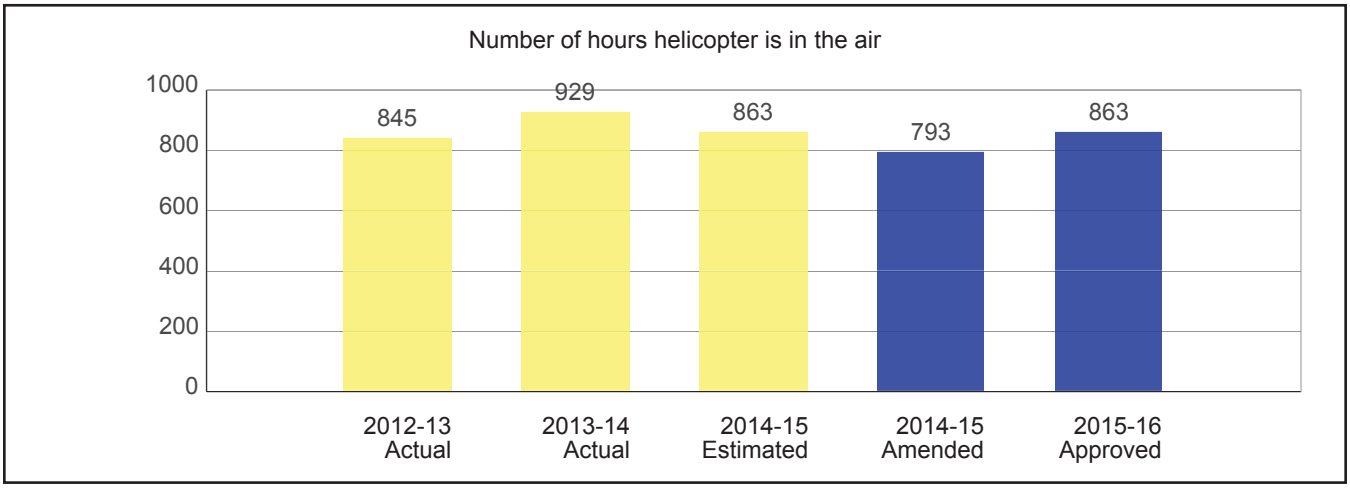
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Police
Budget Detail by Activity

Program: Operations Support

Activity: Air Operations

The purpose of the Air Operations activity is to provide support from fixed wing and helicopter resources to APD and the public in order to enhance the safety of officers and residents.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	6,404	0	0	0	0
General Fund	1,362,252	1,878,484	1,927,811	1,927,811	1,881,029
Grants	132,276	0	0	0	0
Total Requirements	**$1,500,932**	**$1,878,484**	**$1,927,811**	**$1,927,811**	**$1,881,029**
Full-Time Equivalents					
General Fund					
Civilian	1.00	1.00	1.00	1.00	0.00
Sworn	6.00	6.00	9.00	9.00	9.00
Total FTEs	**7.00**	**7.00**	**10.00**	**10.00**	**9.00**
Performance Measures					
Number of aircraft assisted arrests	278	313	306	272	306
Number of hours helicopter is in the air	845	929	863	793	863

Services

Aerial Support

Contact

Todd Gage, Special Operations Commander, 512-974-5203

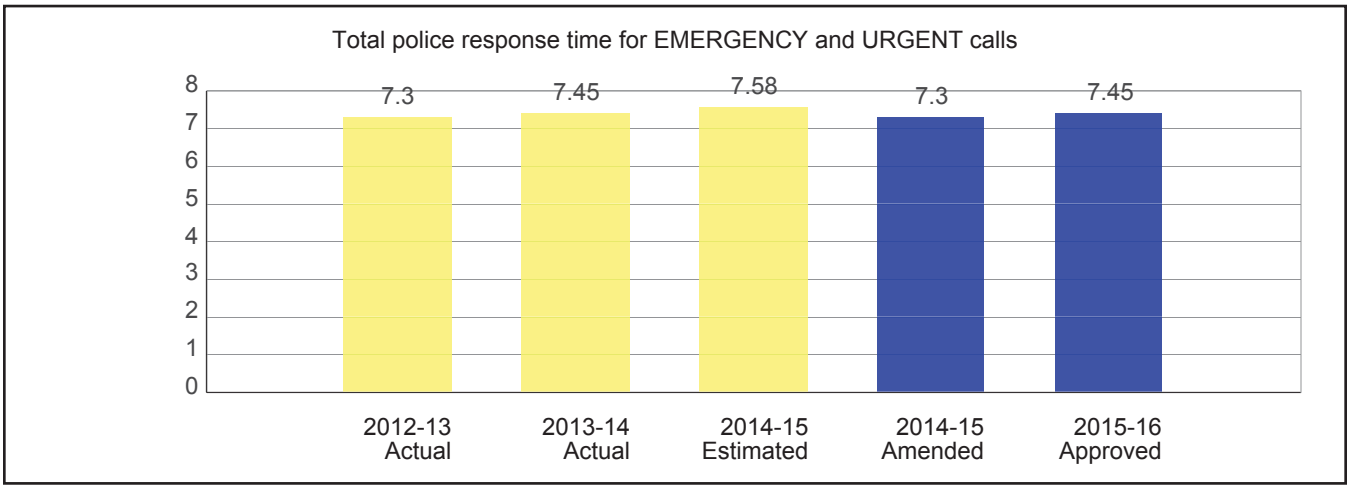
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Police
Budget Detail by Activity

Program: Operations Support

Activity: Communications

The purpose of the Communications activity is to receive and process emergency and non-emergency calls for police service from the public in order to provide police assistance to persons in need and support police personnel in the delivery of that service.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	444,130	458,236	448,177	448,177	448,177
General Fund	12,933,885	13,313,590	14,009,431	15,182,046	16,668,899
Total Requirements	**$13,378,015**	**$13,771,826**	**$14,457,608**	**$15,630,223**	**$17,117,076**
Full-Time Equivalents					
General Fund					
Civilian	191.75	191.75	212.75	212.75	231.75
Sworn	0.00	2.00	2.00	2.00	2.00
Total FTEs	**191.75**	**193.75**	**214.75**	**214.75**	**233.75**
Performance Measures					
Number of calls dispatched for service	348,915	335,995	335,995	348,915	319,354
Number of calls received by Teleserve (non-emergency APD calls)	265,287	249,377	249,377	265,287	241,497
Number of calls received in the 9-1-1 call center	939,659	991,751	991,751	939,659	1,044,014
Number of EMERGENCY and URGENT calls dispatched for service	77,996	79,169	79,169	77,996	83,722
Number of Teleserve reports taken	48,526	47,608	47,608	48,526	47,853
Response time to dispatch EMERGENCY and URGENT calls	0.56	0.55	0.58	0.53	0.56
Response time to process EMERGENCY and URGENT calls	1.07	1.12	1.15	1.11	1.13
Total police response time for EMERGENCY and URGENT calls	**7.3**	**7.45**	**7.58**	**7.3**	**7.45**

Services

Response and direction of emergency and non-emergency incoming calls; radio communications; response to warrant checks and other inquiries from outside law enforcement agencies

Contact

Darryl Jamail, Communications Commander, 512-974-0947

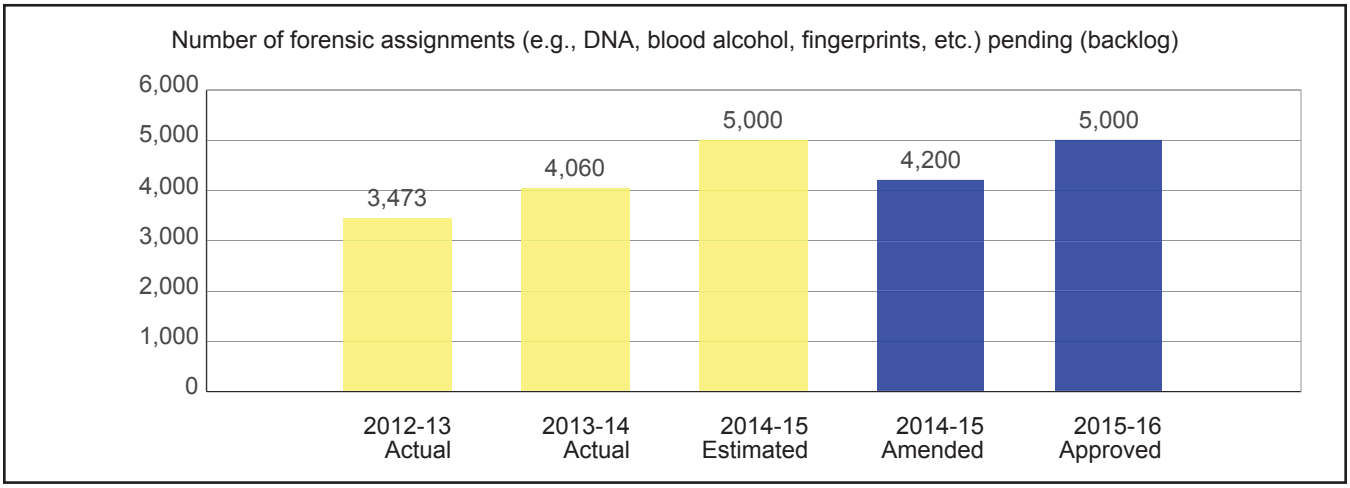
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Police
Budget Detail by Activity

Program: Operations Support

Activity: Forensics Science Services

The purpose of Forensics Science Services activity is to provide timely and accurate forensic science and operational support to APD, local law enforcement and judicial agencies so they can successfully resolve investigations.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	201,523	182,205	167,444	167,444	167,444
General Fund	6,735,318	7,177,894	7,949,232	7,949,232	8,263,822
Grants	452,000	204,867	464,000	464,000	2,481,000
Total Requirements	**$7,388,841**	**$7,564,966**	**$8,580,676**	**$8,580,676**	**$10,912,266**
Full-Time Equivalents					
General Fund					
Civilian	83.25	83.25	85.25	85.25	85.25
Total FTEs	**83.25**	**83.25**	**85.25**	**85.25**	**85.25**
Performance Measures					
Number of forensic assignments (e.g., DNA, blood alcohol, fingerprints, etc.) pending (backlog)	3,473	4,060	5,000	4,200	5,000
Number of forensics assignments (e.g., DNA, blood alcohol, fingerprints, etc.) analyzed	18,150	17,128	17,053	17,698	17,053
Number of forensics assignments (e.g., DNA, blood alcohol, fingerprints, etc.) received	20,759	19,332	17,947	18,807	17,947
Number of items of evidence received	111,609	117,874	110,905	91,319	110,905

Services

Laboratory analysis of narcotics; blood-alcohol; DNA; firearms/toolmarks; fingerprint evidence; Breath Alcohol Testing Program Management; multi-media and polygraph support; crime scene investigation, photography and evidence collection; clandestine laboratory response; evidence and found property management

Contact

Ed Harris, Deputy Director, 512-974-5415

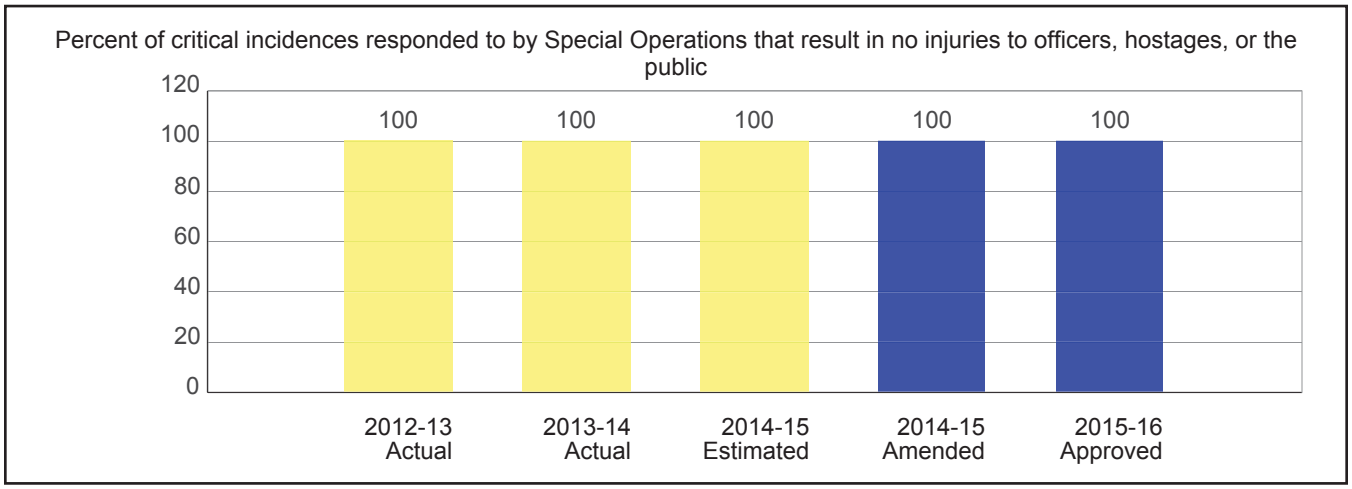
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Police
Budget Detail by Activity

Program: Operations Support

Activity: Special Operations

The purpose of the Special Operations activity is to resolve crises involving hostage/barricade situations, provide canine and warrant service, and investigate and render safe explosives and hazardous devices in order to enhance the safety of officers and the public.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	2,246,558	1,645,707	0	0	0
General Fund	6,002,430	6,615,929	8,959,523	8,972,045	7,911,709
Total Requirements	**$8,248,987**	**$8,261,636**	**$8,959,523**	**$8,972,045**	**$7,911,709**
Full-Time Equivalents					
General Fund					
Civilian	1.00	1.00	1.00	1.00	1.00
Sworn	64.00	66.00	58.00	58.00	49.00
Total FTEs	**65.00**	**67.00**	**59.00**	**59.00**	**50.00**
Performance Measures					
Number of critical incidents responded to by Special Operations	1,300	1,501	1,485	1,408	1,485
Percent of critical incidences responded to by Special Operations that result in no injuries to officers, hostages, or the public	100	100	100	100	100

Services

Critical incident response/resolution; warrant service (high-risk warrants); explosive device disposal/safety; canine searches; and threat assessments, including those associated with homeland defense; fugitive apprehension

Contact

Todd Gage, Special Operations Commander, 512-974-5203

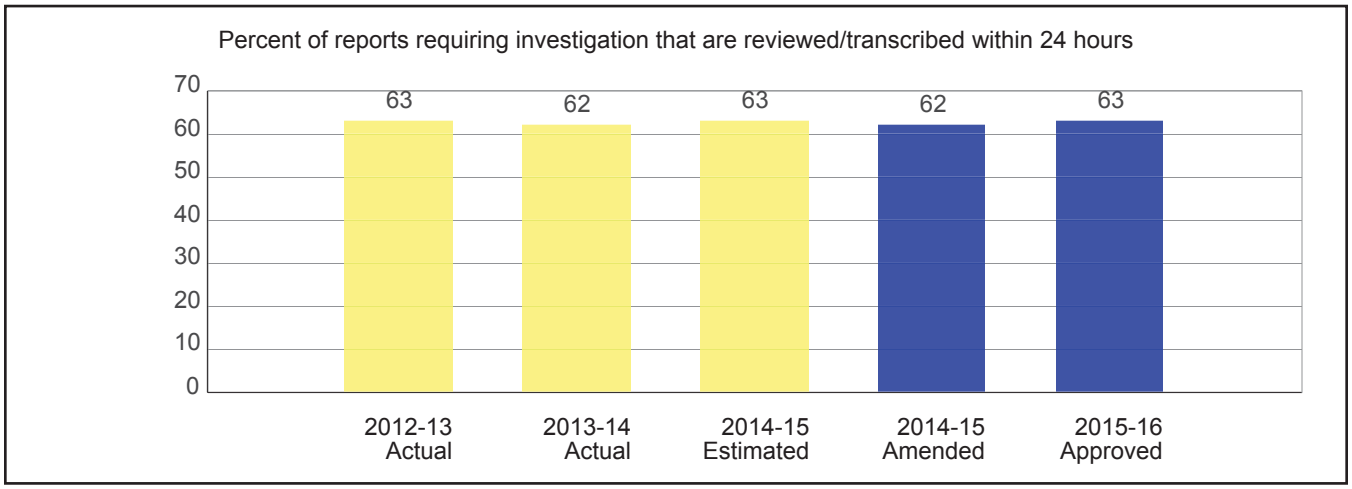
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Police
Budget Detail by Activity

Program: Operations Support

Activity: Strategic Support

The purpose of the Strategic Support activity is to assist with major project implementation, evaluate department resource allocation, conduct crime analysis, maintain offense and arrest records, and provide timely and useful information to department members and the public so they can make informed decisions resulting in safer communities.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	2,546	19,489	0	0	0
General Fund	10,527,588	10,846,873	12,741,630	12,741,630	13,659,257
Grants	0	0	36,000	36,000	0
Total Requirements	**$10,530,133**	**$10,866,362**	**$12,777,630**	**$12,777,630**	**$13,659,257**
Full-Time Equivalents					
General Fund					
Civilian	66.00	65.00	79.00	79.00	81.00
Sworn	11.00	15.00	0.00	0.00	0.00
Total FTEs	**77.00**	**80.00**	**79.00**	**79.00**	**81.00**
Performance Measures					
Number of arrests processed	56,628	52,870	50,516	53,096	50,516
Number of incident reports reviewed/transcribed	121,567	116,207	115,727	116,997	115,727
Number of Open Record Requests processed	29,486	29,393	30,259	30,394	30,259
Percent of reports requiring investigation that are reviewed/transcribed within 24 hours	63	62	63	62	63

Services

Planning, facilitation and evaluation of department-wide programs and initiatives; analysis and evaluation of police operational and performance information; system improvement; identification of crime trends; crime analysis and mapping; data entry and management of City and County arrest records; fingerprint processing of juvenile arrests; incident report review and dissemination; identification information to the public and other law enforcement agencies; report sales; records entry training; training customers on how to use and interpret police information

Contact

Ron MacKay, Research and Planning Division Manager, 512-974-5022

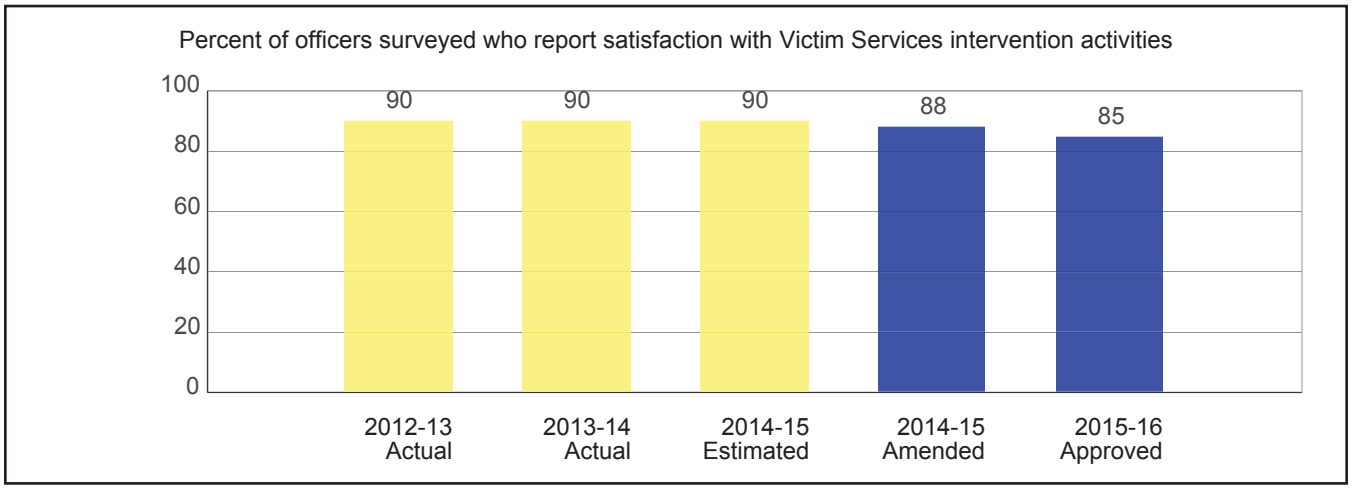
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Police
Budget Detail by Activity

Program: Operations Support

Activity: Victim Services

The purpose of the Victim Services activity is to respond to the psychological and emotional needs of victims/families, community members, and first responders experiencing trauma in order to reduce psychological stress and trauma and enhance well-being.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
General Fund	2,116,461	2,086,288	2,213,025	2,213,025	2,288,872
Grants	61,626	125,000	190,000	190,000	347,000
Total Requirements	**$2,178,087**	**$2,211,288**	**$2,403,025**	**$2,403,025**	**$2,635,872**
Full-Time Equivalents					
General Fund					
Civilian	27.00	27.00	27.00	27.00	27.00
Grants	1.00	2.00	2.00	2.00	2.00
Total FTEs	**28.00**	**29.00**	**29.00**	**29.00**	**29.00**
Performance Measures					
Number of Victim Services contacts	40,398	37,008	35,340	38,000	35,000
Percent of officers surveyed who report satisfaction with Victim Services intervention activities	90	90	90	88	85

Services

Psychological support for civilian and sworn personnel; crisis counseling for victims, families, witnesses, neighbors, co-workers, schools, etc.; assessment/referral; assistance in criminal investigations and court testimony; collaboration and problem solving; emergency disaster response; crime/trauma victim/witness support in all command areas; assistance to District Representatives and patrol officers in high crime locations; public education and facilitation

Contact

Kachina Clark, Victim Services Division Manager, 512-974-5037

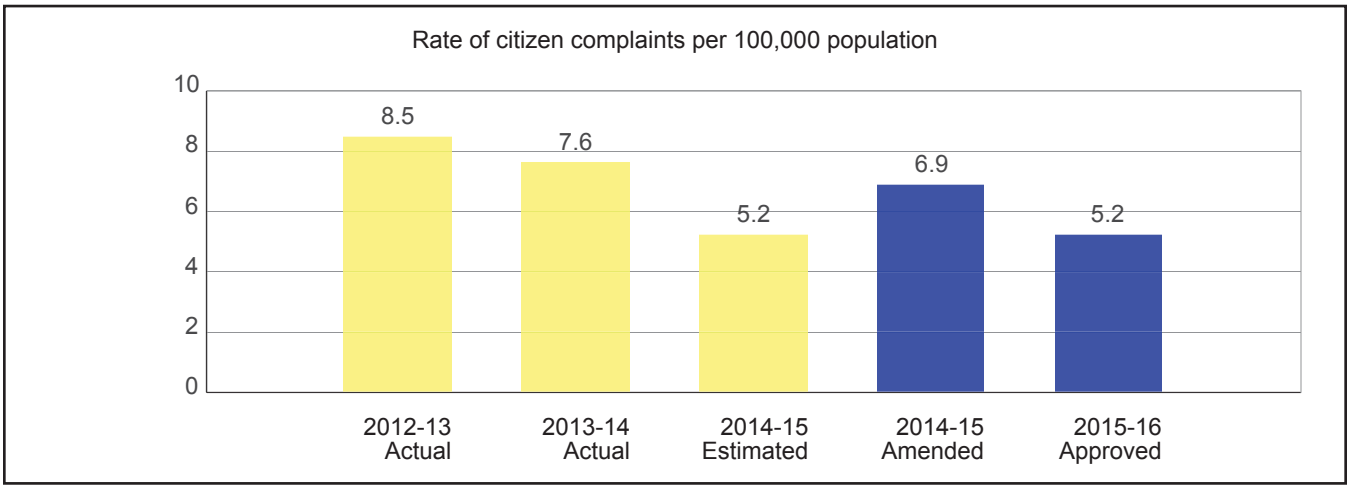
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Police
Budget Detail by Activity

Program: Professional Standards

Activity: Internal Affairs

The purpose of the Internal Affairs activity is to investigate potential policy violations by APD employees in a timely manner and provide information about the Internal Affairs function to employees and the public so they will have trust and confidence in Internal Affairs investigations.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
General Fund	4,375,944	4,526,422	4,221,450	4,221,450	4,296,114
Total Requirements	**$4,375,944**	**$4,526,422**	**$4,221,450**	**$4,221,450**	**$4,296,114**
Full-Time Equivalents					
General Fund					
Civilian	9.00	8.00	4.00	4.00	4.00
Sworn	25.00	24.00	24.00	24.00	24.00
Total FTEs	**34.00**	**32.00**	**28.00**	**28.00**	**28.00**
Performance Measures					
Lost time injury rate per the equivalent of 100 employees	3.38	4.1	1.85	3.5	4
Number of citizen complaints	70	64	46	60	47
Number of employee injuries	725	841	828	950	828
Number of less serious (Class B) investigations completed	181	164	140	157	140
Number of serious (Class A and Administrative Inquiry) IAD investigations completed	58	46	26	40	26
Rate of citizen complaints per 100,000 population	8.5	7.6	5.2	6.9	5.2

Services

Internal investigations of allegations of misconduct from residents/employees; presentation of complaints to chain-of-command; on-site investigations; investigations of critical incidents; complaint records maintenance; information and activity reporting

Contact

Pat South, Professional Standards Commander, 512-974-8501

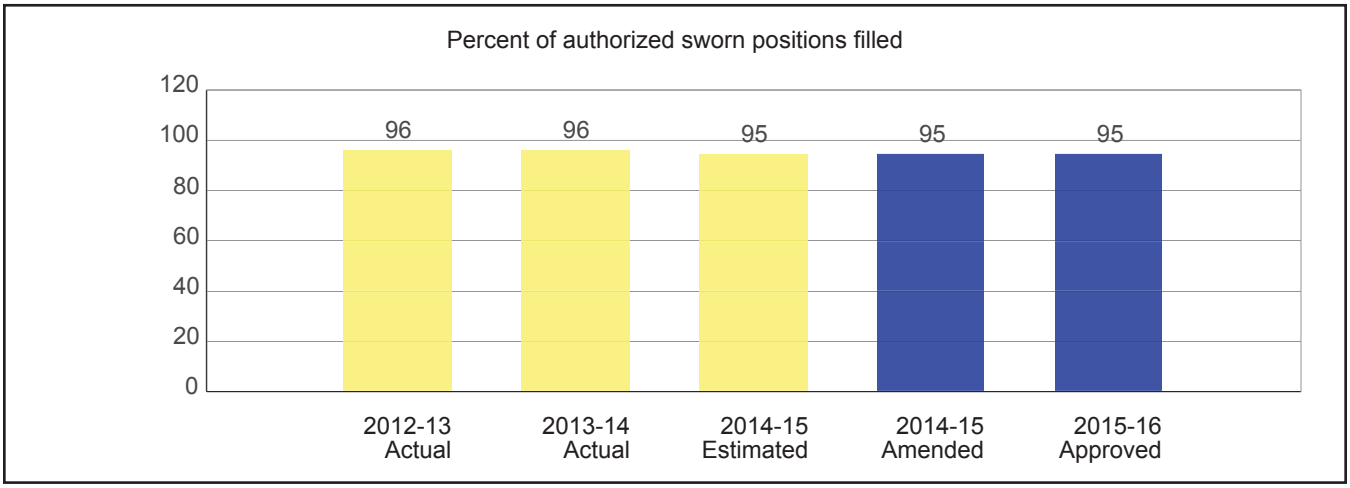
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Police
Budget Detail by Activity

Program: Professional Standards

Activity: Recruiting

The purpose of the Recruiting activity is to recruit and screen for diverse, qualified and professional police applicants so the APD can have the personnel resources necessary to maintain authorized staffing and meet its goals.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
General Fund	1,535,564	1,605,241	2,045,675	2,045,675	2,369,954
Total Requirements	**$1,535,564**	**$1,605,241**	**$2,045,675**	**$2,045,675**	**$2,369,954**
Full-Time Equivalents					
General Fund					
Sworn	11.00	8.00	14.00	14.00	15.00
Total FTEs	**11.00**	**8.00**	**14.00**	**14.00**	**15.00**
Performance Measures					
Number of applicants processed	730	924	693	963	900
Number of cadets who started the academy	102	116	60	125	125
Percent of authorized sworn positions filled	96	96	95	95	95
Percent of cadets entering the academy who are African-American	6	9	6	No Goal	No Goal
Percent of cadets entering the academy who are Asian	New Meas	3	11	No Goal	No Goal
Percent of cadets entering the academy who are female	10	12	3	No Goal	No Goal
Percent of cadets entering the academy who are Hispanic	26	19	11	No Goal	No Goal
Percent of cadets entering the academy who are historically minority	37	34	29	No Goal	No Goal

Services

Applicant recruitment; Testing and screening of applicants; Background investigations of applicants

Contact

Andrew Michael, Recruiting and Training Commander, 512-974-8121

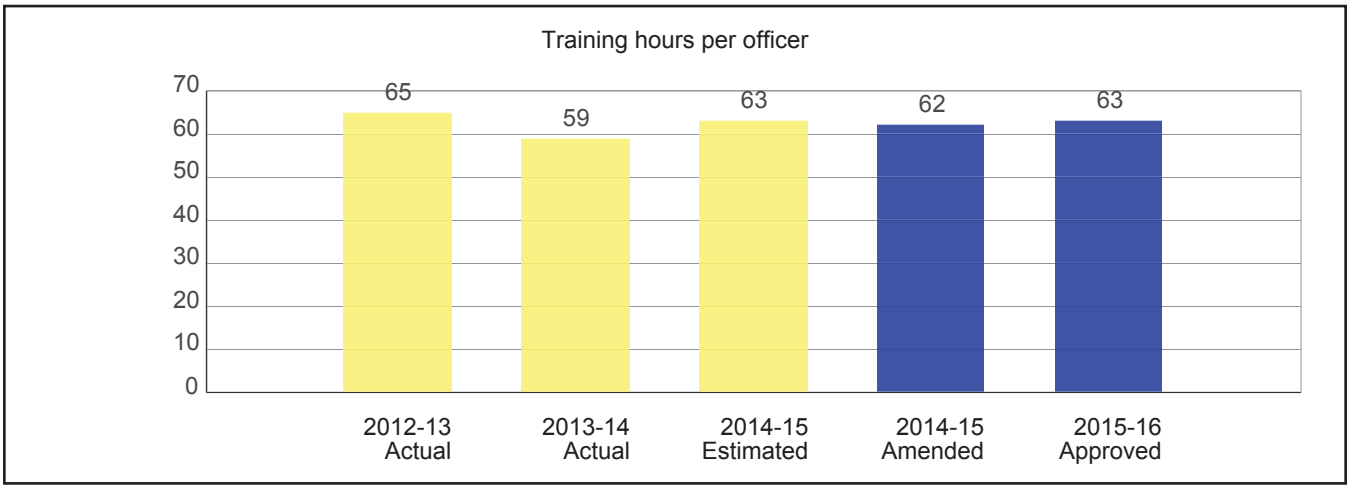
Bold Measure = Key Indicator

Police
Budget Detail by Activity

Program: Professional Standards

Activity: Training

The purpose of the Training activity is to train and monitor police officers for the Austin Police Department so that APD has highly qualified and physically and mentally competent staff to meet the expectations of the public and the demands of the profession.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
General Fund	10,269,822	11,012,591	9,862,033	11,949,117	12,142,000
Grants	75,000	0	0	0	0
Total Requirements	**$10,344,822**	**$11,012,591**	**$9,862,033**	**$11,949,117**	**$12,142,000**
Full-Time Equivalents					
General Fund					
Civilian	123.00	122.00	127.00	127.00	126.00
Sworn	44.00	41.00	50.00	50.00	49.00
Total FTEs	**167.00**	**163.00**	**177.00**	**177.00**	**175.00**
Performance Measures					
Number of cadets who graduated from the academy	125	87	93	107	87
Number of new police officers who completed the probationary training period and attained civil service status	97	126	76	80	85
Percent of cadets who graduated from the academy	86	89	85	85	85
Percent of new police officers who completed the probationary training period and attained civil service status	93	90	91	91	91
Training hours per officer	65	59	63	62	63

Services

Training/education of sworn and non-sworn police personnel; evaluation of probationary officers; qualification and certification of commissioned personnel; medical and psychological support, evaluation, and treatment; management support/advice regarding health matters; critical incident support; peer support

Contact

Andrew Michael, Recruiting and Training Commander, 512-974-8121

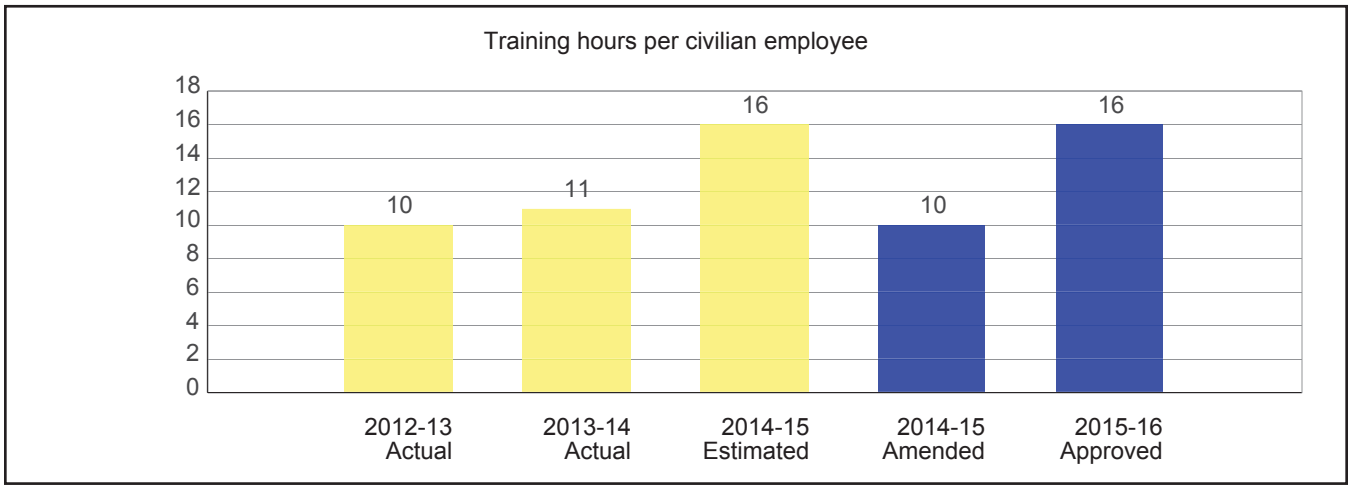
Bold Measure = Key Indicator

Police
Budget Detail by Activity

Program: Support Services

Activity: Departmental Support Services

The purpose of the Departmental Support Services activity is to provide administrative and managerial support to the department in order to produce more effective services.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	184,766	200,733	285,890	44,890	44,890
General Fund	14,488,004	15,182,261	19,060,973	18,691,696	19,295,129
Grants	0	0	332,000	332,000	493,000
Total Requirements	**$14,672,770**	**$15,382,994**	**$19,678,863**	**$19,068,586**	**$19,833,019**
Full-Time Equivalents					
General Fund					
Civilian	80.50	82.50	82.50	82.50	82.50
Sworn	24.00	25.00	23.00	23.00	25.00
Total FTEs	**104.50**	**107.50**	**105.50**	**105.50**	**107.50**
Performance Measures					
% of under 5,000 competitive procurement awards to certified MBE vendors	6.47	0	30	25	25
% of under 5,000 competitive procurement awards to certified WBE vendors	43.62	47.53	40	25	30
Number of civilian grievances and appeals per 100 employees	0.5	0.36	0	0.5	0
Number of media calls responded to	20,676	44,788	45,955	35,539	45,955
Number of public requests for information responded to	24,035	35,798	40,025	32,153	40,025
Sick leave hours used per 1,000 hours	27.18	27.83	37.9	27.18	37.9
Training hours per civilian employee	10	11	16	10	16

Services

Office of the Director, including Public Information; Financial Management, including Budget, Accounting, Purchasing, Contract Management, Audit/Internal Review, and Grants Management; Human Resources, Facility Expense, Information Technology Support, Vehicle and Equipment Maintenance, and Inventory Control.

Contact

Alice Thomas, Administrative Bureau, Assistant Director, 512-974-5030

Bold Measure = Key Indicator

Police
Budget Detail by Activity

Program:Transfers and Other Requirements

Activity: All Activities

The purpose of the Transfers and Other Requirements program is to account for transfers and other departmental requirements at the fund or agency level.

Graph Not Applicable

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
General Fund	313,758	263,425	45,229,875	45,845,637	50,403,935
Total Requirements	**$313,758**	**$263,425**	**$45,229,875**	**$45,845,637**	**$50,403,935**

Services

Citywide administrative and information technology support; Workers' compensation; Liability reserve; Accrued payroll

Contact

Alice Thomas, Administrative Bureau, Assistant Director, 512-974-5030

Beginning in FY 2014-15, certain administrative and personnel cost centers have been allocated to individual departments. In prior years, these expenditures were budgeted for in aggregate at the General Fund level.

Police: 2015-16

General Fund

Requirements

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Investigations	**$45,595,840**	**$47,980,571**	**$48,821,882**	**$48,809,360**	**$52,899,423**
Centralized Investigations	30,843,433	32,551,934	33,482,096	33,482,096	35,015,174
Organized Crime	14,752,407	15,428,637	15,339,786	15,327,264	17,884,249
Neighborhood-Based Policing	**$164,743,397**	**$167,377,332**	**$174,234,224**	**$174,394,644**	**$179,990,106**
Community Partnerships	1,520,781	1,679,562	1,722,086	1,722,086	2,081,242
Patrol	100,941,433	104,562,382	106,871,211	106,067,318	114,369,742
Patrol Support	34,554,354	32,936,620	35,911,777	35,911,777	32,311,677
Specialized Patrol and Events Planning	10,503,466	11,144,198	10,337,344	11,301,657	12,195,556
Traffic Enforcement	17,223,362	17,054,571	19,391,806	19,391,806	19,031,889
Operations Support	**$39,677,934**	**$41,919,058**	**$47,800,652**	**$48,985,789**	**$50,673,588**
Air Operations	1,362,252	1,878,484	1,927,811	1,927,811	1,881,029
Communications	12,933,885	13,313,590	14,009,431	15,182,046	16,668,899
Forensics Science Services	6,735,318	7,177,894	7,949,232	7,949,232	8,263,822
Special Operations	6,002,430	6,615,929	8,959,523	8,972,045	7,911,709
Strategic Support	10,527,588	10,846,873	12,741,630	12,741,630	13,659,257
Victim Services	2,116,461	2,086,288	2,213,025	2,213,025	2,288,872
Professional Standards	**$16,181,330**	**$17,144,254**	**$16,129,158**	**$18,216,242**	**$18,808,068**
Internal Affairs	4,375,944	4,526,422	4,221,450	4,221,450	4,296,114
Recruiting	1,535,564	1,605,241	2,045,675	2,045,675	2,369,954
Training	10,269,822	11,012,591	9,862,033	11,949,117	12,142,000
Support Services	**$14,488,004**	**$15,182,261**	**$19,060,973**	**$18,691,696**	**$19,295,129**
Departmental Support Services	14,488,004	15,182,261	19,060,973	18,691,696	19,295,129
Transfers and Other Requirements	**$313,758**	**$263,425**	**$45,229,875**	**$45,845,637**	**$50,403,935**
Other Requirements	82,023	28,220	4,421,584	5,037,346	2,500,162
Transfers	231,735	235,205	40,808,291	40,808,291	47,903,773
Total	**$281,000,264**	**$289,866,902**	**$351,276,764**	**$354,943,368**	**$372,070,249**

Full-Time Equivalents (FTEs)

Investigations	**307.75**	**306.75**	**319.75**	**319.75**	**346.75**
Centralized Investigations	235.75	235.75	218.00	218.00	226.00
Organized Crime	72.00	71.00	101.75	101.75	120.75
Neighborhood-Based Policing	**1,309.00**	**1,357.00**	**1,410.00**	**1,410.00**	**1,443.00**
Community Partnerships	15.00	18.00	16.00	16.00	18.00
Patrol	822.00	885.00	910.00	910.00	973.00
Patrol Support	265.00	250.00	267.00	267.00	235.00
Specialized Patrol and Events Planning	77.00	81.00	81.00	81.00	85.00
Traffic Enforcement	130.00	123.00	136.00	136.00	132.00
Operations Support	**451.00**	**458.00**	**475.00**	**475.00**	**482.00**
Air Operations	7.00	7.00	10.00	10.00	9.00
Communications	191.75	193.75	214.75	214.75	228.75
Forensics Science Services	83.25	83.25	85.25	85.25	86.25
Special Operations	65.00	67.00	59.00	59.00	50.00
Strategic Support	77.00	80.00	79.00	79.00	81.00
Victim Services	27.00	27.00	27.00	27.00	27.00
Professional Standards	**212.00**	**203.00**	**219.00**	**219.00**	**218.00**
Internal Affairs	34.00	32.00	28.00	28.00	28.00
Recruiting	11.00	8.00	14.00	14.00	15.00
Training	167.00	163.00	177.00	177.00	175.00
Support Services	**104.50**	**107.50**	**105.50**	**105.50**	**108.50**
Departmental Support Services	104.50	107.50	105.50	105.50	108.50
Total	**2,384.25**	**2,432.25**	**2,529.25**	**2,529.25**	**2,598.25**

Police: 2015-16

Grants

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Investigations	**$724,429**	**$407,000**	**$1,035,000**	**$1,035,000**	**$1,138,000**
Centralized Investigations	606,147	407,000	602,000	602,000	624,000
Organized Crime	118,282	0	433,000	433,000	514,000
Neighborhood-Based Policing	**$3,293,941**	**$2,153,817**	**$2,751,000**	**$2,751,000**	**$4,232,000**
Community Partnerships	2,052,779	652,779	650,000	650,000	700,000
Patrol	0	321,038	331,000	331,000	1,482,000
Traffic Enforcement	1,241,162	1,180,000	1,770,000	1,770,000	2,050,000
Operations Support	**$645,902**	**$329,867**	**$690,000**	**$690,000**	**$2,828,000**
Air Operations	132,276	0	0	0	0
Forensics Science Services	452,000	204,867	464,000	464,000	2,481,000
Strategic Support	0	0	36,000	36,000	0
Victim Services	61,626	125,000	190,000	190,000	347,000
Professional Standards	**$75,000**	**$0**	**$0**	**$0**	**$0**
Training	75,000	0	0	0	0
Support Services	**$0**	**$0**	**$332,000**	**$332,000**	**$493,000**
Departmental Support Services	0	0	332,000	332,000	493,000
Total	**$4,739,272**	**$2,890,684**	**$4,808,000**	**$4,808,000**	**$8,691,000**
Full-Time Equivalents (FTEs)					
Investigations	**3.00**	**2.00**	**2.00**	**2.00**	**2.00**
Centralized Investigations	2.00	2.00	2.00	2.00	2.00
Organized Crime	1.00	0.00	0.00	0.00	0.00
Neighborhood-Based Policing	**14.00**	**14.00**	**14.00**	**14.00**	**14.00**
Community Partnerships	13.00	13.00	13.00	13.00	13.00
Traffic Enforcement	1.00	1.00	1.00	1.00	1.00
Operations Support	**1.00**	**2.00**	**2.00**	**2.00**	**2.00**
Victim Services	1.00	2.00	2.00	2.00	2.00
Total	**18.00**	**18.00**	**18.00**	**18.00**	**18.00**

Police: 2015-16

Expense Refunds

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Investigations	**$1,049,125**	**$1,013,685**	**$523,280**	**$523,280**	**$523,280**
Centralized Investigations	730,407	580,019	468,280	468,280	468,280
Organized Crime	318,718	433,666	55,000	55,000	55,000
Neighborhood-Based Policing	**$8,140,463**	**$8,455,568**	**$8,978,378**	**$8,014,065**	**$8,018,061**
Community Partnerships	77,925	26,025	0	0	0
Patrol	6,017,400	6,132,235	6,520,644	6,520,644	6,629,346
Patrol Support	79,957	218,617	0	0	0
Specialized Patrol and Events Planning	1,937,907	2,014,107	2,437,734	1,473,421	1,368,715
Traffic Enforcement	27,274	64,585	20,000	20,000	20,000
Operations Support	**$2,901,160**	**$2,305,637**	**$615,621**	**$615,621**	**$615,621**
Air Operations	6,404	0	0	0	0
Communications	444,130	458,236	448,177	448,177	448,177
Forensics Science Services	201,523	182,205	167,444	167,444	167,444
Special Operations	2,246,558	1,645,707	0	0	0
Strategic Support	2,546	19,489	0	0	0
Support Services	**$184,766**	**$200,733**	**$285,890**	**$44,890**	**$44,890**
Departmental Support Services	184,766	200,733	285,890	44,890	44,890
Total	**$12,275,514**	**$11,975,623**	**$10,403,169**	**$9,197,856**	**$9,201,852**

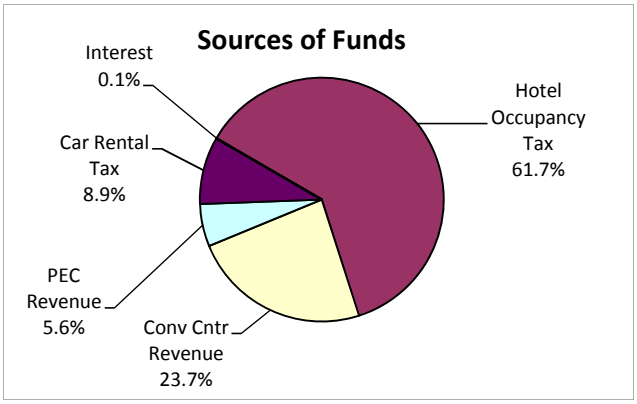


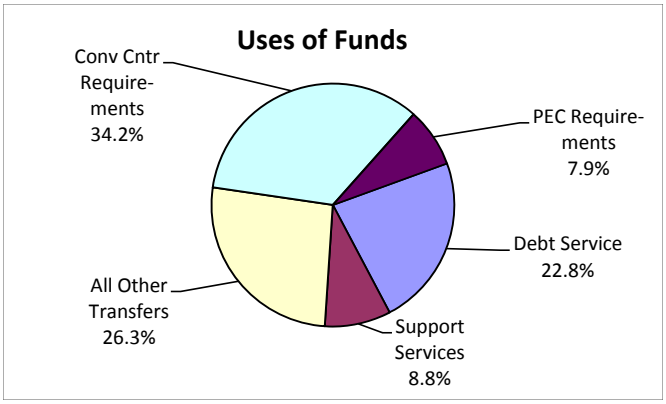
City of Austin
2015-2016
Approved
Budget

Volume I

Utility/Other Enterprises

Austin Convention Center





Budget Overview

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Convention Center Operating Fund					
Revenue	$41,808,300	$48,696,415	$53,687,950	$48,204,881	$56,639,320
Requirements	$38,869,689	$35,630,248	$65,469,279	$57,591,490	$52,538,864
Full-Time Equivalents (FTEs)	197.50	203.50	202.25	202.25	211.75
Convention Center Palmer Events Center Operating Fund					
Revenue	$4,761,015	$8,065,072	$8,177,345	$8,151,498	$7,987,358
Requirements	$5,009,977	$5,260,395	$11,541,807	$11,470,329	$12,224,655
Full-Time Equivalents (FTEs)	33.00	39.00	39.00	39.00	44.25
Convention Center Palmer Events Center Garage Fund					
Revenue	$2,165,799	$2,088,403	$2,546,101	$2,524,246	$2,888,348
Requirements	$2,166,952	$2,098,483	$2,542,804	$2,524,246	$2,888,348
Full-Time Equivalents (FTEs)	8.50	8.50	8.75	8.75	10.00
Convention Center Tax Fund					
Revenue	$29,833,090	$34,095,107	$38,156,739	$34,360,034	$39,682,228
Requirements	$29,833,091	$34,092,133	$38,159,713	$34,360,034	$39,682,228
Convention Center Palmer Events Center Revenue Fund					
Revenue	$3,309,727	$3,261,653	$3,493,022	$3,103,806	$3,444,644
Requirements	$3,309,727	$3,244,622	$3,510,053	$3,103,806	$3,444,644
Town Lake Park Vehicle Rental Tax Fund					
Revenue	$8,347,011	$8,631,337	$8,303,553	$8,697,783	$8,303,603
Requirements	$8,018,222	$8,588,509	$8,303,553	$8,697,783	$8,303,603
Convention Center Venue Project Fund					
Revenue	$13,250,482	$15,149,507	$16,958,300	$15,262,192	$17,636,242
Requirements	$11,028,995	$10,874,100	$23,720,695	$21,632,526	$17,636,242
Expense Refunds	$852,945	$686,351	$984,133	$984,133	$886,927
Less Departmental Interfund Transfers	($30,362,265)	($38,212,297)	($43,223,629)	($39,257,691)	($44,505,966)
Total Budget	$68,727,333	$62,262,544	$111,008,408	$101,106,656	$93,099,545

Austin Convention Center
Organization by Program and Activity for 2016

Event Operations

- Building Operations
- Event Planning
- Event Sales and Contracting
- Event Security
- Event Set-Up Operations
- Exhibit Services
- Parking Management

Support Services

- Departmental Support Services

Transfers and Other Requirements

- Other Requirements
- Transfers

Austin Convention Center
Mission and Goals for 2016

Mission

The mission of the Austin Convention Center Department is to provide outstanding event facilities and services to our customers so they can have a positive experience.

Goals

Achieve an overall customer satisfaction survey target of 4.60 (5.0 scale).

Continue the financial success of the department whereby total revenue exceeds requirements.

- Maintain an ending balance equivalent to 180 days of operating requirements.

Continue to add to the local economy through Austin's hospitality industry.

- Actual Hotel Occupancy Tax Collections in FY 2015-16 to meet or exceed actual collection in FY 2014-15.
- Exhibit Hall and Ballroom occupancy level for the revenue generating events based on the Total Gross Square footage at the Convention Center in FY 2015-16 to meet or exceed FY 2014-15 actuals.

Invest in the workforce.

- Average 26 hours of training per FTE.

Austin Convention Center

Message from the Director



As presented in the City's Five-Year Forecast and Economic Outlook, the Austin area remains arguably the strongest regional economy among major metros across the nation, and tourism remains a growing element of the local economy, as evidenced by Austin's historically high hotel occupancy and hotel occupancy tax collections.

As recognized by the *Imagine Austin* Plan, valuable synergies are created by successful partnering experiences. The Austin Convention Center Department (ACCD) has several strategic partnership relationships, one of which is with the Austin Convention and Visitor's Bureau (ACVB). ACVB serves as the Convention Center's official sales and marketing arm to the convention and trades show industry and actively markets the Austin Convention Center as a world-class facility.

Events hosted by ACCD create local jobs and economic benefits, which contribute to building a vibrant, resilient, and diverse economy as envisioned by the *Imagine Austin* Plan. Tourists provide direct benefits to local businesses and local employment opportunities, and fuel tax revenues received by the City in the form of hotel occupancy, vehicle rental, and sales taxes. ACCD receives a portion of the City's total hotel occupancy tax collections, representing roughly 60% of departmental revenue, and receives the vehicle rental tax collections via the Town Lake Venue for the Palmer Events Center and garage. These revenue sources are governed by state statutes, bond covenants, and local ordinances and must be utilized accordingly. Sales tax revenue generated by tourism activity, received by the City's General Fund, is used to pay for basic city services, including police protection, streets, parks and libraries, thus reducing the tax burden on local tax payers.

Austin's social vibrancy and favorable economic climate has provided a favorable environment for new hotel developments. Additional hotel inventory allows the City to accommodate an increase in both number and size of events, as seen by the additional event business secured by the recent opening of the 1,012-room JW Marriott. Additional hotels coming on-line in the near future, including the planned opening of the 1,066-room Fairmont Hotel in 2017, will further allow Austin to accommodate prospective additional events and lead to greater economic prosperity for the region. An increase in Convention Center exhibit and meeting space is also needed to accommodate more/larger events, as recommended in a recent consultant's Long-Range Master Plan. This will allow ACCD to meet current increasing demands and compete in new convention markets that were not attainable in the past. A comprehensive expansion plan will be brought forward for discussion and approval and reflected in future budget planning documents accordingly. The FY 2015-16 Budget continues to strategically prepare for the dollar-intensive undertaking of an expansion, as well as for ongoing capital requirements of the aging existing facilities, by transferring excess Convention Center operating funds to the Capital Improvement Project budget. Other financing mechanisms, such as debt issuance, will also be necessary for any expansion.

Resources for existing facilities are devoted to providing a unique and rewarding experience to our customers and to cultivating long-lasting client relationships, which is in support of the Department's central mission. Commitment to providing outstanding facilities is realized in part through adjusting staffing levels and investing in technology. The Austin Convention Center is a gigabit-rated building and ranks among the most technologically advanced convention centers in the country. Sustainable practices to protect and improve the environment are also valued, and continuous environmentally-friendly building improvements are made to ensure that we remain a top destination site.

ACCD recognizes the importance of being a growth-generator for the City and looks forward with great anticipation to the upcoming opportunities in helping shape Austin's prosperous future.

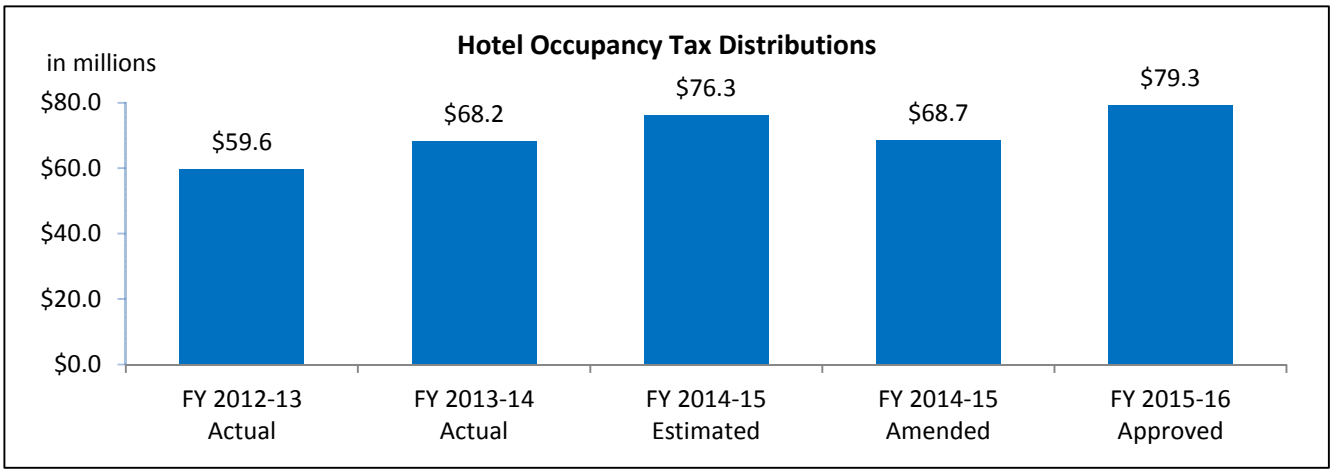
Mark Tester, ACCD Director

Budget Highlights

The Austin Convention Center Department (ACCD) maintains and operates the Austin Convention Center, the Palmer Events Center (PEC), and three parking garages. The department offers clients a variety of facilities and services with a mission to provide outstanding event facilities and services to our customers so they can have a positive experience.

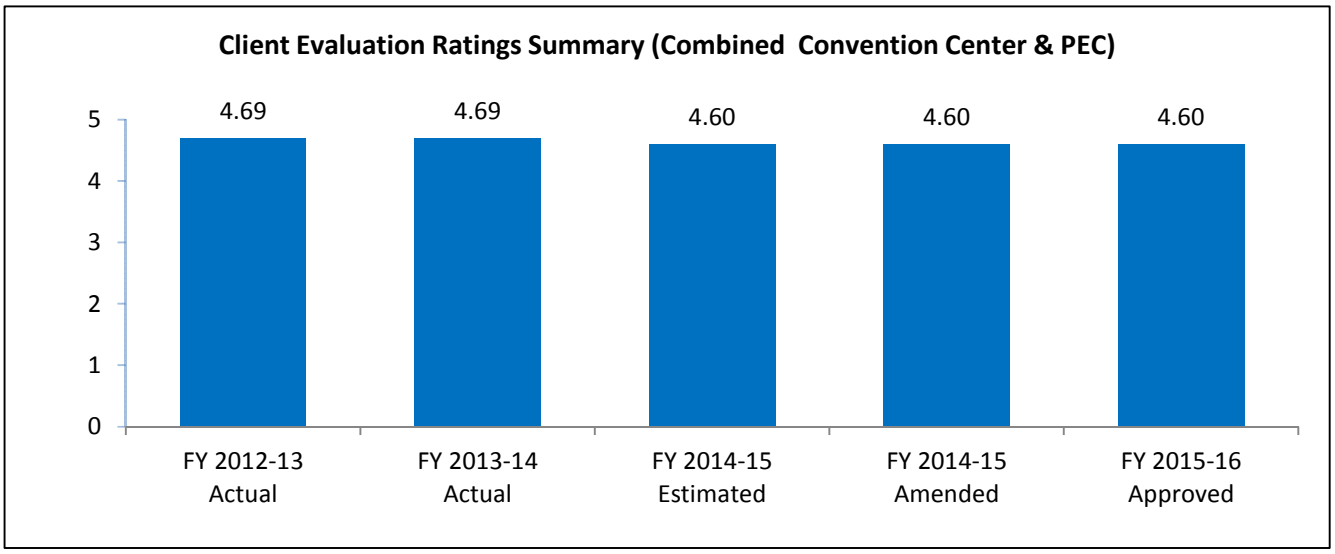
Austin Convention Center facilities provide customer-friendly meeting spaces to attract out-of-town visitors to the City of Austin, thereby contributing to a prosperous Austin economy. The money spent by visitors to the City translates into increased retail sales for local businesses and generates additional sales and Hotel Occupancy Tax revenue. Because the Austin Convention Center's largest single revenue source is from its portion of the Hotel Occupancy Tax collections, efforts by ACCD and its sales and marketing partner, the Austin Convention and Visitor's Bureau, are concentrated on capturing events that generate significant hotel usage.

The chart below depicts total Hotel Occupancy Tax distributions to all recipients. In FY 2015-16, the Austin Convention Center Department is projected to receive 61.7% of its total departmental revenue from Hotel Occupancy Tax Collections. During the first half of FY 2014-15, a growing economy has led to increased travel and convention business activity. Another successful year of Formula1 and South by Southwest events, 13 new conventions, and 236,986 room nights contributed to a robust 12% increase in year-to-date Hotel Occupancy Tax collections over the same timeframe last fiscal year. As a result of strong current year collections, the estimated Hotel Occupancy Tax collection in FY 2014-15 has been increased 11% as compared to budget. Hotel Occupancy Tax collections are expected to again perform well in FY 2015-16 and a 4% increase above FY 2014-15 estimated levels is projected. The opening of several hotels in the fall of 2015 and in 2016 in both the downtown area and the Austin metropolis will contribute to the projected higher collections.

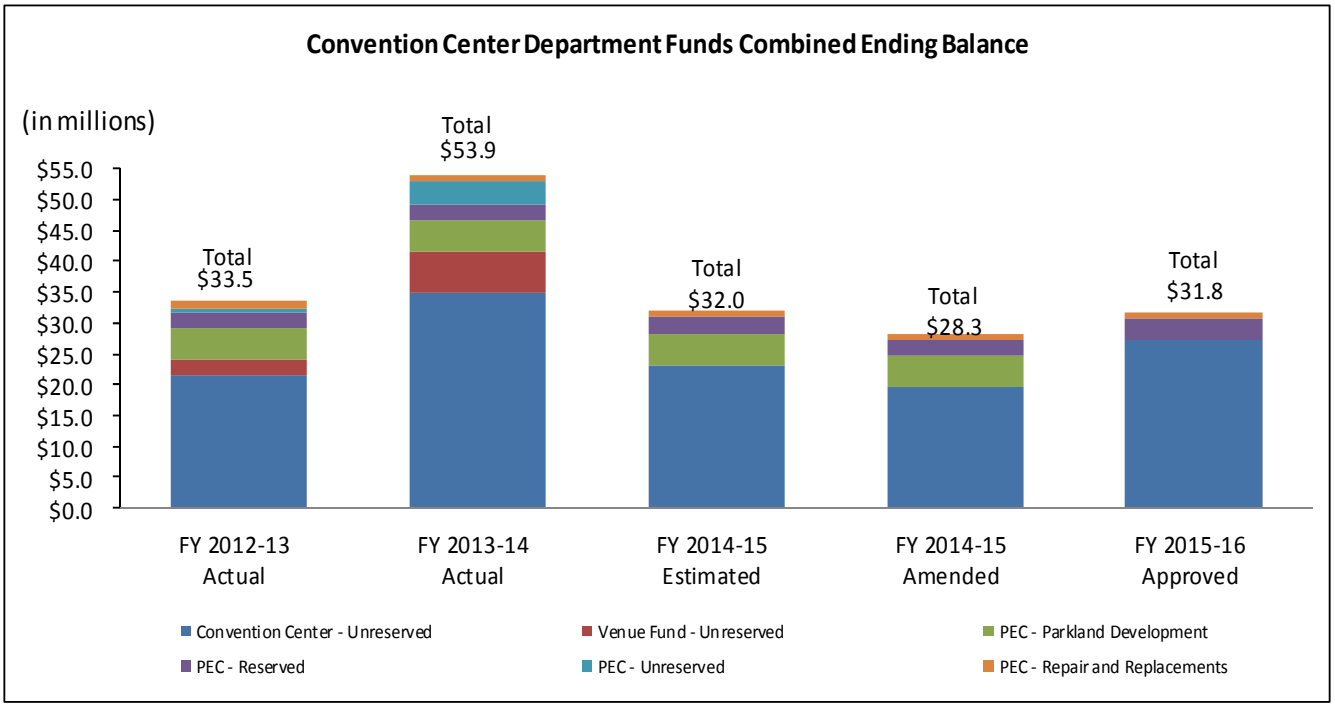


FY 2015-16 total revenue is projected to increase by $10.9 million, or 13.3%, from the FY 2014-15 Budget, primarily due to a projected increase of $7.7 million in Hotel Occupancy Tax collections. Net increases in the department's other revenue sources account for the remainder of the increase.

Austin must operate within an extremely competitive market, and it is critical that our facilities be well-maintained, that continual building improvements be made, and that technological investments are made to meet our customers' evolving technological needs. Retaining and growing our client base by not only meeting, but exceeding, their facility and services needs is essential to the continued strong financial success of ACCD. In order to maintain a high level of customer service, surveys of clients and users are conducted on a routine basis and compiled by the City's Communication and Technology Management Department. The survey results are used to continually monitor the quality of service and ensure that the needs of our customers are being met. The customer satisfaction survey identifies each activity area within the department and asks the customer to rate each activity. ACCD has historically received high ratings as depicted in the following graph. The goal will remain the same in FY 2015-16. ACCD's client successes have resulted in strong financial performance.



FY 2015-16 total requirements are projected to decrease by $8.0 million from the FY 2014-15 Budget. Transfers from the operating funds to the Capital Improvement Program (CIP), which will be used for current building improvements and future facility development, are decreasing by $12.1 million due to the timing of previous years' transfers. It is critical that strategic transfers to CIP be made now to allow for optimal long-term financing options that will fund costly future building investments. A one-time $5 million transfer for Parkland development related to the Town Lake Venue is included in the FY 2015-16 Budget. Citywide cost drivers, which total $1.3 million, include increases in health insurance, wage adjustments, and city administrative and technology cost centers. Department cost drivers represent an additional net increase of $0.7 million, which includes contractual purchases for chilled water, marketing activities, equipment maintenance, and contractor expenses. New investments in the amount of $0.9 million are planned for video broadcasting, cloud services, engineering, and technical assistance, which is more than offset by decreases of $2 million due to one-time non-CIP capital costs incurred in FY 2014-15. Other requirements will decrease by $2.8 million due to a one-time compromise settlement payment incurred in FY 2014-15. To keep pace with business activity, the FY 2015-16 Budget also includes $1.0 million and 16.0 new FTEs. Over the last five years ACCD has only added six full-time positions. During the same period, the department has experienced double-digit growth in major areas of operations, number of events, number of attendees, and number of cars utilizing ACCD garages.



The department will continue to proactively manage operational revenue and expenditures to maximize the ending balance. A strong ending balance is an important factor in ACCD's ability to operate a successful, sustainable business-type activity for the City and therefore must be appropriately managed. The department is self-sustaining, and it is imperative that an appropriate level of funding be maintained to provide for any unexpected departmental financial needs. The volatility of the Hotel Occupancy Tax collections and the travel and leisure industry also drives the need for a healthy ending balance during leaner economic times.

The Convention Center Department Funds Combined Ending Balance graph shows the financial position of the Convention Center, the Venue Project, and the PEC operating funds. The FY 2015-16 total ending balance is projected at $31.8 million, of which $27.2 million is for the Convention Center. The PEC ending balance of $4.6 million represents the reserve requirements established by bond covenants. The FY 2013-14 actual combined ending balance was significantly higher as a result of no transfers being made from the operating funds to the CIP Budget that year. The FY 2014-15 estimated total ending balance is $32.0 million. The majority of this balance, $23.1 million, is comprised of the Convention Center ending balance, with the remaining $8.9 million related to PEC. The FY 2014-15 estimated Convention Center funds combined ending balance is $3.5 million above the FY 2014-15 Budget, primarily due to increases in the Hotel Occupancy Tax collections.

Austin Convention Center Significant Changes

Austin Convention Center Combined Funds

Revenue Changes	Dollars
Increase in contractor revenue, primarily for food and beverage operations, based on the current event schedule.	$1,526,761
Increase in revenue from the Hotel Occupancy Tax allocation to the Convention Center Tax Fund based on current collection trends.	$5,322,934
Increase in revenue from the Hotel Occupancy Tax allocation to the Venue Project Fund based on current collection trends.	$2,363,986
Increase in facility and parking revenue, based on the current event schedule and fee changes.	$1,574,759

Expenditure Changes	FTEs	Dollars
Citywide Cost Drivers		
Additional funding to cover the cost of a 3% wage increase in FY 2015-16, to implement a Citywide market study, and to increase City contributions for health insurance by 12%.		$703,134
Additional funding for administrative, technology, and personnel cost centers.		$267,919
Department Cost Drivers		
Increased costs associated with chilled water, marketing and equipment maintenance.		$508,000
Decrease due to a one-time compromise settlement payment in FY 2014-15.		($2,825,000)
Decrease in personnel costs from a net transfer of 0.25 FTE from the Convention Center Operating Fund to the PEC Garage Fund and 1.25 FTEs from the Convention Center Operating Fund to the PEC Operating Fund.	(1.50)	($78,187)
Increase in vacancy savings based on historical analysis of positions.		($323,686)
Increase in contractor expenses related to catering and concessions contractor services based on the current event schedule, which will be more than offset by additional contractor revenue.		$311,484
New Investments		
Increase in costs associated with video broadcasting, cloud services, Wi-Fi upgrades, and engineering and technical assistance from Cisco and Microsoft.		$545,000
Increase in costs associated with 11.00 new FTEs to support the increased number of events and attendees' needs, which include additional cleaning workload, supervisor support, and database application changes.	11.00	$725,502
Decrease based on one-time purchases in FY 2014-15 for chairs and booking software, a proposed purchase of rental switches and equipment to support client audio needs, as well as sponsorship and promotional expenses related to client events, and tools for operational needs.		($465,109)
Decrease based on one-time non-CIP capital costs incurred in FY 2014-15 for forklifts, vehicles, booking software, storage racks, server, sweeper, ride-on sweeper, two Wi-Fi controllers, two multi-mode fiber infrastructure, one console, and fiber floor patches.		($1,015,000)

Expenditure Changes	FTEs	Dollars
Increase for new non-CIP capital purchases for two mobile technology carpet extractors, Cisco VoIP, two wireless controllers, and EqualLogic storage.		$260,000
Net decrease in transfers to CIP from the Convention Center Operating Fund and the Venue Project Fund for building improvements and future facility development due to the timing of the previous years' transfers.		($7,870,295)

Palmer Events Center Combined Funds

Revenue Changes	FTEs	Dollars
Increase in facility and parking revenue, based on the current event schedule and fee changes.		$331,180
Decrease in Vehicle Rental Tax revenue based on current collection trends.		($394,230)
Increase in contractor revenue, primarily for food and beverage operations, based on the current event schedule.		$178,408

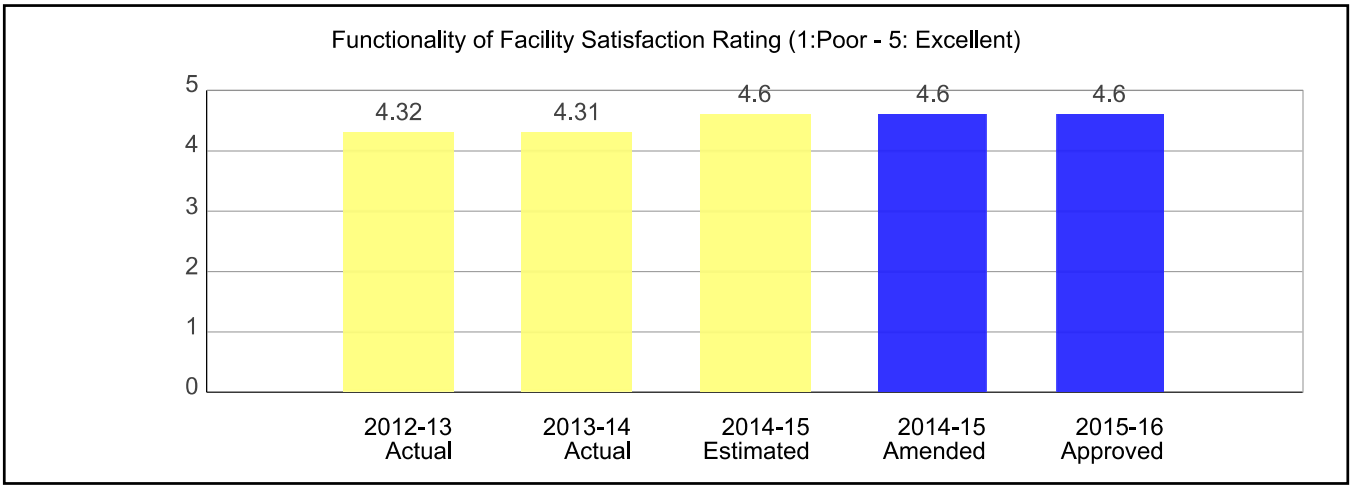
Expenditure Changes	FTEs	Dollars
Citywide Cost Drivers		
Additional funding to cover the cost of a 3% wage increase in FY 2015-16, to implement a Citywide market study, and to increase City contributions for health insurance by 12%.		$157,296
Additional funding for administrative, technology, and personnel cost centers.		$72,255
Department Cost Drivers		
Increase in personnel costs from a transfer of 0.25 FTEs from the Convention Center Operating Fund to the PEC Garage Fund and 1.25 FTEs from the Convention Center Operating Fund to the PEC Operating Fund.	1.50	$78,187
Decrease in vacancy savings based on historical analysis of positions.		$72,804
Increase in contractor expenses related to catering and concessions contractor services based on the current event schedule, which will be more than offset by additional contractor revenue.		$52,180
New Investments		
Increase in costs associated with 5.00 new FTEs to support an increased number of events and attendees' needs, including additional cleaning and workload due to more weekday business.	5.00	$299,872
Decrease due one-time non-CIP capital costs incurred in FY 2014-15 for an electric golf cart and radio dispatch system.		($110,000)
Increase for new non-CIP capital operational purchases of a golf cart for transport between facilities, a new integrated radio and dispatch workstation, portable security booth, and Wi-Fi upgrades.		$95,000
Decrease due to one-time non-CIP capital costs in FY 2014-15 for the purchase of stacking chairs.		($463,228)
Decrease in transfers to CIP for necessary building improvements due to the timing of previous years' transfers.		($4,181,431)
Increase for a one-time transfer to the Parks and Recreation Department for Parkland development related to the Town Lake Venue.		$5,000,000

Austin Convention Center
Budget Detail by Activity

Program: Event Operations

Activity: Building Operations

The purpose of the Building Operations activity is to provide preventive/emergency facility infrastructure maintenance so that users can utilize the facilities' functionality.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Convention Center Operating Fund	13,708,071	13,888,286	15,417,963	15,953,073	16,586,455
Convention Center Palmer Events Center Operating Fund	1,668,426	1,496,156	1,626,907	1,784,907	1,916,421
Convention Center Palmer Events Center Revenue Fund	997,881	1,015,613	1,105,136	1,052,656	1,104,836
Total Requirements	**$16,374,378**	**$16,400,055**	**$18,150,006**	**$18,790,636**	**$19,607,712**
Full-Time Equivalents					
Convention Center Operating Fund Civilian	30.15	34.25	40.75	40.75	46.00
Convention Center Palmer Events Center Operating Fund Civilian	7.20	8.25	8.25	8.25	9.00
Total FTEs	**37.35**	**42.50**	**49.00**	**49.00**	**55.00**
Performance Measures					
Facility square footage	2,080,222	2,080,222	2,080,222	2,080,222	2,080,222
Functionality of Facility Satisfaction Rating (1:Poor - 5: Excellent)	4.32	4.31	4.6	4.6	4.6

Services

Event pre-planning document reviews and development; Comprehensive preventive maintenance program for all facilities, systems, and associated equipment; Bid documents specifications development for outsourcing specialty maintenance services and facility repair projects

Contact

Bryan Helford, Manager, Convention, Maintenance and Services, 512-404-4311

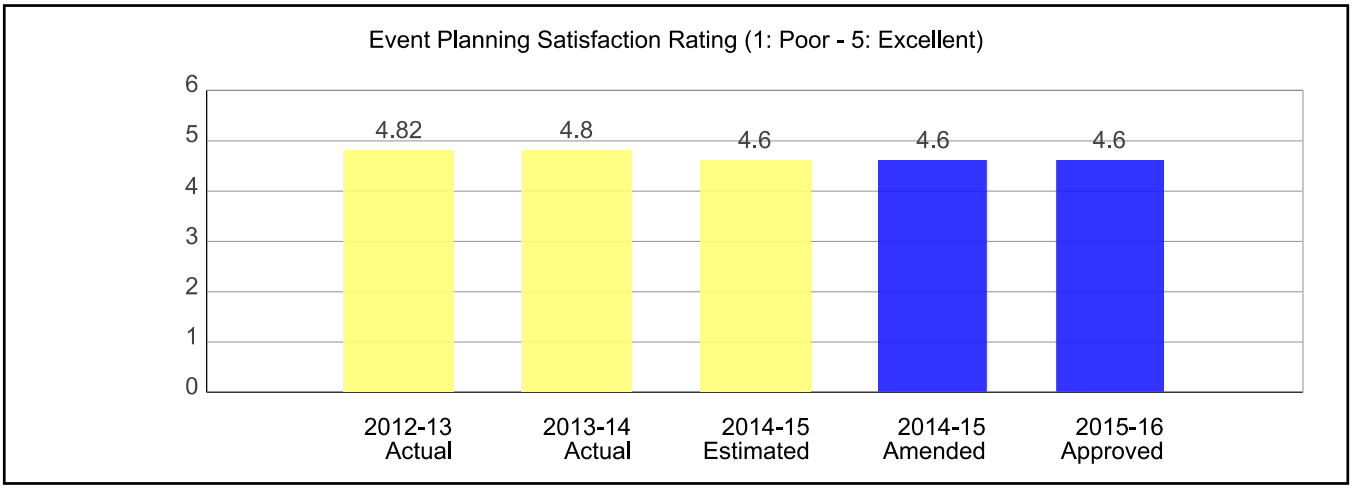
Bold Measure = Key Indicator

Austin Convention Center
Budget Detail by Activity

Program: Event Operations

Activity: Event Planning

The purpose of the Event Planning activity is to plan and coordinate event-related services for our facility clients and lessees so they can have a well-planned event.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Convention Center Operating Fund	790,439	790,886	801,063	801,063	914,848
Convention Center Palmer Events Center Operating Fund	396,073	296,532	376,423	384,923	328,070
Total Requirements	**$1,186,513**	**$1,087,418**	**$1,177,486**	**$1,185,986**	**$1,242,918**
Full-Time Equivalents					
Convention Center Operating Fund Civilian	10.00	10.00	9.00	9.00	10.00
Convention Center Palmer Events Center Operating Fund Civilian	5.00	4.00	5.00	5.00	4.00
Total FTEs	**15.00**	**14.00**	**14.00**	**14.00**	**14.00**
Performance Measures					
Equipment rental revenue	New Meas	419,863	397,621	387,121	412,000
Event Planning Satisfaction Rating (1: Poor - 5: Excellent)	4.82	4.8	4.6	4.6	4.6

Services

Accurate and timely event pre-plan documents; Communication between event management staff and all affected work groups planning events

Contact

Trish Tatro, Manager, Events and Exhibit Services, 512-404-4218

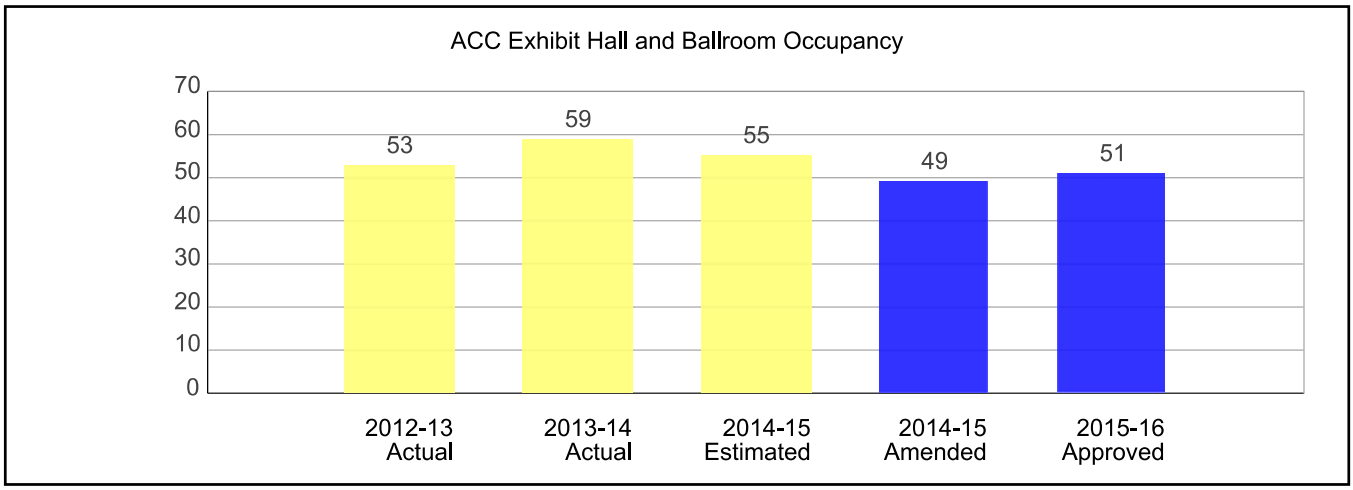
Bold Measure = Key Indicator

Austin Convention Center
Budget Detail by Activity

Program: Event Operations

Activity: Event Sales and Contracting

The purpose of the Event Sales and Contracting activity is to recruit events and provide an accurate contract to the client in order to define the parameters of their event.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Convention Center Operating Fund	1,484,918	1,613,970	1,852,846	1,852,846	2,137,995
Convention Center Palmer Events Center Operating Fund	27,172	147,593	243,562	243,562	401,737
Total Requirements	**$1,512,090**	**$1,761,563**	**$2,096,408**	**$2,096,408**	**$2,539,732**
Full-Time Equivalents					
Convention Center Operating Fund Civilian	13.50	13.50	11.50	11.50	11.50
Convention Center Palmer Events Center Operating Fund Civilian	0.50	2.50	2.50	2.50	4.00
Total FTEs	**14.00**	**16.00**	**14.00**	**14.00**	**15.50**
Performance Measures					
Event Sales and Contracting Satisfaction Rating (1: Poor - 5: Excellent)	4.76	4.84	4.6	4.6	4.6
Facility revenue	11,458,496	12,396,296	13,279,903	12,326,730	14,232,669
Number of events	303	317	300	295	300
Palmer Event Center Exhibit Hall Occupancy	New Meas	New Meas	57	57	57
ACC Exhibit Hall and Ballroom Occupancy	**53**	**59**	**55**	**49**	**51**

Services

Facility reservations management; Potential client call inquiries management

Contact

Amy Harris, Manager, Sales and Events, 512-404-4244

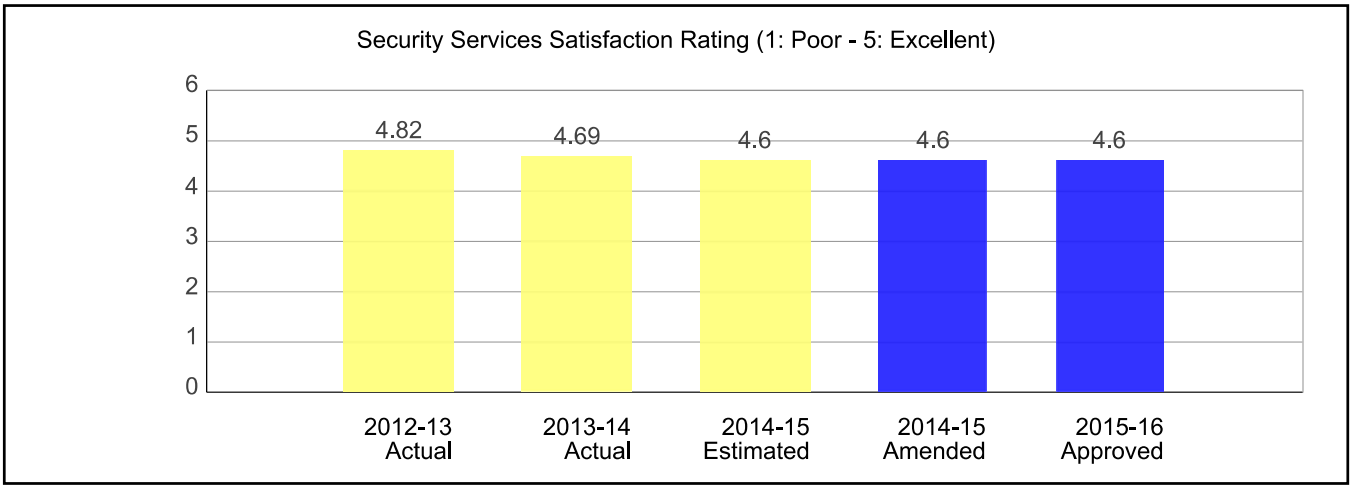
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Austin Convention Center
Budget Detail by Activity

Program: Event Operations

Activity: Event Security

The purpose of the Event Security activity is to provide facility security, medical services, and event safety/assistance to users of the facility so they can have a safe visit.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Convention Center Operating Fund	2,851,404	3,068,767	3,276,372	3,311,372	3,417,054
Convention Center Palmer Events Center Operating Fund	776,781	1,015,730	1,180,061	1,180,061	1,223,637
Total Requirements	**$3,628,186**	**$4,084,497**	**$4,456,433**	**$4,491,433**	**$4,640,691**
Full-Time Equivalents					
Convention Center Operating Fund Civilian	30.00	31.00	32.00	32.00	32.00
Convention Center Palmer Events Center Operating Fund Civilian	10.60	13.00	12.00	12.00	12.00
Total FTEs	**40.60**	**44.00**	**44.00**	**44.00**	**44.00**
Performance Measures					
Health and Safety unit training hours provided	New Meas	New Meas	48	48	48
Security calls or Requests for Service completed	New Meas	New Meas	New Meas	New Meas	7,500
Security Revenue	New Meas	New Meas	960,000	960,000	946,450
Security Services Satisfaction Rating (1: Poor - 5: Excellent)	4.82	4.69	4.6	4.6	4.6

Services

Facility security and fire safety systems 24 hours a day; Facility plant systems (such as boilers and air conditioners) after-hours monitoring; Quick and effective response to all emergency situations; Customer assistance for visitors and event attendees; Clients and event coordinators assistance in developing/implementing safety, security, crowd management, and traffic control plans; Security officers, peace officers, and emergency medical technicians for events

Contact

Al Eells, Division Manager, 512-404-4125

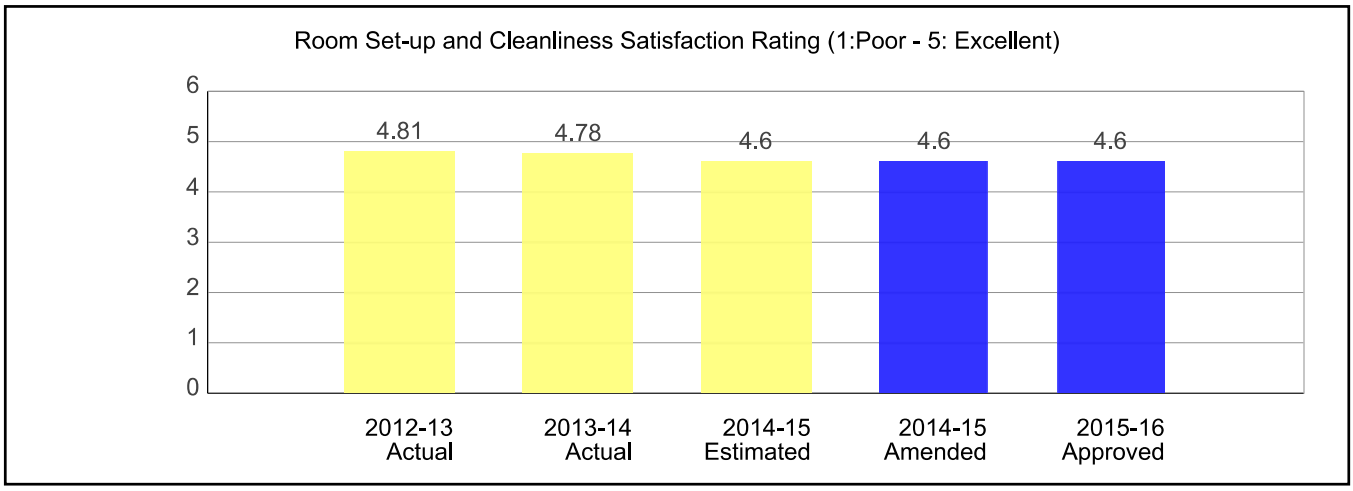
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Austin Convention Center
Budget Detail by Activity

Program: Event Operations

Activity: Event Set-Up Operations

The purpose of the Event Set-Up Operations activity is to prepare the facilities based on event pre-plans for clients, subcontractors, and exhibitors so they can have a well set, clean event and assist in utilty service installation for users of the facility so that they can utilize the facilities' functionality.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Convention Center Operating Fund	4,088,921	3,679,403	4,310,580	4,310,580	3,754,496
Convention Center Palmer Events Center Operating Fund	537,621	716,830	1,240,936	1,281,436	922,841
Total Requirements	**$4,626,542**	**$4,396,233**	**$5,551,516**	**$5,592,016**	**$4,677,337**
Full-Time Equivalents					
Convention Center Operating Fund Civilian	53.00	52.25	44.50	44.50	43.50
Convention Center Palmer Events Center Operating Fund Civilian	8.20	9.25	9.50	9.50	13.50
Total FTEs	**61.20**	**61.50**	**54.00**	**54.00**	**57.00**
Performance Measures					
Event Set-up and Cleaning Costs per Dollar of Revenue	0.4	0.35	0.42	0.45	0.33
Room Set-up and Cleanliness Satisfaction Rating (1:Poor - 5: Excellent)	4.81	4.78	4.6	4.6	4.6

Services

Event Setup, takedown and clean up; Event pre-plans reviews and development and strategies; Maintenance of high quality inventory of rental equipment necessary for supporting events

Contact

Taje Allen, Manager, Public Services 512-404-4320

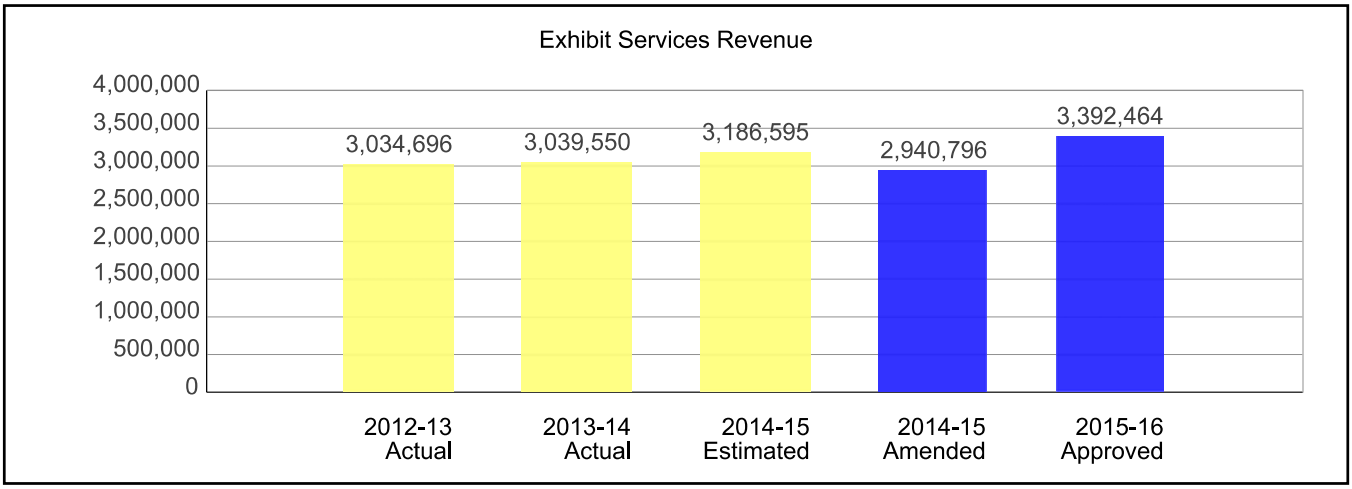
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Austin Convention Center
Budget Detail by Activity

Program: Event Operations

Activity: Exhibit Services

The purpose of the Exhibit Services activity is to provide technical, telecommunication, and utility services to users of the facilities so they are able to conduct their business.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Convention Center Operating Fund	1,885,177	2,177,206	2,639,177	2,708,177	3,082,585
Convention Center Palmer Events Center Operating Fund	137,981	93,320	178,197	221,197	294,678
Total Requirements	**$2,023,158**	**$2,270,526**	**$2,817,374**	**$2,929,374**	**$3,377,263**
Full-Time Equivalents					
Convention Center Operating Fund Civilian	11.35	13.00	14.25	14.25	14.25
Convention Center Palmer Events Center Operating Fund Civilian	1.50	2.00	1.75	1.75	1.75
Total FTEs	**12.85**	**15.00**	**16.00**	**16.00**	**16.00**
Performance Measures					
Exhibit Services Revenue	3,034,696	3,039,550	3,186,595	2,940,796	3,392,464
Exhibit Services Service-Related Refunds as a percent of Revenue	0.02	0.08	0.01	0.02	0.05
Utility services/Technology satisfaction rating	New Meas	4.78	4.6	4.6	4.6

Services

Electrical/Power/Equipment Rentals; Phone/voice services to clients; Computer/networking/data/internet services

Contact

Alycia Sparkman, Manager, Events and Exhibit Services, 512-404-4208

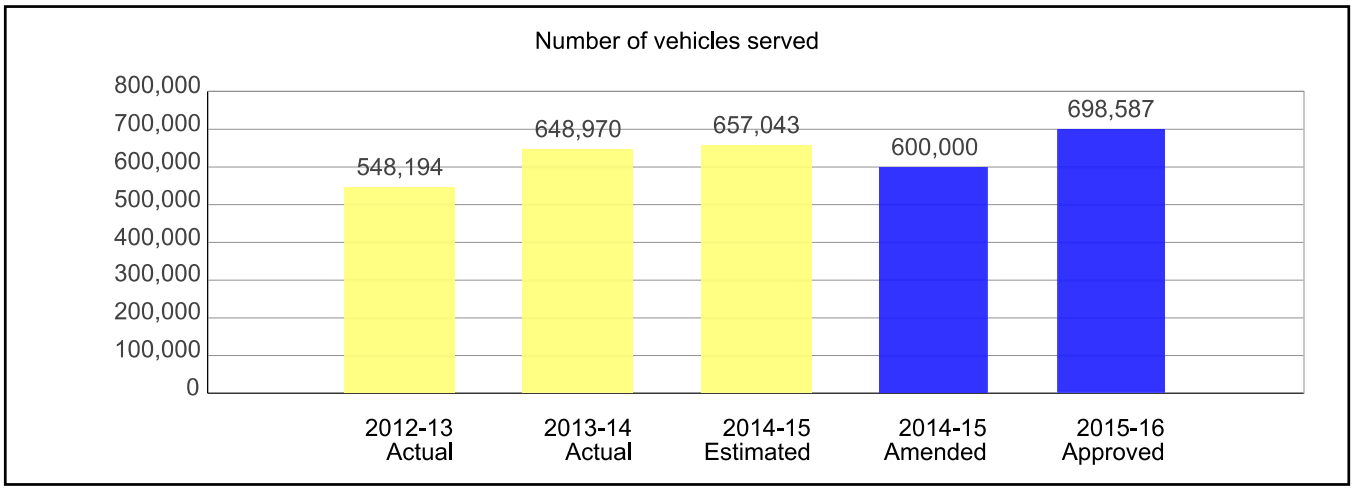
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Austin Convention Center
Budget Detail by Activity

Program: Event Operations

Activity: Parking Management

The purpose of the Parking Management activity is to manage parking resources for event attendees so they can have accessible, clean and safe parking in garages supporting our event facilities.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Convention Center Operating Fund	1,411,838	1,380,335	1,616,218	1,644,879	1,820,996
Convention Center Palmer Events Center Garage Fund	700,942	728,574	871,101	921,101	1,116,453
Total Requirements	**$2,112,780**	**$2,108,909**	**$2,487,319**	**$2,565,980**	**$2,937,449**
Full-Time Equivalents					
Convention Center Operating Fund Civilian	15.00	14.00	14.75	14.75	15.50
Convention Center Palmer Events Center Garage Fund Civilian	8.50	8.50	8.75	8.75	10.00
Total FTEs	**23.50**	**22.50**	**23.50**	**23.50**	**25.50**
Performance Measures					
Number of vehicles served	548,194	648,970	657,043	600,000	698,587
Parking Services Revenue	New Meas	4,250,908	4,970,000	4,434,666	5,471,717
Parking Services satisfaction rating	New Meas	4.6	4.6	4.6	4.6

Services

Parking requirements (including security and traffic control plans) for events management; Safe and effective revenue controls for all paid parking operations; Clean, well-lit and well-maintained facilities.

Contact

Hays Thompson, Program Manager, Parking Services, 512-404-4262

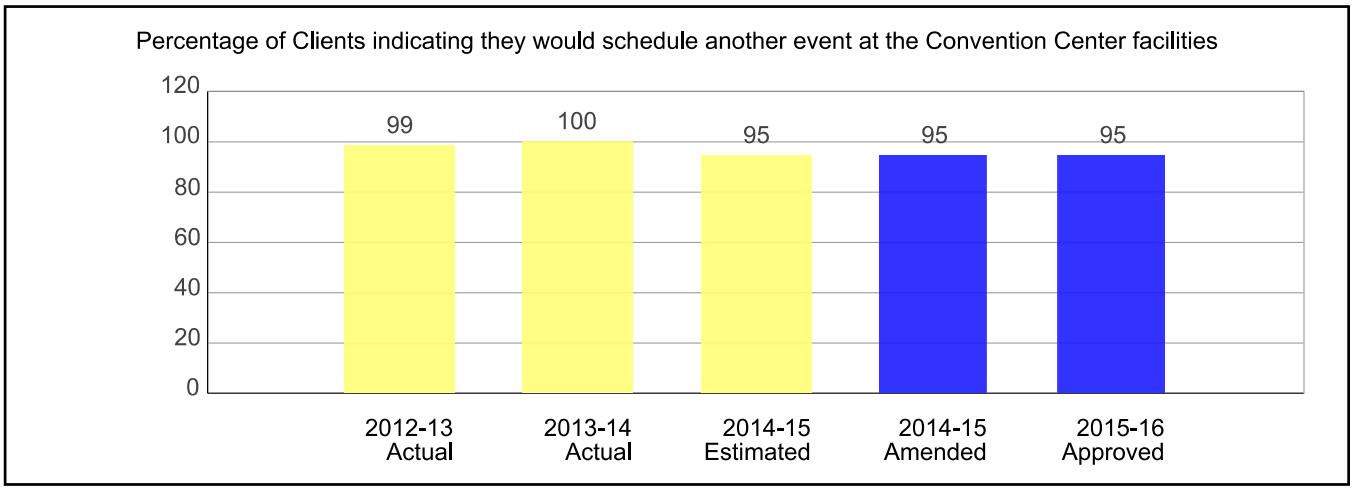
Bold Measure = Key Indicator

Austin Convention Center
Budget Detail by Activity

Program: Support Services

Activity: Departmental Support Services

The purpose of the Departmental Support Services activity is to provide administrative and managerial support to the department in order to produce more effective services.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Convention Center Operating Fund	4,306,335	4,140,248	5,689,964	6,089,964	6,384,627
Convention Center Palmer Events Center Operating Fund	603,347	647,491	1,008,668	1,008,668	919,775
Expense Refunds	852,945	686,351	984,133	984,133	886,927
Total Requirements	**$5,762,627**	**$5,474,090**	**$7,682,765**	**$8,082,765**	**$8,191,329**
Full-Time Equivalents					
Convention Center Operating Fund Civilian	34.50	35.50	35.50	35.50	39.00
Total FTEs	**34.50**	**35.50**	**35.50**	**35.50**	**39.00**
Performance Measures					
Annual Training Hours Per FTE	35.13	36	26	26	26
Employee Turnover Rate	8.49	7.02	8	8.1	8
Lost Time Injury Rate Per the Equivalent of 100 Employees	5.26	4.53	5.24	2.87	5
Sick leave hours used per 1,000 hours	29.3	30.68	34.73	35.4	34.73
Convention Center All Funds Combined Ending Balance	**33,470,598**	**53,891,394**	**31,966,497**	**28,257,081**	**31,829,678**
Cumulative Client Evaluation Ratings Summary (5.0 scale)	**4.69**	**4.69**	**4.6**	**4.6**	**4.6**
Hotel Occupancy Tax Distributions	**59,622,189**	**68,156,254**	**76,261,477**	**68,666,068**	**79,311,936**
Percentage of Clients indicating they would schedule another event at the Convention Center facilities	**99**	**100**	**95**	**95**	**95**

Services

Financial Monitoring, Budgeting, Accounting, Purchasing, Human Resources, Facility Expenses, Information Technology Support, Customer Service

Contact

Carla Steffen, Assistant Director, 512-404-4014

Bold Measure = Key Indicator

Austin Convention Center
Budget Detail by Activity

Program:Transfers and Other Requirements

Activity: All Activities

The purpose of the Transfers and Other Requirements program is to account for transfers and other departmental requirements at the fund or agency level.

Graph Not Applicable

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Convention Center Operating Fund	8,342,586	4,891,146	29,865,096	20,919,536	14,439,808
Convention Center Palmer Events Center Garage Fund	1,466,010	1,369,909	1,671,703	1,603,145	1,771,895
Convention Center Palmer Events Center Operating Fund	862,575	846,744	5,687,053	5,365,575	6,217,496
Convention Center Palmer Events Center Revenue Fund	2,311,846	2,229,009	2,404,917	2,051,150	2,339,808
Convention Center Tax Fund	29,833,091	34,092,133	38,159,713	34,360,034	39,682,228
Convention Center Venue Project Fund	11,028,995	10,874,100	23,720,695	21,632,526	17,636,242
Town Lake Park Vehicle Rental Tax Fund	8,018,222	8,588,509	8,303,553	8,697,783	8,303,603
Total Requirements	**$61,863,325**	**$62,891,550**	**$109,812,730**	**$94,629,749**	**$90,391,080**

Services

General Obligation debt; Capital Improvement Program; Citywide administrative and information technology support; Workers' compensation; Liability reserve; Tourism & Promotion; Accrued payroll; Departmental interfund transfers

Contact

Carla Steffen, Assistant Director, 512-404-4014

Austin Convention Center: 2015-16

Convention Center Operating Fund	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Event Operations	**$26,220,768**	**$26,598,854**	**$29,914,219**	**$30,581,990**	**$31,714,429**
Building Operations	13,708,071	13,888,286	15,417,963	15,953,073	16,586,455
Event Planning	790,439	790,886	801,063	801,063	914,848
Event Sales and Contracting	1,484,918	1,613,970	1,852,846	1,852,846	2,137,995
Event Security	2,851,404	3,068,767	3,276,372	3,311,372	3,417,054
Event Set-Up Operations	4,088,921	3,679,403	4,310,580	4,310,580	3,754,496
Exhibit Services	1,885,177	2,177,206	2,639,177	2,708,177	3,082,585
Parking Management	1,411,838	1,380,335	1,616,218	1,644,879	1,820,996
Support Services	**$4,306,335**	**$4,140,248**	**$5,689,964**	**$6,089,964**	**$6,384,627**
Departmental Support Services	4,306,335	4,140,248	5,689,964	6,089,964	6,384,627
Transfers and Other Requirements	**$8,342,586**	**$4,891,146**	**$29,865,096**	**$20,919,536**	**$14,439,808**
Other Requirements	3,574,506	67,189	2,856,152	2,910,592	169,637
Transfers	4,768,080	4,823,957	27,008,944	18,008,944	14,270,171
Total	**$38,869,689**	**$35,630,248**	**$65,469,279**	**$57,591,490**	**$52,538,864**
Full-Time Equivalents (FTEs)					
Event Operations	**163.00**	**168.00**	**166.75**	**166.75**	**172.75**
Building Operations	30.15	34.25	40.75	40.75	46.00
Event Planning	10.00	10.00	9.00	9.00	10.00
Event Sales and Contracting	13.50	13.50	11.50	11.50	11.50
Event Security	30.00	31.00	32.00	32.00	32.00
Event Set-Up Operations	53.00	52.25	44.50	44.50	43.50
Exhibit Services	11.35	13.00	14.25	14.25	14.25
Parking Management	15.00	14.00	14.75	14.75	15.50
Support Services	**34.50**	**35.50**	**35.50**	**35.50**	**39.00**
Departmental Support Services	34.50	35.50	35.50	35.50	39.00
Total	**197.50**	**203.50**	**202.25**	**202.25**	**211.75**

Austin Convention Center: 2015-16

Convention Center Palmer Events Center Operating Fund	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Event Operations	**$3,544,055**	**$3,766,160**	**$4,846,086**	**$5,096,086**	**$5,087,384**
Building Operations	1,668,426	1,496,156	1,626,907	1,784,907	1,916,421
Event Planning	396,073	296,532	376,423	384,923	328,070
Event Sales and Contracting	27,172	147,593	243,562	243,562	401,737
Event Security	776,781	1,015,730	1,180,061	1,180,061	1,223,637
Event Set-Up Operations	537,621	716,830	1,240,936	1,281,436	922,841
Exhibit Services	137,981	93,320	178,197	221,197	294,678
Support Services	**$603,347**	**$647,491**	**$1,008,668**	**$1,008,668**	**$919,775**
Departmental Support Services	603,347	647,491	1,008,668	1,008,668	919,775
Transfers and Other Requirements	**$862,575**	**$846,744**	**$5,687,053**	**$5,365,575**	**$6,217,496**
Other Requirements	361	8,095	15,417	10,631	21,945
Transfers	862,214	838,649	5,671,636	5,354,944	6,195,551
Total	**$5,009,977**	**$5,260,395**	**$11,541,807**	**$11,470,329**	**$12,224,655**
Full-Time Equivalents (FTEs)					
Event Operations	**33.00**	**39.00**	**39.00**	**39.00**	**44.25**
Building Operations	7.20	8.25	8.25	8.25	9.00
Event Planning	5.00	4.00	5.00	5.00	4.00
Event Sales and Contracting	0.50	2.50	2.50	2.50	4.00
Event Security	10.60	13.00	12.00	12.00	12.00
Event Set-Up Operations	8.20	9.25	9.50	9.50	13.50
Exhibit Services	1.50	2.00	1.75	1.75	1.75
Total	**33.00**	**39.00**	**39.00**	**39.00**	**44.25**

Austin Convention Center: 2015-16

Convention Center Palmer Events Center Garage Fund	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Event Operations	**$700,942**	**$728,574**	**$871,101**	**$921,101**	**$1,116,453**
Parking Management	700,942	728,574	871,101	921,101	1,116,453
Transfers and Other Requirements	**$1,466,010**	**$1,369,909**	**$1,671,703**	**$1,603,145**	**$1,771,895**
Other Requirements	307	6,695	0	2,087	6,520
Transfers	1,465,703	1,363,214	1,671,703	1,601,058	1,765,375
Total	**$2,166,952**	**$2,098,483**	**$2,542,804**	**$2,524,246**	**$2,888,348**
Full-Time Equivalents (FTEs)					
Event Operations	**8.50**	**8.50**	**8.75**	**8.75**	**10.00**
Parking Management	8.50	8.50	8.75	8.75	10.00
Total	**8.50**	**8.50**	**8.75**	**8.75**	**10.00**

Austin Convention Center: 2015-16

Convention Center Palmer Events Center Revenue Fund	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Event Operations	**$997,881**	**$1,015,613**	**$1,105,136**	**$1,052,656**	**$1,104,836**
Building Operations	997,881	1,015,613	1,105,136	1,052,656	1,104,836
Transfers and Other Requirements	**$2,311,846**	**$2,229,009**	**$2,404,917**	**$2,051,150**	**$2,339,808**
Transfers	2,311,846	2,229,009	2,404,917	2,051,150	2,339,808
Total	**$3,309,727**	**$3,244,622**	**$3,510,053**	**$3,103,806**	**$3,444,644**

Austin Convention Center: 2015-16

Convention Center Tax Fund	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Transfers and Other Requirements	**$29,833,091**	**$34,092,133**	**$38,159,713**	**$34,360,034**	**$39,682,228**
Transfers	29,833,091	34,092,133	38,159,713	34,360,034	39,682,228
Total	**$29,833,091**	**$34,092,133**	**$38,159,713**	**$34,360,034**	**$39,682,228**

Austin Convention Center: 2015-16

Convention Center Venue Project Fund	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Transfers and Other Requirements	**$11,028,995**	**$10,874,100**	**$23,720,695**	**$21,632,526**	**$17,636,242**
Transfers	11,028,995	10,874,100	23,720,695	21,632,526	17,636,242
Total	**$11,028,995**	**$10,874,100**	**$23,720,695**	**$21,632,526**	**$17,636,242**

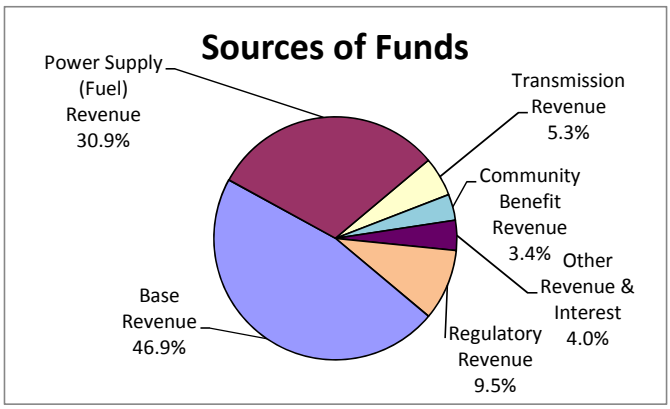
Austin Convention Center: 2015-16

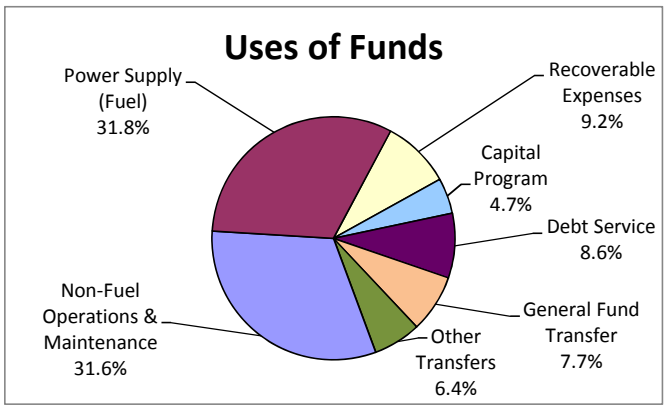
Town Lake Park Vehicle Rental Tax Fund	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Transfers and Other Requirements	**$8,018,222**	**$8,588,509**	**$8,303,553**	**$8,697,783**	**$8,303,603**
Transfers	8,018,222	8,588,509	8,303,553	8,697,783	8,303,603
Total	**$8,018,222**	**$8,588,509**	**$8,303,553**	**$8,697,783**	**$8,303,603**

Austin Convention Center: 2015-16

Expense Refunds	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Support Services	**$852,945**	**$686,351**	**$984,133**	**$984,133**	**$886,927**
Departmental Support Services	852,945	686,351	984,133	984,133	886,927
Total	**$852,945**	**$686,351**	**$984,133**	**$984,133**	**$886,927**

Austin Energy





Budget Overview

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Austin Energy Fund					
Revenue	$1,308,173,117	$1,391,240,663	$1,423,492,062	$1,430,928,511	$1,404,011,591
Transfers In	$11,753,291	$0	$0	$0	$0
Requirements	$1,257,770,770	$1,371,356,935	$1,429,395,040	$1,440,434,224	$1,360,938,716
Full-Time Equivalents (FTEs)	1659.00	1672.75	1672.75	1672.75	1672.75
Expense Refunds	$64,296,957	$61,115,266	$63,521,326	$63,566,784	$68,065,872
Grants					
Requirements	$2,998,669	$325,000	$325,000	$1,555,000	$1,984,000
Full-Time Equivalents (FTEs)	13.00	9.00	3.00	3.00	1.00
Total Budget	$1,325,066,396	$1,432,797,201	$1,493,241,366	$1,505,556,008	$1,430,988,588

Note: Prior to FY 2013-14, the Austin Energy Fund fully funded the Economic Development Department. In FY 2013-14, Austin Energy began funding a transfer to the Economic Development Department as part of a shared-cost funding arrangement between the General Fund, Austin Water, Austin Resource Recovery, and Austin Energy.

Austin Energy
Organization by Program and Activity for 2016

Customer Care

311 City-Wide Call Center
Billing and Revenue Measurement
Customer Contact Center

Customer Energy Solutions

Conservation Rebates and Incentives
Demand Side Management

Electric Service Delivery

Distribution Services
Power Delivery Support
Transmission Services

Fuel & ERCOT Recoverable

Fuel & ERCOT Recoverable

Power Supply & Market Operations

Nuclear and Coal Plants Operating
Power Production

Support Services

Departmental Support Services

Transfers and Other Requirements

Debt Transfers
Interfund Transfers
Other Requirements

Austin Energy
Mission and Goals for 2016

Mission

The mission of the Austin Energy Department is to deliver clean, affordable, reliable energy and excellent customer service.

Goals

Proactively develop an understanding of Austin Energy's customers by monitoring indicators and conducting customer surveys.

- Increase customer satisfaction above 83% on the American Customer Satisfaction Index (ACSI).

Sustain a commitment to the Austin City Council's 2% affordability goal and maintain Austin Energy's all-in competitive rates in the lower 50% of Texas rates overall.

Pursue best operating and maintenance practices for AE's electric delivery system and power plants to ensure availability and reliability, which supports the Excellent Customer Service Strategy.

- System Average Interruption Duration Index (SAIDI) at 60 minutes or less.
- System Average Interruption Frequency Index (SAIFI) at 0.8 interruptions.
- System Average Transmission Line Performance Index of 4.1 faults.

Maintain a strong financial position in support of the Utility's Risk Management strategy and achieve improved credit ratings as measured by bond ratings agencies.

- Achieve the "AA" credit rating on separate lien electric utility system revenue bonds on the Standard & Poor's rating.

Support the Energy Resource Strategy. This strategic objective is addressed by the Austin Energy long-range energy resource plan and other emerging energy technology and energy-focused programs.

- 55% of all energy needs met through the use of renewable sources by 2025.
- 800 Megawatts (MW) of energy efficiency and demand response savings by 2020.
- Additional 200 MW of demand response savings by 2025.
- Increase installed solar capacity to 950 MW, including 200 MW of local solar.
- Retire Austin Energy's share of the Fayette Power Project beginning in FY 2022.

Austin Energy

Message from the General Manager



As one of the largest publicly owned electric utilities in the United States, Austin Energy (AE) provides retail electric service to more than 455,000 customers in a service area of 206 square miles within the City of Austin and 231 square miles in surrounding Travis and Williamson counties. AE has the responsibility of providing affordable and competitively priced electric service to residential and commercial customers, while providing electricity that is two to three times as "clean" (in terms of renewable content) as the power generally available in the Texas market.

To do this, AE owns or has an ownership interest in a diverse mix of generation resources comprising natural gas, coal and nuclear plants. AE also has renewable energy installations or purchased power contracts totaling 1,482 megawatts (MW), primarily wind, bringing its total energy resources to 3,975 MW. AE also owns electric delivery assets including 74 substations, 624 miles of transmission lines and over 11,450 miles of distribution lines.

In FY 2014-15, Council approved an update to the Energy Resource Plan to 2025. The updated plan will continue to improve the carbon footprint of the utility, retains flexibility, adds significantly more renewables and remains affordable under the goal of not raising system-wide rates more than two percent per year. This updated plan is poised to keep Austin Energy and the City of Austin a leader in renewable energy and climate protection and includes:

- The requirement that enough energy will be generated by renewable sources to offset 55 percent of power used by AE customers by 2025;
- Addition of a 500-megawatt (MW) clean and efficient gas combined cycle unit and retirement of AE's share of the Fayette Power Project beginning in 2022;
- Increased installed solar capacity to 950 MW, including 200 MW of local solar; and
- 800 MW of energy efficiency by 2020 and 200 MW of additional demand response by 2025, if affordable and available.

During the year, Austin Energy set in motion activities to ensure that the Energy Resource Plan goals could be met by 2025. These included the issuance of request for proposals for 600 MW of utility-scale solar, an economic and feasibility study for the 500 MW clean and efficient gas combined cycle plant, and the initial dispatching of two wind energy purchase power agreements (PPAs), bringing AE's total wind capacity in PPAs to more than 1,000 MW. By the end of the fiscal year, AE will be at 32 percent renewable energy generation, with a plan in place to achieve 55 percent renewables by 2025.

Financially, in FY 2014-15 Austin Energy continues to demonstrate an improved financial condition, as evidenced by the reaffirmation of AE's excellent bond ratings by Fitch, Moody's and Standard & Poor's rating agencies. AE also continued to be a national leader in reliable electric service, following the record setting pace from the previous year when AE had the fewest number of outages per customer in history. More than halfway through FY 2014-15, the 12-month rolling average for the System Outage Duration Index (SAIDI) was 49.82 minutes (well below the 90 minute industry average) and the 12-month rolling average for the System Outage Frequency Index (SAIFI) was 0.64 interruptions (well below the industry average of 1.0 interruption). This was in spite of a very challenging year for weather.

As we look forward to FY 2015-16, Austin Energy is confident that we can meet the challenges the electric utility industry will bring, from climate protection to changes in technology. We are dedicated to investing in the resources necessary to meet these challenges to provide the delivery of clean, affordable, reliable energy and excellent customer services.

Larry Weis

Larry Weis, General Manager

Budget Highlights



Austin Energy's FY 2015-16 Budget continues to address major operating and capital improvement issues while keeping rates affordable and within the goal of no more than two percent system-wide rate increases per year. The FY 2015-16 Budget will help the utility to continue financing the needs of Austin Energy's Resource, Generation and Climate Protection Plan in order to meet legislative and environmental regulations affecting the industry, as well as progress towards the goal of 55% renewables by 2025. The Budget will also enable Austin Energy to keep up with system growth, invest in energy efficiency and renewable energy resources, and maintain excellent reliability of service. The FY 2015-16 Budget was developed to keep Austin Energy on a continued path toward meeting all financial policies by allowing for the continued replenishment of reserves in order to maintain the excellent bond ratings achieved by the utility. This was accomplished by proposing a budget that scrutinizes controllable costs, adds no new FTEs, and keeps system-wide rate increases at or below two percent.

Rates

Austin Energy's rates are composed of base rates, which do not change frequently, and adjustable or pass-through rates, which may be adjusted on an annual basis. Base rates cover basic utility infrastructure such as power plants, distribution lines, customer service and the related operation and maintenance. Adjustable rates cover costs which may be more variable, are assessed by others or provide additional services. Both base and adjustable rates vary slightly depending on whether a customer is located within or outside the city of Austin. Austin Energy's base rates consist of fixed charges and consumption based charges that are split into winter and summer periods to promote conservation through pricing signals. Austin Energy's base rates, which include Customer Charges, Electric Delivery Charges, Energy Charges and Demand Charges, will not change in FY 2015-16. Austin Energy's adjustable rates include the Power Supply Adjustment (PSA), Regulatory Charge and Customer Benefit Charge (CBC). These rates are reviewed and adjusted each year through the budgetary process to reflect the actual cost of these items. Austin Energy makes no profit on these dollar-for-dollar pass-through charges. These rates are typically adjusted only once per year and are applied to a customer's consumption or, in the case of the Regulatory Charge, the large commercial customers' demand level.

The PSA recovers dollar-for-dollar net power supply (fuel) costs and is reflected as a line item on the electric portion of the bill. The PSA is adjusted beginning with November bills by utilizing actual costs from the most recent twelve month period. This historical data is used to set the power supply adjustment for the next 12 month period beginning November 1, 2015. However, historical data will never perfectly match future actual costs that the utility incurs, so a true-up is included in the calculation. A true-up is an adjustment to rates by which under-recovered costs are collected by the utility or over-recovered costs are returned to customers. The proposed PSA included in the FY 2015-16 Budget is 3.124 cents/kWh (system average), which is 0.802 cents lower than the FY 2014-15 rate.

Lower costs during the historical period are the primary driver for the PSA decrease. This decrease was driven in part by lower Electric Reliability Council of Texas (ERCOT) wholesale market prices resulting from very favorable natural gas prices, as well as milder weather in the spring and summer months. Another factor in the PSA decrease was the length and timing of planned outages at some of Austin Energy's generation plants, which were shorter in duration and less costly than in the prior year. These factors in combination with Austin Energy's portfolio of generating resources and risk management practices all helped to lower the PSA in FY 2015-16 Budget.

The Regulatory Charge recovers dollar-for-dollar Austin Energy's share of the statewide costs of managing and using the transmission grid, as well as its expansion and upkeep. It includes ERCOT charges and fees that are based on Austin Energy's share of the summer statewide peak demand, which is about four percent of the statewide total. Statewide transmission costs include the $6.7 billion cost of new transmission lines that help bring more renewable energy from West Texas to the rest of the state. These costs are reviewed, approved and apportioned by the Public Utility Commission of Texas. Other non-discretionary regulatory costs may also be included. Changes to the Regulatory Charge continue to be driven primarily



by increases to the transmission cost of service that is charged to all customers in the ERCOT region. Those costs have increased significantly in recent years due to the completion of multi-year efforts to improve the Texas transmission system and allow greater access to wind resources in West Texas. The Regulatory Charge under-recovery at the end of FY 2013-14 was approximately $15.7 million. Due to the cap of increasing system-wide rates no more than 2% per year, the Regulatory charge is estimated to be under-recovered in FY 2014-15 by $29 million through the end of the fiscal year. The true-up for FY 2015-16 requires an increase to the Regulatory Charge of $5.84 per month or a 70.4% increase to the typical residential customer using 1,000 kilowatt hours (kWh) per month in order to continue to lower the under-recovery of regulatory costs.

The Customer Benefit Charge (CBC) recovers certain costs incurred by the Utility as a benefit to AE's customers across its entire service territory. There are three components of the community benefit charge: (1) funding to provide utility bill assistance, weatherization, and discounts through the Customer Assistance Program (CAP) for qualifying low-income customers; (2) the costs of AE's energy efficiency and distributed solar services; and (3) the costs to provide service area lighting throughout the city of Austin. For customers outside the city of Austin, the CBC excludes the service area lighting component and the outside city of Austin CAP component is reduced. The community benefit charge is billed on a kWh basis to all customer classes and may be adjusted as costs change. The CAP program over-recovery at the end of FY 2013-14 was approximately $7 million. Customer enrollments are increasing and increased weatherization efforts are expected to offset the over-recovery during FY 2014-15 and FY 2015-16. Additionally, the Service Area Lighting (SAL) under-recovery at the end of FY 2013-14 was $2 million and does not require adjustment. For the Energy Efficiency Services (EES) costs, there was an over-recovery at the end of FY 2013-14 of approximately $5 million. Austin Energy is continually evaluating Energy Efficiency and Solar Program expenditures to determine funding requirements and will lower the FY 2015-16 CBC rates by $1.11 or 16.7% for the typical 1,000 kWh residential user. This will eliminate the over-recovery over a three-year period.

The following table reflects the average residential customer bill impact for FY 2015-16. The FY 2014-15 versus FY 2015-16 rate comparison is based on an average residential customer using 1,000 kWh of energy. The FY 2015-16 average monthly bill includes the impact of the proposed rate changes mentioned above and will take effect November 1, 2015.

Average Residential Customer Bill Impact

Unbundled 5-Tier Inclining Block Energy Rate (Inside City of Austin Customer)

Average Monthly Bill	Energy kWh	FY 2014-15 Rate	FY 2015-16 Rate	$ Change	% Change
Customer Charge		$ 10.00	$ 10.00	$ 0.00	0.0%
Base Electricity Charge	1,000	$ 43.50	$ 43.50	$ 0.00	0.0%
Power Supply Adjustment (PSA)	1,000	$ 39.45	$ 31.39	($ 8.06)	(20.4%)
Community Benefit Charge (CBC)	1,000	$ 6.65	$ 5.54	($ 1.11)	(16.7%)
Regulatory Charge	1,000	$ 8.30	$ 14.14	$ 5.84	70.4%
Total Monthly Bill	**1,000**	**$107.90**	**$104.57**	**($ 3.33)**	**(3.1%)**

Austin Energy customers also have the opportunity to support 100% renewable energy for an average cost of a few dollars per month by signing up for Green Choice®. The Green Choice adjustable premium will remain at 0.75 cents in FY 2015-16. AE also offers customers the Residential Solar Rider, which enables the Utility to pay customers for their solar production at a rate equivalent to the Value of Solar (VOS). The VOS rate will change to 10.9 cents per kWh.

Revenue

In the FY 2015-16 Budget, revenue, including transfers, totals $1.40 billion, which represents a $26.9 million or 1.88% decrease compared to the FY 2014-15 Budget of $1.43 billion. The PSA makes up the largest share of the variance with a

decrease of $79.2 million, mainly due to lower natural gas prices in the ERCOT wholesale market. The largest increase is in the Regulatory Charge in order to recover Austin Energy's additional costs related to the ongoing Texas electric transmission grid build-out. The Community Benefit revenue is decreasing by $9.4 million due to a rate decrease in order to reduce the over-recovery for energy efficiency costs. Transmission Revenue is AE's share of revenue for other utilities' use of AE-owned transmission lines and at $73.8 million, is $0.4 million lower than the prior year. Other revenue, which includes various fees for services and on-site energy revenue, increased $6.6 million to $54.4 million due to a higher number of customers contracted to use on-site chilled water and combined heat and power services in FY 2015-16.

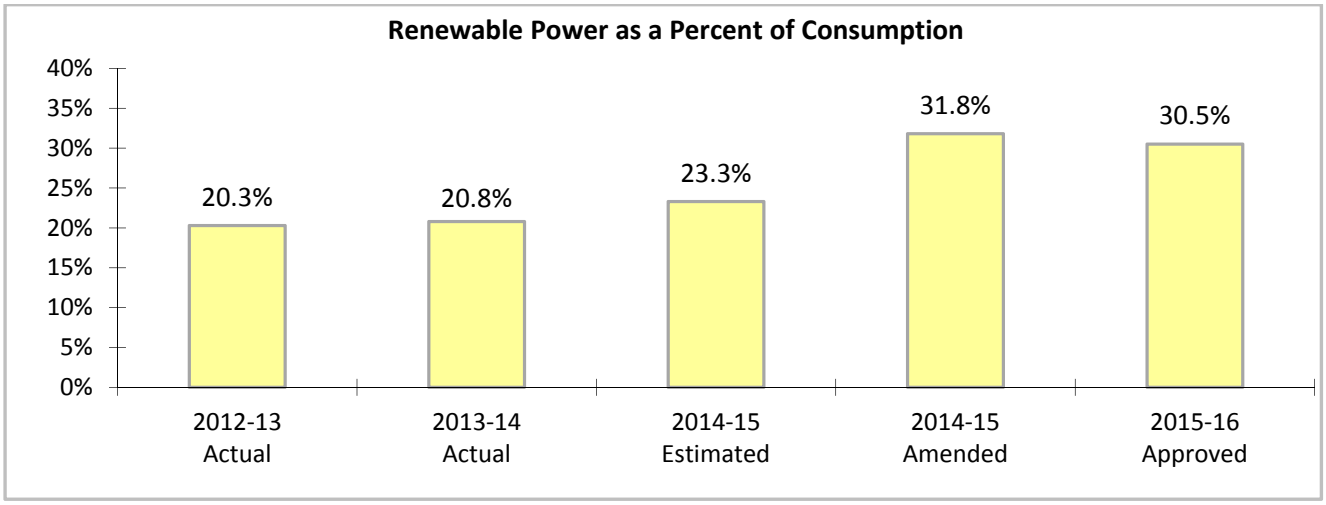
Requirements

Total requirements of $1.36 billion in the FY 2015-16 Budget represent a $79.5 million or 5.5% decrease from the FY 2014-15 Budget of $1.44 billion. Major decreases include $79.2 million in the PSA or fuel expenses and ERCOT net settlements due to the lower cost of power delivered by ERCOT to the Austin Energy load zone. This decrease was driven in part by lower natural gas prices and the excellent reliability of AE's generation plants selling into the market. Recoverable expenses, which include transmission costs and ERCOT fees, decreased by $0.6 million due to a reduction in costs associated with the completion of multi-year efforts to improve the Texas transmission system and allow greater access to wind resources in West Texas. Other decreases include lower conservation expenses for advertising and technology costs, conservation rebates and incentives in the commercial and appliance efficiency rebates, and lower nuclear and coal operating costs due to the timing and extent of planned outages. There is also a decrease of $0.8 million for bad debt expense due to collection efforts and a continued revision of Council approved arrearage policies.

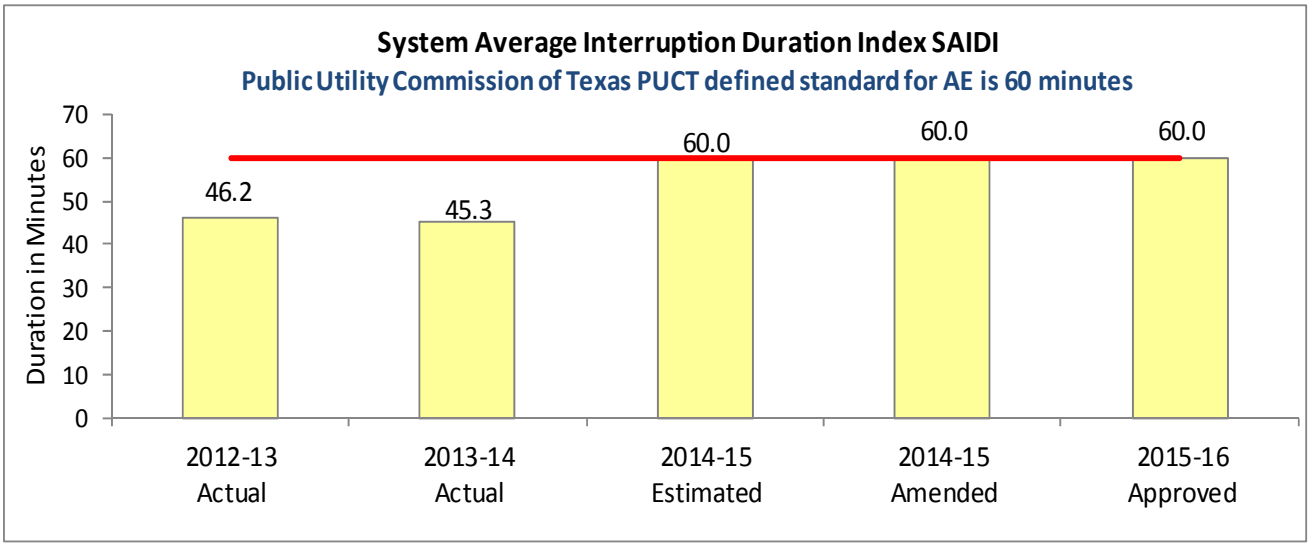
Increases to the operating budget include $5.8 million in non-power supply operations and maintenance (O&M) expenses, including $8.9 million for built in cost drivers such as wage adjustments, health insurance, and accrued payroll, offset partially by decreases in vehicle fuel and power plant maintenance at the Decker plant. Debt service will decrease by $3.0 million due to savings achieved during the bond refunding in FY 2014-15. There is a $2.3 million increase in the Support Services allocation and a $1.0 million increase in the Communications and Technology Management allocation. AE will increase funding for the Repair and Replacement Fund in FY 2015-16 by $9.0 million. The operating transfer for capital improvement project funding is $3.2 million lower due to the use of prior year cash balances.

Key Performance Indicators

The City adopted the Austin Climate Protection Plan (ACPP) in 2007 to build a more sustainable community. Austin Energy's current Resource, Generation, and Climate Protection Plan to 2025 (the Generation Resource Plan) meets these objectives. The Generation Resource Plan is a resource planning tool that brings together demand and energy management options over the planning horizon. Austin Energy reviews the Generation Resource Plan and issues a report on performance goals annually, and reassesses the Generation Resource Plan in a public forum every two years. Major resource recommendations and changes will be presented to the City Council for authorization.



System Average Interruption Duration Index (SAIDI) defines the average outage duration for each customer served during the fiscal year. It is a direct measure of the reliability of the Austin Energy distribution system. The Public Utility Commission of Texas-defined standard is average outage duration of 60 minutes. In FY 2013-14, Austin Energy set high marks for reliability, recording its lowest SAIDI in history at 45.3 minutes. These indicators are directly influenced by the type and magnitude of weather events and distribution line clearance cycle.



Austin Energy
Significant Changes

Austin Energy Fund

Revenue Changes	Dollars
Increase in Service Area (Base) Revenue due to a projected increase in the number of billed customers and energy sales.	$4,361,052
Decrease in Power Supply Revenue due to lower expected load zone market prices in FY 2015-16 and full recovery in FY 2014-15 of prior year under collection.	($79,180,921)
Community Benefit Revenue decrease due to lower rate for recovery of energy efficiency services costs.	($9,352,715)
Regulatory Revenue increase due to collection of prior year under recovery.	$51,215,573
Decrease in Transmission Revenue due to lower ERCOT demand on the transmission grid.	($441,733)
Increase in Chiller Revenue as a result of a projected increase in the number of current customers and sales of chilled water.	$6,631,824
Decrease in Transmission Rider due to TSAR customers moving to Regulatory Charge.	($150,000)

Expenditure Changes	FTEs	Dollars
Citywide		
Additional funding to cover the cost of a 3% wage increase in FY 2015-16, to implement a Citywide market study, and to increase City contributions for health insurance by 12%.		$7,555,687
Increase in allocations for Support Services, Communications & Technology Management (CTM), accrued payroll, and workers' compensation.		$3,573,514
Decrease in vehicle fuel due to lower fuel prices over the last two fiscal years.		($795,997)
Electric Service Delivery		
Increase in temporary employees for increased workload.		$1,343,731
Increase in overtime due to increased workload.		$788,977
Increase in line clearance and engineering services.		$928,529
Increase in commodity costs for eletrical conductors and relay equipment.		$447,942
Decrease in technology staffing.		($2,300,000)
Power Production		
Decrease in AE's share of operating costs for the South Texas Nuclear Plant and Fayette Power Plant (both jointly owned facilities).		($1,695,601)

Expenditure Changes	FTEs	Dollars
Decrease in Decker Power Station and Sand Hill Energy Center costs for maintenance of plant equipment.		($2,316,695)
Decrease for Holly Decommissioning project.		($1,600,000)
Fuel		
Decrease in fuel costs due to lower fuel prices.		($79,180,921)
Customer Care		
Increase in temporary staffing to handle increased work load.		$641,487
Increase in billing system equipment maintenance, postage and paper.		$267,092
Decrease in bad debt expense.		($778,246)
Customer Energy Solutions		
Decrease in technology consulting and staffing services.		($1,327,711)
Decrease in survey services.		($160,026)
Decrease in Conservation Program Advertising and Publications.		($806,700)
Decrease in Conservation Program Incentives.		($744,221)
Recoverable Expenses		
Decrease in Transmission Cost of Service based on AE's share of the Electric Reliability Council of Texas (ERCOT) transmission grid costs.		($1,799,011)
Increase in ERCOT administrative fees.		$1,168,446
Support Services		
Increase in information technology temporary services for a skilled workforce.		$217,607
Increase in information technology software and hardware purchases and maintenance.		$189,316
Decrease in telephone base cost services.		($468,694)
Increase corporate contingency for planned strategic initiative projects and major unplanned expenses.		$3,100,432
Decrease in consulting for a utility-wide data warehouse and business intelligence tool.		($1,370,434)
Increase in property, boiler and liability insurance premiums.		$715,000
Increase in right of way franchise fees.		$405,840
Increase for real estate lease, construction and furniture for office space.		$2,656,581
Increase in consulting for a cost of service and strategic planning study.		$350,000

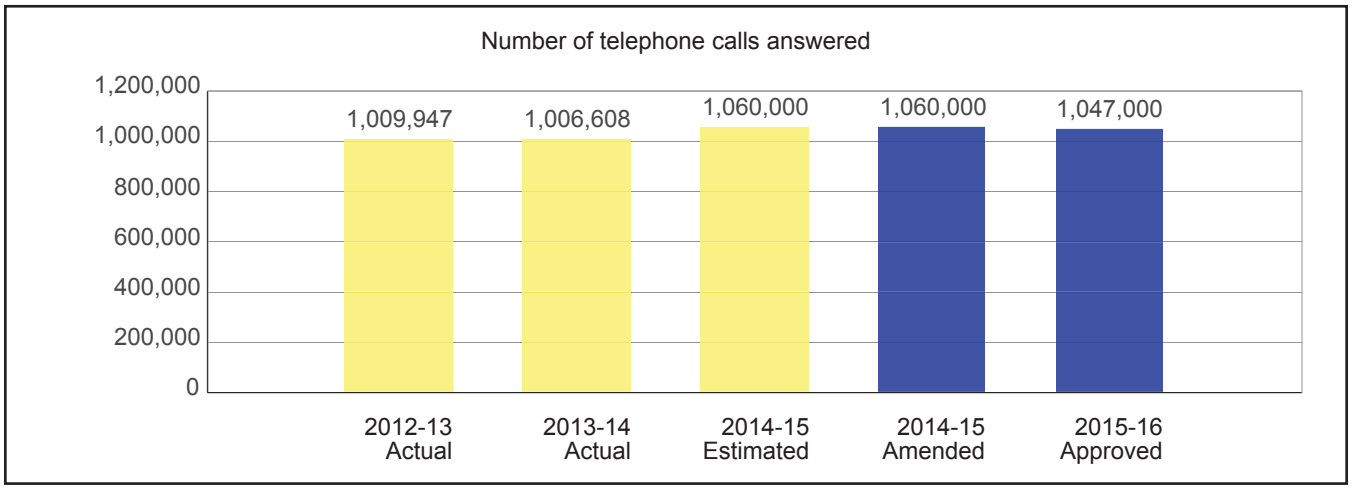
Expenditure Changes	FTEs	Dollars
Transfers & Other Requirements		
Net Increase transfers to Contingency, Emergency and Repair & Replacement Reserves in order to comply with Financial Policies.		$1,000,000
Increase in Economic Development Department funding transfer, based on a shared-cost funding model between the General Fund, Austin Energy, Austin Water, and Austin Resource Recovery.		$320,246
Decrease in the transfer of current revenue (cash funding) for the Capital Improvement Program (CIP) based on the FY 2015-16 Electric CIP Spending Plan.		($3,163,452)
Decrease in debt service requirements due to savings achieved during the bond refunding in FY 2014-15.		($2,980,429)

Austin Energy
Budget Detail by Activity

Program: Customer Care

Activity: 311 City-Wide Call Center

The purpose of the 311 City-Wide Call Center activity is to provide uncomplicated access to City of Austin services and information.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Austin Energy Fund	1,643,379	1,985,013	2,368,650	2,368,650	2,714,280
Expense Refunds	6,079,223	6,295,998	6,891,485	6,891,485	7,116,040
Total Requirements	**$7,722,602**	**$8,281,010**	**$9,260,135**	**$9,260,135**	**$9,830,320**
Full-Time Equivalents					
Austin Energy Fund					
Civilian	68.00	69.00	67.00	67.00	69.00
Total FTEs	**68.00**	**69.00**	**67.00**	**67.00**	**69.00**
Performance Measures					
Call Service Level	93.5	90.76	90	90	90
Number of service orders issued	214,342	246,382	255,000	214,000	265,600
Number of telephone calls answered	1,009,947	1,006,608	1,060,000	1,060,000	1,047,000

Services

Provide a single point of contact for Austin's citizens and visitors offering information to callers regarding all City departments including Austin Police Department non-emergency requests.

Contact

Cindi Perez, Manager, 512-972-9801

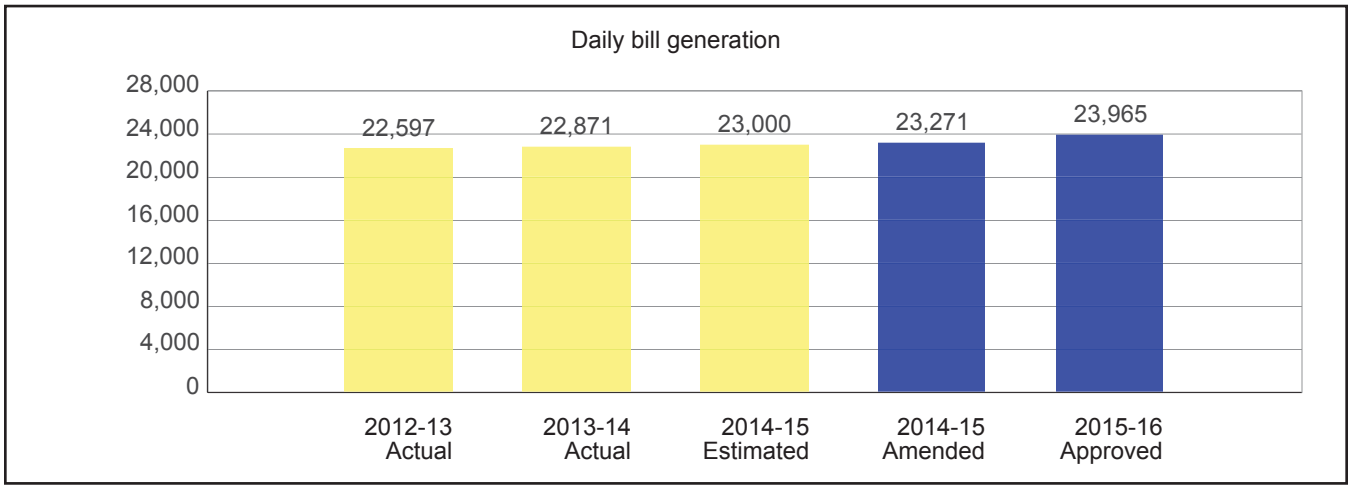
Bold Measure = Key Indicator

Austin Energy
Budget Detail by Activity

Program: Customer Care

Activity: Billing and Revenue Measurement

The purpose of the Billing and Revenue Measurement activity is to provide billing and revenue collection services for all City of Austin utilities including Austin Energy, Austin Water, Austin Resource Recovery, Watershed Protection and the Transportation User fee.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Austin Energy Fund	28,616,066	14,166,333	24,509,372	24,509,372	23,896,339
Expense Refunds	650	12,430,549	10,814,531	10,814,531	12,204,933
Total Requirements	**$28,616,717**	**$26,596,882**	**$35,323,903**	**$35,323,903**	**$36,101,272**
Full-Time Equivalents					
Austin Energy Fund					
Civilian	124.00	122.00	143.00	143.00	124.00
Total FTEs	**124.00**	**122.00**	**143.00**	**143.00**	**124.00**
Performance Measures					
Daily bill generation	22,597	22,871	23,000	23,271	23,965
Percent of customer billing requests resolved prior to next billing cycle (less than 30 days from date of request)	New Meas	93.87	96.18	99.62	97.5
Percent of high priority customer billing requests resolved within five business days	New Meas	78	83	88	85

Services

Billing for utility accounts, revenue measurement, credit management and current diversion investigation.

Contact

Elaine Kelly-Diaz, Vice President, Customer Account Management, 512-322-6667

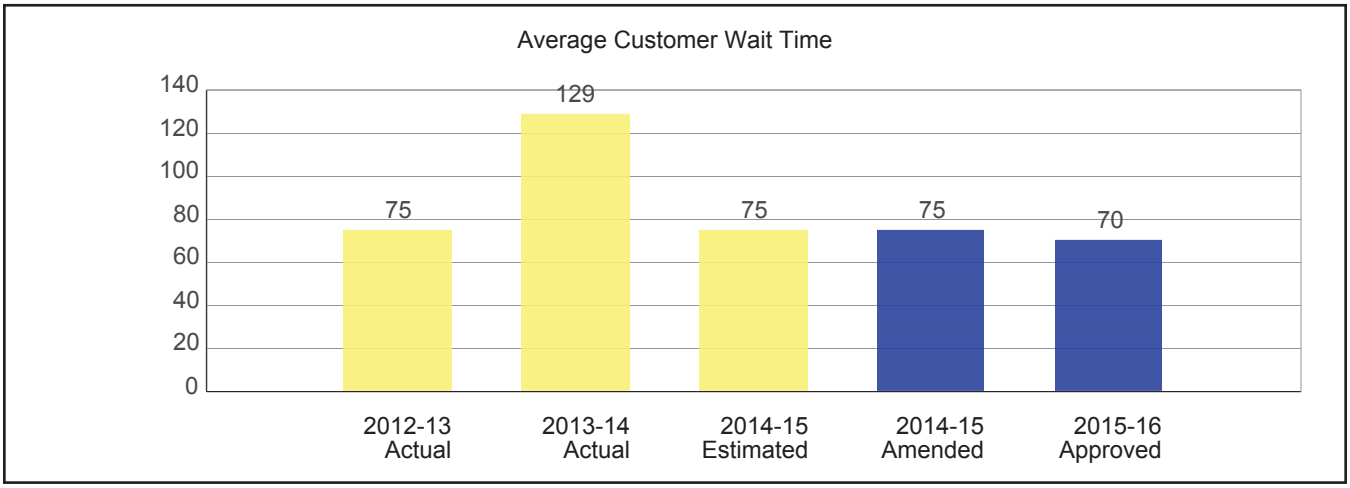
Bold Measure = Key Indicator

Austin Energy
Budget Detail by Activity

Program: Customer Care

Activity: Customer Contact Center

The purpose of the Customer Contact Center activity is to provide excellent customer service and information to all City of Austin utility customers pertaining to billing, service, and City code.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Austin Energy Fund	(3,576,669)	9,986,664	11,320,542	11,331,542	12,351,288
Expense Refunds	20,022,015	6,700,299	8,209,918	8,209,918	8,969,708
Total Requirements	**$16,445,346**	**$16,686,963**	**$19,530,460**	**$19,541,460**	**$21,320,996**
Full-Time Equivalents					
Austin Energy Fund					
Civilian	160.00	160.00	153.00	153.00	164.00
Total FTEs	**160.00**	**160.00**	**153.00**	**153.00**	**164.00**
Performance Measures					
Average Customer Wait Time	75	129	75	75	70
Total Customer Interactions	1,667,361	1,784,258	1,650,000	1,650,000	1,750,000

Services

Customer account inquiry; Remittance processing; Billing system management.

Contact

Jawana Gutierrez, Vice President, Customer Care Services, 512-322-6596

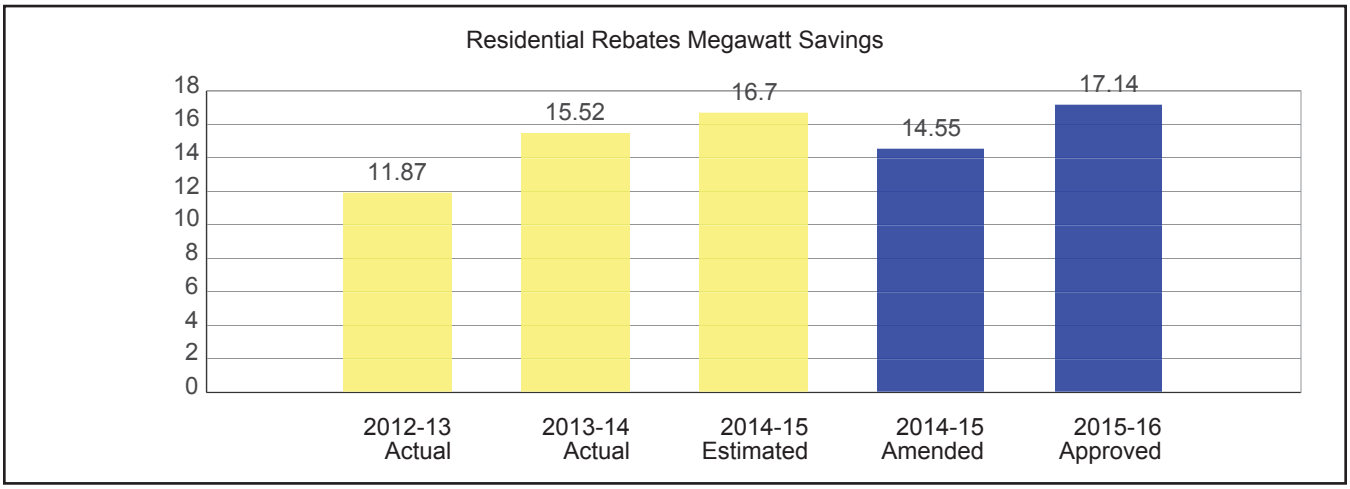
Bold Measure = Key Indicator

Austin Energy
Budget Detail by Activity

Program: Customer Energy Solutions

Activity: Conservation Rebates and Incentives

The purpose of the Conservation Rebates and Incentives activity is to provide rebates for residential, commercial, and industrial customers in order to increase energy efficiency and lower energy demand to ultimately lessen the need for Austin Energy to build or purchase new generation to meet the needs of Austin Energy's customers.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Austin Energy Fund	22,569,294	24,060,314	22,869,000	23,953,221	23,209,000
Expense Refunds	0	40,467	0	0	0
Total Requirements	**$22,569,294**	**$24,100,781**	**$22,869,000**	**$23,953,221**	**$23,209,000**
Performance Measures					
Commercial Rebate Megawatt savings	27.73	31.84	30.97	30.53	31.04
Peak Load Management Rebate Megawatt Savings	14.73	19.63	9.5	14.24	13.82
Residential Rebates Megawatt Savings	11.87	15.52	16.7	14.55	17.14
Solar Rebate Megawatt Savings	5.02	7.61	8	8	10

Services

Provide application, inspection and rebates to qualifying Austin Energy customers for energy efficiency.

Contact

Debbie Kimberly, Vice President, Customer Energy Solutions, 512-322-6327

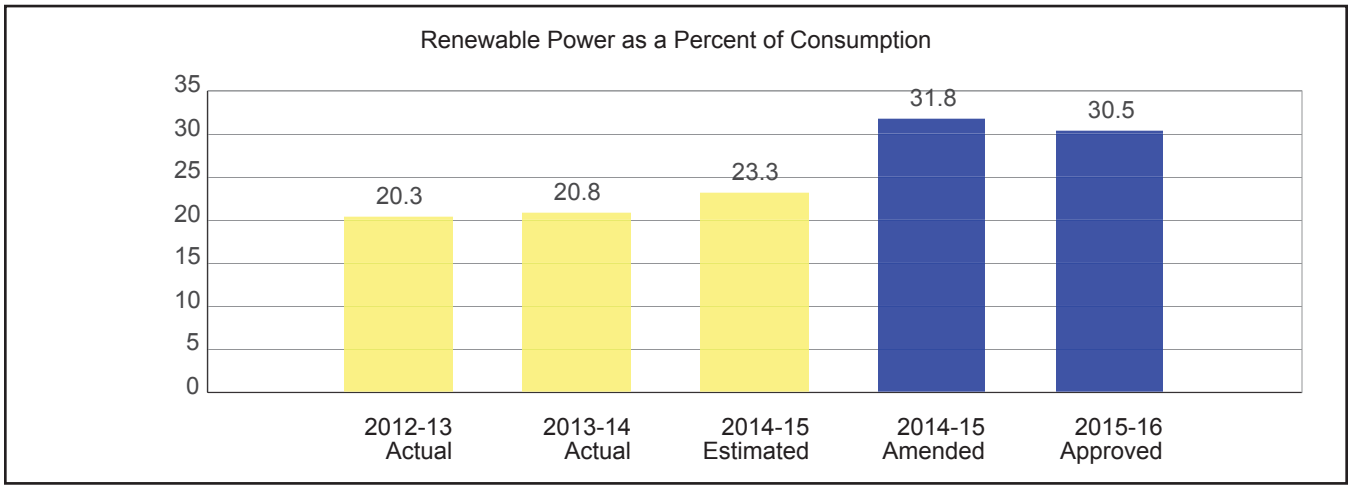
Bold Measure = Key Indicator

Austin Energy
Budget Detail by Activity

Program: Customer Energy Solutions

Activity: Demand Side Management

The purpose of the Demand Side Management activity is to develop, implement, maintain and promote the Austin Energy renewable energy and conservation rebate programs in accordance with the Austin Climate Protection Plan in order for Austin Energy to become a leader in addressing global climate change.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Austin Energy Fund	16,098,460	16,405,150	21,261,541	21,524,499	20,268,043
Expense Refunds	0	1,811	17,835	63,293	0
Grants	2,998,669	325,000	325,000	555,000	0
Total Requirements	**$19,097,129**	**$16,731,961**	**$21,604,376**	**$22,142,792**	**$20,268,043**
Full-Time Equivalents					
Austin Energy Fund					
Civilian	107.00	107.00	107.00	107.00	111.00
Grants	13.00	9.00	3.00	3.00	0.00
Total FTEs	**120.00**	**116.00**	**110.00**	**110.00**	**111.00**
Performance Measures					
Megawatts (MW) of solar generation in Austin Energy's energy supply	43.5	52.4	63	59.5	76
Peak Demand Megawatt (MW) savings	371	441.4	496	496	558
Percentage of energy efficiency achieved in customer base	13.1	13.8	12.6	12.6	14.4
Renewable Power as a Percent of Consumption	**20.3**	**20.8**	**23.3**	**31.8**	**30.5**

Services

Promote energy efficiency and peak load demand reduction by promoting energy efficiency programs combined with rebates and incentives to Austin Energy customers.

Contact

Debbie Kimberly, Vice President, Customer Energy Solutions, 512-322-6327

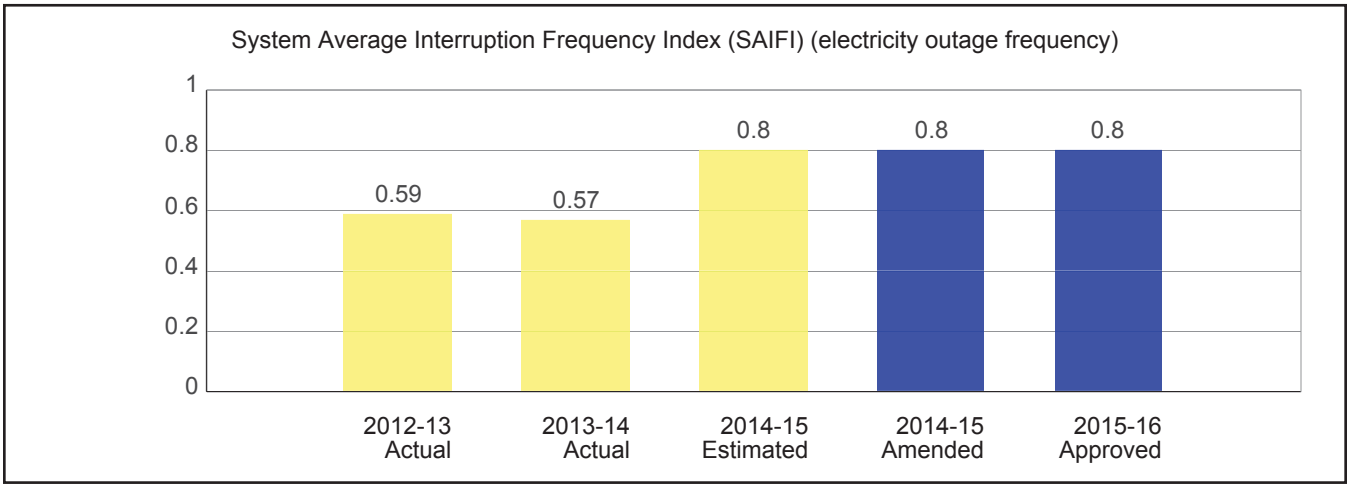
Bold Measure = Key Indicator

Austin Energy
Budget Detail by Activity

Program: Electric Service Delivery

Activity: Distribution Services

The purpose of the Distribution Services activity is to provide construction, operations and maintenance of the Distribution System in Austin Energy's service territory.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Austin Energy Fund	33,209,757	33,685,417	38,121,335	38,157,621	39,462,504
Expense Refunds	10,198,588	10,487,644	11,050,558	11,117,946	10,823,351
Total Requirements	**$43,408,345**	**$44,173,061**	**$49,171,893**	**$49,275,567**	**$50,285,855**
Full-Time Equivalents					
Austin Energy Fund					
Civilian	296.00	293.00	241.00	241.00	289.00
Total FTEs	**296.00**	**293.00**	**241.00**	**241.00**	**289.00**
Performance Measures					
Miles of Distribution Line Cleared	325	298	378	378	380
System Average Interruption Duration Index (SAIDI)	46.24	45.25	60	60	60
System Average Interruption Frequency Index (SAIFI) (electricity outage frequency)	**0.59**	**0.57**	**0.8**	**0.8**	**0.8**

Services

Design, Engineering, Construction of the Distribution System in Austin Energy's service territory. This includes both overhead and underground lines, transformers, feeders, streetlights and other associated equipment to keep the system operating normally. Other services include tree trimming and system restoration.

Contact

Dan Smith, Vice President, Electric Service Delivery, 512 505-7009

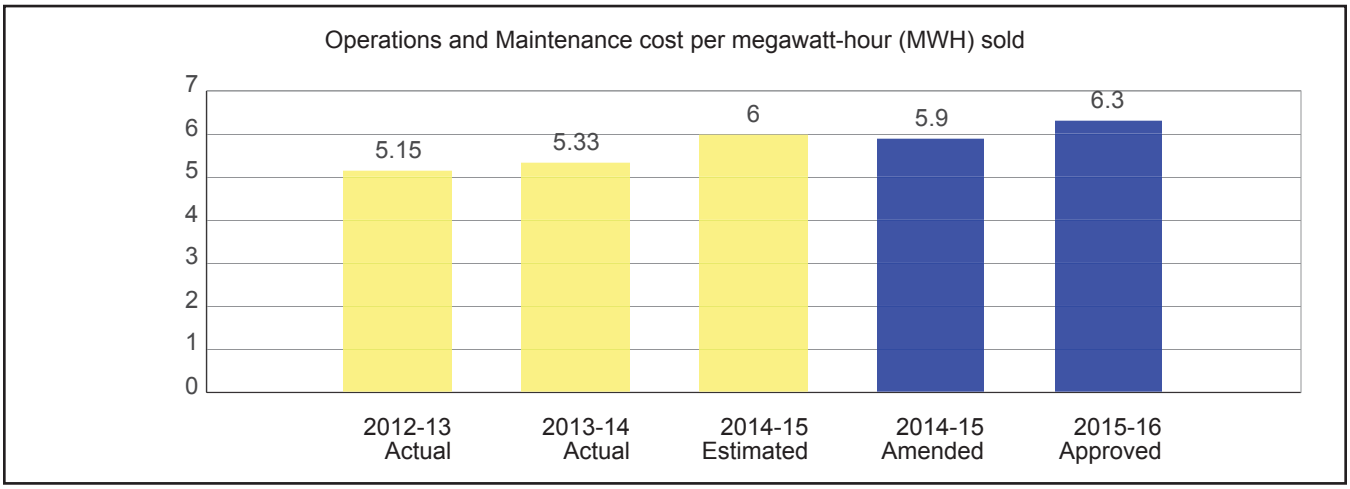
Bold Measure = Key Indicator

Austin Energy
Budget Detail by Activity

Program: Electric Service Delivery

Activity: Power Delivery Support

The purpose of the Power Delivery Support activity is to build, operate and maintain the transmission and distribution systems in the Austin Energy service territory in order to provide clean, reliable and affordable electric service to our customers.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Austin Energy Fund	24,244,056	26,916,918	33,246,084	35,174,770	35,579,932
Expense Refunds	3,580,313	4,283,104	4,037,826	4,037,826	5,568,087
Grants	0	0	0	1,000,000	0
Total Requirements	**$27,824,369**	**$31,200,022**	**$37,283,910**	**$40,212,596**	**$41,148,019**
Full-Time Equivalents					
Austin Energy Fund					
Civilian	191.50	193.75	167.75	167.75	204.75
Total FTEs	**191.50**	**193.75**	**167.75**	**167.75**	**204.75**
Performance Measures					
Capital dollars per customer	246.23	249.81	277.49	270.99	254.37
Operations and Maintenance cost per megawatt-hour (MWH) sold	5.15	5.33	6	5.9	6.3

Services

Public Involvement; System Planning; Administration; Surveying; Substation construction and maintenance; Metering; Project management; System engineering and training.

Contact

Dan Smith, Vice President, Electric Service Delivery, 512-505-7009

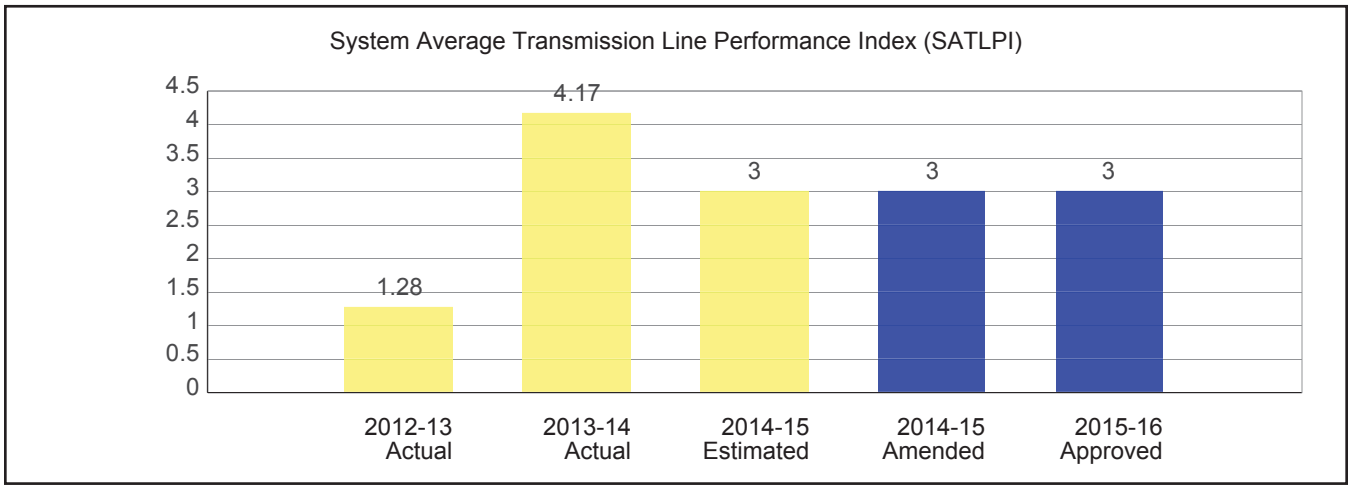
Bold Measure = Key Indicator

Austin Energy
Budget Detail by Activity

Program: Electric Service Delivery

Activity: Transmission Services

The purpose of the Transmission Services activity is to provide construction, operations and maintenance of the Transmission System as it relates to Austin Energy's service territory.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Austin Energy Fund	87,775,844	114,693,879	124,899,818	124,863,532	123,645,383
Expense Refunds	2,177,432	2,225,131	2,611,497	2,544,109	2,728,188
Total Requirements	**$89,953,276**	**$116,919,009**	**$127,511,315**	**$127,407,641**	**$126,373,571**
Full-Time Equivalents					
Austin Energy Fund					
Civilian	52.00	52.00	134.00	134.00	51.00
Total FTEs	**52.00**	**52.00**	**134.00**	**134.00**	**51.00**
Performance Measures					
Miles of Transmission Line Cleared	138.5	138.46	132	132	132
System Average Transmission Line Performance Index (SATLPI)	1.28	4.17	3	3	3

Services

Construction, Operation and Maintenance of Transmission facilities including relay construction and maintenance, planning & records, tree trimming and compliance. Also includes Austin Energy's Transmission Expenses paid to the Electric Reliability Council of Texas (ERCOT) based on AE's share of the statewide grid.

Contact

Dan Smith, Vice President, Electric Service Delivery, 512-505-7009

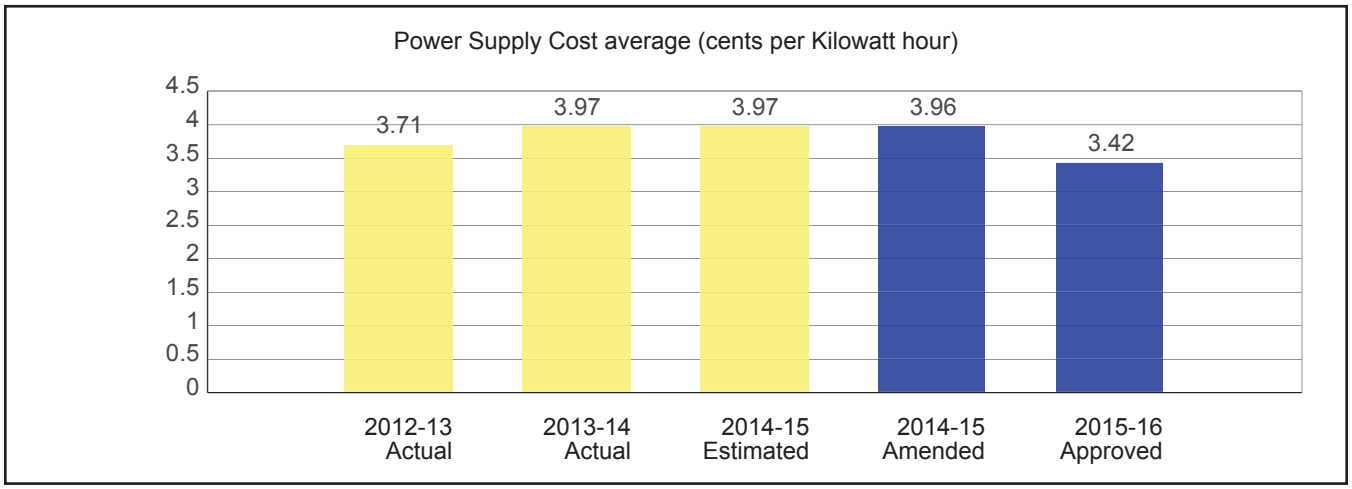
Bold Measure = Key Indicator

Austin Energy
Budget Detail by Activity

Program: Fuel & ERCOT Recoverable

Activity: Fuel & ERCOT Recoverable

The purpose of the Fuel and ERCOT Recoverable activity is to purchase the commodities necessary to operate the Austin Energy-owned and co-owned power plants in order to provide sufficient electric services to AE customers.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Austin Energy Fund	460,610,542	506,791,337	515,318,298	519,482,442	441,469,967
Total Requirements	**$460,610,542**	**$506,791,337**	**$515,318,298**	**$519,482,442**	**$441,469,967**
Performance Measures					
Fuel Expense	453,813,794	501,593,156	508,373,008	512,537,152	442,553,468
Power Supply Cost average (cents per Kilowatt hour)	**3.71**	**3.97**	**3.97**	**3.96**	**3.42**

Services

To calculate the net effect of purchases for natural gas and fuel oil to operate owned generating plants as well as account for costs of co-owned facilities which use coal and nuclear fuel. Power is bought from and sold into the Electric Reliability Council of Texas (ERCOT) wholesale market and also accounts for the use of purchase power agreements to purchase renewable energy, ERCOT administrative costs and fuel hedging activities.

Contact

Khalil Shalabi, Vice President, Energy Market Operation & Resource Plannning, 512 322-6520

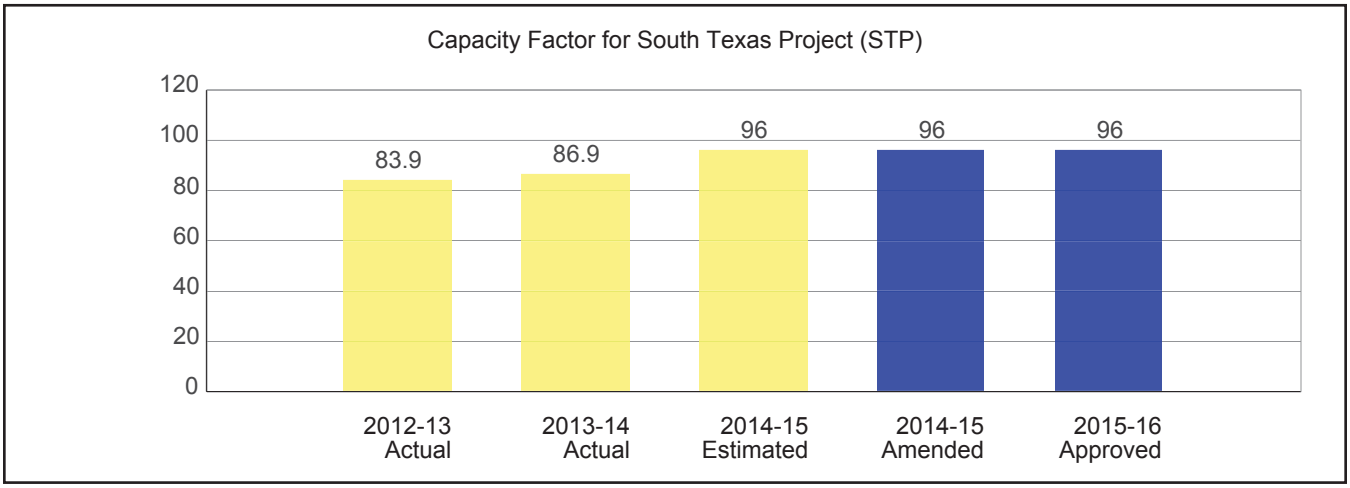
Bold Measure = Key Indicator

Austin Energy
Budget Detail by Activity

Program: Power Supply & Market Operations

Activity: Nuclear and Coal Plants Operating

The purpose of the Nuclear and Coal Plants Operating activity is to account for the costs to operate and maintain the Fayette Power Plant and South Texas Nuclear Plant.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Austin Energy Fund	94,334,368	99,212,988	82,485,990	92,604,390	90,908,789
Total Requirements	**$94,334,368**	**$99,212,988**	**$82,485,990**	**$92,604,390**	**$90,908,789**
Performance Measures					
Capacity Factor for South Texas Project (STP)	83.9	86.9	96	96	96
Equivalent Availability Factor (EAF) of the Fayette Power Plant	82.71	89.85	95	95	90

Services

Operation and Maintenance of the coal fired Fayette Power Plant, which Austin Energy owns 50% with LCRA. Operations and Maintenance of the South Texas Nuclear Plant which Austin Energy owns 16% of Units 1 and 2.

Contact

John Wester, Director, Power Projects & Asset Management

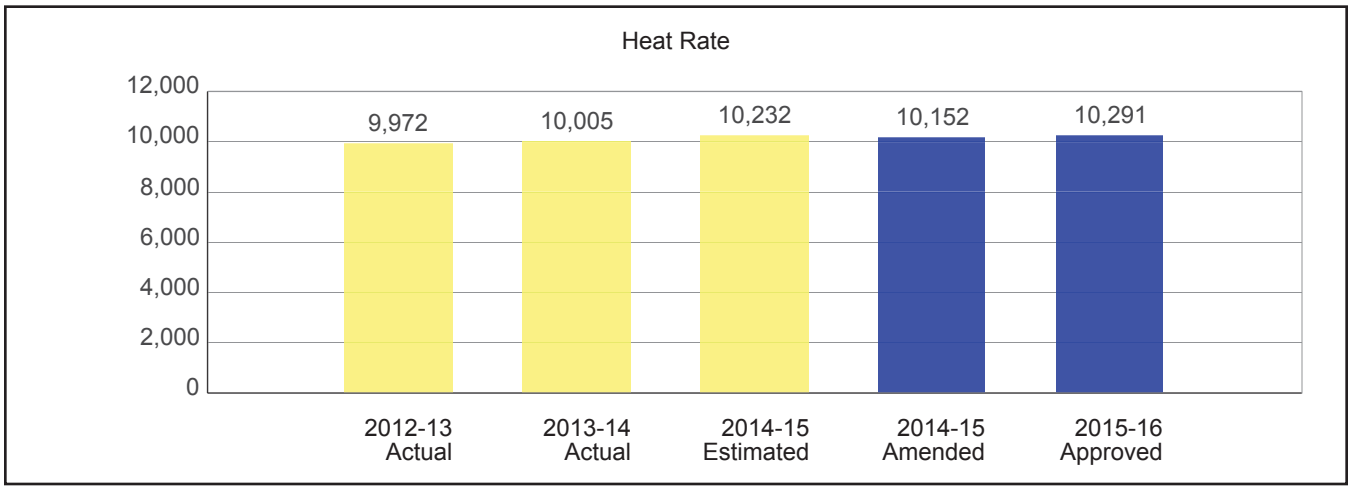
Bold Measure = Key Indicator

Austin Energy
Budget Detail by Activity

Program: Power Supply & Market Operations

Activity: Power Production

The purpose of the Power Production activity is to provide operations, maintenance and engineering services to utility owned and co-owned power plants in order to provide clean, affordable and reliable energy for our customers as well as provide energy market analysis and scheduling in order to ensure that adequate generation is available to meet customer demand and to ensure that Austin Energy is in compliance with all federal, state and local laws pertaining to system generation, sale and purchase of power.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Austin Energy Fund	66,278,040	65,288,932	73,004,193	67,263,507	65,206,729
Expense Refunds	1,624,792	1,585,469	1,147,628	1,147,628	1,059,818
Total Requirements	**$67,902,832**	**$66,874,400**	**$74,151,821**	**$68,411,135**	**$66,266,547**
Full-Time Equivalents					
Austin Energy Fund					
Civilian	251.50	245.00	232.00	232.00	243.00
Total FTEs	**251.50**	**245.00**	**232.00**	**232.00**	**243.00**
Performance Measures					
Emissions by Plant	New Meas	4,615,680	4,300,000	4,500,000	4,500,000
Production Cost	4.795	4.7	4.7	5.015	4.7
Heat Rate	**9,972**	**10,005.17**	**10,232**	**10,151.85**	**10,290.81**

Services

Operate Power Plants both owned and co-owned, procure power from Purchase Power Agreements, procure sufficient fuel supply to operate power plants.

Contact

Elaina Ball, Vice President, Power Production, 512-322-6062

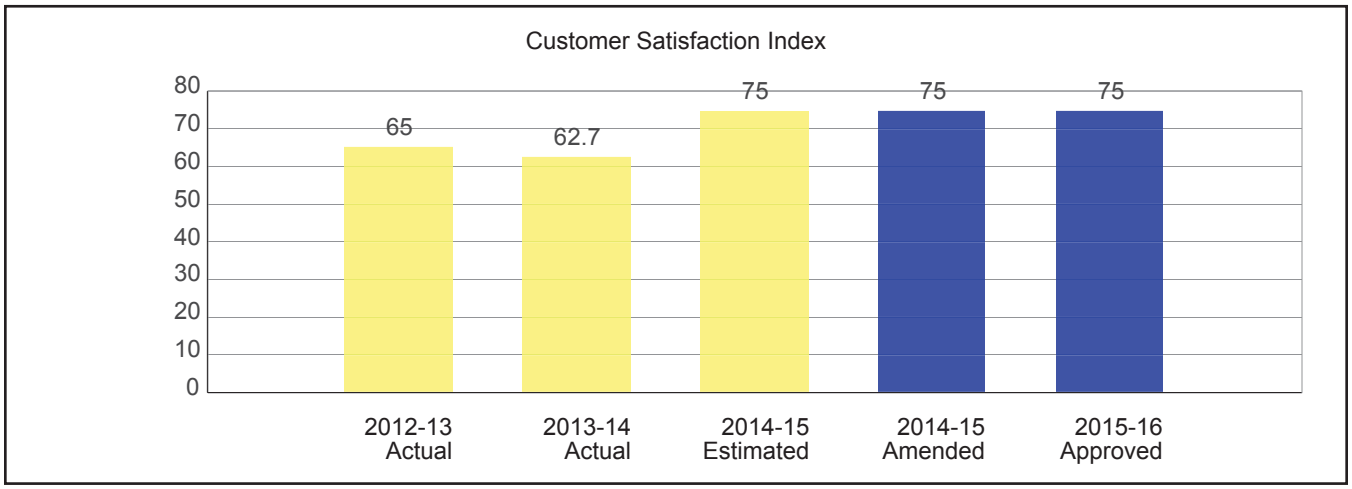
Bold Measure = Key Indicator

Austin Energy
Budget Detail by Activity

Program: Support Services

Activity: Departmental Support Services

The purpose of the Departmental Support Services activity is to provide operational support to the department so they have the necessary tools to perform their jobs.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Austin Energy Fund	69,483,044	78,994,120	84,080,440	83,362,440	88,447,003
Expense Refunds	20,613,945	17,064,795	18,740,048	18,740,048	19,595,747
Total Requirements	**$90,096,988**	**$96,058,915**	**$102,820,488**	**$102,102,488**	**$108,042,750**
Full-Time Equivalents					
Austin Energy Fund					
Civilian	409.00	431.00	428.00	428.00	417.00
Total FTEs	**409.00**	**431.00**	**428.00**	**428.00**	**417.00**
Performance Measures					
Employee Turnover Rate	8.7	7.72	4.5	4.5	4.5
Lost Time Injury Rate Per the Equivalent of 100 Employees	1.31	1.22	0.7	1	0.7
Sick leave hours used per 1,000 hours	35.62	33.97	35	35	35
Customer Satisfaction Index	**65**	**62.7**	**75**	**75**	**75**
Credit rating for separate-lien electric utility system revenue bonds	**AA-**	**AA-**	**AA-**	**AA-**	**AA-**

Services

Corporate communications, workforce development, safety, security and facility management, legal, information technology, financial monitoring & budget, materials and fleet management, governmental relations issues & market policy, strategic planning & development.

Contact

David Kutach, Director, Budget & Finance, 512-322-6357

Bold Measure = Key Indicator

Austin Energy
Budget Detail by Activity

Program:Transfers and Other Requirements

Activity: All Activities

The purpose of the Transfers and Other Requirements program is to account for transfers and other department requirements.

Graph Not Applicable

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Austin Energy Fund	345,190,351	379,285,235	395,909,777	395,838,238	393,779,459
Total Requirements	**$345,190,351**	**$379,285,235**	**$395,909,777**	**$395,838,238**	**$393,779,459**

Services

Accrued payroll; Utility billing system support; 311 Call Center support; Bad debt expenses; Interest on Debt; Depreciation

Debt service requirements for revenue bonds, General Obligation debt and commercial paper

General Fund transfer; Capital Improvement Program; Reserves; Citywide administrative and information technology support; Workers' compensation; Liability reserve; Economic Development

Contact

David Kutach, Director, Budget & Finance, 512-322-6357

Austin Energy: 2015-16

Austin Energy Fund	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Customer Care	**$26,682,777**	**$26,138,010**	**$38,198,564**	**$38,209,564**	**$38,961,907**
311 City-Wide Call Center	1,643,379	1,985,013	2,368,650	2,368,650	2,714,280
Billing and Revenue Measurement	28,616,066	14,166,333	24,509,372	24,509,372	23,896,339
Customer Contact Center	(3,576,669)	9,986,664	11,320,542	11,331,542	12,351,288
Customer Energy Solutions	**$38,667,754**	**$40,465,464**	**$44,130,541**	**$45,477,720**	**$43,477,043**
Conservation Rebates and Incentives	22,569,294	24,060,314	22,869,000	23,953,221	23,209,000
Demand Side Management	16,098,460	16,405,150	21,261,541	21,524,499	20,268,043
Electric Service Delivery	**$145,229,657**	**$175,296,214**	**$196,267,237**	**$198,195,923**	**$198,687,819**
Distribution Services	33,209,757	33,685,417	38,121,335	38,157,621	39,462,504
Power Delivery Support	24,244,056	26,916,918	33,246,084	35,174,770	35,579,932
Transmission Services	87,775,844	114,693,879	124,899,818	124,863,532	123,645,383
Fuel & ERCOT Recoverable	**$460,610,542**	**$506,791,337**	**$515,318,298**	**$519,482,442**	**$441,469,967**
Fuel & ERCOT Recoverable	460,610,542	506,791,337	515,318,298	519,482,442	441,469,967
Power Supply & Market Operations	**$160,612,408**	**$164,501,919**	**$155,490,183**	**$159,867,897**	**$156,115,518**
Nuclear and Coal Plants Operating	94,334,368	99,212,988	82,485,990	92,604,390	90,908,789
Power Production	66,278,040	65,288,932	73,004,193	67,263,507	65,206,729
Support Services	**$69,483,044**	**$78,994,120**	**$84,080,440**	**$83,362,440**	**$88,447,003**
Departmental Support Services	69,483,044	78,994,120	84,080,440	83,362,440	88,447,003
Transfers and Other Requirements	**$345,190,351**	**$379,285,235**	**$395,909,777**	**$395,838,238**	**$393,779,459**
Debt Transfers	0	0	115,747,889	119,963,323	116,982,894
Interfund Transfers	326,127,806	358,729,798	255,297,550	255,797,550	256,318,236
Other Requirements	19,062,545	20,555,437	24,864,338	20,077,365	20,478,329
Total	**$1,246,476,534**	**$1,371,472,299**	**$1,429,395,040**	**$1,440,434,224**	**$1,360,938,716**

Full-Time Equivalents (FTEs)					
Customer Care	**352.00**	**351.00**	**363.00**	**363.00**	**357.00**
311 City-Wide Call Center	68.00	69.00	67.00	67.00	69.00
Billing and Revenue Measurement	124.00	122.00	143.00	143.00	124.00
Customer Contact Center	160.00	160.00	153.00	153.00	164.00
Customer Energy Solutions	**107.00**	**107.00**	**107.00**	**107.00**	**111.00**
Demand Side Management	107.00	107.00	107.00	107.00	111.00
Electric Service Delivery	**539.50**	**538.75**	**542.75**	**542.75**	**544.75**
Distribution Services	296.00	293.00	241.00	241.00	289.00
Power Delivery Support	191.50	193.75	167.75	167.75	204.75
Transmission Services	52.00	52.00	134.00	134.00	51.00
Power Supply & Market Operations	**251.50**	**245.00**	**232.00**	**232.00**	**243.00**
Power Production	251.50	245.00	232.00	232.00	243.00
Support Services	**409.00**	**431.00**	**428.00**	**428.00**	**417.00**
Departmental Support Services	409.00	431.00	428.00	428.00	417.00
Total	**1,659.00**	**1,672.75**	**1,672.75**	**1,672.75**	**1,672.75**

Austin Energy: 2015-16

Grants

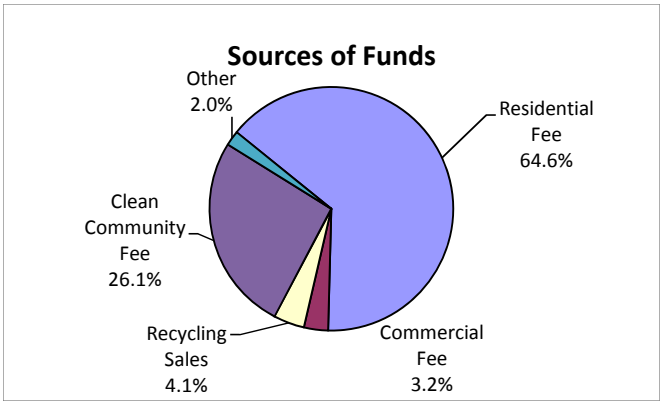
	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Customer Energy Solutions	**$2,998,669**	**$325,000**	**$325,000**	**$555,000**	**$55,000**
Demand Side Management	2,998,669	325,000	325,000	555,000	55,000
Electric Service Delivery	**$0**	**$0**	**$0**	**$1,000,000**	**$1,929,000**
Power Delivery Support	0	0	0	1,000,000	1,929,000
Total	**$2,998,669**	**$325,000**	**$325,000**	**$1,555,000**	**$1,984,000**
Full-Time Equivalents (FTEs)					
Customer Energy Solutions	**13.00**	**9.00**	**3.00**	**3.00**	**1.00**
Demand Side Management	13.00	9.00	3.00	3.00	1.00
Total	**13.00**	**9.00**	**3.00**	**3.00**	**1.00**

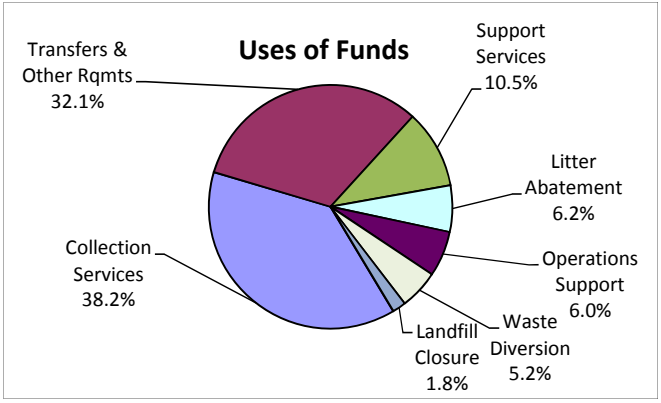
Austin Energy: 2015-16

Expense Refunds	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Customer Care	**$26,101,888**	**$25,426,846**	**$25,915,934**	**$25,915,934**	**$28,290,681**
311 City-Wide Call Center	6,079,223	6,295,998	6,891,485	6,891,485	7,116,040
Billing and Revenue Measurement	650	12,430,549	10,814,531	10,814,531	12,204,933
Customer Contact Center	20,022,015	6,700,299	8,209,918	8,209,918	8,969,708
Customer Energy Solutions	**$0**	**$42,277**	**$17,835**	**$63,293**	**$0**
Conservation Rebates and Incentives	0	40,467	0	0	0
Demand Side Management	0	1,811	17,835	63,293	0
Electric Service Delivery	**$15,956,332**	**$16,995,878**	**$17,699,881**	**$17,699,881**	**$19,119,626**
Distribution Services	10,198,588	10,487,644	11,050,558	11,117,946	10,823,351
Power Delivery Support	3,580,313	4,283,104	4,037,826	4,037,826	5,568,087
Transmission Services	2,177,432	2,225,131	2,611,497	2,544,109	2,728,188
Power Supply & Market Operations	**$1,624,792**	**$1,585,469**	**$1,147,628**	**$1,147,628**	**$1,059,818**
Power Production	1,624,792	1,585,469	1,147,628	1,147,628	1,059,818
Support Services	**$20,613,945**	**$17,064,795**	**$18,740,048**	**$18,740,048**	**$19,595,747**
Departmental Support Services	20,613,945	17,064,795	18,740,048	18,740,048	19,595,747
Total	**$64,296,957**	**$61,115,266**	**$63,521,326**	**$63,566,784**	**$68,065,872**


CITY OF AUSTIN
FOUNDED 1839

Austin Resource Recovery





Budget Overview

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Austin Resource Recovery Fund					
Revenue	$70,045,851	$71,198,611	$82,066,972	$80,632,903	$88,437,014
Requirements	$78,345,459	$79,043,153	$80,776,075	$82,161,731	$89,631,799
Full-Time Equivalents (FTEs)	408.00	415.00	414.00	414.00	429.00
Expense Refunds	$6,407	$0	$0	$0	$0
Grants					
Requirements	$0	$0	$400,000	$400,000	$0
Total Budget	$78,351,866	$79,043,153	$81,176,075	$82,561,731	$89,631,799

Austin Resource Recovery
Organization by Program and Activity for 2016

Collection Services

- Bulk Collection
- Organics Collection and Processing
- Recycling Collection
- Trash Collection

Litter Abatement

- Litter Abatement

Operations Support

- Operations Support Services

Remediation

- Remediation

Support Services

- Departmental Support Services

Transfers and Other Requirements

- Other Requirements
- Transfers

Waste Diversion

- Diversion Facilities
- Zero Waste

Austin Resource Recovery
Mission and Goals for 2016

Mission

The mission of Austin Resource Recovery is to provide excellent customer services that promote waste reduction, increase resource recovery, and support the City's sustainablilty efforts so that zero waste goals may be achieved.

Goals

Provide reliable integrated waste management services.

- Increase the average pounds of recycled materials collected per customer account per week to 12 lbs.
- Decrease the average pounds of garbage collected per customer account per week to 21 lbs.
- Increase the average pounds of yard trimmings/organics collected per customer account per week to 5.7 lbs.

Implement Master Plan initiatives in order to achieve Zero Waste goals.

- Increase the percent of waste stream diverted from the landfill through ARR Curbside Collections and Household Hazardous Waste Operations to 50%.

Improve employee workplace safety.

- Decrease lost time injury rate per 100 employees (8+ days lost time) to 0.

Improve customer satisfaction.

- Increase customer satisfaction in the citizen survey for Residential Garbage Collection Services to 90%.

Austin Resource Recovery

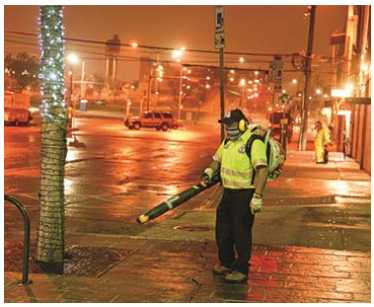
Message from the Director

The Austin Resource Recovery Department (ARR) provides a broad range of services, including curbside collection of trash, recycling, yard trimmings, brush and bulk items, as well as street sweeping, litter abatement, household hazardous waste collection and dead animal pickup. To provide these services in a professional and efficient manner, ARR employs 414 staff members and operates five different facilities throughout the city.



City Council adopted the Austin Zero Waste Strategic Plan in January 2009. ARR then developed a Department Master Plan that identified available resources and existing gaps in service and infrastructure needed to achieve Zero Waste. Austin City Council adopted the Department Master Plan in December 2011. The ARR Master Plan has served as the Department's implementation plan of diversion programs and financing mechanisms to invest in infrastructure and program development.

In support of the City's goal of being the best managed city in the country, Austin Resource Recovery's FY 2015-16 activities will continue to focus on customer service, employee safety, quality assurance and citywide diversion activities. Internal performance measures will support the initiation of innovative control measures designed to promote higher quality responsiveness to customers, accident and injury reduction, and operational efficiencies.



Amongst the new initiatives planned, perhaps the most significant is the implementation of the Universal Recycling Ordinance that affects Austin's largest commercial office buildings and multifamily properties. In April 2013, City Council expanded the Universal Recycling Ordinance to include smaller properties and established minimum recycling requirements for all businesses to be implemented by October 2016. The amended ordinance also directed ARR staff to develop organic collection requirements and rules for food service establishments beginning October 2016. The focus of outreach efforts is to promote commercial recycling and composting initiatives and ensure the business community has the technical information and practical tools to meet the City's Zero Waste goal.

As we enter year four of the Master Plan implementation, ARR will continue to research the composition of the waste stream from numerous sources to help identify areas of the city in need of diversion assistance. In mid-FY 2014-15 ARR received the results of a comprehensive waste composition study. ARR expects to utilize the study's data to help guide strategy development to improve recycling effectiveness. ARR will continue to emphasize the *Recycle Right* campaign to encourage residents to more effectively recycle and compost at home.

Internally, ARR will continue to explore compressed natural gas, hybrid, and electric vehicle technologies in preparation for replacing our aging fleet of collection trucks. Externally, we will be asking our customers to commit toward greater diversion of recycling and organics, at home and throughout the city. ARR staff has piloted various recycling and composting efforts at City-sponsored events to increase diversion at special events.

ARR will strive to exceed industry standards in service delivery and implement innovative programs to advance our journey toward Zero Waste while lowering our carbon footprint. ARR is leading the community on the journey toward Zero Waste.

Robert Gedert, Director

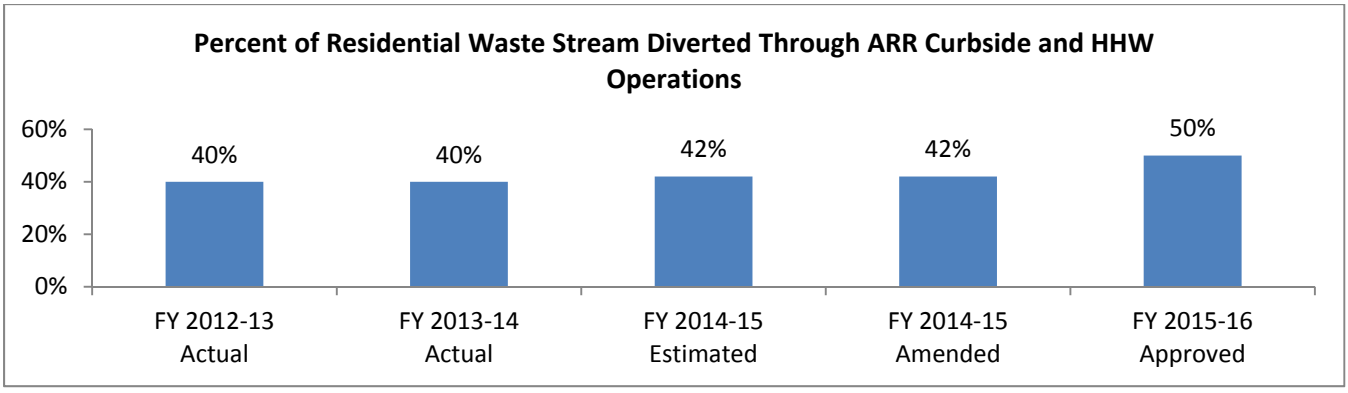
Budget Highlights

The Austin Resource Recovery Department (ARR) provides weekly collection of trash and yard trimmings, bi-weekly collection of recyclables, and semi-annual collection of brush and bulk items. Also, ARR provides an array of other citywide services, including dead animal collection, street sweeping, daily cleaning and litter control management of the Central Business District, special events waste management, illegal dump cleanups, a Household Hazardous Waste (HHW) collection facility, and a resource recovery facility. The FY 2015-16 Budget, with projected revenues of $88.4 million and expenditures of $89.6 million, will allow ARR to provide these services while maintaining a high level of customer satisfaction.

Zero Waste Performance and Initiatives

Zero Waste is the guiding principle for the way in which ARR provides services. The 2009 Zero Waste Strategic Plan provides the policy foundation while the ARR Master Plan provides implementation strategies for future programs and services. The Master Plan, adopted by Austin City Council in December 2011, details infrastructure, policy, and program changes needed to achieve Zero Waste and provides future planning for ARR's other core services. The ARR Master Plan will serve as the Department's roadmap for investing in the necessary programs, resources, and infrastructure to attain Zero Waste and will also guide future annual budgets.

The key performance indicator, *Percent of Waste Stream Diverted by ARR Curbside and HHW Operations,* illustrates the waste diversion success of ARR residential collection of Recycling, Yard Trimmings and Household Hazardous Waste. This measurement includes materials collected at the residential curb by ARR and received at the HHW site that are recycled or composted instead of landfilled. The calculation divides the total tons of materials collected and diverted from the landfills by the total tons of materials collected by ARR's operations.



As shown by the graph above, the waste diversion rate has remained stagnant over the past 3 years. The rate is expected to increase steadily with implementation of Zero Waste initiatives and the five-year phase in of organics collection beginning in FY 2016-17. In FY 2015-16, ARR will begin purchasing vehicles and carts to support implementation of residential organics collection. The following programs include funding to support improved Zero Waste initiatives as well as marketing of programs to residents and businesses designed to increase the diversion rate.

Collection Services

The Collection Services program provides curbside trash, recycling, yard trimming, brush, and bulk collection to residential and commercial customers. Also within this collection program is brush processing, which provides organic material to support the Dillo Dirt program. The FY 2015-16 Budget includes $34.2 million in funding to support this program as well as 2 new collection positions added to address the growing customer base.

Remediation

The Remediation program includes the final closure and post closure care activities at the City's FM 812 landfill and Brownfields Redevelopment. The FY 2015-16 Budget of $1.6 million provides funding for the maintenance of the landfill vegetative cover, the implementation of a landfill gas to energy project and assessment of the City's Brownfields properties.

Litter Abatement

The Litter Abatement program contains Clean Austin, Street Cleaning, Container Maintenance, Litter Control, Boulevard Sweeping and Dead Animal Collection sections. The FY 2015-16 Budget includes funding of $5.5 million to support a variety of activities within the Litter Abatement program as well as 4 new positions added to expand services in the Central Business District. The Clean Austin program within litter abatement provides bulk and brush collection in areas of increased need, collects materials gathered during neighborhood cleanups, and acts as the nucleus of City-sponsored special event cleanup services by collecting materials and delivering trash and recycling containers.

Operations Support

The Operations Support program provides Cart Maintenance, Safety, Customer Service, and Routing services. The FY 2015-16 Budget includes $4.7 million in funding to support the diversion programs and initiatives. The Routing section is focused on continually analyzing and implementing more efficient routing for the service fleet to reduce the ARR Carbon Footprint.

Waste Diversion

The Waste Diversion program contains the Resource Recovery Center, Recycling Reuse Redevelopment, Household Hazardous Waste Facility, Business Outreach, and Zero Waste program implementation. The FY 2015-16 Budget for the Waste Diversion Unit is $5.4 million. In October 2010, the Austin City Council approved the first phase of the Universal Recycling Ordinance (URO); the implementation of the ordinance is slated to continue through 2017, in planned stages. The second phase was adopted by City Council in April 2013 with additional implementation activities through 2019. As a result, the Waste Diversion program includes funding for extensive tenant education in multifamily units, as well as technical assistance to the on-site property management. Reporting requirements and signage will be issues that require service provider consensus. The public education components and costs associated with design and production of universal container signage will be at ARR's expense. In the FY 2015-16 Budget, ARR will partner or contract with private entities to provide tenant education, restaurant and food service outreach, and commercial office building tenant education. Four Waste Diversion Planner positions have been added to the budget to support these additional URO requirements.

Support Services

The Support Services program includes Human Resources, Training, Purchasing, Budgeting, Accounting, Information Technology, Public Information, Facilities, and Administration and Management sections. $9.4 million in funding is included in the FY 2015-16 Budget to support the various activities under this program. ARR will provide an extensive public education campaign to increase participation in single stream recycling in the upcoming fiscal year. Further, ARR's budget for the next five years will reflect increased expenditures in public education, including school education programs, residential awareness campaigns, and business assistance to continue to increase the diversion rate toward the 2020 goal of 75% diversion. ARR will continue engaging in the *Recycle Right* public education campaign to increase diversion rates and public participation in Single Stream Recycling. Four positions have been added to the budget to support these increased efforts, as well as one utility account specialist to process extra garbage charges and provide additional billing services.

Curbside Collection/Clean Community Fees

One of the main principles of the Zero Waste concept is a focus on reducing waste and increasing recycling. In an effort to encourage residents to further embrace this concept, ARR adjusted trash cart rates to charge a per-gallon rate. The FY 2015-16 cart rates are calculated at rate of 16 cents per gallon for the 24-, 32-, and 64-gallon carts, and 30 cents per gallon for the 96-gallon cart. The per-gallon rate system is intended to create a financial incentive for customers to decrease their trash volume by recycling more items and downsizing their trash cart size. The residential base fee will increase from $11.35 per month to $13.05 per month and the residential Clean Community fee will stay at $4.30. The additional fees generated from population growth and the increase to the base fee will support the 15 positions added in FY 2015-16 and other operating costs such as supplies and capital equipment.

Increase Diversion at all City Facilities and Operations

ARR has contracted with a private service provider to collect waste and recyclables from City facilities and buildings. Many departments operate out of multiple facilities throughout the city; some of these facilities are City-owned, while others are leased and may include non-City tenants. ARR provides consistent and regular employee education regarding the proper way to recycle within all City facilities. Styles and methods of collection vary depending on the office or service center setting. ARR provides tenant education and signage to increase recycling diversion within City facilities.

Austin Resource Recovery
Significant Changes

Austin Resource Recovery Fund

Revenue Changes	Dollars
Residential revenue increase due to base customer charge fee increase of $1.70 per month and customer growth.	$5,221,594
Commercial revenue increases due to base customer charge fee increase of $1.70 per month and central business district rates.	$261,810
Clean Community Fee increase due to customer growth and $3.00 per month increase for commercial accounts.	$2,316,295
Residential extra garbage fee increase of $1.60 per instance.	$125,343

Expenditure Changes	FTEs	Dollars
Citywide Cost Drivers		
Additional funding to cover the cost of a 3% wage increase in FY 2015-16, to implement a Citywide market study, and to increase City contributions for health insurance by 12%.		$1,297,209
A net decrease of $258,096 in transfers to other funds largely driven by the decrease in the allocation to the 311 Call Center.		($258,096)
Decrease in Fleet Maintenance and Fuel allocations.		($2,291,736)
Department Cost Drivers		
Purchase of replacement heavy duty, medium duty, and light duty vehicles to maintain current services as ARR migrates to cash funding from debt funding.		$4,024,696
Additional funding for the Vehicle Fleet Technology Upgrade Project.		$1,500,000
Decrease in General Obligation Debt.		($1,074,134)
Increase in temporary employee and overtime budget for Collection Services.		$489,483
Home composting rebate and educational/promotional programs.		$316,630
New safety database and replacement computers.		$124,316

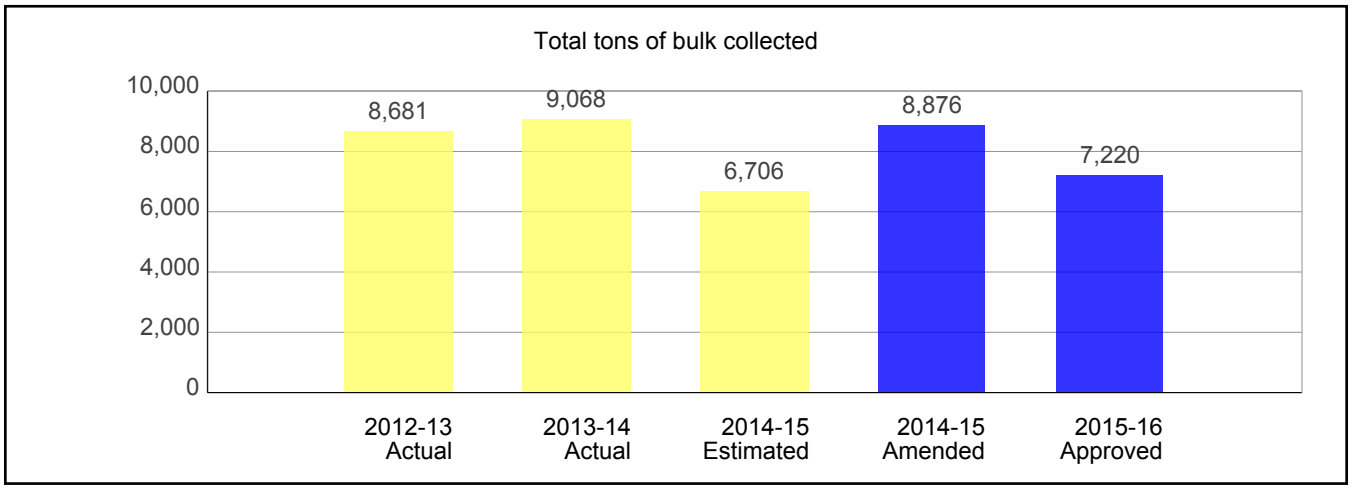
Expenditure Changes	FTEs	Dollars
Additional public space receptacles for the Downtown Business District.		$150,000
Advertising and promotion for Ecology Action, a Citywide diversion study, and Universal Recycling Ordinance outreach.		$211,678
Parts and repairs for aging vehicles and equipment.		$268,312
New Investments		
New positions in Collection Services, Litter Abatement, Support Services, and Waste Diversion to support growing customer base, expanded services downtown, and improving waste diversion outreach.	15.00	$1,186,566
North East Service Center land payment and engineering.		$1,100,000
Engineering services to begin developing a new landfill office to replace temporary portable office.		$200,000

Austin Resource Recovery
Budget Detail by Activity

Program: Collection Services

Activity: Bulk Collection

The purpose of the Bulk Collection activity is to provide services to Austin Resource Recovery customers so that they have a convenient and cost effective way to dispose of items too large for garbage and recycling collection.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Austin Resource Recovery Fund	2,361,755	2,260,699	2,289,454	2,524,326	2,564,236
Total Requirements	**$2,361,755**	**$2,260,699**	**$2,289,454**	**$2,524,326**	**$2,564,236**
Full-Time Equivalents					
Austin Resource Recovery Fund Civilian	24.30	25.30	25.66	25.66	26.50
Total FTEs	**24.30**	**25.30**	**25.66**	**25.66**	**26.50**
Performance Measures					
Percent of waste stream diverted from landfills through curbside bulk collection	0.08	0.08	0.05	0.08	0.05
Total number of bulk pickups	83,955	85,939	66,001	85,247	68,000
Total tons of bulk collected	8,681	9,068	6,706	8,876	7,220

Services

Bulk collection; On-call collection; Clean Austin program

Contact

Richard McHale, Division Manager, 512-974-4301

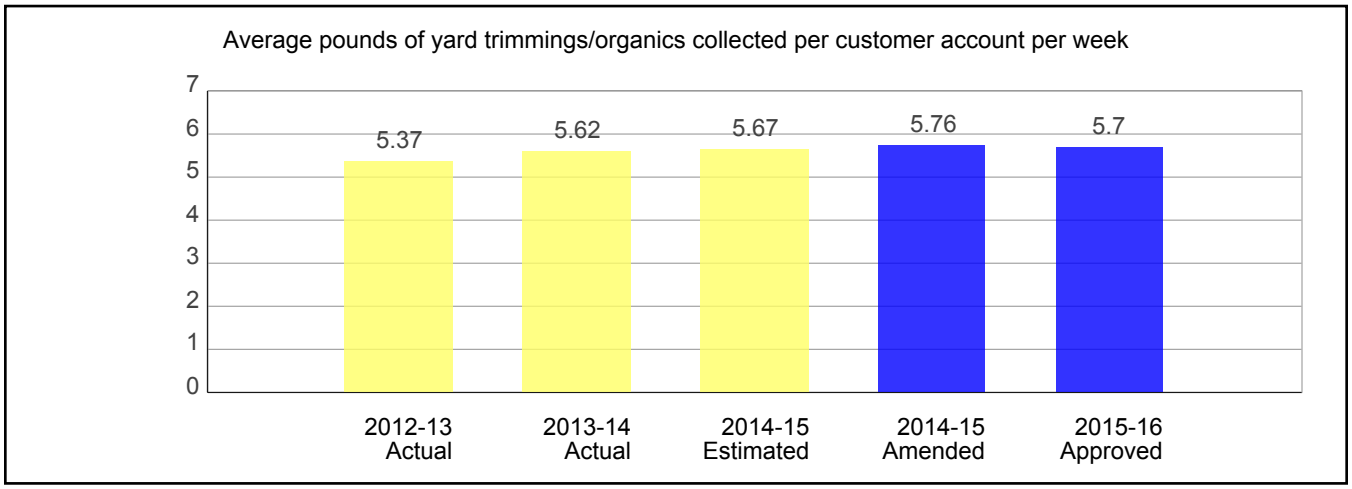
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Austin Resource Recovery
Budget Detail by Activity

Program: Collection Services

Activity: Organics Collection and Processing

The purpose of the Organics Collection and Processing activity is to provide ARR residential customers a weekly opportunity to dispose of food waste, grass clippings, leaves, and small branches from typical residential lawn care at the curb.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Austin Resource Recovery Fund	5,465,126	6,145,923	6,399,571	6,269,530	6,589,969
Total Requirements	**$5,465,126**	**$6,145,923**	**$6,399,571**	**$6,269,530**	**$6,589,969**
Full-Time Equivalents					
Austin Resource Recovery Fund					
Civilian	53.55	51.05	50.08	50.08	53.75
Total FTEs	**53.55**	**51.05**	**50.08**	**50.08**	**53.75**
Performance Measures					
Landfill fees avoided through Organics Processing activities	736,077	762,696	790,636	790,636	777,218
Percent of waste stream diverted from landfills through curbside brush collection	3.34	2.94	2.45	3.51	2.45
Percent of waste stream diverted from landfills through curbside yard trimmings collection	11.75	12.04	15.02	12.65	15.02
Tons of all organics processed through ARR	34,860	36,078	37,400	37,400	37,500
Total number of brush pickups	43,893	45,509	42,000	32,119	45,000
Total tons of brush collected	7,359	6,692	6,500	8,066	6,500
Total tons of yard trimmings collected	25,898	27,357	35,000	29,037	35,000
Average pounds of yard trimmings/organics collected per customer account per week	**5.37**	**5.62**	**5.67**	**5.76**	**5.7**

Services

Yard Trimmings collection; Brush collection; Brush processing; Food waste collection in pilot service areas.

Contact

Richard McHale, Division Manager, 512-974-4301

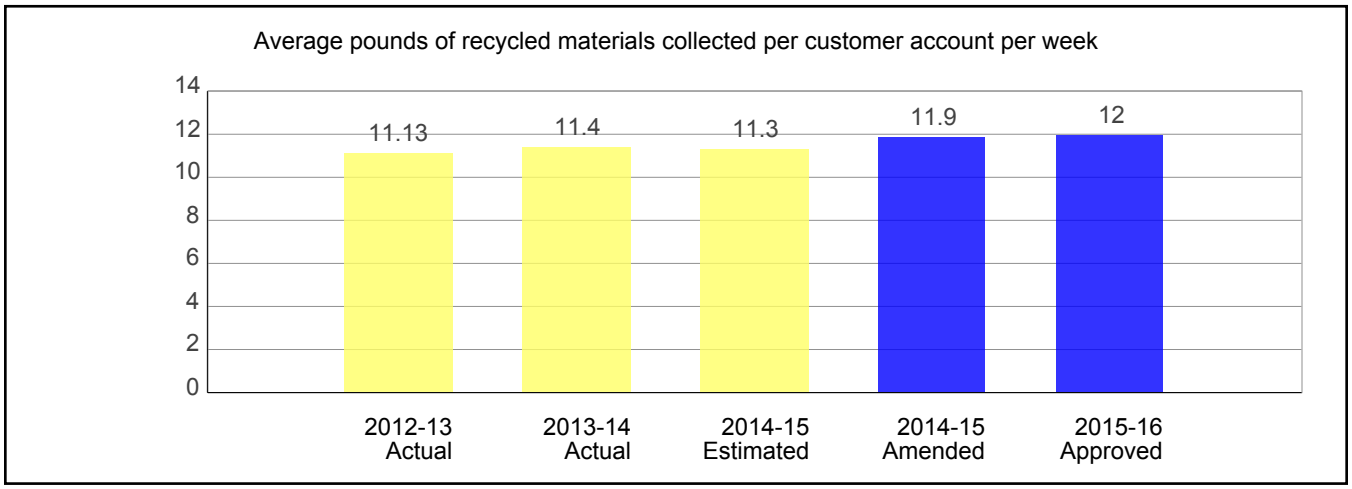
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Austin Resource Recovery
Budget Detail by Activity

Program: Collection Services

Activity: Recycling Collection

The purpose of the Recycling Collection activity is to provide recycling services to the community in order to divert waste from landfills.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Austin Resource Recovery Fund	10,188,592	10,745,258	11,254,908	11,730,582	11,305,945
Total Requirements	**$10,188,592**	**$10,745,258**	**$11,254,908**	**$11,730,582**	**$11,305,945**
Full-Time Equivalents					
Austin Resource Recovery Fund Civilian	54.10	56.60	58.50	58.50	55.50
Total FTEs	**54.10**	**56.60**	**58.50**	**58.50**	**55.50**
Performance Measures					
Percent of waste stream diverted from landfills through curbside recycling collection	24.36	24.42	24.79	26.14	25.15
Total tons of recyclables collected	53,702	55,494	57,178	60,000	60,000
Average pounds of recycled materials collected per customer account per week	**11.13**	**11.4**	**11.3**	**11.9**	**12**

Services

Residential recycling collection; Commercial recycling collection; In-house recycling collection

Contact

Ron Romero, Division Manager, 512-974-4353

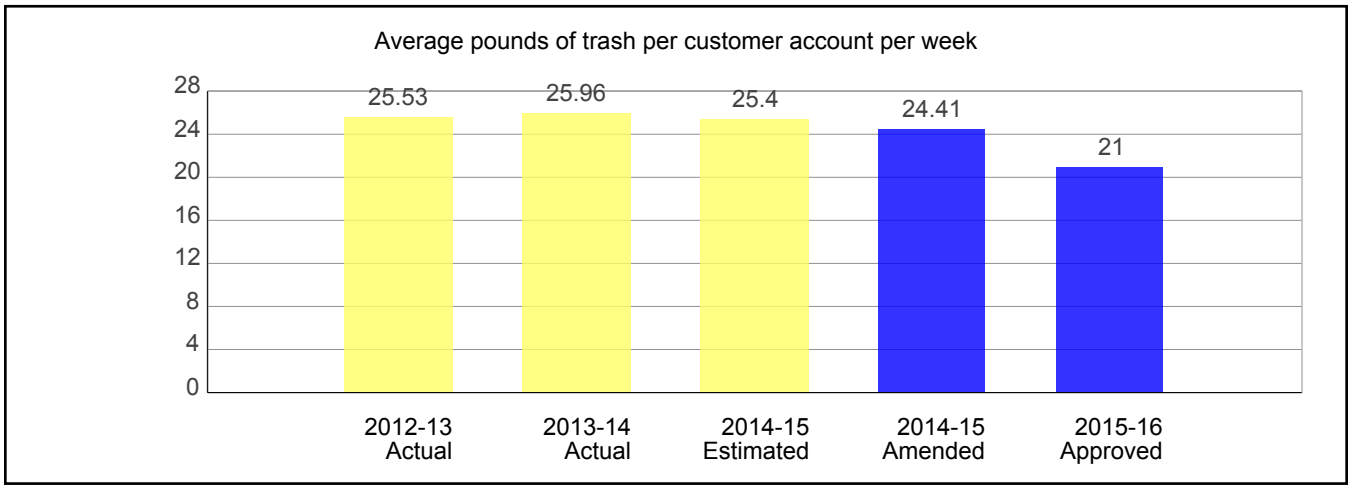
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Austin Resource Recovery
Budget Detail by Activity

Program: Collection Services

Activity: Trash Collection

The purpose of the Trash Collection activity is to provide a system of collecting garbage that utilizes diversion incentives for ARR Customers so that they can have a reliable and efficient system for disposing of their refuse.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Austin Resource Recovery Fund	13,530,069	13,527,140	13,508,070	13,967,043	13,787,196
Total Requirements	**$13,530,069**	**$13,527,140**	**$13,508,070**	**$13,967,043**	**$13,787,196**
Full-Time Equivalents					
Austin Resource Recovery Fund Civilian	99.80	101.80	100.51	100.51	103.50
Total FTEs	**99.80**	**101.80**	**100.51**	**100.51**	**103.50**
Performance Measures					
Number of trash collection customers	187,105	189,543	193,800	193,800	196,300
Total tons of trash collected	124,183	127,924	128,000	123,000	125,000
Average pounds of trash per customer account per week	**25.53**	**25.96**	**25.4**	**24.41**	**21**
Customer satisfaction with the quality of residential curbside trash collection in the City of Austin Citizen Survey	**85**	**85**	**87**	**87**	**90**

Services

Residential trash collection; Commercial trash collection; In-house trash collection; Excess trash collection

Contact

Ron Romero, Division Manager, 512-974-4353

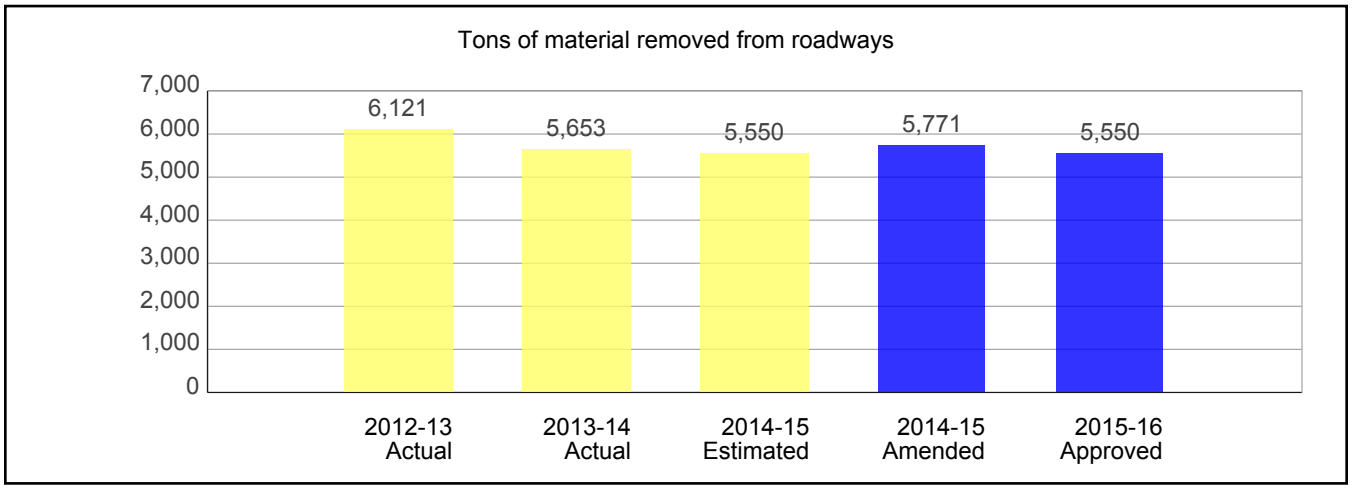
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Austin Resource Recovery
Budget Detail by Activity

Program: Litter Abatement

Activity: Litter Abatement

The purpose of Litter Abatement is to remove litter and dumped materials from public property for citizens of Austin and provide street cleaning services to the citizens of Austin so they can have a cleaner city, cleaner streets and improved water quality.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Austin Resource Recovery Fund	5,411,357	5,480,816	5,246,307	5,270,897	5,522,820
Total Requirements	**$5,411,357**	**$5,480,816**	**$5,246,307**	**$5,270,897**	**$5,522,820**
Full-Time Equivalents					
Austin Resource Recovery Fund					
Civilian	53.50	51.50	51.50	51.50	55.50
Total FTEs	**53.50**	**51.50**	**51.50**	**51.50**	**55.50**
Performance Measures					
Number of cleanups, requests and special events	96	95	166	100	105
Number of dead animals collected	New Meas	5,396	5,254	5,700	5,936
Number of illegal dumpsite and right of way clean-ups	2,962	1,844	2,062	1,750	2,028
Percent of dead animals collected within one business day	97	89	90	100	95
Tons of material removed from roadways	6,121	5,653	5,550	5,771	5,550
Total number of curb miles swept	New Meas	52,955	49,154	52,000	52,500

Services

Dead animal collection; Litter collection; Illegal dumping clean-up; Downtown litter collection; Special events/requests, street sweeping of residential streets, boulevards and the central business district

Contact

Richard McHale, Division Manager, 512-974-4301

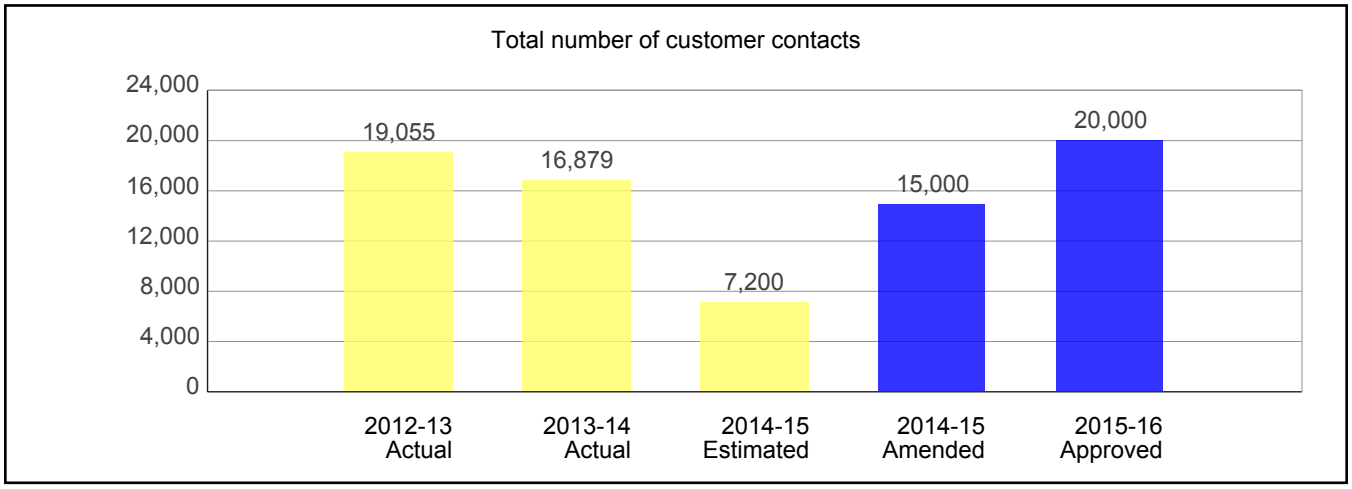
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Austin Resource Recovery
Budget Detail by Activity

Program: Operations Support

Activity: Operations Support Services

The purpose of the Operations Support Services activity is to support the daily operations of the Department.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Austin Resource Recovery Fund	4,071,525	3,777,020	4,159,607	4,746,613	4,675,946
Total Requirements	**$4,071,525**	**$3,777,020**	**$4,159,607**	**$4,746,613**	**$4,675,946**
Full-Time Equivalents					
Austin Resource Recovery Fund Civilian	34.67	34.50	35.00	35.00	36.00
Total FTEs	**34.67**	**34.50**	**35.00**	**35.00**	**36.00**
Performance Measures					
Annual hours lost time due to on-the-job injury or accident	New Meas	80	240	10,000	800
Number of ARR action requests processed	24,285	21,984	6,388	15,000	10,000
Tons of carts recycled	236	228.58	262.5	215	262.5
Total number of customer contacts	19,055	16,879	7,200	15,000	20,000
Lost Time Injury Rate Per the Equivalent of 100 Employees (8+ day lost time)	**New Meas**	**1**	**0**	**2**	**0**

Services

Billing Services; Cart/Container Maintenance; City-wide dumpster contract; Safety; Service Contracts; Service Request Center

Contact

Jessica Frazier, Division Manager, 512-974-1960

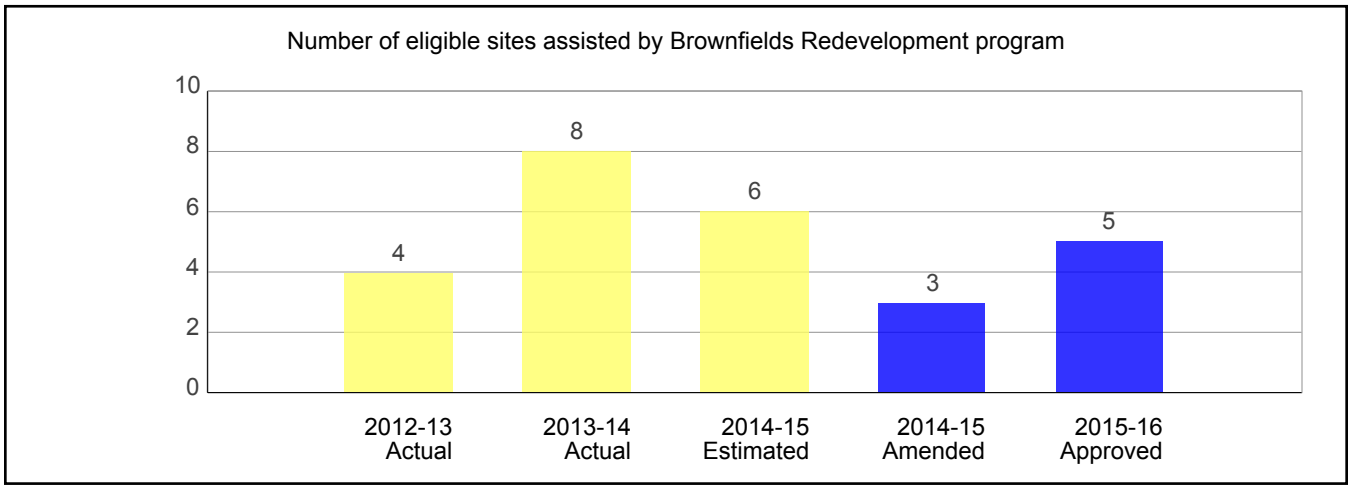
Bold Measure = Key Indicator

Austin Resource Recovery
Budget Detail by Activity

Program: Remediation

Activity: Remediation

The purpose of the Remediation activity is to provide activities associated with ensuring that closed landfills do not adversely impact local environmental or public health, as required by state and federal law.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Austin Resource Recovery Fund	985,501	1,108,690	1,881,750	1,381,750	1,618,294
Grants	0	0	400,000	400,000	0
Total Requirements	**$985,501**	**$1,108,690**	**$2,281,750**	**$1,781,750**	**$1,618,294**
Full-Time Equivalents					
Austin Resource Recovery Fund Civilian	5.25	7.25	8.25	8.25	8.75
Total FTEs	**5.25**	**7.25**	**8.25**	**8.25**	**8.75**
Performance Measures					
Number of eligible sites assisted by Brownfields Redevelopment program	4	8	6	3	5
Number of environmental site assessments (ESAs) completed for Brownfields Redevelopment	2	5	6	3	5
Number of groundwater monitoring events	1	2	2	2	2

Services

Landfill Gas Remediation and Monitoring; Groundwater Contamination Remediation and Monitoring; Slope Maintenance and Stability; Erosion/Sedimentation Control; Stormwater Management

Contact

Donald Hardee, Division Manager, 512-974-4345

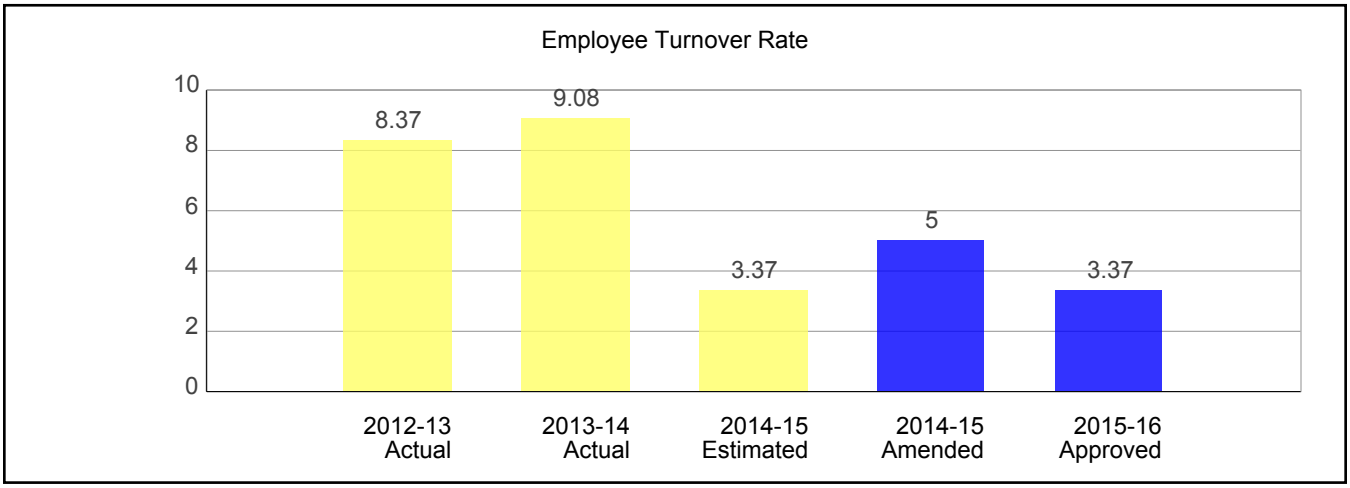
Bold Measure = Key Indicator

Austin Resource Recovery
Budget Detail by Activity

Program: Support Services

Activity: Departmental Support Services

The purpose of the Departmental Support Services activity is to provide administrative and managerial support to the department in order to produce more effective services.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Austin Resource Recovery Fund	7,779,670	7,619,118	8,498,208	8,672,336	9,355,869
Expense Refunds	6,407	0	0	0	0
Total Requirements	**$7,786,077**	**$7,619,118**	**$8,498,208**	**$8,672,336**	**$9,355,869**
Full-Time Equivalents					
Austin Resource Recovery Fund Civilian	54.99	59.17	56.67	56.67	58.67
Total FTEs	**54.99**	**59.17**	**56.67**	**56.67**	**58.67**
Performance Measures					
Average pounds of curbside collection (brush, bulk, trash, recycling) per customer account per pickup	New Meas	45.97	50	45.44	50
Employee Turnover Rate	8.37	9.08	3.37	5	3.37
Lost Time Injury Rate Per the Equivalent of 100 Employees	2.1	1.04	0.78	0	0
Number of employee injuries that require medical treatment	86	68	43	80	43
Sick leave hours used per 1,000 hours	35.02	39.37	37.96	35	37.96

Services

Office of the Director, Financial Monitoring, Budgeting, Accounting, Purchasing, Human Resources, Facility Expenses, Information Technology Support, Public Information, Vehicle and Equipment Maintenance, Grant Administration, Safety, Customer Service, Inventory Control, Audit/Internal Review, Contract Management

Contact

Jessica Frazier, Division Manager, 512-974-1960

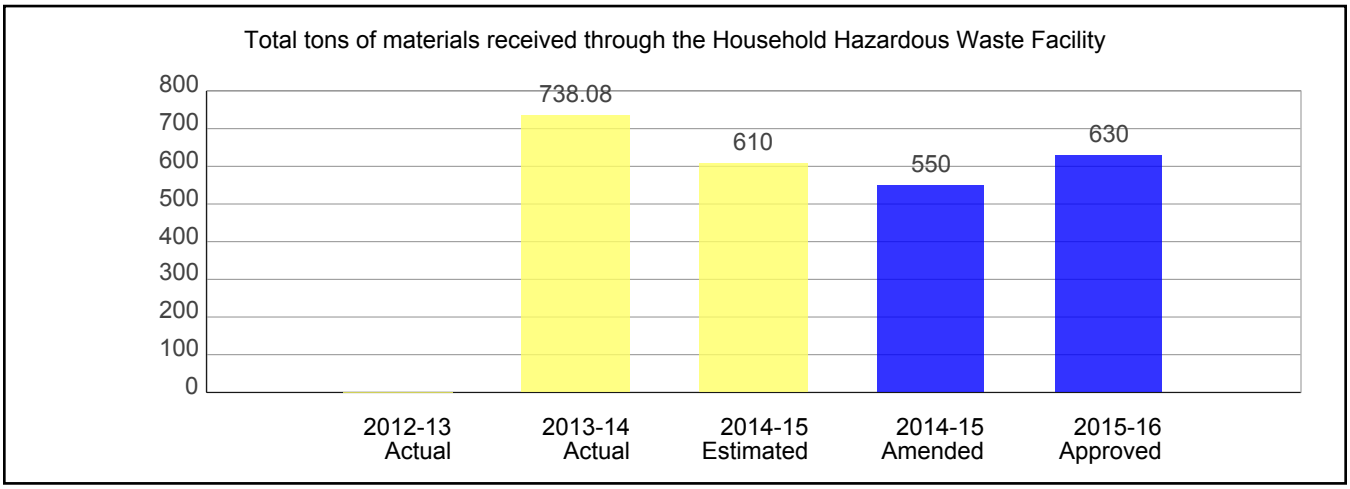
Bold Measure = Key Indicator

Austin Resource Recovery
Budget Detail by Activity

Program: Waste Diversion

Activity: Diversion Facilities

The purpose of the Diversion Facilities activity is to provide city of Austin and Travis County residents proper disposal of hazardous materials and technical assistance. In addition, facilities are equipped to recycle, reuse or repurpose other materials in order to divert waste from the landfill.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Austin Resource Recovery Fund	1,709,934	1,672,579	2,048,026	2,107,551	2,044,008
Total Requirements	**$1,709,934**	**$1,672,579**	**$2,048,026**	**$2,107,551**	**$2,044,008**
Full-Time Equivalents					
Austin Resource Recovery Fund Civilian	13.50	13.50	14.50	14.50	13.50
Total FTEs	**13.50**	**13.50**	**14.50**	**14.50**	**13.50**
Performance Measures					
Percent of waste stream diverted from landfills through Household Hazardous Waste Facility operations	0.11	0.13	0.04	0.1	0.04
Total number of customers utilizing the Resource Recovery Center	438	905	1,500	800	1,800
Total tons of materials received through the Household Hazardous Waste Facility	New Meas	738.08	610	550	630
Total tons of recyclable materials recovered at the Resource Recovery Center	New Meas	New Meas	New Meas	New Meas	320

Services

Resource Recovery Center, Austin Reuse Centers, and Household Hazardous Waste Facility. Hazardous waste collection and disposal; Paint reblending; Home pickup for disabled and elderly

Contact

Donald Hardee, Division Manager, 512-974-4345

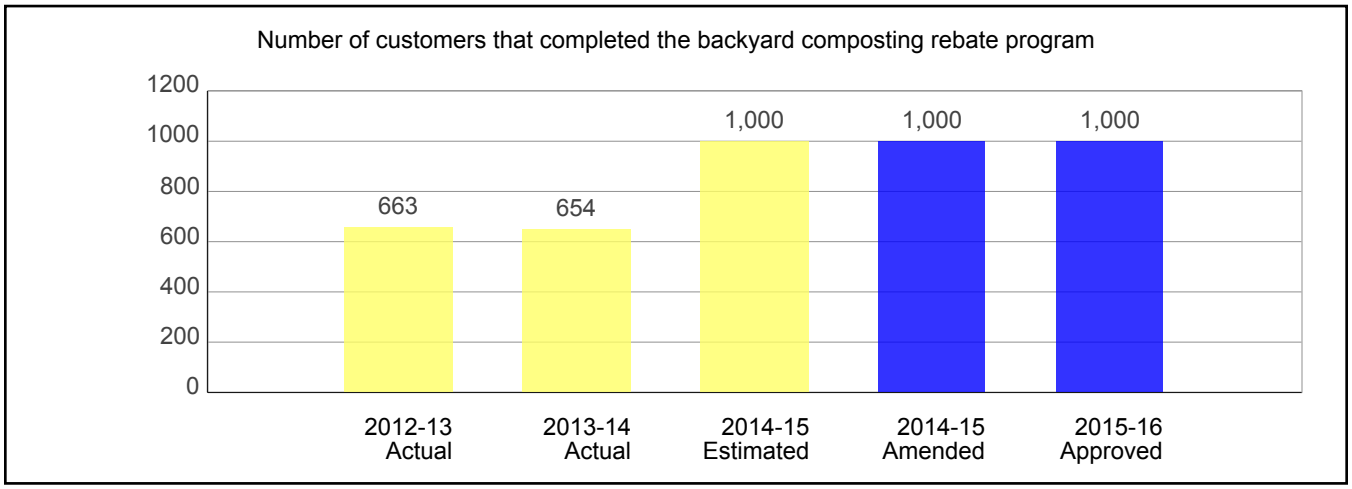
Bold Measure = Key Indicator

Austin Resource Recovery
Budget Detail by Activity

Program: Waste Diversion

Activity: Zero Waste

The purpose of the Zero Waste activity is to implement Zero Waste-related incentive programs, provide education and outreach, develop and implement ordinances to achieve Zero Waste and perform long-range strategic planning in conjunction with the Austin Resource Recovery Master Plan and the City's climate protection goals.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Austin Resource Recovery Fund	3,050,264	2,009,792	1,954,498	2,361,498	3,366,412
Total Requirements	**$3,050,264**	**$2,009,792**	**$1,954,498**	**$2,361,498**	**$3,366,412**
Full-Time Equivalents					
Austin Resource Recovery Fund Civilian	14.34	14.33	13.33	13.33	17.33
Total FTEs	**14.34**	**14.33**	**13.33**	**13.33**	**17.33**
Performance Measures					
Number of customers that completed the backyard composting rebate program	663	654	1,000	1,000	1,000
Percent of waste stream diverted by ARR curbside, reuse, and HHW operations	**39.64**	**39.61**	**42.2**	**42.48**	**50**

Services

Zero Waste program and ordinance development; Zero Waste education, training and outreach; Waste reduction/diversion planning assistance for special events and businesses.

Contact

Jessica King, Division Manager, 512-974-7678

Bold Measure = Key Indicator

Austin Resource Recovery
Budget Detail by Activity

Program:Transfers and Other Requirements

Activity: All Activities

The purpose of the Transfers and Other Requirements program is to account for transfers and other departmental requirements at the fund or agency level.

Graph Not Applicable

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Austin Resource Recovery Fund	23,791,667	24,696,118	23,535,676	23,129,605	28,801,104
Total Requirements	**$23,791,667**	**$24,696,118**	**$23,535,676**	**$23,129,605**	**$28,801,104**

Services

Accrued payroll; 311 Call Center support; Bad debt expenses;

General Obligation debt; Citywide administrative and information technology support; Workers' compensation; Liability reserve; Capital Improvement Program; Wireless communications

Contact

Jessica Frazier, Division Manager, 512-974-1960

Austin Resource Recovery: 2015-16

Austin Resource Recovery Fund	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Collection Services	**$31,545,542**	**$32,679,020**	**$33,452,003**	**$34,491,481**	**$34,247,346**
Bulk Collection	2,361,755	2,260,699	2,289,454	2,524,326	2,564,236
Organics Collection and Processing	5,465,126	6,145,923	6,399,571	6,269,530	6,589,969
Recycling Collection	10,188,592	10,745,258	11,254,908	11,730,582	11,305,945
Trash Collection	13,530,069	13,527,140	13,508,070	13,967,043	13,787,196
Litter Abatement	**$5,411,357**	**$5,480,816**	**$5,246,307**	**$5,270,897**	**$5,522,820**
Litter Abatement	5,411,357	5,480,816	5,246,307	5,270,897	5,522,820
Operations Support	**$4,071,525**	**$3,777,020**	**$4,159,607**	**$4,746,613**	**$4,675,946**
Operations Support Services	4,071,525	3,777,020	4,159,607	4,746,613	4,675,946
Remediation	**$985,501**	**$1,108,690**	**$1,881,750**	**$1,381,750**	**$1,618,294**
Remediation	985,501	1,108,690	1,881,750	1,381,750	1,618,294
Support Services	**$7,779,670**	**$7,619,118**	**$8,498,208**	**$8,672,336**	**$9,355,869**
Departmental Support Services	7,779,670	7,619,118	8,498,208	8,672,336	9,355,869
Transfers and Other Requirements	**$23,791,667**	**$24,696,118**	**$23,535,676**	**$23,129,605**	**$28,801,104**
Other Requirements	1,965,229	7,318,141	5,512,986	5,106,915	4,192,293
Transfers	21,826,438	17,377,977	18,022,690	18,022,690	24,608,811
Waste Diversion	**$4,760,198**	**$3,682,371**	**$4,002,524**	**$4,469,049**	**$5,410,420**
Diversion Facilities	1,709,934	1,672,579	2,048,026	2,107,551	2,044,008
Zero Waste	3,050,264	2,009,792	1,954,498	2,361,498	3,366,412
Total	**$78,345,459**	**$79,043,153**	**$80,776,075**	**$82,161,731**	**$89,631,799**

Full-Time Equivalents (FTEs)					
Collection Services	**231.75**	**234.75**	**234.75**	**234.75**	**239.25**
Bulk Collection	24.30	25.30	25.66	25.66	26.50
Organics Collection and Processing	53.55	51.05	50.08	50.08	53.75
Recycling Collection	54.10	56.60	58.50	58.50	55.50
Trash Collection	99.80	101.80	100.51	100.51	103.50
Litter Abatement	**53.50**	**51.50**	**51.50**	**51.50**	**55.50**
Litter Abatement	53.50	51.50	51.50	51.50	55.50
Operations Support	**34.67**	**34.50**	**35.00**	**35.00**	**36.00**
Operations Support Services	34.67	34.50	35.00	35.00	36.00
Remediation	**5.25**	**7.25**	**8.25**	**8.25**	**8.75**
Remediation	5.25	7.25	8.25	8.25	8.75
Support Services	**54.99**	**59.17**	**56.67**	**56.67**	**58.67**
Departmental Support Services	54.99	59.17	56.67	56.67	58.67
Waste Diversion	**27.84**	**27.83**	**27.83**	**27.83**	**30.83**
Diversion Facilities	13.50	13.50	14.50	14.50	13.50
Zero Waste	14.34	14.33	13.33	13.33	17.33
Total	**408.00**	**415.00**	**414.00**	**414.00**	**429.00**

Austin Resource Recovery: 2015-16

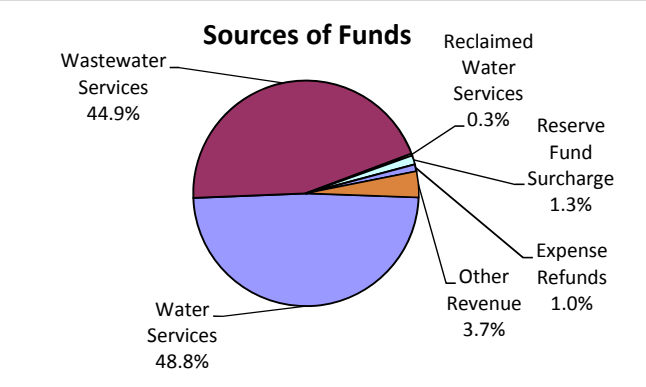
Grants

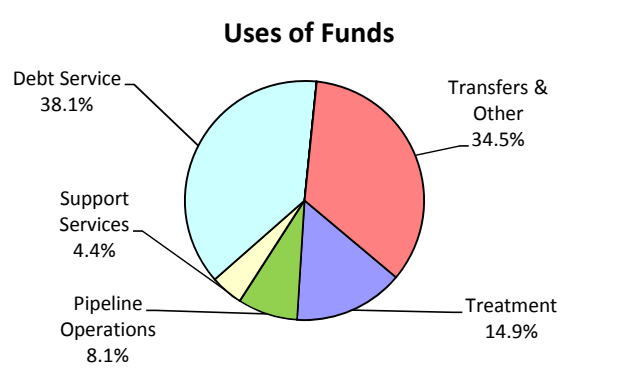
	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Remediation	**$0**	**$0**	**$400,000**	**$400,000**	**$0**
Remediation	0	0	400,000	400,000	0
Total	**$0**	**$0**	**$400,000**	**$400,000**	**$0**

Austin Resource Recovery: 2015-16

Expense Refunds	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Support Services	**$6,407**	**$0**	**$0**	**$0**	**$0**
Departmental Support Services	6,407	0	0	0	0
Total	**$6,407**	**$0**	**$0**	**$0**	**$0**

Austin Water





Budget Overview

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Water Utility Fund					
Revenue	$240,114,881	$243,835,832	$277,260,199	$287,108,838	$288,078,963
Transfers In	$3,290,183	$17,350,147	$6,450,291	$6,450,291	$7,250,291
Requirements	$278,198,052	$264,299,084	$267,211,440	$269,802,490	$274,929,791
Full-Time Equivalents (FTEs)	553.48	591.53	587.00	587.00	589.91
Wastewater Utility Fund					
Revenue	$237,264,541	$236,654,120	$240,738,213	$241,198,961	$258,956,771
Transfers In	$1,950,291	$3,750,291	$3,150,291	$3,150,291	$3,480,722
Requirements	$221,740,752	$244,392,435	$233,974,444	$235,585,655	$238,123,455
Full-Time Equivalents (FTEs)	538.62	562.82	557.35	557.35	555.59
Reclaimed Utility Fund					
Revenue	$863,915	$847,478	$974,068	$1,181,028	$1,771,481
Transfers In	$1,920,000	$3,760,000	$2,060,000	$2,060,000	$3,400,000
Requirements	$753,440	$5,158,498	$4,303,423	$4,343,051	$5,255,718
Full-Time Equivalents (FTEs)	2.00	3.00	3.00	3.00	3.00
Expense Refunds	$584,885	$851,687	$6,995,353	$5,784,048	$5,879,586
Total Budget	$501,277,129	$514,701,704	$512,484,660	$515,515,244	$524,188,550

Austin Water
Organization by Program and Activity for 2016

Engineering Services

- Collection System Engineering
- Distribution System Engineering
- Facility Engineering

Environmental Affairs & Conservation

- Environmental and Regulatory Services
- Public Affairs
- Special Services
- Water Conservation
- Wildland Conservation

One Stop Shop

- Inspection, Review, and Support

Other Utility Program Requirements

- Other Utility Program Requirements

Pipeline Operations

- Pipeline O&M Support
- Pipeline Wastewater Operations
- Pipeline Water Operations

Reclaimed Water Services

- Reclaimed Water Services Support

Support Services

- Departmental Support Services

Transfers and Other Requirements

- Debt Transfers
- Interfund Transfers
- Other Requirements

Treatment

- Process Engineering
- Treatment O&M Support
- Wastewater Operations
- Water Operations

Water Resources Management

- Engineering Design and Construction Standards
- Infrastructure Management
- Systems Planning
- Utility Development Services

Austin Water
Mission and Goals for 2016

Mission

The mission of Austin Water is to provide safe, reliable, high quality, sustainable, and affordable water services to our customers so that all community needs for water are met.

Goals

Strengthen customer value and stakeholder relationships:

- Minimize loss of water. Respond to 90% priority 1 leaks within 3 hours.
- Reduce customer service complaints. Keep customer service complaint rate to no greater than 0.08%.

Protect the water supply and environment through sustainable practices:

- Contribute to the conservation of the region's water supply by reducing growth of potable water demand. Work to reduce total water pumpage per capita per day to 123 gallons.
- Reduce greenhouse gas emissions through the City's Climate Protection Plan. Meet or exceed Climate Protection Plan goal of 5% per year reduction in administrative and fleet carbon footprint through 2020.
- Protect water quality and conserve habitat for endangered species. Conduct planned conservation practices or compliance monitoring on at least 16,000 acres of Austin Water's wildlands.

Protect the public health and safety by providing high quality water services:

- Maintain quality of drinking water to a higher standard than regulatory requirements. Ensure drinking water quality turbidity of 0.10 Nephelometric Turbidity Units.
- Maintain quality of wastewater effluent being discharged to the environment by maintaining higher quality than permitted standard. Ensure carbonaceous biological oxygen demand of 3.0 in treated wastewater.
- Reduce the number and volume of Sanitary Sewer Overflows. Keep number of reportable wastewater overflows per 100 miles of sewer lines below 3.
- Inspect 100% of fire hydrants during the calendar year.

Maintain strong financial position to ensure improved cost structure and competitive rates:

- Maximize utility revenue from all available sources. Keep dollar amount of revenue recovery from accounts with meter problems, incorrect customer class designations, wastewater averaging issues, or other revenue adjustments above $2.5 million.
- Control total operating costs. Keep total operating costs at or below 98% of budget.
- Minimize utility debt. Keep percentage of cash funding of capital improvement spending above 20%.

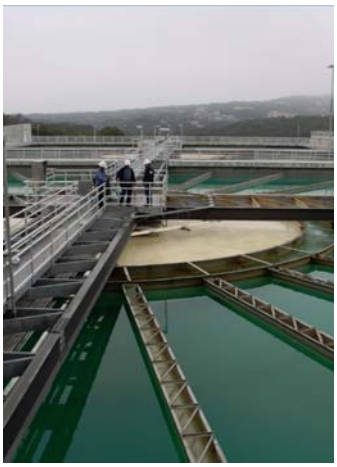
Optimize life cycle cost of existing and future assets:

- Improve effectiveness and efficiency of Capital Improvement Program project delivery. Achieve 90% of planned Capital Improvement Program spending each fiscal year.
- Enhance infrastructure management prioritization and coordination by providing a Geographical Information Systems inventory of more than 95% of active capital improvement projects.

Austin Water

Message from the Director

Austin Water (AW) provides water, wastewater, reclaimed water, conservation and environmental protection services to nearly 890,000 retail and wholesale customers spanning over more than 500 square miles. AW draws water from the Colorado River into three regional water treatment plants that have a combined maximum capacity of 335 million gallons per day. Drinking water is pumped from the plants into Austin's water distribution system, which has a total reservoir storage capacity of approximately 170 million gallons. AW also operates a collection system where wastewater is converted into effluent and safely released into the Colorado River to augment environmental flows or recycled into reclaimed water for uses such as irrigation or industrial cooling. Hornsby Bend biosolids facility has gained national recognition for its management of the waterways and lands, leading to its recognition as a national birding sanctuary. In addition, AW manages over 40,000 acres of wildlands to protect water quality and endangered species habitat. AW also promotes water conservation through educational and incentive programs.



Clarifier

Austin Water accomplishments and awards in 2015 include:

- Texas Water Development Board Blue Legacy Award for large utilities (second year in a row)
- Texas Chapter of the American Water Works Association Water Conservation & Reuse Award for commercial audit rebate program (second year in a row)
- South Austin Regional Wastewater Treatment Plant has received the National Association of Clean Water Agencies Platinum Award and Walnut Creek Wastewater Treatment Plant received the Gold Award
- Ullrich (15 Year Mark) and Davis (14 Year Mark) Water Treatment Plants received the Partnership for Safe Water Director's Award
- Formal adoption by Home Builders Association of Greater Austin of waterwise landscaping guidelines developed in partnership with Austin Water and LCRA
- Advancement and approval of City Code amendments that facilitate the use of auxiliary waters such as reclaimed water, rain water and gray water

Austin Water continues to deliver high-quality water and wastewater services to its customers. Reliable water and wastewater services are essential to the health and welfare of the community. While AW has been recognized for the excellence of utility services and management practices, the Utility continues to face challenges including on-going drought response and water supply sustainability and diversification, revenue shortfalls and need for rate increases, aging infrastructure risk management and sustainability, maintaining service levels for a growing service area, and managing regulatory requirements.

Austin Water is confident that we will meet all of the challenges we face. We continue to be a leader in our industry and will adapt to changing conditions. Our vision is to be recognized as the best water utility in the nation, in a city that is the best managed city in the nation. Our team is committed to achieving these lofty goals, while providing safe, reliable, high quality, sustainable and affordable water to our customers and protecting the environment through sustainable practices.



Greg Meszaros, Director
Austin Water

Budget Highlights

The FY 2015-16 Budget for Austin Water addresses major operating and capital improvement issues while allowing the utility to continue to provide high quality water and wastewater services. A reliable water supply, quality customer services, appropriate investment in infrastructure and affordable rates are still the Utility's priorities. However, the upcoming fiscal year continues to present challenges for the Utility to address revenue volatility due to water conservation efforts and stage 2 water restrictions from the drought in central Texas.

The FY 2015-16 Budget projects total available funds of $562.9 million and total requirements of $518.3 million. A system-wide rate increase of 4.9% is necessary in FY 2015-16 to ensure that AW meets its cost burden while maintaining the level and quality of service it provides to its customers.



Colorado River

Revenue

According to the Lone Star Sierra Club, the City of Austin has one of the most aggressive water conservation programs in Texas. AW aspires to lead the state and the nation in innovative ways to sustain our natural resources. Water conservation initiatives could prolong the "trigger" to purchase additional water under the existing Lower Colorado River Authority (LCRA) supply agreement and defer the need to expand capital infrastructure in the long term, a goal the Utility genuinely supports. However, more than 80% of the Utility's costs are fixed and conservation activities create revenue volatility that is unsustainable in the short term.

In 2015, the combined storage water supply of Lakes Travis and Buchanan has exceeded 1.3 million acre-feet, however, the City will remain cautious in lifting any Stage 2 restrictions until it is certain that the risk to our water supply has passed and our storage lakes have fully recovered. If drought conditions return and worsen, the City is prepared to implement Stage 3 restrictions, which is considered if Lakes Travis and Buchanan reach a combined storage volume of 600,000 acre-feet. In Stage 3, one-day-per-week watering is allowed, but watering hours are further restricted compared to Stage 2 and other restrictions apply. For Stage 3 water restrictions, the City Council has already approved a drought surcharge of $1.00 per thousand gallons of water usage that would be charged to all customers.

For FY 2015-16, AW is projecting an increase in revenue of $29.8 million or 5.7%, from $518.9 million in the current year estimate to $548.8 million. The increase is the result of the projected growth in customers and the projected system-wide rate increase.

Rates

In FY 2015-16, the projected revenue increase needed to cover operating requirements, debt service, and transfers out is higher than the projected increase in base revenue from system growth, necessitating increases in water, wastewater, and reclaimed water rates. A 4.8% rate increase for water service, a 4.8% rate increase for wastewater service, and a 15.0% rate increase for reclaimed water for a combined rate increase of 4.9% are included in the Budget. In addition, the Water Reserve Fund volumetric surcharge is projected to remain at $0.19 per 1,000 gallons in FY 2015-16. As a result, AW projects collection of $7.2 million in Surcharge Revenue.



Current conditions on Lake Travis

Water consumption in the residential customer class has continued to drop since FY 2011-12 and Austin Water adjusted its projections to more closely align with the "new" average residential customer usage pattern, post Stage 2 water use restrictions and drought weather conditions. The FY 2015-16 Budget assumes a reduction in the average residential customer water consumption from 7,000 gallons to 5,600 gallons, while the wastewater average assumes a reduction from 4,700 gallons to 4,000 gallons of wastewater discharge. The table below reflects the approved average residential customer annualized bill impacts for FY 2015-16. The average residential water and wastewater bill is based on 5,600 gallons of water usage and 4,000 gallons of wastewater per month with a 5/8" meter.

Average FY 2015-16 Residential Customer Bill Impact

	Current 2015 Rates[1]	Approved 2016 Rates[2]	$ Variance	% Variance
Water Service[3]	$36.20	$37.73	$1.53	4.2%
Wastewater Service	$37.58	$39.98	$2.40	6.4%
Total Revenue	$73.78	$77.71	$3.93	5.3%

Notes:
1. Bills based on 5,700 gallons of water and 4,000 gallons of wastewater discharge
2. Bills based on 5,600 gallons of water and 4,000 gallons of wastewater discharge
3. Bill includes the Reserve Fund Surcharge

Additional information on rates can be found in the fee schedule in Volume II of the Budget Document.

Requirements

Total requirements in the FY 2014-15 Budget reflected a $29.9 million or 5.5% reduction from FY 2013-14 Budget, which was rolled forward into the FY 2015-16 base budget. Increases in base cost drivers such as wage adjustments, insurance costs, bad debt expenses, and Austin Energy billing and customer care caused Austin Water's total operating requirements to rise compared to prior year. Austin Water is also projecting an increase to the operating fund cash transfers for water, wastewater, and reclaimed water CIP spending. Austin Water has been very prudent in its spending and strives to be a lean organization while continuing to provide high level and quality services for an expanding customer base. Debt service requirements are projected to decrease $14.0 million due to savings produced by a 2015 bond refinancing. Total requirements in the FY 2015-16 Budget are $518.3 million, an increase of $8.6 million or 1.7%.

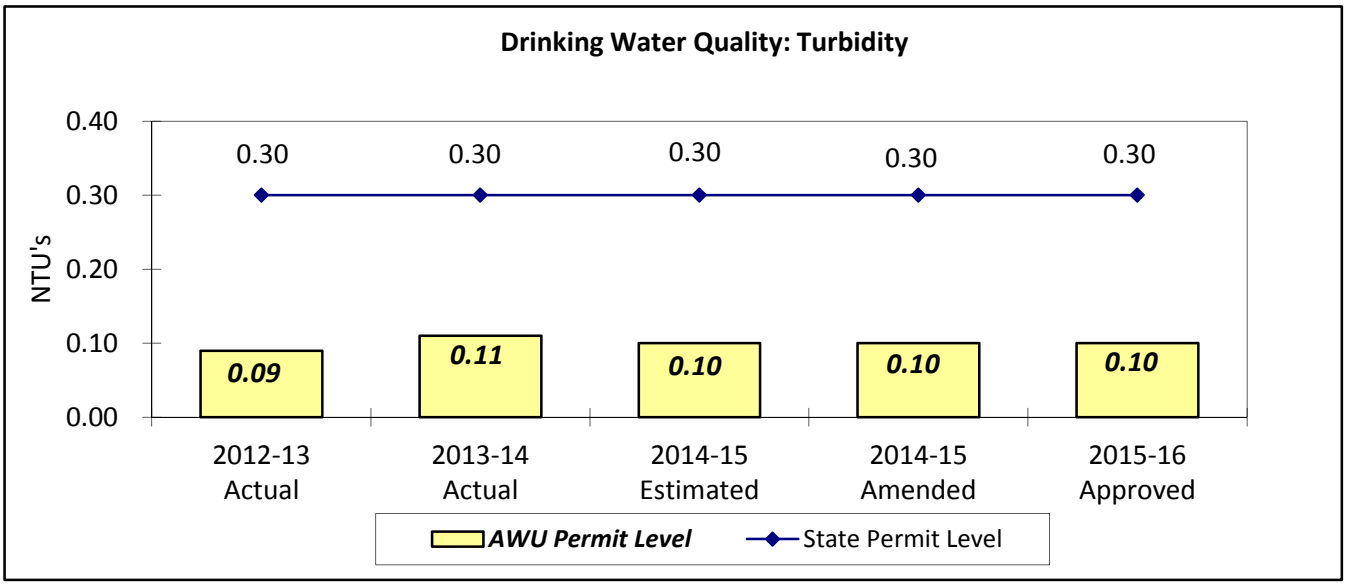
For FY 2015-16, Austin Water is adding one FTE for the Balcones Canyonlands Preserve. Fifty percent of the cost for this position will be reimbursed by Travis County. Due to cost containment efforts, Austin Water will further delay the 5-year staffing plan developed in FY 2012-13 and began during FY 2013-14.

The current 5-year Capital Improvements Program (CIP) spending plan for FY 2016-20 emphasizes replacement and rehabilitation of critical assets throughout the water and wastewater systems, which consist of horizontal assets (pipes,

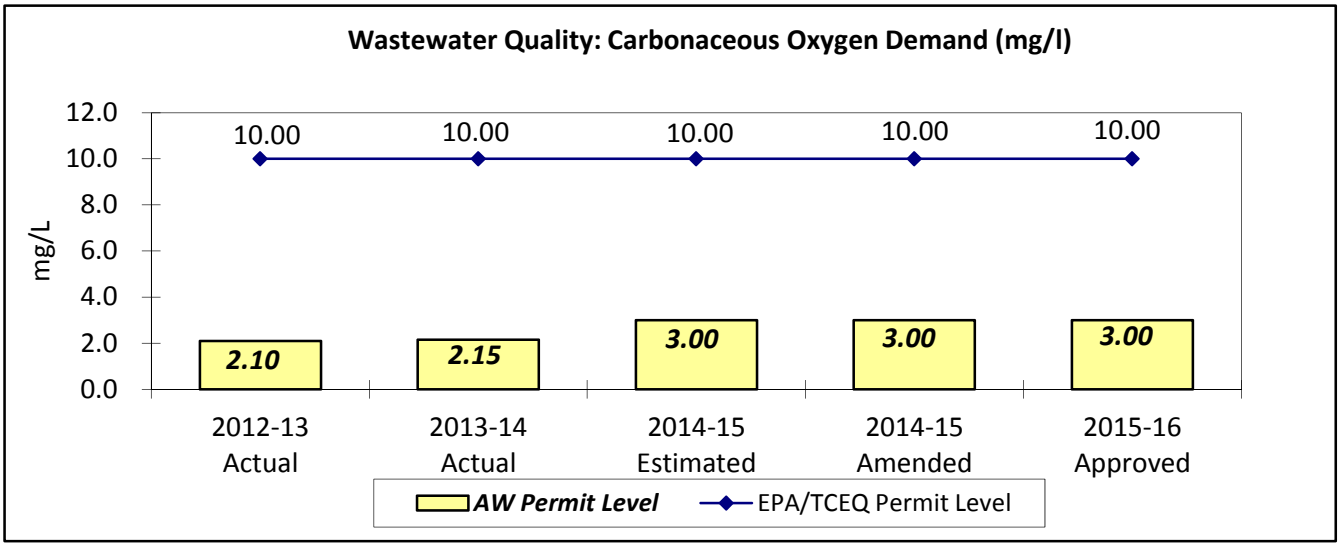
valves, etc.) and vertical assets (treatment plants, pump stations, reservoirs, lift stations, etc.). The focus on rehabilitation and replacement of older assets can reduce operating costs by increasing the efficiency of the system. The CIP remains flat with the exception of additional spending of $23.3 million for water supply initiatives related to the Austin Water Resource Planning Task Force recommendations.

Key Performance Indicators

The following graphs indicate that both water and wastewater qualities exceed state standards.



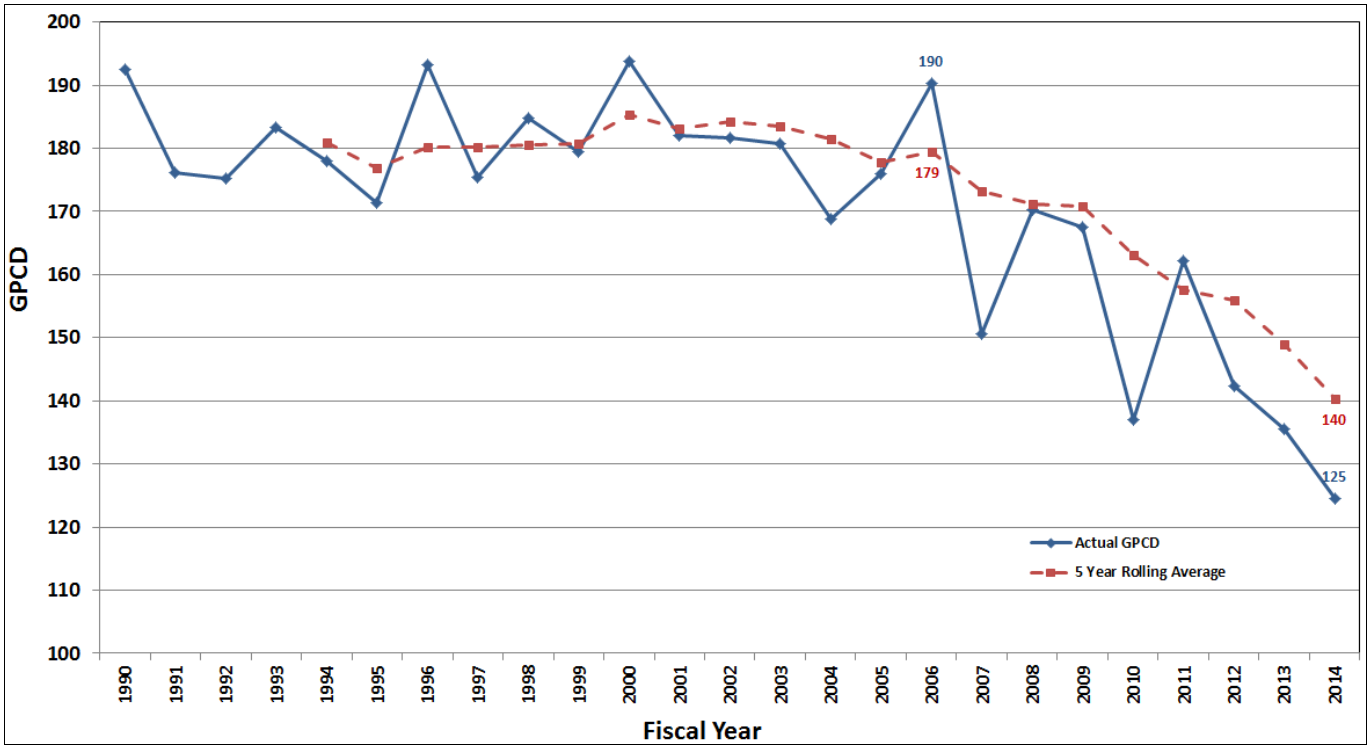
One way of assessing drinking water quality is to examine its turbidity, or the relative clarity of a liquid. Turbidity is measured in Nephelometric Turbidity Units (NTU) and it is an excellent measure of plant optimization to ensure maximum public health protection. NTUs of 1.0 or less generally are not detected by the naked eye. Per the Safe Water Drinking Act, the permit level for drinking water Turbidity is less than 0.30 NTUs 95% of the time. Austin Water projects turbidity for FY 2015-16 at 0.10 NTU's.



One way of assessing the quality level of treated wastewater effluent is to compare the actual level of Biochemical Oxygen Demand (BOD), in milligrams per liter (mg/L), to the permitted level mandated by the Environmental Protection Agency (EPA) and the Texas Commission on Environmental Quality (TCEQ). Austin's wastewater treatment measures have historically been well below the permitted level of 10.00 mg/L.

Water Conservation

Continuing initiatives in the Water Conservation program for FY 2015-16 include partnerships with Austin Energy to assist with water-saving repairs in low-income homes and multifamily properties, as well as incentives for outdoor water use reduction and commercial equipment upgrades. New programs include a rebate for passive rainwater collection ("rainscaping") on residential properties as a complement to existing rainwater harvesting and water-wise landscape rebates. Austin Water's long-range conservation efforts preserve environmental flows in the Colorado River and delay additional water supply costs, while reducing average water use per day. In FY 2013-14, gallons of water pumpage per capita per day (GPCD) reached 125 and AW anticipates continuing to reduce pumpage. Despite increased spring rainfall in 2015, the FY 2015-16 budget anticipates continued drought conditions in Central Texas, with continuing water use restrictions until storage reservoirs have adequately recovered. Austin Water is well-positioned for any potential mandatory curtailment, having used less water in FY 2013-14 than would have been allotted by LCRA under pro-rata conditions and continuing to reduce usage, as shown in the following graph.



Austin Water
Significant Changes

Austin Water Utility Fund

Revenue Changes	Dollars
Increase in Water Service revenue from the combined impact of revised water consumption projections, which includes Stage 2 water restrictions, and an increase in revenue resulting from the proposed 4.8% water rate increase.	$903,321
Increase in Wastewater Service revenue from the combined impact of an increase in base revenue from revised projections that include annexations that occurred in FY 2014-15, which increased wastewater averages, and an increase in revenue resulting from the proposed 4.8% wastewater rate increase.	$17,843,322
Increase in Reclaimed Water Service revenue from a proposed 15.0% system-wide base reclaimed water rate increase.	$589,879
Decrease in Reserve Fund Surcharge revenue from maintaining the volumetric rate at $0.19 per 1,000 gallons for all customer classes and the ongoing impact of Stage 2 Water restrictions. Revenue from this surcharge is placed into a separate reserve fund to be used for future water revenue shortfalls and remain in compliance with an Austin Water financial policy.	($100,332)
Increase in Miscellaneous & Interest Income revenue from the increase in revenue for Miscellaneous Telecom and Industrial Waste Permits, and an increase in interest rate assumption for FY 2015-16.	$82,198
Increase in Transfers-in from Capital Recovery Fees from transferring a larger portion of impact fee collections. Transfers-in from the water and wastewater utility funds, used to cover reclaimed utility costs that are not recovered through reclaimed service revenue, increased due to a projected increase in growth-related expenses. FY 2015-16 also includes an increase of $130,430 for the initial payment from Austin Resource Recovery for the extension of a wastewater line extension.	$2,470,431

Expenditure Changes	FTEs	Dollars
Citywide Cost Drivers		
Additional funding to cover the cost of a 3% wage increase for FY 2015-16, to implement a Citywide market study, and to increase City contributions for health insurance by 12%.		$4,329,057
An increase to Accrued Payroll.		$429,342
A decrease in Workers' Compensation.		($332,042)
A decrease in fleet fuel charges and fleet preventative maintenance costs.		($1,050,607)

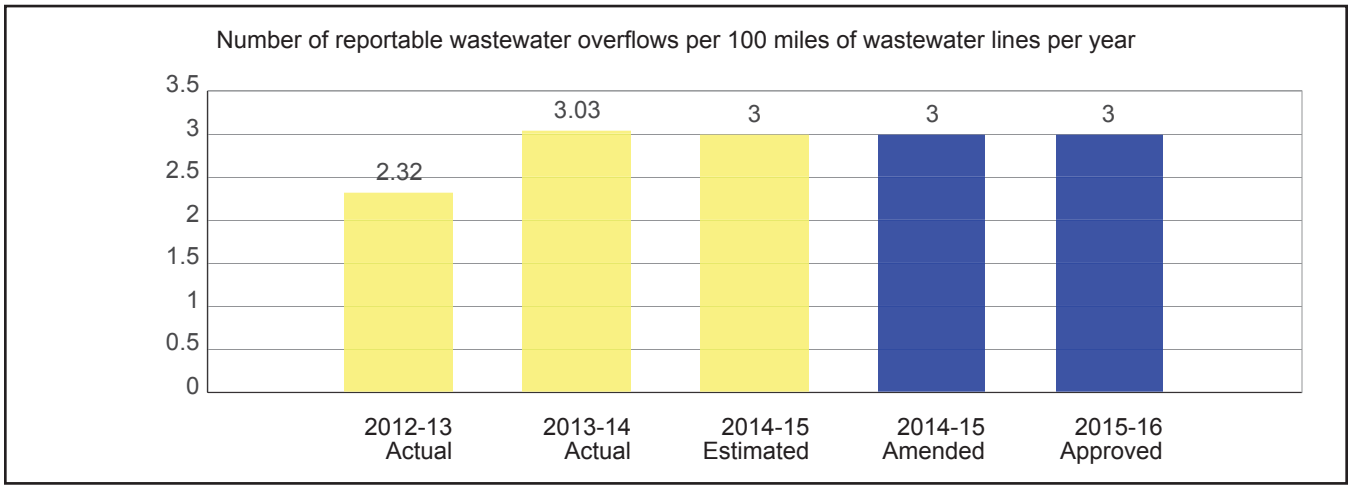
Expenditure Changes	FTEs	Dollars
Department Cost Drivers		
A new position was added to serve as the Balconies Canyonland Reserve Fund Coordinating Committee Secretary; which will be jointly funded by the City of Austin and Travis County.	1.00	$0
A partial position was added to make an existing position full-time.	0.15	$0
An increase in temporary employees due to additional staff needed for plan review and inspection of fiberoptic projects.		$213,810
Vacancy savings has been adjusted down to reflect current vacancy trends.		$707,652
An increase in Public Works Department – Capital Projects Management fund charges related to additional engineering services including assistance with engineering plan reviews, plumbing plans submitted at the Development Assistance Center and horizontal asset management reporting.		$319,730
An increase in the Communication Technology Management support allocation.		$415,929
An increase in the Utility Billing System support.		$2,607,454
An increase in bad debt expense based on revenue collection trends.		$2,063,995
An increase in additional fees paid to LCRA due to the additional amount of raw water pumped from Lake Travis.		$330,000
Decreases in SWAP cost and Commercial Paper Administrative expense due to a new Letter of Credit Reimbursement Agreement resulting in significant cost savings.		($2,429,204)
An increase in non-CIP capital equipment purchases.		$589,633
A decrease in the Debt Service requirements primarily due to savings produced by a 2015 bond refinancing.		($14,042,981)
An increase in the operating fund cash transfers for capital spending to Water, Wastewater, and Reclaimed Water CIP funds.		$8,350,000
An increase to the General Fund Transfer to maintain Council policy of 8.2% of gross revenue.		$2,037,845
A decrease to the City Administrative Support Transfer.		($940,861)
An increase to the Water Revenue Stability Reserve Fund Transfer.		$1,899,668
An increase to the Economic Development Fund Transfer.		$862,427
An increase in the transfer to Reclaimed Water Fund from the Water and Wastewater Funds.		$1,340,000

Austin Water
Budget Detail by Activity

Program: Engineering Services

Activity: Collection System Engineering

The purpose of Collection System Engineering is to provide effective engineering, program/project management, and technical support for the collection system infrastructure to reduce wastewater overflows and transport raw wastewater to the treatment plants and to rehabilitate and replace the aging water and wastewater lines.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	46	0	813,566	969,138	956,667
Wastewater Utility Operating Fund	3,575,674	4,267,585	3,807,721	3,868,433	4,044,291
Water Utility Operating Fund	986,088	683,690	429,403	172,879	179,738
Total Requirements	**$4,561,807**	**$4,951,275**	**$5,050,690**	**$5,010,450**	**$5,180,696**
Full-Time Equivalents					
Wastewater Utility Operating Fund					
Civilian	20.00	19.00	19.00	19.00	19.00
Water Utility Operating Fund					
Civilian	5.00	6.00	5.00	5.00	5.00
Total FTEs	**25.00**	**25.00**	**24.00**	**24.00**	**24.00**
Performance Measures					
Number of linear feet of wastewater main replaced or rehabilitated	52,618	28,321	30,000	45,000	35,000
Total linear feet of deteriorated water mains replaced or relocated	56,596	57,535	52,000	66,000	52,000
Number of reportable wastewater overflows per 100 miles of wastewater lines per year	**2.32**	**3.03**	**3**	**3**	**3**

Services

Engineering technical services for wastewater collection and water mains.

Contact

Kevin Koeller, Manager, 512-972-2055

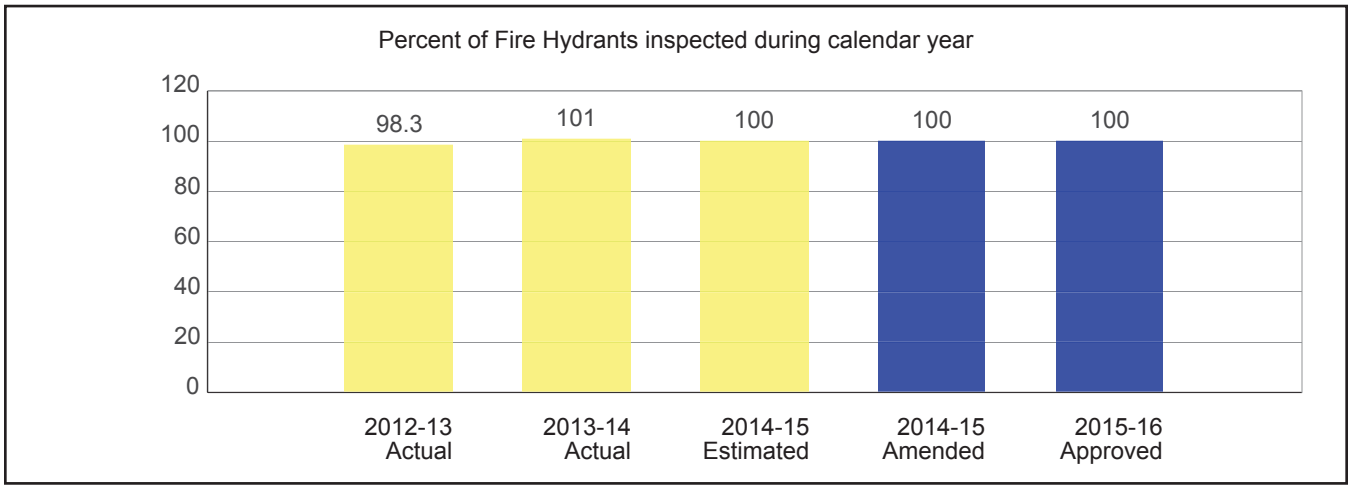
Bold Measure = Key Indicator

Austin Water
Budget Detail by Activity

Program: Engineering Services

Activity: Distribution System Engineering

The purpose of Distribution System Engineering is to provide effective engineering, project management and technical support to the water distribution infrastructure and control systems in order to reduce water leaks and continuously deliver reliable, safe and adequate supplies of drinking water from the treatment plants to the customers.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	0	0	343,596	36,546	31,838
Water Utility Operating Fund	1,433,713	2,458,651	1,590,324	1,900,611	1,968,103
Total Requirements	**$1,433,713**	**$2,458,651**	**$1,933,920**	**$1,937,157**	**$1,999,941**
Full-Time Equivalents					
Water Utility Operating Fund					
Civilian	9.00	9.00	10.00	10.00	10.00
Total FTEs	**9.00**	**9.00**	**10.00**	**10.00**	**10.00**
Performance Measures					
Linear feet of leak detection and condition assessment performed on large diameter water transmission lines	50,892	73,471	52,800	52,800	52,800
Miles of leak detection on small diameter water distribution system	698	720	500	500	500
Percent of Fire Hydrants inspected during calendar year	98.3	101	100	100	100

Services

Engineering technical services for the Distribution pipeline and reclaimed water systems, Design reviews and comments, Project management, Engineering consulting, Engineering services for the Distribution system and reclaimed water program.

Contact

Mark Dollins, Manager, 512-972-1028

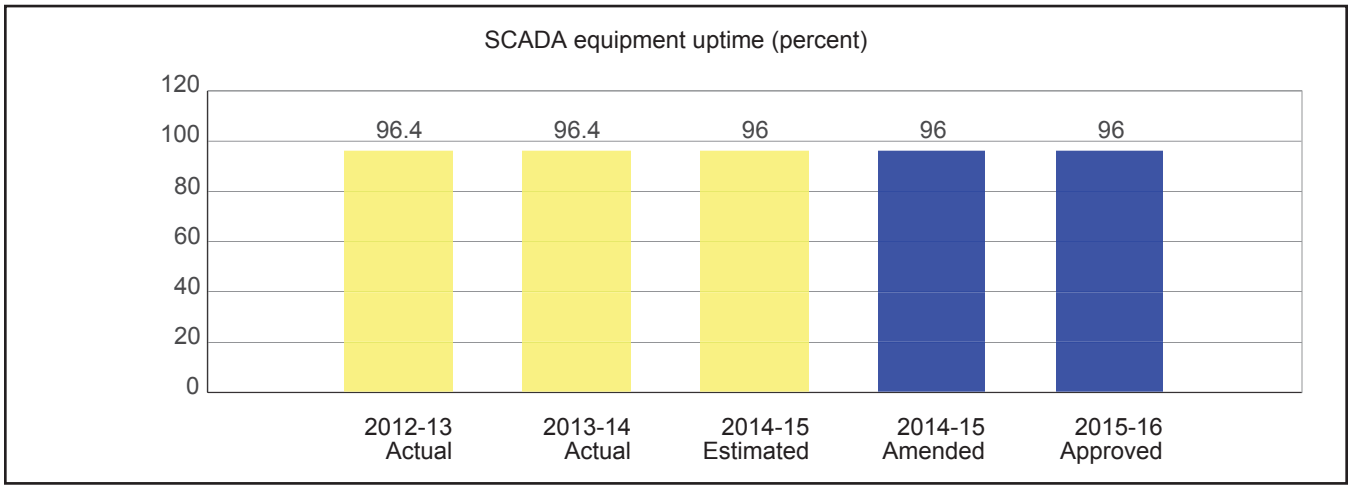
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Austin Water
Budget Detail by Activity

Program: Engineering Services

Activity: Facility Engineering

The purpose of Facility Engineering is to provide effective engineering, project delivery and technical support for AWU treatment plants and related facilities, equipment and systems necessary to provide safe, reliable and high quality utility services to our customers.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	0	0	1,119,399	1,577,229	1,605,364
Wastewater Utility Operating Fund	1,423,800	1,686,342	1,162,238	1,210,525	1,376,795
Water Utility Operating Fund	1,722,570	1,838,447	1,354,542	831,496	935,078
Total Requirements	**$3,146,370**	**$3,524,789**	**$3,636,179**	**$3,619,250**	**$3,917,237**
Full-Time Equivalents					
Wastewater Utility Operating Fund					
Civilian	11.11	13.10	13.60	13.60	14.08
Water Utility Operating Fund					
Civilian	15.89	15.90	15.90	15.90	15.92
Total FTEs	**27.00**	**29.00**	**29.50**	**29.50**	**30.00**
Performance Measures					
Percent Facility Capital Plan spent	79	76.49	60	80	90
SCADA equipment uptime (percent)	96.4	96.4	96	96	96

Services

Project delivery, coordination, engineering and technical support for treatment plants and related facilities and systems.

Contact

Kevin Critendon, Manager, 512-972-0239

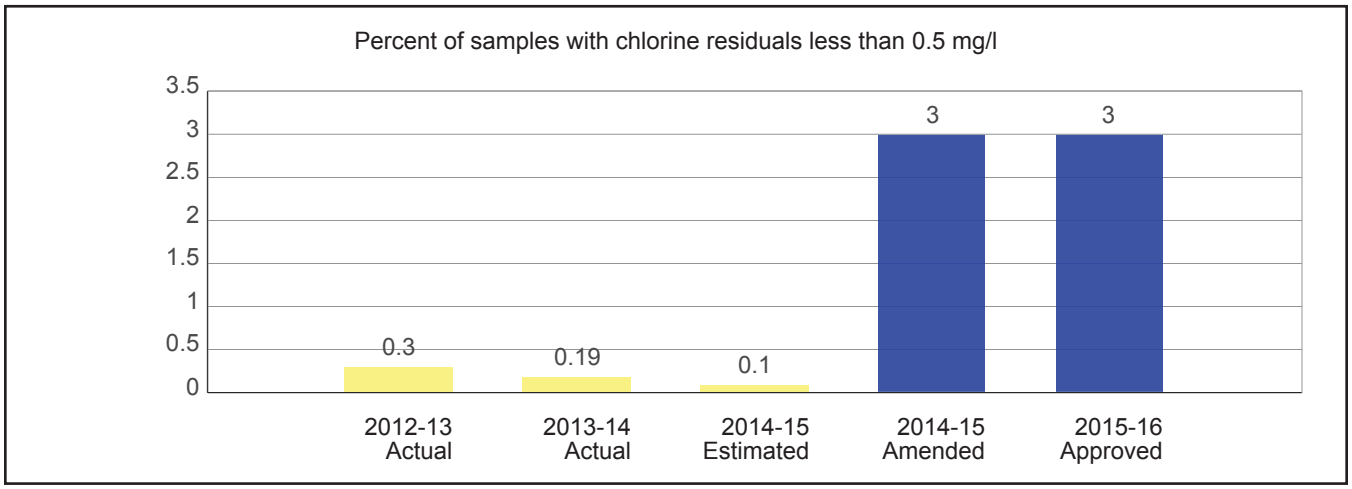
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Austin Water
Budget Detail by Activity

Program: Environmental Affairs & Conservation

Activity: Environmental and Regulatory Services

The purpose of Environmental and Regulatory Services is to track proposed and enacted rules and regulations and provide information to Utility management in order to allow the Utility to be proactive in its regulatory compliance.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Wastewater Utility Operating Fund	670,951	673,252	652,566	666,776	675,343
Water Utility Operating Fund	584,774	549,776	539,191	551,507	556,019
Total Requirements	**$1,255,725**	**$1,223,028**	**$1,191,757**	**$1,218,283**	**$1,231,362**
Full-Time Equivalents					
Wastewater Utility Operating Fund Civilian	6.00	6.00	5.50	5.50	5.50
Water Utility Operating Fund Civilian	5.00	5.00	4.50	4.50	4.50
Total FTEs	**11.00**	**11.00**	**10.00**	**10.00**	**10.00**
Performance Measures					
Percent of samples with chlorine residuals less than 0.5 mg/l	0.3	0.19	0.1	3	3
Utility-wide electricity use (kWh per million gallons)	2,326	2,301	2,232	2,400	2,352

Services

Liaison with State and Federal regulators; State legislation monitoring; Water and wastewater treatment alternatives and methods research; Compliance reporting.

Contact

Raj Bhattarai, Manager, 512-972-0075

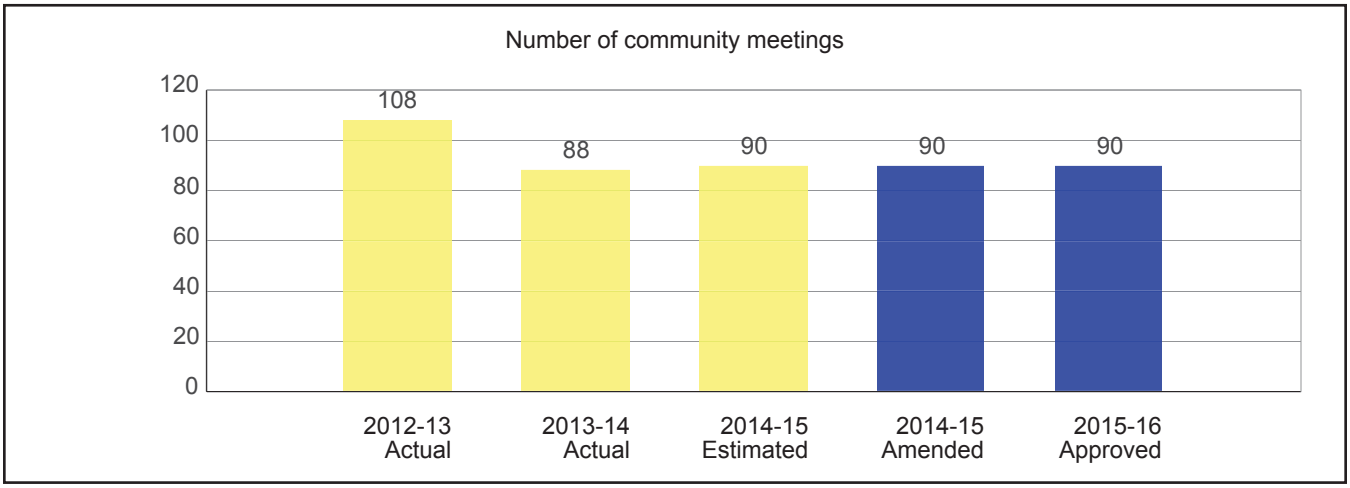
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Austin Water
Budget Detail by Activity

Program: Environmental Affairs & Conservation

Activity: Public Affairs

The purpose of Public Affairs is to provide timely, accurate, and critical information regarding Austin Water to the residents of Austin.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	933	0	0	0	0
Wastewater Utility Operating Fund	522,122	483,438	471,952	484,661	553,799
Water Utility Operating Fund	1,797,728	1,831,738	1,312,444	1,299,072	1,393,619
Total Requirements	**$2,320,783**	**$2,315,177**	**$1,784,396**	**$1,783,733**	**$1,947,418**
Full-Time Equivalents					
Wastewater Utility Operating Fund Civilian	3.92	4.17	3.92	3.92	4.00
Water Utility Operating Fund Civilian	3.93	4.18	3.93	3.93	4.00
Total FTEs	**7.85**	**8.35**	**7.85**	**7.85**	**8.00**
Performance Measures					
Number of community meetings	108	88	90	90	90
Percentage of Press Coverage	100	100	100	100	100

Services

Provides information to the public regarding water conservation efforts, watering restrictions, wastewater overflows, water main breaks, boil water notices, and other marketing and advertising. Handles public engagement for CIP projects, provides education events through the Dowser Dan show to K-4 graders and to 6 and 7th graders through the Mobile Classroom in partnership with Colorado River Alliance and AISD and provide a presence at public events regarding water services.

Contact

Kevin Buchman, Manager, 512-972-0151

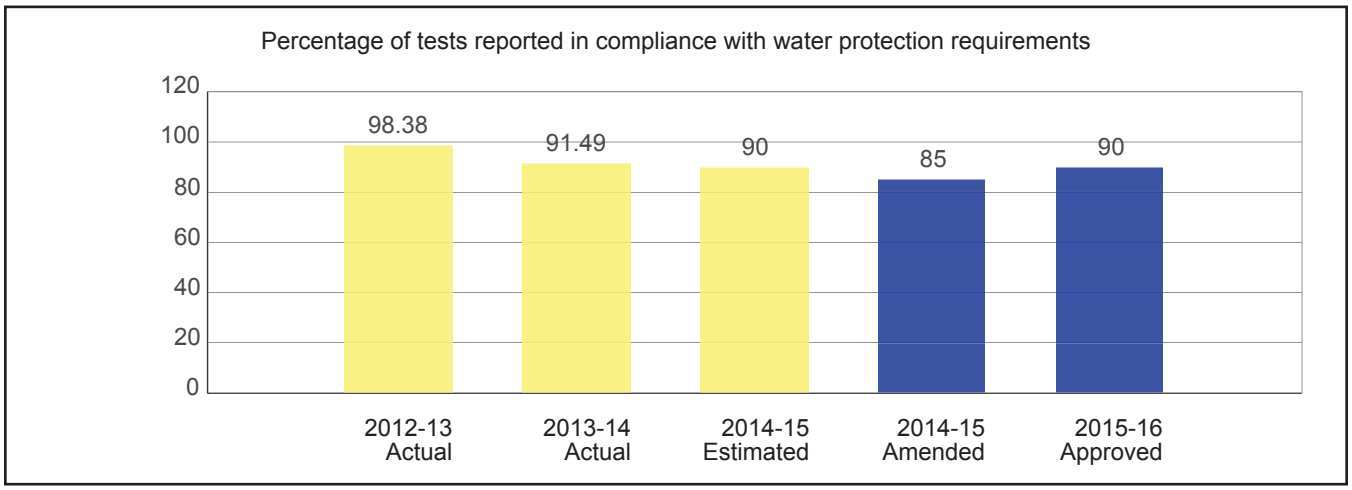
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Austin Water
Budget Detail by Activity

Program: Environmental Affairs & Conservation

Activity: Special Services

The purpose of Special Services is to provide timely water quality surveys/investigations, backflow assembly testing, and private fire hydrant maintenance for customers in order to reduce the probability of a backflow incident and to control pollutant levels being discharged to the wastewater collection system so that pollutants do not affect worker health and safety, pass through or interfere with treatment plants, cause permit violations or keep biosolids from beneficial reuse.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	396	86	0	0	0
Wastewater Utility Operating Fund	1,381,556	1,654,036	1,698,874	1,703,095	1,652,272
Water Utility Operating Fund	949,527	1,162,297	1,168,917	1,171,820	1,238,830
Total Requirements	**$2,331,479**	**$2,816,419**	**$2,867,791**	**$2,874,915**	**$2,891,102**
Full-Time Equivalents					
Wastewater Utility Operating Fund Civilian	16.00	17.85	18.30	18.30	16.70
Water Utility Operating Fund Civilian	10.00	13.45	13.05	13.05	13.15
Total FTEs	**26.00**	**31.30**	**31.35**	**31.35**	**29.85**
Performance Measures					
Number of pass through and interference events caused by industrial users	0	0	0	0	0
Percentage of tests reported in compliance with water protection requirements	98.38	91.49	90	85	90

Services

Pretreatment and Water Protection: Administration and enforcement of the City's Pretreatment and Water Protection Programs through the regulation of industrial users, hauled waste, transporters, and other customers regulated under the water protection rules via the following: inspections, permitting, surveillance, sampling and monitoring; review of applications, self-monitoring and test reports, site plans and design plans and specifications; ensuring the timely testing and reporting of BPAs, PFHs and CCTs; and implementation of interlocal agreements with other political subdivisions. Environmental Management: Assessments of utility environmental management practices; develop & support implementation of BMPs & SOPs; reporting and representing the utility to other regulatory agencies; provision of required training.

Contact

Antonio Canales, Manager, 512-972-1060

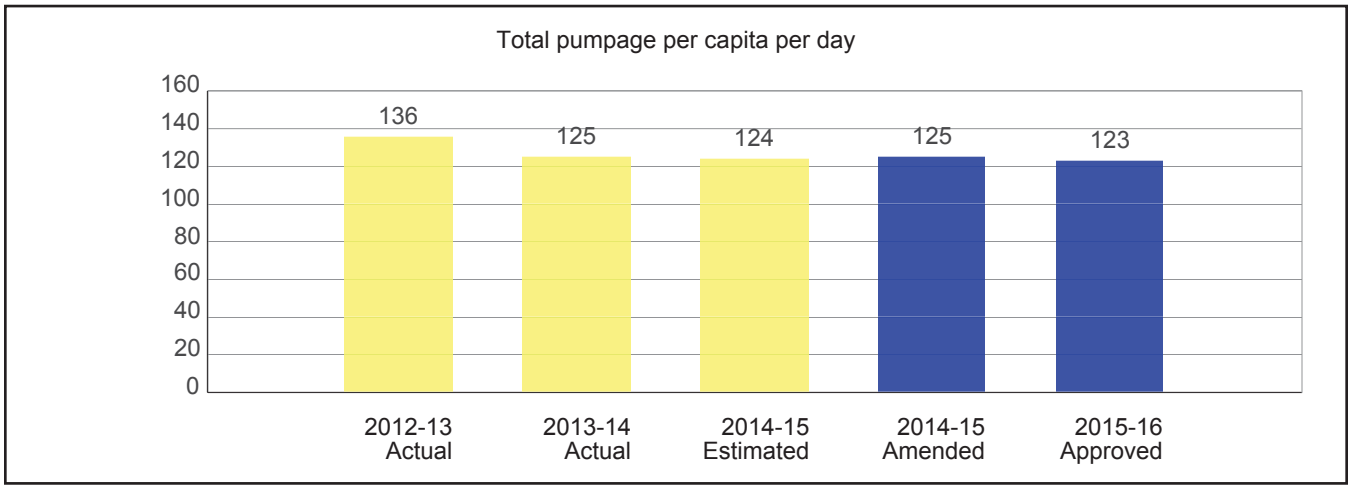
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Austin Water
Budget Detail by Activity

Program: Environmental Affairs & Conservation

Activity: Water Conservation

The purpose of Water Conservation is to provide conservation services to Austin water customers to reduce water usage in order to slow the increase in peak day demand and defer the start date of water payments to the Lower Colorado River Authority. To maintain water use below 140 gallons per capita per day.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Water Utility Operating Fund	2,268,766	2,846,740	3,400,998	4,375,241	4,332,589
Total Requirements	**$2,268,766**	**$2,846,740**	**$3,400,998**	**$4,375,241**	**$4,332,589**
Full-Time Equivalents					
Water Utility Operating Fund					
Civilian	19.00	20.00	20.00	20.00	20.00
Total FTEs	**19.00**	**20.00**	**20.00**	**20.00**	**20.00**
Performance Measures					
Peaking Factor (ratio of maximum daily demand to average daily demand)	1.45	1.55	1.55	1.56	1.55
Total pumpage per capita per day	**136**	**125**	**124**	**125**	**123**

Services

To administer and enforce water conservation ordinances, administer conservation incentive programs, promote water efficient behavior and manage Austin drought response.

Contact

Drema Gross, Manager, 512-974-2787

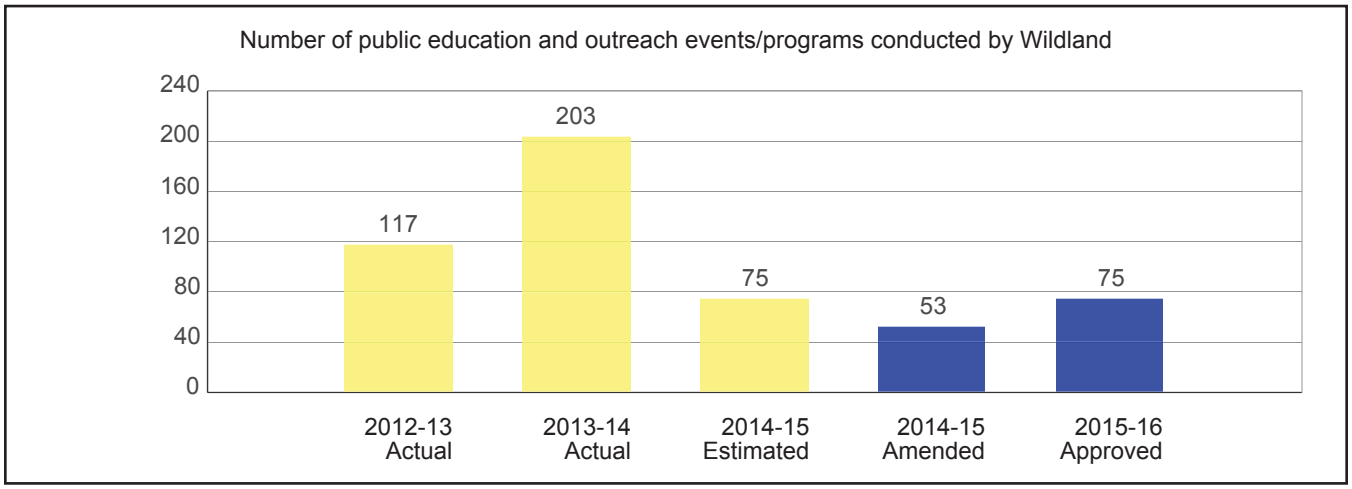
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Austin Water
Budget Detail by Activity

Program: Environmental Affairs & Conservation

Activity: Wildland Conservation

The purpose of Wildland Conservation is to provide conservation and land management services to land purchased or protected through conservation easements in order to preserve endangered species and protect sensitive watersheds and drinking water supplies.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	0	0	1,211,261	1,211,261	1,347,845
Water Utility Operating Fund	2,742,166	2,519,824	1,342,694	1,376,513	1,446,261
Total Requirements	**$2,742,166**	**$2,519,824**	**$2,553,955**	**$2,587,774**	**$2,794,106**
Full-Time Equivalents					
Water Utility Operating Fund					
Civilian	21.00	21.00	21.00	21.00	22.00
Total FTEs	**21.00**	**21.00**	**21.00**	**21.00**	**22.00**
Performance Measures					
Number of acres receiving planned conservation practices or compliance monitoring	New Meas	New Meas	16,000	16,000	16,000
Number of public education and outreach events/programs conducted by Wildland	117	203	75	53	75
Percent of work orders closed within 30 days	New Meas	New Meas	75	75	75

Services

Land management; Natural Resources Conservation; Endangered Species Conservation; Source Water Protection.

Contact

William Conrad, Manager, 512-972-1661

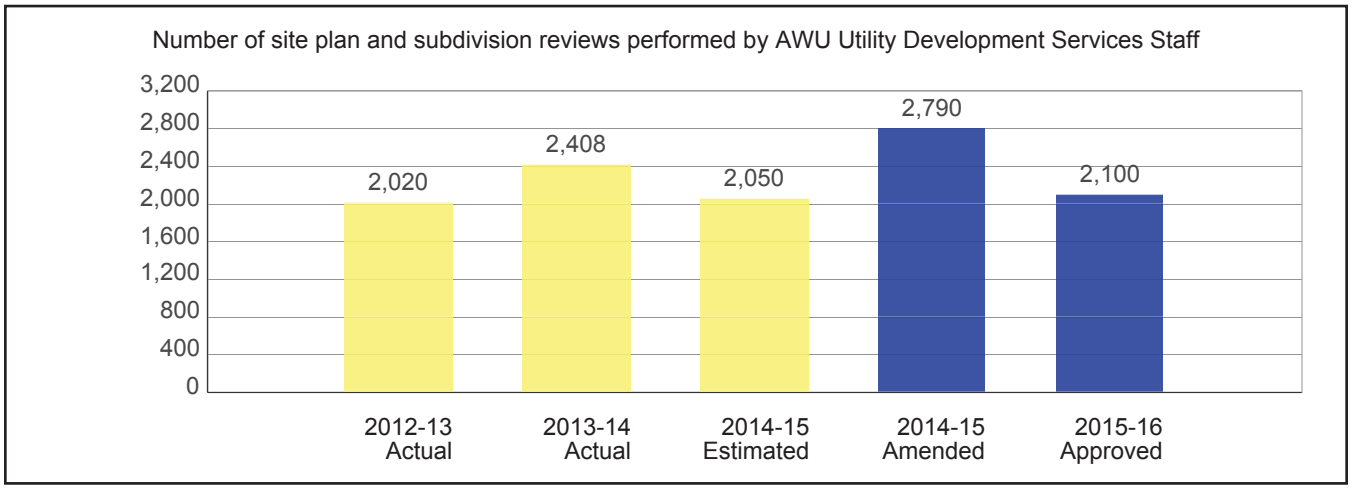
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Austin Water
Budget Detail by Activity

Program: One Stop Shop

Activity: Inspection, Review, and Support

The purpose of the Inspection, Review, and Support Activity is to provide development assistance for the City-wide consolidated One Stop Shop with regard to water, wastewater, and reclaimed water utility services in order for the community to experience an efficient and effective development process.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Wastewater Utility Operating Fund	412,888	293,616	245,420	330,313	410,148
Water Utility Operating Fund	240,614	264,477	233,645	318,540	242,953
Total Requirements	**$653,503**	**$558,093**	**$479,065**	**$648,853**	**$653,101**
Full-Time Equivalents					
Wastewater Utility Operating Fund Civilian	4.15	2.90	3.35	3.35	3.95
Water Utility Operating Fund Civilian	2.15	3.10	3.60	3.60	2.50
Total FTEs	**6.30**	**6.00**	**6.95**	**6.95**	**6.45**
Performance Measures					
Number of customers served by AW Utility Development Services staff at Development Assistance Center	885	947	1,000	1,000	1,000
Number of site plan and subdivision reviews performed by AWU Utility Development Services Staff	2,020	2,408	2,050	2,790	2,100

Services

Engineering and regulatory review and services pertaining to water, wastewater, and reclaimed water utility services of site and building plans, subdivisions, planned unit developments, zoning cases, development assessments, and easement releases, service verification, and tap permits.

Contact

Bart Jennings, Manager, 512-972-0118

Bold Measure = Key Indicator

Austin Water
Budget Detail by Activity

Program: Other Utility Program Requirements

Activity: Other Utility Program Requirements

The purpose of Other Utility Program Requirements is to account for Austin Water's department-wide expenditures such as debt interest and commission charges, general liabliity, and bad debt to ensure the appropriate level of financial reporting.

Graph Not Applicable

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	29,341	108,346	723,439	0	0
Reclaimed Water Utility Operating Fund	13,893	23,305	22,603	3,000	21,567
Wastewater Utility Operating Fund	11,069,304	5,448,233	4,962,945	5,261,291	4,587,444
Water Utility Operating Fund	16,283,000	8,828,522	6,329,300	7,800,153	6,885,199
Total Requirements	**$27,395,537**	**$14,408,407**	**$12,038,287**	**$13,064,444**	**$11,494,210**

Measures Not Applicable

Services

General Interest Accruals; Administrative costs on Revenue Bonds, Water District Bonds, Commercial Paper and Arbitrage; Bad Debt; General Liability Insurance.

Contact

David Anders, Assistant Director, 512-972-0323

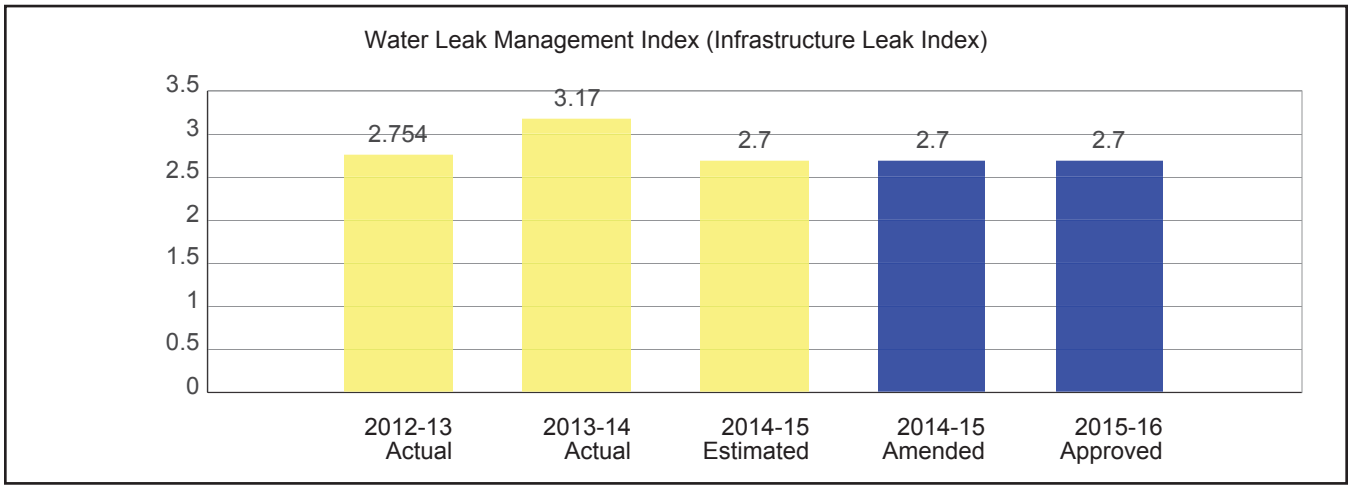
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Austin Water
Budget Detail by Activity

Program: Pipeline Operations

Activity: Pipeline O&M Support

The purpose of Pipeline O&M Support is to provide management and administrative support to the Pipeline Operations program area's internal and external customers in order to allow program areas to operate, maintain and repair infrastructure in delivery and transport of potable, reuse, and wastewater.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Wastewater Utility Operating Fund	1,206,672	1,371,103	1,595,658	1,567,926	1,652,548
Water Utility Operating Fund	1,452,019	1,439,983	1,619,561	1,600,066	1,669,357
Total Requirements	**$2,658,691**	**$2,811,086**	**$3,215,219**	**$3,167,992**	**$3,321,905**
Full-Time Equivalents					
Wastewater Utility Operating Fund Civilian	18.00	18.00	19.50	19.50	19.50
Water Utility Operating Fund Civilian	17.33	18.33	19.50	19.50	19.50
Total FTEs	**35.33**	**36.33**	**39.00**	**39.00**	**39.00**
Performance Measures					
Number of Service Requests initiated by AWU dispatchers from customers	12,577	14,773	14,500	14,500	14,500
Water Leak Management Index (Infrastructure Leak Index)	2.754	3.17	2.7	2.7	2.7

Services

Overall asset management, work order, leak management, safety, conservation, financial management and employee development policy for the program area; Schedules, Emergency One Calls, Right of Way Management Permits, Traffic Control, Licensing, Records Management, Organizational Charts, General Administrative Responsibilities; Customer service and dispatch of work to field crews.

Contact

Rosemary Ybarra, Manager, 512-972-1105

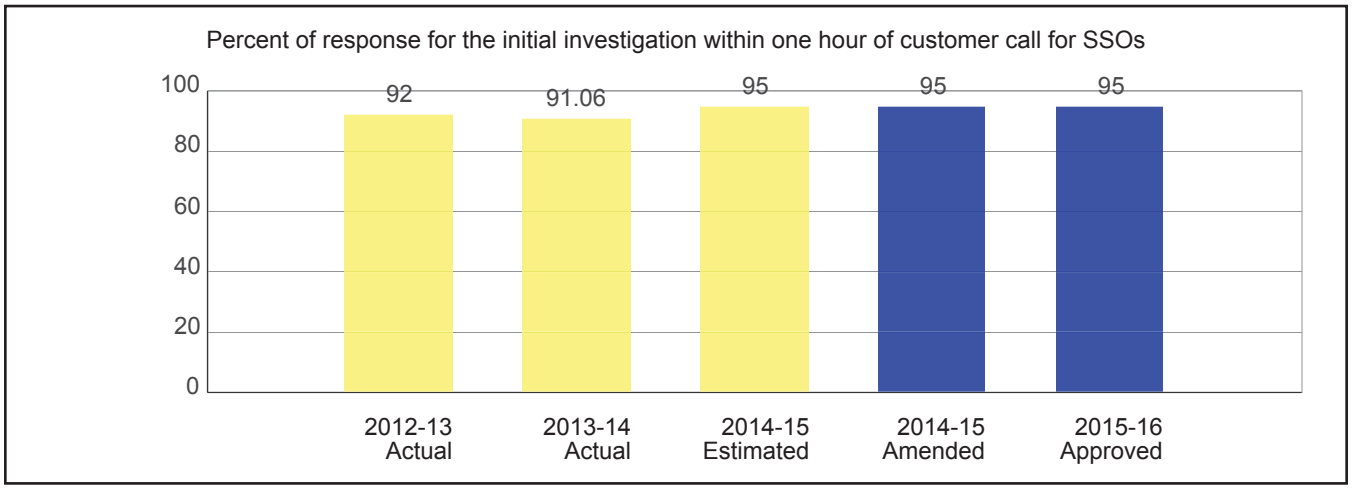
Bold Measure = Key Indicator

Austin Water
Budget Detail by Activity

Program: Pipeline Operations

Activity: Pipeline Wastewater Operations

The purpose of Pipeline Wastewater Operations is to provide comprehensive operation, maintenance, repair, construction and rehabilitation of the Collection System Pipeline Infrastructure in order to protect the public health, safety, and the environment.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	0	16,515	500,000	244,685	149,775
Wastewater Utility Operating Fund	14,567,492	15,297,778	15,659,317	15,935,696	15,755,755
Total Requirements	**$14,567,492**	**$15,314,293**	**$16,159,317**	**$16,180,381**	**$15,905,530**
Full-Time Equivalents					
Wastewater Utility Operating Fund					
Civilian	140.59	141.59	141.62	141.62	139.62
Total FTEs	**140.59**	**141.59**	**141.62**	**141.62**	**139.62**
Performance Measures					
Feet of pipe installed	14,147	19,932.4	15,000	15,000	15,000
Number of linear feet of wastewater main cleaned	2,059,906	2,527,985	2,020,508	2,143,200	2,020,500
Number of linear feet of wastewater main TV inspected	1,898,489	2,298,195	1,842,508	1,974,100	1,842,500
Percent of response for the initial investigation within one hour of customer call for SSOs	92	91.06	95	95	95

Services

TV inspection; overflow abatement; line cleaning; smoke testing and O & M of collection system flow meters; emergency response and repair to Sanitary Sewer Overflow (SSO); Special Billed SSO (caused by contractors) and AWU special bills to contractors for related costs; manhole inspection; study inflow and infiltration of collection systems, and construction and rehabilitation services.

Contact

Mercedes Garcia-Lopez, Operations Manager, 512-972-0892

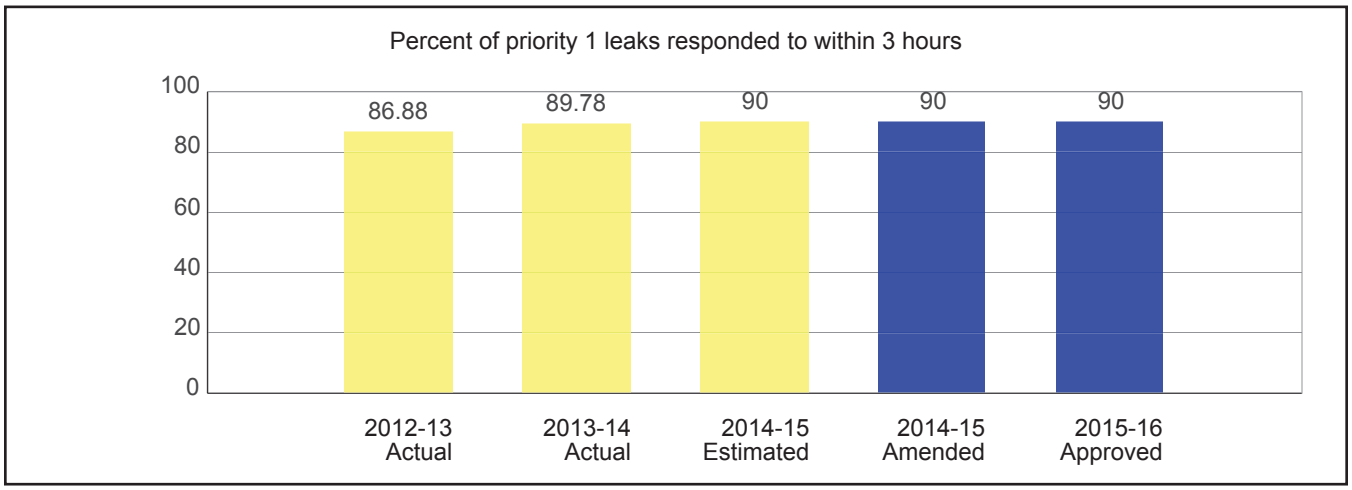
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Austin Water
Budget Detail by Activity

Program: Pipeline Operations

Activity: Pipeline Water Operations

The purpose of Pipeline Water Operations is to provide maintenance and repair services to the water distribution pipeline infrastructure systems in order to continuously deliver water from the treatment facilities to the end user. To install, repair and replace valves and fire hydrants within the distribution system in order to supply water for fire hydrants and customers. To provide meter testing to metered customers in order to ensure accurate registration of water usage.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	0	5,826	500,000	1,076,040	1,043,453
Water Utility Operating Fund	20,994,168	22,572,360	22,269,827	21,518,150	22,123,619
Total Requirements	**$20,994,168**	**$22,578,187**	**$22,769,827**	**$22,594,190**	**$23,167,072**
Full-Time Equivalents					
Water Utility Operating Fund					
Civilian	167.08	173.08	168.38	168.38	170.38
Total FTEs	**167.08**	**173.08**	**168.38**	**168.38**	**170.38**
Performance Measures					
Number of water leaks repaired	5,502	7,003	6,000	6,000	6,000
Percent of Fire Hydrants back in service less or equal to 14 days	81.5	80	90	90	90
Percent of valves exercised within last five years	35	36	50	50	50
Percentage of meters 3" or larger that were tested and verified for accuracy within the last 12 months	55	66	95	60	90
Percent of priority 1 leaks responded to within 3 hours	**86.88**	**89.78**	**90**	**90**	**90**

Services

Operate, maintain and repair water distribution pipeline system; Install, operate, repair and replace water valves and fire hydrants; Repair, exchange and perform accuracy tests of meters; Perform leak detection surveys and related tasks and repairs.

Contact

Daniel Layton, Operations Manager, 512-972-1034

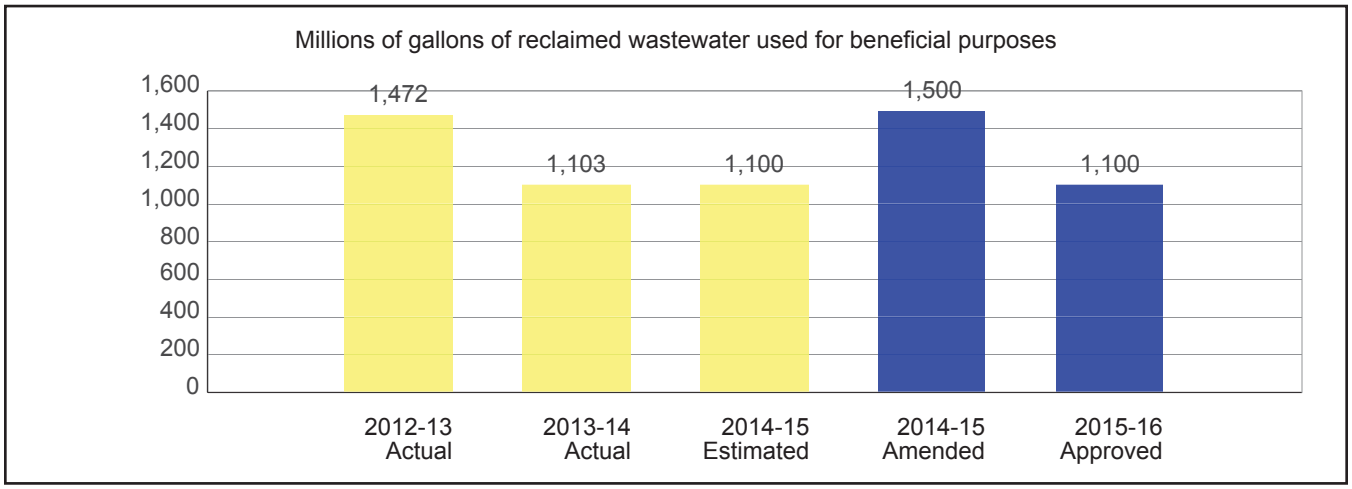
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Austin Water
Budget Detail by Activity

Program: Reclaimed Water Services

Activity: Reclaimed Water Services Support

The purpose of Reclaimed Water Services Support is to provide engineering, management, administrative, regulatory and technical support in order to increase reclaimed water use so that the Utility can more effectively manage water resources for the community in order to protect public health and the environment.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	0	0	0	1,661	2,004
Reclaimed Water Utility Operating Fund	299,280	314,442	364,307	371,336	388,355
Total Requirements	**$299,280**	**$314,442**	**$364,307**	**$372,997**	**$390,359**
Full-Time Equivalents					
Reclaimed Water Utility Operating Fund Civilian	2.00	3.00	3.00	3.00	3.00
Total FTEs	**2.00**	**3.00**	**3.00**	**3.00**	**3.00**
Performance Measures					
Millions of gallons of reclaimed wastewater used for beneficial purposes	1,471.58	1,103	1,100	1,500	1,100
Reclaimed Water Revenue	863,859	819,965	973,268	1,180,228	1,770,107

Services

Respond to inquiries from existing and potential customers, City departments, and Boards and Commissions; Report spills; Oversee the implementation of the master plan; Hire design engineers and consultants using requests for qualifications and rotation lists; Supervise and interact with design engineers and consultants on the preparation of construction documents; Supervise and interact with design engineers, contractors, inspectors, and property owners on project construction; Develop and monitor project budgets and schedules; Provide engineering information and technical advice to support the water conservation division.

Contact

Dan Pedersen, Manager, 512-972-0074

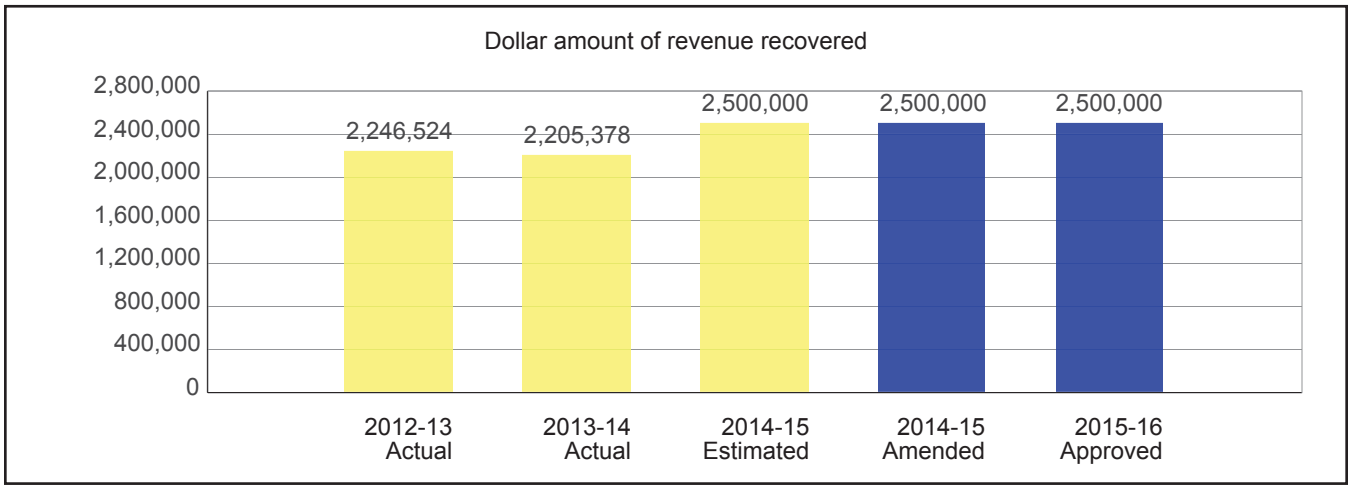
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Austin Water
Budget Detail by Activity

Program: Support Services

Activity: Departmental Support Services

The purpose of Departmental Support Services is to provide administrative and managerial support to the department in order to produce more effective services.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	320,361	354,215	341,251	341,251	298,511
Wastewater Utility Operating Fund	10,161,565	10,730,697	10,630,265	10,309,108	11,217,448
Water Utility Operating Fund	10,591,033	11,499,852	10,539,300	10,271,386	11,374,646
Total Requirements	**$21,072,959**	**$22,584,764**	**$21,510,816**	**$20,921,745**	**$22,890,605**
Full-Time Equivalents					
Wastewater Utility Operating Fund Civilian	78.18	87.06	86.31	86.31	85.32
Water Utility Operating Fund Civilian	78.27	87.14	86.89	86.89	87.38
Total FTEs	**156.45**	**174.20**	**173.20**	**173.20**	**172.70**
Performance Measures					
Customer Service Complaint Rate	0.054	0.053	0.08	0.08	0.08
Employee Turnover Rate	9.73	9.52	9	8.5	9
Lost Time Injury Rate Per the Equivalent of 100 Employees	2.89	2.53	2.7	1.7	2.7
Percent of actual O&M spending to budget	95.82	94.8	98	98	98
Percent of premium time to total personnel costs	6.22	5.6	6	6.5	6
Sick leave hours used per 1,000 hours	33.11	31.27	33	35	32
Dollar amount of revenue recovered	**2,246,524**	**2,205,378**	**2,500,000**	**2,500,000**	**2,500,000**

Services

Support services encompasses all operational and maintenance units associated with administrative and managerial support to Austin Water, including human resources services, internal audit, office of the director, financial management, facility management, budget and accounting, information technology, security management, safety and technical training, and consumer services.

Contact

David Anders, Assistant Director, 512-972-0323

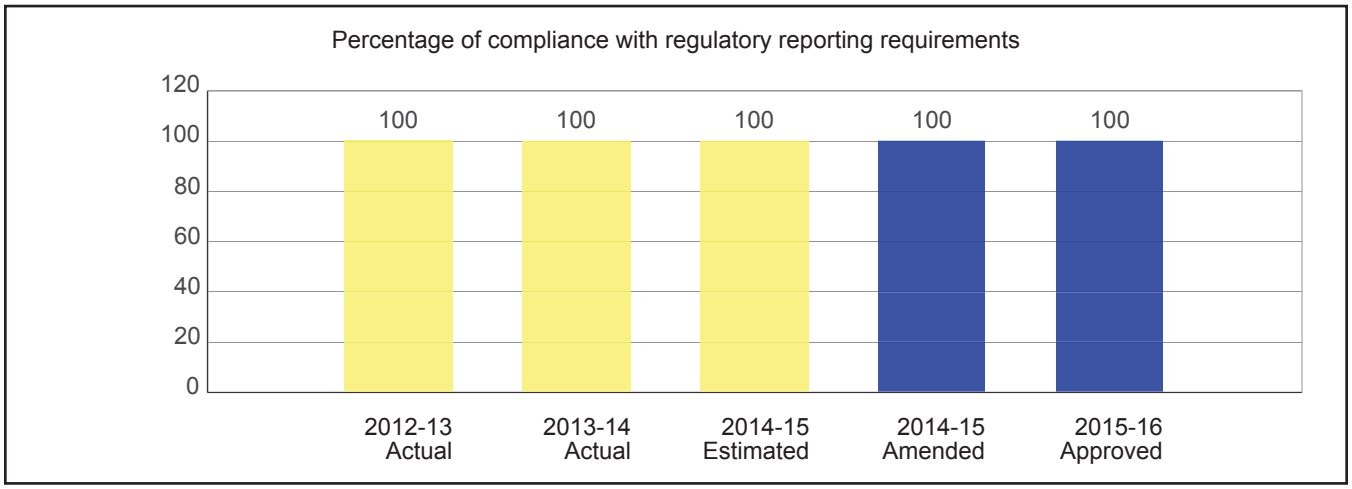
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Austin Water
Budget Detail by Activity

Program: Treatment

Activity: Process Engineering

The purpose of Process Engineering is to provide process engineering support to the three water treatment plants, two wastewater treatment plants, the biosolids treatment facility and the satellite water and wastewater plants so that they are operated efficiently and within all regulatory parameters.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	10,452	0	99,410	52,110	99,410
Wastewater Utility Operating Fund	608,235	633,718	477,711	448,953	479,178
Water Utility Operating Fund	421,735	452,313	370,830	430,184	343,223
Total Requirements	**$1,040,422**	**$1,086,031**	**$947,951**	**$931,247**	**$921,811**
Full-Time Equivalents					
Wastewater Utility Operating Fund Civilian	3.26	3.84	3.50	3.50	3.50
Water Utility Operating Fund Civilian	3.74	3.16	3.50	3.50	3.50
Total FTEs	**7.00**	**7.00**	**7.00**	**7.00**	**7.00**
Performance Measures					
Percent digester effluent biosolids reused as compost, land applied or given as Class A biosolid	78	162	80	80	80
Percentage of compliance with regulatory reporting requirements	100	100	100	100	100

Services

Management of the beneficial reuse of the wastewater biosolids, assist in Utility efforts to identify and secure future water resources, treatment process consulting for the water and wastewater plants and compose and submit regulatory reports to the state and national governing agencies.

Contact

Judy Musgrove, Manager, 512-972-0157

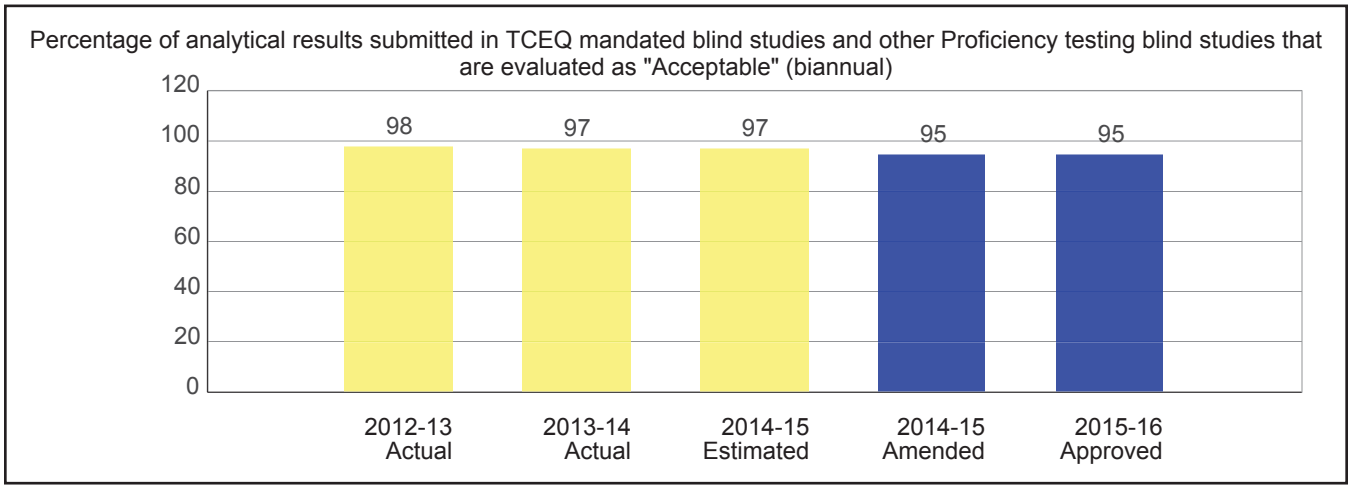
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Austin Water
Budget Detail by Activity

Program: Treatment

Activity: Treatment O&M Support

The purpose of Treatment O&M Support is to provide the support services to assist the treatment plants in order to provide safe, reliable, high quality, sustainable, and affordable water services to our customers so that all community needs for water are met.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	206,076	325,964	355,572	242,685	312,082
Wastewater Utility Operating Fund	5,937,513	5,953,097	6,705,645	6,748,078	7,220,801
Water Utility Operating Fund	4,654,177	4,765,480	5,111,199	5,448,430	6,197,509
Total Requirements	**$10,797,766**	**$11,044,541**	**$12,172,416**	**$12,439,193**	**$13,730,392**
Full-Time Equivalents					
Wastewater Utility Operating Fund Civilian	58.86	62.26	63.20	63.20	63.02
Water Utility Operating Fund Civilian	40.14	43.74	44.80	44.80	44.98
Total FTEs	**99.00**	**106.00**	**108.00**	**108.00**	**108.00**
Performance Measures					
Number of I&C and electrical work orders that are in open, scheduled, waiting scheduling status at start of each month	679	493	430	430	430
Percent (%) Lab. Analyses Reported within Customer Requested Turnaround Time (TAT)	98.9	98.3	97	95	95
Percent of equipment calibration and preventive maintenance work orders completed to total scheduled	58	60	80	80	80
Percentage of analytical results submitted in TCEQ mandated blind studies and other Proficiency testing blind studies that are evaluated as "Acceptable" (biannual)	98	97	97	95	95

Services

Manage regulatory and internal reports to ensure regulations are met and support services for the Treatment Programs

Contact

Jane Burazer, Assistant Director, 512-972-0133

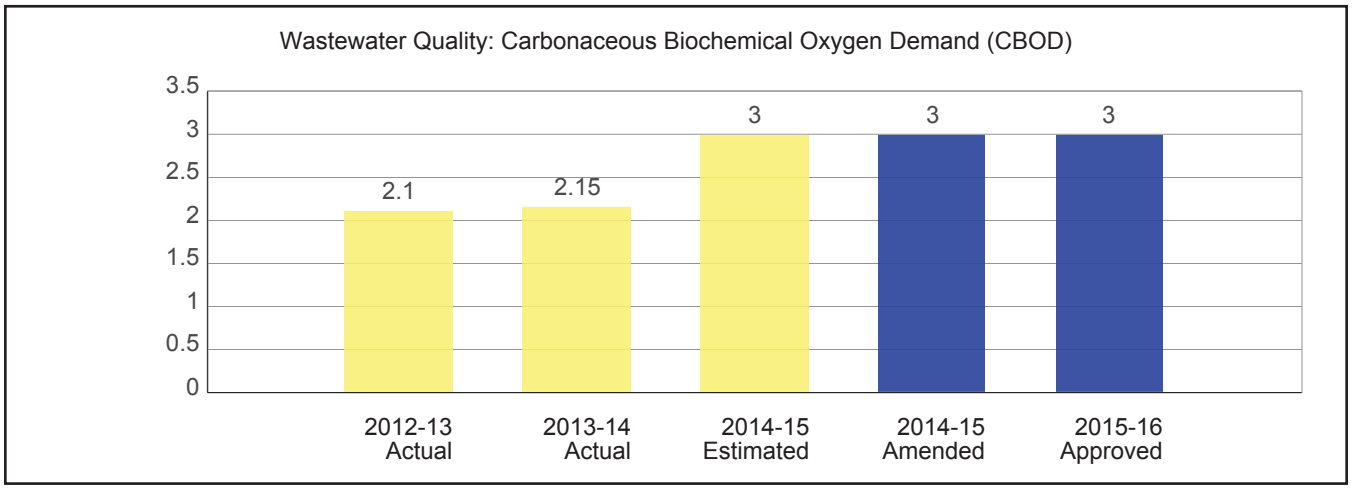
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Austin Water
Budget Detail by Activity

Program: Treatment

Activity: Wastewater Operations

The purpose of Wastewater Operations is to provide the treatment for wastewater to produce effluent in order to protect the public's health, safety and the environment.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	0	405	956,417	0	0
Wastewater Utility Operating Fund	32,753,610	31,569,064	29,454,075	30,388,990	31,889,327
Total Requirements	**$32,753,610**	**$31,569,469**	**$30,410,492**	**$30,388,990**	**$31,889,327**
Full-Time Equivalents					
Wastewater Utility Operating Fund					
Civilian	142.50	149.50	143.50	143.50	144.50
Total FTEs	**142.50**	**149.50**	**143.50**	**143.50**	**144.50**
Performance Measures					
kWh per million gallons of wastewater treated	1,757	1,719	1,750	1,750	1,750
Wastewater Quality: Ammonia	0.33	0.42	0.5	0.5	0.5
Wastewater Quality: Carbonaceous Biochemical Oxygen Demand (CBOD)	**2.1**	**2.15**	**3**	**3**	**3**

Services

Wastewater treatment, reuse, and discharge for the protection of water of the state in accordance with the Clean Water Act requirement.

Contact

Ayman Benyamin, Manager, AWU Operations 512-972-2040

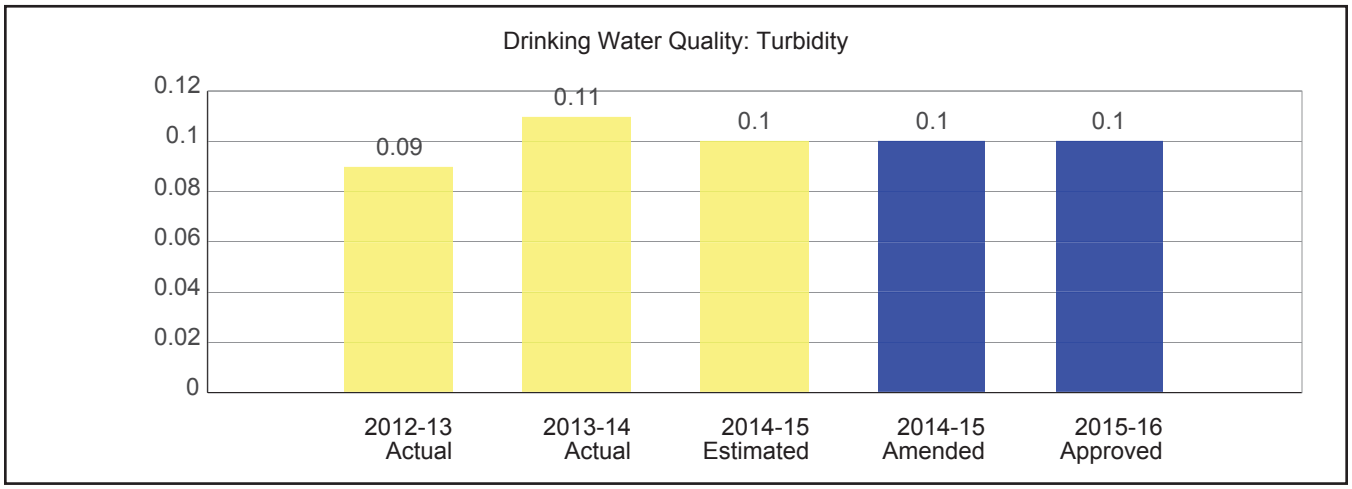
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Austin Water
Budget Detail by Activity

Program: Treatment

Activity: Water Operations

The purpose of Water Operations is to provide an adequate and safe supply of drinking water to Utility customers in order to meet demand, fire suppression, and other community needs.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Expense Refunds	17,281	40,330	31,442	31,442	32,637
Water Utility Operating Fund	31,096,676	31,073,023	31,140,557	31,486,156	31,710,696
Total Requirements	**$31,113,957**	**$31,113,352**	**$31,171,999**	**$31,517,598**	**$31,743,333**
Full-Time Equivalents					
Water Utility Operating Fund					
Civilian	124.00	138.00	136.00	136.00	136.00
Total FTEs	**124.00**	**138.00**	**136.00**	**136.00**	**136.00**
Performance Measures					
kWh per million gallons of water treated and distributed	1,765	1,810	1,800	1,800	1,800
Drinking Water Quality: Turbidity	**0.09**	**0.11**	**0.1**	**0.1**	**0.1**

Services

Water treatment; Sludge disposal; Process control; Regulatory documentation

Contact

Mehrdad Morabbi, Manager, AWU Operations 512-972-0159

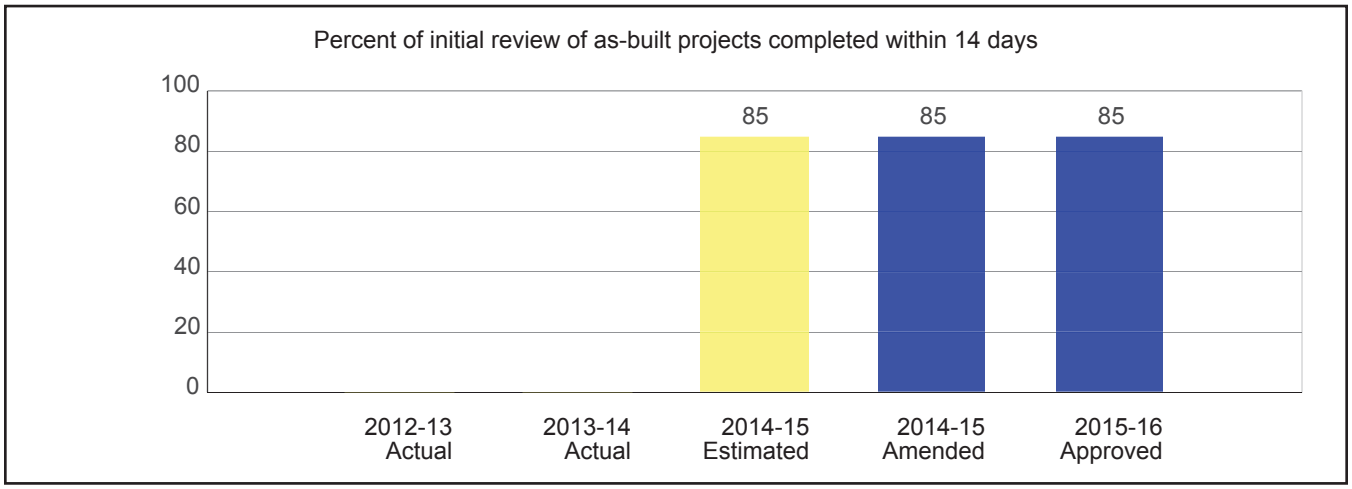
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Austin Water
Budget Detail by Activity

Program: Water Resources Management

Activity: Engineering Design and Construction Standards

The purpose of the Engineering Design and Construction Standards activity is to develop and maintain the design and construction standards for AW's pipeline infrastructure so that new infrastructure is designed and constructed per the safety and quality standards required by AW and the Texas Commission on Environmental Quality.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Wastewater Utility Operating Fund	1,180,187	1,218,194	1,386,297	1,284,688	427,474
Water Utility Operating Fund	1,287,962	1,292,596	1,386,692	1,284,534	424,224
Total Requirements	**$2,468,149**	**$2,510,790**	**$2,772,989**	**$2,569,222**	**$851,698**
Full-Time Equivalents					
Wastewater Utility Operating Fund Civilian	13.00	12.50	12.50	12.50	3.50
Water Utility Operating Fund Civilian	13.00	12.50	12.50	12.50	3.50
Total FTEs	**26.00**	**25.00**	**25.00**	**25.00**	**7.00**
Performance Measures					
Percent of Austin Water Standard Details reviewed	New Meas	New Meas	New Meas	New Meas	100
Percent of initial review of as-built projects completed within 14 days	New Meas	New Meas	85	85	85

Services

Development of Utility Design Criteria, Standards, Specifications, and Standard Products List; Surveying; Geotechnical consultation; provision of engineering support to internal and external stakeholders. Engineering Design and Construction Standards Division has the following areas that provide specialized services for the customer program areas: Utility Criteria, standards, and specifications; Standard Product Lists, In-house surveying, and Geotechnical Consultation.

Contact

Kathi L. Flowers, P.E., Managing Engineer, 512-972-0213

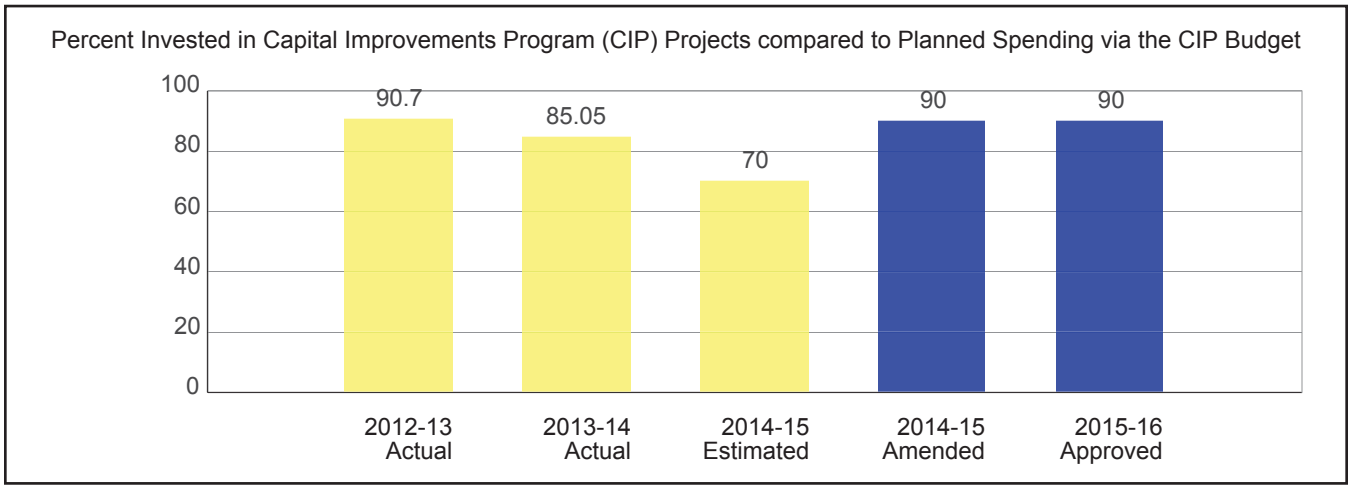
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Austin Water
Budget Detail by Activity

Program: Water Resources Management

Activity: Infrastructure Management

The purpose of the Infrastructure Management activity is to provide management of Austin Water's Capital Improvement Program (CIP), assets, and infrastructure records so that the department can provide ongoing customer service and meet its mission and goals.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Wastewater Utility Operating Fund	0	556,337	522,893	503,521	1,158,545
Water Utility Operating Fund	0	503,384	523,120	503,721	1,161,509
Total Requirements	**$0**	**$1,059,721**	**$1,046,013**	**$1,007,242**	**$2,320,054**
Full-Time Equivalents					
Wastewater Utility Operating Fund					
Civilian	0.00	4.50	4.00	4.00	9.00
Water Utility Operating Fund					
Civilian	0.00	4.50	4.00	4.00	9.00
Total FTEs	**0.00**	**9.00**	**8.00**	**8.00**	**18.00**
Performance Measures					
Percentage of CIP projects in the AWU GIS available for project coordination and spatial analysis	New Meas	98.81	95	95	95
Percent Invested in Capital Improvements Program (CIP) Projects compared to Planned Spending via the CIP Budget	**90.7**	**85.05**	**70**	**90**	**90**

Services

Asset management, CIP management and development; CIP coordination with other City of Austin departments and external entities; CIP Project Action Review (CIPPAR); infrastructure, property and easement records management; water and wastewater impact fee management.

Contact

Brian L. Long, P.E., Managing Engineer, 512-972-0177

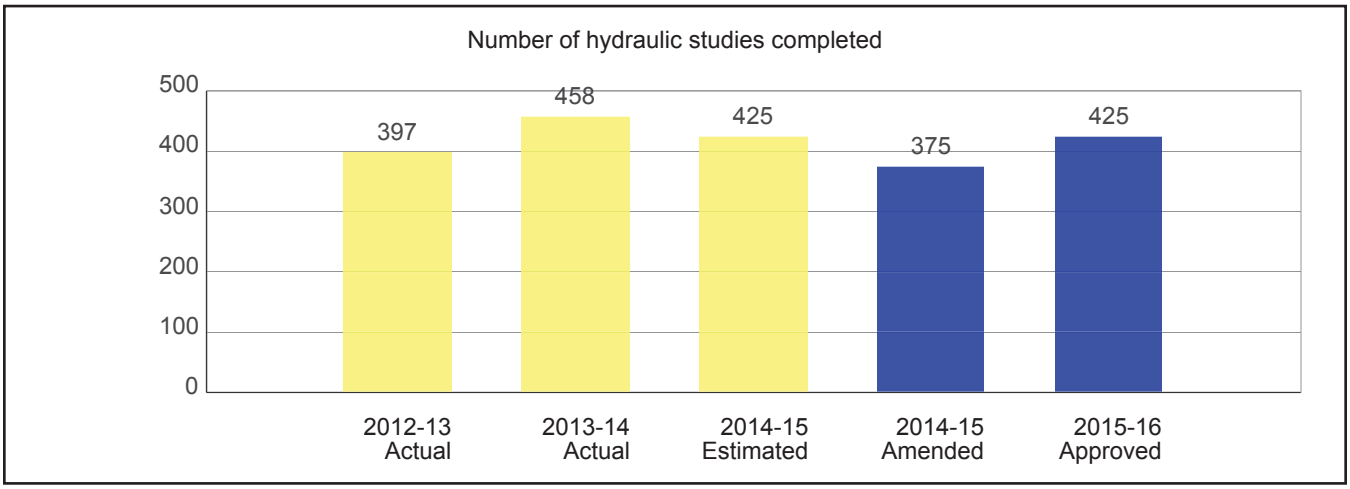
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Austin Water
Budget Detail by Activity

Program: Water Resources Management

Activity: Systems Planning

The purpose of Systems Planning is to provide analysis of the wastewater collection and water distribution systems for Utility management in order to insure adequate infrastructure capacities are available and to identify areas for system improvement.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Wastewater Utility Operating Fund	1,241,173	783,919	864,290	849,291	857,219
Water Utility Operating Fund	1,649,022	1,216,842	1,199,305	1,208,711	1,221,302
Total Requirements	**$2,890,196**	**$2,000,761**	**$2,063,595**	**$2,058,002**	**$2,078,521**
Full-Time Equivalents					
Wastewater Utility Operating Fund Civilian	11.65	8.05	8.55	8.55	7.65
Water Utility Operating Fund Civilian	13.35	9.95	10.45	10.45	9.35
Total FTEs	**25.00**	**18.00**	**19.00**	**19.00**	**17.00**
Performance Measures					
Number of hydraulic studies completed	397	458	425	375	425
Peak day water usage as a percentage of water treatment system capacity	61	61	80	80	80

Services

System and water supply planning; Hydraulic analysis and system modeling, identification of system deficiencies; system troubleshooting; proposals for new facilities; long range infrastructure and facility plans and area studies; system projects coordination for CIP and operations, strategies for water and wastewater system operation; land use assumptions for state impact fee requirements; forecasts of demand by small areas and system-wide; LCRA coordination and drought response planning.

Contact

Teresa Lutes, P.E., Managing Engineer, 512-972-0179

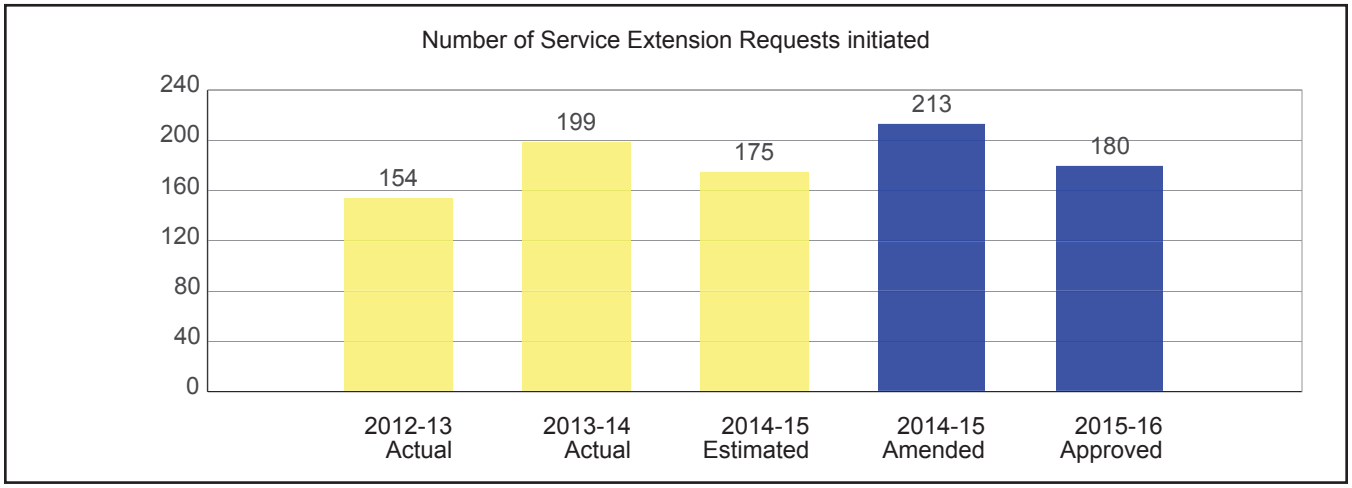
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Austin Water
Budget Detail by Activity

Program: Water Resources Management

Activity: Utility Development Services

The purpose of the Utility Development Services Division is to: 1) review engineering plans, tap plans, and service extensions requested from developers and landowners in order to assist them in obtaining water, wastewater and reclaimed water utility services for existing and future development while meeting Austin City Code and Texas Commission on Environmental Quality rules and regulations; 2) regulate on-site sewage facilities and private wastewater laterals in order to protect the public's health and safety; and 3) perform contract negotiations and customer management services for Austin Water in order to assist developers, other municipalities, districts, corporations, and other entities with the provision of contracted City water and wastewater services.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Wastewater Utility Operating Fund	1,010,850	1,210,042	1,182,777	1,173,775	1,896,573
Water Utility Operating Fund	560,477	448,964	456,891	455,786	1,128,755
Total Requirements	**$1,571,327**	**$1,659,005**	**$1,639,668**	**$1,629,561**	**$3,025,328**
Full-Time Equivalents					
Wastewater Utility Operating Fund Civilian	11.40	12.50	11.00	11.00	16.75
Water Utility Operating Fund Civilian	5.60	3.50	4.00	4.00	9.25
Total FTEs	**17.00**	**16.00**	**15.00**	**15.00**	**26.00**
Performance Measures					
Number of design plans reviewed for new or modified on-site sewage facilities	57	31	40	40	49
Number of new projects reviewed	618	617	600	600	600
Number of on-site sewage facility inspections and investigations conducted	230	275	250	150	280
Number of Service Extension Requests initiated	154	199	175	213	180

Services

Engineering review for site plans, subdivisions, planned unit developments, zoning cases, development assessments, construction plans, tap plans, and easement releases. Engineering review of applications for service extensions requests and on-site sewage facilities; Engineering review for alternative wastewater collection systems; Enforcement of the private wastewater lateral ordinance; Enforcement of the on-site sewage facilities ordinance; and Wholesale and large volume contract and customer relationship management.

Contact

Bart Jennings, Manager, 512-972-0118

Bold Measure = Key Indicator

Austin Water
Budget Detail by Activity

Program:Transfers and Other Requirements

Activity: All Activities

The purpose of the Transfers and Other Requirements program is to account for transfers and other departmental requirements at the fund or agency level.

Graph Not Applicable

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Reclaimed Water Utility Operating Fund	440,266	4,820,751	3,916,513	3,967,054	4,845,796
Wastewater Utility Operating Fund	134,017,158	160,561,985	152,493,800	152,850,535	152,268,495
Water Utility Operating Fund	176,481,837	166,050,122	174,892,700	175,797,534	178,396,562
Total Requirements	**$310,939,261**	**$331,432,858**	**$331,303,013**	**$332,615,123**	**$335,510,853**

Services

Accrued payroll; Utility billing system support; 311 Call Center support; Bad debt expenses; Depreciation; Debt service requirements for revenue bonds, General Obligation debt and commercial paper; General Fund transfer; Transfers to Capital Improvement Program and AW Reserves; Citywide administrative and information technology support; Workers' compensation; Liability reserve; Economic Development support.

Contact

David Anders, Assistant Director, 512-972-0323

Austin Water: 2015-16

Wastewater Utility Operating Fund

Requirements

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Engineering Services	**$4,999,473**	**$5,953,927**	**$4,969,959**	**$5,078,958**	**$5,421,086**
Collection System Engineering	3,575,674	4,267,585	3,807,721	3,868,433	4,044,291
Facility Engineering	1,423,800	1,686,342	1,162,238	1,210,525	1,376,795
Environmental Affairs & Conservation	**$2,574,630**	**$2,810,726**	**$2,823,392**	**$2,854,532**	**$2,881,414**
Environmental and Regulatory Services	670,951	673,252	652,566	666,776	675,343
Public Affairs	522,122	483,438	471,952	484,661	553,799
Special Services	1,381,556	1,654,036	1,698,874	1,703,095	1,652,272
One Stop Shop	**$412,888**	**$293,616**	**$245,420**	**$330,313**	**$410,148**
Inspection, Review, and Support	412,888	293,616	245,420	330,313	410,148
Other Utility Program Requirements	**$11,069,304**	**$5,448,233**	**$4,962,945**	**$5,261,291**	**$4,587,444**
Other Utility Program Requirements	11,069,304	5,448,233	4,962,945	5,261,291	4,587,444
Pipeline Operations	**$15,774,163**	**$16,668,881**	**$17,254,975**	**$17,503,622**	**$17,408,303**
Pipeline O&M Support	1,206,672	1,371,103	1,595,658	1,567,926	1,652,548
Pipeline Wastewater Operations	14,567,492	15,297,778	15,659,317	15,935,696	15,755,755
Support Services	**$10,161,565**	**$10,730,697**	**$10,630,265**	**$10,309,108**	**$11,217,448**
Departmental Support Services	10,161,565	10,730,697	10,630,265	10,309,108	11,217,448
Transfers and Other Requirements	**$134,017,158**	**$160,561,985**	**$152,493,800**	**$152,950,535**	**$152,268,495**
Debt Transfers	97,097,952	100,199,534	98,429,295	98,915,606	93,650,448
Interfund Transfers	30,686,352	56,061,497	49,749,542	49,749,542	53,229,796
Other Requirements	6,232,854	4,300,954	4,314,963	4,285,387	5,388,251
Treatment	**$39,299,359**	**$38,155,878**	**$36,637,431**	**$37,586,021**	**$39,589,306**
Process Engineering	608,235	633,718	477,711	448,953	479,178
Treatment O&M Support	5,937,513	5,953,097	6,705,645	6,748,078	7,220,801
Wastewater Operations	32,753,610	31,569,064	29,454,075	30,388,990	31,889,327
Water Resources Management	**$3,432,210**	**$3,768,491**	**$3,956,257**	**$3,811,275**	**$4,339,811**
Engineering Design and Construction Standards	1,180,187	1,218,194	1,386,297	1,284,688	427,474
Infrastructure Management	0	556,337	522,893	503,521	1,158,545
Systems Planning	1,241,173	783,919	864,290	849,291	857,219
Utility Development Services	1,010,850	1,210,042	1,182,777	1,173,775	1,896,573
Total	**$221,740,752**	**$244,392,435**	**$233,974,444**	**$235,685,655**	**$238,123,455**

Full-Time Equivalents (FTEs)

Engineering Services	**31.11**	**32.10**	**32.60**	**32.60**	**33.08**
Collection System Engineering	20.00	19.00	19.00	19.00	19.00
Facility Engineering	11.11	13.10	13.60	13.60	14.08
Environmental Affairs & Conservation	**25.92**	**28.02**	**27.72**	**27.72**	**26.20**
Environmental and Regulatory Services	6.00	6.00	5.50	5.50	5.50
Public Affairs	3.92	4.17	3.92	3.92	4.00
Special Services	16.00	17.85	18.30	18.30	16.70
One Stop Shop	**4.15**	**2.90**	**3.35**	**3.35**	**3.95**
Inspection, Review, and Support	4.15	2.90	3.35	3.35	3.95
Pipeline Operations	**158.59**	**159.59**	**161.12**	**161.12**	**159.12**
Pipeline O&M Support	18.00	18.00	19.50	19.50	19.50
Pipeline Wastewater Operations	140.59	141.59	141.62	141.62	139.62
Support Services	**78.18**	**87.06**	**86.31**	**86.31**	**85.32**
Departmental Support Services	78.18	87.06	86.31	86.31	85.32
Treatment	**204.62**	**215.60**	**210.20**	**210.20**	**211.02**
Process Engineering	3.26	3.84	3.50	3.50	3.50
Treatment O&M Support	58.86	62.26	63.20	63.20	63.02
Wastewater Operations	142.50	149.50	143.50	143.50	144.50
Water Resources Management	**36.05**	**37.55**	**36.05**	**36.05**	**36.90**
Engineering Design and Construction Standards	13.00	12.50	12.50	12.50	3.50
Infrastructure Management	0.00	4.50	4.00	4.00	9.00
Systems Planning	11.65	8.05	8.55	8.55	7.65
Utility Development Services	11.40	12.50	11.00	11.00	16.75
Total	**538.62**	**562.82**	**557.35**	**557.35**	**555.59**

Austin Water: 2015-16

Reclaimed Water Utility Operating Fund	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Other Utility Program Requirements	**$13,893**	**$23,305**	**$22,603**	**$3,000**	**$21,567**
Other Utility Program Requirements	13,893	23,305	22,603	3,000	21,567
Reclaimed Water Services	**$299,280**	**$314,442**	**$364,307**	**$371,336**	**$388,355**
Reclaimed Water Services Support	299,280	314,442	364,307	371,336	388,355
Transfers and Other Requirements	**$440,266**	**$4,820,751**	**$3,916,513**	**$3,967,054**	**$4,845,796**
Debt Transfers	365	3,875,041	2,546,750	2,596,454	2,762,095
Interfund Transfers	437,619	944,535	1,369,305	1,369,305	2,079,388
Other Requirements	2,282	1,175	458	1,295	4,313
Total	**$753,440**	**$5,158,498**	**$4,303,423**	**$4,341,390**	**$5,255,718**
Full-Time Equivalents (FTEs)					
Reclaimed Water Services	**2.00**	**3.00**	**3.00**	**3.00**	**3.00**
Reclaimed Water Services Support	2.00	3.00	3.00	3.00	3.00
Total	**2.00**	**3.00**	**3.00**	**3.00**	**3.00**

Austin Water: 2015-16

Water Utility Operating Fund

Requirements

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Engineering Services	**$4,142,370**	**$4,980,788**	**$3,374,269**	**$2,904,986**	**$3,082,919**
Collection System Engineering	986,088	683,690	429,403	172,879	179,738
Distribution System Engineering	1,433,713	2,458,651	1,590,324	1,900,611	1,968,103
Facility Engineering	1,722,570	1,838,447	1,354,542	831,496	935,078
Environmental Affairs & Conservation	**$8,342,960**	**$8,910,376**	**$7,764,244**	**$8,774,153**	**$8,967,318**
Environmental and Regulatory Services	584,774	549,776	539,191	551,507	556,019
Public Affairs	1,797,728	1,831,738	1,312,444	1,299,072	1,393,619
Special Services	949,527	1,162,297	1,168,917	1,171,820	1,238,830
Water Conservation	2,268,766	2,846,740	3,400,998	4,375,241	4,332,589
Wildland Conservation	2,742,166	2,519,824	1,342,694	1,376,513	1,446,261
One Stop Shop	**$240,614**	**$264,477**	**$233,645**	**$318,540**	**$242,953**
Inspection, Review, and Support	240,614	264,477	233,645	318,540	242,953
Other Utility Program Requirements	**$16,283,000**	**$8,828,522**	**$6,329,300**	**$7,800,153**	**$6,885,199**
Other Utility Program Requirements	16,283,000	8,828,522	6,329,300	7,800,153	6,885,199
Pipeline Operations	**$22,446,187**	**$24,012,343**	**$23,889,388**	**$23,118,216**	**$23,792,976**
Pipeline O&M Support	1,452,019	1,439,983	1,619,561	1,600,066	1,669,357
Pipeline Water Operations	20,994,168	22,572,360	22,269,827	21,518,150	22,123,619
Support Services	**$10,591,033**	**$11,499,852**	**$10,539,300**	**$10,271,386**	**$11,374,646**
Departmental Support Services	10,591,033	11,499,852	10,539,300	10,271,386	11,374,646
Transfers and Other Requirements	**$176,481,837**	**$166,050,122**	**$174,892,700**	**$175,697,534**	**$178,396,562**
Debt Transfers	100,664,026	108,406,606	112,207,240	112,409,716	103,466,252
Interfund Transfers	63,276,408	44,483,301	51,062,264	51,473,222	60,885,441
Other Requirements	12,541,403	13,160,215	11,623,196	11,814,596	14,044,869
Treatment	**$36,172,589**	**$36,290,816**	**$36,622,586**	**$37,364,770**	**$38,251,428**
Process Engineering	421,735	452,313	370,830	430,184	343,223
Treatment O&M Support	4,654,177	4,765,480	5,111,199	5,448,430	6,197,509
Water Operations	31,096,676	31,073,023	31,140,557	31,486,156	31,710,696
Water Resources Management	**$3,497,462**	**$3,461,786**	**$3,566,008**	**$3,452,752**	**$3,935,790**
Engineering Design and Construction Standards	1,287,962	1,292,596	1,386,692	1,284,534	424,224
Infrastructure Management	0	503,384	523,120	503,721	1,161,509
Systems Planning	1,649,022	1,216,842	1,199,305	1,208,711	1,221,302
Utility Development Services	560,477	448,964	456,891	455,786	1,128,755
Total	**$278,198,052**	**$264,299,084**	**$267,211,440**	**$269,702,490**	**$274,929,791**

Full-Time Equivalents (FTEs)

Engineering Services	**29.89**	**30.90**	**30.90**	**30.90**	**30.92**
Collection System Engineering	5.00	6.00	5.00	5.00	5.00
Distribution System Engineering	9.00	9.00	10.00	10.00	10.00
Facility Engineering	15.89	15.90	15.90	15.90	15.92
Environmental Affairs & Conservation	**58.93**	**63.63**	**62.48**	**62.48**	**63.65**
Environmental and Regulatory Services	5.00	5.00	4.50	4.50	4.50
Public Affairs	3.93	4.18	3.93	3.93	4.00
Special Services	10.00	13.45	13.05	13.05	13.15
Water Conservation	19.00	20.00	20.00	20.00	20.00
Wildland Conservation	21.00	21.00	21.00	21.00	22.00
One Stop Shop	**2.15**	**3.10**	**3.60**	**3.60**	**2.50**
Inspection, Review, and Support	2.15	3.10	3.60	3.60	2.50
Pipeline Operations	**184.41**	**191.41**	**187.88**	**187.88**	**189.88**
Pipeline O&M Support	17.33	18.33	19.50	19.50	19.50
Pipeline Water Operations	167.08	173.08	168.38	168.38	170.38
Support Services	**78.27**	**87.14**	**86.89**	**86.89**	**87.38**
Departmental Support Services	78.27	87.14	86.89	86.89	87.38
Treatment	**167.88**	**184.90**	**184.30**	**184.30**	**184.48**
Process Engineering	3.74	3.16	3.50	3.50	3.50
Treatment O&M Support	40.14	43.74	44.80	44.80	44.98
Water Operations	124.00	138.00	136.00	136.00	136.00
Water Resources Management	**31.95**	**30.45**	**30.95**	**30.95**	**31.10**
Engineering Design and Construction Standards	13.00	12.50	12.50	12.50	3.50
Infrastructure Management	0.00	4.50	4.00	4.00	9.00

Austin Water: 2015-16

Water Utility Operating Fund	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Systems Planning	13.35	9.95	10.45	10.45	9.35
Utility Development Services	5.60	3.50	4.00	4.00	9.25
Total	**553.48**	**591.53**	**587.00**	**587.00**	**589.91**

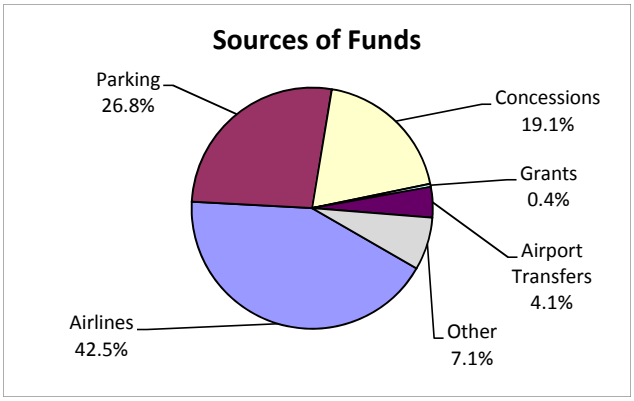
Austin Water: 2015-16

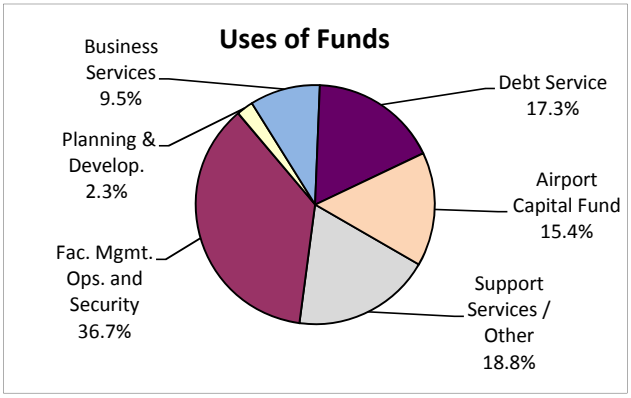
Expense Refunds

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Engineering Services	**$46**	**$0**	**$2,276,561**	**$2,582,913**	**$2,593,869**
Collection System Engineering	46	0	813,566	969,138	956,667
Distribution System Engineering	0	0	343,596	36,546	31,838
Facility Engineering	0	0	1,119,399	1,577,229	1,605,364
Environmental Affairs & Conservation	**$1,329**	**$86**	**$1,211,261**	**$1,211,261**	**$1,347,845**
Public Affairs	933	0	0	0	0
Special Services	396	86	0	0	0
Wildland Conservation	0	0	1,211,261	1,211,261	1,347,845
Other Utility Program Requirements	**$29,341**	**$108,346**	**$723,439**	**$0**	**$0**
Other Utility Program Requirements	29,341	108,346	723,439	0	0
Pipeline Operations	**$0**	**$22,341**	**$1,000,000**	**$1,320,725**	**$1,193,228**
Pipeline Wastewater Operations	0	16,515	500,000	244,685	149,775
Pipeline Water Operations	0	5,826	500,000	1,076,040	1,043,453
Reclaimed Water Services	**$0**	**$0**	**$0**	**$1,661**	**$2,004**
Reclaimed Water Services Support	0	0	0	1,661	2,004
Support Services	**$320,361**	**$354,215**	**$341,251**	**$341,251**	**$298,511**
Departmental Support Services	320,361	354,215	341,251	341,251	298,511
Treatment	**$233,809**	**$366,698**	**$1,442,841**	**$326,237**	**$444,129**
Process Engineering	10,452	0	99,410	52,110	99,410
Treatment O&M Support	206,076	325,964	355,572	242,685	312,082
Wastewater Operations	0	405	956,417	0	0
Water Operations	17,281	40,330	31,442	31,442	32,637
Total	**$584,885**	**$851,687**	**$6,995,353**	**$5,784,048**	**$5,879,586**


CITY OF AUSTIN
FOUNDED 1839

Aviation





Budget Overview

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Airport Fund					
Revenue	$107,117,700	$109,192,296	$118,070,857	$115,654,003	$129,838,685
Transfers In	$7,825,197	$7,777,526	$4,139,648	$7,165,631	$5,545,817
Requirements	$83,804,154	$89,037,299	$96,970,881	$96,481,250	$114,445,900
Transfers to Capital Fund	$28,243,897	$29,092,756	$25,239,624	$26,338,384	$20,938,602
Full-Time Equivalents (FTEs)	351.00	362.00	379.00	379.00	415.00
Airport Capital Fund					
Revenue	$74,000	$49,895	$106,380	$50,000	$110,000
Transfers-In	$28,243,897	$29,092,756	$25,239,624	$26,338,384	$20,938,602
Requirements	$19,825,197	$7,777,526	$11,527,558	$35,080,015	$26,431,554
Expense Refunds	$140	$32,405	$0	$0	$0
Grants					
Requirements	$583,930	$568,770	$579,500	$569,000	$569,000
Total Budget	$104,213,421	$97,416,000	$109,077,939	$132,130,265	$141,446,454

Aviation
Organization by Program and Activity for 2016

Airport Planning & Development

- Planning, Design and Construction

Business Services

- Airport Property Management
- Parking

Facilities Management, Operations and Airport Security

- Air/Fire Rescue (ARFF)
- Airline Maintenance
- Airport Security
- Airside Maintenance
- Asset Management Services
- Building Maintenance
- Facility Services
- Grounds Maintenance
- Mechanic Shop
- Operations

Support Services

- Departmental Support Services

Transfers and Other Requirements

- Other Requirements
- Transfers

Aviation
Mission and Goals for 2016

Mission

The mission of the Aviation Department is to connect our community to the world with an Austin style experience.

Goals

Provide Customer and Community Value:

- At least 45 percent of passengers ranking overall satisfaction with the Airport "Excellent" in the Airport Service Quality Survey.

Be recognized as a leader in airport Environmental Stewardship:

- Collect 300 tons of recycling materials in the terminal.

Maintain Economic Sustainability:

- Airline Cost per Passenger less than or equal to $9.63.
- Non-Airline Revenue per Passenger greater than or equal to $12.48.

Aviation

Message from the Director

Excellence in customer service—Austin style is the business strategy of Austin-Bergstrom International Airport (ABIA). Together, the Aviation Department, airlines, tenants and travel community continually work to ensure passenger safety and a convenient, friendly travel experience.

In FY 2014-15, ABIA was highly ranked for customer service within the benchmarking panel by Airports Council International's (ACI) 2014 Airport Service Quality (ASQ) passenger survey. In addition, ABIA earned a ranking in the top airports in the benchmarking panel for the eighth consecutive year. This recognition is an indication of ABIA's commitment to customer satisfaction, its strong ties with business partners, and the pride the Department takes in its public service.



ABIA has experienced unprecedented growth. During the first seven months of FY 2014-15, the enplaned passenger traffic increased 7.8% over the prior year. With more than 10 million passengers, ABIA is the second fastest growing U.S. airport by passenger percentage increase. It is anticipated that a conservative growth rate of 4.0% will be sustained in FY 2015-16.

ABIA won top honors in the 4-20 million passenger category and Overall Winner by Routes Americas for its 2014 air service marketing efforts. Airlines nominate and judge airports from North, Central and South America for best overall marketing services to establish new or to expand existing air service routes. ABIA in its 16th year of operation has 13 airlines and 48 non-stop destinations. New nonstop flights to Austin include: Toronto on Air Canada; St. Louis and Orange County on Southwest; Miami on American; Allegiant to Orlando-Sanford and Cincinnati; Branson on Branson Air; Public Charters/Fly Texas to Victoria.

Expanding airport facilities and operations, while embracing the communities' sustainable vision is a priority for ABIA. Two "Silver Certified" United States Green Building Council Leadership in Energy & Environmental Design major airport facilities will be complete in 2015. The facilities will improve the airport customer experience by incorporating natural light and utilizing high efficiency lighting and water fixtures. The Consolidated Rental Car facility will reduce the vehicle miles traveled by rental cars and will eliminate over 400 tons of carbon emissions from our overall carbon footprint. Major construction projects also recycled 8 million pounds of construction and demolition debris. Sustainable growth at the communities' primary airport is exemplified at ABIA.

To ensure a sustainable future, the Aviation Department's strategic focus targets the following areas: customer and community value, operational excellence, environmental stewardship, and economic sustainability. ABIA is committed to developing the airport in a way that meets the needs of the present without compromising the needs of future generations. The Department of Aviation's vision is to be the Airport of choice for Central Texas. To achieve the vision, the focus and execution plan was updated to align goals, objectives and strategies. The Aviation Department continues to seek out creative ways to reduce costs, increase non-airline revenue, and improve the efficiency and effectiveness of its operations.



With a staff that is committed to serving the community, the airport will continue providing excellent customer service, "Austin style".

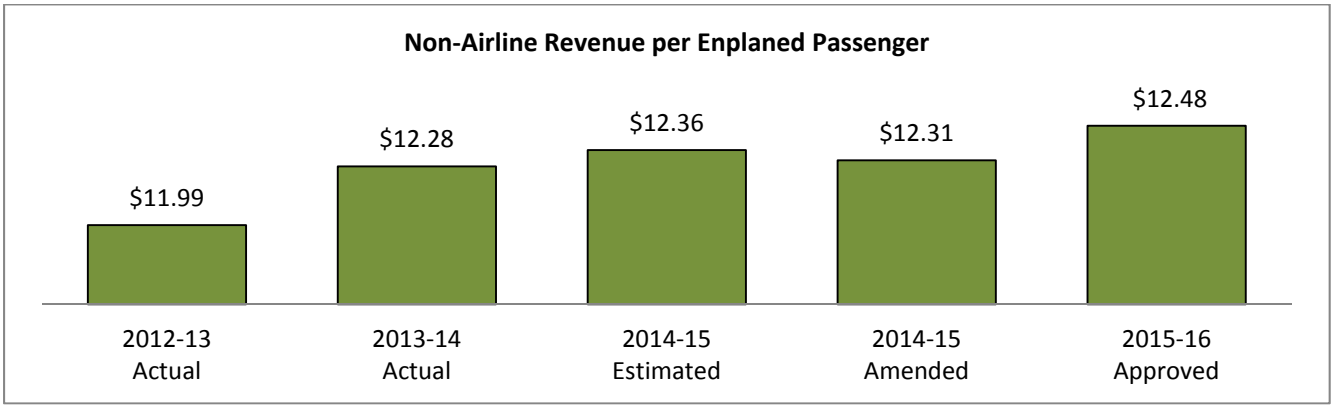
Jim Smith, Executive Director

Budget Highlights

Austin-Bergstrom International Airport operates as an enterprise fund of the City of Austin and is self-sustaining; it does not receive tax revenue, thus functioning without burdening the City budget or tax payer. Austin's airport has operated in this fashion since 1982. Funding to finance operating expenses and development is generated by fees and rent paid by airlines, concessions and passengers; in addition, ABIA receives grants, including federal Airport Improvement Program (AIP) grants. In order to comply with federal regulations and to ensure ABIA is eligible to receive AIP funds, all revenue generated by the Airport is retained by the airport for the capital or operating costs of the airport.

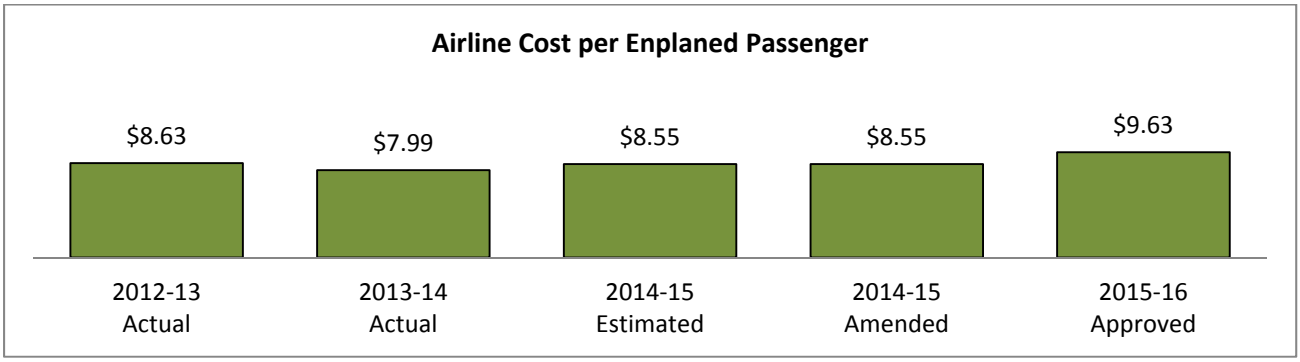
Revenue

In the FY 2015-16 Budget, the Airport Fund receives 44.5% of its total revenue from airlines and 55.5% from non-airline fees, such as parking, concessions, rentals, interest, and other fees. Landing fees and terminal lease revenue are projected to increase 18.9%, while non-airline revenue is expected to increase 7.5%. Passenger traffic is projected to increase by 4.0% in FY 2015-16. Aviation's goal is to generate at least $12.48 of non-airline revenue per enplaned passenger in FY 2015-16.



The airline cost per enplaned passenger is one of the Department of Aviation's key indicators and a key indicator of the airport industry. This measure is a function of airport costs and enplanement trends. The FY 2015-16 Budget includes airline payments of $24.7 million in landing fees and $33.1 million in terminal rent and other fees. The airlines' landing fees are based on the estimated landed weight of commercial and cargo carriers and are set to recover the City's costs for the construction, operation, and maintenance of the airfield. Terminal rents are paid by the airlines and are intended to recover the capital, operating, and maintenance costs associated with the airlines' use of the terminal.

The FY 2015-16 goal for airline cost per enplaned passenger is $9.63, a 12.6% increase over the FY 2014-15 goal of $8.55. The increase is primarily due to increased operating expenses allocated to airline cost centers and debt service costs associated with terminal and airfield improvement projects. Providing quality facilities while controlling costs is critical to maintaining a reasonable cost per enplaned passenger.



Requirements

The ABIA terminal building is nearing its original design capacity of 11 million annual passengers. Recent growth patterns for both passenger and aircraft operations have suggested that the airport will need additional space as soon as 2015 for both passengers utilizing the terminal concourse and aircraft parking at the terminal gates. The Department of Aviation has started the design phase for expansion of the existing Barbara Jordan Terminal. The project will include the addition of seven to eight new gates, new hold room space, concessions space, restroom facilities, and concourse circulation space.

The construction of the Terminal East Infill will be complete during 2015. This project will provide a multi-level addition to the East Terminal, including new checkpoint facilities, expanded Federal Inspection space for the international travel, baggage handling, support facilities, loading dock, and shell space.

The construction of the Consolidated Rental Car Facility (CONRAC) continues to progress on schedule with an anticipated opening in the fall of 2015. This will combine all car rental operations into one area. It also will relocate rental car business from its current location atop the parking garage. That means an additional 900 parking spaces become available for travelers.

There are thirty seven new full-time equivalents (FTEs) and one transfer out to the Law Department, providing a net increase of thirty-six additional FTEs included in the Department of Aviation's FY 2015-16 Budget. Aviation is also transferring four positions between programs within the department.

The Facilities Management, Operations and Airport Security Program is adding twenty-six new positions to the budget to maintain control over the increasing traffic issues at the terminal: one position to manage contract monitoring processes, one position to provide airside activities preventive maintenance during nights and weekends, and eighteen additional FTEs for facilities services, building maintenance and airlines maintenance to support the newly expanded facilities. Airport Operations will be adding three new positions for the Resource Management System (RMS) to track shared use assets and diversion activities. Three new security positions are being added to assist with security services and traffic control in the evening hours. In addition to the new positions, three positions are being transferred in from Support Services to provide a net increase of 29 FTEs in FY 2015-16 in the Facilities Management, Operations, and Airport Security Program.

In the Support Services Program, six new positions are included to assist with the following functions: one position to provide IT support for security data protection and policy, process and procedures enforcement; two positions to support HR with employee relations and Municipal Civil Service rules; two positions to manage long-term capital financing and to improve financial transparency; and one position to increase public information staff flexibility on weekends, holidays and after-hours media coverage as well as expanded marketing and advertising needs. In addition to the new positions, one position is being transferred in from Airport Planning and Development program, three positions are being transferred out to other Airport programs, and one position is being transferred to the Law Department, to provide a net increase of three FTEs.

In the Airport Planning and Development Program, three new positions are added and for the implementation of the numerous airport capital improvements and to ensure environmental compliance. One position was transferred out to Support Services, for a net increase of two FTEs from FY 2014-15.

The Business Services Program is adding two positions to the ground transportation staff to assist with the increase in passengers and during special events. They will also perform security inspections of each commercial vehicle as required by the Department of Homeland Security/Travel & Safety Administration (DHS/TSA).

To ensure adequate funding for debt service coverage, a $5.5 million transfer from the Airport Capital Fund is to be made to the Operating Fund. Debt service requirements total $23.6 million. Projected revenue in excess of requirements, $20.9 million, is to be transferred to the Airport Capital Fund and used for capital improvement projects.

Other Funds

Airport Capital Fund

The Airport Capital Fund was established in September 1989 by an ordinance authorizing the issuance of $30 million of Airport System Prior Lien Revenue Bonds for new airport development. As specified in the ordinance, the Airport Fund is required to transfer the excess of available funds over total requirements, less a reserve for future operating expenses, to the Airport Capital Fund on an annual basis. These funds may be used only for lawful purposes related to the airport system, including expenditures associated with the Airport Capital Improvements Program (CIP).

Total available funds of $21.0 million are projected for FY 2015-16. The major source of available funds is a projected transfer of $20.9 million from the Airport Operating Fund. Interest income of $110,000 is also projected. Additionally, a $5.5 million transfer to the Airport Operating Fund is anticipated to assure adequate funding for debt service coverage. A $20.9 million transfer to the Airport CIP fund is also anticipated.



Consolidated Rental Car Facility (CONRAC), Austin-Bergstrom International Airport

Aviation
Significant Changes

Airport Operating Fund

Revenue Changes	Dollars
Increase in terminal rental and other fees due to higher rental rates and the new Terminal East Infill space.	$6,688,000
Increase in landing fees due to higher operating and debt service costs.	$2,501,000
Increase in parking revenue due to the projected passenger growth of 4.0%.	$1,656,605
Concessions revenue to increase as a result of 4.0% passenger growth projection.	$1,737,814
Other rental and fees revenue increase primarily due to the ground rent related to the new Consolidated Rental Car Facility (CONRAC) and the South Terminal facility.	$1,601,263
Reduced transfer in from the Airport Capital Fund.	($1,619,814)

Expenditure Changes	FTEs	Dollars
Citywide Cost Drivers		
Additional funding to cover the cost of a 3% wage increase in FY 2015-16, to implement a Citywide market study, and to increase City contributions for health insurance by 12%.		$1,390,430
Increase to City Administrative Support.		$718,940
Decrease for Communications Technology Management support.		($135,621)
Increase in accrued payroll		144,701
Increase in the Austin Police Department (APD) and the Air/Fire Rescue (ARFF) reimbursement expenses for costs associated with sworn salary increases.		$365,307
Department Cost Drivers		
Additional funding for parking services due to contractor's cost increases, credit card fees, supplies, maintenance of shuttle buses and the revenue control system.		$577,000
Drainage fee increase due to elimination of commercial discounts.		$400,000
Additional funding for water and gas utilities.		$230,000

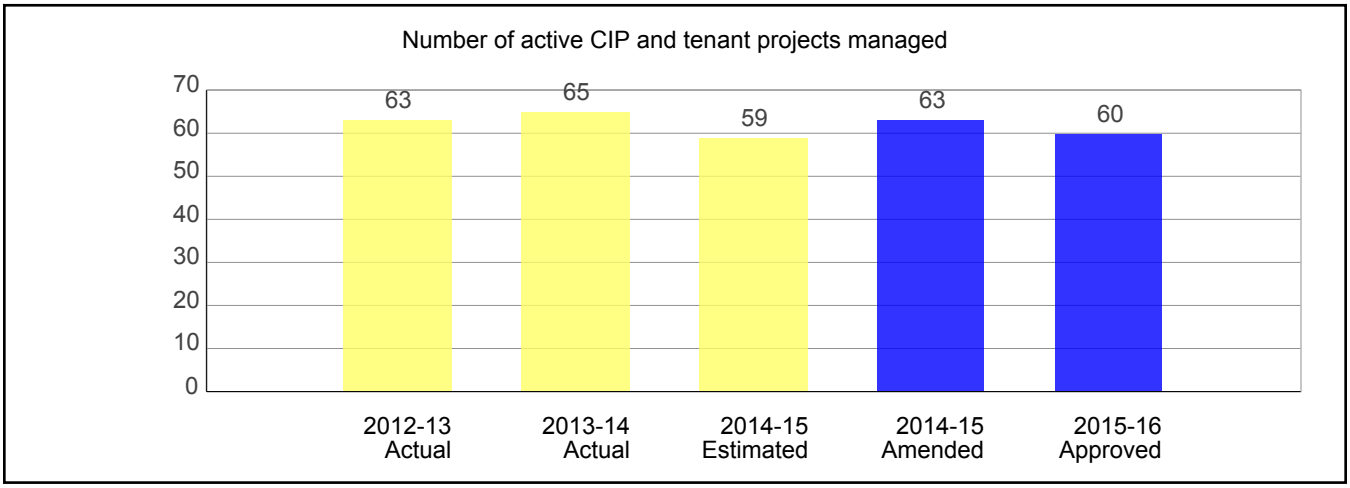
Expenditure Changes	FTEs	Dollars
Additional funding for maintenance of bridges and carousels.		$268,210
Additional funding for consulting services related to air service development and financial issues.		$133,000
Additional funding for Information Technology activities related to maintenance of computer software and hardware, small tools and other minor equipment hardware.		$666,260
Increase funding for temporary employees to assist in several areas including support services areas and facility services.		$533,721
Advertising and publication costs for marketing new air service.		$125,000
Additional funding for a new landing management subscription.		$181,000
Increase in vacancy savings to align with historical trends.		($317,043)
An Attorney Senior position is being transferred out to the Law Department	(1.00)	($113,482)
Increase in the operating reserve transfer.		$656,051
Funding is included for logistics management services for airport tenants.		$960,000
Increase in total debt service primarily due to the anticipated 2016 revenue bonds.		$7,028,829
Decrease in contribution to the Airport Capital Fund, which reflects the excess of available funds over total requirements.		($5,399,782)
New Investments		
An increase in costs for garbage service and cleaning supplies for the Terminal East Infill.		$684,000
Facility Services is adding two Building and Grounds Supervisors and eight Building and Grounds Assistants to support the new Terminal East Infill.	10.00	$568,960
Airport Planning and Development is adding three new positions for capital projects and environmental compliance.	3.00	$312,272
Increase of two positions for traffic management and security to provide Ground Transportation support partially associated with the new CONRAC facility.	2.00	$119,948
Three new positions added to manage the Resource Management System (RMS) for the shared use and diversion activities.	3.00	$255,139

Expenditure Changes	FTEs	Dollars
One new position is being added to assist with the department's contract monitoring process.	1.00	$85,169
One new position is being added to perform airside preventive maintenance activities during weekends and nights.	1.00	$67,162
The Airport Security Program is adding one position to perform security data protection and enforcing security policies.	1.00	$134,198
Increase by adding one position to assist with media coverage, marketing and advertising functions.	1.00	$102,993
Two new positions added to manage the long-term capital financing and to improve financial transparency .	2.00	$224,281
Support Services is is adding two new positions for employee relations, hiring and Municipal Civil Service.	2.00	$148,723
Eight new positions for the Building Maintenance Program added to perform a variety of maintenance activities for the Rental Car facility, the Terminal East Infill and the Terminal expansion.	8.00	$640,371
Three new Security and Grounds Transport Controllers are being added to perform security and ID duties and for traffic control in the evening hours.	3.00	$205,718

Aviation
Budget Detail by Activity

Program: Airport Planning & Development
Activity: Planning, Design and Construction

The purpose of the Planning, Design and Construction activity is to design and construct facilities for users of the airport to ensure a safe and secure environment.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Airport Operating Fund	2,045,517	2,154,024	2,566,187	2,835,659	3,113,986
Total Requirements	**$2,045,517**	**$2,154,024**	**$2,566,187**	**$2,835,659**	**$3,113,986**
Full-Time Equivalents					
Airport Operating Fund Civilian	16.00	17.00	23.00	23.00	25.00
Total FTEs	**16.00**	**17.00**	**23.00**	**23.00**	**25.00**
Performance Measures					
Number of active CIP and tenant projects managed	63	65	59	63	60
Number of tons of Terminal solid waste recycled	289	313	315	300	320

Services

Managing CIP/Tenant projects; monitoring contracts for CIP Projects; compliance with FAA regulation (grants program); monitoring noise program and complaints; monitoring environmental activities and reports; supporting city sustainability goals; planning for future needs; maintaining accurate facility plans and records.

Contact

Shane Harbinson, Assistant Director, 512-530-6652

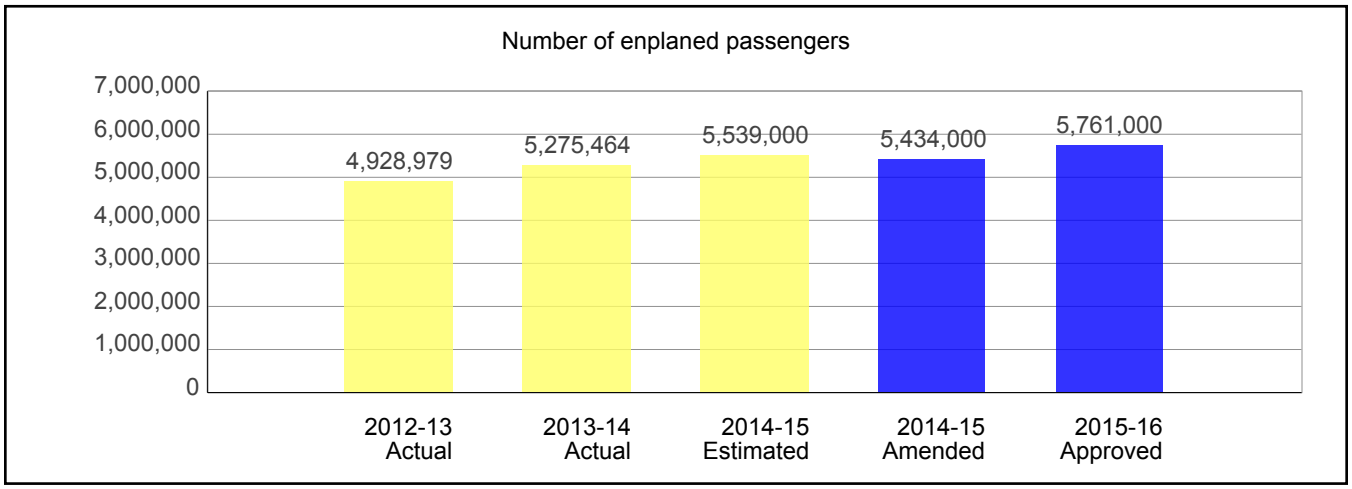
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Aviation
Budget Detail by Activity

Program: Business Services

Activity: Airport Property Management

The purpose of the Airport Property Management activity is to negotiate leases and agreements for the Department of Aviation that maximize the airport's concession revenue.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Airport Operating Fund	511,105	643,835	987,134	1,126,008	1,975,174
Total Requirements	**$511,105**	**$643,835**	**$987,134**	**$1,126,008**	**$1,975,174**
Full-Time Equivalents					
Airport Operating Fund Civilian	4.00	6.00	6.00	6.00	6.00
Total FTEs	**4.00**	**6.00**	**6.00**	**6.00**	**6.00**
Performance Measures					
Number of deplaned passengers	4,928,279	5,244,569	5,507,000	5,434,000	5,727,000
Number of enplaned passengers	4,928,979	5,275,464	5,539,000	5,434,000	5,761,000
Non-Airline revenue per enplaned passenger	**11.99**	**12.28**	**12.36**	**12.31**	**12.48**

Services

Lease contract compliance; long- and short-term leases and agreements; monitoring concessions program; developing facilities; concession contract administration.

Contact

Stephanie Tucker, Administration & Business Development Manager, 512-530-7507

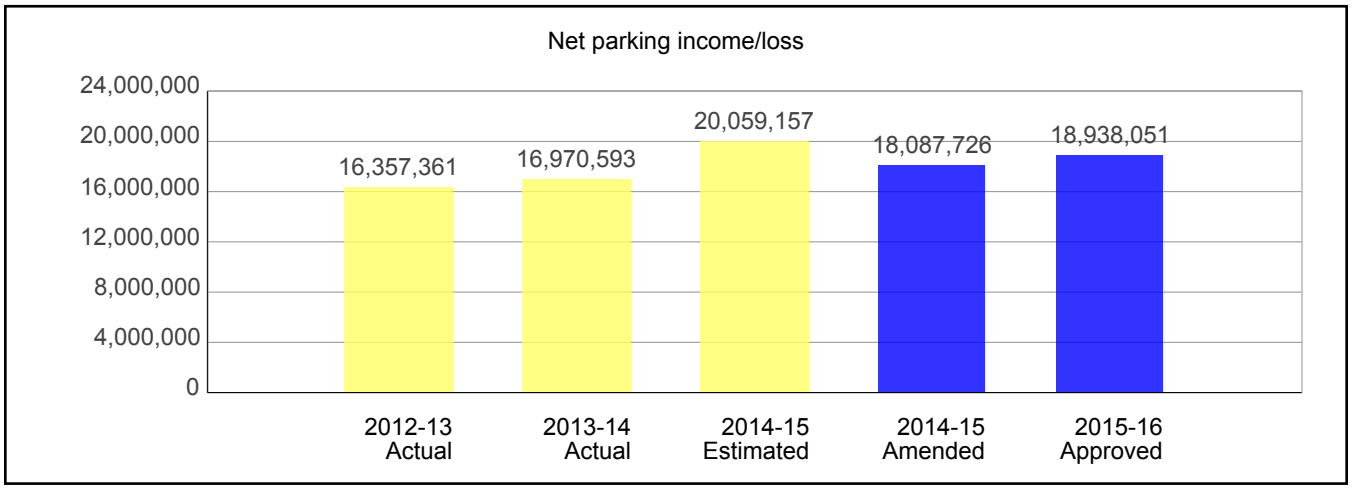
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Aviation
Budget Detail by Activity

Program: Business Services

Activity: Parking

The purpose of the Parking activity is to provide quality parking services to the traveling public and airport tenants, thus maximizing airport parking revenue.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Airport Operating Fund	9,156,453	9,569,559	10,376,346	10,257,385	10,918,673
Expense Refunds	0	100	0	0	0
Total Requirements	**$9,156,453**	**$9,569,659**	**$10,376,346**	**$10,257,385**	**$10,918,673**
Full-Time Equivalents					
Airport Operating Fund					
Civilian	13.00	14.00	14.00	14.00	16.00
Total FTEs	**13.00**	**14.00**	**14.00**	**14.00**	**16.00**
Performance Measures					
Net parking income/loss	16,357,361	16,970,593	20,059,157	18,087,726	18,938,051
Parking revenue per enplaned passenger	6.52	6.39	6.31	6.39	6.31

Services

Providing customer service to the traveling public and tenants; contract administration; monitoring and compliance; monitoring and maintaining computerized revenue control for reporting parking revenue; monitoring and inspection of public parking facilities; planning and implementing service enhancement products; airfield passenger transport; revenue control for ground transportation service; coordinate marketing and advertisement efforts.

Contact

Jerry Dinse, Parking Services Administrator, 512-530-6344

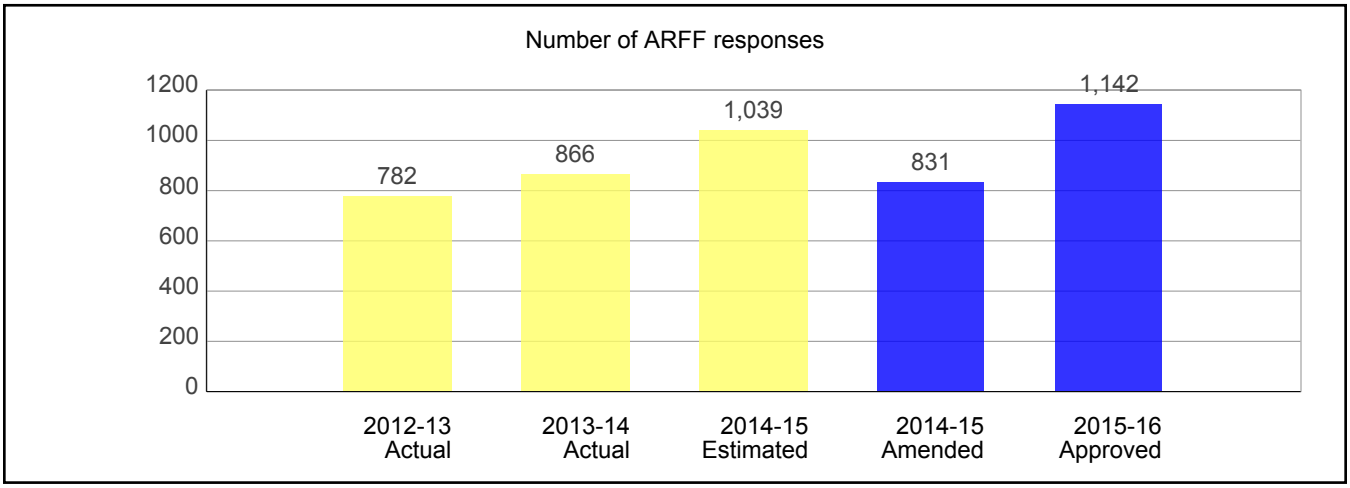
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Aviation
Budget Detail by Activity

Program: Facilities Management, Operations and Airport Security

Activity: Air/Fire Rescue (ARFF)

The purpose of the Air/Fire Rescue activity is to provide firefighting rescue operations and fire prevention services to air travelers and clients of the aviation industry so they can be provided with acceptable emergency responses.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Airport Operating Fund	5,191,211	4,846,183	5,236,180	5,287,347	5,543,952
Total Requirements	**$5,191,211**	**$4,846,183**	**$5,236,180**	**$5,287,347**	**$5,543,952**
Performance Measures					
ARFF Costs per Operation	29.29	27.04	28.72	29.21	29.24
Number of ARFF responses	782	866	1,039	831	1,142

Services

Emergency assistance; inspection of fuel farms and fuel trucks; safety equipment; compliance with the Texas State Commission on Fire Protection certification; compliance with the FAA standards on safety, equipment and training; medical first responder; inspection of commercial sites.

Contact

Travis Walden, Battalion Chief, 512-530-2733

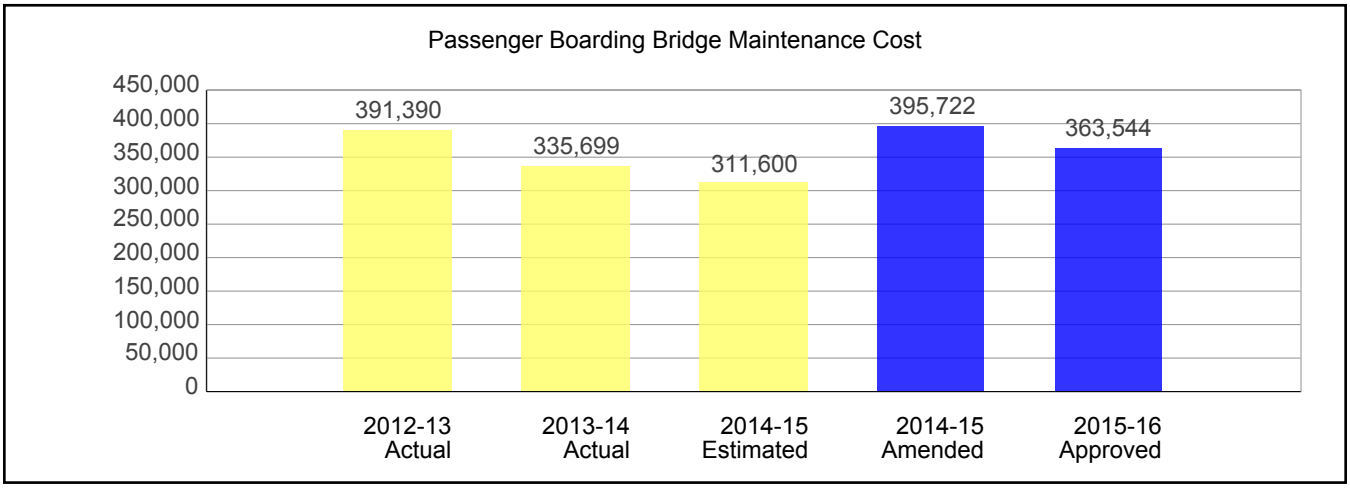
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Aviation
Budget Detail by Activity

Program: Facilities Management, Operations and Airport Security

Activity: Airline Maintenance

The purpose of the Airline Maintenance activity is to provide maintenance services for airline tenant users to ensure a secure and safe environment.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Airport Operating Fund	2,263,767	2,285,095	2,618,828	2,838,202	3,465,549
Total Requirements	**$2,263,767**	**$2,285,095**	**$2,618,828**	**$2,838,202**	**$3,465,549**
Full-Time Equivalents					
Airport Operating Fund Civilian	19.00	19.00	21.00	21.00	23.00
Total FTEs	**19.00**	**19.00**	**21.00**	**21.00**	**23.00**
Performance Measures					
Passenger Boarding Bridge Maintenance Cost	391,390	335,699	311,600	395,722	363,544
Percentage of up-time for the baggage handling system (BHS)	New Meas	New Meas	97	90	97

Services

Maintaining all airline loading bridges, ground power units, pre-conditioned air, in-line baggage handling system and airline carousels; maintaining Jet-Lifts; responding to baggage alarms and jams; providing support services to TSA and contractors.

Contact

Mike Robinson, Division Manager, 512-530-7504

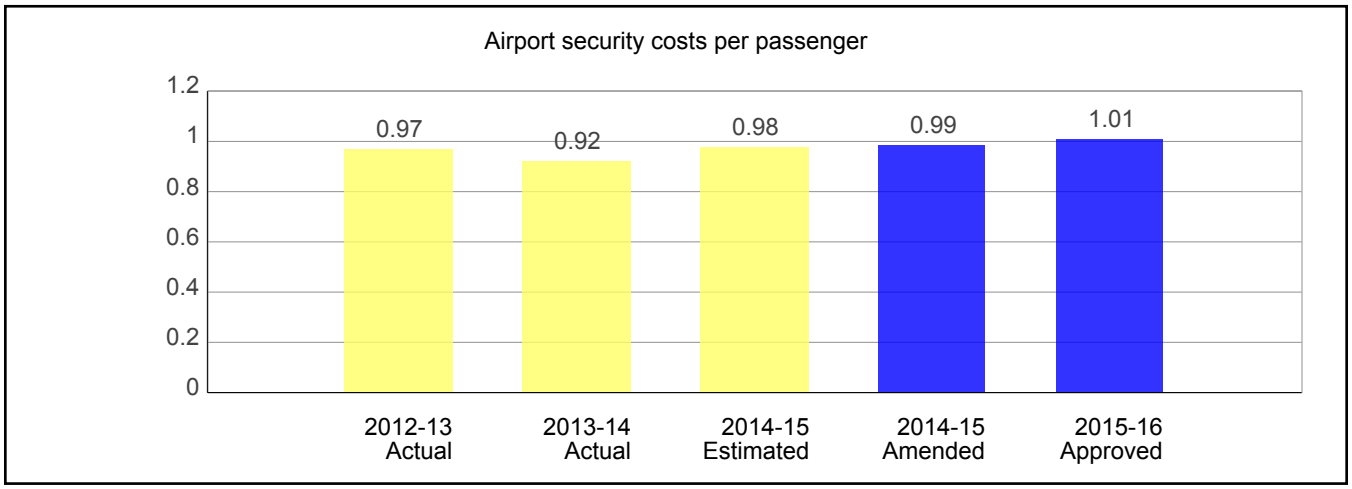
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Aviation
Budget Detail by Activity

Program: Facilities Management, Operations and Airport Security

Activity: Airport Security

The purpose of the Airport Security activity is to provide a security program that meets or exceeds the requirements set out in 49 CFR 1542 (Airport Security) for users of the airport.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Airport Operating Fund	9,517,481	9,652,779	10,779,206	10,807,889	11,579,462
Grants	583,930	568,770	579,500	569,000	569,000
Total Requirements	**$10,101,411**	**$10,221,549**	**$11,358,706**	**$11,376,889**	**$12,148,462**
Full-Time Equivalents					
Airport Operating Fund					
Civilian	55.00	55.00	58.00	58.00	63.00
Total FTEs	**55.00**	**55.00**	**58.00**	**58.00**	**63.00**
Performance Measures					
Airport security costs per passenger	0.97	0.92	0.98	0.99	1.01
Security Violations Issued	49	44	50	50	55

Services

Emergency assistance and first response, traffic control, ground transportation, and enforcement and compliance with TSA regulations; management of the Airport Security Program; regulations of federal, state and local laws; antiterrorism/anti-hijacking programs and education.

Contact

Denise Hatch, Airport Security Manager, 512-530-2685

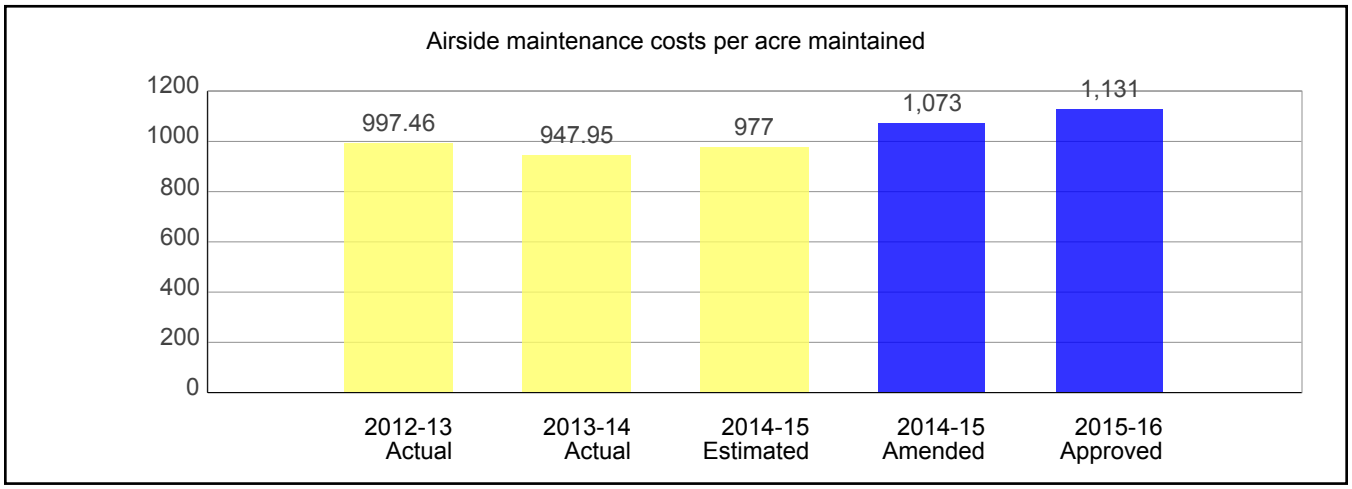
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Aviation
Budget Detail by Activity

Program: Facilities Management, Operations and Airport Security

Activity: Airside Maintenance

The purpose of the Airside Maintenance activity is to maintain the airfield areas for the airport users to ensure a clean and safe environment.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Airport Operating Fund	1,695,690	1,611,510	1,660,907	1,823,682	1,923,214
Expense Refunds	0	29,976	0	0	0
Total Requirements	**$1,695,690**	**$1,641,486**	**$1,660,907**	**$1,823,682**	**$1,923,214**
Full-Time Equivalents					
Airport Operating Fund					
Civilian	16.00	16.40	16.40	16.40	17.40
Total FTEs	**16.00**	**16.40**	**16.40**	**16.40**	**17.40**
Performance Measures					
Airside maintenance costs per acre maintained	997.46	947.95	977	1,072.75	1,131.3
Number of incidents of noncompliance with FAA Part 139 during federal inspections	0	0	0	0	0

Services

Pavement repair; mowing; snow and ice removal; fence repairs; FAA compliance-Part 139 (Airport Safety); management of airside maintenance contracts; landscaping; cleaning; pavement striping; tree trimming.

Contact

Chris Carter, Division Manager, 512-530-6352

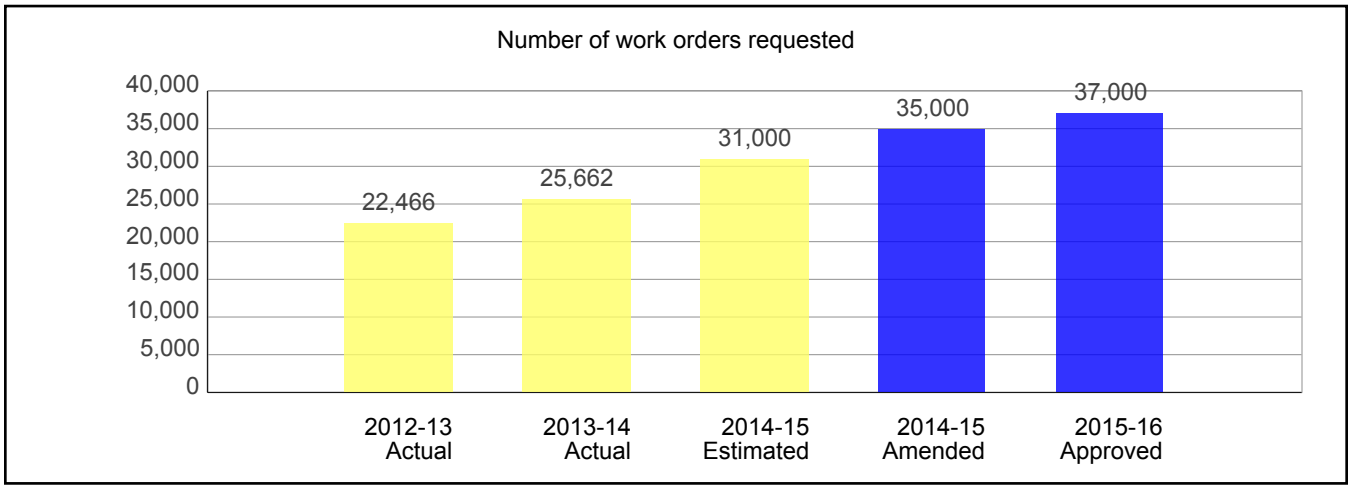
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Aviation
Budget Detail by Activity

Program: Facilities Management, Operations and Airport Security

Activity: Asset Management Services

The purpose of the Asset Management Services activity is to provide planning and scheduling, resource management, and other support services to airport facilities, maintenance, operations, security and other activities, so they can maximize the availability of airport equipment, systems, and services for airport tenants and customers.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Airport Operating Fund	1,419,304	1,562,768	1,449,492	1,481,649	1,582,376
Total Requirements	**$1,419,304**	**$1,562,768**	**$1,449,492**	**$1,481,649**	**$1,582,376**
Full-Time Equivalents					
Airport Operating Fund					
Civilian	15.00	16.00	13.00	13.00	14.00
Total FTEs	**15.00**	**16.00**	**13.00**	**13.00**	**14.00**
Performance Measures					
Number of work orders requested	22,466	25,662	31,000	35,000	37,000
Preventative maintenance costs compared to total maintenance costs	New Meas	New Meas	66	66	68

Services

Providing maintenance activity planning and scheduling, project coordination, resource planning, purchasing, materials management, and other support activities to other airport business units; maintaining the data integrity of the airport's computerized enterprise asset management system; managing the Department's central warehouse.

Contact

Valerie Slaughter, Asset Management/Business Operations Manager, 512-530-6327

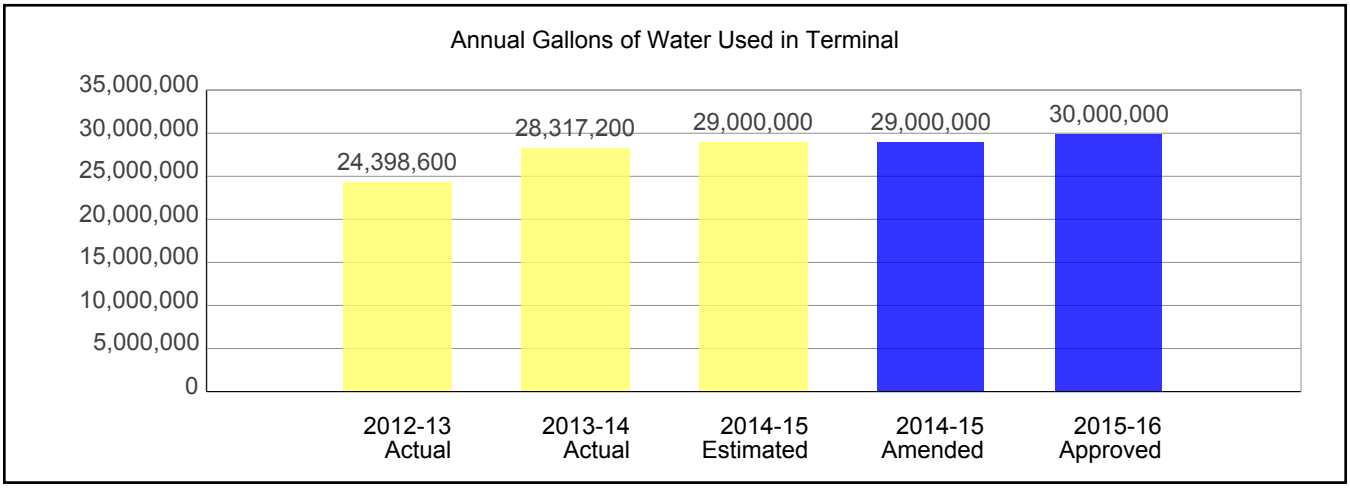
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Aviation
Budget Detail by Activity

Program: Facilities Management, Operations and Airport Security

Activity: Building Maintenance

The purpose of the Building Maintenance activity is to provide maintenance services for users of the airport so they will be in a safe environment.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Airport Operating Fund	9,551,213	10,368,286	11,141,185	11,197,233	12,715,396
Total Requirements	**$9,551,213**	**$10,368,286**	**$11,141,185**	**$11,197,233**	**$12,715,396**
Full-Time Equivalents					
Airport Operating Fund Civilian	36.00	37.00	37.00	37.00	43.00
Total FTEs	**36.00**	**37.00**	**37.00**	**37.00**	**43.00**
Performance Measures					
Annual Gallons of Water Used in Terminal	24,398,600	28,317,200	29,000,000	29,000,000	30,000,000
Annual Kilowatts used in Terminal	22,938,131	23,016,242	24,000,000	25,000,000	25,300,000
Building maintenance costs per passenger	New Meas	New Meas	1.01	1.03	1.11

Services

Maintaining airport terminal building systems which include plumbing, electrical, fire protection and suppression; maintaining airport terminal HVAC, elevator/escalator systems and all utilities.

Contact

Mike Robinson, Division Manager, 512-530-7504

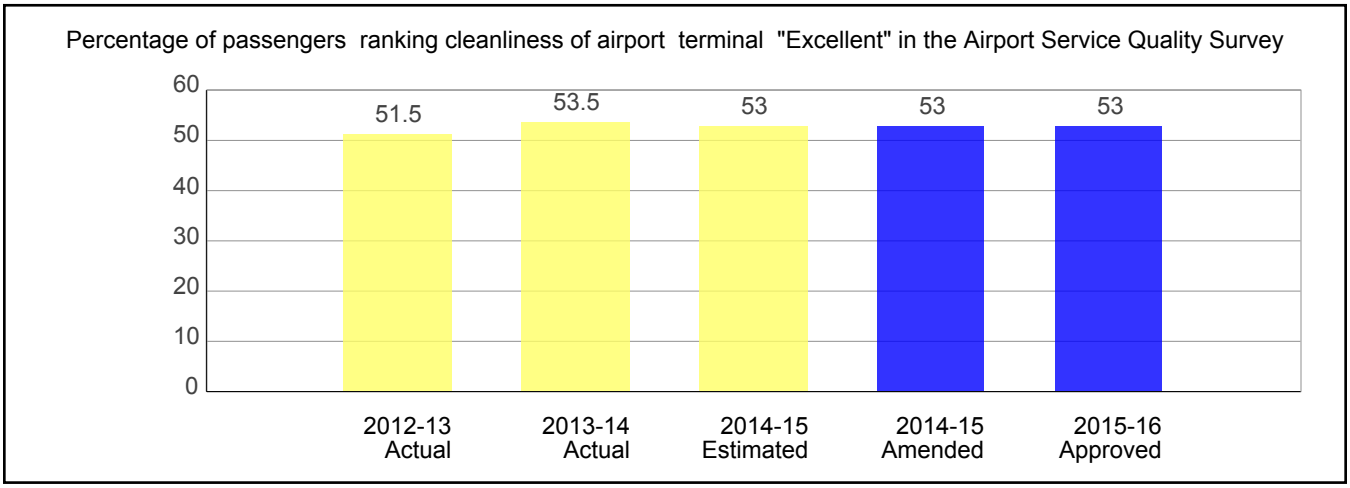
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Aviation
Budget Detail by Activity

Program: Facilities Management, Operations and Airport Security

Activity: Facility Services

The purpose of the Facility Services activity is to provide custodial services to maintain the airport facilities for the traveling public and airport tenants so that they will have a clean and safe environment.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Airport Operating Fund	5,816,866	5,988,374	6,771,024	6,686,866	8,184,892
Total Requirements	**$5,816,866**	**$5,988,374**	**$6,771,024**	**$6,686,866**	**$8,184,892**
Full-Time Equivalents					
Airport Operating Fund Civilian	79.00	81.00	81.00	81.00	91.00
Total FTEs	**79.00**	**81.00**	**81.00**	**81.00**	**91.00**
Performance Measures					
Facilities service costs per passenger	New Meas	New Meas	0.61	0.62	0.71
Percentage of passengers ranking cleanliness of airport terminal "Excellent" in the Airport Service Quality Survey	51.5	53.5	53	53	53

Services

Cleaning and maintenance of the terminal building; cleaning and maintaining office buildings and designated parts of parking garage; cleaning supplies and custodial equipment; managing waste disposal and recycling program.

Contact

Karen Devane, Division Manager, 512-530-6338

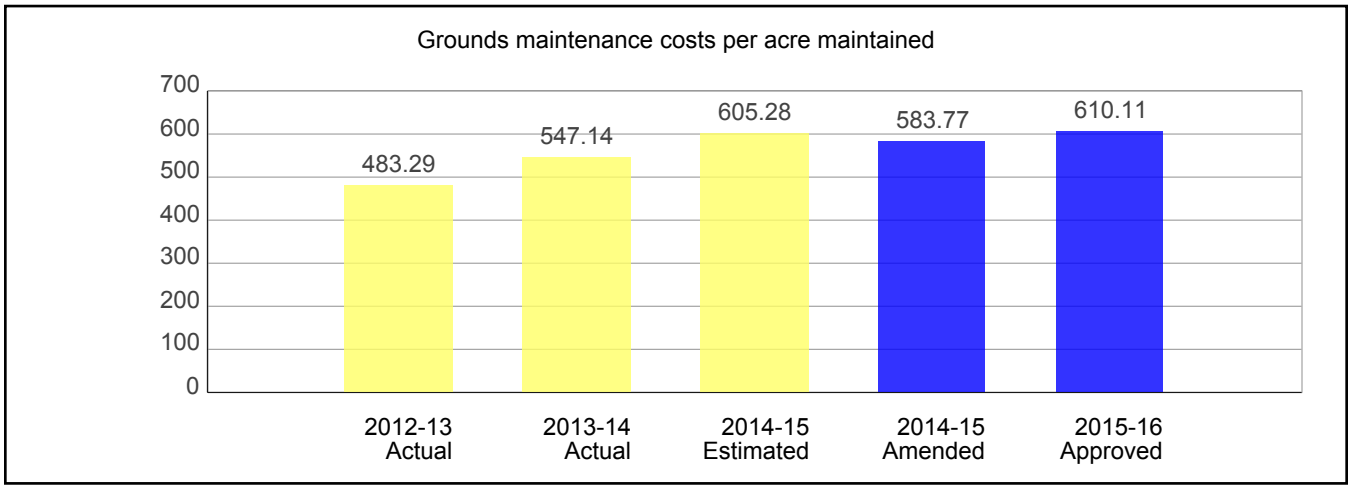
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Aviation
Budget Detail by Activity

Program: Facilities Management, Operations and Airport Security

Activity: Grounds Maintenance

The purpose of the Grounds Maintenance activity is to maintain rights-of-way, water features and the landscape in accordance with generally accepted forestry, landscaping and environmental standards for the safety and enjoyment of airport users.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Airport Operating Fund	1,208,220	1,367,848	1,513,203	1,459,429	1,525,286
Total Requirements	**$1,208,220**	**$1,367,848**	**$1,513,203**	**$1,459,429**	**$1,525,286**
Full-Time Equivalents					
Airport Operating Fund					
Civilian	17.50	17.40	17.40	17.40	17.40
Total FTEs	**17.50**	**17.40**	**17.40**	**17.40**	**17.40**
Performance Measures					
Grounds maintenance costs per acre maintained	483.29	547.14	605.28	583.77	610.11
Number of gallons of reclaimed water used	New Meas	New Meas	18,000,000	13,000,000	19,000,000

Services

Mowing and trimming lawns, trees, shrubs, ornamental plants and beds; maintaining water features and stormwater quality ponds, street and parking lot pavement, walkways, roadway and other surface painted markings; debris removal; maintaining landscape irrigation system; wildlife mitigation; fence installation and maintenance; plant/weed control.

Contact

Chris Carter, Division Manager, 512-530-6352

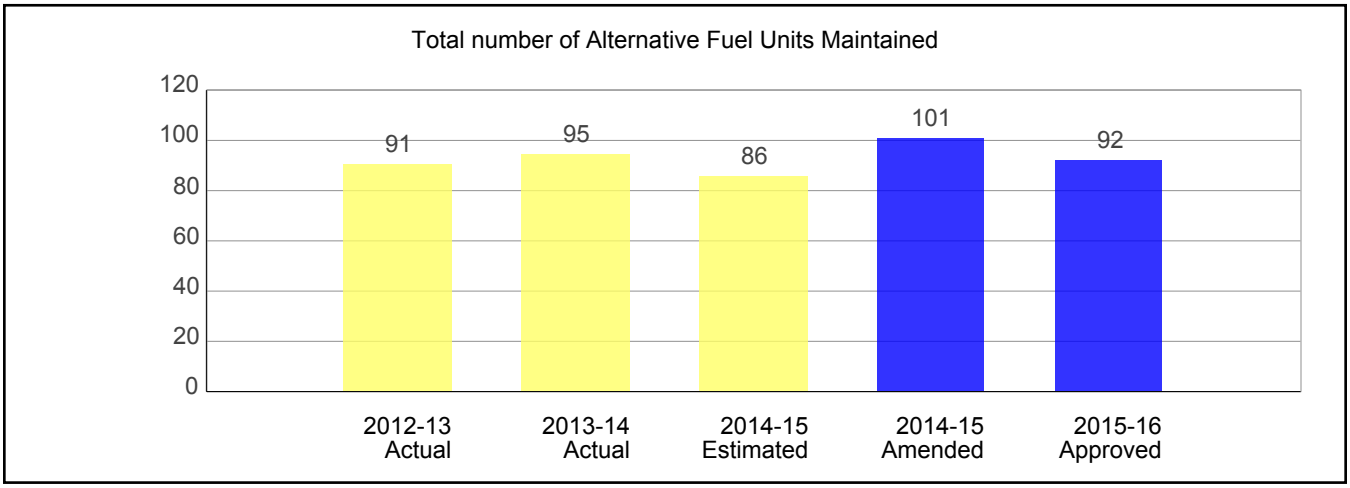
Bold Measure = Key Indicator

Aviation
Budget Detail by Activity

Program: Facilities Management, Operations and Airport Security

Activity: Mechanic Shop

The purpose of the Mechanic Shop activity is to provide equipment and support to all divisions within the Department of Aviation to ensure the safe and efficient operations at the airport.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Airport Operating Fund	914,629	964,786	927,519	1,054,603	1,086,163
Expense Refunds	0	2,295	0	0	0
Total Requirements	**$914,629**	**$967,081**	**$927,519**	**$1,054,603**	**$1,086,163**
Full-Time Equivalents					
Airport Operating Fund					
Civilian	4.50	4.20	5.20	5.20	5.20
Total FTEs	**4.50**	**4.20**	**5.20**	**5.20**	**5.20**
Performance Measures					
Preventative maintenance performed on fleet vehicles	New Meas	New Meas	200	200	300
Total number of Alternative Fuel Units Maintained	91	95	86	101	92

Services

Vehicle/equipment maintenance; FAA Part 139 compliance; CFR Part 1542 (airport security) compliance; vehicle operational and safety inspections.; preventive maintenance checks and services

Contact

Chris Carter, Division Manager, 512-530-6352

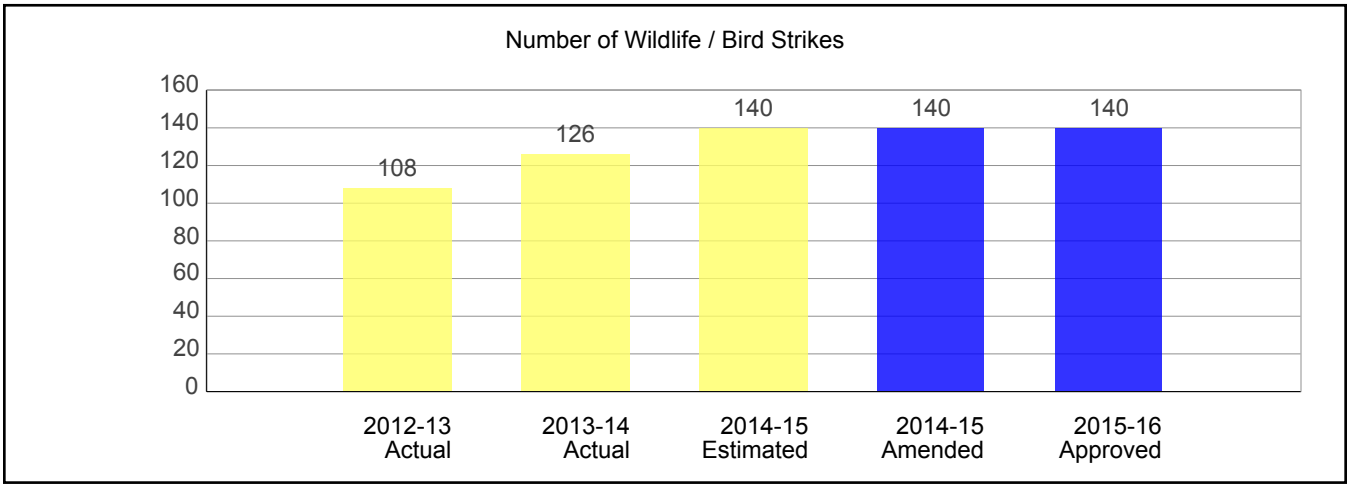
Bold Measure = Key Indicator

Aviation
Budget Detail by Activity

Program: Facilities Management, Operations and Airport Security

Activity: Operations

The purpose of the Operations activity is to ensure that Federal Aviation Regulation Part 139 (Airport Certification) requirements are met or exceeded.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Airport Operating Fund	1,207,386	1,113,877	1,261,865	1,325,365	1,745,460
Total Requirements	**$1,207,386**	**$1,113,877**	**$1,261,865**	**$1,325,365**	**$1,745,460**
Full-Time Equivalents					
Airport Operating Fund Civilian	14.00	12.00	13.00	13.00	17.00
Total FTEs	**14.00**	**12.00**	**13.00**	**13.00**	**17.00**
Performance Measures					
Number of Part 139 findings during the daily inspections	676	669	630	624	630
Number of Wildlife / Bird Strikes	108	126	140	140	140

Services

Managing ramp operations; compliance with local, state, and federal rules and regulations; responding to all incidents and emergencies; providing liaisons between DOA and all agencies dealing with the AOA; coordinating all construction activities; technical support; leadership and guidance in safety by the safety committee; driving safety training; monitoring and inspecting public parking facilities; providing customer service to tenants and traveling public; monitoring services delivered by terminal concessionaires; inspecting displays and advertisements.

Contact

Scott Madole, Airport Operations Manager, 512-530-5535

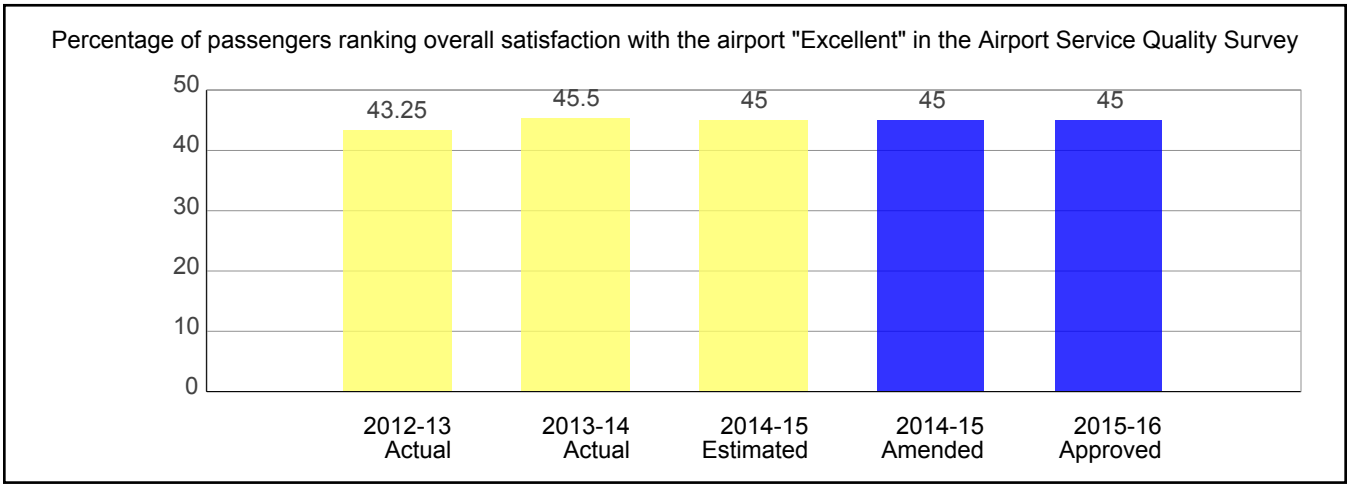
Bold Measure = Key Indicator

Aviation
Budget Detail by Activity

Program: Support Services

Activity: Departmental Support Services

The purpose of the Departmental Support Services activity is to provide administrative, managerial, and financial support to the department to operate in the most effective and efficient manner.



	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Airport Operating Fund	10,260,569	11,340,054	14,838,030	15,179,777	17,604,545
Expense Refunds	140	35	0	0	0
Total Requirements	**$10,260,709**	**$11,340,089**	**$14,838,030**	**$15,179,777**	**$17,604,545**
Full-Time Equivalents					
Airport Operating Fund					
Civilian	62.00	67.00	74.00	74.00	77.00
Total FTEs	**62.00**	**67.00**	**74.00**	**74.00**	**77.00**
Performance Measures					
Employee Turnover Rate	8.86	9.44	9.44	9.47	9.44
Number of people responded to (Visitors Center)	99,216	106,526	120,249	120,249	122,000
Sick leave hours used per 1,000 hours	25.24	26.76	26.78	29.84	27
Total Passenger Flights	100,368	104,103	109,360	109,360	111,547
Airline cost per enplaned passenger	**8.63**	**7.99**	**8.55**	**8.55**	**9.63**
Lost Time Injury Rate Per the Equivalent of 100 Employees	**0.95**	**0.31**	**0.66**	**1**	**0.85**
Percentage of passengers ranking overall satisfaction with the airport "Excellent" in the Airport Service Quality Survey	**43.25**	**45.5**	**45**	**45**	**45**

Services

Executive Director, Financial Monitoring, Budgeting, Accounting, Human Resources, Accounts Payable/Receivable, Information Technology Support, Public Information, Shared Telephone Services, Grant Administration, Safety, Customer Service, Inventory Control, Audit/Internal Review, Risk Management, Marketing, Legal, Training, Administration, Strategy Planning and Performance Measurement.

Contact

Jim Smith, Executive Director, 512-530-7518

Bold Measure = Key Indicator

Aviation
Budget Detail by Activity

Program:Transfers and Other Requirements

Activity: All Activities

The purpose of the Transfers and Other Requirements program is to account for transfers and other departmental requirements at the fund or agency level.

Graph Not Applicable

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Airport Capital Fund	19,825,197	7,777,526	11,527,558	35,080,015	26,431,554
Airport Operating Fund	51,288,640	54,661,076	50,083,399	49,458,540	52,420,374
Total Requirements	**$71,113,837**	**$62,438,602**	**$61,610,957**	**$84,538,555**	**$78,851,928**

Services

Citywide administrative and technology support; Workers' compensation; Liability reserve; Airport Operating reserve; Accrued payroll; General Obligation debt; Airport Revenue Bond debt; Airport Variable Rate Notes debt; and Airport Capital Fund

Contact

Dave Arthur, Finance Assistant Director, 512-530-6688

Aviation: 2015-16

Airport Operating Fund	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Airport Planning & Development	**$2,045,517**	**$2,154,024**	**$2,566,187**	**$2,835,659**	**$3,113,986**
Planning, Design and Construction	2,045,517	2,154,024	2,566,187	2,835,659	3,113,986
Business Services	**$9,667,558**	**$10,213,394**	**$11,363,480**	**$11,383,393**	**$12,893,847**
Airport Property Management	511,105	643,835	987,134	1,126,008	1,975,174
Parking	9,156,453	9,569,559	10,376,346	10,257,385	10,918,673
Facilities Management, Operations and Airport Security	**$38,785,767**	**$39,761,506**	**$43,359,409**	**$43,962,265**	**$49,351,750**
Air/Fire Rescue (ARFF)	5,191,211	4,846,183	5,236,180	5,287,347	5,543,952
Airline Maintenance	2,263,767	2,285,095	2,618,828	2,838,202	3,465,549
Airport Security	9,517,481	9,652,779	10,779,206	10,807,889	11,579,462
Airside Maintenance	1,695,690	1,611,510	1,660,907	1,823,682	1,923,214
Asset Management Services	1,419,304	1,562,768	1,449,492	1,481,649	1,582,376
Building Maintenance	9,551,213	10,368,286	11,141,185	11,197,233	12,715,396
Facility Services	5,816,866	5,988,374	6,771,024	6,686,866	8,184,892
Grounds Maintenance	1,208,220	1,367,848	1,513,203	1,459,429	1,525,286
Mechanic Shop	914,629	964,786	927,519	1,054,603	1,086,163
Operations	1,207,386	1,113,877	1,261,865	1,325,365	1,745,460
Support Services	**$10,260,569**	**$11,340,054**	**$14,838,030**	**$15,179,777**	**$17,604,545**
Departmental Support Services	10,260,569	11,340,054	14,838,030	15,179,777	17,604,545
Transfers and Other Requirements	**$51,288,640**	**$54,661,076**	**$50,083,399**	**$49,458,540**	**$52,420,374**
Other Requirements	95,410	83,647	98,194	98,113	272,000
Transfers	51,193,230	54,577,429	49,985,205	49,360,427	52,148,374
Total	**$112,048,051**	**$118,130,055**	**$122,210,505**	**$122,819,634**	**$135,384,502**

Full-Time Equivalents (FTEs)

Airport Planning & Development	**16.00**	**17.00**	**23.00**	**23.00**	**25.00**
Planning, Design and Construction	16.00	17.00	23.00	23.00	25.00
Business Services	**17.00**	**20.00**	**20.00**	**20.00**	**22.00**
Airport Property Management	4.00	6.00	6.00	6.00	6.00
Parking	13.00	14.00	14.00	14.00	16.00
Facilities Management, Operations and Airport Security	**256.00**	**258.00**	**262.00**	**262.00**	**291.00**
Airline Maintenance	19.00	19.00	21.00	21.00	23.00
Airport Security	55.00	55.00	58.00	58.00	63.00
Airside Maintenance	16.00	16.40	16.40	16.40	17.40
Asset Management Services	15.00	16.00	13.00	13.00	14.00
Building Maintenance	36.00	37.00	37.00	37.00	43.00
Facility Services	79.00	81.00	81.00	81.00	91.00
Grounds Maintenance	17.50	17.40	17.40	17.40	17.40
Mechanic Shop	4.50	4.20	5.20	5.20	5.20
Operations	14.00	12.00	13.00	13.00	17.00
Support Services	**62.00**	**67.00**	**74.00**	**74.00**	**77.00**
Departmental Support Services	62.00	67.00	74.00	74.00	77.00
Total	**351.00**	**362.00**	**379.00**	**379.00**	**415.00**

Aviation: 2015-16

Airport Capital Fund	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Transfers and Other Requirements	**$19,825,197**	**$7,777,526**	**$11,527,558**	**$35,080,015**	**$26,431,554**
Transfers	19,825,197	7,777,526	11,527,558	35,080,015	26,431,554
Total	**$19,825,197**	**$7,777,526**	**$11,527,558**	**$35,080,015**	**$26,431,554**

Aviation: 2015-16

Grants

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Facilities Management, Operations and Airport Security	**$583,930**	**$568,770**	**$579,500**	**$569,000**	**$569,000**
Airport Security	583,930	568,770	579,500	569,000	569,000
Total	**$583,930**	**$568,770**	**$579,500**	**$569,000**	**$569,000**

Aviation: 2015-16

Expense Refunds

	2012-13 Actual	2013-14 Actual	2014-15 Estimated	2014-15 Amended	2015-16 Approved
Requirements					
Business Services	**$0**	**$100**	**$0**	**$0**	**$0**
Parking	0	100	0	0	0
Facilities Management, Operations and Airport Security	**$0**	**$32,271**	**$0**	**$0**	**$0**
Airside Maintenance	0	29,976	0	0	0
Mechanic Shop	0	2,295	0	0	0
Support Services	**$140**	**$35**	**$0**	**$0**	**$0**
Departmental Support Services	140	35	0	0	0
Total	**$140**	**$32,405**	**$0**	**$0**	**$0**


CITY OF AUSTIN
FOUNDED 1839



City of Austin
2015-2016
Approved
Budget

Volume I

Financial Summaries

FY 2015-16 PERSONNEL SUMMARY

in Full-Time Equivalents (FTEs)

	2012-13 ACTUAL BUDGET	2013-14 ACTUAL BUDGET	2014-15 AMENDED BUDGET	TRANSFERRED IN	TRANSFERRED OUT	POSITIONS ELIMINATED	POSITIONS NEW	TOTAL DEPT. CHANGE	2015-16 PROPOSED BUDGET	COUNCIL ACTION NEW POSITIONS	COUNCIL ACTION ELIMINATED POSITIONS	2015-16 APPROVED BUDGET
GENERAL FUND												
Animal Services	94.50	95.50	98.50	0.00	0.00	0.00	8.00	8.00	106.50	0.00	0.00	106.50
Development Services	0.00	0.00	0.00	298.00	0.00	0.00	27.00	325.00	325.00	0.00	(1.00)	324.00
EMS - Sworn	475.00	479.00	489.00	0.00	0.00	0.00	12.00	12.00	501.00	17.00	0.00	518.00
EMS - Non-Sworn	81.50	79.50	81.50	0.00	0.00	0.00	0.00	0.00	81.50	0.00	0.00	81.50
Fire - Sworn	1,085.00	1,093.00	1,129.00	0.00	0.00	0.00	1.00	1.00	1,130.00	17.00	0.00	1,147.00
Fire - Non-Sworn	139.00	143.00	154.00	0.00	0.00	0.00	3.00	3.00	157.00	0.00	0.00	157.00
Health & Human Services	204.75	205.75	217.75	5.00	0.00	0.00	3.00	8.00	225.75	29.00	0.00	254.75
Library	353.55	359.05	368.05	0.00	0.00	0.00	48.25	48.25	416.30	6.00	0.00	422.30
Municipal Court	164.25	165.75	166.75	0.00	0.00	0.00	1.00	1.00	167.75	0.00	0.00	167.75
Neighborhood Housing & Community Dev.	0.00	0.00	0.00	25.00	0.00	0.00	0.00	25.00	25.00	0.00	0.00	25.00
Parks and Recreation	560.75	622.75	637.75	0.00	(5.00)	0.00	11.00	6.00	643.75	6.00	0.00	649.75
Planning & Zoning	334.00	357.00	363.00	0.00	(292.00)	0.00	0.00	(292.00)	71.00	0.00	0.00	71.00
Police - Sworn	1,740.00	1,787.00	1,846.00	0.00	0.00	0.00	85.00	85.00	1,931.00	0.00	(35.00)	1,896.00
Police - Non-Sworn	644.25	645.25	683.25	1.00	0.00	0.00	21.00	22.00	705.25	2.00	(5.00)	702.25
GENERAL FUND TOTAL	**5,876.55**	**6,032.55**	**6,234.55**	**329.00**	**(297.00)**	**0.00**	**220.25**	**252.25**	**6,486.80**	**77.00**	**(41.00)**	**6,522.80**
SUPPORT SERVICES FUND												
Building Services	155.35	158.35	158.08	2.00	(1.00)	0.00	1.00	2.00	160.08	0.00	0.00	160.08
City Auditor	26.00	26.00	26.50	0.00	0.00	0.00	0.00	0.00	26.50	0.00	0.00	26.50
City Clerk	20.50	23.00	24.00	0.00	0.00	0.00	0.00	0.00	24.00	0.00	0.00	24.00
Communications and Public Information	22.00	23.00	24.00	1.00	0.00	0.00	0.00	1.00	25.00	0.00	0.00	25.00
Contract Management	44.00	45.00	44.00	0.00	(44.00)	0.00	0.00	(44.00)	0.00	0.00	0.00	0.00
Financial Services	186.50	189.50	190.50	51.00	(1.00)	0.00	1.00	51.00	241.50	0.00	0.00	241.50
Government Relations	5.00	5.00	4.00	0.00	0.00	0.00	0.00	0.00	4.00	0.00	0.00	4.00
Human Resources	103.00	103.00	104.00	0.00	0.00	0.00	3.00	3.00	107.00	0.50	0.00	107.50
Labor Relations	0.00	0.00	0.00	6.00	0.00	0.00	0.00	6.00	6.00	0.00	0.00	6.00
Law	88.00	91.00	91.00	1.00	0.00	0.00	2.00	3.00	94.00	0.00	0.00	94.00
Management Services	78.23	92.23	96.23	0.00	(37.00)	0.00	2.00	(35.00)	61.23	3.00	0.00	64.23
Mayor and Council	30.00	30.00	46.00	0.00	0.00	0.00	13.00	13.00	59.00	0.00	0.00	59.00
Medical Director	0.00	0.00	0.00	8.00	0.00	0.00	1.00	9.00	9.00	0.00	0.00	9.00
Real Estate Services	34.00	35.00	35.00	0.00	0.00	0.00	0.00	0.00	35.00	0.00	0.00	35.00
Small and Minority Business Resources	27.00	29.00	29.00	0.00	0.00	0.00	0.00	0.00	29.00	0.00	0.00	29.00
Telecommunications & Regulatory Affairs	0.00	0.00	0.00	14.00	0.00	0.00	1.00	15.00	15.00	0.00	0.00	15.00
SUPPORT SERVICES FUND TOTAL	**819.58**	**850.08**	**872.31**	**83.00**	**(83.00)**	**0.00**	**24.00**	**24.00**	**896.31**	**3.50**	**0.00**	**899.81**

FY 2015-16 PERSONNEL SUMMARY

in Full-Time Equivalents (FTEs)

	2012-13 ACTUAL BUDGET	2013-14 ACTUAL BUDGET	2014-15 AMENDED BUDGET	TRANSFERRED IN	TRANSFERRED OUT	POSITIONS ELIMINATED	POSITIONS NEW	TOTAL DEPT. CHANGE	2015-16 PROPOSED BUDGET	COUNCIL ACTION NEW POSITIONS	COUNCIL ACTION ELIMINATED POSITIONS	2015-16 APPROVED BUDGET
ENTERPRISE AND OTHER FUNDS												
Austin Code	91.00	108.00	108.00	1.00	0.00	0.00	8.00	9.00	117.00	0.00	0.00	117.00
ACC - Austin Convention Center	197.50	203.50	202.25	0.00	(1.50)	0.00	11.00	9.50	211.75	0.00	0.00	211.75
ACC - Palmer Events Center Garage	8.50	8.50	8.75	0.25	0.00	0.00	1.00	1.25	10.00	0.00	0.00	10.00
ACC - Palmer Events Center Operating	33.00	39.00	39.00	1.25	0.00	0.00	4.00	5.25	44.25	0.00	0.00	44.25
Austin Energy	1,659.00	1,672.75	1,672.75	0.00	0.00	0.00	0.00	0.00	1,672.75	0.00	0.00	1,672.75
Austin Resource Recovery	408.00	415.00	414.00	0.00	0.00	0.00	15.00	15.00	429.00	0.00	0.00	429.00
Austin Transportation Dept - Mobility Fund	123.00	130.00	143.00	3.00	0.00	0.00	9.00	12.00	155.00	0.00	0.00	155.00
Austin Transportation Dept - Parking Mgmt	48.50	51.50	55.50	5.00	0.00	0.00	5.00	10.00	65.50	0.00	0.00	65.50
Austin Water Utility	1,094.10	1,157.35	1,147.35	0.00	0.00	0.00	1.15	1.15	1,148.50	0.00	0.00	1,148.50
Aviation	351.00	362.00	379.00	0.00	(1.00)	0.00	37.00	36.00	415.00	0.00	0.00	415.00
CTM - Communications & Technology Mang.	217.00	221.00	221.00	5.00	0.00	0.00	3.00	8.00	229.00	0.00	0.00	229.00
CTM - CTECC	43.00	46.00	48.00	0.00	(2.00)	0.00	0.00	(2.00)	46.00	1.00	0.00	47.00
CTM - Wireless Communications	40.00	40.00	40.00	0.00	(1.00)	0.00	0.00	(1.00)	39.00	0.00	0.00	39.00
Economic Development	47.00	53.00	56.00	0.00	0.00	0.00	0.00	0.00	56.00	2.00	0.00	58.00
Fleet	200.00	205.00	205.00	0.00	0.00	0.00	7.00	7.00	212.00	0.00	0.00	212.00
Municipal Court - Juvenile Case Manager Fund	9.00	9.00	9.00	0.00	0.00	0.00	0.00	0.00	9.00	0.00	0.00	9.00
Municipal Court - Traffic Safety Fund	2.00	2.00	1.00	0.00	0.00	0.00	0.00	0.00	1.00	0.00	0.00	1.00
Neighborhood Housing & Community Dev.	23.00	24.00	25.00	0.00	(25.00)	0.00	0.00	(25.00)	0.00	0.00	0.00	0.00
Parks & Recreation - Golf	33.00	38.00	41.00	0.00	0.00	0.00	0.00	0.00	41.00	0.00	0.00	41.00
Public Works - Capital Projects Mgmt.	193.00	201.00	186.00	1.00	(23.00)	0.00	0.00	(22.00)	164.00	0.00	0.00	164.00
Public Works - Child Safety Fund	7.00	9.00	14.25	0.00	0.00	0.00	0.00	0.00	14.25	0.00	0.00	14.25
Public Works -Transportation Fund	264.00	313.00	303.00	12.00	(2.00)	0.00	0.00	10.00	313.00	0.00	0.00	313.00
Watershed Protection	257.25	272.75	273.75	0.00	0.00	0.00	2.00	2.00	275.75	0.00	0.00	275.75
ENTERPRISE AND OTHER FUNDS TOTAL	**5,348.85**	**5,581.35**	**5,592.60**	**28.50**	**(55.50)**	**0.00**	**103.15**	**76.15**	**5,668.75**	**3.00**	**0.00**	**5,671.75**
GRANT FUNDS												
Austin Energy Special Revenue	13.00	9.00	3.00	0.00	0.00	(2.00)	0.00	(2.00)	1.00	0.00	0.00	1.00
Fire Special Revenue (Sworn)	36.00	36.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Health Special Revenue	214.00	212.00	216.00	0.00	(5.00)	0.00	0.00	(5.00)	211.00	0.00	0.00	211.00
Human Resources Special Revenue	6.00	6.00	6.00	0.00	0.00	0.00	0.00	0.00	6.00	0.00	0.00	6.00
Management Services Special Revenue	5.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	1.00	0.00	0.00	1.00
Municipal Court Special Revenue	2.00	2.00	2.00	0.00	0.00	0.00	0.00	0.00	2.00	0.00	0.00	2.00
Neighborhood Housing Special Revenue	29.00	28.00	29.00	0.00	0.00	0.00	0.00	0.00	29.00	0.00	0.00	29.00
Parks & Recreation Special Revenue	3.00	3.00	3.00	0.00	0.00	0.00	0.00	0.00	3.00	0.00	0.00	3.00
Planning & Zoning Special Revenue	0.00	2.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Police Special Revenue	18.00	18.00	18.00	0.00	0.00	0.00	0.00	0.00	18.00	0.00	0.00	18.00
GRANT FUNDS TOTAL	**326.00**	**317.00**	**278.00**	**0.00**	**(5.00)**	**(2.00)**	**0.00**	**(7.00)**	**271.00**	0.00	0.00	271.00
CITYWIDE TOTAL	**12,370.98**	**12,780.98**	**12,977.46**	**440.50**	**(440.50)**	**(2.00)**	**347.40**	**345.40**	**13,322.86**	**83.50**	**(41.00)**	**13,365.36**

Funds Subject to Appropriation

The City of Austin has established a series of funds to track the expenditures of separate activities. A fund is a fiscal and accounting entity that records cash, revenue, expenditures and balances relating to specific activities. The City of Austin uses funds that can be divided into the following categories: General, Enterprise, Internal Service, Special Revenue, Debt Retirement and Capital Projects. Below is a list of the funds that are budgeted for the upcoming fiscal year.

General Fund and General Fund Reserves

The General Fund is the general operating fund for the City of Austin. This fund accounts for revenue and expenditures for general government services. The General Fund is supported by taxes, fees, fines, permits, licenses, charges for services and interest income. The General Fund also includes transfers from other funds including Austin Water Utility and Austin Energy. Reserve funds are maintained according to the City's financial policies to keep a healthy fiscal climate.

Enterprise Funds and Enterprise Reserves

Enterprise funds account for the acquisition, operations and maintenance of the City's facilities and services that are entirely or predominantly supported by user charges. They may also be funds for which the City has decided that the revenue earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes. All activities necessary to provide services are accounted for in these funds including, but not limited to, administration, operations and maintenance. The two largest enterprise funds are the Austin Energy and Austin Water Utility Funds.

Austin Energy Fund

The Austin Energy Fund is the operating fund for the electric utility. The primary source of revenue is the sale of electricity to customers. Revenue supports operations and maintenance of the electrical distribution system.

Austin Water Utility Funds

The Austin Water Utility Funds account for the operating requirements for the water, wastewater, and reclaimed water functions of the Austin Water Utility. The primary revenue source is water and wastewater sales. The revenue supports treatment, collection and distribution of water, wastewater, and reclaimed water.

Other **enterprise funds** are as follows:

- Airport Operating Fund – The operating and maintenance fund for the Austin-Bergstrom International Airport. Revenue sources include airline fees and non-airline revenue such as parking and concession fees;
- Austin Code Fund – Used to account for expenditures of the City's code compliance efforts, including property abatement, zoning, and dangerous housing and buildings code compliance;
- Austin Resource Recovery Fund – Accounts for activities of the Austin Resource Recovery department, including garbage, recycling and hazardous waste collection and zero waste initiatives;
- Convention Center and Palmer Events Funds – Account for convention center and public events activities;
- Drainage Utility Fund – Accounts for drainage and watershed protection activities;
- Golf and Golf Surcharge Funds – Accounts for golf activities;
- Mobility Fund – Accounts for transportation planning, right-of-way management and traffic management activities;
- Parking Management Fund – Accounts for parking and transportation permitting activities; and
- Transportation Fund – Accounts for transportation, streets, and bridge maintenance activities.

The **enterprise reserve funds** are as follows:

- Airport Capital Fund – Accounts for funds used for the Airport Capital Improvements Program (CIP);
- Austin Energy Repair and Replacement Fund – Accounts for funds used to provide extensions, additions, replacements and improvements to the electric system;
- Austin Energy Strategic Reserve Fund – Provides emergency funding for unforeseen events in Austin Energy;
- Austin Water Revenue Stability Reserve Fund – Provides emergency funding in case of revenue shortfalls;

Funds Subject to Appropriation

- Convention Center Marketing and Promotion Fund – Accounts for promotion of concession and catering products and services at the Convention Center; and,
- Convention Center Repair and Replacement Fund – Funds the acquisition, replacement, maintenance and repair of catering and concession equipment and furnishings within the Convention Center.

Internal Service Funds

Internal service funds are used to account for the financing of goods or services provided by one department to other City departments and other agencies on a cost-reimbursement basis. The internal service funds are:

- Capital Projects Management Fund – Includes project management of the City's capital projects;
- Combined Transportation, Emergency, and Communication Center – Accounts for the operation of shared emergency communications and transportation management for the region;
- Communications and Technology Management Fund – Includes information technology efforts of the City;
- Employee Benefits Fund – Includes the health, dental and life insurance costs of City employees and retirees;
- Fleet Services Fund – Includes vehicle and equipment services;
- Liability Reserve Fund – Provides coverage of the City's major claims liabilities;
- Support Services Fund – Includes the activities of the various support services departments;
- Vehicle Acquisition Fund – Used to purchase replacement vehicles for general government departments;
- Wireless Communication Services Fund – Includes communication support activities; and,
- Workers' Compensation Fund – Accounts for workers' compensation costs.

Special Revenue Funds

Special revenue funds are used to account for and report the proceeds of specific revenue sources (other than major capital projects) that are restricted or committed to expenditures for specific purposes other than debt service or capital projects. Grants awarded to the City from various federal, state, and other sources are included in this category. Also included are the following budgeted funds.

General Government

- Municipal Court Building Security Fund – Provides funding to enhance courthouse security;
- Municipal Court Juvenile Case Manager Fund – Accounts for the collection of fees associated with fine-only misdemeanor charges and provides funding for the administration of juvenile dockets; and,
- Municipal Court Technology Fund – Provides funding for technological enhancements to Court operations.

Public Safety

- Municipal Court Traffic Safety Fund – Collects fees associated with red light camera program penalties; and,
- Police Asset Forfeiture Funds – These funds account for the collection of contraband awarded to the agency by the courts. Funds may only be used to increase law enforcement resources.

Transportation, Planning, and Sustainability

- Child Safety Fund – Accounts for certain fines and fees used to provide school crossing guards at city schools.

Public Recreation and Culture

- Cultural Arts Fund – Records activities for cultural project purposes; funded by a portion of the hotel occupancy tax.

Urban Growth Management

- Austin Cable Access Fund – Accounts for payments from cable companies and disbursements to Austin Access Television;
- Business Retention and Enhancement Fund – Accounts for funds to retain and enhance downtown businesses;
- City Hall Fund – Used for funding and expenditures for Austin City Hall's retail leases and underground parking garage;

Funds Subject to Appropriation

- Hotel Motel Occupancy Tax Fund – Accounts for hotel/motel occupancy tax revenue and transfers the revenue to participating funds;
- HUD Section 108 Family Business Loan Program – In partnership with the U.S. Department of Housing and Urban Development, supports and stimulates business development by providing low-interest loans to qualified Austin small business owners;
- I-35 Parking Program Fund – Accounts for revenue, operations, and maintenance requirements for two parking lots located under the IH-35 overpass between East 6th and 8th Streets. These state-owned lots fall under the City's control through a 1963 lease arrangement;
- Mueller Tax Incrementing Financing Fund – Accounts for property tax revenue collected in the Mueller Tax Increment Financing reinvestment Zone No. 16;
- Music Loan Program Fund – Provides resources for one-time music projects;
- Neighborhood Housing - Housing Trust Fund – Accounts for preserving and creating reasonably priced housing in the city of Austin;
- Neighborhood Housing University Neighborhood Overlay Fund – Created to provide rental housing development assistance within the University Neighborhood Overlay;
- One Texas Center Fund – Accounts for revenue and debt service of the One Texas Center Building;
- Rutherford Lane Facility Fund – Accounts for revenue, expenditures and debt service requirements of the Rutherford Lane facilities;
- Seaholm Tax Increment Financing Fund – Accounts for property and sales tax revenue that is collected in the Seaholm Tax Increment Financing Reinvestment Zone No. 18;
- Second Street Tax Increment Financing Fund – Accounts for property tax revenue collected in a contiguous geographic area that includes Blocks 2, 3, 4 and 21 of the Original City Subdivision and which is generally bounded by San Antonio Street, West Cesar Chavez Street, Colorado Street and West Third Street;
- Tourism and Promotion Fund – Accounts for the promotion of tourism in Austin as both a leisure and business destination. Funded by a portion of bed tax receipts;
- Town Lake Park Vehicle Rental Tax Fund – Accounts for the levy of a short-term motor vehicle rental tax;
- Waller Creek Tunnel Reserve Fund – Provides reserve funding for the Waller Creek tunnel project;
- Waller Creek Tunnel Tax Increment Financing Fund – Accounts for property tax revenue that is collected in the Waller Creek Tax Increment Financing Reinvestment Zone No. 17; and,
- Wildland Conservation Fund – Accounts for the City and County's management of preserve systems.

Other

- Economic Development Fund – Provides funding for the Economic Development Department. The primary revenue sources are transfers from the General Fund and enterprise funds;
- Economic Incentives Reserve Fund – Provides incentive grants and other economic incentive agreements established on the grounds that they provide higher levels of employment, economic activity and stability;
- Green Water Treatment Plant Land Sale Proceeds Fund – Used to account for revenue and expenditures associated with the land sale of the decommissioned and deconstructed Green Water Treatment Plant;
- Long Center Capital Improvements Fund – Accounts for capital improvements and maintenance of the Long Center for Performing Arts; and
- Music Venue Assistance Program – Provides low-interest loans to qualifying music venues to assist with implementing sound mitigation technologies and reduce the number of sound-related complaints.

Debt Retirement

Debt retirement funds are used to account for the accumulation of resources for, and the payment of, general long-term debt.

- Airport Revenue Bond Redemption Fund – Used to pay debt for airport construction;
- Airport Variable Rate Bond Debt Service Fund – Used to pay debt for the airport rental car area;
- Combined Utility Revenue Bond Redemption Fund – Used to pay debt for utility bonds;

Funds Subject to Appropriation

- Convention Center Hotel Occupancy Tax Revenue Bond Redemption Fund – Used to pay debt for the Convention Center and Waller Creek expansion with funds from Venue Project Fund;
- Convention Center Town Lake Park Venue Project Bond Redemption Fund – Used to pay for debt associated with the Palmer Events Center Town Lake Park Venue Project;
- General Obligation Debt Service Fund – Used for payments of principal, interest and related costs of general obligation or tax-supported debt; and,
- HUD Section 108 Debt Service Fund – Used to account for HUD loans for construction costs.

Capital Projects Funds

Capital projects funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities other than those financed by proprietary funds and trust funds. Below are the groups of funds that account for the activities related to the capital improvement projects:

1984: Funds authorized September 8, 1984, for waterworks and utility projects, street improvements, drainage and flood control, library renovations, land acquisition, and public safety projects;

1985: Funds authorized January 19, 1985, for cultural arts; authorized July 26 for parks and recreation; authorized September 26 for art in public places; and authorized December 14 for various purposes;

1992: Funds authorized August 10, 1992, for public safety projects, erosion control, flooding and storm water drainage, street improvements, library facilities, parks, recreation and facilities, and waterworks improvement;

1997: Funds authorized on May 3, 1997, for radio trunking;

1998: Funds authorized November 3, 1998, for street improvements, parks, public safety, libraries, museum and cultural art facilities, and flood, erosion and water quality projects;

2000: Funds authorized November 7, 2000, for street improvements and land acquisition;

2006: Funds authorized November 7, 2006, for transportation projects, drainage and water quality protection, parks facilities and parkland, affordable housing, central library, and public safety facilities;

2010: Funds authorized November 2, 2010, for mobility projects, including roadway, signals, intersections and pedestrian/ADA improvements;

2012: Funds authorized November 6, 2012, for transportation and mobility projects, open space and water protection, parks and recreation, public safety, health and human services, and library, museum and cultural art facilities;

2013: Funds authorized November 5, 2013, for affordable housing; and,

Other: Funds established for various purposes that use funding sources other than authorized bonds.

Funds Subject to Appropriation

Fund Category	Fund Name						
General	General						
Enterprise	Airport Operating	Austin Code	Austin Energy	Austin Resource Recovery	Convention Center Operating	Convention Center Palmer Events Garage	Convention Center Palmer Events Center Operating
	Convention Center Palmer Events Center Revenue	Convention Center Tax	Convention Center Venue Project	Drainage Utility	Golf	Golf Surcharge	Mobility
	Parking Management	Reclaimed Water Utility Operating	Transportation	Wastewater Utility Operating	Water Utility Operating		
Reserves	**General Fund Reserves**	Budget Stabilization Reserve	Community Development Incentives Reserve	Emergency Reserve	Property Tax Reserve		
	Enterprise Fund Reserves	Airport Capital	Austin Energy Repair and Replacement	Austin Energy Strategic Reserve	Austin Water Revenue Stability Reserve	Convention Center Marketing and Promotion	Convention Center Repair and Replacement
Internal Service	Capital Projects Management	Combined Transportation, Emergency & Communications Ctr	Communications and Technology Management	Employee Benefits	Fleet Services	Liability Reserve	Support Services
	Vehicle Acquisition	Wireless Communication Services	Workers' Compensation				
Special Revenue	Austin Cable Access	Business Retention and Enhancement	Child Safety	City Hall	Cultural Arts	Economic Development	Economic Incentives Reserve
	Green Water Treatment Plant Land Sale Proceeds	Hotel Motel Occupancy Tax	HUD Section 108 Family Business Loan Program	I-35 Parking Program	Long Center Capital Improvements	Mueller Tax Increment Financing	Municipal Court Building Security
	Municipal Court Juvenile Case Manager	Municipal Court Technology	Municipal Court Traffic Safety	Music Loan Program	Music Venue Assistance Program	Neighborhood Housing University Neighborhood Overlay	Neighborhood Housing – Housing Trust
	One Texas Center	Police Asset Forfeiture Funds	Rutherford Lane Facility	Seaholm Tax Increment Financing	Second Street Tax Increment Financing	Tourism and Promotion	Town Lake Park Vehicle Rental Tax
	Waller Creek Tunnel Reserve	Waller Creek Tunnel Tax Increment Financing	Wildland Conservation				
Debt Retirement	Airport Revenue Bond Redemption	Airport Variable Rate Bond Debt Service	Combined Utility Revenue Bond Redemption	Convention Center Hotel Occupancy Tax Revenue Bond Redemption	Conv Ctr Town Lake Park Venue Project Bond Redemption	General Obligation Debt Service	HUD Section 108 Debt Service

Funds Subject to Appropriation

Department	Fund Name				
Animal Services	General Fund	Municipal Court Building Security	Municipal Court Juvenile Case Management	Municipal Court Technology	Municipal Court Traffic Safety
Development Services		HUD Section 108 Debt Service	Neighborhood Housing – Housing Trust	Neighborhood Housing University Neighborhood Overlay	
Emergency Medical Services		Golf	Golf Surcharge	Parks and Recreation Special Events	
Fire		Police Federal Department of Justice Asset Forfeiture	Police Federal Department of Treasury Asset Forfeiture	Police State Contraband Asset Forfeiture	Police State Gambling Asset Forfeiture
Health and Human Services					
Library					
Municipal Court					
Neighborhood Housing and Community Development					
Parks and Recreation					
Planning and Zoning					
Police					
Building Services	Support Services Fund	City Hall	One Texas Center	Rutherford Lane Facility	
Communications and Public Information		Long Center Capital Improvements	Seaholm Tax Increment Financing	Waller Creek Tunnel Reserve	Waller Creek Tunnel Tax Increment Financing
Financial Services		Employee Benefits	Workers' Compensation		
Government Relations		Liability Reserve			
Human Resources		Austin Cable Access			
Labor Relations					
Law					
Management Services					
Mayor and Council					
Office of the City Auditor					
Office of the City Clerk					
Office of the Medical Director					
Office of Real Estate Services					
Small and Minority Business Resources					
Telecommunications and Regulatory Affairs					

Funds Subject to Appropriation

Department	Fund Name					
Austin Code	Austin Code					
Austin Convention Center	Convention Center Hotel Occupancy Tax Revenue Bond Redemption	Convention Center Marketing & Promotion	Convention Center Operating	Convention Center Palmer Events Center Garage	Convention Center Palmer Events Center Operating	Convention Center Palmer Events Center Revenue
	Convention Center Repair & Replacement	Convention Center Tax	Conv Ctr Town Lake Park Venue Project Bond Redemption	Convention Center Venue Project	Hotel Motel Occupancy Tax	Tourism and Promotion
	Town Lake Park Vehicle Rental Tax					
Austin Energy	Austin Energy	Austin Energy Repair and Replacement	Austin Energy Strategic Reserve	Utility Revenue Bond Redemption		
Austin Resource Recovery	Austin Resource Recovery					
Austin Transportation	I-35 Parking Program	Mobility	Parking Management			
Austin Water	Austin Water Revenue Stability	Reclaimed Water Utility Operating	Utility Revenue Bond Redemption	Water Utility Operating	Wastewater Utility Operating	Wildland Conservation
Aviation	Airport Capital	Airport Operating	Airport Revenue Bond Redemption	Airport Variable Rate Bond Debt Service		
Communications and Technology Management	Combined Transportation, Emergency & Communications Ctr	Communications and Technology Management	Wireless Communication Services			
Economic Development	Business Retention and Enhancement	Cultural Arts	Economic Development	Economic Incentives Reserve	Green Water Treatment Plant Land Sale Proceeds	HUD Section 108 Family Business Loan Program
	Mueller Tax Increment Financing	Music Loan Program	Music Venue Assistance Program	Second Street Tax Increment Financing		
Fleet Services	Fleet Services	Vehicle Acquisition				
Public Works	Capital Projects Management	Child Safety	Transportation			
Watershed Protection	Drainage Utility					
Non-Departmental	Budget Stabilization Reserve	Community Development Incentives Reserve	Emergency Reserve	General Obligation Debt Service	Property Tax Reserve	


CITY OF AUSTIN
FOUNDED 1839

General Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED*	2015-16 APPROVED
BEGINNING BALANCE	**0**	**0**	**0**	**0**	**0**
REVENUE					
Taxes					
General Property Taxes					
Current	313,077,721	335,921,667	355,906,019	355,906,019	377,916,024
Delinquent	1,266,384	1,247,597	1,000,000	1,000,000	628,722
Penalty and Interest	1,221,916	1,248,570	928,402	928,402	922,060
Subtotal	315,566,021	338,417,834	357,834,421	357,834,421	379,466,806
City Sales Tax	176,198,133	189,464,121	203,951,167	198,310,060	215,674,909
Other Taxes	6,941,379	9,354,551	9,695,000	9,325,000	10,036,000
Total Taxes	**498,705,533**	**537,236,506**	**571,480,588**	**565,469,481**	**605,177,715**
Gross Receipts/Franchise Fees					
Telecommunications	15,724,163	15,801,884	15,905,000	15,905,000	16,064,000
Gas	5,712,830	7,587,376	7,636,000	7,399,000	7,761,000
Cable	9,715,218	10,031,951	10,574,000	9,802,000	10,891,000
Miscellaneous	3,903,319	3,989,915	3,684,031	3,527,910	3,746,304
Total Franchise Fees	**35,055,530**	**37,411,126**	**37,799,031**	**36,633,910**	**38,462,304**
Fines, Forfeitures, Penalties					
Library Fines	592,485	598,496	587,900	600,000	601,300
Traffic Fines	8,794,913	8,992,105	8,978,452	8,604,045	8,978,452
Parking Violations	3,316,711	3,262,318	3,076,149	3,326,163	3,076,149
Other Fines	4,267,077	4,277,015	4,169,781	4,041,584	4,170,183
Total Fines, Forfeitures, Penalties	**16,971,186**	**17,129,934**	**16,812,282**	**16,571,792**	**16,826,084**
Licenses, Permits, Inspections					
Alarm Permits	2,501,879	3,145,402	3,122,838	2,850,876	3,193,102
Public Health	3,265,150	3,454,175	4,147,496	4,425,466	4,557,191
Development	6,094,303	8,071,341	8,562,801	6,346,071	9,211,615
Building Safety	16,085,060	18,085,242	19,686,199	15,045,999	23,546,681
Other Licenses/Permits	731,101	951,038	1,102,873	941,955	1,239,305
Total Licenses, Permits, Inspections	**28,677,493**	**33,707,198**	**36,622,207**	**29,610,367**	**41,747,894**
Charges for Services					
Recreation and Culture	7,274,201	7,462,184	7,147,076	7,497,091	7,613,233
Public Health	5,089,862	5,217,099	7,658,776	6,145,219	6,739,442
Emergency Medical Services	35,845,686	42,068,099	41,959,990	42,122,049	42,070,001
General Government	1,205,234	2,181,453	1,961,271	1,928,945	2,002,036
Total Charges for Services	**49,414,983**	**56,928,835**	**58,727,113**	**57,693,304**	**58,424,712**
Interest and Other					
Interest	531,254	356,167	480,268	504,099	452,707
Use of Property	2,456,578	3,418,291	2,946,154	2,362,779	2,977,387
Other Revenue	177,157	170,718	89,005	238,595	88,773
Total Interest and Other	**3,164,989**	**3,945,176**	**3,515,427**	**3,105,473**	**3,518,867**
Total Revenue	**631,989,714**	**686,358,775**	**724,956,648**	**709,084,327**	**764,157,576**
TRANSFERS IN					
Electric Revenue	105,000,000	105,000,000	105,000,000	105,000,000	105,000,000
Water Revenue	34,548,359	37,909,193	38,755,435	38,755,435	40,793,280
Water Infrastructure Inspection	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000
Budget Stabilization Reserve	10,518,473	0	0	0	0
Sustainability Fund	95,535	0	0	0	0
Parking Management Fund	0	43,410	0	0	0
Business Retention Fund	0	1,597,797	0	0	0
Total Transfers In	**151,362,367**	**145,750,400**	**144,955,435**	**144,955,435**	**146,993,280**
TOTAL APPROPRIATED FUNDS	**783,352,081**	**832,109,175**	**869,912,083**	**854,039,762**	**911,150,856**

General Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED*	2015-16 APPROVED
DEPARTMENT REQUIREMENTS					
Administrative Services					
Municipal Court	13,889,417	14,815,065	19,220,647	19,676,847	21,086,564
Total Administrative Services	**13,889,417**	**14,815,065**	**19,220,647**	**19,676,847**	**21,086,564**
Urban Growth Management					
Development Services	0	0	0	0	32,902,297
Neighborhood Housing & Community Dev.	0	0	0	0	4,818,944
Planning & Zoning (previously PDR)	25,098,953	27,085,565	35,623,104	35,623,104	7,505,329
Total Urban Growth Management	**25,098,953**	**27,085,565**	**35,623,104**	**35,623,104**	**45,226,570**
Public Safety					
Police	281,000,264	289,866,902	351,276,764	354,943,368	372,070,249
Fire	138,736,583	142,501,926	168,348,442	166,348,442	175,266,499
Emergency Medical Services	54,014,044	60,763,906	73,278,701	73,682,831	78,255,956
Total Public Safety	**473,750,891**	**493,132,734**	**592,903,907**	**594,974,641**	**625,592,704**
Public Health and Human Services					
Health and Human Services	21,547,227	22,740,099	31,468,948	31,468,948	36,080,604
Animal Services	8,465,721	8,679,045	10,605,292	10,605,292	11,546,362
Social Services Contracts	18,704,226	19,363,263	22,133,364	22,133,364	25,042,364
Total Public Health and Human Services	**48,717,174**	**50,782,407**	**64,207,604**	**64,207,604**	**72,669,330**
Public Recreation and Culture					
Parks and Recreation	51,813,653	59,067,969	70,900,480	70,900,480	75,014,093
Libraries	30,089,800	31,393,135	37,180,797	37,180,797	41,755,192
Total Public Recreation and Culture	**81,903,453**	**90,461,104**	**108,081,277**	**108,081,277**	**116,769,285**
Total Department Requirements	**643,359,888**	**676,276,875**	**820,036,539**	**822,563,473**	**881,344,453**
OTHER REQUIREMENTS					
Workers' Compensation Fund	6,420,101	7,703,202	0	0	0
Liability Reserve Fund	2,100,000	2,500,000	0	0	0
Accrued Payroll	664,465	1,278,842	0	0	0
Tuition Reimbursement	391,220	353,458	465,000	465,000	465,000
Wireless Communications Charges	2,754,522	3,532,895	0	0	0
Balcones Wildland Conservation	0	0	1,100,000	1,100,000	1,292,136
Customer Service Call Center	1,000,000	1,000,000	1,731,141	1,731,141	2,954,289
Total Other Requirements	**13,330,308**	**16,368,397**	**3,296,141**	**3,296,141**	**4,711,425**
TRANSFERS OUT					
Capital Improvements Projects	10,019,466	276,924	3,192,822	3,192,822	1,400,000
Support Services Fund	35,561,422	40,406,233	0	0	600,000
Communications & Technology Mgt.	18,463,404	20,851,215	0	0	0
CTECC	10,011,154	11,543,981	0	0	0
Radio Maintenance Fund	1,699,943	5,547,639	0	0	0
Code Compliance	0	0	0	0	0
Economic Development Fund	0	1,280,445	2,098,596	2,098,596	3,396,673
Neighborhood Housing & Community Dev.	0	0	4,972,938	5,313,747	0
Housing Trust Fund	602,132	775,396	841,849	841,849	896,978
Barton Springs Conservation Fund	45,000	53,000	53,000	53,000	53,000
Second Street TIF Fund	100,000	100,000	100,000	100,000	100,000
Child Safety Fund	0	0	360,943	360,943	360,943
Transportation Fund	850,629	852,536	852,536	852,536	852,536
Austin Cable Access	450,000	450,000	450,000	450,000	475,000
Music Venue Assistance Program	100,000	100,000	100,000	100,000	100,000
Long Center Capital Improvements Fund	0	0	300,000	300,000	300,000
Economic Incentives Reserve Fund	12,964,503	14,205,935	14,115,384	14,115,384	14,869,325
Emergency/Contingency Reserve Fund	0	287,314	401,271	401,271	0
Budget Stabilization Reserve Fund	35,384,236	44,804,932	18,740,064	0	1,571,664
Community Development Incentives Fund	0	0	0	0	118,859
Total Transfers Out	126,251,889	141,535,550	46,579,403	28,180,148	25,094,978
TOTAL REQUIREMENTS	**782,942,085**	**834,180,822**	**869,912,083**	**854,039,762**	**911,150,856**

General Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED*	2015-16 APPROVED
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	409,996	(2,071,647)	0	0	0
ADJUSTMENT TO GAAP	(409,996)	2,071,647	0	0	0
ENDING BALANCE	**0**	**0**	**0**	**0**	**0**

*Beginning in FY 2014-15, certain administrative and personnel cost centers have been allocated to departments. In prior years, these expenditures were budgeted for in aggregate within Other Requirements and Transfers Out.


CITY OF AUSTIN
FOUNDED 1839

Support Services Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	4,227,747	6,228,420	8,900,999	4,820,475	5,552,718
REVENUE					
General Government Charges	9,005	32,713	10,000	10,000	10,000
Indirect Cost Recovery	682,635	465,823	470,000	435,000	535,000
Interest	10,173	11,723	15,000	10,000	15,000
Other Licenses/Permits	55,060	65,378	48,000	48,000	50,000
Other Revenue	711,825	544,869	304,000	140,000	105,000
Use of Property	915,491	1,039,789	997,000	887,807	887,806
Total Revenue	**2,384,189**	**2,160,293**	**1,844,000**	**1,530,807**	**1,602,806**
TRANSFERS IN					
General Fund	35,561,422	40,406,233	42,330,432	42,193,866	50,016,448
Austin Energy	18,364,843	21,002,536	20,132,282	20,132,282	22,415,057
Austin Water Utility	12,281,901	13,126,585	13,325,654	13,325,654	12,384,793
Other Funds	14,392,664	15,561,183	10,516,060	10,516,060	9,851,780
Support Services/Infrastructure Funds	0	0	6,423,156	6,392,156	5,936,648
Aviation	2,203,706	2,625,317	3,067,776	3,067,776	3,786,716
Austin Resource Recovery Fund	2,274,420	2,625,317	2,588,436	2,588,436	3,070,623
Convention Center	1,244,260	1,312,659	1,246,284	1,246,284	1,432,737
Total Transfers In	**86,323,216**	**96,659,830**	**99,630,080**	**99,462,514**	**108,894,802**
TOTAL AVAILABLE FUNDS	**88,707,405**	**98,820,123**	**101,474,080**	**100,993,321**	**110,497,608**
DEPARTMENT REQUIREMENTS					
Financial Services	18,350,636	20,834,564	23,817,441	23,996,951	33,096,407
Building Services	11,146,777	13,084,120	14,091,725	14,091,725	16,043,050
Human Resources	10,172,174	10,890,998	12,339,353	12,339,353	14,053,934
Law	9,720,120	10,230,633	11,309,085	11,357,166	12,520,480
Management Services	8,629,026	10,361,747	12,152,180	12,175,809	9,055,869
Mayor and Council	2,469,270	2,509,593	4,026,021	3,858,455	5,434,825
Office of Real Estate Services	3,195,788	3,406,646	3,915,329	3,915,329	4,181,724
Small and Minority Business Resources	3,550,059	3,098,580	3,272,737	3,338,510	3,542,643
Office of City Auditor	2,393,400	2,359,926	2,609,220	2,759,136	3,210,065
Communications and Public Information	2,309,455	2,548,240	2,688,916	2,688,916	3,009,853
Office of the City Clerk	2,239,184	2,726,497	3,173,808	3,786,312	2,801,953
Telecommunications and Regulatory Affairs	0	0	0	0	1,804,482
Office of the Medical Director	0	0	0	0	1,614,204
Government Relations	1,420,737	1,323,885	1,403,431	1,429,073	1,499,640
Labor Relations Office	0	0	0	0	974,392
Contract Management	4,294,713	4,635,599	5,241,283	5,267,669	0
Total Department Requirements	**79,891,339**	**88,011,029**	**100,040,529**	**101,004,404**	**112,843,521**
OTHER REQUIREMENTS					
Accrued Payroll	222,410	219,065	0	0	0
Total Other Requirements	**222,410**	**219,065**	**0**	**0**	**0**
TRANSFERS OUT					
Liability Reserve	75,000	75,000	0	0	0
Trf to CTM Fund	2,751,523	3,554,449	0	0	0
Trf to GO Debt Service	3,359,705	3,119,547	3,115,520	3,115,525	3,145,340
Trf to FSD CIP Fund	625,000	1,800,000	1,666,312	1,666,312	0
Total Transfers Out	**6,811,228**	**8,548,996**	**4,781,832**	**4,781,837**	**3,145,340**
TOTAL REQUIREMENTS	**86,924,977**	**96,779,090**	**104,822,361**	**105,786,241**	**115,988,861**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	1,782,428	2,041,034	(3,348,281)	(4,792,920)	(5,491,253)
ADJUSTMENT TO GAAP	218,245	631,545	0	0	0
ENDING BALANCE	**6,228,420**	**8,900,999**	**5,552,718**	**27,555**	**61,465**

Note: Numbers may not add due to rounding.

Airport Capital Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	47,644,172	56,136,873	77,501,998	77,813,317	91,320,444
REVENUE					
Interest	74,000	49,895	106,380	50,000	110,000
Total Revenue	**74,000**	**49,895**	**106,380**	**50,000**	**110,000**
TRANSFERS IN					
Aviation	28,243,897	29,092,756	25,239,624	26,338,384	20,938,602
Total Transfers In	**28,243,897**	**29,092,756**	**25,239,624**	**26,338,384**	**20,938,602**
TOTAL AVAILABLE FUNDS	**28,317,897**	**29,142,651**	**25,346,004**	**26,388,384**	**21,048,602**
TRANSFERS OUT					
Trf to Airport CIP Fund	12,000,000	0	7,387,910	27,914,384	20,885,737
Trf to Airport Operating Fund	7,825,197	7,777,526	4,139,648	7,165,631	5,545,817
Total Transfers Out	**19,825,197**	**7,777,526**	**11,527,558**	**35,080,015**	**26,431,554**
TOTAL REQUIREMENTS	**19,825,197**	**7,777,526**	**11,527,558**	**35,080,015**	**26,431,554**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	8,492,700	21,365,125	13,818,446	(8,691,631)	(5,382,952)
ADJUSTMENT TO GAAP	1	0	0	0	0
ENDING BALANCE	**56,136,873**	**77,501,998**	**91,320,444**	**69,121,686**	**85,937,492**

Note: Numbers may not add due to rounding.

Airport Operating Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	0	0	0	0	0
REVENUE					
Parking Fees	32,157,714	33,722,673	34,969,845	34,714,813	36,371,418
Terminal Rental & Other Fees	23,153,791	23,440,549	28,095,000	26,458,000	33,146,000
Concessions	20,264,088	22,446,664	25,293,298	24,266,545	26,004,359
Landing Fees	21,568,793	20,991,287	21,384,000	22,169,000	24,670,000
Building Rental/Lease	2,784,764	2,874,561	2,982,920	2,941,598	4,282,920
Other Rentals and Fees	3,235,603	3,592,702	3,677,323	3,592,789	3,752,290
Other Revenue	3,581,478	1,731,740	1,233,575	1,103,399	1,174,174
Other Licenses/Permits	139,862	165,118	205,302	183,675	207,930
General Government Charges	100,191	103,178	123,207	103,272	123,207
Interest	111,124	116,172	106,387	109,598	106,387
Property Sales	20,292	7,650	0	11,314	0
Total Revenue	**107,117,700**	**109,192,296**	**118,070,857**	**115,654,003**	**129,838,685**
TRANSFERS IN					
CIP	7,825,197	7,777,526	4,139,648	7,165,631	5,545,817
Total Transfers In	**7,825,197**	**7,777,526**	**4,139,648**	**7,165,631**	**5,545,817**
TOTAL AVAILABLE FUNDS	**114,942,897**	**116,969,822**	**122,210,505**	**122,819,634**	**135,384,502**
PROGRAM REQUIREMENTS					
Facilities Management, Operations and Airport Security	38,785,767	39,761,506	43,359,409	43,962,265	49,351,750
Support Services	10,260,569	11,340,054	14,838,030	15,179,777	17,604,545
Business Services	9,667,558	10,213,394	11,363,480	11,383,393	12,893,847
Airport Planning & Development	2,045,517	2,154,024	2,566,187	2,835,659	3,113,986
Total Program Requirements	**60,759,411**	**63,468,978**	**72,127,106**	**73,361,094**	**82,964,128**
OTHER REQUIREMENTS					
Awards and Recognition	22,008	21,362	0	0	0
Accrued Payroll	73,402	62,285	98,194	98,113	242,814
Market Study Adjustment	0	0	0	0	29,186
Total Other Requirements	**95,410**	**83,647**	**98,194**	**98,113**	**272,000**
TRANSFERS OUT					
Administrative Support	2,203,706	2,625,317	0	0	0
CTECC Support	126,796	125,316	0	0	0
Trf to Airport Capital Fund	28,243,897	29,092,756	25,239,624	26,338,384	20,938,602
Trf to ABIA 95 D/S Fund	2,218,565	2,014,613	2,752,818	1,206,099	15,698,506
Trf to ABIA D/S-Serial A Notes	15,938,988	18,143,544	15,164,598	15,295,429	7,831,851
Trf to Support Services Fund	0	0	3,067,776	3,067,776	3,786,716
Trf to Airport Operating Rsv	605,758	493,408	1,574,500	1,266,849	1,922,900
CTM Support	1,301,149	1,464,944	1,383,786	1,383,786	1,248,165
Workers' Compensation	387,874	462,940	506,162	506,162	424,869
Trf to CTECC Fund	0	0	144,375	144,375	138,767
Trf to Wireless Communication	120,225	108,315	108,526	108,526	114,693
Trf to GO Debt Service	26,272	26,277	26,040	26,041	26,305
Liability Reserve	20,000	20,000	17,000	17,000	17,000
Total Transfers Out	**51,193,230**	**54,577,429**	**49,985,205**	**49,360,427**	**52,148,374**
TOTAL REQUIREMENTS	**112,048,051**	**118,130,055**	**122,210,505**	**122,819,634**	**135,384,502**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	2,894,846	(1,160,233)	0	0	0
ADJUSTMENT TO GAAP	(2,894,846)	1,160,233	0	0	0
ENDING BALANCE	**0**	**0**	**0**	**0**	**0**

Note: Numbers may not add due to rounding.

Airport Revenue Bond Redemption Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	8,451,188	1,436,513	1,244,514	1,244,877	6,630,613
TRANSFERS IN					
Aviation	2,218,565	2,014,613	2,752,818	1,206,099	15,698,506
CIP	0	0	8,995,000	31,529,579	15,523,000
Other Funds	1,527,435	644,387	560,419	560,419	7,050,341
Total Transfers In	**3,746,000**	**2,659,000**	**12,308,237**	**33,296,097**	**38,271,847**
TOTAL AVAILABLE FUNDS	**3,746,000**	**2,659,000**	**12,308,237**	**33,296,097**	**38,271,847**
OTHER REQUIREMENTS					
Interest payment D/S funds	2,090,325	2,590,999	6,315,438	23,436,492	16,684,282
Principal payment D/S funds	8,670,000	260,000	606,000	606,000	1,526,000
Services-other	350	0	700	700	700
Total Other Requirements	**10,760,675**	**2,850,999**	**6,922,138**	**24,043,192**	**18,210,982**
TOTAL REQUIREMENTS	**10,760,675**	**2,850,999**	**6,922,138**	**24,043,192**	**18,210,982**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(7,014,675)	(191,999)	5,386,099	9,252,905	20,060,865
ADJUSTMENT TO GAAP	0	0	0	0	0
ENDING BALANCE	**1,436,513**	**1,244,514**	**6,630,613**	**10,497,782**	**26,691,478**

Note: Numbers may not add due to rounding.

Airport Variable Rate Bond Debt Service Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	6,095,174	14,159,628	14,773,592	14,015,916	15,399,625
TRANSFERS IN					
Aviation	15,938,988	15,762,867	15,164,598	15,295,429	7,831,851
Other Funds	10,868,831	11,742,339	11,221,481	11,357,753	5,793,138
Total Transfers In	**26,807,819**	**27,505,206**	**26,386,079**	**26,653,182**	**13,624,989**
TOTAL AVAILABLE FUNDS	**26,807,819**	**27,505,206**	**26,386,079**	**26,653,182**	**13,624,989**
OTHER REQUIREMENTS					
Principal payment D/S funds	6,125,000	15,350,000	16,075,000	16,075,000	16,825,000
Interest payment D/S funds	9,367,986	8,708,818	8,184,173	8,446,866	7,732,633
Services-other	3,250,380	2,832,423	1,500,873	1,506,602	1,380,185
Total Other Requirements	**18,743,366**	**26,891,242**	**25,760,046**	**26,028,468**	**25,937,818**
TOTAL REQUIREMENTS	**18,743,366**	**26,891,242**	**25,760,046**	**26,028,468**	**25,937,818**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	8,064,453	613,964	626,033	624,714	(12,312,829)
ADJUSTMENT TO GAAP	1	0	0	0	0
ENDING BALANCE	**14,159,628**	**14,773,592**	**15,399,625**	**14,640,630**	**3,086,796**

Note: Numbers may not add due to rounding.

Austin Cable Access Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	1,326,714	2,681,552	1,753,201	1,686,514	2,064,201
REVENUE					
Franchise Fees					
Cable	1,960,606	1,959,344	1,900,000	1,900,000	1,900,000
Use of Money & Property					
Interest	3,950	2,893	3,000	4,000	3,000
Total Revenue	**1,964,555**	**1,962,238**	**1,903,000**	**1,904,000**	**1,903,000**
TRANSFERS IN					
General Fund	450,000	450,000	450,000	450,000	475,000
Total Transfers In	**450,000**	**450,000**	**450,000**	**450,000**	**475,000**
TOTAL AVAILABLE FUNDS	**2,414,555**	**2,412,238**	**2,353,000**	**2,354,000**	**2,378,000**
REQUIREMENTS					
Capital	339,135	241,405	1,577,268	1,592,000	1,875,000
Commodities	271,335	53,636	14,732	0	0
Contractuals	456,585	455,879	456,300	450,000	475,000
Expense Refunds	(6,256)	(6,834)	(6,300)	0	0
Total Requirements	**1,060,798**	**744,086**	**2,042,000**	**2,042,000**	**2,350,000**
TRANSFERS OUT					
Trf to FSD CIP Fund	0	2,600,000	0	0	0
Total Transfers Out	**0**	**2,600,000**	**0**	**0**	**0**
TOTAL REQUIREMENTS	**1,060,798**	**3,344,086**	**2,042,000**	**2,042,000**	**2,350,000**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	1,353,757	(931,849)	311,000	312,000	28,000
ADJUSTMENT TO GAAP	1,081	3,498	0	0	0
ENDING BALANCE	**2,681,552**	**1,753,201**	**2,064,201**	**1,998,514**	**2,092,201**

Note: Numbers may not add due to rounding.

Austin Code Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	0	1,505,965	2,371,234	1,814,448	1,819,537
REVENUE					
Clean Community Fee	12,058,951	14,570,898	15,123,474	15,123,474	16,687,663
Commercial Solid Waste Permits	494,431	498,000	496,216	505,000	501,178
Short Term Rental License Fee	143,485	295,210	330,175	270,250	346,625
Building Safety	223,704	202,607	290,000	234,889	294,000
Code Compliance Penalties	553,604	249,604	223,178	150,000	225,410
Public Health Charges	123,250	108,311	119,000	162,750	124,950
Other Licenses/Permits	100,930	99,780	100,000	100,000	100,000
Interest	53,851	79,235	68,520	50,000	69,205
Other Revenue	16,786	22,881	15,935	20,000	16,732
General Government Charges	0	0	700	0	0
Total Revenue	**13,768,992**	**16,126,528**	**16,767,198**	**16,616,363**	**18,365,763**
TOTAL AVAILABLE FUNDS	**13,768,992**	**16,126,528**	**16,767,198**	**16,616,363**	**18,365,763**
PROGRAM REQUIREMENTS					
Case Investigation	6,399,021	6,100,224	6,027,940	6,906,089	7,729,281
Support Services	1,504,003	2,730,321	3,470,941	3,448,783	3,449,296
Operational Support	710,486	2,019,072	2,063,321	2,465,861	2,694,554
Licensing and Registration Compliance	1,800,746	1,867,626	1,614,431	1,610,783	1,657,648
Total Program Requirements	**10,414,257**	**12,717,244**	**13,176,633**	**14,431,516**	**15,530,779**
OTHER REQUIREMENTS					
Awards and Recognition	5,909	6,483	0	0	0
Travel City Business	33	0	0	0	0
Utility Billing System Support	0	478,067	0	0	0
Interdepartmental Charges	654,292	652,654	567,169	567,169	636,280
Bad Debt Expense	0	0	427,566	277,321	306,488
Accrued Payroll	38,382	61,874	18,174	21,255	76,826
Market Study Adjustment	0	0	0	0	3,663
Fire/Extend Coverage Insurance	0	0	1,996	867	867
Total Other Requirements	**698,616**	**1,199,078**	**1,014,905**	**866,612**	**1,024,124**
TRANSFERS OUT					
Administrative Support	533,989	562,568	0	0	0
CTECC Support	7,117	8,825	0	0	0
Fire/Extend Coverage Insurance	0	303	0	0	0
CTM Support	359,001	557,825	657,089	657,089	1,178,770
Trf to Support Services Fund	0	0	671,076	671,076	1,125,840
Utility Billing System Support	0	0	902,273	902,273	925,983
Trf to GO Debt Service	139,054	194,520	195,004	195,006	184,351
Workers' Compensation	77,128	120,021	151,010	151,010	121,071
Trf to Wireless Communication	18,090	26,919	25,044	25,044	33,114
Trf to CTECC Fund	0	0	10,861	10,861	9,925
Liability Reserve	15,000	15,000	15,000	15,000	0
Trf to CTM CIP Fund	0	0	500,000	500,000	0
Total Transfers Out	**1,149,379**	**1,485,981**	**3,127,357**	**3,127,359**	**3,579,054**
TOTAL REQUIREMENTS	**12,262,252**	**15,402,303**	**17,318,895**	**18,425,487**	**20,133,957**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	1,506,740	724,225	(551,697)	(1,809,124)	(1,768,194)
ADJUSTMENT TO GAAP	(775)	141,044	0	0	0
ENDING BALANCE	**1,505,965**	**2,371,234**	**1,819,537**	**5,324**	**51,343**

Note: Numbers may not add due to rounding.

Austin Energy Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	128,465,886	214,764,108	274,985,273	253,718,538	269,082,295
REVENUE					
Base Revenue	636,221,871	634,464,672	653,140,477	653,700,521	658,061,573
Power Supply Revenue	455,275,095	501,593,156	508,373,008	512,537,152	433,356,231
Community Benefit Revenue	36,320,391	45,599,475	55,972,099	57,728,976	48,376,261
Regulatory Revenue	75,274,157	98,453,903	79,619,723	81,732,390	132,947,963
Transmission Revenue	63,333,472	68,974,261	74,193,664	74,193,664	73,751,931
Transmission Rider	283,305	575,375	150,000	150,000	0
Other Revenue	39,098,148	39,402,908	48,875,735	47,718,452	54,350,276
Interest Income	2,366,678	2,176,913	3,167,356	3,167,356	3,167,356
Total Revenue	**1,308,173,117**	**1,391,240,663**	**1,423,492,062**	**1,430,928,511**	**1,404,011,591**
TRANSFERS IN					
Conservation Rebates and Incentives Fund	853,291	0	0	0	0
Strategic Reserve Fund	10,900,000	0	0	0	0
Total Transfers In	**11,753,291**	**0**	**0**	**0**	**0**
TOTAL AVAILABLE FUNDS	**1,319,926,408**	**1,391,240,663**	**1,423,492,062**	**1,430,928,511**	**1,404,011,591**
PROGRAM REQUIREMENTS					
Power Supply	453,813,794	501,593,156	508,373,008	512,537,152	433,356,231
Recoverable Expenses	88,412,053	113,221,998	125,581,534	125,581,534	124,950,969
Non-Fuel Operations & Maintenance	223,409,129	237,180,183	279,002,125	275,142,378	280,947,091
Conservation	12,694,638	12,940,926	16,703,849	16,807,554	15,626,609
Conservation Rebates	22,569,294	24,060,314	22,869,000	23,953,221	23,209,000
Nuclear & Coal Plants Operating	94,334,368	99,212,988	82,485,990	92,604,390	90,908,789
Other Operating Expenses	18,936,801	23,289,872	23,068,183	17,919,932	17,218,230
Total Program Requirements	**914,170,077**	**1,011,499,437**	**1,058,083,689**	**1,064,546,161**	**986,216,919**
OTHER REQUIREMENTS					
Accrued Payroll	339,239	527,699	265,912	627,190	1,420,667
Total Other Requirements	**339,239**	**527,699**	**265,912**	**627,190**	**1,420,667**
DEBT SERVICE					
General Obligation Debt Service	155,041	150,366	149,300	149,300	150,449
Capital Lease	0	123,888	125,209	116,023	125,209
Debt Service (Principal and Interest)	130,772,349	130,881,466	115,473,380	119,698,000	116,707,236
Total Debt Service	**130,927,390**	**131,155,720**	**115,747,889**	**119,963,323**	**116,982,894**
TRANSFERS OUT					
Electric Capital Improvement Program	68,835,000	79,846,580	67,787,565	67,787,565	64,624,113
General Fund	105,000,000	105,000,000	105,000,000	105,000,000	105,000,000
Strategic Reserve	0	0	44,000,000	44,000,000	36,000,000
Voluntary Utility Assistance Fund	0	600,000	600,000	600,000	600,000
Trunked Radio	311,703	328,471	282,961	282,961	366,816
Workers' Compensation	1,855,537	2,188,084	2,338,903	2,338,903	1,875,196
Liability Reserve	500,000	400,000	400,000	400,000	400,000
Support Services Fund	18,364,843	21,002,536	20,132,282	20,132,282	22,415,057
CTM Support	5,839,411	7,037,555	5,985,656	5,985,656	6,946,625
Economic Incentives Reserve Fund	333,333	333,333	0	0	0
Repair and Replacement Fund	0	0	0	0	9,000,000
Economic Development Fund	11,294,237	11,437,520	8,770,183	8,770,183	9,090,429
Total Transfers Out	**212,334,064**	**228,174,079**	**255,297,550**	**255,297,550**	**256,318,236**
TOTAL REQUIREMENTS	**1,257,770,770**	**1,371,356,935**	**1,429,395,040**	**1,440,434,224**	**1,360,938,716**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	62,155,638	19,883,728	(5,902,978)	(9,505,713)	43,072,875
ADJUSTMENT TO GAAP	24,142,584	40,337,437	0	0	0
ENDING BALANCE	**214,764,108**	**274,985,273**	**269,082,295**	**244,212,825**	**312,155,170**

Note: Numbers may not add due to rounding.

Austin Energy Repair And Replacement Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	64,071	64,071	64,071	64,071	64,071
TRANSFERS IN					
Austin Energy	0	0	0	0	9,000,000
Total Transfers In	**0**	**0**	**0**	**0**	**9,000,000**
TOTAL AVAILABLE FUNDS	**0**	**0**	**0**	**0**	**9,000,000**
TOTAL REQUIREMENTS	**0**	**0**	**0**	**0**	**0**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	0	0	0	0	9,000,000
ADJUSTMENT TO GAAP	0	0	0	0	0
ENDING BALANCE	**64,071**	**64,071**	**64,071**	**64,071**	**9,064,071**

Note: Numbers may not add due to rounding.

Austin Energy Strategic Reserve Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	113,017,320	103,953,476	105,444,118	103,953,476	149,444,118
REVENUE					
Interest	1,836,156	1,490,642	0	0	0
Total Revenue	**1,836,156**	**1,490,642**	**0**	**0**	**0**
TRANSFERS IN					
Austin Energy	0	0	44,000,000	44,000,000	36,000,000
Total Transfers In	**0**	**0**	**44,000,000**	**44,000,000**	**36,000,000**
TOTAL AVAILABLE FUNDS	**1,836,156**	**1,490,642**	**44,000,000**	**44,000,000**	**36,000,000**
TRANSFERS OUT					
Trf to Electric Operating Fund	10,900,000	0	0	0	0
Total Transfers Out	**10,900,000**	**0**	**0**	**0**	**0**
TOTAL REQUIREMENTS	**10,900,000**	**0**	**0**	**0**	**0**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(9,063,844)	1,490,642	44,000,000	44,000,000	36,000,000
ADJUSTMENT TO GAAP	0	0	0	0	0
ENDING BALANCE	**103,953,476**	**105,444,118**	**149,444,118**	**147,953,476**	**185,444,118**

Note: Numbers may not add due to rounding.

Austin Resource Recovery Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	21,094,172	12,808,545	5,370,428	4,688,752	6,661,325
REVENUE					
Residential ARR Fees	46,609,695	46,916,348	52,741,653	51,905,123	57,126,717
Clean Community Fee	15,900,323	16,846,828	21,361,132	20,770,175	23,086,470
Recycling Sales	3,597,553	3,545,877	3,558,464	3,804,108	3,629,633
Commercial ARR Fees	2,114,147	2,070,660	2,735,107	2,564,422	2,826,232
Other Revenue	897,607	980,862	810,597	805,856	825,689
Extra Stickers and Carts	640,122	635,044	635,544	626,719	752,062
County Revenue	69,663	0	112,337	75,000	110,000
Property Sales	157,471	174,941	82,108	50,000	50,000
Interest	56,871	20,197	21,002	25,000	21,002
General Government Charges	10,780	8,134	9,028	6,500	9,209
Public Health Charges	(8,380)	(280)	0	0	0
Total Revenue	**70,045,851**	**71,198,611**	**82,066,972**	**80,632,903**	**88,437,014**
TOTAL AVAILABLE FUNDS	**70,045,851**	**71,198,611**	**82,066,972**	**80,632,903**	**88,437,014**
PROGRAM REQUIREMENTS					
Collection Services	31,545,542	32,679,020	33,452,003	34,416,481	34,247,346
Support Services	7,779,670	7,619,118	8,498,208	8,672,336	9,355,869
Litter Abatement	5,411,357	5,480,816	5,246,307	5,270,897	5,522,820
Waste Diversion	4,760,198	3,682,371	4,002,524	4,469,049	5,410,420
Operations Support	4,071,525	3,777,020	4,159,607	4,746,613	4,675,946
Remediation	985,501	1,108,690	1,881,750	1,456,750	1,618,294
Total Program Requirements	**54,553,792**	**54,347,035**	**57,240,399**	**59,032,126**	**60,830,695**
OTHER REQUIREMENTS					
Awards and Recognition	26,452	27,007	0	0	0
Utility Billing System Support	0	679,062	0	0	0
Interdepartmental Charges	0	4,022,235	3,347,539	3,347,539	2,327,021
Bad Debt Expense	1,829,871	2,539,585	2,080,431	1,631,301	1,591,488
Accrued Payroll	91,682	24,213	56,291	96,336	226,784
Fire/Extend Coverage Insurance	17,224	26,039	28,725	31,739	33,326
Market Study Adjustment	0	0	0	0	13,674
Total Other Requirements	**1,965,229**	**7,318,141**	**5,512,986**	**5,106,915**	**4,192,293**
TRANSFERS OUT					
Interdepartmental Charges	3,426,432	0	0	0	0
Trf to Sustainability Fund	727,467	392,505	0	0	0
Trf to GO Debt Service	10,655,868	11,169,385	11,625,032	11,625,032	10,550,898
Trf to Resource Recovery CIP	1,679,000	850,000	500,000	500,000	7,474,696
Trf to Support Services Fund	0	0	0	0	3,070,623
CTM Support	614,983	945,517	1,183,959	1,183,959	1,298,606
Utility Billing System Support	1,114,638	0	973,629	973,629	904,327
Workers' Compensation	444,882	538,118	580,269	580,269	464,105
Trf to Economic Development	0	88,250	159,630	159,630	305,689
Liability Reserve	185,000	225,000	225,000	225,000	250,000
Trf to Wireless Communication	106,598	148,694	99,028	99,028	149,511
Trf to Wastewater Operating Fund	0	0	0	0	130,431
Trf to CTECC Fund	0	0	0	0	9,925
Administrative Support	2,274,420	2,625,317	2,588,436	2,588,436	0
CTECC Support	7,117	8,825	10,861	10,861	0
Trf to Environmental Rmdn Fund	590,033	386,366	76,846	76,846	0
Total Transfers Out	**21,826,438**	**17,377,977**	**18,022,690**	**18,022,690**	**24,608,811**
TOTAL REQUIREMENTS	**78,345,459**	**79,043,153**	**80,776,075**	**82,161,731**	**89,631,799**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(8,299,608)	(7,844,542)	1,290,897	(1,528,828)	(1,194,785)
ADJUSTMENT TO GAAP	13,981	406,425	0	0	0
ENDING BALANCE	**12,808,545**	**5,370,428**	**6,661,325**	**3,159,924**	**5,466,540**

Note: Numbers may not add due to rounding.

Austin Water Utility Fund - Combined

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	72,928,463	58,187,038	52,261,960	43,912,225	77,405,715
REVENUE					
Water/Wastewater Revenue	470,279,070	472,467,659	507,947,297	522,542,427	541,721,817
Other Revenue	6,682,914	7,269,839	9,680,924	5,622,200	5,746,424
Public Health Licenses, Permits, Inspections	495,263	566,397	588,676	519,400	600,500
Miscellaneous Franchise Fees	149,025	167,506	228,859	190,100	232,000
Interest	227,270	116,059	203,200	203,200	181,874
Building Rental/Lease	214,200	251,963	144,796	227,400	144,800
Land & Infrastructure Rental/Lease	60,500	71,500	75,788	69,000	75,800
Property Sales	57,302	38,642	54,076	61,200	55,200
Scrap Sales	76,745	52,310	47,874	53,900	48,800
Development Fees	0	0	990	0	0
Other Fines	1,050	335,555	0	0	0
Total Revenue	**478,243,338**	**481,337,430**	**518,972,480**	**529,488,827**	**548,807,215**
TRANSFERS IN					
General Fund	0	11,199,856	0	0	0
CIP	4,800,000	9,600,000	9,300,000	9,300,000	10,300,000
Austin Water Utility	1,920,000	3,760,000	2,060,000	2,060,000	3,400,000
Support Services/Infrastructure Funds	300,582	300,582	300,582	300,582	300,582
Austin Resource Recovery Fund	0	0	0	0	130,431
Other Funds	139,892	0	0	0	0
Total Transfers In	**7,160,474**	**24,860,438**	**11,660,582**	**11,660,582**	**14,131,013**
TOTAL AVAILABLE FUNDS	**485,403,812**	**506,197,868**	**530,633,062**	**541,149,409**	**562,938,228**
PROGRAM REQUIREMENTS					
Treatment	75,471,948	74,446,695	73,260,017	74,950,791	77,840,734
Pipeline Operations	38,220,351	40,681,224	41,144,363	40,621,838	41,201,279
Support Services	20,752,598	22,230,549	21,169,565	20,580,494	22,592,094
Environmental Affairs & Conservation	10,917,591	11,721,102	10,587,636	11,628,685	11,848,732
Other Utility Program Requirements	27,366,197	14,300,061	11,314,848	13,064,444	11,494,210
Engineering Services	9,141,844	10,934,715	8,344,228	7,983,944	8,504,005
Water Resources Management	6,929,672	7,230,277	7,522,265	7,264,027	8,275,601
One Stop Shop	653,503	558,093	479,065	648,853	653,101
Reclaimed Water Services	299,280	314,442	364,307	371,336	388,355
Total Program Requirements	**189,752,982**	**182,417,158**	**174,186,294**	**177,114,412**	**182,798,111**
OTHER REQUIREMENTS					
Utility Billing System Support	18,496,148	17,209,766	15,709,766	15,709,766	18,317,220
Accrued Payroll	242,891	177,578	153,851	316,512	745,854
Interdepartmental Charges	0	0	0	0	166,242
Market Study Adjustment	0	0	0	0	133,117
Services-PID contract expense	37,500	75,000	75,000	75,000	75,000
Total Other Requirements	**18,776,539**	**17,462,344**	**15,938,617**	**16,101,278**	**19,437,433**
DEBT SERVICE REQUIREMENTS					
Trf to Util D/S Separate Lien	174,698,472	196,655,400	185,726,481	185,903,111	180,655,096
Tfr to Utility D/S Sub Lien	7,872,030	8,110,646	19,648,952	20,062,264	11,345,846
Trf to GO Debt Service	5,340,505	4,799,398	3,973,920	3,978,547	4,010,080
Tfr to Utility D/S Prior Lien	8,918,571	2,073,137	2,700,906	2,700,906	2,700,906
Tfr to Util D/S Tax/Rev Bonds	715,334	717,086	714,462	714,462	727,005
Commercial paper interest	217,432	125,513	418,564	562,486	439,862
Total Debt Service Requirements	**197,762,343**	**212,481,181**	**213,183,285**	**213,921,776**	**199,878,795**
TRANSFERS OUT					
Services-PID contract expense	37,500	0	0	0	0
Trf to Sustainability Fund	4,802,247	4,843,426	0	0	0
Trf to General Fund	34,548,359	37,909,193	38,755,435	38,755,435	40,793,280
Trf to Wastewater CIP Fund	9,111,000	25,459,000	20,900,000	20,900,000	23,250,000
Trf to Water CIP Fund	34,901,334	2,482,000	12,000,000	12,000,000	17,300,000
Trf to Support Services Fund	0	13,126,585	13,325,654	13,325,654	12,384,793

Note: Numbers may not add due to roundinA

Austin Water Utility Fund - Combined

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
Trf to Water Revenue Stab Rsv	5,515,444	5,835,880	6,893,795	7,304,753	9,204,421
CTM Support	0	3,546,544	3,455,342	3,455,342	3,871,271
Trf to Reclaimed Water Fund	1,920,000	3,760,000	2,060,000	2,060,000	3,400,000
Trf to Economic Development	0	614,875	1,148,827	1,148,827	2,011,254
Trf to Reclaimed Water CIP Fnd	400,000	900,000	1,300,000	1,300,000	2,000,000
Workers' Compensation	1,195,033	1,443,027	1,618,251	1,618,251	1,286,209
Liability Reserve	500,000	400,000	400,000	400,000	400,000
Trf to Wireless Communication	384,939	279,120	229,697	229,697	283,472
Trf to CTECC Fund	0	8,826	10,860	10,860	9,925
Trf to Econ Incentive Rsv Fund	333,333	333,333	0	0	0
Trf to Environmental Rmdn Fund	651,191	447,524	83,250	83,250	0
Trf to PARD CIP Fund	100,000	100,000	0	0	0
Total Transfers Out	**94,400,379**	**101,489,333**	**102,181,111**	**102,592,069**	**116,194,625**
TOTAL REQUIREMENTS	**500,692,243**	**513,850,016**	**505,489,307**	**509,729,535**	**518,308,964**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(15,288,432)	(7,652,148)	25,143,755	31,419,874	44,629,264
ADJUSTMENT TO GAAP	547,007	1,727,070	0	0	0
ENDING BALANCE	**58,187,038**	**52,261,960**	**77,405,715**	**75,332,099**	**122,034,979**

Note: Numbers may not add due to rounding.

Austin Water Utility Revenue Stability Reserve Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	0	5,516,644	11,360,878	11,358,524	18,279,673
REVENUE					
Interest	1,200	8,354	25,000	12,000	25,000
Total Revenue	**1,200**	**8,354**	**25,000**	**12,000**	**25,000**
TRANSFERS IN					
Austin Water Utility	5,515,444	5,835,880	6,893,795	7,304,753	9,204,421
Total Transfers In	**5,515,444**	**5,835,880**	**6,893,795**	**7,304,753**	**9,204,421**
TOTAL AVAILABLE FUNDS	**5,516,644**	**5,844,234**	**6,918,795**	**7,316,753**	**9,229,421**
TOTAL REQUIREMENTS	**0**	**0**	**0**	**0**	**0**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	5,516,644	5,844,234	6,918,795	7,316,753	9,229,421
ADJUSTMENT TO GAAP	0	0	0	0	0
ENDING BALANCE	**5,516,644**	**11,360,878**	**18,279,673**	**18,675,277**	**27,509,094**

Note: Numbers may not add due to rounding.

Business Retention and Enhancement Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	1,664,832	2,213,939	1,629,203	1,106,024	1,992,701
REVENUE					
Building Rental/Lease	257,266	221,670	83,085	10,000	200,000
Other Licenses/Permits	261,301	766,702	252,217	50,000	50,000
Loan Repayments	14,060	13,813	16,665	16,665	15,569
Interest	16,380	13,193	11,531	10,652	9,799
General Government Charges	100	0	0	0	0
Total Revenue	**549,107**	**1,015,377**	**363,498**	**87,317**	**275,368**
TOTAL AVAILABLE FUNDS	**549,107**	**1,015,377**	**363,498**	**87,317**	**275,368**
PROGRAM REQUIREMENTS					
Small Business Program	0	0	0	1,000,000	1,000,000
Total Program Requirements	**0**	**0**	**0**	**1,000,000**	**1,000,000**
TRANSFERS OUT					
Trf to General Fund	0	1,597,797	0	0	0
Total Transfers Out	**0**	**1,597,797**	**0**	**0**	**0**
TOTAL REQUIREMENTS	**0**	**1,597,797**	**0**	**1,000,000**	**1,000,000**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	549,107	(582,420)	363,498	(912,683)	(724,632)
ADJUSTMENT TO GAAP	0	(2,316)	0	0	0
ENDING BALANCE	**2,213,939**	**1,629,203**	**1,992,701**	**193,341**	**1,268,069**

Note: Numbers may not add due to rounding.

Capital Projects Management Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	910,374	554,396	521,119	1,337,820	(653,783)
REVENUE					
Miscellaneous Franchise Fees	0	0	0	0	500,000
Development Fees	0	0	0	0	168,350
Other Revenue	0	0	0	0	111,100
Donations	0	0	0	0	88,550
Interest	847	701	1,000	1,000	1,000
General Government Charges	445	1,521	0	1,500	0
Total Revenue	**1,292**	**2,222**	**1,000**	**2,500**	**869,000**
TRANSFERS IN					
CIP	23,603,497	25,424,439	22,044,776	24,422,532	23,529,879
Total Transfers In	**23,603,497**	**25,424,439**	**22,044,776**	**24,422,532**	**23,529,879**
TOTAL AVAILABLE FUNDS	**23,604,789**	**25,426,661**	**22,045,776**	**24,425,032**	**24,398,879**
PROGRAM REQUIREMENTS					
Sidewalk Infrastructure Program	696,966	829,453	0	0	0
Capital Projects Delivery	17,627,541	18,472,079	16,970,822	18,485,045	18,147,269
Support Services	2,963,615	3,448,473	4,172,299	3,897,074	3,458,148
Total Program Requirements	**21,288,122**	**22,750,005**	**21,143,121**	**22,382,119**	**21,605,417**
OTHER REQUIREMENTS					
Accrued Payroll	75,647	22,293	22,890	85,761	164,229
Market Study Adjustment	0	0	0	0	111,650
Total Other Requirements	**75,647**	**22,293**	**22,890**	**85,761**	**275,879**
TRANSFERS OUT					
Administrative Support	1,614,729	1,500,181	0	0	0
Trf to Mobility CIP	0	150,000	0	0	0
Trf to Support Services Fund	0	0	862,812	862,812	921,242
CTM Support	765,443	813,250	896,037	896,037	865,468
Workers' Compensation	212,381	254,550	281,045	281,045	210,753
Trf to Wireless Communication	0	961	7,773	7,773	9,031
Liability Reserve	7,000	7,000	7,000	7,000	7,000
Total Transfers Out	**2,599,553**	**2,725,942**	**2,054,667**	**2,054,667**	**2,013,494**
TOTAL REQUIREMENTS	**23,963,322**	**25,498,240**	**23,220,678**	**24,522,547**	**23,894,790**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(358,532)	(71,579)	(1,174,902)	(97,515)	504,089
ADJUSTMENT TO GAAP	2,554	38,302	0	0	0
ENDING BALANCE	**554,396**	**521,119**	**(653,783)**	**1,240,305**	**(149,694)**

Note: Numbers may not add due to rounding.

Child Safety Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	579,994	336,019	197,090	85,168	331,707
REVENUE					
County Revenue	749,724	859,263	904,961	994,513	912,300
Traffic Fines	779,779	798,316	791,396	781,076	806,300
Interest	662	231	125	1,187	200
Other Revenue	170,039	73,879	200	0	200
Total Revenue	**1,700,205**	**1,731,690**	**1,696,682**	**1,776,776**	**1,719,000**
TRANSFERS IN					
General Fund	0	0	360,943	360,943	360,943
Total Transfers In	**0**	**0**	**360,943**	**360,943**	**360,943**
TOTAL AVAILABLE FUNDS	**1,700,205**	**1,731,690**	**2,057,625**	**2,137,719**	**2,079,943**
PROGRAM REQUIREMENTS					
Child Safety	1,933,449	1,859,478	1,910,424	2,144,427	2,391,634
Total Program Requirements	**1,933,449**	**1,859,478**	**1,910,424**	**2,144,427**	**2,391,634**
OTHER REQUIREMENTS					
Accrued Payroll	6,427	5,196	0	1,733	16,938
Market Study Adjustment	0	0	0	0	2,635
Total Other Requirements	**6,427**	**5,196**	**0**	**1,733**	**19,573**
TRANSFERS OUT					
Workers' Compensation	4,471	9,232	12,584	12,584	15,975
Total Transfers Out	**4,471**	**9,232**	**12,584**	**12,584**	**15,975**
TOTAL REQUIREMENTS	**1,944,347**	**1,873,906**	**1,923,008**	**2,158,744**	**2,427,182**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(244,142)	(142,216)	134,617	(21,025)	(347,239)
ADJUSTMENT TO GAAP	167	3,287	0	0	0
ENDING BALANCE	**336,019**	**197,090**	**331,707**	**64,143**	**(15,532)**

Note: Numbers may not add due to rounding.

City Hall Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	672,123	1,335,769	693,339	455,874	346,854
REVENUE					
Parking Fees	992,891	1,123,469	1,400,000	1,400,000	1,541,574
Building Rental/Lease	203,000	237,766	219,256	207,600	217,200
Interest	1,885	1,434	0	0	0
Other Revenue	401	427	273	0	0
Total Revenue	**1,198,176**	**1,363,097**	**1,619,529**	**1,607,600**	**1,758,774**
TOTAL AVAILABLE FUNDS	**1,198,176**	**1,363,097**	**1,619,529**	**1,607,600**	**1,758,774**
REQUIREMENTS					
Commodities	0	0	0	0	3,700
Contractuals	535,512	664,795	966,014	966,014	994,941
Total Requirements	**535,512**	**664,795**	**966,014**	**966,014**	**998,641**
TRANSFERS OUT					
Trf to BSD CIP Fund	0	1,350,000	1,000,000	1,000,000	1,000,000
Total Transfers Out	**0**	**1,350,000**	**1,000,000**	**1,000,000**	**1,000,000**
TOTAL REQUIREMENTS	**535,512**	**2,014,795**	**1,966,014**	**1,966,014**	**1,998,641**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	662,664	(651,698)	(346,485)	(358,414)	(239,867)
ADJUSTMENT TO GAAP	982	9,268	0	0	0
ENDING BALANCE	**1,335,769**	**693,339**	**346,854**	**97,460**	**106,987**

Note: Numbers may not add due to rounding.

Combined Transportation, Emergency & Communications Ctr Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	293,750	99,848	303,643	176,109	403,461
REVENUE					
County Revenue	1,784,459	2,023,413	2,302,117	2,302,117	2,351,369
TXDOT	914,311	1,106,010	1,946,113	1,946,113	2,131,010
Capital Metro	450,991	520,075	544,904	544,904	580,930
Interest	162	327	1,459	0	0
Other Revenue	1,361	3,539	30	0	0
Total Revenue	**3,151,284**	**3,653,364**	**4,794,623**	**4,793,134**	**5,063,309**
TRANSFERS IN					
General Fund	10,011,154	11,543,981	14,186,704	14,186,704	12,668,646
Aviation	126,796	125,316	144,375	144,375	138,767
Support Services/Infrastructure Funds	7,117	8,825	46,417	46,417	39,840
Other Funds	14,234	17,650	21,722	21,722	19,850
Austin Energy	7,117	8,825	10,861	10,861	9,925
Austin Resource Recovery Fund	7,117	8,825	10,861	10,861	9,925
Austin Water Utility	7,117	8,826	10,860	10,860	9,925
Total Transfers In	**10,180,652**	**11,722,248**	**14,431,800**	**14,431,800**	**12,896,878**
TOTAL AVAILABLE FUNDS	**13,331,936**	**15,375,612**	**19,226,423**	**19,224,934**	**17,960,187**
PROGRAM REQUIREMENTS					
CTECC and Public Safety IT Support	12,335,005	13,133,481	13,608,973	13,608,973	14,916,230
Total Program Requirements	**12,335,005**	**13,133,481**	**13,608,973**	**13,608,973**	**14,916,230**
OTHER REQUIREMENTS					
Awards and Recognition	3,469	1,917	0	0	0
Fire/Extend Coverage Insurance	0	40,441	54,911	54,911	0
Accrued Payroll	15,115	22,100	13,358	16,810	39,648
Market Study Adjustment	0	0	0	0	681
Total Other Requirements	**18,584**	**64,458**	**68,269**	**71,721**	**40,329**
TRANSFERS OUT					
Trf to CTM CIP Fund	1,285,000	1,960,808	5,384,044	5,384,044	3,350,000
Workers' Compensation	45,830	56,713	64,319	64,319	53,809
Liability Reserve	1,000	1,000	1,000	1,000	1,000
Total Transfers Out	**1,331,830**	**2,018,521**	**5,449,363**	**5,449,363**	**3,404,809**
TOTAL REQUIREMENTS	**13,685,419**	**15,216,459**	**19,126,605**	**19,130,057**	**18,361,368**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(353,482)	159,153	99,818	94,877	(401,181)
ADJUSTMENT TO GAAP	159,580	44,642	0	0	0
ENDING BALANCE	**99,848**	**303,643**	**403,461**	**270,986**	**2,280**

Note: Numbers may not add due to rounding.

Combined Utility Revenue Bond Redemption Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	181,574,098	152,557,329	146,392,939	146,771,514	144,921,034
REVENUE					
Other Revenue	3,682,552	3,577,437	3,573,615	3,572,349	3,562,074
Interest	127,222	44,498	26,949	22,123	22,971
Service Area Revenue	151,746	0	0	0	0
Total Revenue	**3,961,520**	**3,621,936**	**3,600,564**	**3,594,472**	**3,585,045**
TRANSFERS IN					
Austin Water Utility	191,403,000	206,807,000	205,026,000	209,107,000	192,229,000
Austin Energy	139,364,000	130,708,000	113,662,000	119,698,000	114,893,529
Total Transfers In	**330,767,000**	**337,515,000**	**318,688,000**	**328,805,000**	**307,122,529**
TOTAL AVAILABLE FUNDS	**334,728,520**	**341,136,936**	**322,288,564**	**332,399,472**	**310,707,574**
OTHER REQUIREMENTS					
Interest payment D/S funds	183,468,228	165,905,112	178,680,747	183,870,074	167,690,530
Principal payment D/S funds	180,277,063	181,396,214	145,079,722	145,079,722	144,695,279
Total Other Requirements	**363,745,291**	**347,301,325**	**323,760,469**	**328,949,796**	**312,385,809**
TOTAL REQUIREMENTS	**363,745,291**	**347,301,325**	**323,760,469**	**328,949,796**	**312,385,809**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(29,016,771)	(6,164,390)	(1,471,905)	3,449,676	(1,678,235)
ADJUSTMENT TO GAAP	2	0	0	0	0
ENDING BALANCE	**152,557,329**	**146,392,939**	**144,921,034**	**150,221,190**	**143,242,799**

Note: Numbers may not add due to rounding.

Communications and Technology Management Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	1,517,304	2,721,962	3,266,463	2,725,745	648,639
REVENUE					
Other Revenue	213,000	214,592	223,377	217,260	217,260
Interest	4,457	3,909	0	6,117	0
Total Revenue	**217,457**	**218,501**	**223,377**	**223,377**	**217,260**
TRANSFERS IN					
General Fund	18,463,404	20,851,215	22,675,297	22,675,297	26,669,094
Support Services/Infrastructure Funds	5,248,254	6,433,239	6,662,937	6,662,937	8,809,927
Austin Energy	5,839,411	7,037,555	5,985,656	5,985,656	6,946,625
Austin Water Utility	3,447,396	3,546,544	3,455,342	3,455,342	3,871,271
Other Funds	1,589,879	2,437,270	2,885,528	2,885,528	3,214,734
Austin Resource Recovery Fund	614,983	945,517	1,183,959	1,183,959	1,298,606
Aviation	1,301,149	1,464,944	1,383,786	1,383,786	1,248,165
Convention Center	796,864	897,899	1,056,962	1,056,962	1,144,805
Critical One-Time	2,363,079	0	0	0	0
Total Transfers In	**39,664,419**	**43,614,183**	**45,289,467**	**45,289,467**	**53,203,227**
TOTAL AVAILABLE FUNDS	**39,881,876**	**43,832,684**	**45,512,844**	**45,512,844**	**53,420,487**
PROGRAM REQUIREMENTS					
Communications and Technology Management	31,043,523	32,685,371	34,432,754	35,156,851	41,168,346
Support Services	3,305,899	3,586,384	3,481,158	2,732,648	3,497,632
One Stop Shop	244,797	305,497	335,566	405,403	449,702
Total Program Requirements	**34,594,219**	**36,577,252**	**38,249,478**	**38,294,902**	**45,115,680**
OTHER REQUIREMENTS					
Awards and Recognition	13,130	15,814	11,000	0	0
Accrued Payroll	69,776	98,525	23,541	88,847	198,464
Fire/Extend Coverage Insurance	0	(20,926)	46,000	25,382	56,000
Market Study Adjustment	0	0	950,359	950,359	4,450
Total Other Requirements	**82,906**	**93,412**	**1,030,900**	**1,064,588**	**258,914**
TRANSFERS OUT					
Trf to CTM CIP Fund	4,071,079	6,924,300	8,845,290	8,845,290	8,679,790
Liability Reserve	5,000	5,000	5,000	5,000	5,000
Total Transfers Out	**4,076,079**	**6,929,300**	**8,850,290**	**8,850,290**	**8,684,790**
TOTAL REQUIREMENTS	**38,753,205**	**43,599,965**	**48,130,668**	**48,209,780**	**54,059,384**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	1,128,672	232,719	(2,617,824)	(2,696,936)	(638,897)
ADJUSTMENT TO GAAP	75,986	311,782	0	0	0
ENDING BALANCE	**2,721,962**	**3,266,463**	**648,639**	**28,809**	**9,742**

Note: Numbers may not add due to rounding.

Community Development Incentives Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	0	0	0	0	0
TRANSFERS IN					
Budget Stabilization Reserve	0	0	0	0	939,846
General Fund	0	0	0	0	118,859
Total Transfers In	**0**	**0**	**0**	**0**	**1,058,705**
TOTAL AVAILABLE FUNDS	**0**	**0**	**0**	**0**	**1,058,705**
REQUIREMENTS					
Contractuals	0	0	0	0	225,000
Total Requirements	**0**	**0**	**0**	**0**	**225,000**
TOTAL REQUIREMENTS	**0**	**0**	**0**	**0**	**225,000**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	0	0	0	0	833,705
ADJUSTMENT TO GAAP	0	0	0	0	0
ENDING BALANCE	**0**	**0**	**0**	**0**	**833,705**

Note: Numbers may not add due to rounding.

Convention Center Hotel Occupancy Tax Revenue Bond Redemption Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	8,500,970	8,637,844	8,968,623	8,353,864	8,846,686
REVENUE					
Interest	12,852	4,662	1,398	5,854	1,810
Total Revenue	**12,852**	**4,662**	**1,398**	**5,854**	**1,810**
TRANSFERS IN					
Other Funds	16,699,120	16,276,537	15,066,114	16,008,330	15,957,834
Total Transfers In	**16,699,120**	**16,276,537**	**15,066,114**	**16,008,330**	**15,957,834**
TOTAL AVAILABLE FUNDS	**16,711,972**	**16,281,199**	**15,067,512**	**16,014,184**	**15,959,644**
OTHER REQUIREMENTS					
Principal payment D/S funds	8,890,000	9,380,000	9,495,000	9,495,000	10,230,000
Interest payment D/S funds	6,230,422	5,600,056	5,192,016	5,402,105	5,085,171
Services-other	1,410,569	970,363	502,433	624,257	479,500
Total Other Requirements	**16,530,991**	**15,950,419**	**15,189,449**	**15,521,362**	**15,794,671**
TOTAL REQUIREMENTS	**16,530,991**	**15,950,419**	**15,189,449**	**15,521,362**	**15,794,671**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	180,981	330,779	(121,937)	492,822	164,973
ADJUSTMENT TO GAAP	(44,107)	0	0	0	0
ENDING BALANCE	**8,637,844**	**8,968,623**	**8,846,686**	**8,846,686**	**9,011,659**

Note: Numbers may not add due to rounding.

Convention Center Marketing and Promotion Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	465,677	476,341	486,090	428,852	296,422
REVENUE					
Contractor Revenue	201,475	227,889	232,600	214,143	246,726
Other Revenue	15,049	0	0	0	0
Total Revenue	**216,524**	**227,889**	**232,600**	**214,143**	**246,726**
TOTAL AVAILABLE FUNDS	**216,524**	**227,889**	**232,600**	**214,143**	**246,726**
REQUIREMENTS					
Commodities	205,860	222,240	422,268	542,995	443,148
Total Requirements	**205,860**	**222,240**	**422,268**	**542,995**	**443,148**
TOTAL REQUIREMENTS	**205,860**	**222,240**	**422,268**	**542,995**	**443,148**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	10,664	5,649	(189,668)	(328,852)	(196,422)
ADJUSTMENT TO GAAP	0	4,100	0	0	0
ENDING BALANCE	**476,341**	**486,090**	**296,422**	**100,000**	**100,000**

Note: Numbers may not add due to rounding.

Convention Center Operating Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	18,498,298	21,595,649	34,884,021	28,985,357	23,102,692
REVENUE					
Contractor Revenue	9,114,429	10,556,903	10,569,956	9,831,296	11,358,057
Facility Revenue	5,828,430	6,238,077	6,328,544	6,057,245	6,678,403
Parking Fees	2,425,784	2,984,095	3,345,000	2,831,521	3,699,822
Building Rental/Lease	91,500	113,770	135,800	134,260	211,860
Other Revenue	132,232	91,669	90,500	102,600	84,700
Interest	25,540	18,093	50,000	28,000	50,500
Recreation and Culture Charges	23,067	0	3,100	0	25,000
Other Electric Utility Revenue	0	0	4,000	0	600
Scrap Sales	4,353	4,112	5,000	0	0
Total Revenue	**17,645,334**	**20,006,719**	**20,531,900**	**18,984,922**	**22,108,942**
TRANSFERS IN					
Other Funds	24,162,966	28,689,696	33,156,050	29,219,959	34,530,378
Total Transfers In	**24,162,966**	**28,689,696**	**33,156,050**	**29,219,959**	**34,530,378**
TOTAL AVAILABLE FUNDS	**41,808,300**	**48,696,415**	**53,687,950**	**48,204,881**	**56,639,320**
PROGRAM REQUIREMENTS					
Event Operations	26,220,768	26,598,854	29,914,219	30,581,990	31,714,429
Support Services	4,306,335	4,140,248	5,689,964	6,089,964	6,384,627
Total Program Requirements	**30,527,103**	**30,739,102**	**35,604,183**	**36,671,954**	**38,099,056**
OTHER REQUIREMENTS					
Awards and Recognition	13,195	13,184	0	0	0
Accrued Payroll	46,593	54,005	12,083	51,805	128,008
Market Study Adjustment	0	0	33,787	33,787	41,629
Compromise settlement agrmts	3,514,718	0	2,810,282	2,825,000	0
Total Other Requirements	**3,574,506**	**67,189**	**2,856,152**	**2,910,592**	**169,637**
TRANSFERS OUT					
Administrative Support	1,021,428	1,037,001	0	0	0
Trf to Conv Ctr CIP Fund	300,000	0	22,436,282	13,436,282	9,500,000
Trf to GO Debt Service	2,124,464	2,332,301	2,173,040	2,173,040	2,202,341
Trf to Support Services Fund	0	0	984,565	984,565	1,133,838
CTM Support	796,864	897,899	835,000	835,000	905,275
Workers' Compensation	221,602	260,486	284,541	284,541	226,728
Trf to Tourism & Promotion Fnd	125,382	125,382	125,382	125,382	125,382
Trf to Wireless Communication	96,860	89,408	88,654	88,654	95,127
Trf to PID Fund	75,000	75,000	75,000	75,000	75,000
Liability Reserve	6,480	6,480	6,480	6,480	6,480
Total Transfers Out	**4,768,080**	**4,823,957**	**27,008,944**	**18,008,944**	**14,270,171**
TOTAL REQUIREMENTS	**38,869,689**	**35,630,248**	**65,469,279**	**57,591,490**	**52,538,864**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	2,938,611	13,066,166	(11,781,329)	(9,386,609)	4,100,456
ADJUSTMENT TO GAAP	158,740	222,206	0	0	0
ENDING BALANCE	**21,595,649**	**34,884,021**	**23,102,692**	**19,598,748**	**27,203,148**

Note: Numbers may not add due to rounding.

Convention Center Palmer Events Center Garage Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	0	0	(3,297)	0	0
REVENUE					
Parking Fees	1,313,846	1,266,813	1,625,000	1,603,145	1,771,895
Total Revenue	**1,313,846**	**1,266,813**	**1,625,000**	**1,603,145**	**1,771,895**
TRANSFERS IN					
Other Funds	851,953	821,590	921,101	921,101	1,116,453
Total Transfers In	**851,953**	**821,590**	**921,101**	**921,101**	**1,116,453**
TOTAL AVAILABLE FUNDS	**2,165,799**	**2,088,403**	**2,546,101**	**2,524,246**	**2,888,348**
PROGRAM REQUIREMENTS					
Event Operations	700,942	728,574	871,101	921,101	1,116,453
Total Program Requirements	**700,942**	**728,574**	**871,101**	**921,101**	**1,116,453**
OTHER REQUIREMENTS					
Awards and Recognition	48	650	0	0	0
Accrued Payroll	259	6,045	0	2,087	5,293
Market Study Adjustment	0	0	0	0	1,227
Total Other Requirements	**307**	**6,695**	**0**	**2,087**	**6,520**
TRANSFERS OUT					
Trf to PEC Operating Fund	1,367,962	1,131,268	1,452,223	1,381,578	1,526,072
Trf to Support Services Fund	0	0	112,165	112,165	127,037
CTM Support	38,871	102,292	95,126	95,126	102,153
Workers' Compensation	9,501	11,211	11,885	11,885	9,809
Liability Reserve	304	304	304	304	304
Administrative Support	49,065	118,139	0	0	0
Total Transfers Out	**1,465,703**	**1,363,214**	**1,671,703**	**1,601,058**	**1,765,375**
TOTAL REQUIREMENTS	**2,166,952**	**2,098,483**	**2,542,804**	**2,524,246**	**2,888,348**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(1,153)	(10,080)	3,297	0	0
ADJUSTMENT TO GAAP	1,153	6,783	0	0	0
ENDING BALANCE	**0**	**(3,297)**	**0**	**0**	**0**

Note: Numbers may not add due to rounding.

Convention Center Palmer Events Center Operating Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	9,629,296	9,387,963	12,228,267	11,977,164	8,863,805
REVENUE					
Interest	17,015	8,684	15,000	19,000	15,150
Total Revenue	**17,015**	**8,684**	**15,000**	**19,000**	**15,150**
TRANSFERS IN					
Other Funds	4,744,000	8,056,388	8,162,345	8,132,498	7,972,208
Total Transfers In	**4,744,000**	**8,056,388**	**8,162,345**	**8,132,498**	**7,972,208**
TOTAL AVAILABLE FUNDS	**4,761,015**	**8,065,072**	**8,177,345**	**8,151,498**	**7,987,358**
PROGRAM REQUIREMENTS					
Event Operations	3,544,055	3,766,160	4,846,086	5,096,086	5,087,384
Support Services	603,347	647,491	1,008,668	1,008,668	919,775
Total Program Requirements	**4,147,402**	**4,413,651**	**5,854,754**	**6,104,754**	**6,007,159**
OTHER REQUIREMENTS					
Awards and Recognition	1,947	2,015	0	0	0
Accrued Payroll	(1,586)	6,080	15,417	10,631	21,515
Market Study Adjustment	0	0	0	0	430
Total Other Requirements	**361**	**8,095**	**15,417**	**10,631**	**21,945**
TRANSFERS OUT					
Trf to PARD CIP Fund	500,000	500,000	500,000	500,000	5,500,000
Trf to Conv Ctr CIP Fund	15,132	0	4,839,499	4,522,807	341,376
Trf to Support Services Fund	0	0	149,554	149,554	171,862
CTM Support	136,050	136,390	126,836	126,836	137,377
Workers' Compensation	36,049	43,524	54,531	54,531	43,720
Liability Reserve	1,216	1,216	1,216	1,216	1,216
Administrative Support	173,767	157,519	0	0	0
Total Transfers Out	**862,214**	**838,649**	**5,671,636**	**5,354,944**	**6,195,551**
TOTAL REQUIREMENTS	**5,009,977**	**5,260,395**	**11,541,807**	**11,470,329**	**12,224,655**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(248,962)	2,804,677	(3,364,462)	(3,318,831)	(4,237,297)
ADJUSTMENT TO GAAP	7,629	35,627	0	0	0
ENDING BALANCE	**9,387,963**	**12,228,267**	**8,863,805**	**8,658,333**	**4,626,508**

Note: Numbers may not add due to rounding.

Convention Center Palmer Events Center Revenue Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	0	0	17,031	0	0
REVENUE					
Facility Revenue	1,627,008	1,693,917	1,742,959	1,597,959	1,760,389
Contractor Revenue	1,670,442	1,563,893	1,750,063	1,505,847	1,684,255
Building Rental/Lease	11,956	0	0	0	0
Other Revenue	321	3,843	0	0	0
Total Revenue	**3,309,727**	**3,261,653**	**3,493,022**	**3,103,806**	**3,444,644**
TOTAL AVAILABLE FUNDS	**3,309,727**	**3,261,653**	**3,493,022**	**3,103,806**	**3,444,644**
PROGRAM REQUIREMENTS					
Event Operations	997,881	1,015,613	1,105,136	1,052,656	1,104,836
Total Program Requirements	**997,881**	**1,015,613**	**1,105,136**	**1,052,656**	**1,104,836**
TRANSFERS OUT					
Trf to PEC Operating Fund	2,311,846	2,229,009	2,404,917	2,051,150	2,339,808
Total Transfers Out	**2,311,846**	**2,229,009**	**2,404,917**	**2,051,150**	**2,339,808**
TOTAL REQUIREMENTS	**3,309,727**	**3,244,622**	**3,510,053**	**3,103,806**	**3,444,644**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	0	17,031	(17,031)	0	0
ADJUSTMENT TO GAAP	0	0	0	0	0
ENDING BALANCE	**0**	**17,031**	**0**	**0**	**0**

Note: Numbers may not add due to rounding.

Convention Center Repair and Replacement Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	350,960	556,039	459,887	446,929	40,645
REVENUE					
Contractor Revenue	302,213	341,833	348,901	321,214	370,089
Other Revenue	22,573	0	0	0	0
Total Revenue	**324,786**	**341,833**	**348,901**	**321,214**	**370,089**
TOTAL AVAILABLE FUNDS	**324,786**	**341,833**	**348,901**	**321,214**	**370,089**
REQUIREMENTS					
Commodities	39,055	361,702	0	0	0
Contractuals	88,152	83,184	768,143	768,143	410,734
Total Requirements	**127,207**	**444,886**	**768,143**	**768,143**	**410,734**
TOTAL REQUIREMENTS	**127,207**	**444,886**	**768,143**	**768,143**	**410,734**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	197,578	(103,053)	(419,242)	(446,929)	(40,645)
ADJUSTMENT TO GAAP	7,501	6,901	0	0	0
ENDING BALANCE	**556,039**	**459,887**	**40,645**	**0**	**0**

Note: Numbers may not add due to rounding.

Convention Center Tax Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	0	0	2,974	0	0
REVENUE					
Interest	21,995	16,980	26,000	27,000	26,260
Total Revenue	**21,995**	**16,980**	**26,000**	**27,000**	**26,260**
TRANSFERS IN					
Other Funds	29,811,094	34,078,127	38,130,739	34,333,034	39,655,968
Total Transfers In	**29,811,094**	**34,078,127**	**38,130,739**	**34,333,034**	**39,655,968**
TOTAL AVAILABLE FUNDS	**29,833,090**	**34,095,107**	**38,156,739**	**34,360,034**	**39,682,228**
TRANSFERS OUT					
Trf to Convention Center	24,162,966	28,689,696	33,156,050	29,219,959	34,530,378
Trf to ACCD HOT D/S Fund	5,670,125	5,402,437	5,003,663	5,140,075	5,151,850
Total Transfers Out	**29,833,091**	**34,092,133**	**38,159,713**	**34,360,034**	**39,682,228**
TOTAL REQUIREMENTS	**29,833,091**	**34,092,133**	**38,159,713**	**34,360,034**	**39,682,228**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(1)	2,974	(2,974)	0	0
ADJUSTMENT TO GAAP	1	0	0	0	0
ENDING BALANCE	**0**	**2,974**	**0**	**0**	**0**

Note: Numbers may not add due to rounding.

Conv Ctr Town Lake Park Venue Project Bond Redemption Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	1,421,234	1,450,911	1,485,387	1,485,399	1,524,739
REVENUE					
Use of Money & Property Interest	655	267	430	302	452
Total Revenue	**655**	**267**	**430**	**302**	**452**
TRANSFERS IN					
Other Funds	3,061,035	3,070,808	3,077,247	3,076,912	3,080,822
Total Transfers In	**3,061,035**	**3,070,808**	**3,077,247**	**3,076,912**	**3,080,822**
TOTAL AVAILABLE FUNDS	**3,061,690**	**3,071,075**	**3,077,677**	**3,077,214**	**3,081,274**
OTHER REQUIREMENTS					
Interest payment D/S funds	1,716,713	1,666,300	1,603,025	1,603,025	1,529,400
Principal payment D/S funds	1,315,000	1,370,000	1,435,000	1,435,000	1,510,000
Services-other	300	300	300	300	750
Total Other Requirements	**3,032,013**	**3,036,600**	**3,038,325**	**3,038,325**	**3,040,150**
TOTAL REQUIREMENTS	**3,032,013**	**3,036,600**	**3,038,325**	**3,038,325**	**3,040,150**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	29,678	34,475	39,352	38,889	41,124
ADJUSTMENT TO GAAP	(1)	1	0	0	0
ENDING BALANCE	**1,450,911**	**1,485,387**	**1,524,739**	**1,524,288**	**1,565,863**

Note: Numbers may not add due to rounding.

Convention Center Venue Project Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	265,501	2,486,988	6,762,395	6,370,334	0
REVENUE					
Interest	2,431	5,188	13,000	3,066	13,130
Total Revenue	**2,431**	**5,188**	**13,000**	**3,066**	**13,130**
TRANSFERS IN					
Other Funds	13,248,050	15,144,320	16,945,300	15,259,126	17,623,112
Total Transfers In	**13,248,050**	**15,144,320**	**16,945,300**	**15,259,126**	**17,623,112**
TOTAL AVAILABLE FUNDS	**13,250,482**	**15,149,507**	**16,958,300**	**15,262,192**	**17,636,242**
TRANSFERS OUT					
Trf to ACCD HOT D/S Fund	11,028,995	10,874,100	10,062,451	10,868,255	10,805,984
Trf to Conv Ctr CIP Fund	0	0	13,658,244	10,764,271	6,830,258
Total Transfers Out	**11,028,995**	**10,874,100**	**23,720,695**	**21,632,526**	**17,636,242**
TOTAL REQUIREMENTS	**11,028,995**	**10,874,100**	**23,720,695**	**21,632,526**	**17,636,242**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	2,221,487	4,275,407	(6,762,395)	(6,370,334)	0
ADJUSTMENT TO GAAP	0	0	0	0	0
ENDING BALANCE	**2,486,988**	**6,762,395**	**0**	**0**	**0**

Note: Numbers may not add due to rounding.

Cultural Arts Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	1,942,919	2,296,505	2,992,749	2,648,918	2,435,518
REVENUE					
Interest	3,543	2,481	3,122	1,762	2,500
Total Revenue	**3,543**	**2,481**	**3,122**	**1,762**	**2,500**
TRANSFERS IN					
Other Funds	6,957,909	7,953,835	8,899,714	8,011,041	9,255,703
Total Transfers In	**6,957,909**	**7,953,835**	**8,899,714**	**8,011,041**	**9,255,703**
TOTAL AVAILABLE FUNDS	**6,961,452**	**7,956,316**	**8,902,836**	**8,012,803**	**9,258,203**
PROGRAM REQUIREMENTS					
Cultural Arts and Contracts	6,607,867	7,290,643	9,460,067	9,460,067	9,883,421
Total Program Requirements	**6,607,867**	**7,290,643**	**9,460,067**	**9,460,067**	**9,883,421**
TOTAL REQUIREMENTS	**6,607,867**	**7,290,643**	**9,460,067**	**9,460,067**	**9,883,421**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	353,586	665,673	(557,231)	(1,447,264)	(625,218)
ADJUSTMENT TO GAAP	0	30,571	0	0	0
ENDING BALANCE	**2,296,505**	**2,992,749**	**2,435,518**	**1,201,654**	**1,810,300**

Note: Numbers may not add due to rounding.

Drainage Utility Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	8,414,139	7,016,823	8,370,960	7,359,098	5,826,867
REVENUE					
Residential Drainage Fee	34,904,498	38,291,356	42,493,175	42,493,175	45,996,694
Commercial Drainage Fee	29,237,814	32,202,247	34,582,682	34,582,682	36,993,589
Development Fees	992,565	1,460,915	928,960	928,960	978,960
Interest	185,678	106,967	175,000	175,000	200,000
Public Health Licenses, Permits, Inspections	110,160	108,945	120,000	120,000	120,000
Underground Storage Permits	40,725	42,975	100,000	100,000	75,000
Building Safety	38,120	69,083	40,000	40,000	40,000
Property Sales	63,465	66,123	49,094	30,000	30,000
General Government Charges	4,068	3,158	10,000	10,000	10,000
Other Revenue	4,600	60,662	0	0	0
Recreation and Culture Charges	0	760	0	0	0
Total Revenue	**65,581,693**	**72,413,191**	**78,498,911**	**78,479,817**	**84,444,243**
TOTAL AVAILABLE FUNDS	**65,581,693**	**72,413,191**	**78,498,911**	**78,479,817**	**84,444,243**
PROGRAM REQUIREMENTS					
Infrastructure & Waterway Maintenance	13,185,324	13,342,725	16,744,543	17,169,543	17,292,816
Water Quality Protection	6,438,389	6,618,777	7,256,007	7,306,007	7,568,673
Watershed Policy and Planning	4,150,999	4,630,718	5,262,597	5,312,597	5,459,389
Support Services	3,044,953	3,488,015	4,552,246	4,552,246	5,342,955
Flood Hazard Mitigation	3,652,930	3,787,606	4,538,393	4,438,393	4,996,880
Stream Restoration	769,005	786,836	997,688	997,688	996,973
Total Program Requirements	**31,241,599**	**32,654,676**	**39,351,474**	**39,776,474**	**41,657,686**
OTHER REQUIREMENTS					
Interdepartmental Charges	5,248,976	5,629,107	5,761,981	5,861,981	6,174,826
Bad Debt Expense	1,337,374	1,648,297	1,728,827	1,521,493	1,263,289
Accrued Payroll	65,203	78,509	51,630	89,572	220,146
Market Study Adjustment	0	0	0	125,272	77,204
Fire/Extend Coverage Insurance	0	0	10,451	10,451	10,451
Awards and Recognition	15,642	16,739	0	0	0
Utility Billing System Support	0	995,217	1,438,433	1,438,433	0
Total Other Requirements	**6,667,194**	**8,367,869**	**8,991,322**	**9,047,202**	**7,745,916**
TRANSFERS OUT					
Administrative Support	3,106,945	3,562,930	0	0	0
Trf to Watershed CIP Fund	21,000,000	22,350,000	24,600,000	24,600,000	24,950,000
Trf to GO Debt Service	1,483,334	1,688,820	1,767,984	1,924,662	3,810,881
Trf to Support Services Fund	0	0	3,930,587	3,930,587	3,377,520
CTM Support	1,055,957	1,369,172	1,255,101	1,255,101	1,450,769
Utility Billing System Support	1,086,060	0	0	0	1,301,166
Tfr to Utility Debt Mgmt Fund	0	0	401,536	401,536	408,585
Workers' Compensation	289,788	339,291	381,369	381,369	306,881
Liability Reserve	240,000	200,000	200,000	200,000	200,000
Trf to Wireless Communication	175,366	63,451	56,713	56,713	31,506
Trf to CTECC Fund	0	0	10,861	10,861	9,925
CTECC Support	7,117	8,825	0	0	0
Trf to Environmental Rmdn Fund	700,627	496,960	96,057	96,057	0
Total Transfers Out	**29,145,194**	**30,079,449**	**32,700,208**	**32,856,886**	**35,847,233**
TOTAL REQUIREMENTS	**67,053,988**	**71,101,994**	**81,043,004**	**81,680,562**	**85,250,835**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(1,472,295)	1,311,197	(2,544,093)	(3,200,745)	(806,592)
ADJUSTMENT TO GAAP	74,979	42,940	0	0	0
ENDING BALANCE	**7,016,823**	**8,370,960**	**5,826,867**	**4,158,353**	**5,020,275**

Note: Numbers may not add due to rounding.

Economic Development Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	0	27	1,162,489	1,523,235	0
REVENUE					
Other Revenue	27	83,318	161,000	133,000	152,280
Total Revenue	**27**	**83,318**	**161,000**	**133,000**	**152,280**
TRANSFERS IN					
Austin Energy	0	11,437,520	8,770,183	8,770,183	9,090,429
General Fund	0	1,280,445	2,098,596	2,098,596	3,396,673
Austin Water Utility	0	614,875	1,148,827	1,148,827	2,011,254
Austin Resource Recovery Fund	0	88,250	159,630	159,630	305,689
Critical One-Time	0	0	190,754	190,754	0
Total Transfers In	**0**	**13,421,090**	**12,367,990**	**12,367,990**	**14,804,045**
TOTAL AVAILABLE FUNDS	**27**	**13,504,408**	**12,528,990**	**12,500,990**	**14,956,325**
PROGRAM REQUIREMENTS					
Redevelopment	0	1,511,706	1,770,714	1,785,570	2,037,829
Small Business Program	0	2,038,657	1,803,777	1,803,777	1,869,734
Support Services	0	1,391,887	1,338,368	1,321,035	1,445,177
Cultural Arts and Contracts	0	1,304,647	1,215,776	1,289,310	1,325,159
Global Business Recruitment and Expansion	0	804,230	931,977	933,977	994,026
Music and Entertainment Division	0	514,513	525,089	525,089	690,903
Total Program Requirements	**0**	**7,565,640**	**7,585,701**	**7,658,758**	**8,362,828**
OTHER REQUIREMENTS					
Services-other	0	1,556,659	0	0	0
Grants to others/subrecipients	0	1,448,822	4,380,020	4,418,204	4,534,113
Interdepartmental Charges	0	0	90,968	90,968	143,439
Services-legal fees	0	50,000	15,000	204,394	50,000
Accrued Payroll	0	135,710	0	17,333	46,281
Market Study Adjustment	0	0	0	0	12,395
Awards and Recognition	0	2,637	0	0	0
Total Other Requirements	**0**	**3,193,828**	**4,485,988**	**4,730,899**	**4,786,228**
TRANSFERS OUT					
Administrative Support	0	1,218,897	0	0	0
Trf to Support Services Fund	0	0	1,246,284	1,246,284	1,228,139
CTM Support	0	271,591	299,399	299,399	379,628
Workers' Compensation	0	61,989	74,107	74,107	62,777
Interdepartmental Charges	0	30,000	0	0	0
Total Transfers Out	**0**	**1,582,477**	**1,619,790**	**1,619,790**	**1,670,544**
TOTAL REQUIREMENTS	**0**	**12,341,946**	**13,691,479**	**14,009,447**	**14,819,600**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	27	1,162,462	(1,162,489)	(1,508,457)	136,725
ADJUSTMENT TO GAAP	0	0	0	0	0
ENDING BALANCE	**27**	**1,162,489**	**0**	**14,778**	**136,725**

Note: Numbers may not add due to rounding.

Economic Incentives Reserve Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	17,767,567	21,872,412	19,529,090	19,364,608	18,978,382
REVENUE					
Interest	28,250	14,482	0	0	0
Total Revenue	**28,250**	**14,482**	**0**	**0**	**0**
TRANSFERS IN					
General Fund	12,964,503	14,205,935	14,115,384	14,115,384	14,869,325
Austin Energy	333,333	333,333	0	0	0
Austin Water Utility	333,333	333,333	0	0	0
Total Transfers In	**13,631,169**	**14,872,601**	**14,115,384**	**14,115,384**	**14,869,325**
TOTAL AVAILABLE FUNDS	**13,659,419**	**14,887,083**	**14,115,384**	**14,115,384**	**14,869,325**
PROGRAM REQUIREMENTS					
Global Business Recruitment and Expansion	9,455,344	0	13,679,723	13,749,999	14,443,705
Total Program Requirements	**9,455,344**	**0**	**13,679,723**	**13,749,999**	**14,443,705**
OTHER REQUIREMENTS					
Grants to others/subrecipients	107,069	16,265,449	0	0	0
Trf to Mueller Local Gov Corp	981,819	984,956	0	0	0
Total Other Requirements	**1,088,888**	**17,250,405**	**0**	**0**	**0**
TRANSFERS OUT					
Trf To Gen Fd-Bdgt Stab (1004)	0	0	0	0	2,000,000
Trf to Mueller Local Gov Corp	0	0	986,369	986,369	976,569
Total Transfers Out	**0**	**0**	**986,369**	**986,369**	**2,976,569**
TOTAL REQUIREMENTS	**10,544,232**	**17,250,405**	**14,666,092**	**14,736,368**	**17,420,274**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	3,115,188	(2,363,322)	(550,708)	(620,984)	(2,550,949)
ADJUSTMENT TO GAAP	989,657	20,000	0	0	0
ENDING BALANCE	**21,872,412**	**19,529,090**	**18,978,382**	**18,743,624**	**16,427,433**

Note: Numbers may not add due to rounding.

Employee Benefits Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	39,557,576	43,897,412	36,622,322	38,331,182	23,330,307
REVENUE					
City Contributions	127,638,847	136,458,935	150,178,548	147,489,020	171,145,252
Employee Medical	23,605,406	25,715,443	26,694,244	25,782,991	29,211,765
Retiree Medical	11,902,243	12,941,102	13,523,240	12,958,134	15,575,505
Employee Supplemental Life	2,865,650	3,028,198	3,785,745	3,893,656	4,019,731
Employee Dental	2,925,375	3,219,209	3,332,660	3,347,634	3,515,328
Retiree Dental	1,454,442	1,600,732	1,790,287	1,589,364	1,865,556
Employee Long Term Disability	1,532,374	1,604,521	1,684,346	1,627,633	1,723,816
Other Revenue	1,000	1,686,997	1,699,054	0	1,700,000
Employee Retiree Vision Program	654,384	732,186	828,887	737,240	845,563
Employee Prepaid Legal	489,945	501,730	577,526	518,321	594,566
Total Revenue	**173,069,665**	**187,489,055**	**204,094,537**	**197,943,993**	**230,197,082**
TOTAL AVAILABLE FUNDS	**173,069,665**	**187,489,055**	**204,094,537**	**197,943,993**	**230,197,082**
PROGRAM REQUIREMENTS					
Employee Medical	107,374,791	124,831,897	137,893,395	133,175,569	151,810,709
Retiree Medical	38,686,334	45,606,238	52,429,186	48,082,138	57,447,586
Claims Reserve - Self Insured Programs	0	0	0	10,171,285	11,647,827
Employee Dental	9,158,287	10,305,814	11,180,775	10,837,346	11,559,283
Optional Coverage paid by Employee	5,404,587	5,710,491	6,701,973	6,630,834	7,005,644
Support Services	3,497,551	3,429,979	3,796,686	4,238,152	3,974,262
Fully Funded by City - Employee/Retiree	3,067,828	3,189,975	3,402,848	4,555,039	3,639,434
Stop Loss Reserve - Self Insured Programs	0	0	0	3,000,000	2,900,000
Optional Coverage paid by Retiree	1,579,102	1,747,545	1,981,689	1,735,380	2,043,588
Total Program Requirements	**168,768,481**	**194,821,939**	**217,386,552**	**222,425,743**	**252,028,333**
TOTAL REQUIREMENTS	**168,768,481**	**194,821,939**	**217,386,552**	**222,425,743**	**252,028,333**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	4,301,185	(7,332,884)	(13,292,015)	(24,481,750)	(21,831,251)
ADJUSTMENT TO GAAP	38,651	57,794	0	0	0
ENDING BALANCE	**43,897,412**	**36,622,322**	**23,330,307**	**13,849,432**	**1,499,056**

Note: Numbers may not add due to rounding.

Environmental Remediation Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	596,105	629,978	969,359	968,975	0
REVENUE					
Interest	909	689	0	0	0
Total Revenue	**909**	**689**	**0**	**0**	**0**
TRANSFERS IN					
Austin Resource Recovery Fund	590,033	386,366	76,846	76,846	0
Austin Water Utility	651,191	447,524	83,250	83,250	0
Other Funds	700,627	496,960	96,057	96,057	0
Support Services/Infrastructure Funds	337,898	337,898	63,654	64,038	0
Total Transfers In	**2,279,749**	**1,668,748**	**319,807**	**320,191**	**0**
TOTAL AVAILABLE FUNDS	**2,280,658**	**1,669,437**	**319,807**	**320,191**	**0**
REQUIREMENTS					
Contractuals	70,553	9,805	0	0	0
Total Requirements	**70,553**	**9,805**	**0**	**0**	**0**
TRANSFERS OUT					
Trf to Resource Recovery CIP	861,000	0	0	0	0
Trf to GO Debt Service	1,315,232	1,320,251	1,289,166	1,289,166	0
Total Transfers Out	**2,176,232**	**1,320,251**	**1,289,166**	**1,289,166**	**0**
TOTAL REQUIREMENTS	**2,246,785**	**1,330,056**	**1,289,166**	**1,289,166**	**0**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	33,873	339,381	(969,359)	(968,975)	0
ADJUSTMENT TO GAAP	0	0	0	0	0
ENDING BALANCE	**629,978**	**969,359**	**0**	**0**	**0**

Note: Numbers may not add due to rounding.

Fleet Services Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	2,895,474	3,557,753	6,316,482	3,425,191	12,314,866
REVENUE					
Fleet Maintenance Revenue	26,806,776	27,791,299	31,484,425	31,709,563	31,725,481
Fuel Revenue	20,239,231	17,001,317	16,389,214	16,886,649	7,900,611
Fleet Rental Revenue	1,180,232	1,365,401	1,189,026	1,021,916	1,218,395
Other Revenue	1,316,133	1,103,961	1,194,638	1,192,667	1,118,075
Property Sales	393,580	404,035	369,474	395,861	378,600
Building Rental/Lease	100,518	101,516	111,032	111,032	113,774
Scrap Sales	25,800	46,610	35,519	33,406	36,397
Interest	20,062	14,534	16,518	18,793	16,925
Total Revenue	**50,082,334**	**47,828,672**	**50,789,846**	**51,369,887**	**42,508,258**
TOTAL AVAILABLE FUNDS	**50,082,334**	**47,828,672**	**50,789,846**	**51,369,887**	**42,508,258**
PROGRAM REQUIREMENTS					
Service Centers	20,560,969	20,286,313	22,727,952	23,616,453	24,621,176
Vehicle Support Services	20,169,446	19,799,031	15,754,642	21,267,200	22,401,387
Support Services	4,606,497	4,436,843	4,964,957	5,283,467	6,221,712
Total Program Requirements	**45,336,912**	**44,522,186**	**43,447,551**	**50,167,120**	**53,244,275**
OTHER REQUIREMENTS					
Awards and Recognition	11,101	11,398	0	0	0
Accrued Payroll	35,065	43,942	19,365	50,099	119,697
Fire/Extend Coverage Insurance	21,901	18,158	26,972	26,972	26,972
Market Study Adjustment	0	0	0	0	10,170
Bond/theft/prof liab Insurance	0	0	418	418	418
Total Other Requirements	**68,067**	**73,499**	**46,755**	**77,489**	**157,257**
TRANSFERS OUT					
Trf to Feet Services CIP Fund	1,150,000	0	0	0	0
Trf to Fleet Services Fund	719,397	0	0	0	0
CTM Support	702,391	781,929	541,796	541,796	613,898
Trf to GO Debt Service	479,457	465,988	425,320	425,322	517,405
Workers' Compensation	222,441	263,783	286,639	286,639	229,810
Trf to Wireless Communication	38,711	15,702	12,947	12,947	16,557
Liability Reserve	15,000	15,000	15,000	15,000	15,000
Trf to Environmental Rmdn Fund	81,544	81,544	15,454	15,454	0
Total Transfers Out	**3,408,941**	**1,623,946**	**1,297,156**	**1,297,158**	**1,392,670**
TOTAL REQUIREMENTS	**48,813,920**	**46,219,631**	**44,791,462**	**51,541,767**	**54,794,202**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	1,268,414	1,609,041	5,998,384	(171,880)	(12,285,944)
ADJUSTMENT TO GAAP	(606,135)	1,149,688	0	0	0
ENDING BALANCE	**3,557,753**	**6,316,482**	**12,314,866**	**3,253,311**	**28,922**

Note: Numbers may not add due to rounding.

General Fund Budget Stabilization Reserve Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	64,365,115	78,344,771	108,282,552	97,015,696	94,687,284
TRANSFERS IN					
Other Funds	0	0	0	0	2,000,000
General Fund	0	44,804,932	18,740,064	0	1,571,664
Critical One-Time	0	0	0	0	656,308
Total Transfers In	**0**	**44,804,932**	**18,740,064**	**0**	**4,227,972**
TOTAL AVAILABLE FUNDS	**0**	**44,804,932**	**18,740,064**	**0**	**4,227,972**
REQUIREMENTS					
Capital	0	0	0	0	1,956,514
Commodities	0	0	0	0	91,964
Contractuals	0	0	0	0	5,684,000
Personnel	0	0	0	0	451,328
Total Requirements	**0**	**0**	**0**	**0**	**8,183,806**
TRANSFERS OUT					
Trf to General Fund	10,518,473	0	0	0	0
Trf to CTM CIP Fund	0	0	0	0	11,868,286
Trf to Vehicle Acquisition Fnd	0	0	0	0	10,726,936
Trf to General Fnd-Emergncy Rs	0	0	0	0	7,474,976
Trf to PARD CIP Fund	0	0	0	0	2,500,000
Trf to Comm Dev Incentives Fund	0	0	0	0	939,846
Trf to Planning and Dev CIP	0	0	0	0	825,000
Trf to Tax Incrmnt Fin (7912)	0	0	0	0	600,000
Trf to BSD CIP Fund	0	0	0	0	510,000
Trf to Critical One-Time Fund	10,886,107	14,867,151	32,335,332	32,335,332	0
Total Transfers Out	**21,404,580**	**14,867,151**	**32,335,332**	**32,335,332**	**35,445,044**
TOTAL REQUIREMENTS	**21,404,580**	**14,867,151**	**32,335,332**	**32,335,332**	**43,628,850**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(21,404,580)	29,937,781	(13,595,268)	(32,335,332)	(39,400,878)
ADJUSTMENT TO GAAP	0	0	0	0	0
ENDING BALANCE	**42,960,535**	**108,282,552**	**94,687,284**	**64,680,364**	**55,286,406**

Note: Numbers may not add due to rounding.

General Fund Contingency Reserve Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	6,505,490	6,505,490	6,792,804	6,792,804	7,194,075
TRANSFERS IN					
Contingency Reserve Fund	0	287,314	0	0	0
General Fund	0	0	401,271	401,271	0
Total Transfers In	**0**	**287,314**	**401,271**	**401,271**	**0**
TOTAL AVAILABLE FUNDS	**0**	**287,314**	**401,271**	**401,271**	**0**
TRANSFERS OUT					
Trf to General Fnd-Emergncy Rs	0	0	0	0	7,194,075
Total Transfers Out	**0**	**0**	**0**	**0**	**7,194,075**
TOTAL REQUIREMENTS	**0**	**0**	**0**	**0**	**7,194,075**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	0	287,314	401,271	401,271	(7,194,075)
ADJUSTMENT TO GAAP	0	0	0	0	0
ENDING BALANCE	**6,505,490**	**6,792,804**	**7,194,075**	**7,194,075**	**0**

Note: Numbers may not add due to rounding.

General Fund Emergency Reserve Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	40,000,000	40,000,000	40,000,000	40,000,000	40,000,000
TRANSFERS IN					
Budget Stabilization Reserve	0	0	0	0	7,474,976
Contingency Reserve Fund	0	0	0	0	7,194,075
Total Transfers In	**0**	**0**	**0**	**0**	**14,669,051**
TOTAL AVAILABLE FUNDS	**0**	**0**	**0**	**0**	**14,669,051**
TOTAL REQUIREMENTS	**0**	**0**	**0**	**0**	**0**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	0	0	0	0	14,669,051
ADJUSTMENT TO GAAP	0	0	0	0	0
ENDING BALANCE	**40,000,000**	**40,000,000**	**40,000,000**	**40,000,000**	**54,669,051**

Note: Numbers may not add due to rounding.

General Fund One-Time Expenditure Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	0	13,692	0	0	656,308
TRANSFERS IN					
Budget Stabilization Reserve	10,886,107	14,867,151	32,335,332	32,335,332	0
Total Transfers In	**10,886,107**	**14,867,151**	**32,335,332**	**32,335,332**	**0**
TOTAL AVAILABLE FUNDS	**10,886,107**	**14,867,151**	**32,335,332**	**32,335,332**	**0**
REQUIREMENTS					
Capital	1,112,502	1,924,192	2,350,483	2,350,483	0
Commodities	624,197	107,057	0	17,324	0
Contractuals	491,482	46,442	2,870,931	3,170,951	0
Expense Refunds	(69,253)	(18,000)	0	0	0
Personnel	0	0	546,544	899,200	0
Total Requirements	**2,158,928**	**2,059,691**	**5,767,958**	**6,437,958**	**0**
TRANSFERS OUT					
Trf to CTM Fund	2,363,079	0	0	0	0
Trf to FSD CIP Fund	0	1,500,000	0	0	0
Trf to Health CIP Fund	0	400,000	0	0	0
Trf To Gen Fd-Bdgt Stab (1004)	0	0	0	0	656,308
Trf to BSD CIP Fund	0	0	425,000	425,000	0
Trf to CTM CIP Fund	0	3,962,384	8,378,008	8,378,008	0
Trf to Economic Development	0	0	190,754	190,754	0
Trf to Library CIP Fund	0	1,000,000	430,000	430,000	0
Trf to PARD CIP Fund	0	1,433,076	867,178	867,178	0
Trf to Planning and Dev CIP	0	0	700,000	700,000	0
Trf to Vehicle Acquisition Fnd	6,364,100	4,512,000	14,920,126	14,920,126	0
Total Transfers Out	**8,727,179**	**12,807,460**	**25,911,066**	**25,911,066**	**656,308**
TOTAL REQUIREMENTS	**10,886,107**	**14,867,151**	**31,679,024**	**32,349,024**	**656,308**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	0	0	656,308	(13,692)	(656,308)
ADJUSTMENT TO GAAP	13,692	(13,692)	0	0	0
ENDING BALANCE	**13,692**	**0**	**656,308**	**(13,692)**	**0**

Note: Numbers may not add due to rounding.

General Fund Property Tax Reserve Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	4,500,000	4,500,000	4,500,000	4,500,000	4,500,000
TOTAL AVAILABLE FUNDS	**0**	**0**	**0**	**0**	**0**
TOTAL REQUIREMENTS	**0**	**0**	**0**	**0**	**0**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	0	0	0	0	0
ADJUSTMENT TO GAAP	0	0	0	0	0
ENDING BALANCE	**4,500,000**	**4,500,000**	**4,500,000**	**4,500,000**	**4,500,000**

Note: Numbers may not add due to rounding.

General Obligation Debt Service Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	15,753,211	15,693,543	17,118,003	15,323,212	20,093,206
REVENUE					
Current Property Taxes	99,733,171	103,139,797	109,472,137	109,443,767	115,845,421
Interest	66,422	24,915	1,604,647	18,714	1,099,425
Property Tax Penalty and Interest	439,449	426,105	440,000	440,000	690,000
Delinquent Property Taxes	385,607	367,364	399,428	399,428	517,886
Other Revenue	1,115,857	1,112,594	114,649	108,328	118,800
Capital Metro	2,535,750	0	0	0	0
Other	40,632	0	0	0	0
TXDOT	0	1,016,455	0	0	0
Total Revenue	**104,316,888**	**106,087,230**	**112,030,861**	**110,410,237**	**118,271,532**
TRANSFERS IN					
Other Funds	8,220,746	10,176,777	13,110,782	13,528,598	17,868,806
Austin Resource Recovery Fund	9,676,274	10,301,444	11,625,032	11,625,032	10,550,898
Support Services/Infrastructure Funds	6,044,018	6,070,133	6,890,072	6,911,385	7,158,131
Austin Water Utility	5,340,505	4,799,398	3,973,920	3,978,547	4,010,080
Convention Center	2,124,464	2,332,301	2,173,040	2,173,040	2,202,341
Austin Energy	155,041	150,366	149,300	149,300	150,449
Aviation	26,272	26,277	26,040	26,041	26,305
General Fund	2,080,985	2,085,266	0	0	0
Total Transfers In	**33,668,305**	**35,941,962**	**37,948,186**	**38,391,943**	**41,967,010**
TOTAL AVAILABLE FUNDS	**137,985,193**	**142,029,192**	**149,979,047**	**148,802,180**	**160,238,542**
OTHER REQUIREMENTS					
Redemption of principal-gen	87,210,000	88,475,000	90,360,000	90,990,000	99,380,000
Interest-general	50,829,237	52,124,306	56,628,844	57,550,205	63,544,317
Services-other	5,624	5,426	15,000	15,000	1,115,000
Total Other Requirements	**138,044,861**	**140,604,731**	**147,003,844**	**148,555,205**	**164,039,317**
TOTAL REQUIREMENTS	**138,044,861**	**140,604,731**	**147,003,844**	**148,555,205**	**164,039,317**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(59,668)	1,424,460	2,975,203	246,975	(3,800,775)
ADJUSTMENT TO GAAP	0	0	0	0	0
ENDING BALANCE	**15,693,543**	**17,118,003**	**20,093,206**	**15,570,187**	**16,292,431**

Note: Numbers may not add due to rounding.

Golf Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	(385,951)	(565,140)	(997,163)	(361,800)	(1,167,829)
REVENUE					
Charges for Services/Goods					
General Government Charges	89,615	36,285	65,048	73,237	76,634
Other Electric Utility Revenue	5,349	4,361	3,100	0	4,860
Recreation and Culture Charges	5,855,798	5,789,596	5,538,962	7,224,454	7,604,047
Licenses, Permits, Inspections					
Other Licenses/Permits	790	795	650	0	0
Other Revenue					
Other Revenue	117,374	17,564	201,092	155,512	155,567
Use of Money & Property					
Interest	0	0	4,547	4,647	4,786
Total Revenue	**6,068,927**	**5,848,600**	**5,813,399**	**7,457,850**	**7,845,894**
TOTAL AVAILABLE FUNDS	**6,068,927**	**5,848,600**	**5,813,399**	**7,457,850**	**7,845,894**
DEPARTMENT REQUIREMENTS					
Parks and Recreation	5,562,777	5,662,801	5,290,081	6,533,573	6,835,352
Total Department Requirements	**5,562,777**	**5,662,801**	**5,290,081**	**6,533,573**	**6,835,352**
OTHER REQUIREMENTS					
Accrued Payroll	7,644	4,738	9,591	9,591	27,138
Market Study Adjustment	0	0	0	0	833
Total Other Requirements	**7,644**	**4,738**	**9,591**	**9,591**	**27,971**
TRANSFERS OUT					
Administrative Support	266,880	0	0	0	0
Trf to GO Debt Service	344,126	316,656	324,524	324,527	351,619
Trf to Support Services Fund	0	281,284	191,736	191,736	204,598
Workers' Compensation	36,887	43,524	53,133	53,133	45,962
Liability Reserve	15,000	15,000	15,000	15,000	10,000
Trf to PARD CIP Fund	0	0	100,000	100,000	0
Total Transfers Out	**662,893**	**656,464**	**684,393**	**684,396**	**612,179**
TOTAL REQUIREMENTS	**6,233,314**	**6,324,003**	**5,984,065**	**7,227,560**	**7,475,502**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(164,387)	(475,402)	(170,666)	230,290	370,392
ADJUSTMENT TO GAAP	(14,802)	43,379	0	0	0
ENDING BALANCE	**(565,140)**	**(997,163)**	**(1,167,829)**	**(131,510)**	**(797,437)**

Note: Numbers may not add due to rounding.

Golf Surcharge Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	252,712	154,862	131,143	141,362	105,643
REVENUE					
Charges for Services/Goods					
Recreation and Culture Charges	136,291	166,040	163,000	175,000	175,000
Use of Money & Property					
Interest	859	241	1,500	1,500	1,500
Total Revenue	**137,150**	**166,281**	**164,500**	**176,500**	**176,500**
TOTAL AVAILABLE FUNDS	**137,150**	**166,281**	**164,500**	**176,500**	**176,500**
TRANSFERS OUT					
Trf to PARD CIP Fund	235,000	150,000	150,000	150,000	150,000
Trf to GO Debt Service	0	40,000	40,000	40,000	0
Total Transfers Out	**235,000**	**190,000**	**190,000**	**190,000**	**150,000**
TOTAL REQUIREMENTS	**235,000**	**190,000**	**190,000**	**190,000**	**150,000**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(97,850)	(23,719)	(25,500)	(13,500)	26,500
ADJUSTMENT TO GAAP	0	0	0	0	0
ENDING BALANCE	**154,862**	**131,143**	**105,643**	**127,862**	**132,143**

Note: Numbers may not add due to rounding.

Green Water Treatment Plant Land Sale Proceeds Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	0	0	0	0	0
REVENUE					
Use of Money & Property					
Use of Property	0	15,830,208	11,982,915	0	0
Total Revenue	**0**	**15,830,208**	**11,982,915**	**0**	**0**
TOTAL AVAILABLE FUNDS	**0**	**15,830,208**	**11,982,915**	**0**	**0**
TRANSFERS OUT					
Trf to Water CIP Fund	0	3,100,000	0	0	0
Trf to Water Operating Fund	0	11,199,856	0	0	0
Trf to Electric CIP Fund	0	1,530,352	6,969,648	0	0
Trf to GGCIP fund	0	0	5,013,267	0	0
Total Transfers Out	**0**	**15,830,208**	**11,982,915**	**0**	**0**
TOTAL REQUIREMENTS	**0**	**15,830,208**	**11,982,915**	**0**	**0**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	0	0	0	0	0
ADJUSTMENT TO GAAP	0	0	0	0	0
ENDING BALANCE	**0**	**0**	**0**	**0**	**0**

Note: Numbers may not add due to rounding.

Hotel Motel Occupancy Tax Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	0	0	0	0	0
REVENUE					
Hotel/Motel Occupancy Tax	61,676,242	70,542,376	76,061,477	68,446,068	79,101,936
H/MOT Penalties & Interest	73,109	156,360	200,000	220,000	210,000
Total Revenue	**61,749,351**	**70,698,736**	**76,261,477**	**68,666,068**	**79,311,936**
TOTAL AVAILABLE FUNDS	**61,749,351**	**70,698,736**	**76,261,477**	**68,666,068**	**79,311,936**
TRANSFERS OUT					
Trf to Conv Ctr Tax Fund	29,811,094	34,078,127	38,130,739	34,333,034	39,655,968
Trf to Conv Ctr Venue Fund	13,248,050	15,144,320	16,945,300	15,259,126	17,623,112
Trf to Tourism & Promotion Fnd	9,605,135	10,979,973	12,285,724	11,062,867	12,777,153
Trf to Cultural Arts Fund	6,957,909	7,953,835	8,899,714	8,011,041	9,255,703
Total Transfers Out	**59,622,189**	**68,156,254**	**76,261,477**	**68,666,068**	**79,311,936**
TOTAL REQUIREMENTS	**59,622,189**	**68,156,254**	**76,261,477**	**68,666,068**	**79,311,936**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	2,127,162	2,542,482	0	0	0
ADJUSTMENT TO GAAP	(2,127,162)	(2,542,482)	0	0	0
ENDING BALANCE	**0**	**0**	**0**	**0**	**0**

Note: Numbers may not add due to rounding.

HUD Section 108 Debt Service Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	68	68	0	68	0
TRANSFERS IN					
Other Funds	986,897	1,018,351	1,033,081	1,161,645	1,205,258
Total Transfers In	**986,897**	**1,018,351**	**1,033,081**	**1,161,645**	**1,205,258**
TOTAL AVAILABLE FUNDS	**986,897**	**1,018,351**	**1,033,081**	**1,161,645**	**1,205,258**
OTHER REQUIREMENTS					
Principal payment D/S funds	775,000	830,000	900,000	900,000	970,000
Interest payment D/S funds	200,747	187,344	132,006	253,138	234,183
Services-other	11,150	1,075	1,075	8,575	1,075
Total Other Requirements	**986,897**	**1,018,419**	**1,033,081**	**1,161,713**	**1,205,258**
TOTAL REQUIREMENTS	**986,897**	**1,018,419**	**1,033,081**	**1,161,713**	**1,205,258**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	0	(68)	0	(68)	0
ADJUSTMENT TO GAAP	0	0	0	0	0
ENDING BALANCE	**68**	**0**	**0**	**0**	**0**

Note: Numbers may not add due to rounding.

HUD Section 108 Family Business Loan Program Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	0	(15,458)	42,415	61,309	191,112
REVENUE					
Other Federal Revenue	0	1,067,829	1,725,727	4,123,000	4,000,000
Loan Repayments	0	33,191	103,455	124,353	156,000
General Government Charges	0	31,135	51,972	123,690	120,000
Interest	0	6,692	21,705	50,262	32,000
Other Revenue	0	1,543	1,300	1,000	1,000
Total Revenue	**0**	**1,140,389**	**1,904,159**	**4,422,305**	**4,309,000**
TOTAL AVAILABLE FUNDS	**0**	**1,140,389**	**1,904,159**	**4,422,305**	**4,309,000**
PROGRAM REQUIREMENTS					
Small Business Program	0	1,068,083	1,740,727	4,123,000	4,000,000
Total Program Requirements	**0**	**1,068,083**	**1,740,727**	**4,123,000**	**4,000,000**
TRANSFERS OUT					
Trf to HUD Sec 108 Debt Svc	15,458	14,434	14,735	96,263	96,263
Total Transfers Out	**15,458**	**14,434**	**14,735**	**96,263**	**96,263**
TOTAL REQUIREMENTS	**15,458**	**1,082,517**	**1,755,462**	**4,219,263**	**4,096,263**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(15,458)	57,872	148,697	203,042	212,737
ADJUSTMENT TO GAAP	0	1	0	0	0
ENDING BALANCE	**(15,458)**	**42,415**	**191,112**	**264,351**	**403,849**

Note: Numbers may not add due to rounding.

I-35 Parking Program Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	371,266	382,102	592,119	474,974	451,718
REVENUE					
Parking Fees	359,196	420,744	356,421	356,421	400,400
Interest	846	574	700	700	600
Other Revenue	0	0	0	0	0
Total Revenue	**360,043**	**421,318**	**357,121**	**357,121**	**401,000**
TOTAL AVAILABLE FUNDS	**360,043**	**421,318**	**357,121**	**357,121**	**401,000**
REQUIREMENTS					
Commodities	1,490	2,426	10,000	10,000	10,000
Contractuals	178,674	141,864	385,110	454,110	400,000
Transfers Out	58,400	0	0	0	0
Total Requirements	**238,564**	**144,290**	**395,110**	**464,110**	**410,000**
TRANSFERS OUT					
Trf to GO Debt Service	110,641	107,382	102,412	102,412	101,714
Total Transfers Out	**110,641**	**107,382**	**102,412**	**102,412**	**101,714**
TOTAL REQUIREMENTS	**349,205**	**251,672**	**497,522**	**566,522**	**511,714**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	10,838	169,646	(140,401)	(209,401)	(110,714)
ADJUSTMENT TO GAAP	(2)	40,371	0	0	0
ENDING BALANCE	**382,102**	**592,119**	**451,718**	**265,573**	**341,004**

Note: Numbers may not add due to rounding.

Liability Reserve Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	6,870,845	5,124,651	1,645,284	4,626,651	(1,353,716)
REVENUE					
Other Revenue					
Other Revenue	1,650,621	3,508	2,000	0	0
Total Revenue	**1,650,621**	**3,508**	**2,000**	**0**	**0**
TRANSFERS IN					
General Fund	2,100,000	2,500,000	2,190,300	2,190,300	2,862,000
Other Funds	392,000	352,000	661,700	661,700	627,000
Austin Energy	500,000	400,000	400,000	400,000	400,000
Austin Water Utility	500,000	400,000	400,000	400,000	400,000
Austin Resource Recovery Fund	185,000	225,000	225,000	225,000	250,000
Support Services/Infrastructure Funds	97,000	97,000	97,000	97,000	122,000
Aviation	20,000	20,000	17,000	17,000	17,000
Convention Center	8,000	8,000	8,000	8,000	8,000
Total Transfers In	**3,802,000**	**4,002,000**	**3,999,000**	**3,999,000**	**4,686,000**
TOTAL AVAILABLE FUNDS	**5,452,621**	**4,005,508**	**4,001,000**	**3,999,000**	**4,686,000**
REQUIREMENTS					
Contractuals	7,406,586	6,189,876	7,000,000	7,006,000	4,600,000
Total Requirements	**7,406,586**	**6,189,876**	**7,000,000**	**7,006,000**	**4,600,000**
TOTAL REQUIREMENTS	**7,406,586**	**6,189,876**	**7,000,000**	**7,006,000**	**4,600,000**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(1,953,965)	(2,184,369)	(2,999,000)	(3,007,000)	86,000
ADJUSTMENT TO GAAP	207,771	(1,294,998)	0	0	0
ENDING BALANCE	**5,124,651**	**1,645,284**	**(1,353,716)**	**1,619,651**	**(1,267,716)**

Note: Numbers may not add due to rounding.

Long Center Capital Improvements Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	0	0	0	0	0
TRANSFERS IN					
General Fund	0	0	300,000	300,000	300,000
Total Transfers In	**0**	**0**	**300,000**	**300,000**	**300,000**
TOTAL AVAILABLE FUNDS	**0**	**0**	**300,000**	**300,000**	**300,000**
OTHER REQUIREMENTS					
Grants to others/subrecipients	0	0	300,000	300,000	300,000
Total Other Requirements	**0**	**0**	**300,000**	**300,000**	**300,000**
TOTAL REQUIREMENTS	**0**	**0**	**300,000**	**300,000**	**300,000**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	0	0	0	0	0
ADJUSTMENT TO GAAP	0	0	0	0	0
ENDING BALANCE	**0**	**0**	**0**	**0**	**0**

Note: Numbers may not add due to rounding.

Mobility Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	0	0	5,768,784	3,423,870	6,511,835
REVENUE					
Residential Transportation User Fee	0	0	7,453,330	6,623,475	10,186,855
Commercial Transportation User Fee	0	0	6,205,373	5,687,817	8,723,289
Other Licenses/Permits	0	0	4,087,193	2,760,402	2,966,402
General Government Charges	0	0	212,889	230,000	235,000
Other Revenue	0	0	251,648	160,000	200,000
Scrap Sales	0	0	21,881	16,000	16,000
Building Rental/Lease	0	0	38,000	0	0
Interest	0	0	3,500	7,200	0
Property Sales	0	0	10,000	0	0
Total Revenue	**0**	**0**	**18,283,814**	**15,484,894**	**22,327,546**
TRANSFERS IN					
Other Funds	0	0	900,000	900,000	1,000,000
General Fund	0	0	852,536	852,536	852,536
Total Transfers In	**0**	**0**	**1,752,536**	**1,752,536**	**1,852,536**
TOTAL AVAILABLE FUNDS	**0**	**0**	**20,036,350**	**17,237,430**	**24,180,082**
PROGRAM REQUIREMENTS					
Traffic Management	0	0	9,540,240	9,429,084	16,504,873
One Stop Shop	0	0	2,644,867	2,904,657	3,433,097
Support Services	0	0	2,095,929	2,188,994	2,412,574
Transportation Project Development	0	0	563,539	581,488	591,237
Total Program Requirements	**0**	**0**	**14,844,575**	**15,104,223**	**22,941,781**
OTHER REQUIREMENTS					
Interdepartmental Charges	0	0	0	0	566,032
Accrued Payroll	0	0	45,471	42,406	96,289
Market Study Adjustment	0	0	0	0	47,502
Fire/Extend Coverage Insurance	0	0	18,014	18,014	18,014
Total Other Requirements	**0**	**0**	**63,485**	**60,420**	**727,837**
TRANSFERS OUT					
Trf to Support Services Fund	0	0	2,396,700	2,365,700	1,944,783
Trf to Mobility CIP	0	0	150,000	181,000	850,000
CTM Support	0	0	439,690	439,690	588,152
Trf to GO Debt Service	0	0	376,196	385,680	438,560
Utility Billing System Support	0	0	303,668	303,668	269,379
Workers' Compensation	0	0	181,771	181,771	160,307
Liability Reserve	0	0	100,000	100,000	100,000
Trf to Wastewater Operating Fund	0	0	37,500	37,500	37,500
Trf to Water Operating Fund	0	0	37,500	37,500	37,500
Trf to Wireless Communication	0	0	2,299	2,299	28,598
Trf to CTECC Fund	0	0	10,861	10,861	9,925
Interdepartmental Charges	0	0	349,054	349,054	0
Total Transfers Out	**0**	**0**	**4,385,239**	**4,394,723**	**4,464,704**
TOTAL REQUIREMENTS	**0**	**0**	**19,293,299**	**19,559,366**	**28,134,322**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	0	0	743,051	(2,321,936)	(3,954,240)
ADJUSTMENT TO GAAP	0	0	0	0	0
ENDING BALANCE	**0**	**0**	**6,511,835**	**1,101,934**	**2,557,595**

Note: Numbers may not add due to rounding.

Mueller Tax Increment Financing Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	259	509	509	509	0
REVENUE					
Taxes					
Property Taxes	2,260,255	2,506,500	3,228,261	2,852,644	3,946,349
Use of Money & Property					
Interest	739	931	0	0	0
Total Revenue	**2,260,994**	**2,507,431**	**3,228,261**	**2,852,644**	**3,946,349**
TOTAL AVAILABLE FUNDS	**2,260,994**	**2,507,431**	**3,228,261**	**2,852,644**	**3,946,349**
OTHER REQUIREMENTS					
Principal payment D/S funds	2,260,744	2,507,431	3,228,770	2,852,644	0
Total Other Requirements	**2,260,744**	**2,507,431**	**3,228,770**	**2,852,644**	**0**
TRANSFERS OUT					
Trf to Mueller Local Gov Corp	0	0	0	0	3,946,349
Total Transfers Out	**0**	**0**	**0**	**0**	**3,946,349**
TOTAL REQUIREMENTS	**2,260,744**	**2,507,431**	**3,228,770**	**2,852,644**	**3,946,349**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	251	0	(509)	0	0
ADJUSTMENT TO GAAP	(1)	0	0	0	0
ENDING BALANCE	**509**	**509**	**0**	**509**	**0**

Note: Numbers may not add due to rounding.

Municipal Court Building Security Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	13,693	73,764	96,636	53,196	98,518
REVENUE					
Other Fines	381,597	392,646	400,368	357,415	400,368
Interest	128	129	131	357	131
Total Revenue	**381,725**	**392,775**	**400,499**	**357,772**	**400,499**
TOTAL AVAILABLE FUNDS	**381,725**	**392,775**	**400,499**	**357,772**	**400,499**
PROGRAM REQUIREMENTS					
Municipal Court Special Programs	321,654	371,149	398,617	398,617	398,617
Total Program Requirements	**321,654**	**371,149**	**398,617**	**398,617**	**398,617**
TOTAL REQUIREMENTS	**321,654**	**371,149**	**398,617**	**398,617**	**398,617**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	60,071	21,625	1,882	(40,845)	1,882
ADJUSTMENT TO GAAP	0	1,247	0	0	0
ENDING BALANCE	**73,764**	**96,636**	**98,518**	**12,351**	**100,400**

Note: Numbers may not add due to rounding.

Municipal Court Juvenile Case Manager Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	2,056,631	2,112,928	2,040,382	2,027,137	1,763,780
REVENUE					
Other Fines	504,224	522,076	530,272	582,540	530,272
Court Costs	0	72,312	0	0	112,431
Interest	3,974	2,202	2,246	3,818	2,272
Total Revenue	**508,198**	**596,590**	**532,518**	**586,358**	**644,975**
TOTAL AVAILABLE FUNDS	**508,198**	**596,590**	**532,518**	**586,358**	**644,975**
PROGRAM REQUIREMENTS					
Municipal Court Special Programs	441,464	651,938	795,781	798,208	925,177
Total Program Requirements	**441,464**	**651,938**	**795,781**	**798,208**	**925,177**
OTHER REQUIREMENTS					
Awards and Recognition	585	585	0	0	0
Accrued Payroll	(208)	4,744	755	2,211	4,527
Market Study Adjustment	0	0	0	0	1,362
Total Other Requirements	**377**	**5,329**	**755**	**2,211**	**5,889**
TRANSFERS OUT					
Workers' Compensation	10,060	11,870	12,584	12,584	10,091
Total Transfers Out	**10,060**	**11,870**	**12,584**	**12,584**	**10,091**
TOTAL REQUIREMENTS	**451,901**	**669,137**	**809,120**	**813,003**	**941,157**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	56,297	(72,546)	(276,602)	(226,645)	(296,182)
ADJUSTMENT TO GAAP	0	0	0	0	0
ENDING BALANCE	**2,112,928**	**2,040,382**	**1,763,780**	**1,800,492**	**1,467,598**

Note: Numbers may not add due to rounding.

Municipal Court Technology Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	795,558	734,593	738,909	671,741	733,808
REVENUE					
Traffic Fines	508,804	523,625	533,237	477,415	533,237
Interest	1,448	844	861	1,432	861
Total Revenue	**510,252**	**524,469**	**534,098**	**478,847**	**534,098**
TOTAL AVAILABLE FUNDS	**510,252**	**524,469**	**534,098**	**478,847**	**534,098**
PROGRAM REQUIREMENTS					
Municipal Court Special Programs	571,217	520,152	539,199	619,588	650,269
Total Program Requirements	**571,217**	**520,152**	**539,199**	**619,588**	**650,269**
TOTAL REQUIREMENTS	**571,217**	**520,152**	**539,199**	**619,588**	**650,269**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(60,965)	4,317	(5,101)	(140,741)	(116,171)
ADJUSTMENT TO GAAP	0	(1)	0	0	0
ENDING BALANCE	**734,593**	**738,909**	**733,808**	**531,000**	**617,637**

Note: Numbers may not add due to rounding.

Municipal Court Traffic Safety Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	73,335	200	399	0	0
REVENUE					
Traffic Fines	529,800	722,484	626,469	1,573,799	1,573,799
Other Revenue	56,308	68,229	59,083	90,000	90,000
Interest	223	186	161	767	767
Total Revenue	**586,332**	**790,899**	**685,713**	**1,664,566**	**1,664,566**
TOTAL AVAILABLE FUNDS	**586,332**	**790,899**	**685,713**	**1,664,566**	**1,664,566**
PROGRAM REQUIREMENTS					
Municipal Court Special Programs	657,183	774,613	660,212	1,026,422	1,025,291
Total Program Requirements	**657,183**	**774,613**	**660,212**	**1,026,422**	**1,025,291**
OTHER REQUIREMENTS					
Workers' Compensation	2,236	2,638	0	0	0
Miscellaneous expense	0	52,277	11,471	317,468	318,878
Accrued Payroll	118	(140)	162	412	399
Awards and Recognition	130	130	0	0	0
Total Other Requirements	**2,484**	**54,905**	**11,633**	**317,880**	**319,277**
TRANSFERS OUT					
Trf to PW-Transportation CIP	0	0	0	25,110	318,877
Workers' Compensation	0	0	2,796	2,796	1,121
Trf to FSD CIP Fund	0	0	11,471	292,358	0
Total Transfers Out	**0**	**0**	**14,267**	**320,264**	**319,998**
TOTAL REQUIREMENTS	**659,667**	**829,518**	**686,112**	**1,664,566**	**1,664,566**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(73,335)	(38,619)	(399)	0	0
ADJUSTMENT TO GAAP	200	38,818	0	0	0
ENDING BALANCE	**200**	**399**	**0**	**0**	**0**

Note: Numbers may not add due to rounding.

Music Loan Program Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	22,468	1,987	7,338	1,212	7,338
REVENUE					
Interest	177	211	0	0	0
Loan Repayments	0	8,646	0	0	0
Total Revenue	**177**	**8,857**	**0**	**0**	**0**
TOTAL AVAILABLE FUNDS	**177**	**8,857**	**0**	**0**	**0**
PROGRAM REQUIREMENTS					
Music and Entertainment Division	20,659	9,506	0	253	7,338
Total Program Requirements	**20,659**	**9,506**	**0**	**253**	**7,338**
TOTAL REQUIREMENTS	**20,659**	**9,506**	**0**	**253**	**7,338**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(20,482)	(649)	0	(253)	(7,338)
ADJUSTMENT TO GAAP	1	6,000	0	0	0
ENDING BALANCE	**1,987**	**7,338**	**7,338**	**959**	**0**

Note: Numbers may not add due to rounding.

Music Venue Assistance Program Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	185,959	286,376	299,539	265,412	359,186
REVENUE					
Loan Repayments	0	0	28,897	0	29,112
Interest	417	304	750	220	781
Other Revenue	0	0	0	42,872	0
Total Revenue	**417**	**304**	**29,647**	**43,092**	**29,893**
TRANSFERS IN					
General Fund	100,000	100,000	100,000	100,000	100,000
Total Transfers In	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**
TOTAL AVAILABLE FUNDS	**100,417**	**100,304**	**129,647**	**143,092**	**129,893**
PROGRAM REQUIREMENTS					
Music and Entertainment Division	0	87,140	70,000	250,000	200,000
Total Program Requirements	**0**	**87,140**	**70,000**	**250,000**	**200,000**
TOTAL REQUIREMENTS	**0**	**87,140**	**70,000**	**250,000**	**200,000**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	100,417	13,164	59,647	(106,908)	(70,107)
ADJUSTMENT TO GAAP	0	(1)	0	0	0
ENDING BALANCE	**286,376**	**299,539**	**359,186**	**158,504**	**289,079**

Note: Numbers may not add due to rounding.

Neighborhood Housing and Community Development Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	247,005	1,181,639	340,736	0	0
REVENUE					
Interest	1,722	723	73	0	0
Other Revenue	1,064,382	1,351	0	0	0
Total Revenue	**1,066,104**	**2,074**	**73**	**0**	**0**
TRANSFERS IN					
General Fund	0	0	4,972,938	5,313,747	0
Other Funds	3,233,395	3,605,520	0	0	0
Total Transfers In	**3,233,395**	**3,605,520**	**4,972,938**	**5,313,747**	**0**
TOTAL AVAILABLE FUNDS	**4,299,499**	**3,607,594**	**4,973,011**	**5,313,747**	**0**
PROGRAM REQUIREMENTS					
Housing	362,383	962,257	308,518	347,135	0
Community Development	766,433	614,958	710,529	735,257	0
Support Services	2,221,511	2,678,636	2,896,574	2,830,470	0
Total Program Requirements	**3,350,327**	**4,255,851**	**3,915,621**	**3,912,862**	**0**
OTHER REQUIREMENTS					
Accrued Payroll	11,957	9,207	4,553	7,312	0
Awards and Recognition	3,171	1,215	0	0	0
Total Other Requirements	**15,128**	**10,422**	**4,553**	**7,312**	**0**
TRANSFERS OUT					
CTM Support	0	0	673,939	673,939	0
Liability Reserve	20,000	20,000	15,000	15,000	0
Trf to Support Services Fund	0	0	671,076	671,076	0
Workers' Compensation	20,120	30,335	33,558	33,558	0
Total Transfers Out	**40,120**	**50,335**	**1,393,573**	**1,393,573**	**0**
TOTAL REQUIREMENTS	**3,405,575**	**4,316,608**	**5,313,747**	**5,313,747**	**0**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	893,924	(709,013)	(340,736)	0	0
ADJUSTMENT TO GAAP	40,710	(131,890)	0	0	0
ENDING BALANCE	**1,181,639**	**340,736**	**0**	**0**	**0**

Note: Numbers may not add due to rounding.

Neighborhood Housing-Housing Trust Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	1,339,167	773,910	758,965	652,989	998,858
REVENUE					
Interest	2,096	973	307	0	0
Other Revenue	1,750	7,750	7,750	0	0
Total Revenue	**3,846**	**8,723**	**8,057**	**0**	**0**
TRANSFERS IN					
General Fund	602,132	775,396	841,849	841,849	896,978
Total Transfers In	**602,132**	**775,396**	**841,849**	**841,849**	**896,978**
TOTAL AVAILABLE FUNDS	**605,978**	**784,119**	**849,906**	**841,849**	**896,978**
PROGRAM REQUIREMENTS					
Housing	1,021,833	652,039	369,703	1,223,515	1,608,435
Support Services	149,402	147,003	150,055	181,068	211,399
Community Development	0	30,005	90,255	90,255	76,002
Total Program Requirements	**1,171,235**	**829,048**	**610,013**	**1,494,838**	**1,895,836**
TOTAL REQUIREMENTS	**1,171,235**	**829,048**	**610,013**	**1,494,838**	**1,895,836**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(565,257)	(44,929)	239,893	(652,989)	(998,858)
ADJUSTMENT TO GAAP	0	29,984	0	0	0
ENDING BALANCE	**773,910**	**758,965**	**998,858**	**0**	**0**

Note: Numbers may not add due to rounding.

Neighborhood Housing University
Neighborhood Overlay Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	313,849	694,462	820,428	694,930	804,122
REVENUE					
Interest	771	736	380	0	0
Other Revenue	379,842	125,229	0	0	0
Total Revenue	**380,613**	**125,965**	**380**	**0**	**0**
TOTAL AVAILABLE FUNDS	**380,613**	**125,965**	**380**	**0**	**0**
PROGRAM REQUIREMENTS					
Housing	0	0	16,686	694,930	804,122
Total Program Requirements	**0**	**0**	**16,686**	**694,930**	**804,122**
TOTAL REQUIREMENTS	**0**	**0**	**16,686**	**694,930**	**804,122**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	380,613	125,965	(16,306)	(694,930)	(804,122)
ADJUSTMENT TO GAAP	0	1	0	0	0
ENDING BALANCE	**694,462**	**820,428**	**804,122**	**0**	**0**

Note: Numbers may not add due to rounding.

One Texas Center Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	(65,767)	67,488	115,530	(173,856)	237,007
REVENUE					
Building Rental/Lease	2,062,575	1,939,626	1,672,734	1,672,734	1,690,727
Parking Fees	73,875	48,777	72,355	72,355	60,740
Other Revenue	(395,267)	0	17,508	17,508	0
Total Revenue	**1,741,183**	**1,988,403**	**1,762,597**	**1,762,597**	**1,751,467**
TOTAL AVAILABLE FUNDS	**1,741,183**	**1,988,403**	**1,762,597**	**1,762,597**	**1,751,467**
TRANSFERS OUT					
Miscellaneous expense	1,450	0	0	0	0
Trf to FSD CIP Fund	0	250,000	0	0	0
Trf to GO Debt Service	1,600,672	1,690,362	1,641,120	1,641,123	1,614,981
Maintenance-buildings	5,806	0	0	0	0
Total Transfers Out	**1,607,928**	**1,940,362**	**1,641,120**	**1,641,123**	**1,614,981**
TOTAL REQUIREMENTS	**1,607,928**	**1,940,362**	**1,641,120**	**1,641,123**	**1,614,981**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	133,255	48,041	121,477	121,474	136,486
ADJUSTMENT TO GAAP	0	1	0	0	0
ENDING BALANCE	**67,488**	**115,530**	**237,007**	**(52,382)**	**373,493**

Note: Numbers may not add due to rounding.

Parking Management Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	2,944,208	2,913,355	3,241,776	2,498,292	3,112,626
REVENUE					
Parking Fees	8,397,639	9,011,341	9,629,485	8,303,062	9,926,260
Transportation Permits	686,546	823,811	621,550	621,550	722,800
Equipment Rental/Lease	0	418,911	358,400	358,400	388,700
Land & Infrastructure Rental/Lease	176,996	264,883	354,000	354,000	315,000
Other Revenue	344,765	60,398	28,000	28,000	115,000
Interest	6,367	3,914	6,000	6,000	5,000
General Government Charges	14	14	0	0	0
Total Revenue	**9,612,327**	**10,583,273**	**10,997,435**	**9,671,012**	**11,472,760**
TRANSFERS IN					
General Fund	0	22,126	0	0	0
Other Funds	58,400	0	0	0	0
Total Transfers In	**58,400**	**22,126**	**0**	**0**	**0**
TOTAL AVAILABLE FUNDS	**9,670,727**	**10,605,399**	**10,997,435**	**9,671,012**	**11,472,760**
PROGRAM REQUIREMENTS					
Parking Enterprise	4,774,025	4,915,072	5,330,646	5,890,174	6,600,883
Transportation Project Development	0	327,338	285,818	327,818	345,243
Total Program Requirements	**4,774,025**	**5,242,410**	**5,616,464**	**6,217,992**	**6,946,126**
OTHER REQUIREMENTS					
General Liability Insurance	3,830	0	0	0	0
Interdepartmental Charges	0	25,000	0	0	0
Accrued Payroll	2,019	2,026	21,278	14,101	25,853
Market Study Adjustment	0	0	0	0	7,606
Total Other Requirements	**5,849**	**27,026**	**21,278**	**14,101**	**33,459**
TRANSFERS OUT					
Administrative Support	95,229	93,761	0	0	0
Trf to General Fund	0	43,410	0	0	0
Trf to Other Enterprise CIP	2,000,000	1,000,000	0	0	0
Trf to PW-Transportation CIP	0	500,000	0	0	0
Trf to Mobility CIP	588,699	658,000	1,000,000	1,000,000	2,300,000
Trf to GO Debt Service	1,093,017	1,105,941	1,121,632	1,121,633	1,080,437
Trf to Other Enterprise fd	0	0	900,000	900,000	1,000,000
Trf to Planning and Dev CIP	728,385	728,385	728,385	728,385	728,385
Trf to Transportation Fund	410,000	920,500	500,000	500,000	500,000
Trf to Parking CIP	0	0	1,060,000	1,060,000	460,000
Trf to Support Services Fund	0	0	95,868	95,868	204,598
Workers' Compensation	51,418	62,649	72,009	72,009	62,217
Trf to Wireless Communication	0	16,023	10,949	10,949	15,051
Total Transfers Out	**4,966,748**	**5,128,669**	**5,488,843**	**5,488,844**	**6,350,688**
TOTAL REQUIREMENTS	**9,746,622**	**10,398,104**	**11,126,585**	**11,720,937**	**13,330,273**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(75,895)	207,295	(129,150)	(2,049,925)	(1,857,513)
ADJUSTMENT TO GAAP	45,042	121,126	0	0	0
ENDING BALANCE	**2,913,355**	**3,241,776**	**3,112,626**	**448,367**	**1,255,113**

Note: Numbers may not add due to rounding.

Police Federal Department of Justice Asset Forfeiture Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	2,202,737	2,203,177	1,148,440	688,895	1,996,724
REVENUE					
Interest	4,272	2,462	2,406	0	0
Other Revenue	200,709	335,377	1,069,150	0	0
Property Sales	200	0	0	0	0
Total Revenue	**205,181**	**337,838**	**1,071,556**	**0**	**0**
TOTAL AVAILABLE FUNDS	**205,181**	**337,838**	**1,071,556**	**0**	**0**
REQUIREMENTS					
Capital	85,919	110,011	93,617	407,145	1,110,000
Commodities	22,178	1,111,429	97,836	190,750	500,000
Contractuals	96,864	196,756	31,819	91,000	386,724
Total Requirements	**204,962**	**1,418,196**	**223,272**	**688,895**	**1,996,724**
TOTAL REQUIREMENTS	**204,962**	**1,418,196**	**223,272**	**688,895**	**1,996,724**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	219	(1,080,358)	848,284	(688,895)	(1,996,724)
ADJUSTMENT TO GAAP	221	25,621	0	0	0
ENDING BALANCE	**2,203,177**	**1,148,440**	**1,996,724**	**0**	**0**

Note: Numbers may not add due to rounding.

Police Federal Department of Treasury Asset Forfeiture Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	1,113,480	1,027,844	933,919	1,033,859	575,823
REVENUE					
Interest	2,232	1,166	1,221	0	0
Other Revenue	143,652	455,695	211,422	0	0
Property Sales	0	17,022	0	0	0
Total Revenue	**145,884**	**473,882**	**212,643**	**0**	**0**
TOTAL AVAILABLE FUNDS	**145,884**	**473,882**	**212,643**	**0**	**0**
REQUIREMENTS					
Capital	215,883	216,988	570,739	400,000	550,000
Commodities	15,850	350,819	0	103,350	823
Contractuals	0	0	0	530,509	25,000
Total Requirements	**231,733**	**567,808**	**570,739**	**1,033,859**	**575,823**
TOTAL REQUIREMENTS	**231,733**	**567,808**	**570,739**	**1,033,859**	**575,823**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(85,849)	(93,926)	(358,096)	(1,033,859)	(575,823)
ADJUSTMENT TO GAAP	213	1	0	0	0
ENDING BALANCE	**1,027,844**	**933,919**	**575,823**	**0**	**0**

Note: Numbers may not add due to rounding.

Police State Contraband Asset Forfeiture Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	629,128	615,656	970,730	786,976	670,380
REVENUE					
Interest	1,482	7,978	2,862	0	0
Other Revenue	147,992	581,440	248,868	0	0
Property Sales	3,173	2,309	0	0	0
Total Revenue	**152,647**	**591,726**	**251,730**	**0**	**0**
TOTAL AVAILABLE FUNDS	**152,647**	**591,726**	**251,730**	**0**	**0**
REQUIREMENTS					
Capital	140,312	135,535	436,521	666,976	450,380
Commodities	11,620	107,228	91,759	100,000	200,000
Contractuals	14,188	0	23,800	20,000	20,000
Total Requirements	**166,119**	**242,762**	**552,080**	**786,976**	**670,380**
TOTAL REQUIREMENTS	**166,119**	**242,762**	**552,080**	**786,976**	**670,380**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(13,473)	348,964	(300,350)	(786,976)	(670,380)
ADJUSTMENT TO GAAP	1	6,110	0	0	0
ENDING BALANCE	**615,656**	**970,730**	**670,380**	**0**	**0**

Note: Numbers may not add due to rounding.

Police State Gambling Asset Forfeiture Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	651,100	594,115	559,277	495,066	479,861
REVENUE					
Interest	1,266	614	584	0	0
Other Revenue	38,245	30,933	0	0	0
Total Revenue	**39,511**	**31,547**	**584**	**0**	**0**
TOTAL AVAILABLE FUNDS	**39,511**	**31,547**	**584**	**0**	**0**
REQUIREMENTS					
Capital	0	0	0	295,066	199,861
Commodities	0	0	0	100,000	110,000
Contractuals	96,496	66,386	80,000	100,000	170,000
Total Requirements	**96,496**	**66,386**	**80,000**	**495,066**	**479,861**
TOTAL REQUIREMENTS	**96,496**	**66,386**	**80,000**	**495,066**	**479,861**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(56,985)	(34,838)	(79,416)	(495,066)	(479,861)
ADJUSTMENT TO GAAP	0	0	0	0	0
ENDING BALANCE	**594,115**	**559,277**	**479,861**	**0**	**0**

Note: Numbers may not add due to rounding.

Reclaimed Water Utility Operating Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	351,873	2,382,349	1,831,339	1,319,915	561,984
REVENUE					
Other Revenue	0	27,328	0	0	0
Water/Wastewater Revenue	863,859	819,965	973,268	1,180,228	1,770,107
Interest	57	186	800	800	1,374
Total Revenue	**863,915**	**847,478**	**974,068**	**1,181,028**	**1,771,481**
TRANSFERS IN					
Austin Water Utility	1,920,000	3,760,000	2,060,000	2,060,000	3,400,000
Total Transfers In	**1,920,000**	**3,760,000**	**2,060,000**	**2,060,000**	**3,400,000**
TOTAL AVAILABLE FUNDS	**2,783,915**	**4,607,478**	**3,034,068**	**3,241,028**	**5,171,481**
PROGRAM REQUIREMENTS					
Reclaimed Water Services	299,280	314,442	364,307	371,336	388,355
Other Utility Program Requirements	13,893	23,305	22,603	3,000	21,567
Total Program Requirements	**313,174**	**337,747**	**386,910**	**374,336**	**409,922**
OTHER REQUIREMENTS					
Accrued Payroll	2,282	1,175	458	1,295	2,729
Market Study Adjustment	0	0	0	0	1,584
Total Other Requirements	**2,282**	**1,175**	**458**	**1,295**	**4,313**
DEBT SERVICE REQUIREMENTS					
Trf to Util D/S Separate Lien	0	3,874,193	2,546,296	2,579,477	2,757,871
Commercial paper interest	365	848	454	16,977	4,224
Total Debt Service Requirements	**365**	**3,875,041**	**2,546,750**	**2,596,454**	**2,762,095**
TRANSFERS OUT					
Trf to Sustainability Fund	13,596	8,741	0	0	0
Trf to Reclaimed Water CIP Fnd	400,000	900,000	1,300,000	1,300,000	2,000,000
Trf to General Fund	24,023	34,778	66,902	66,902	75,184
Trf to Economic Development	0	1,016	2,403	2,403	4,204
Total Transfers Out	**437,619**	**944,535**	**1,369,305**	**1,369,305**	**2,079,388**
TOTAL REQUIREMENTS	**753,440**	**5,158,498**	**4,303,423**	**4,341,390**	**5,255,718**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	2,030,476	(551,019)	(1,269,355)	(1,100,362)	(84,237)
ADJUSTMENT TO GAAP	0	9	0	0	0
ENDING BALANCE	**2,382,349**	**1,831,339**	**561,984**	**219,553**	**477,747**

Note: Numbers may not add due to rounding.

Rutherford Lane Facility Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	(1,003,049)	(1,027,558)	(114,307)	(773,515)	139,473
REVENUE					
Building Rental/Lease	3,272,165	3,655,976	3,785,805	3,785,805	3,743,275
Total Revenue	**3,272,165**	**3,655,976**	**3,785,805**	**3,785,805**	**3,743,275**
TOTAL AVAILABLE FUNDS	**3,272,165**	**3,655,976**	**3,785,805**	**3,785,805**	**3,743,275**
REQUIREMENTS					
Commodities	435	3,486	500	0	0
Contractuals	1,939,350	1,446,011	2,176,825	2,177,325	2,204,343
Transfers Out	1,358,700	1,354,500	1,354,700	1,354,700	1,358,950
Total Requirements	**3,298,484**	**2,803,997**	**3,532,025**	**3,532,025**	**3,563,293**
TOTAL REQUIREMENTS	**3,298,484**	**2,803,997**	**3,532,025**	**3,532,025**	**3,563,293**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(26,319)	851,979	253,780	253,780	179,982
ADJUSTMENT TO GAAP	1,810	61,272	0	0	0
ENDING BALANCE	**(1,027,558)**	**(114,307)**	**139,473**	**(519,735)**	**319,455**

Note: Numbers may not add due to rounding.

Seaholm Tax Increment Financing Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	0	0	92,289	92,255	393,608
REVENUE					
Current Property Taxes	0	92,289	301,319	398,265	879,851
Total Revenue	**0**	**92,289**	**301,319**	**398,265**	**879,851**
TOTAL AVAILABLE FUNDS	**0**	**92,289**	**301,319**	**398,265**	**879,851**
TRANSFERS OUT					
Trf to GO Debt Service	0	0	0	0	816,000
Total Transfers Out	**0**	**0**	**0**	**0**	**816,000**
TOTAL REQUIREMENTS	**0**	**0**	**0**	**0**	**816,000**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	0	92,289	301,319	398,265	63,851
ADJUSTMENT TO GAAP	0	0	0	0	0
ENDING BALANCE	**0**	**92,289**	**393,608**	**490,520**	**457,459**

Note: Numbers may not add due to rounding.

Second Street Tax Increment Financing Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	396,971	343,504	335,408	263,724	255,714
REVENUE					
Interest	732	383	306	220	220
Total Revenue	**732**	**383**	**306**	**220**	**220**
TRANSFERS IN					
Budget Stabilization Reserve	0	0	0	0	600,000
General Fund	100,000	100,000	100,000	100,000	100,000
Total Transfers In	**100,000**	**100,000**	**100,000**	**100,000**	**700,000**
TOTAL AVAILABLE FUNDS	**100,732**	**100,383**	**100,306**	**100,220**	**700,220**
PROGRAM REQUIREMENTS					
Small Business Program	154,199	108,480	0	0	0
Total Program Requirements	**154,199**	**108,480**	**0**	**0**	**0**
REQUIREMENTS					
Contractuals	0	0	180,000	180,000	600,000
Total Requirements	**0**	**0**	**180,000**	**180,000**	**600,000**
TOTAL REQUIREMENTS	**154,199**	**108,480**	**180,000**	**180,000**	**600,000**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(53,467)	(8,097)	(79,694)	(79,780)	100,220
ADJUSTMENT TO GAAP	0	1	0	0	0
ENDING BALANCE	**343,504**	**335,408**	**255,714**	**183,944**	**355,934**

Note: Numbers may not add due to rounding.

Tourism And Promotion Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	1,334,827	1,483,627	1,560,403	1,217,261	1,565,999
REVENUE					
Interest	3,135	2,338	3,076	5,000	3,200
Other Revenue	1,428	1,924	1,924	0	1,999
Total Revenue	**4,563**	**4,262**	**5,000**	**5,000**	**5,199**
TRANSFERS IN					
Other Funds	9,605,135	10,979,973	12,285,724	11,062,867	12,777,153
Convention Center	125,382	125,382	125,382	125,382	125,382
Total Transfers In	**9,730,517**	**11,105,355**	**12,411,106**	**11,188,249**	**12,902,535**
TOTAL AVAILABLE FUNDS	**9,735,080**	**11,109,616**	**12,416,106**	**11,193,249**	**12,907,734**
PROGRAM REQUIREMENTS					
Tourism and Promotion Contracts	9,586,280	11,032,841	12,410,510	12,410,510	14,473,733
Total Program Requirements	**9,586,280**	**11,032,841**	**12,410,510**	**12,410,510**	**14,473,733**
TOTAL REQUIREMENTS	**9,586,280**	**11,032,841**	**12,410,510**	**12,410,510**	**14,473,733**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	148,800	76,775	5,596	(1,217,261)	(1,565,999)
ADJUSTMENT TO GAAP	0	1	0	0	0
ENDING BALANCE	**1,483,627**	**1,560,403**	**1,565,999**	**0**	**0**

Note: Numbers may not add due to rounding.

Town Lake Park Vehicle Rental Tax Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	0	0	0	0	0
REVENUE					
Car Rental Tax	8,343,846	8,627,003	8,298,553	8,692,783	8,298,553
Interest	3,164	4,334	5,000	5,000	5,050
Total Revenue	**8,347,011**	**8,631,337**	**8,303,553**	**8,697,783**	**8,303,603**
TOTAL AVAILABLE FUNDS	**8,347,011**	**8,631,337**	**8,303,553**	**8,697,783**	**8,303,603**
TRANSFERS OUT					
Trf to Other Enterprise DS Rsv	3,041,042	0	0	0	0
Trf to PEC Operating Fund	1,064,192	4,696,111	4,305,205	4,699,770	4,106,328
Trf to Town Lake Venue D/S Fnd	3,061,035	3,070,808	3,077,247	3,076,912	3,080,822
Trf to PEC Garage Fund	851,953	821,590	921,101	921,101	1,116,453
Total Transfers Out	**8,018,222**	**8,588,509**	**8,303,553**	**8,697,783**	**8,303,603**
TOTAL REQUIREMENTS	**8,018,222**	**8,588,509**	**8,303,553**	**8,697,783**	**8,303,603**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	328,788	42,828	0	0	0
ADJUSTMENT TO GAAP	(328,788)	(42,828)	0	0	0
ENDING BALANCE	**0**	**0**	**0**	**0**	**0**

Note: Numbers may not add due to rounding.

Transportation Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	12,877,557	12,871,711	5,749,219	1,998,077	6,465,660
REVENUE					
Residential Transportation User Fee	25,714,423	26,333,691	20,962,490	19,869,659	22,359,990
Commercial Transportation User Fee	21,246,338	21,798,406	17,452,611	17,064,218	18,616,118
Utility Cut Repair Fee	8,123,909	8,527,246	8,609,297	9,218,745	9,218,745
General Government Charges	259,181	335,256	0	0	417,800
Building Rental/Lease	247,563	310,632	315,000	157,500	157,500
Property Sales	137,620	70,435	100,000	100,000	100,000
Other Revenue	317,032	286,572	101,000	100,000	95,800
Development Fees	0	0	0	0	26,400
Interest	29,134	14,475	20,000	50,000	25,000
Land & Infrastructure Rental/Lease	1,050	950	0	0	0
Other Licenses/Permits	2,712,594	3,895,214	0	0	0
Scrap Sales	17,298	19,179	0	0	0
Total Revenue	**58,806,141**	**61,592,054**	**47,560,398**	**46,560,122**	**51,017,353**
TRANSFERS IN					
CIP	0	0	879,602	879,602	1,150,000
Other Funds	410,000	920,500	500,000	500,000	500,000
General Fund	850,629	852,536	0	0	0
Total Transfers In	**1,260,629**	**1,773,036**	**1,379,602**	**1,379,602**	**1,650,000**
TOTAL AVAILABLE FUNDS	**60,066,770**	**63,365,090**	**48,940,000**	**47,939,724**	**52,667,353**
PROGRAM REQUIREMENTS					
Transportation Project Development	360,179	514,124	0	0	0
Street Preventive Maintenance	17,784,312	16,160,267	15,421,764	15,090,500	15,301,376
Support Services	3,469,919	4,202,689	5,317,928	6,005,410	7,653,284
Minor Construction and Repair	4,305,982	4,808,216	4,762,843	4,211,037	6,654,441
Street Repair	5,190,521	5,302,799	6,132,175	6,019,168	6,146,788
Right-of-Way Maintenance	2,842,988	2,900,704	2,968,497	3,405,078	3,492,176
Infrastructure Management	1,801,501	1,823,160	2,169,422	1,913,902	2,120,321
Bridge Maintenance	611,602	530,936	497,000	747,000	747,000
One Stop Shop	2,103,468	2,243,210	0	0	0
Traffic Management	6,989,906	7,389,457	0	0	0
Support Services	1,309,008	1,472,173	0	0	0
Sidewalk Infrastructure Program	489,382	460,743	(569,155)	(548,582)	(79,593)
Total Program Requirements	**47,258,766**	**47,808,477**	**36,700,474**	**36,843,513**	**42,035,793**
OTHER REQUIREMENTS					
General Liability Insurance	18,974	27,313	0	0	0
Bad Debt Expense	915,292	1,018,798	738,540	738,540	420,704
Interdepartmental Charges	0	250,000	149,890	149,890	245,501
Accrued Payroll	90,831	122,881	29,348	74,096	177,412
Federal unemployment tax co	0	0	18,600	0	25,000
Fire/Extend Coverage Insurance	0	0	24,826	24,826	24,826
Market Study Adjustment	0	0	0	0	21,566
Total Other Requirements	**1,025,097**	**1,418,992**	**961,204**	**987,352**	**915,009**
TRANSFERS OUT					
CTECC Support	7,117	8,825	0	0	0
Trf to Support Services Fund	0	0	3,163,644	3,163,644	3,070,623
Trf to GO Debt Service	2,134,847	2,484,598	2,973,036	2,984,858	3,056,826
CTM Support	1,028,897	1,283,611	1,061,690	1,061,690	1,346,719
Utility Billing System Support	861,498	817,624	911,005	911,005	808,138
Workers' Compensation	420,290	510,421	437,649	437,649	339,671
Liability Reserve	95,000	95,000	309,700	309,700	310,000
Trf to Wireless Communication	289,640	163,114	109,375	109,375	131,439
Trf to Wastewater Operating Fund	150,291	150,291	112,791	112,791	112,791
Trf to Water Operating Fund	150,291	150,291	112,791	112,791	112,791
Administrative Support	4,326,130	4,969,350	0	0	0
Trf to Environmental Rmdn Fund	256,354	256,354	48,200	48,584	0
Trf to PW-Transportation CIP	1,980,000	5,252,000	1,322,000	1,322,000	0

Note: Numbers may not add due to rounding.

Transportation Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
Total Transfers Out	**11,700,355**	**16,141,479**	**10,561,881**	**10,574,087**	**9,288,998**
TOTAL REQUIREMENTS	**59,984,218**	**65,368,948**	**48,223,559**	**48,404,952**	**52,239,800**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	82,552	(2,003,858)	716,441	(465,228)	427,553
ADJUSTMENT TO GAAP	(88,398)	650,150	0	0	0
ENDING BALANCE	**12,871,711**	**11,518,003**	**6,465,660**	**1,532,849**	**6,893,213**

Note: Numbers may not add due to rounding.

Vehicle Acquisition Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	170,589	550,821	646,799	599,127	1,520,089
REVENUE					
Other Revenue	49,436	87,880	0	0	0
Total Revenue	**49,436**	**87,880**	**0**	**0**	**0**
TRANSFERS IN					
Budget Stabilization Reserve	0	0	0	0	10,726,936
Critical One-Time	6,364,100	4,512,000	14,920,126	14,920,126	0
Total Transfers In	**6,364,100**	**4,512,000**	**14,920,126**	**14,920,126**	**10,726,936**
TOTAL AVAILABLE FUNDS	**6,413,536**	**4,599,880**	**14,920,126**	**14,920,126**	**10,726,936**
REQUIREMENTS					
Capital	6,324,085	4,501,466	14,046,836	14,920,126	12,247,025
Commodities	14,070	2,436	0	0	0
Expense Refunds	(40,000)	0	0	0	0
Total Requirements	**6,298,156**	**4,503,902**	**14,046,836**	**14,920,126**	**12,247,025**
TOTAL REQUIREMENTS	**6,298,156**	**4,503,902**	**14,046,836**	**14,920,126**	**12,247,025**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	115,380	95,978	873,290	0	(1,520,089)
ADJUSTMENT TO GAAP	264,852	0	0	0	0
ENDING BALANCE	**550,821**	**646,799**	**1,520,089**	**599,127**	**0**

Note: Numbers may not add due to rounding.

Waller Creek Tunnel Reserve Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	5,510,211	7,174,329	10,579,633	10,207,517	9,841,858
REVENUE					
Other Revenue					
Other Revenue	3,321,812	3,200,000	3,248,486	3,179,630	3,248,486
Use of Money & Property					
Interest	10,048	6,602	15,573	0	0
Total Revenue	**3,331,861**	**3,206,603**	**3,264,059**	**3,179,630**	**3,248,486**
TRANSFERS IN					
Other Funds	0	6,696,669	2,103,749	2,103,749	4,069,839
Total Transfers In	**0**	**6,696,669**	**2,103,749**	**2,103,749**	**4,069,839**
TOTAL AVAILABLE FUNDS	**3,331,861**	**9,903,272**	**5,367,808**	**5,283,379**	**7,318,325**
OTHER REQUIREMENTS					
Trf to GO Debt Service	1,667,743	0	0	0	0
Total Other Requirements	**1,667,743**	**0**	**0**	**0**	**0**
TRANSFERS OUT					
Trf to GO Debt Service	0	3,247,915	5,274,240	5,535,369	6,934,228
Trf to FSD CIP Fund	0	0	0	1,346,802	0
Trf to Watershed CIP Fund	0	3,250,054	831,343	831,343	0
Total Transfers Out	**0**	**6,497,969**	**6,105,583**	**7,713,514**	**6,934,228**
TOTAL REQUIREMENTS	**1,667,743**	**6,497,969**	**6,105,583**	**7,713,514**	**6,934,228**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	1,664,118	3,405,303	(737,775)	(2,430,135)	384,097
ADJUSTMENT TO GAAP	0	1	0	0	0
ENDING BALANCE	**7,174,329**	**10,579,633**	**9,841,858**	**7,777,382**	**10,225,955**

Note: Numbers may not add due to rounding.

Waller Creek Tunnel Tax Increment Financing Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	3,180,911	4,767,308	90	0	579,371
REVENUE					
Taxes					
Property Taxes	1,579,784	1,924,580	2,682,858	2,103,749	3,490,468
Use of Money & Property					
Interest	6,614	4,872	172	0	0
Total Revenue	**1,586,397**	**1,929,452**	**2,683,030**	**2,103,749**	**3,490,468**
TOTAL AVAILABLE FUNDS	**1,586,397**	**1,929,452**	**2,683,030**	**2,103,749**	**3,490,468**
TRANSFERS OUT					
Trf to Other Enterprise DS Rsv	0	6,696,669	2,103,749	2,103,749	4,069,839
Total Transfers Out	**0**	**6,696,669**	**2,103,749**	**2,103,749**	**4,069,839**
TOTAL REQUIREMENTS	**0**	**6,696,669**	**2,103,749**	**2,103,749**	**4,069,839**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	1,586,397	(4,767,217)	579,281	0	(579,371)
ADJUSTMENT TO GAAP	0	(1)	0	0	0
ENDING BALANCE	**4,767,308**	**90**	**579,371**	**0**	**0**

Note: Numbers may not add due to rounding.

Wastewater Utility Operating Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	22,112,745	39,923,859	37,180,906	27,939,941	47,094,966
REVENUE					
Water/Wastewater Revenue	232,522,051	231,984,375	236,937,184	237,271,961	255,115,283
Other Revenue	3,853,500	3,875,426	2,903,751	3,081,500	2,955,288
Public Health Licenses, Permits, Inspections	495,263	542,900	588,676	519,400	600,500
Interest	173,084	90,251	127,000	127,000	104,100
Miscellaneous Franchise Fees	57,749	0	71,409	22,600	71,400
Building Rental/Lease	97,500	115,881	60,398	115,900	60,400
Property Sales	27,156	19,132	27,728	32,400	28,300
Scrap Sales	38,239	26,155	21,077	28,200	21,500
Development Fees	0	0	990	0	0
Total Revenue	**237,264,541**	**236,654,120**	**240,738,213**	**241,198,961**	**258,956,771**
TRANSFERS IN					
CIP	1,800,000	3,600,000	3,000,000	3,000,000	3,200,000
Support Services/Infrastructure Funds	150,291	150,291	150,291	150,291	150,291
Austin Resource Recovery Fund	0	0	0	0	130,431
Total Transfers In	**1,950,291**	**3,750,291**	**3,150,291**	**3,150,291**	**3,480,722**
TOTAL AVAILABLE FUNDS	**239,214,832**	**240,404,411**	**243,888,504**	**244,349,252**	**262,437,493**
PROGRAM REQUIREMENTS					
Treatment	39,299,359	38,155,878	36,637,431	37,586,021	39,589,306
Pipeline Operations	15,774,163	16,668,881	17,254,975	17,503,622	17,408,303
Support Services	10,161,565	10,730,697	10,630,265	10,309,108	11,217,448
Engineering Services	4,999,473	5,953,927	4,969,959	5,078,958	5,421,086
Other Utility Program Requirements	11,069,304	5,448,233	4,962,945	5,261,291	4,587,444
Water Resources Management	3,432,210	3,768,491	3,956,257	3,811,275	4,339,811
Environmental Affairs & Conservation	2,574,630	2,810,726	2,823,392	2,854,532	2,881,414
One Stop Shop	412,888	293,616	245,420	330,313	410,148
Total Program Requirements	**87,723,593**	**83,830,450**	**81,480,644**	**82,735,120**	**85,854,960**
OTHER REQUIREMENTS					
Utility Billing System Support	6,129,251	4,185,621	4,185,621	4,089,392	4,850,890
Accrued Payroll	103,603	77,833	91,842	158,495	365,456
Interdepartmental Charges	0	0	0	0	83,121
Market Study Adjustment	0	0	0	0	51,284
Services-PID contract expense	0	37,500	37,500	37,500	37,500
Total Other Requirements	**6,232,854**	**4,300,954**	**4,314,963**	**4,285,387**	**5,388,251**
DEBT SERVICE REQUIREMENTS					
Trf to Util D/S Separate Lien	85,268,369	92,108,760	85,645,643	85,717,572	83,754,519
Tfr to Utility D/S Sub Lien	3,343,828	3,539,286	8,156,718	8,322,043	5,191,709
Tfr to Utility D/S Prior Lien	5,105,565	1,598,105	2,092,662	2,092,662	2,092,662
Trf to GO Debt Service	2,880,321	2,494,238	2,058,780	2,052,569	2,086,557
Tfr to Util D/S Tax/Rev Bonds	450,631	451,735	450,082	450,082	457,984
Commercial paper interest	49,237	7,409	25,410	180,678	67,017
Total Debt Service Requirements	**97,097,952**	**100,199,534**	**98,429,295**	**98,815,606**	**93,650,448**
TRANSFERS OUT					
Services-PID contract expense	37,500	0	0	0	0
Trf to Sustainability Fund	2,243,574	2,272,972	0	0	0
Trf to Wastewater CIP Fund	9,111,000	25,459,000	20,900,000	20,900,000	23,250,000
Trf to General Fund	16,802,030	17,867,731	18,818,610	18,818,610	19,560,937
Trf to Support Services Fund	0	5,063,111	5,176,873	5,176,873	5,015,407
CTM Support	0	1,773,272	1,727,671	1,727,671	1,935,636
Trf to Reclaimed Water Fund	960,000	1,880,000	1,430,000	1,430,000	1,700,000
Trf to Economic Development	0	289,497	525,360	525,360	919,749
Workers' Compensation	597,516	721,513	809,125	809,125	643,104
Liability Reserve	250,000	200,000	200,000	200,000	200,000
Trf to CTECC Fund	0	4,413	5,430	5,430	4,963

Note: Numbers may not add due to rounding.

Wastewater Utility Operating Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
Trf to Econ Incentive Rsv Fund	166,667	166,666	0	0	0
Trf to Environmental Rmdn Fund	325,596	223,762	41,625	41,625	0
Trf to Wireless Communication	192,469	139,560	114,848	114,848	0
Total Transfers Out	**30,686,352**	**56,061,497**	**49,749,542**	**49,749,542**	**53,229,796**
TOTAL REQUIREMENTS	**221,740,752**	**244,392,435**	**233,974,444**	**235,585,655**	**238,123,455**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	17,474,081	(3,988,024)	9,914,060	8,763,597	24,314,038
ADJUSTMENT TO GAAP	337,034	1,245,071	0	0	0
ENDING BALANCE	**39,923,860**	**37,180,906**	**47,094,966**	**36,703,538**	**71,409,004**

Note: Numbers may not add due to rounding.

Water Utility Operating Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	50,463,845	15,880,830	13,249,715	14,652,369	29,748,765
REVENUE					
Water/Wastewater Revenue	236,893,160	239,663,319	270,036,845	284,090,238	284,836,427
Other Revenue	2,829,414	3,367,085	6,777,173	2,540,700	2,791,136
Miscellaneous Franchise Fees	91,276	167,506	157,450	167,500	160,600
Building Rental/Lease	116,700	136,081	84,398	111,500	84,400
Interest	54,130	25,622	75,400	75,400	76,400
Land & Infrastructure Rental/Lease	60,500	71,500	75,788	69,000	75,800
Scrap Sales	38,506	26,155	26,797	25,700	27,300
Property Sales	30,145	19,511	26,348	28,800	26,900
Other Fines	1,050	335,555	0	0	0
Public Health Licenses, Permits, Inspections	0	23,498	0	0	0
Total Revenue	**240,114,881**	**243,835,832**	**277,260,199**	**287,108,838**	**288,078,963**
TRANSFERS IN					
General Fund	0	11,199,856	0	0	0
CIP	3,000,000	6,000,000	6,300,000	6,300,000	7,100,000
Support Services/Infrastructure Funds	150,291	150,291	150,291	150,291	150,291
Other Funds	139,892	0	0	0	0
Total Transfers In	**3,290,183**	**17,350,147**	**6,450,291**	**6,450,291**	**7,250,291**
TOTAL AVAILABLE FUNDS	**243,405,064**	**261,185,979**	**283,710,490**	**293,559,129**	**295,329,254**
PROGRAM REQUIREMENTS					
Treatment	36,172,589	36,290,816	36,622,586	37,364,770	38,251,428
Pipeline Operations	22,446,187	24,012,343	23,889,388	23,118,216	23,792,976
Support Services	10,591,033	11,499,852	10,539,300	10,271,386	11,374,646
Environmental Affairs & Conservation	8,342,960	8,910,376	7,764,244	8,774,153	8,967,318
Other Utility Program Requirements	16,283,000	8,828,522	6,329,300	7,800,153	6,885,199
Water Resources Management	3,497,462	3,461,786	3,566,008	3,452,752	3,935,790
Engineering Services	4,142,370	4,980,788	3,374,269	2,904,986	3,082,919
One Stop Shop	240,614	264,477	233,645	318,540	242,953
Total Program Requirements	**101,716,215**	**98,248,962**	**92,318,740**	**94,004,956**	**96,533,229**
OTHER REQUIREMENTS					
Utility Billing System Support	12,366,897	13,024,145	11,524,145	11,620,374	13,466,330
Accrued Payroll	137,006	98,570	61,551	156,722	377,669
Interdepartmental Charges	0	0	0	0	83,121
Market Study Adjustment	0	0	0	0	80,249
Services-PID contract expense	37,500	37,500	37,500	37,500	37,500
Total Other Requirements	**12,541,403**	**13,160,215**	**11,623,196**	**11,814,596**	**14,044,869**
DEBT SERVICE REQUIREMENTS					
Trf to Util D/S Separate Lien	89,430,102	100,672,447	97,534,542	97,606,062	94,142,706
Tfr to Utility D/S Sub Lien	4,528,202	4,571,360	11,492,234	11,740,221	6,154,137
Trf to GO Debt Service	2,460,184	2,305,160	1,915,140	1,925,978	1,923,523
Tfr to Utility D/S Prior Lien	3,813,005	475,033	608,244	608,244	608,244
Commercial paper interest	167,829	117,255	392,700	364,831	368,621
Tfr to Util D/S Tax/Rev Bonds	264,703	265,351	264,380	264,380	269,021
Total Debt Service Requirements	**100,664,026**	**108,406,606**	**112,207,240**	**112,509,716**	**103,466,252**
TRANSFERS OUT					
Trf to Sustainability Fund	2,545,077	2,561,713	0	0	0
Trf to General Fund	17,722,306	20,006,684	19,869,923	19,869,923	21,157,159
Trf to Water CIP Fund	34,901,334	2,482,000	12,000,000	12,000,000	17,300,000
Trf to Water Revenue Stab Rsv	5,515,444	5,835,880	6,893,795	7,304,753	9,204,421
Trf to Support Services Fund	0	8,063,474	8,148,781	8,148,781	7,369,386
CTM Support	0	1,773,272	1,727,671	1,727,671	1,935,635
Trf to Reclaimed Water Fund	960,000	1,880,000	630,000	630,000	1,700,000
Trf to Economic Development	0	324,362	621,064	621,064	1,087,301
Workers' Compensation	597,517	721,514	809,126	809,126	643,105
Trf to Wireless Communication	192,470	139,560	114,849	114,849	283,472

Note: Numbers may not add due to rounding.

Water Utility Operating Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
Liability Reserve	250,000	200,000	200,000	200,000	200,000
Trf to CTECC Fund	0	4,413	5,430	5,430	4,962
Trf to Econ Incentive Rsv Fund	166,666	166,667	0	0	0
Trf to Environmental Rmdn Fund	325,595	223,762	41,625	41,625	0
Trf to PARD CIP Fund	100,000	100,000	0	0	0
Total Transfers Out	**63,276,408**	**44,483,301**	**51,062,264**	**51,473,222**	**60,885,441**
TOTAL REQUIREMENTS	**278,198,052**	**264,299,084**	**267,211,440**	**269,802,490**	**274,929,791**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(34,792,988)	(3,113,105)	16,499,050	23,756,639	20,399,463
ADJUSTMENT TO GAAP	209,973	481,990	0	0	0
ENDING BALANCE	**15,880,830**	**13,249,715**	**29,748,765**	**38,409,008**	**50,148,228**

Note: Numbers may not add due to rounding.

Wildland Conservation Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	1,076,021	1,264,717	1,228,243	1,266,337	1,042,863
REVENUE					
Other Revenue	194,088	290,413	250,000	250,000	250,000
Interest	2,263	1,262	3,000	3,000	3,000
Total Revenue	**196,350**	**291,674**	**253,000**	**253,000**	**253,000**
TOTAL AVAILABLE FUNDS	**196,350**	**291,674**	**253,000**	**253,000**	**253,000**
REQUIREMENTS					
Capital	0	268,004	300,000	496,420	350,000
Contractuals	9,157	23,700	85,000	85,000	25,000
Expense Refunds	(1,503)	0	0	0	0
Personnel	0	36,727	53,380	53,380	53,455
Total Requirements	**7,655**	**328,431**	**438,380**	**634,800**	**428,455**
TOTAL REQUIREMENTS	**7,655**	**328,431**	**438,380**	**634,800**	**428,455**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	188,696	(36,757)	(185,380)	(381,800)	(175,455)
ADJUSTMENT TO GAAP	0	283	0	0	0
ENDING BALANCE	**1,264,717**	**1,228,243**	**1,042,863**	**884,537**	**867,408**

Note: Numbers may not add due to rounding.

Wireless Communication Services Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	1,779,632	931,681	(230,838)	815,269	(9,892)
REVENUE					
Indirect Cost Recovery	3,437,925	3,956,674	6,650,000	6,803,999	4,673,311
Other Revenue	2,359,113	2,306,945	2,350,000	1,883,394	1,867,630
Trunked Radio Interlocal A/R	287,993	831,084	435,000	554,572	864,706
Interest	3,713	275	1,500	2,700	275
Total Revenue	**6,088,744**	**7,094,978**	**9,436,500**	**9,244,665**	**7,405,922**
TRANSFERS IN					
General Fund	1,699,943	5,547,639	5,342,425	5,342,425	6,752,504
Austin Energy	311,703	328,471	282,961	282,961	366,816
Austin Water Utility	384,939	279,120	229,697	229,697	283,472
Support Services/Infrastructure Funds	365,094	207,016	165,819	165,819	237,815
Austin Resource Recovery Fund	106,598	148,694	99,028	99,028	149,511
Aviation	120,225	108,315	108,526	108,526	114,693
Convention Center	96,860	89,408	88,654	88,654	95,127
Other Funds	193,456	106,393	92,706	92,706	79,671
Total Transfers In	**3,278,818**	**6,815,056**	**6,409,816**	**6,409,816**	**8,079,609**
TOTAL AVAILABLE FUNDS	**9,367,562**	**13,910,034**	**15,846,316**	**15,654,481**	**15,485,531**
PROGRAM REQUIREMENTS					
Wireless Communication Services	9,155,336	9,852,471	9,911,205	9,898,623	10,407,129
Total Program Requirements	**9,155,336**	**9,852,471**	**9,911,205**	**9,898,623**	**10,407,129**
OTHER REQUIREMENTS					
Awards and Recognition	1,944	1,740	0	0	0
Accrued Payroll	7,093	10,045	0	12,582	29,376
Market Study Adjustment	0	0	0	0	188
Total Other Requirements	**9,037**	**11,785**	**0**	**12,582**	**29,564**
TRANSFERS OUT					
Trf to CTM CIP Fund	1,284,025	5,175,156	5,657,235	5,657,235	4,992,850
Workers' Compensation	43,594	52,757	55,930	55,930	44,841
Liability Reserve	1,000	1,000	1,000	1,000	1,000
Total Transfers Out	**1,328,619**	**5,228,913**	**5,714,165**	**5,714,165**	**5,038,691**
TOTAL REQUIREMENTS	**10,492,992**	**15,093,169**	**15,625,370**	**15,625,370**	**15,475,384**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(1,125,430)	(1,183,135)	220,946	29,111	10,147
ADJUSTMENT TO GAAP	277,479	20,616	0	0	0
ENDING BALANCE	**931,681**	**(230,838)**	**(9,892)**	**844,380**	**255**

Note: Numbers may not add due to rounding.

Workers' Compensation Fund

	2012-13 ACTUAL	2013-14 ACTUAL	2014-15 ESTIMATED	2014-15 AMENDED	2015-16 APPROVED
BEGINNING BALANCE	320,391	(406,885)	2,302,736	306,619	4,529,433
REVENUE					
Other Revenue	0	0	0	0	0
Total Revenue	**0**	**0**	**0**	**0**	**0**
TRANSFERS IN					
General Fund	6,432,397	7,717,710	8,437,740	8,437,740	6,440,294
Austin Energy	1,855,537	2,188,084	2,338,903	2,338,903	1,875,196
Other Funds	1,245,780	1,432,012	1,678,235	1,678,235	1,353,640
Austin Water Utility	1,238,627	1,443,027	1,618,251	1,618,251	1,286,210
Austin Resource Recovery Fund	444,882	538,118	580,269	580,269	464,105
Aviation	387,874	462,940	506,162	506,162	424,869
Support Services/Infrastructure Funds	222,441	373,253	406,888	406,888	328,460
Convention Center	231,103	315,221	350,957	350,957	280,257
Total Transfers In	**12,058,641**	**14,470,365**	**15,917,405**	**15,917,405**	**12,453,031**
TOTAL AVAILABLE FUNDS	**12,058,641**	**14,470,365**	**15,917,405**	**15,917,405**	**12,453,031**
PROGRAM REQUIREMENTS					
Medical Expenses and Claims Reserve	8,113,121	7,327,534	8,899,297	10,708,846	10,981,716
Operations and Administration	3,192,798	3,309,709	3,445,701	3,857,437	3,479,086
Indemnity Payments	1,277,875	1,544,692	1,807,182	1,377,654	1,897,541
Settlements and Impairments	1,139,710	839,780	878,711	1,235,348	922,646
Court and Legal Fees	12,523	1,133	3,215	13,500	13,500
Interdepartmental and Expense Refunds	(950,109)	(1,262,105)	(1,343,398)	(968,761)	(1,410,980)
Total Program Requirements	**12,785,917**	**11,760,743**	**13,690,708**	**16,224,024**	**15,883,509**
TOTAL REQUIREMENTS	**12,785,917**	**11,760,743**	**13,690,708**	**16,224,024**	**15,883,509**
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(727,276)	2,709,622	2,226,697	(306,619)	(3,430,478)
ADJUSTMENT TO GAAP	0	(1)	0	0	0
ENDING BALANCE	**(406,885)**	**2,302,736**	**4,529,433**	**0**	**1,098,955**

Note: Numbers may not add due to rounding.


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