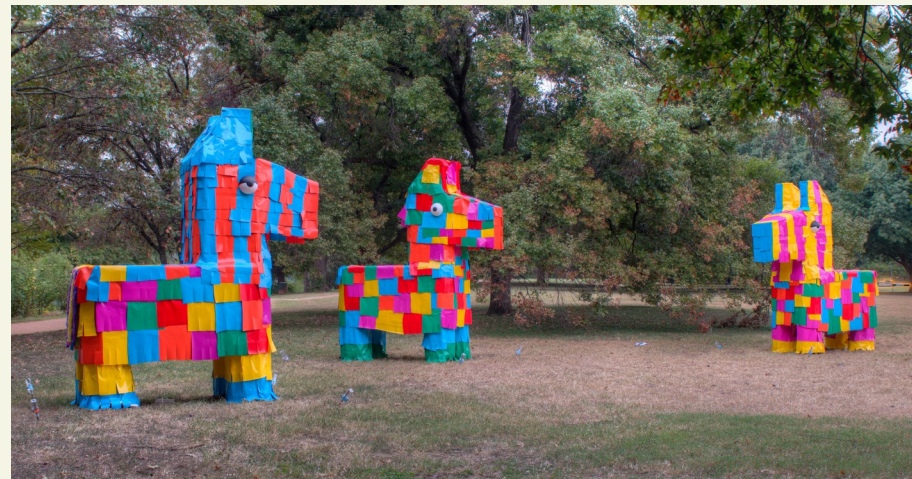
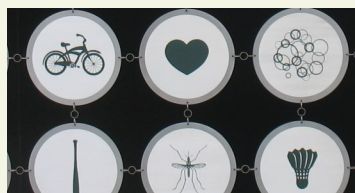




2016/2017 AUSTIN, TX APPROVED BUDGET



VOLUME ONE



CITY OF AUSTIN PROPERTY TAX INFORMATION AND ADOPTED BUDGET VOTE

This budget will raise more revenue from property taxes than last year's budget by an amount of \$47,486,087, which is a 9.3 percent increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is \$13,902,953.

The Austin City Council vote by each member on the fiscal year 2016-2017 Adopted Budget:

FOR:

Mayor Steve Adler

District 2 Council Member Delia Garza

District 3 Council Member Sabino Renteria

District 4 Council Member Gregorio Casar

District 5 Council Member Ann Kitchen

District 7 Council Member Leslie Pool

District 9 Mayor Pro Tem Kathie Tovo

AGAINST:

District 6 Council Member Don Zimmerman

District 10 Council Member Sheri Gallo

PRESENT and not voting:

District 1 Council Member Ora Houston

ABSENT:

District 8 Council Member Ellen Troxclair

CITY OF AUSTIN PROPERTY TAX RATES

<u>Fiscal Year</u>	<u>2015-2016</u>	<u>2016-2017</u>
Property Tax Rate	0.4589	0.4418
Effective Tax Rate	0.4295	0.4112
Effective M&O Tax Rate	0.3285	0.3148
Rollback Tax Rate	0.4609	0.4418
Debt Rate	0.1062	0.1019

2016-2017 Austin General Obligation Debt Service: \$168,417,675

2016-17
APPROVED BUDGET
VOLUME I

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Preface

How to Read the Budget

The Budget document is published in two volumes. The details of each volume are summarized below.

Volume 1

- Transmittal Memo from the City Manager.
- Executive Summary which includes a high-level overview of the FY 2016-17 Budget; detail regarding the Budget's inclusion of Council policy preferences; Citywide performance measurement results; a funding and expenditure overview for the City as a whole and for the General Fund, specifically; and the major operating and capital budget highlights of each department.
- Adopted Budget Reconciliation, showing the changes the Austin City Council made to the Proposed Budget during budget adoption;
- Budget Directions, outlining any special instructions from the City Council relating to specific budget items;
- Departmental discussions in the major service areas of: community services, development, infrastructure/transportation, public safety, and utility/other enterprises. The departmental discussions are presented alphabetically within the tabbed major service areas and include:
 - Overview of departmental revenue and expenditures shown through pie charts and a summarized table that includes two years of prior year actuals, the estimate for the current fiscal year, and the budgets for the current and next fiscal years;
 - Summarized organizational chart of major departmental programs and activities;
 - The departmental mission and goals, including measureable targets;
 - Message from the department director;
 - Expenditure and revenue budget highlights;
 - Significant budgetary changes from the current year to the next fiscal year;
 - Activity pages with funding requirements, staffing levels, and performance targets; and,
 - Funding summaries of requirements and staffing by program and activity.
- The City's summary of personnel and the financial summaries of all budgeted funds, which show two years of prior year actuals, the estimate for the current fiscal year, and the budgets for the current and next fiscal years.

Volume 2

- Departmental discussions of the internal services and support services departments, with the same information as listed above.
- Discussion of other non-departmental funds.
- Capital Budget details.
- Budget ordinances and the Fee Schedule arranged by fund and department.
- Other supporting documents to the Budget, including information regarding:
 - Grants;
 - Special Revenue Funds;
 - The budget process and budget calendar, including the dates of upcoming public hearings;
 - Integrated planning;
 - The long-range economic outlook;
 - A list of items to be purchased through Budget Stabilization Reserve Fund appropriations;
 - Debt position and bond indebtedness; and,
 - Financial policies.
- The Acronym list and Glossary.

Electronic copies of the budget can be found on the City of Austin website at www.AustinTexas.gov/finance and in the Austin Public Library catalogue.

Preface

Other References

Several reference materials in addition to the budget can be accessed online at www.AustinTexas.gov/finance. These include a Budget Simulator public engagement tool, an Economic Outlook and Financial Forecast presentation, the FY 2016-17 Budget Engagement Report (available in early August), the FY 2014-15 Annual Performance Report, and the 5-Year Capital Improvement Program (CIP) Plan. Capital funding authorization for the next fiscal year is shown in the Capital Budget section contained in Volume 2. The City's website also posts Council budget questions and answers throughout the budget process.

Financial Policies

The Austin City Council has adopted a comprehensive set of financial policies to govern the financial management of the various City funds. The City Council developed financial policies to ensure that the City's financial resources are managed in a prudent manner. The City maintains the goal of a structurally-balanced budget to achieve long-term financial stability for the Austin community.

The City's financial policies dictate that current revenue, which does not include the General Fund beginning balance, will be sufficient to support current expenditures (defined as "structural balance"). Unreserved fund balances in excess of what is required shall normally be used to fund one-time capital items in the operating and capital budgets.

A complete copy of the financial policies is contained in Volume 2 along with the City's current compliance status for each individual policy. The City of Austin is in compliance with 99 of the 105 financial policies, as approved. Unless otherwise noted, the FY 2016-17 Budget has been used to determine the current status of the financial policies.

Basis of Budgeting and Accounting

Governmental funds, which include the General Fund, are budgeted on a modified accrual basis. Revenue is recognized as soon as it is measurable and available. Revenue is considered to be available when it is collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the City considers revenue to be available if it is collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred. However, debt service expenditures, as well as expenditures related to compensated absences, are recorded only when payment is due. Encumbrances are recognized by governmental funds in the year of commitment since they represent a commitment of funding for goods or services.

Proprietary funds, which include enterprise, internal service, and fiduciary funds, are budgeted on a full accrual basis, with the exception of compensated absences and debt service payments. For these two items, the City budgets for the payments that are expected to be paid during the fiscal year. Encumbrances are recognized by enterprise and internal service funds in the year of commitment since they represent a commitment of funding for goods or services.

Except for the differences noted above in debt service payments and compensated absences, the basis of accounting and budgeting in the City of Austin are the same: modified accrual for governmental funds and full accrual for proprietary funds. However, the fund structure of the budget differs from the Comprehensive Annual Financial Report (CAFR) of the City. As an example, the Austin Energy fund in the budget reflects only the operating activities of the electric utility, while the Austin Energy fund in the CAFR reflects the operating activities, capital project activities, debt service activities and reserve account activities. Therefore, these amounts are not comparable between the two documents.



City of Austin, Texas

City Council

Steve Adler, Mayor

Ora Houston, District 1

Delia Garza, District 2

Sabino "Pio" Renteria, District 3

Gregorio "Greg" Casar, District 4

Ann Kitchen, District 5

Don Zimmerman, District 6

Leslie Pool, District 7

Ellen Troxclair, District 8

Kathie Tovo, Mayor Pro Tem, District 9

Sheri Gallo, District 10

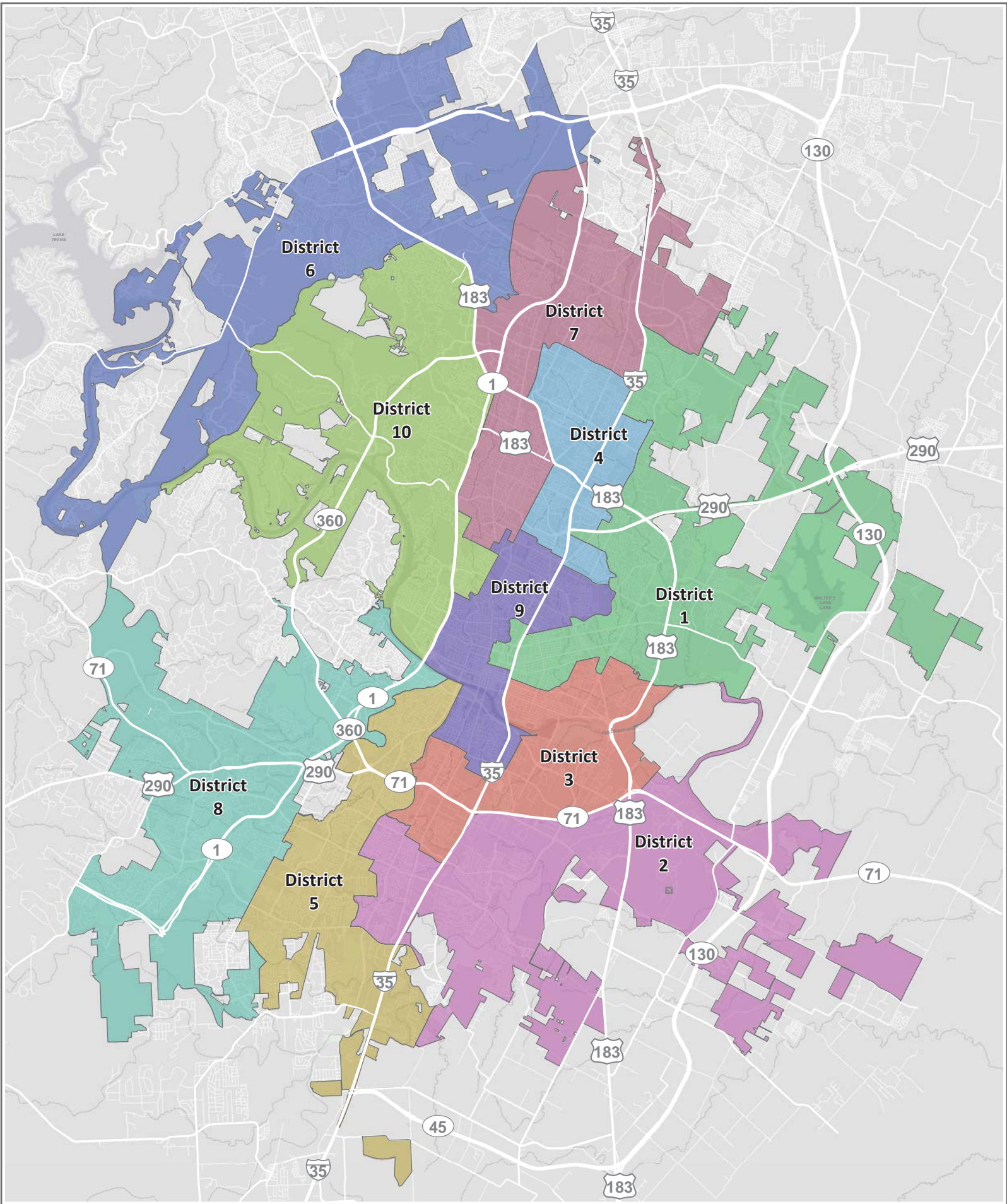


Interim City Manager

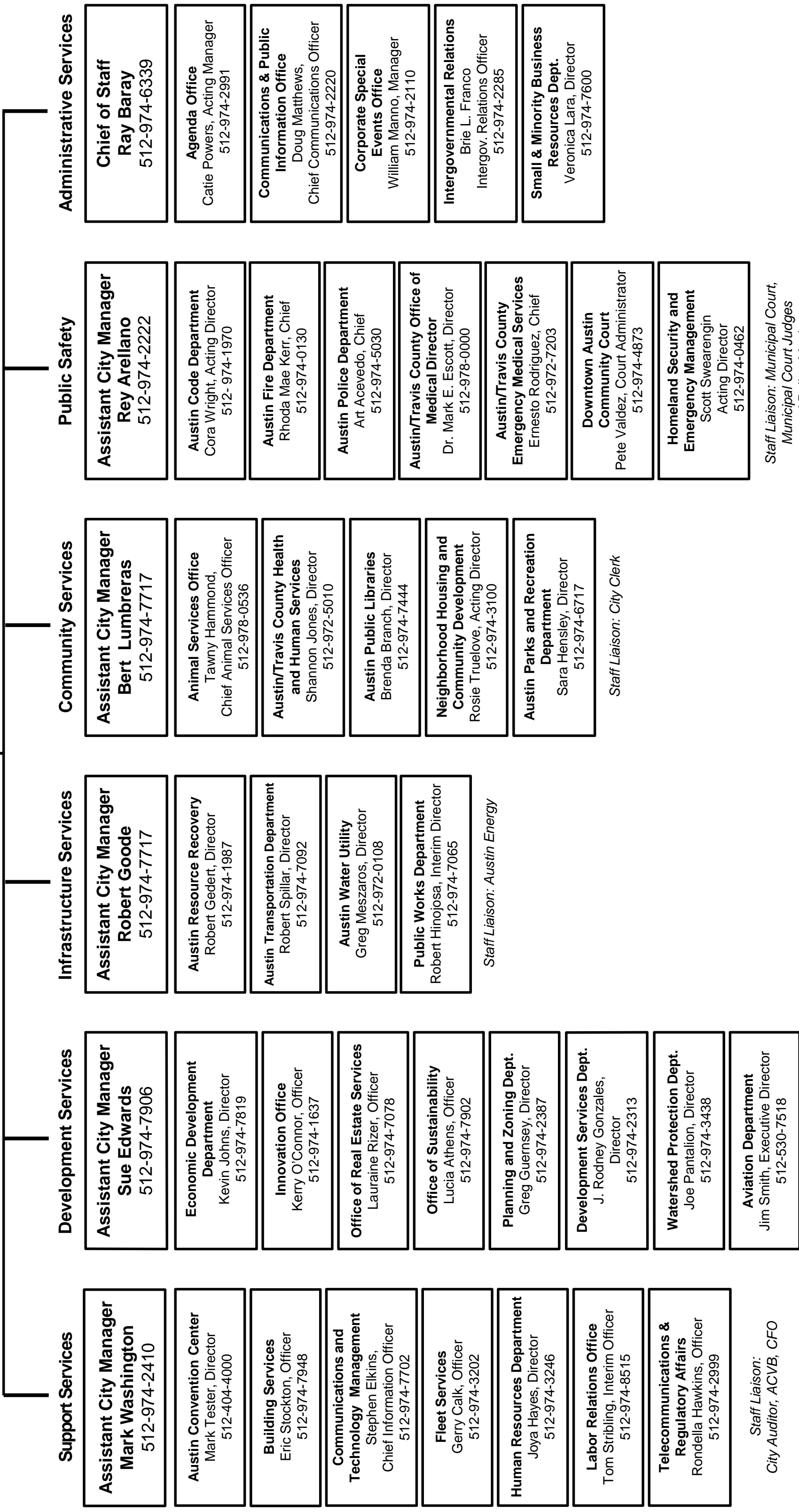
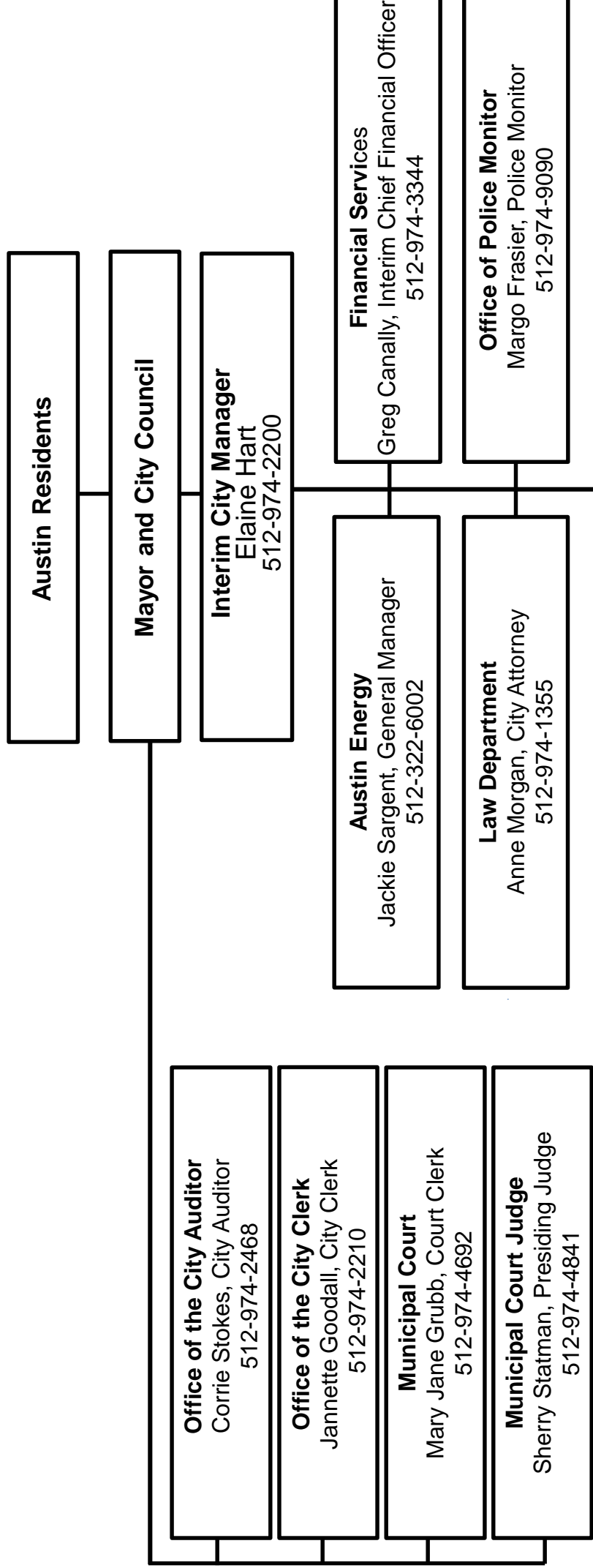
Elaine Hart



Single-Member District Map



City of Austin, Texas



Staff Liaison:
City Auditor, ACVB, CFO

*Staff Liaison: Municipal Court,
Municipal Court Judges
and Police Monitor*



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Austin
Texas**

For the Fiscal Year Beginning

October 1, 2015

Executive Director



Leaders at the Core of Better Communities

This
Certificate of Excellence

is presented to

Austin, TX

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Presented at the 101st ICMA Annual Conference
Seattle/King County, Washington
28 September 2015

ROBERT J. O'NEILL JR.
ICMA EXECUTIVE DIRECTOR

JAMES BENNETT
ICMA PRESIDENT

RANDALL H. REID
DIRECTOR OF PERFORMANCE INITIATIVES
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C I T Y O F A U S T I N

V I S I O N

We want Austin to be the most livable city in the country.

M I S S I O N

To be the best-managed city in the country.

P R I D E



PUBLIC SERVICE & ENGAGEMENT
We will partner with one another and with our community to provide the best service possible.

RESPONSIBILITY & ACCOUNTABILITY
We take responsibility for achieving results and hold ourselves accountable for our actions.

INNOVATION & SUSTAINABILITY
We actively seek out good ideas that have a lasting, positive impact on our work, our community and our environment.

DIVERSITY & INCLUSION
We recognize and respect a variety of perspectives, experiences and approaches that will help us achieve our organizational goals.

ETHICS & INTEGRITY
Our actions will maintain the trust and confidence of the public and the organization.





City of Austin

City Manager's Office

P.O. Box 1088, Austin, TX 78767
(512) 974-2200, Fax (512) 974-2833

Marc A. Ott, City Manager

Marc.Ott@austintexas.gov

July 27, 2016

Dear Mayor, Mayor Pro Tem, and Members of the City Council:

I am pleased to present for your consideration the City of Austin's Proposed Budget for FY 2016-17. At \$3.7 billion, the budget before you is structurally sound, fiscally prudent, and firmly rooted in our long-standing principles of Austin being known and recognized as the best managed and most livable City in the nation. The adoption of the City's budget is arguably the single most important action that you as a Council take each year. More than any other individual plan, report, resolution, or ordinance, the annual budget document defines your collective vision, values, and policy objectives for our City. The FY 2016-17 budget marks only the second that you will have considered since being sworn in as the City's first "10-1" Council. As such, it should come as no surprise that it is a budget marked by continued transition—not only to a new set of budget priorities and policy objectives but to a whole new paradigm for how we as a City go about conducting our civic life.

Based upon feedback received from Council throughout last year's budget process, staff set out from the onset to fundamentally change our approach to crafting this year's budget recommendation. We broke with the traditions of previous Councils and dramatically reshaped our financial forecast process, placing far less emphasis on preliminary budget details and far more on the presentation and discussion of key policy topics. Throughout the months of May and June staff facilitated five full-day policy work sessions with the City Council and the results were impressive. Council's thoughtful deliberations on a broad spectrum of topics—ranging from affordability to mobility, from tax rates to technology—were highly insightful and proved invaluable in crafting the budget recommendation before you today. I highly commend you not only for your participation in these meaningful policy discussions but equally so for your expressed willingness to participate in a more formal policy setting retreat later in the calendar year.

One thing we learned during the work sessions is that while the viewpoints of individual Council members may diverge from their colleagues on any given issue, a great deal of consensus appears to exist among the Council as a body in regards to what it views as the most pressing issues confronting the City today—namely affordability, mobility, and



City of Austin

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homelessness. In support of these priorities, the FY 2016-17 budget includes additional funding for social services contracts and permanent supportive housing programs, more than doubles the transfer to the Housing Trust Fund, and increases staffing in the Austin Transportation Department and the Public Works Department to help better deal with the City's many mobility challenges. While these service enhancements come at a cost, every effort has been made to keep tax and utility bills as low as possible. The budget includes a two-percentage point increase in the general homestead exemption and a \$5,000 increase in the fixed exemption for seniors and disabled individuals. Inclusive of these more generous tax exemptions, a typical non-senior homeowner can expect to see a moderate 4.0% increase in his or her combined tax and utility bill next year.

A notable paradox in this year's budget was how limited funding was for new initiatives in contrast to the robust economic growth that the City as a whole is experiencing. In fact, the budget was so tight this year that even funding the small handful of Council priorities outlined above required departments making \$3 million in targeted reductions to other budget line-items. While this type of "belt-tightening" exercise would not be uncommon during an economic downturn, it is unprecedented in my experience during a period of economic expansion on the scale that the City of Austin has witnessed over the past five years. To a large extent, this dynamic can be explained by the fact that in adopting the FY 2015-16 budget, the City Council moved away from many of the conservative budgeting principles that the City has traditionally adhered to and that have served us so well in the past. For example, many of the new initiatives launched by Council in the FY 2015-16 budget were only partially implemented and/or implementation was delayed until the latter part of the fiscal year, thereby creating a "balloon payment" for the FY 2016-17 budget as the full program costs come online.

Furthermore, in order to balance the FY 2015-16 budget, City Council relied on a more aggressive sales tax estimate than that used in prior fiscal years: 5.7% growth as opposed to an average growth projection of 4.2% used during the previous three years. Not only has this created concerns in the FY 2015-16 budget as our sales tax receipts have struggled to reach this more optimistic level of growth, but it has likewise hampered FY 2016-17 budget development as the year-end surplus of sales tax revenue that we typically rely on to pay for one-time needs simply will not exist this year. In short, the budget limitations we are confronted with this year are largely of our own design and I can't stress strongly enough how critical it is to the City's financial sustainability that we return to a more conservative budgeting posture. The budget as presented is intended to point us back in that direction.



City of Austin

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Let me close by saying this: As we prepare to move into the new fiscal year I would encourage us all—City Council, City staff, and City residents alike—to not only look forward to our collective future but likewise to look back at our not-so-distant past. Over the course of the past decade the City of Austin has grown up—quite literally, right before our eyes—and the transformation has been nothing short of remarkable. We are no longer the quirky mid-sized college town that so many long-term Austinites still remember. You don't have to look any further than the Austin skyline to see that Austin is now, undeniably, a big city—complete with big city challenges. Worsening traffic, growing economic disparity, and the detrimental effect of rising home prices on the affordability of the City, if left unchecked, harbor the potential to threaten Austin's status as being the best managed and most livable city in the country. As we plan for the future, it is essential that we remain committed to confronting these challenges head on. In some cases, the solution will simply be a matter of doubling-down on programs that have already proven effective, such as our outstanding affordable housing programs and community health initiatives. In other instances, such as the recent establishment of the Office of Performance Management and the Equity Office, we will need to challenge the status quo and completely rethink our approach to how we do business as a city.

But challenges aside, our success both as a city and as a city government have been undeniable and Austin's future, I believe, is brighter than ever. You don't have to search long or far to read about the many accolades that have been bestowed on Austin. In recent years, *Forbes* has ranked Austin the best city for job growth, the city most likely to prosper over the next decade, and one of the 25 best places to retire. *The Business Journals* named Austin the best U.S. city for small businesses and *Parenting Magazine* rates us #4 on their list of best places to raise a family. Impressive as these accolades are, nothing in my nearly nine-year tenure as the Manager of this remarkable City has made me more proud than the City of Austin's recent ranking by *Forbes* as the 22nd best employer in America and #1 among city governments. Let there be no doubt about it—the future success of our city is inextricably linked to the continued success of our city government—and with that in mind rest assured that the future of Austin is very bright indeed!

Respectfully yours,

Marc A. Ott
City Manager

Executive Summary

City of Austin

Fiscal Year 2016-17 Budget

Executive Summary



The City of Austin’s \$3.7 billion operating budget for fiscal year 2016-17 is balanced, structurally sound, and sustainable into the future. It has been carefully formulated with an eye towards meeting the diverse needs of our long-standing residents as well as keeping pace with myriad new service demands resulting from Austin’s rapidly growing population and burgeoning status as a tourist destination of choice. Just as importantly, the budget plan before you adheres to rock-solid financial practices such as relying on recurring sources of revenue to fund recurring expenditures, forecasting conservative yet realistic revenue growth, and maintaining aggregate General Fund reserves at 12% of annual operating expenditures. Of course, this is all to be expected from one of the small handful of municipal governments with the distinction of being “AAA” rated by all three of the major rating agencies.

The City’s General Fund budget of \$970.6 million for FY 2016-17 is \$57.3 million, or 6.3%, higher than in the prior year. This steep increase is the result of several factors including: increases in standard cost drivers such as labor contracts, civilian wages, and health insurance; the need to provide full-year funding for a number of initiatives approved by Council in FY 2015-16 but only partially funded; and significant staffing increases in Development Services that are needed to keep pace with growing service demands. In total, General Fund departments are adding 190 additional positions. Across all City departments the head count is increasing by 425, or about three percent. The addition of this quantity of new staff positions is unavoidable in light of the rapid pace at which the city of Austin has been growing and the commensurate growth in service expectations.

The money we spend as a City government provides an outstanding return on investment in pursuit of our dual vision of being the best managed and most livable city in the nation. The results from our annual Community Survey are impressive, indicating that “the City of Austin continues to set the standard for customer service among large U.S. cities.” In roughly two-thirds of the benchmarked service areas the City of Austin exceeded the national norm for performance. Some highlights of the services in which Austin rated the highest above the national averages include:

- Overall quality of customer service (+25%)
- I feel safe in my neighborhood at night (+25%)
- Condition of streets in neighborhoods (+13%)
- Number of walking/biking trails (+12%)
- Overall quality of services provided by the City (+11%)

Furthermore, a plurality of voters, 41%, expressed that they were satisfied or very satisfied with the value they receive for their City taxes, compared to only 35% nationally. Nonetheless, 29% of residents expressed dissatisfaction with this metric indicating a heightened need to remain vigilant in regards to ensuring that City operations are performed as efficiently as possible.

As in previous years, the City’s budget development philosophy for FY 2016-17 remained firmly rooted in the Best Managed principles of openness, transparency, and inclusion. During the months of April, May, June, and July budget staff from across City departments presented at nineteen Board and Commission meetings,

conducted the City's first-ever budget town hall, and sought input from residents about their budget priorities at more than 28 community events. In total, more than 1,600 participants voiced their budget preferences utilizing the City's exciting new budget simulator tool. In 47 of the 49 service areas included in the simulator, at least a plurality of voters elected to maintain funding for City services at existing levels. In two service areas a plurality of participants voted to increase services. There were no service areas in which a plurality of participants elected to reduce services. The top vote getters for increasing funding were mental health services (47%), street and bridge maintenance (46%), and right-of-way maintenance/sidewalk management (45%). The top vote getters for reducing funding were business recruitment and small business development (35%), cemetery services (34%), and redevelopment/commercial stabilization services (29%). The citywide results of our engagement efforts including detailed district-level data can be found at www.austintexas.gov/dollarsandsense.

Concurrent with the City's community engagement efforts, the City Council held five policy work sessions and a three-day policy retreat during the months of May and June. The policy work sessions covered the following topics: staff pay and benefits; deferred facility maintenance; information technology needs; zero waste initiatives; health and human services; equity and affordability; utility General Fund transfer policy; economic development; mobility and transportation; public safety staffing levels; and taxes and fees. Although Council did not take formal action to prioritize these diverse policy areas, general consensus appeared to be coalescing around the themes of Homelessness, Affordability, and Mobility. These themes were further reinforced during Council's subsequent policy retreat where council members first brainstormed a long list of policy initiatives and then were given the opportunity to indicate their top priorities. Initiatives receiving the most support from Council members were generally those aimed at improving outcomes for people experiencing homelessness, making housing more affordable for lower income individuals, and investing more in City roads and corridors. Other initiatives that scored highly included economic development east of highway 183, community policing, and increasing the City's general homestead exemption to the full 20% allowed by State law.

Unfortunately, requests for additional resources in FY 2016-17 far exceeded available funding so tough choices and compromises had to be made. Not only were the aforementioned priorities not fully funded at the levels desired by Council but many other priorities were not able to be funded at all. While this dynamic is certainly not new—the same could likely be said of any budget cycle in any City at any time—it was exacerbated this year by the need to first fully fund numerous initiatives adopted by the new 10-1 Council during its inaugural year. Some of the more fiscally significant of the initiatives approved in FY 2015-16 include the transitioning of our Emergency Medical Services deployment model from a 48-hour to a 42-hour work week, annualizing the costs for a new fire company at the Shady Hollow fire station, carrying forward large increases for Health and Human Services programs and Police overtime, and “truuing-up” department budgets for the implementation of a \$13.03 per hour living wage. Furthermore, the FY 2016-17 Budget needed to account for a roughly \$3.8 million reduction in revenue that was created when Council elected in June to increase the general homestead exemption from 6% of property value to 8%. These budget increases and revenue reductions, in conjunction with standard cost drivers related to employee wages, rising health insurance costs, and annualizing the costs of positions added mid-year in FY 2015-16, left little flexibility for funding new Council priorities—particularly in the City's General Fund operating budget.

In response to this challenge, the City Manager directed all General Fund and internal service departments to go back to their budgets and identify reductions that could be implemented without impacting services. As a result of this “belt tightening” exercise, \$3 million of the City's budget was able to be reallocated in support of Council's broad policy objectives. Specifically, \$1.1 million was allocated to homelessness programs and social service contracts in the Health and Human Services Department, \$1.1 million was allocated to the Housing Trust Fund, and \$0.8 million was allocated to increasing the senior and disabled persons' exemption from \$80,000 to \$85,000. This exemption was decreased to \$82,500 by Council during budget adoption proceedings.

Another significant factor shaping the FY 2016-17 Budget is the City's continued remarkable pace of growth. Over the past five years more than 114,000 people have come to call Austin home, including more than 25,000 in the past twelve months alone. With these new residents comes heightened demand for City services and increased workload for City staff. Our utilities are serving more residents than ever, passenger traffic at the airport has reached an all-time high, the number of people using City parks, recreation centers, pools and libraries is up across the board, and calls for emergency aid are on the rise as well. Keeping pace with this growing demand for City services is not only our responsibility as a municipal service organization but tantamount to Austin's continued pursuit of being the most livable city in the country. In support of this pursuit, the FY 2016-17 Budget includes significant growth driven staffing increases for the Austin Bergstrom International Airport, Austin Transportation, Public Works, Austin Water, Police, and Development Services.

Equally important to Austin's continued success is our ability as a municipal service organization to attract and retain the best possible workforce—one that not only possesses the necessary knowledge, skills, and experience needed to get the job done right but that also possesses an unwavering passion for customer service. The FY 2016-17 Budget includes a 2% performance-based pay increase for all civilian personnel as well as an across-the-board increase to help offset the costs of rising healthcare premiums. For lower-paid employees, the Budget also includes an increase in the City's living wage standard from \$13.03 to \$13.50 per hour for most of the workforce. This is consistent with the recommendation of the Living Wage Stakeholder group to increase the living wage to \$15.00 per hour by FY 2019-20. Sworn personnel will receive a contractually agreed upon base wage increase of 2% in addition to step and longevity increases.

As has been the case in previous budgets, the FY 2016-17 Budget was crafted with a keen awareness of the strain that rising property tax and utility bills place on taxpayer's pocket books. At the time the FY 2015-16 Budget was adopted, the combined City of Austin tax and utility bill for a "typical" resident—one defined as owning a median value home with average residential utility usage—was estimated at \$3,778 annually, or about 4.9% of the median family income (MFI) for the region. Of this amount, \$1,087 annually, or about 1.4% of MFI, was attributable to a "typical" homeowner's property tax bill. Looking ahead to FY 2016-17, the Budget is balanced at a property tax rate of 44.18 cents per \$100 of taxable value, a reduction of 1.71 cents from the current rate of 45.89 cents. While the tax rate is coming down, home values are increasing sharply. Data from the Travis Central Appraisal District indicates that the median assessed value of a residential homestead will increase in value by 10.6% in FY 2016-17. To provide homeowners with some measure of relief from escalating home values, the Budget includes a two-percentage point increase in the City's general homestead exemption—from 6% to 8% of a homestead's assessed valuation. Inclusive of rising property values, a lower tax rate, and a larger homestead exemption, the "typical" homeowner's tax bill for FY 2016-17 is projected to increase by \$46 annually. Taking into account projected increases in utility bills, the combined tax and utility bill for a "typical" Austinite in FY 2016-17 is projected to rise to \$3,865 annually, and remain at about 4.9% of projected MFI.

The remainder of this Executive Summary is intended to provide the reader with a broad overview of the City's Budget and has been divided into five sections:

- *Council's Policy Guidelines*: Summary of the policy guidelines garnered by staff over the course of Council's five policy work sessions;
- *Best Managed Performance*: Results from the City of Austin's performance dashboard;
- *All Funds Budget in Brief*: High level overview of the City's overall \$3.7 billion budget;
- *General Fund Budget in Brief*: A more detailed look at the City's General Fund budget; and,
- *Budget Highlights*: Department-by-department synopsis of the most noteworthy aspects of the operating and capital budgets.

Council's Policy Guidelines

As in past years, the budget development cycle began with staff's presentation of a five-year financial forecast in mid-April. This broad overview of the City's current and medium-term fiscal outlook was intended to provide City Council with a broad perspective on the budgetary landscape in which they would have to craft their policy choices for fiscal year 2016-17. Strong population growth, a booming real estate market, and relatively low unemployment are all contributing to increased levels of tax revenue, but these factors have also led to increasing demand for the full gamut of City services. Moreover, the rewards of this growth have not been equally distributed, and anxiety about the affordability of our community continues to intensify.

Against this backdrop, City staff curated a five-week series of Policy Work Sessions, designed to foster discussion between the City Council and staff, as well as amongst Councilmembers themselves, and ideally to result in concrete policy guidance for City management to rely upon in crafting its annual budget proposal. These work sessions focused on twelve broad policy areas: staff pay and benefits; deferred facility maintenance; information technology needs; zero waste initiatives; health and human services; equity and affordability; utility General Fund transfer policy; economic development; mobility and transportation; public safety staffing levels; and taxes and fees. While no formal votes were taken, on many issues City management was able to infer a broad—if not always universal—consensus as to the preferred policy trajectory. The outcome of these collaborative discussions are summarized below, along with specific examples of the ways in which this Budget reflects the City Council's guidance.

Staff Pay and Benefits. Council's discussion revealed broad support for maintaining the City's current policy with respect to employee compensation, which is to target wage and salary levels that fall at or slightly above the market mid-point. Several Councilmembers also expressed interest in the possibility of instituting performance- or incentive-based pay structures. In response to this feedback, the FY 2016-17 Budget includes a multi-tiered approach to employee compensation. First, beginning in January, civilian employees will receive a \$0.29-per-hour increase in his or her hourly rate. This amount was calculated to offset the increase, also set to take effect in January, in the health insurance premium contribution assessed to employees who cover their families on the City's plan. These employees, therefore, will, at a minimum, be held harmless with respect to this premium increase. Second, the Budget includes the potential for each employee to earn an additional 2% wage increase based on the results of their annual performance evaluation. Employees demonstrating satisfactory or above performance will be eligible to receive the performance-based wage increase, while those exhibiting unacceptable performance or performance in need of improvement will not.

Councilmembers also appeared broadly supportive of continuing to offer a living wage to all City employees. The Budget continues to reflect this policy and adjusts the City's minimum, living wage to \$13.50 per hour, in accordance with the latest benchmarking data commissioned by our Human Resources Department.

Deferred Facility Maintenance. Following a thorough presentation by City staff detailing a significant backlog of facility maintenance needs, there was broad consensus among Councilmembers that immediate steps should be taken to redress this problem. Toward that end, the FY 2016-17 Budget includes a combined \$3 million transfer from the General Fund and the Budget Stabilization Reserve Fund to the Building Service Department's capital budget in order to allow that department to begin addressing the backlog of deferred maintenance. In future years, City management hopes to continue to work with the Council to ensure that this backlog is erased and that Building Services has the resources necessary to support a proactive, best-practices approach to the maintenance of our City facilities.

Information Technology Needs. Many Councilmembers expressed interest in continuing to expand Wi-Fi and digital engagement opportunities in targeted areas of the community that currently experience low-connectivity, as well as support for continuing to ensure that Austin leads the way as a 'Smart City' that

harnesses technology to improve the speed, quality, and efficiency of service delivery to its residents. Reflecting this guidance, the FY 2016-17 Budget includes continued funding for digital inclusion through the City's Grant for Technology Opportunities Program, which provides free community access to computer technology, offers classes allowing individuals to enhance their computer and technology skills, and promotes community awareness of and facility with emerging technology. The Budget also ensures that Austin will continue to set the standard as a 'Smart City'. Among other initiatives, the Budget includes funding to upgrade our development and permitting management software and continue to make sure that our City network is robust, redundant, and failsafe.

Waste Collection and Diversion. Most Councilmembers support recycling as an essential City service. While some support expanded recycling as a next step in pursuit of Zero Waste Master Plan's goals, no consensus was reached as to what shape this expansion should take or the timeline for its implementation. Therefore, the FY 2016-17 Budget includes funding to maintain recycling collection on its current biweekly schedule, but also includes resources for continued waste diversion education aimed at increasing recycling utilization and reducing landfill-bound waste. Councilmembers also expressed broad support for expanding the organics collection program citywide, but due to concerns with regard to its fee impact, generally indicated a preference for the expansion to be phased in over a five year period. This Budget includes funding to begin this phased expansion and for education efforts to ensure that it is fully utilized.

Health and Human Services. The City's provision of public health and social services continues to be a high priority for much of the Council. Indeed, several Councilmembers expressed that increasing spending in these areas is their single-highest policy priority, particularly with regard to programs aimed at reducing homelessness. Further evidence of the superlative importance a majority of the Council places on these services is provided by the many resolutions it has passed in recent years directing management to allocate additional resources to our Health and Human Services Department (HHSD). Many Councilmembers also expressed a preference that, whenever possible, we partner with other local governmental and non-governmental agencies to avoid redundant services and to ensure that the City's spending is leveraged to provide maximum benefit to the community. City management heard Council's message loud and clear. The FY 2016-17 Budget includes an additional \$9.0 million in General Fund funding for HHSD, including \$4.0 million to fund new initiatives and new contracts with non-profit service-providing agencies. More specifically, the Budget includes the resources to annualize the cost of 32 new full-time staff added in the prior year, partner with Travis County in order to operate a new Sobriety Center, initiate a new contract with the Housing First permanent housing organization, and increase funding by \$1 million for existing contracts and \$600,000 for new contracts with social service providers. This Budget also includes \$2.2 million to fund AISD programs, funding for the healthy foods retail initiative, and funding for many programs addressing the various Quality of Life recommendations.

Equity and Affordability. Three Councilmembers listed equity and affordability issues as their top priority and the fiscal year 2016-17 Budget contains two significant funding increases aimed at promoting equity and affordability for our residents. First, the Budget includes annualized funding for the first full-year of operation of the City's recently created Equity Office, which is tasked with promoting more equitable outcomes both within the City organization and in the wider community. This Office will build on the results of a Council-directed equity study, funding for which is also provided in the Budget, tasked with evaluating the impact that City policies and practices have on equity, investigating equity-related best practices in other cities, and developing recommendations for addressing current race- and socioeconomic-based inequities throughout the City in terms of economics, working conditions, health outcomes, and participation in public affairs. Furthermore, the study will culminate with the development of an equity assessment tool that will be utilized during every City department during the development of future budgets.

Second, the FY 2016-17 Budget includes a \$2.5 million transfer from the General Fund to the City's Housing Trust Fund, which will be used to leverage federal funds to plan and develop affordable housing projects throughout the city. This figure represents a \$1.6 million increase over the amount transferred in the prior year, but admittedly falls short of the amount requested by Council in two recently passed resolutions. Because increasing the stock of affordable housing is undoubtedly one of the City's core priorities, Council expressed the desire to continue to expand this transfer in future fiscal years.

General Fund Transfer Policy. Although there was broad interest in exploring a gradual reduction in the transfer payments made by Austin Energy and Austin Water to the City's General Fund, Councilmembers were interested in investigating the methodology and rationale for these transfers in greater depth before enacting any changes. Moreover, many were concerned that it would be difficult to absorb the loss of funding associated with any reduction in the transfer given the many significant funding needs in FY 2016-17. Therefore, this Budget continues to include the transfer payments from these utilities, calculated based on the existing Council-mandated formulae.

Economic Development. Councilmembers were generally supportive of the revised allocation model that funds the Economic Development Department, which has been being phased in over the past several fiscal years and which has gradually reduced Austin Energy's contribution to the Department. The FY 2016-17 Budget continues and finalizes the move to this revised model. With respect to the City's future economic development initiatives, many Councilmembers stressed the need for efforts that prioritized geographic, demographic, and cultural diversity. Reflecting this guidance, the Budget includes economic development funding for the Colony Park masterplan and for an associated full-time position.

Mobility and Transportation. Mobility and transportation policy inspired a lengthy discussion, illustrating their importance to Councilmembers, City staff, and the wider community, as well as the many significant challenges we face in these areas. Most Councilmembers were pleased that public engagement indicated citizens' desire to commute and travel more sustainably, but several expressed concern that the engagement might not have reached a broad enough sampling of Austin citizens. Many Councilmembers were also interested in strategic investments in transportation infrastructure that would drive down transportation costs and promote a fundamental shift in preferred modes of transportation, while also providing some relief from vehicle congestion. While Council will pursue many of these goals through its consideration of new capital projects and improvements to be funded by prospective bond issuances, the FY 2016-17 Budget includes significant funding aimed at maintaining, restoring, and optimizing our existing transportation infrastructure. The Public Works Department is dedicating millions of additional dollars to bolster its capacity to repair streets in poor condition. While the Transportation Department is adding twelve new positions tasked with enhancing signal timing, promoting safety, and develop mobility reports regarding our most-utilized traffic corridors.

Public Safety Staffing Levels. Austin Police Department's community policing efforts received support from several Councilmembers. Before approving a policy for increasing our number of officers, however, the Council requested data linking staff increases to improved crime clearance rates. When considering Fire Department staffing levels, many Councilmembers expressed interest in leveraging existing resources to improve response times, collaborating or merging with neighboring Emergency Services Districts, and filling existing vacancies before adding new staff. The FY 2016-17 Budget authorizes twelve new police officers and funds another 21 new civilian positions currently staffed by uniformed officers, which will free these officers to return to the patrol ranks. The net effect of this change will be an additional 33 officers on our streets, but at a greatly reduced cost compared with simply adding this many new sworn positions. In addition, eight new civilian positions are being added to staff the Forensics Lab. The Fire Department is adding three firefighters, which will be stationed at the Airport and fully funded by the Aviation Department, but is otherwise maintaining sworn staffing at its FY 2015-16 level. In continuation of Council's formal direction in FY 2015-16 to transition

to a 42-hour work week, the Emergency Medical Services Department is adding 52 Medic I and II positions in FY 2016-17.

Taxes and Fees. The Council generally favored maintaining the typical property tax bill at its fiscal year 2015-16 level or decreasing it, and agreed that Council’s methodology for determining the property tax bill should be clear, understandable, and predictable over time. Subsequent to this policy work session, Council adopted an expansion of the property tax exemption for homeowners from 6% to 8% of assessed value. In light of many competing spending priorities outlined above, as well as other fiscal challenges, it was not possible to present a balanced Budget at a tax rate that would result in no increase in the typical homeowner’s property tax bill. However, due to the expansion of the homestead exemption and an effort to identify savings that were repurposed to meet more pressing needs, this increase was limited to a moderate impact of \$46 per year. Moreover, this Budget includes an increase of \$2,500 in the property tax exemption for seniors and the disabled, to a total exemption value of \$82,500. This expansion will save these homeowners \$11 annually, and serves to further mitigate the property tax impact for these most vulnerable taxpayers.

As with property taxes, the Council hoped to maintain or lower the typical Austin ratepayer’s combined utility and fee bill. In light of growth in City cost drivers and increasing demand for service expansions, this too was not possible. The combined projected increase in these assessments—the average household electric, water, and wastewater bills; a representative family’s trash and recycling rate; the single-family home rate for the Clean Community and Transportation User fees; and the Drainage Utility fee for a typical home—totals \$3.40 per month, a 1.5% increase over the prior year.

Best Managed Performance

Local government plays a critical role in determining a city’s quality of life. In order to achieve the vision of making Austin the most livable city in the country, Austin’s city government’s mission is to be the best-managed city in the country. Being “best managed” means that everyone in the organization is doing everything they can to provide the best service possible to the community. The City continues to implement its best-managed mission through transparent business practices, excellence in public service, innovative leadership, and providing services that are reliable, safe, efficient, and above national standards.

In FY 2015-16, the City Manager announced the formation of a new Office of Performance Management (OPM). The mission of this new function is to champion strategic planning, performance, and continuous improvement for the City to achieve customer-focused operational excellence. Housed within the Financial Services Department, OPM staff are working to build a stronger link between the City’s long-range, strategic and shorter-range planning efforts and the customer-focused performance efforts of departments. In the short time that the office has been established, several improvements have already been made, including transitioning the [2015 annual performance report](#) to an online, interactive experience through Austin’s Open Data platform. Additional services of the Office include departmental performance reviews, continuous improvement and training, strategic planning, implementation of the annual community survey that is used for evaluation and decision-making, and an expanded role in open data and transparency.

The Budget includes more than 1,200 performance measures identified by City departments and offices as important metrics for monitoring the success and performance of their services. Departmental program budgets are developed based on the goals and results departments expect to achieve during the fiscal year. The City of Austin mandates that departments set realistic, yet challenging, annual performance targets or projections for their measures. As performance improves, many departments increase the difficulty of their annual targets, reflecting our commitment to providing the best services possible to Austin’s residents. A few

of the targets are extremely difficult to reach but have been consciously selected as such to reflect City or department ideals.

Setting annual targets, tracking and analyzing data, and discussing and making decisions driven by the outcomes are beneficial processes for the City organization and critical drivers of improving City service delivery. As a result of our performance management efforts, the City of Austin has been recognized annually by the Government Finance Officers Association for excellence in budget preparation since 1988 and by the International City/County Management Association for excellence in performance management since 2002.

City of Austin Dashboard. The City of Austin Dashboard is comprised of 21 of the most important indicators of the City's success. The idea behind an organizational dashboard is to provide a summarized snapshot of performance for the most important services that a city provides, so that these measures can easily and frequently be reviewed by city staff, Council, and citizens. Having this Dashboard in place further improves performance reporting, increases transparency and accountability, and helps to achieve the City's mission of being the Best Managed City in the country. Taken collectively, these 21 indicators give City Council, City management, and the residents of Austin a tool for quickly assessing how well the City of Austin is performing. Of the 21 Dashboard measures, eighteen, or 86%, have had an overall performance trend of improved or maintained performance during the four-year timeframe from FY 2011-12 to FY 2014-15, and eleven, or 52%, met their established FY 2014-15 performance targets. Twelve of the measures, or 57%, are on track to meet their FY 2015-16 performance targets.

City of Austin Dashboard Measures

Measure Name	2011-12	2012-13	2013-14	2014-15	2015-16 Estimate	2015-16 Amended	2016-17 Approved	2016 On Track?	Trend
Citywide Dashboard: Public Safety									
Violent crime rate per 1,000 population	4.09	3.63	3.96	3.73	3.95	4.96	4.01	✓	—
Property crime rate per 1,000 population	52.19	48.50	41.42	37.71	38.39	50.77	46.56	✓	▲
Total police response time for emergency and urgent calls	7:19	7:30	7:45	8:04	8:04	7:45	8:04		▼
Percent of potentially life-threatening calls (priority one) responded to by Emergency Medical Services within 9 minutes and 59 seconds within the City of Austin	92.67%	91.9%	92.85%	91.55%	92.0%	90%	90%	✓	—
Percent of emergency incidents where the amount of time between call receipt and the arrival of the Austin Fire Department unit is 8 minutes or less	86%	85%	85%	85%	85%	90%	90%		—
Percent of structure fires confined to room of origin	86%	82%	83%	84%	85%	85%	85%	✓	▲
Citywide Dashboard: Community Services									
Total number of services provided to beneficiaries through all housing and community development activities	5,508	4,519	2,922	4,677	4,784	6,227	4,725		—
Percent of animal shelter live outcomes	90.0%	92.58%	94.1%	94.12%	96%	90%	94%	✓	▲
Percent of homeless clients residing in shelters that receive case management services	23.1%	22.11%	24.37%	22.82%	30%	30%	35%	✓	—
The incidence rate per 100,000 population of reported cases of Measles, Pertussis, Mumps, and Rubella in community served	26	26	32	15	14.5	28	28	✓	▲
Library program attendance per capita	0.14	0.16	0.18	0.20	0.25	0.18	0.25	✓	▲
Citizen satisfaction with the appearance of park grounds	71%	72%	71%	71%	70%	70%	70%	✓	—
Citywide Dashboard: Development Services									
Number of new jobs created with public private initiatives	4,139	1,794	2,315	292	232	785	785		▼
Percent of building inspections performed within 24 hours of request	94%	91%	91%	93%	91%	95%	90%		—
Citywide Dashboard: Mobility and Infrastructure									
Percent of lane miles in fair to excellent condition	80.0%	78.0%	79.5%	79.5%	77.7%	79.6%	76.6%		—
Percent of residents "satisfied" or "very satisfied" with traffic flow on major streets	27%	23%	19%	17.2%	25%	30%	25%		▼
Citywide Dashboard: Utilities and Major Business									
System Average Interruption Frequency Index (SAIFI) (electricity outage frequency)	0.77	0.59	0.57	0.65	0.80	0.80	0.75	✓	—
Renewable Power as a Percent of Consumption	15.06%	20.3%	20.8%	23.1%	29%	30.5%	35%		▲
Drinking Water Quality: Turbidity	0.09	0.09	0.11	0.08	0.10	0.10	0.10	✓	—
Percent of waste stream diverted by Austin Resource Recovery curbside, reuse, and household hazardous waste operations	37.86%	39.64%	39.61%	39.95%	43.44%	50%	50%		▲
Citywide Dashboard: Financial Health									
City of Austin's bond ratings:	Aaa,	Aaa,	Aaa,	Aaa,	Aaa,	Aaa,	Aaa,		
GO Bonds: Moody's, Standard and Poor's, Fitch Investors	AAA,	AAA,	AAA,	AAA,	AAA,	AAA,	AAA,		
Combined Utility Revenue Bonds: Moody's, Standard and Poor's, Fitch Investors	Aa1,	Aa1,	Aa1,	Aa1,	Aa1,	Aa1,	Aa1,	✓	▲
	AA,	AA,	AA,	AA,	AA,	AA,	AA,		
	AA-	AA	AA	AA	AA	AA	AA		

✓ = Measure is on track to meet 2015-16 Annual Target Overall Performance Trends: Improving: ▲ Declining: ▼ Maintaining: —

The Dashboard measures are also available online through the City's ePerformance Measures database at www.austintexas.gov/budget/eperf/index.cfm.

All Funds Budget in Brief

The City of Austin Budget has two primary components: the Operating Budget, which encompasses daily activities, and the Capital Budget, which includes major improvement projects. This section is intended to provide a high-level summary of the City's overall operating budget. For more detailed information, a summary of citywide revenue and expenditures by type and fund category for FY 2016-17 can be found in the Financial Summaries section of Volume I. This is immediately followed by a summary of all City funds, which shows the balances, the total revenue, and total requirements of each budgeted fund, including two years of prior year actuals, FY 2015-16 budget and current year-end estimate and the FY 2016-17 projected amounts. Departmental budget discussions are found throughout Volumes 1 and 2 and a more detailed discussion of the Capital Budget is in Volume 2.

Where does the money come from? Total citywide revenue for FY 2016-17 is projected to be \$3.7 billion. The City of Austin is a multi-faceted municipal operation, and its revenue sources reflect the many businesses that make up City operations. Although most citizens associate property taxes with city government, as a revenue source for the City of Austin, property taxes account for only 15% of total revenue. Overall, revenue citywide is increasing 1.4% from FY 2015-16 budgeted levels.

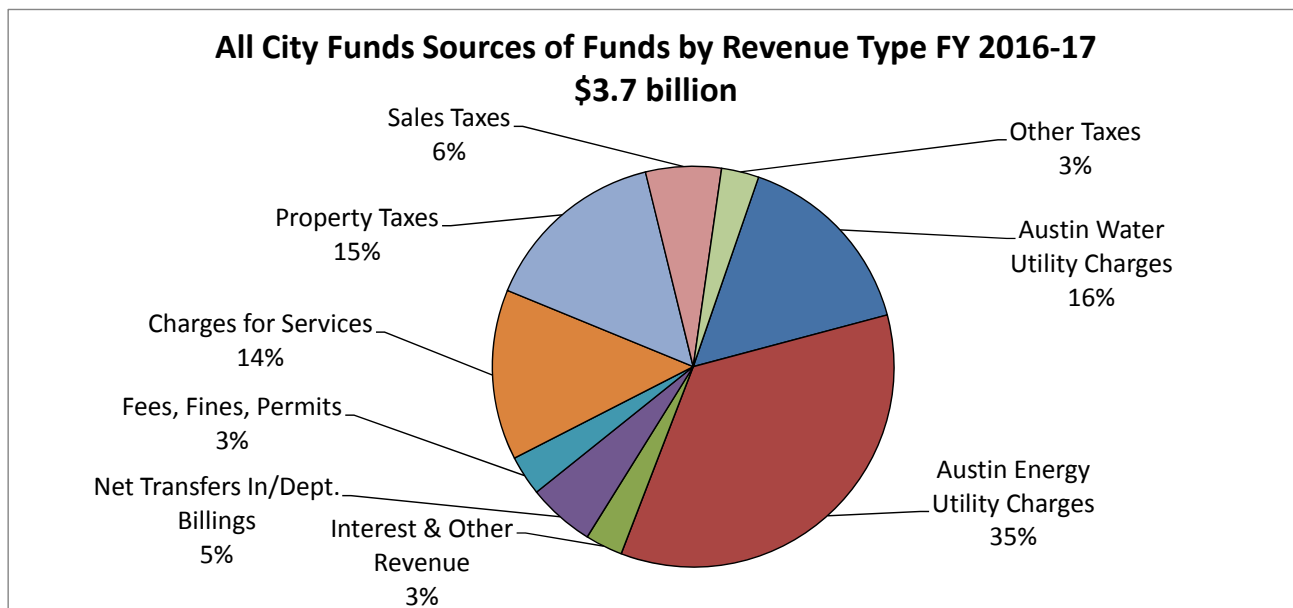
Major O&M Funding Sources by Revenue Type—in Thousands

Revenue Type	FY 2015-16 Amended	FY 2016-17 Approved	Percent Change
Taxes (property, sales, Hotel/Motel Occupancy Tax, vehicle rental)	\$818,158	\$887,298	8.5%
Fees, Fines, Permits, Licenses, & Inspections	\$111,098	\$119,351	7.4%
Charges for Services & Goods	\$476,361	\$505,722	6.2%
Utility Charges (electric, water, wastewater, reclaimed water sales)	\$1,930,844	\$1,834,725	(5.0%)
Interest & Other (parking meters, airport parking, rental income)	\$95,047	\$111,092	16.9%
Net Transfers In and Billings to Departments or Agencies	\$176,334	\$200,091	13.5%
NET TOTAL AVAILABLE FUNDING	\$3,607,843	\$3,681,083	1.4%

With a property tax rate of 44.18 cents per \$100 dollars of valuation, property tax revenue is anticipated to be \$552 million. Other tax revenue includes \$224 million for city sales tax, and \$111 million in other taxes, such as vehicle rental, alcoholic beverage, and hotel/motel occupancy taxes. Hotel occupancy taxes are anticipated to be \$90 million. \$39 million is projected for franchise fees for cable, gas, and telecommunications usage. \$21 million is anticipated for parking, traffic, and other fines, and \$60 million is forecast for permits, licenses, and inspections, which includes \$42 million collected by Development Services' One Stop Shop. Charges for services and goods include revenue collected for emergency medical services, convention center services, garbage and recycling collection, drainage and transportation user fees, and airport usage fees. Electricity and other utility revenue by Austin Energy are anticipated to reach \$1.3 billion, which includes base revenue of \$545 million, \$373 million in fuel revenue, and \$342 million in transmission and other service revenue. Water, wastewater, and reclaimed water sales are projected at \$573 million.

The city continues to see record tourism activity and property value growth as evidenced by the year-over-year growth in tax revenue. Likewise, development activity is at an all-time high. Combined with a strengthened policy to set fees at rates sufficient to cover City inspection and permitting costs, development-related revenue is increasing by 28%. Base electric rates are decreasing resulting in a drop of 17% in base revenue and an overall drop of 5.0% in Utility Charges. Increases to the Drainage Utility and Transportation User Fees along with increased activity at the Convention Center and Austin-Bergstrom International Airport are driving the 6.2% growth in the Charges for Services and Goods category. The healthy revenue forecasts are resulting in higher interest revenue projections as the City grows fund balances and replenishes reserves.

The chart below shows the percentage of each major revenue source for the City as a whole.

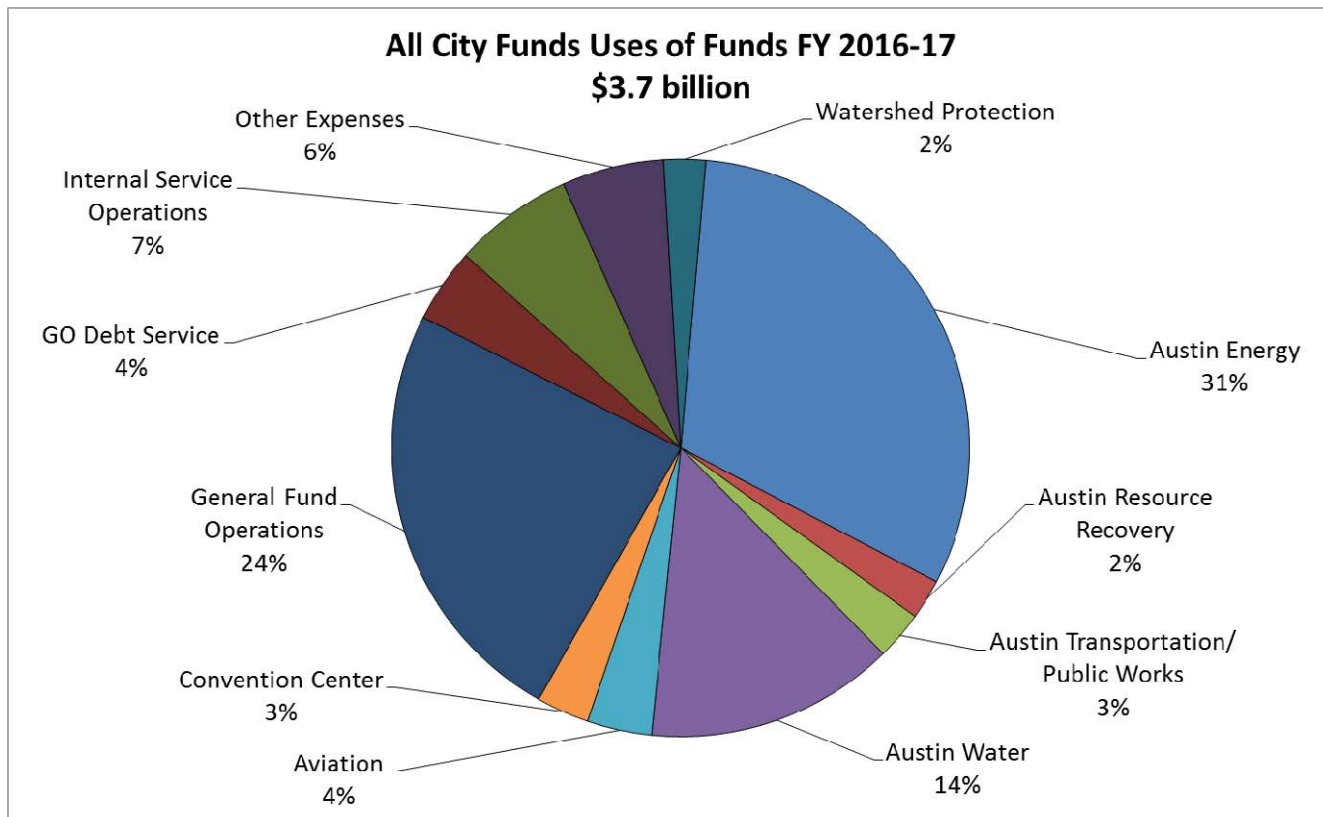


A brief summary of fee changes and the estimated impact of rate changes on the “typical” resident is shown below. Lower base rates and fuel charges in Austin Energy offset growth in regulatory and transmission charges to cover AE’s share of managing and maintaining the grid and building out the Texas transmission system to allow greater access to wind resources in West Texas. Austin residents’ water usage is leveling out after years of decline and Austin Water’s system-wide rate increase will drop to 3.7%. The Transportation User Fee is increasing by 18% to address area mobility issues. In total, the combined basket of services provided by the City of Austin—from policing and emergency response to delivering electricity and water, from preserving the public health to maintaining our parks—costs the “typical” family about \$322 per month, or about 4.9% of the projected median family income for the region. In light of consistent feedback from our residents as to the high-quality of our services and equally consistent requests for their expansion, this figure is relatively modest. While we can never become cavalier about the impact of these taxes and fees, and we must be especially sensitive to their rate of change with respect to the income of those who pay them, this table suggests that our approach of making targeted investments aimed at proactively boosting equity and affordability for the most underserved members of community has not made Austin unaffordable for its more fortunate residents.

Major Monthly Rate and Fee Changes on a “Typical” Residential Rate Payer

	FY 2015-16 Monthly Rate	FY 2016-17 Approved Rate	Monthly Dollar Change	<i>Typical Rate Payer Defined as:</i>
Austin Energy	\$92.49	\$88.81	(\$3.68)	<i>Residential customer usage of 895 Kwh.</i>
Austin Water	\$80.24	\$83.19	\$2.95	<i>Residential customer usage of 5,800 gallons of water and 4,000 gallons of wastewater</i>
Austin Resource Recovery	\$23.30	\$24.30	\$1.00	<i>Residential customer using a 64-gallon cart</i>
Clean Community Fee	\$7.65	\$8.05	\$0.40	<i>Per single-family home</i>
Transportation User Fee	\$9.77	\$11.52	\$1.75	<i>Per single-family home</i>
Drainage Utility Fee	\$10.82	\$11.80	\$0.98	<i>Residential customer with 3,100 sq. ft./37% of impervious cover</i>
Property Tax Bill	\$90.60	\$94.41	\$3.81	<i>FY17 median non-senior homestead assessed value of \$278,741</i>
Total Monthly Impact	\$314.87	\$322.08	\$7.21	<i>Combined projected increase of 2.3%</i>

Where does the money go? The citywide Operating Budget is divided into many funds and service areas. The chart below gives a broad overview of the major expenditures. It is evident from this Uses of Funds chart that the City’s enterprise departments, which contribute most of our revenue, also account for most of the expenditures of the City’s \$3.7 billion budget. Austin Energy accounts for 31% of the FY 2016-17 Budget, and Austin Water accounts for 14%. The functions that most people associate with city government, services like police, fire, parks, and libraries, are included in the General Fund, which is 24% of the citywide operating budget.



The funds that are budgeted can be classified further into several categories, including the General Fund, Reserve funds, Enterprise funds, Debt Retirement and others. The \$3.7 billion budget is the net total expenditures of all the City’s budgeted funds. The amount is reduced by transfers made from one budgeted operating fund to another. Transfers are used to pay for such items as debt requirements and services performed by one department for another. The city-owned Austin Energy and Austin Water also transfer funding to the General Fund. This transfer reflects payments that private utilities would otherwise have to make in the form of property taxes, franchise fees and dividend payments to shareholders. This transfer amount is \$108 million from Austin Energy and \$43 million from Austin Water.

Expenditures by Fund Category–Citywide Operating Budget in Thousands

Fund Category	FY 2015-16 Amended	FY 2016-17 Approved	Percent Change
General Fund	\$913,229	\$970,557	6.3%
General Fund and Enterprise Reserve Funds	\$81,068	\$136,500	68.4%
Enterprise Funds (i.e. Austin Energy, Austin Water Utility, Aviation)	\$2,461,834	\$2,447,753	(0.6%)
Internal Service Funds (i.e. Support Services, CTM, Employee Benefits)	\$567,983	\$584,591	2.9%

Special Revenue Funds (i.e. Hotel/Motel Occupancy Tax, Econ. Develop.)	\$220,305	\$242,659	10.1%
Debt Retirement Funds (i.e. GO Debt, Utility debt service)	\$558,814	\$577,327	3.3%
Less transfers made between budgeted city operating funds	(\$1,217,940)	(\$1,267,635)	4.1%
NET TOTAL REQUIREMENTS	\$3,585,293	\$3,691,752	3.0%

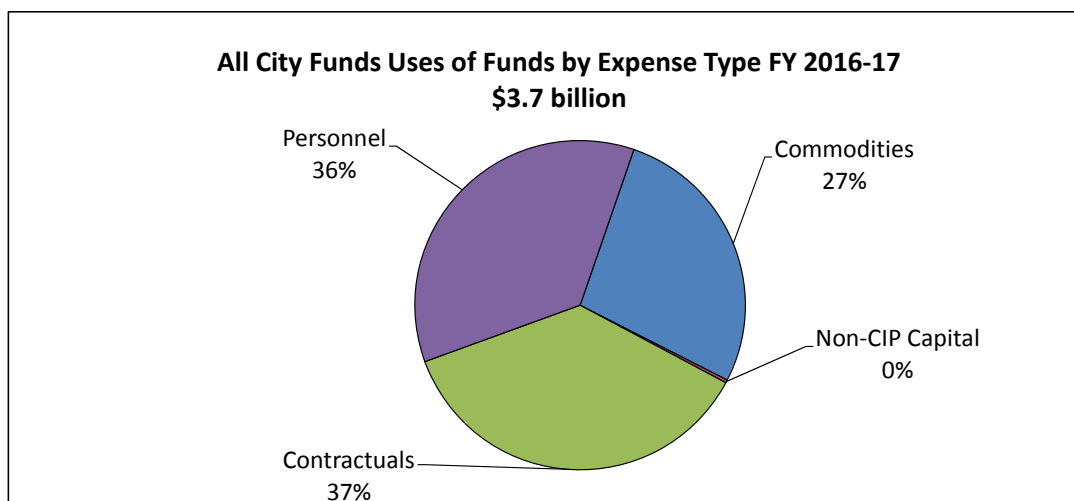
The tables above and below show total spending by fund category and expense type. Total expenditures citywide are increasing \$106 million, or 3.0%, over the FY 2015-16 Budget. All departments except Austin Energy are showing expenditure growth resulting from increases in wages and health insurance and from the additional staff needed to address population- and service-driven demand. Austin Energy's expenditure budget is decreasing by \$96 million, or 7%, due to a reduction in transfers to reserves and a decrease in fuel prices. The General Fund's spending increase of 6.1% is nearly all due to increased personnel costs which are 6.4% higher than in FY 2015-16. The increase in reserves spending is attributable to the change in Austin Energy's financial policies governing reserves. The creation of the Austin Energy Power Supply Stabilization Reserve Fund necessitated a transfer in to the new fund of \$89 million offsetting other less impactful decreases. Less conservative revenue projections have constrained the funding available for non-CIP capital purchases in FY 2016-17. This change is also reflected in the internal services category as vehicles will be purchased with debt instead of cash. Net of the vehicle financing change, Internal Service Funds are growing at 6%. Spending out of the special revenue funds is increasing 10.1% due mostly to increased transfers from the Hotel Motel Occupancy Fund into its designated funds as a result of projected revenue increases in the Hotel Occupancy Tax, a one-time transfer from the Business Retention and Enhancement Fund into the Budget Stabilization Reserve Fund to dissolve the Economic Development program, and increased PID assessment collections being transferred to the Downtown Austin Alliance.

Expenditures by Expense Type—Citywide Operating Budget in Thousands

Expense Type	FY 2015-16 Amended	FY 2016-17 Approved	Percent Change
Personnel (i.e. wages, health insurance, overtime, retirement, taxes)	\$1,335,808	\$1,421,637	6.4%
Contractuals (i.e. rent, electricity, contracted services)	\$1,355,549	\$1,460,007	7.7%
Commodities (i.e. office supplies, fuel, asphalt, library books)	\$1,106,357	\$1,089,061	(1.6%)
Non-CIP Capital (i.e. vehicles, equipment)	\$23,487	\$10,541	(55.1%)
Expense Refunds (reimbursements of work performed for other depts.)	(\$159,612)	(\$157,866)	(1.1%)
Indirect Costs/Transfers Out to operating, non-budgeted, & CIP city funds	\$1,141,448	\$1,136,007	(0.5%)
Less transfers made between budgeted city operating funds*	(\$1,217,940)	(\$1,267,635)	4.1%
NET TOTAL REQUIREMENTS	\$3,585,097	\$3,691,752	3.0%

*Includes health insurance costs shown in Personnel and contractual costs charged by Internal Service funds to other City funds

Note: Numbers may not add due to rounding



The change in fund summary balances for all funds in the aggregate for FY 2016-17 is an increase of \$118 million, or 10%, from FY 2015-16 budgeted levels, and a decrease of \$34 million, or 3%, from FY 2015-16 year-end projected levels. Fund balances in the enterprise and reserve funds are increasing as part of an effort to replenish these balances as the economy grows while also providing for the investments needed in equipment and infrastructure. These fund balance increases will help to maintain excellent bond ratings and continue the path toward meeting all financial policies. The General Fund is structurally balanced with projected revenue matching expenditures.

Personnel Summary. The FY 2016-17 operating and grant budgets include funding for 13,806 full-time equivalent positions. Overall, the net change in positions citywide is an increase of 435, or 3.3%. Of those, 226 positions are directly connected to keeping pace with demands related to population growth. With the exception of 45 unbudgeted civilian positions for the EMS cadet program, the remaining positions either enhance service delivery or address a new service or program demand. A summary of the personnel changes by fund type is below:

Personnel Summary (Full-Time Equivalent Positions)

Personnel by Fund Type	FY 2015-16 Amended	FY 2016-17 Approved	Percent Change
General Fund (i.e. Police, Fire, EMS, Library, Parks and Recreation)	6,526	6,716	2.9%
Internal Service Funds (i.e. Financial Services, Info. Technology)	1,591	1,619	1.8%
Enterprise Funds (i.e. Austin Energy, Austin Water Utility, Aviation)	4,871	5,082	4.3%
Special Revenue Funds (i.e. Economic Development, Golf)	109	113	3.7%
Grant Funds (i.e. Health and Human Services, Neighborhood Housing)	274	266	(2.9%)
TOTAL CITYWIDE FULL-TIME EQUIVALENT POSITIONS	13,371	13,796	3.2%

Grant positions are decreasing by eight positions, or 2.9%, in FY 2016-17, primarily due the Downtown Rangers grant partnership with the Downtown Austin Alliance ending and the elimination of 13 downtown ranger positions. Further discussion on the City's grant funding can be found in the Grants portion of the Supporting Documents section of Volume 2.

Employee Wages. The FY 2016-17 Budget includes an increase in the living wage of \$0.47, from \$13.03 to \$13.50 per hour. This incremental increase is part of a longer-term plan to raise the living wage to \$15.00 per hour by 2020, as recommended by the Living Wage Stakeholder group. In addition to the living wage increase, funding has been included to implement a flat increase on employee base pay of \$0.29 per hour. This across-the-board increase is intended to help offset the premium increase for employees covering families. The

Budget includes a 2% pay-for-performance increase for employees receiving a “successful” or better on their annual performance review. The annual Listening-to-the-Workforce survey consistently shows that employees support a pay-for-performance structure, and this Budget re-introduces this type of pay increase structure. Finally, the Service Incentive Pay program, an annual lump-sum payment to civilian employees based on tenure, is maintained in the Budget.

Salary Budget Increase by State – Texas

Year	Results	Mean	Median
2013	Actual	2.9%	3.0%
2014	Actual	3.0%	3.0%
2015	Actual	3.1%	3.0%
2016	Projected	3.1%	3.0%

Source: WorldatWork Salary and Budget Survey

Sworn employees of the City’s three public safety departments receive wage increases in accordance with negotiated labor contracts. For FY 2016-17, the base wage increase for sworn EMS, Police and Fire employees is 2%. All groups will also continue to receive additional salary enhancements through negotiated Step and Longevity pay.

Medical Insurance. In FY 2016-17, a tiered network will be introduced offering lower copays to incent employees to utilize providers in the tiered network. The City will contribute 8% to the Employee Benefits Fund for healthcare expenses. Beginning January 1, 2017, the City will maintain the cost of premiums at \$10 a month for employees enrolled in the Preferred Provider Organization employee-only coverage; a \$20 per month premium for Health Maintenance Organization employee-only coverage; and no cost for employees that enroll in the Consumer Driven Health Plan. The premium will increase for spouse and family plans 8.7% for the Preferred Provider Organization & Health Maintenance Organization and 1.1% for the Consumer Driven Health Plan. The City is committed to meeting the challenge of maintaining cost-effective and sustainable benefits and therefore continues to expand its wide-ranging wellness programs encouraging healthy behaviors and early disease detection. The City’s wellness program can attribute that employees engaged in the program saves the City \$1.8 million in health care costs.

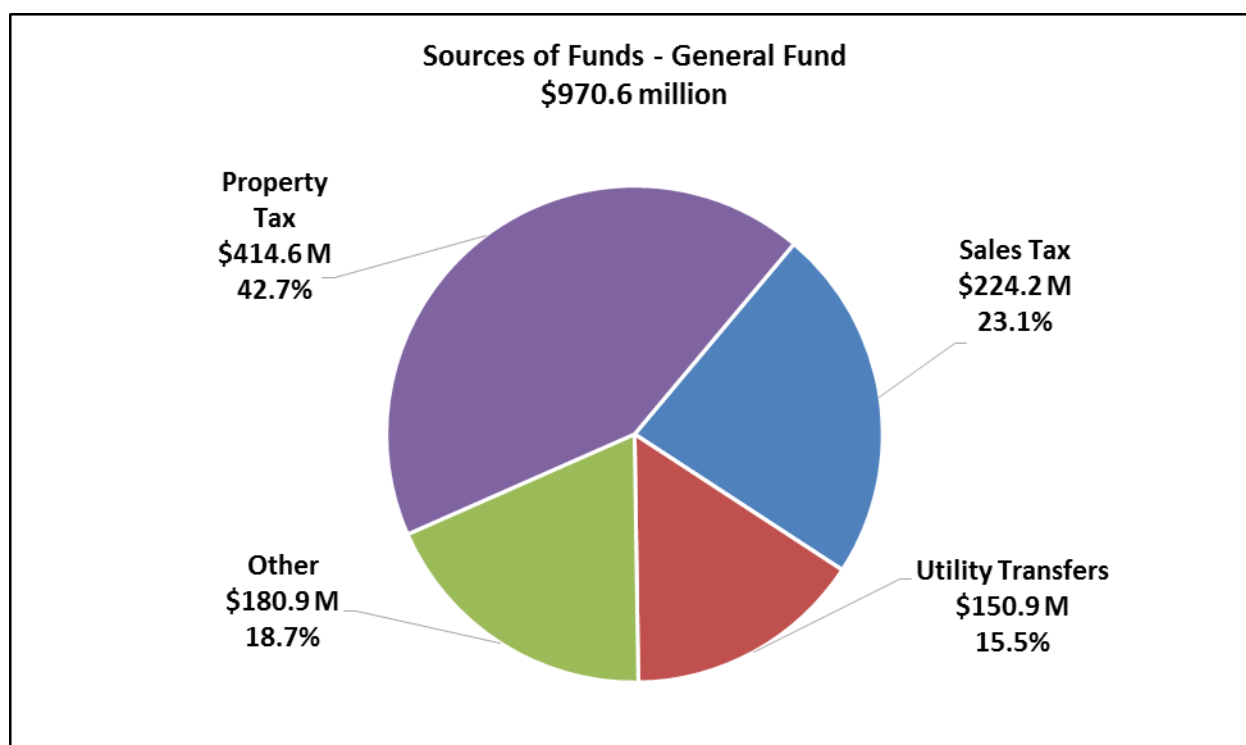
Retirement Benefits. The FY 2016-17 Budget projects financial stability in all three of the City’s retirement systems: the Employees’ Retirement System (ERS), the Police Retirement System (PRS), and the Firefighters’ Retirement System (FRS). The City’s contribution rates to these systems are currently 18%, 21.313% and 22.05% of employees’ salaries, respectively. Sworn EMS and all civilian employee contributions to the ERS remain fixed, at 8% of salary, as do police officers’ contributions to the PRS, at 13%. Active FRS member contributions will see a scheduled increase in FY2016-17 that will be 18.7% of base salary.

General Fund Budget in Brief

The General Fund is the general operating fund for the City of Austin. It includes eleven departments that provide programs, activities, and services directly to the citizens of Austin, as well as to surrounding communities. These departments include: Animal Services, Development Services, Emergency Medical Services, Fire, Health & Human Services, Library, Municipal Court, Neighborhood Housing & Community Development, Parks & Recreation, Planning & Zoning, and Police.

General Fund Revenue

The FY 2016-17 Budget for the General Fund totals \$970.6 million, the revenue for which is generated through property and sales taxes, fees, fines, permits, licenses, charges for services, and interest income. Total revenue is increasing by \$57.3 million versus the FY 2015-16 Amended Budget, primarily resulting from a 13.6% increase in taxable property valuations, projected growth in sales tax revenue, and higher development revenue due to increased fee levels. The graph below displays the total amount of budgeted revenue attributable to each major revenue category as well as each category's relative share of total budgeted General Fund revenue in FY 2016-17.



Property Tax Revenue. The City's General Fund receives 42.7% of its total revenue, \$414.6 million, from property taxes, its largest and most stable source of revenue. The property tax rate is established annually during the City's budget process; this Budget sets the overall tax rate at 44.18 cents per \$100 of assessed property valuation, a decrease of 1.71 cents from the fiscal year 2015-16 tax rate of 45.89 cents.

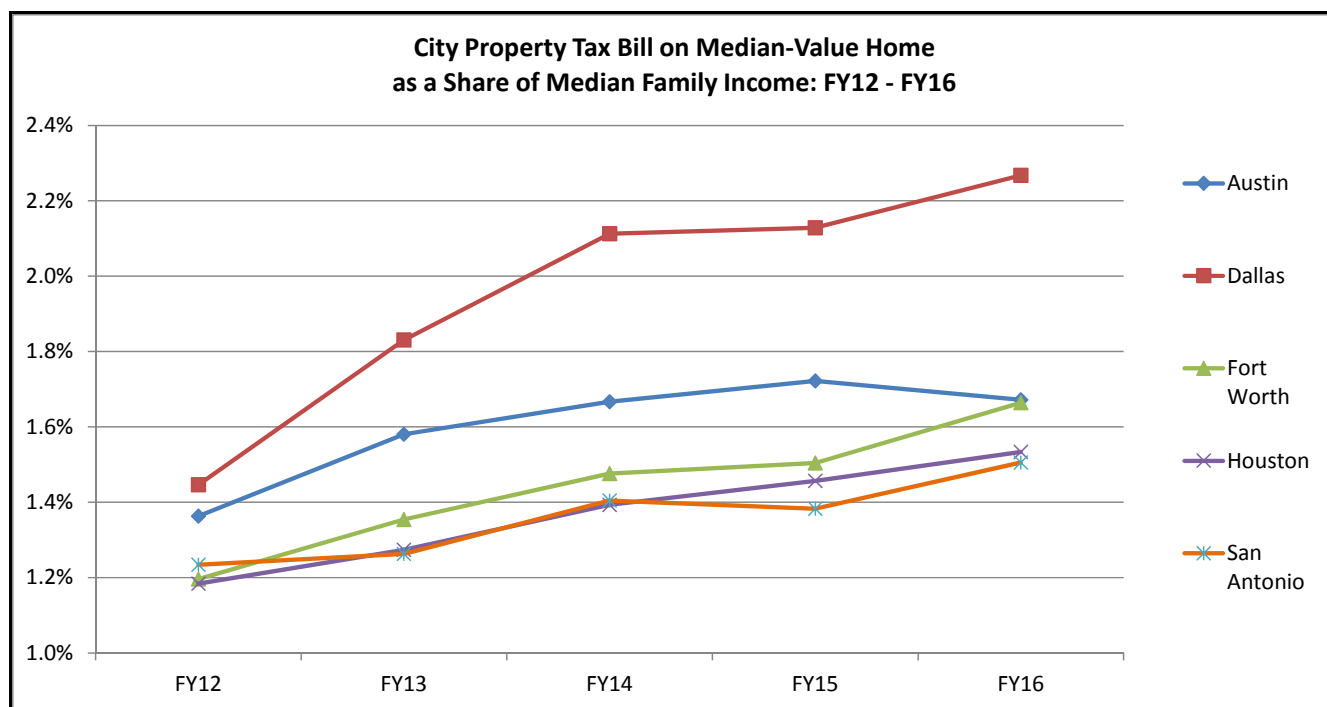
The property tax rate of 44.18 cents consists of two parts, the operating rate and the debt service rate. For FY 2016-17, the approved operating rate is 33.99 cents per \$100 of assessed valuation, revenue from which will be collected and deposited into the City's General Fund to pay for the ongoing costs of City services and for maintenance expenses. The remaining 10.19 cents is the debt rate, revenue from which will be deposited into

the Debt Service Fund to make payments related to general obligation bonds. General obligation bonds provide funds for infrastructure projects such as building new libraries and purchasing or improving parks.

The median assessed value in Austin of an owner-occupied home, or homestead, not receiving the property tax exemption for seniors or the disabled is \$278,741 in fiscal year 2016-17. After incorporating the effect of the City’s homestead exemption, which was increased this year from 6% to 8% of assessed value, applying the property tax rate to this median home value yields an annual property tax bill of \$1,133. This represents a net increase of \$46 over FY 2015-16, when the median assessed homestead value of \$252,031, homestead exemption of 6%, and property tax rate of 45.89 cents yielded a property tax bill of \$1,087. While tax increases are never popular, they are an inevitable consequence of inflationary pressure on prices and on property values, and of our community’s consistent support of higher and broader levels of service delivery. The tax increase included in this budget was the minimum level necessary in order to maintain a structurally balanced budget in the face of escalating base cost drivers, annualization expenses for prior-year initiatives, and targeted expansion of services.

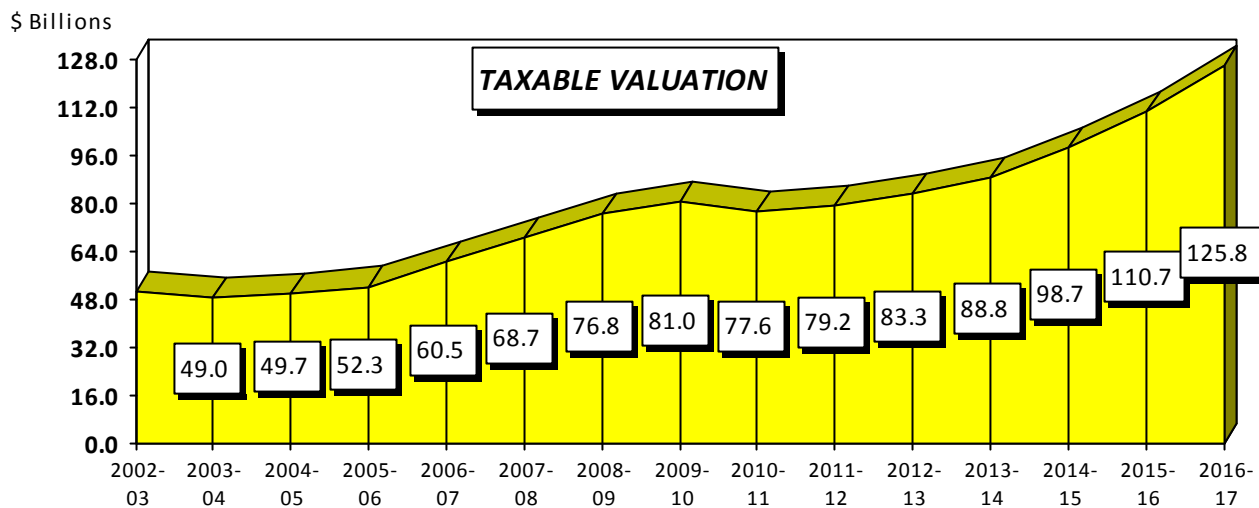
Our commitment to affordability, however, dictates that we remain vigilant in ensuring that the magnitude of these necessary increases does not outstrip our residents’ ability to pay. As noted above, to help soften the projected growth in the property tax burden for homeowners, this year’s Budget reflects an increase in the City’s homestead exemption from 6% to 8%. It further includes an approved increase in the fixed-value exemption for senior and disabled homeowners from \$80,000 to \$82,500. The increase in the homestead exemption is projected to save the “typical” homeowner nearly \$25 annually whereas the increase in the senior and disabled exemption is projected save qualified homeowners an additional \$11 annually.

One way to track residents’ ability to pay their tax bills over time is by calculating the percentage of median family income that a resident who owns a median-value home pays in property taxes and comparing it to that of other major cities in Texas. With the lowest tax rate and the highest median family income, Austin ranks very competitively with its peers in Texas when it comes to the value received for a resident’s tax dollar, even before factoring in the quality of the City of Austin’s services, which consistently rank above national norms.



Net of homestead exemptions. Median home sales price data from Texas A&M Real Estate Center. Median family income data from U.S. Department of Housing and Urban Development.

Property valuation. The proposed tax rate is based on the certified tax rolls from the Travis Central Appraisal District and the Williamson Central Appraisal District. The Budget reflects a taxable valuation of \$125.8 billion, which represents an increase of 13.6% over last year’s valuation, and is net of the City’s recently increased homestead, senior and disabled exemption. New construction is valued at \$2.5 billion and is primarily driven by residential, multi-family, and commercial properties being added to Austin’s tax roll. Looking ahead, City financial staff expect the robust recent growth in property value to continue, if at a more moderate pace. More specifically, total assessed valuation in Austin is currently projected to rise by 10% in fiscal year 2017-18 and by 8% in the two subsequent fiscal years, before leveling off to a 6% annual growth rate in fiscal year 2020-21.



Total property tax valuation is classified by appraisal districts into five property types: single family, multi-family, commercial, personal property, and land. Single family consists of residential homes and condominiums. Multi-family contains residential multi-unit apartments, as well as duplex, tri-plex and four-plex housing. The commercial category is comprised of commercial and industrial property, while personal property tracks tangible, moveable property used for business purposes. Finally, land consists of property acreage and vacant lots. The following chart displays the FY 2016-17 valuation of each property type and the corresponding change in value from the previous year.

PROPERTY TYPE	VALUATION	SHARE	CHANGE	% CHANGE
SINGLE FAMILY	56,088,650,400	44.6%	5,512,552,857	10.9%
MULTI FAMILY	21,991,357,102	17.5%	3,628,985,534	19.8%
LAND	2,005,472,375	1.6%	268,857,314	15.5%
COMMERCIAL	35,465,401,251	28.2%	5,580,116,216	18.7%
PERSONAL PROPERTY	10,227,268,881	8.1%	44,168,930	0.4%
TOTAL	125,778,150,009		15,034,680,851	13.6%

The table on the following page provides a twenty-year history of the City's property tax rates, culminating in the proposed tax rate for fiscal year 2016-17. This is the tax rate needed to maintain a balanced budget in an environment of increasing cost drivers, such as the increased demand for services that accompanies population growth, employee bargaining agreements, and health insurance and pension costs, as well as by the recent expansion of the homestead exemption to 8%, which had the effect of lowering the City's net taxable property value. The community has consistently provided feedback encouraging the City to continue to expand services, while also expressing increasing concern about Austin's affordability. As in prior years, we weighed this feedback, along with the need to ensure the City's sustainable future financial health, carefully in crafting the FY 2016-17 Budget.

Historical Property Tax Rates*

Fiscal Year	Operating	Debt	Total
1998	0.3304	0.2097	0.5401
1999	0.3265	0.1877	0.5142
2000	0.3222	0.1812	0.5034
2001	0.3011	0.1652	0.4663
2002	0.3041	0.1556	0.4597
2003	0.2969	0.1628	0.4597
2004	0.3236	0.1692	0.4928
2005	0.2747	0.1683	0.4430
2006	0.2841	0.1589	0.4430
2007	0.2760	0.1366	0.4126
2008	0.2730	0.1304	0.4034
2009	0.2749	0.1263	0.4012
2010	0.2950	0.1259	0.4209
2011	0.3262	0.1309	0.4571
2012	0.3551	0.1260	0.4811
2013	0.3821	0.1208	0.5029
2014	0.3856	0.1171	0.5027
2015	0.3691	0.1118	0.4809
2016	0.3527	0.1062	0.4589
2017	0.3399	0.1019	0.4418

*Property tax rates per \$100 of taxable value.

Late or Unpaid Property Taxes. Each year, the property tax payment due date is January 31. All taxes paid after this date are subject to delinquent penalty and interest charges. Delinquent tax bills are assessed a 6% penalty with additional penalties accruing each month until July, when the total penalty reaches 12%. Interest accrues at 1% per month until the taxes are paid. Property taxes remain due for each tax year they are billed until they are paid. Delinquent taxes are remitted to the City when payment is received by the tax collector. The FY 2016-17 budget for delinquent taxes is \$1.1 million and for penalty and interest due, an additional \$1.2 million.

Property Tax Summary

Fiscal Year	Current Collections	% of Levy	Delinquent Collections	Total Collections
2006	230,981,890	99.6%	3,572,629	234,554,519
2007	249,137,327	99.8%	2,520,647	251,657,974
2008	275,112,436	99.2%	2,774,308	277,886,744
2009	306,705,757	99.6%	3,174,098	309,879,855
2010	337,354,157	99.0%	3,155,324	340,509,481
2011	351,742,824	99.1%	3,267,094	355,009,918
2012	378,721,688	99.4%	2,478,964	381,200,652
2013	415,311,666	99.1%	2,904,995	418,216,661
2014	442,973,562	99.3%	3,289,637	446,263,199
2015	471,100,533	99.3%	2,750,752	473,851,285
2016	500,578,753 ⁽¹⁾	99.5%	2,758,668 ⁽¹⁾	503,337,421 ⁽¹⁾
2017	547,352,549 ⁽¹⁾	98.5%	3,115,487 ⁽¹⁾	550,468,036 ⁽¹⁾

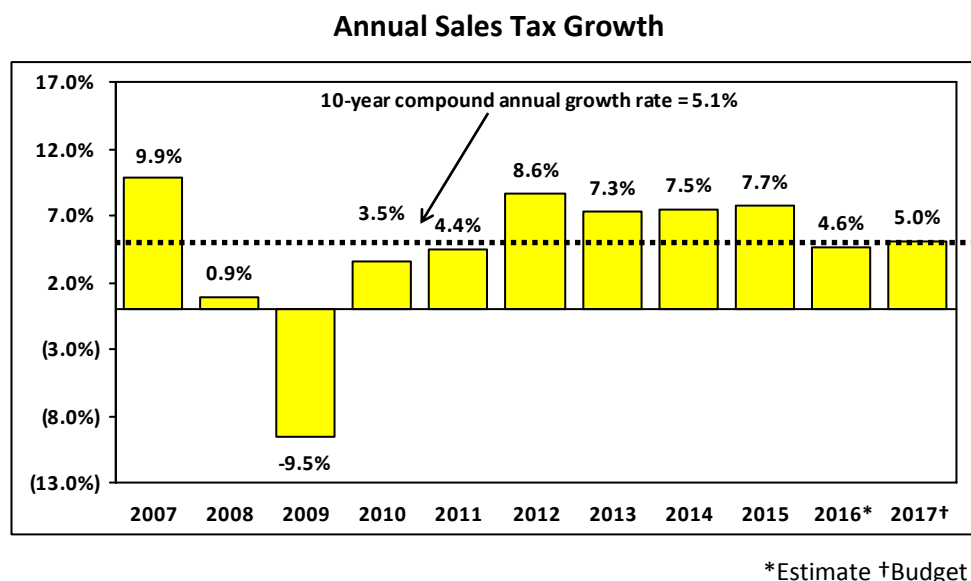
Fiscal Year	Taxable Valuations	Tax Levy	Delinquent Taxes Due ⁽²⁾	Percent
2006	52,349,642,297	231,908,915	416,185	0.1%
2007	60,512,328,889	249,673,869	406,307	0.2%
2008	68,736,790,926	277,284,215	445,132	0.2%
2009	76,752,007,737	307,929,055	565,559	0.2%
2010	80,960,540,976	340,762,917	643,316	0.2%
2011	77,619,349,384	354,798,046	727,831	0.2%
2012	79,219,780,879	381,126,366	774,215	0.2%
2013	83,294,536,493	418,888,224	936,439	0.3%
2014	88,766,098,160	446,227,175	1,181,897	0.3%
2015	98,652,179,430	474,418,331	1,642,241	0.6%
2016	110,743,469,158 ⁽³⁾	508,201,780 ⁽¹⁾	5,012,036 ⁽¹⁾	1.3%
2017	125,778,150,009 ⁽⁴⁾	555,687,867 ⁽¹⁾		

Totals 2006-2016	12,751,156
Total Delinquent Taxes 1948-2005	6,574,992
Total Delinquent	19,326,148

- 1) Estimated Amount.
- 2) As of May 31, 2016.
- 3) Taxable Value Certification for tax year 2015.
- 4) Certified taxable property valuation for the tax year 2016.

Sales Tax Revenue. Sales tax is levied on the sale, lease, or rental of all taxable goods and services within the Austin city limits. Certain foods and drugs as well as governmental purchases are exempted from the sales tax. Sales tax is collected by businesses at the time of the sale and paid periodically to the Texas Comptroller of Public Accounts. The Comptroller then remits the portion due to the locality where the business is located. In the city of Austin, the State collects 8¼ cents for every dollar spent on retail sales. Of this amount, the State keeps 6¼ cents, 1 cent is paid to the City and 1 cent is paid to the Capital Metropolitan Transportation Authority.

Sales tax collections are volatile since they are directly related to the well-being of the local economy. The chart below tracks the growth in Austin's sales tax collections over the past decade. The one year in which sales tax declined corresponds to the economic contraction in fiscal year 2008-09.

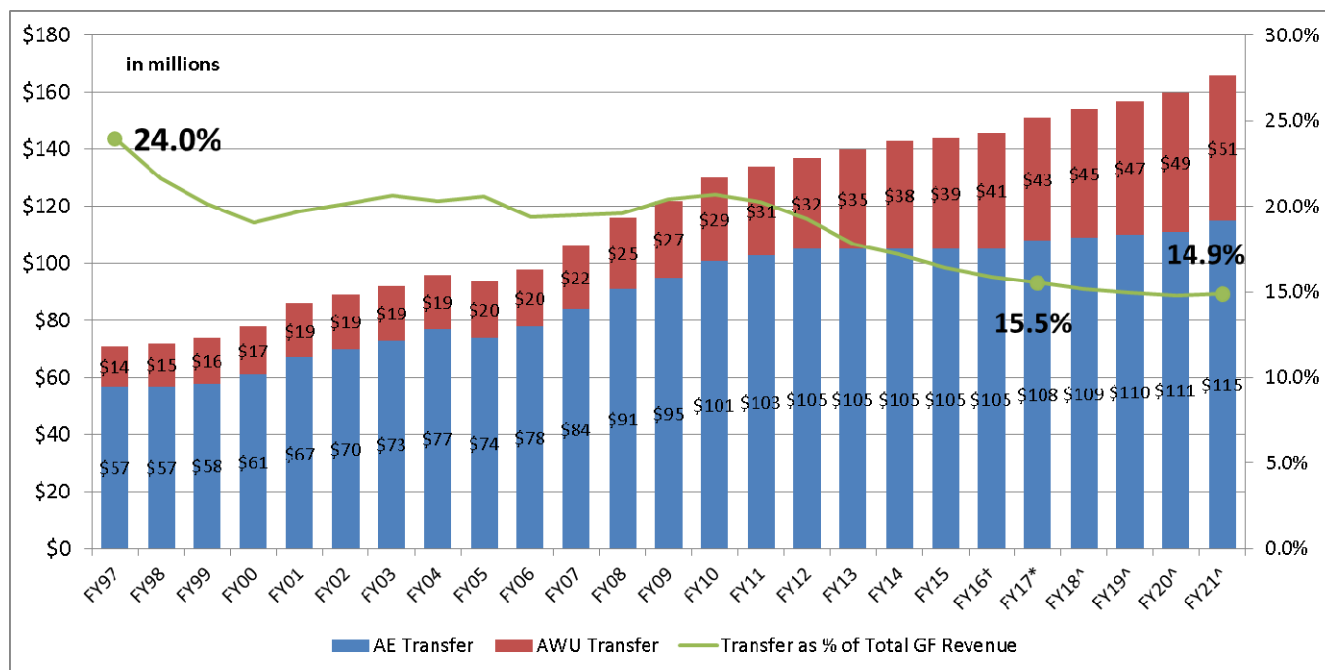


In fiscal year 2009-10, as the local economy strengthened, sales tax collections recovered. The resulting uptrend has persisted through FY 2015-16, if easing slightly. Unexpectedly low estimated growth in FY 2015-16 is primarily the result of certain auditing and accounting adjustments rather than evidence of weakness in taxable sales activity.

Given that economic growth is cyclical, prudent sales tax projections require thoughtfulness and restraint. What is known is that sales tax revenue will drop again; what is unknown is when. From the perspective of sound fiscal management, it is far more important to ensure that ongoing services and costs are not added to the Budget on the basis of a cyclical peak in a variable revenue source than it is to attempt to predict the exact rate of growth in sales tax payments in any given fiscal year. Projections for sales tax revenue must remain cautious as a result of the asymmetrical consequences of actual growth failing to align with projections. In other words, while actual sales tax receipts falling short of budgeted levels can have severe repercussions with respect to maintaining a balanced General Fund budget, there are no corollary consequences should this revenue exceed projections.

Accordingly, sales tax revenue is budgeted at \$224.2 million in FY 2016-17, which represents projected growth of 5.0%, or \$10.8 million, over estimated FY 2015-16 collections. This budgeted growth rate sits just below ten-year compound annual growth rate of City sales tax revenue and is informed by regional economic forecasts from TXP. Similar considerations condition current forecasts for the longer-term growth of City sales tax receipts.

Utility Transfers. The City of Austin owns both its electric and water utilities and transfers from these utilities to the General Fund reflect expenses—such as property taxes, franchise fees, and owners' return on equity—that private utilities would otherwise have to incur. The transfer policy was revisited by Council in fiscal year 2012-13 at which time rates were set at 12% of average gross non-fuel revenue for Austin Energy (AE), with a minimum transfer of \$105 million, and at 8.2% of average gross revenue for the Austin Water Utility. In accordance with these average revenue calculations, the transfers for FY 2016-17 are calculated based on a rolling average of actual revenue from fiscal years 2013-14 and 2014-15 and estimated revenue in FY 2015-16. Bond ratings agency have taken a favorable view of the City's transfer policy with respect to both its methodology and to the fact that as General Fund revenue has increased over time, the relative amount of the transfer has remained relatively constant. The chart below displays the combined utility transfer as a percentage of total General Fund revenue.



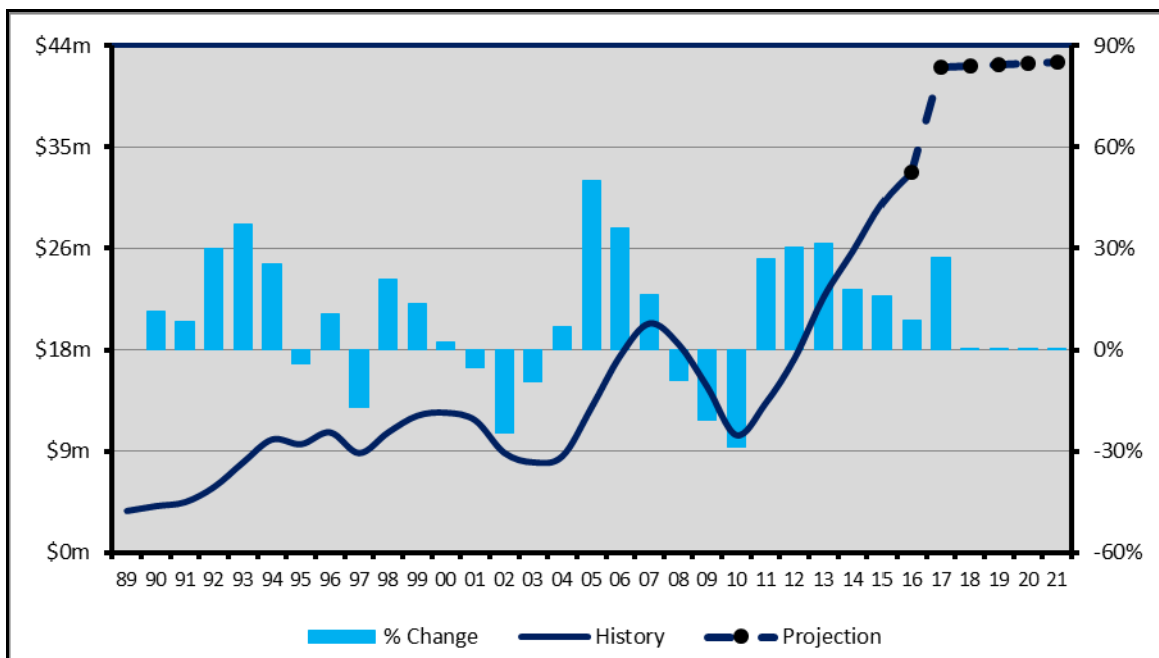
†Estimated. *Budgeted. ^Projected.

For the first time in six years, the transfer from the electric utility is increasing above its minimum level of \$105 million to \$108 million in FY 2016-17. It is projected to continue to grow over the medium-term and to reach an anticipated level of \$115 million by FY 2020-21. The transfer from the Austin Water Utility is budgeted to increase by \$2.1 million to \$42.9 million and robust growth of 4.3% is expected over the subsequent four fiscal years. Total transfers from these two utilities equal \$150.9 million in FY 2016-17.

Franchise Fees. Franchise fees are assessments charged for a company's use of the City's rights-of-way. Three major franchises exist in Austin: telecommunications, gas, and cable. Revenue attributable to these fees fluctuates on an annual basis as a result of franchise holders' revenue, changes in customer base, and energy pricing. FY 2015-16 franchise fee revenue is estimated to end the year \$1.7 million below its budgeted level, primarily as a result of mild winter weather and historically low natural gas prices. Franchise fee revenue is projected to remain flat in FY 2016-17 at \$36.7 million before returning to a modest average growth rate of 2.5% over the medium term, primarily as a result of anticipated growth in cable revenue.

Building and Development Fees. Building and development revenue comes from a variety of fees and charges for permits and applications, the largest subcategories being single- and multi-family residential development and commercial development. This revenue category is as strongly tied to the health of the local economy as is sales tax revenue, although it is subject to even more volatile swings. As recently as FY 2009-10, building and development revenue dropped nearly 30% in a single year, a \$4.2 million decrease at the time. Were an equivalent percentage decrease to occur in fiscal year 2016-17, the adverse impact to General Fund revenue would be nearly \$13 million. At the same time, rapid increases in revenue occur as a result of strong demand for services, requiring that the City be responsive in allocating resources to ensure the timely processing of these permits and applications. City financial staff work closely with the Planning and Zoning and Development Services departments to monitor applications for permits and other leading indicators of demand in order to remain highly sensitive to the current direction and intensity of trends in this sector of the economy.

The number of building permits issued by the City increased moderately in FY 2015-16 versus the prior year. However, development revenue increased significantly, primarily as a result of an effort to align fee levels with the Development Services Department’s cost of providing services. Financial staff anticipate that a continued influx of new residents and robust regional economic growth will continue to maintain demand for residential and commercial development at its current, elevated level. Moreover, in fiscal year 2016-17 the Development Services Department will take over complete responsibility for certain site plan and subdivision review services from Austin Water, instead of performing these services on a fixed reimbursement basis. Aligning the fees for these services with their full costs will result in a meaningful positive net revenue impact for the General Fund. Finally, the Development Services department will be adding a significant number of new positions, thereby boosting its capacity to perform services and, in turn, the revenue it generates. The net impact of all of these factors is a budgeted increase in development revenue of \$9.3 million. The net impact to General Fund is an increase of only \$8.1 million, however, due to the elimination of the reimbursement from Austin Water. Current projections show demand for development and inspection activity remaining at this elevated level throughout the medium-term.

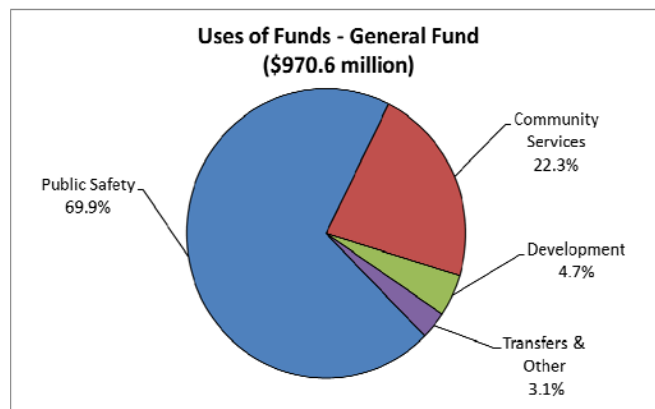


Other Revenue. Remaining revenue from fines, charges, interest and other sources is budgeted at \$102.1 million, an increase of \$1 million from the FY 2015-16 Budget primarily attributable to growth in mixed beverage tax revenue, increased Emergency Medical Services activity, and higher interest income.

General Fund Requirements

Total requirements for the General Fund in the FY 2016-17 Budget are \$970.6 million, which is \$57.3 million, or 6.3%, higher than the FY 2015-16 Amended Budget. General Fund departments' operating expenditures total \$940.2 million, representing 96.9% of the total General Fund budget.

As shown in the chart, public safety functions—the City's police, fire, emergency medical services and municipal court—account for 69.9% of the General Fund, or \$678.4 million. The remaining seven departments account for 27.0% of the General Fund's budget. Community service departments, which include Health and Human Services, Animal Services, Library, Parks & Recreation, and Neighborhood Housing & Community Development, provides services ranging from environmental health, animal services, and family health services to managing the City's libraries, parks and affordable housing efforts, is budgeted at \$216.6 million in FY 2016-17. The Development Services and Planning & Zoning Departments

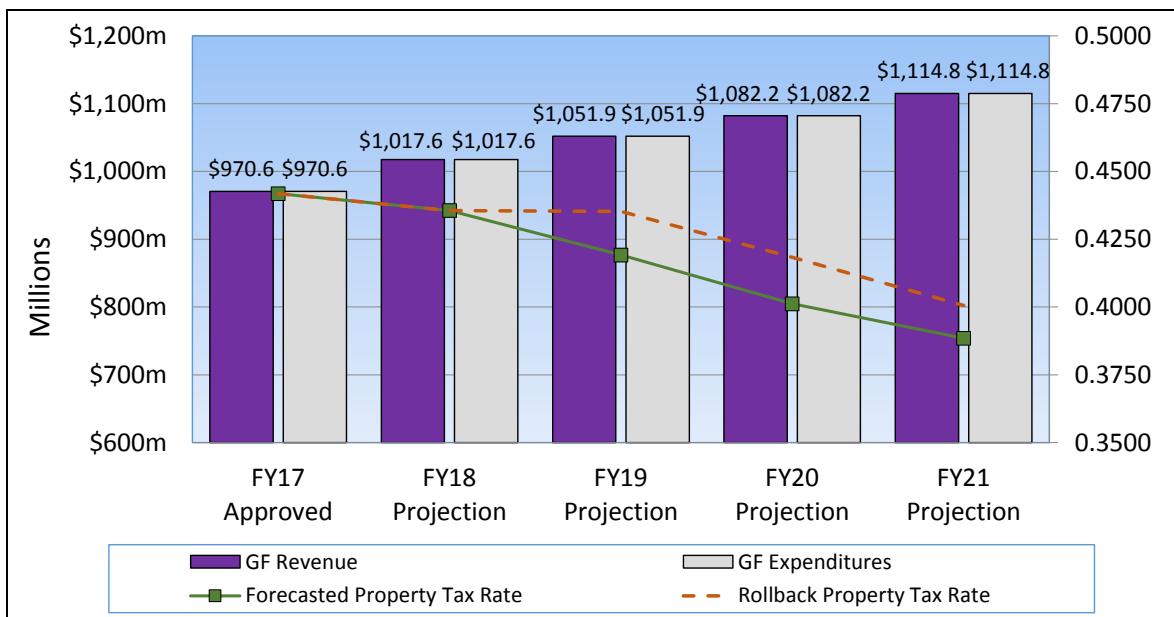


which constitute the development function, have a total budget of \$45.2 million. These departments are tasked with guiding the City's growth and development, first through a planning process in anticipation of growth, and secondly through oversight of development as it occurs.

The Transfers and Others Requirements category accounts for 3.1% of the total General Fund requirements. This \$30.4 million covers economic development activities including property tax rebates associated with incentive agreements and other transfers to the Economic Development Department; facility maintenance and renovations; transfers to Austin Energy and Austin Water to cover the 311 Call Center and management expenses for the Balcones Canyonlands Nature Preserve; and transfers to other funds such as the Child Safety Fund, the Transportation Fund and the Austin Cable Access Fund to cover a variety of general governmental services.

General Fund Forecast

In crafting the City's budget, financial staff endeavor not only to ensure that the budget is balanced in the current fiscal year but equally importantly that it is structurally sound and sustainable into the future. The graphic below compares projected expenditure growth in the General Fund over the next five fiscal years to projected growth in revenue. Expenditure projections reflect all known and anticipated cost increases including: wages, health insurance, fuel, utilities, annexations, and new facilities. The revenue forecast is informed by economic and demographic analysis and conservatively estimated. As depicted in the graph below, the General Fund is projected to remain in balance over the course of the five-year forecast horizon with a slight decrease in the City's property tax rate.



General Fund Reserves

The General Fund maintains two reserves funds: the Budget Stabilization Reserve Fund (BSRF) and the Emergency Reserve Fund (ERF). City financial policies require that total reserves meet or exceed 12% of total General Fund requirements. Moreover, the ERF is separately required to maintain a balance of 6% of total General Fund requirements. Per financial policy, BSRF dollars may be appropriated only to fund capital or other one-time costs, but such appropriations may not exceed one-third of the total amount in the reserve. The City’s goal is to continue replenishing reserve balances as the economy grows, while providing for the investments needed in equipment and infrastructure.

The BSRF is typically funded through the capture of any excess revenue and unspent appropriations within the General Fund at the end of each fiscal year. In FY 2016-17, the Fund is being enlarged through a transfer in of \$4.8 million from the Business Retention and Enhancement Fund, which is being discontinued, along with \$0.2 million from Community Development Incentives Fund, while use of the Fund is budgeted at \$11.7 million, with \$8.2 million being appropriated to cover one-time expenditures. A detailed list of these appropriations can be found in the Supporting Documents section of Volume II of the City of Austin Budget. To meet the additional minimum funding requirements from General Fund expenditure growth, the BSRF is transferring \$3.5 million to the ERF.

Emergency	\$58.2	m
Budget Stabilization	\$58.3	m
Total	\$116.5	m
Reserve Level	12.0	%

The BSRF is budgeted to end FY 2016-17 at \$58.3 million and the ERF at \$58.2 million. In total, the combined budgeted ending balances of the two reserves equal \$116.5 million, or 12.0% of total spending requirements in the General Fund, which is a \$3.2 million decrease in reserve levels relative to estimated FY 2015-16 results.

Beginning Balance	\$65.0	m
Add: Transfers from Business Retention & Enhancement Fund and Community Development Incentive Fund	\$5.0	m
Less: Transfer to Emergency Reserve	(\$3.5)	m
Less: Capital replacement and other critical needs	(\$8.2)	m
Estimated Ending Balance	\$58.3	m

Department Highlights: Operating Budget

Animal Services. The Animal Services Office's (ASO) budget for FY 2016-17 totals \$12.9 million and 109.5 FTEs. This includes nine-month funding of \$163,961 for three new Animal Control Officers to meet increased call demand, improve response time, and bolster community education and outreach. It also includes increases of \$127,000 to fund higher costs of animal food and supplies, medicines, and cleaning chemicals, and of \$75,000 to support the Medical Life Saving pilot program for heartworm treatment.

Austin Code. The Austin Code Department is responsible for promoting the health, safety, and welfare of Austin's residents and visitors through quality education and enforcement of City codes and ordinances. The FY 2016-17 budget of \$20.0 million represents a decrease of \$0.2 million from the FY 2015-16 Amended budget and reflects on-going department efforts to identify efficiencies. The FY 2016-17 budget includes funding for an additional Case Inspector position and Program Specialist position to support license registration and compliance of rooming and boarding houses. The primary funding source for the Austin Code Department is the Clean Community Fee, which accounts for 89.5% of the total budgeted revenue of \$18.0 million.

Austin Convention Center. The Austin Convention Center Department is responsible for operations and maintenance of the Austin Convention Center, the Palmer Events Center, and three parking garages. The primary funding source for the Convention Center is the Hotel Occupancy Tax, which accounts for 62.7% of the Convention Center's total budgeted revenue of \$104.2 million in FY 2016-17. Current collection trends are strong, largely due to the growing economy and increasing travel and convention business activity. Another successful year of Formula 1 and South by Southwest events, eighteen new conventions, and 264,509 room-nights contributed to a robust 12% increase in year-to-date Hotel Occupancy Tax collections over the same period of the prior fiscal year. Operating requirements are projected to increase by \$9.1 million from FY 2015-16 to a total of \$102.2 million. This increase is primarily due to a \$9.3 million increase in transfers to the Capital Improvement Program, a decrease of \$5.0 million which is a planned one-time reimbursement to the Parks & Recreation Department for parkland development related to Town Lake Venue, and increased expenditures resulting from continued customer growth and the addition of 11.75 positions to service understaffed areas. One vacant position is being transferred to the Economic Development Department to support programming at the African American Cultural and Heritage Facility.

Austin Energy. Austin Energy (AE) is the City of Austin's municipally owned and operated electric utility, providing retail electric service to over 455,000 metered customers in its 437-square-mile service area (206 square miles in the city of Austin and 231 square miles in Travis and Williamson counties). AE's budget for FY 2016-17 includes \$1.28 billion in revenue, which represents a decrease of \$134.2 million as compared to the FY 2015-16 Budget, mainly due to lower power supply revenue and reduced base revenue resulting from the base rate reduction. Requirements are decreasing by \$110.0 million due to lower power supply costs and a reduction in transfers to reserves. AE continues to improve its financial metrics as the FY 2016-17 Budget will include the funding necessary to comply with financial policies and provide AE with the ability to invest in efficient technologies and competitive generation resources as outlined in the updated generation resource plan to 2025.

AE's FY 2016-17 Budget includes adjustments to base rates resulting from a cost-of-service study and rate review, which lowered revenue requirements \$42.5 million and will lower system-wide rates by 6.7%. The Budget holds rate adjustments to the pass-through Regulatory charge and Power Supply Adjustment as both will be reduced, but there is an increase to the Community Benefit Charge to compensate for the under-collection of costs for street lighting services. The Budget also includes changes to the unbundled five-tier energy rate structure that will have an effect on residential customers' bill. The combined impact of these adjustments to an average residential customer using 895 kilowatt hours of electricity is a decrease of \$3.68 per month. These changes will provide the resources necessary to enable Austin Energy's continued success in

the safe delivery of clean, affordable, reliable energy and excellent customer service in the most efficient and cost-effective manner.

Austin Public Library. The Austin Public Library operates twenty branch libraries, the Faulk Central Library, and the Austin History Center. The FY 2016-17 budget includes \$3.0 million to support the second year of a three-year plan to fund the operations of the New Central Library, which is expected to open in spring of 2017. This funding will support the partial annualization of the cost of 48.25 FTEs added in FY 2015-16, hiring an additional eleven FTEs, meeting increased building operations and maintenance expenses, and acquiring additional materials. The Budget also provides additional funding for inflationary increases in the system-wide materials budget, electronic database subscriptions, cataloging and processing costs, critical IT infrastructure investments, and other operational needs.

Austin Resource Recovery. Austin Resource Recovery's (ARR) FY 2016-17 budget of \$91.1 million funds operations made possible by 454 FTEs dedicated to providing quality customer experiences across a broad range of services, including curbside collection of trash, recycling, organics, brush, and bulk items, as well as street sweeping, litter abatement, household hazardous waste collection, and dead animal pickup. ARR's 2016-17 budget represents an increase of \$0.3 million and 25 new positions over the prior fiscal year, which are the resources necessary for the Department to serve a growing customer base, continue implementation of the Universal Recycling Ordinance, and conduct the first-year expansion of the Citywide organics collection program. With respect to revenue, base customer charges for both residential and commercial customers are increasing by \$1.00 per month. Clean Community Fee rates are growing by \$0.40 per month for residential customers and \$1.75 per month for commercial customers. These rate increases, along with customer base growth, are expected to generate \$90.5 million in revenue, a \$2.1 million increase over the prior year.

Austin Transportation. The FY 2016-17 Budget includes revenue and expenditures to support the mission and programs of the Austin Transportation Department's (ATD) Mobility Fund and Parking Management Fund. The Mobility Fund derives revenue primarily from the Transportation User Fee (TUF), which is shared with the Public Works Department's Transportation Fund, and from right-of-way management fees through the One Stop Shop. ATD's share of the TUF is increasing by \$0.50 per month per single-family home to fund increases in Citywide cost drivers, a new safety and enforcement Program, and the addition of thirteen positions. These positions will work to enhance signal maintenance and timing services, mobility programs such as Vision Zero and Local Area Traffic Management, right-of-way inspection and review services, corridor mobility reports, and data support for the Austin Center for Special Events. The Parking Management Fund, responsible for parking enforcement activities citywide, is experiencing an increase in revenue driven by fees for transportation network companies, taxicab permits, and chauffeur licenses, and the annualized impact of a \$0.20 per hour increase to the downtown hourly parking rate and the addition of Wednesday night to the collection schedule.

Austin Water. Austin Water (AW) provides water, wastewater, reclaimed water, conservation and environmental protection services to over one million retail and wholesale customers spanning more than 540 square miles. AW's budget for FY 2016-17 includes revenue and transfers in of \$604.1 million, primarily from the sale of water, wastewater, and reclaimed water. Total requirements for operations and maintenance, debt service, and transfers amount to \$571.4 million, an increase of \$35.1 million or 6.5% in total requirements as compared to the FY 2015-16 budget, primarily as a result of increases in base cost drivers such as wage adjustments, insurance costs, a market study, fleet preventative maintenance and fuel cost, and departmental cost drivers necessary to support service needs and infrastructure maintenance. Departmental cost drivers include Austin Energy billing and customer care, additional staffing, an increase in contractual costs, Public Works charges, street cuts, pipeline maintenance, and chemicals. AW's growing service area and customer base has resulted in increasing workloads for operational and maintenance staff; Austin Water is adding 20.5 new FTEs in FY 2016-17 for these purposes. An additional 2.0 new positions will be added for the Expedited Plan Review Program funded by the Development Services Department. One position will be transferring to

the Corporate Human Resources Department. Austin Water is also projecting an increase to the operating fund cash transfer for water, wastewater, and reclaimed water CIP spending. Debt service requirements are projected to increase by \$5.2 million.

On the revenue side, AW will implement a combined system-wide rate increase that consists of 2.9% water service, 3.0% wastewater service, and 10.0% system-wide reclaimed water rate adjustments. Annual water consumption in the residential customer class peaked in FY 2010-11, and has steadily dropped each year as the combined effects of Stage 2 water restrictions and prolonged drought weather conditions changed customer behavior. However, with the ease in water restrictions implemented in May 2016, AW anticipates the annual average to increase to 5,800 gallons for the current and next fiscal year. The combined impact of the rate changes to a typical AW residential customer is projected to be an increase of \$2.95 per month.

Aviation. The FY 2016-17 budget for Austin Bergstrom International Airport (ABIA) includes \$140.9 million in revenue from airlines, parking, concessions, rentals, and other fees, and \$124.9 million in total requirements for operations, debt service, and other transfers, in addition to a net transfer of \$15.9 million to the Airport Capital Fund. The budget includes funding for 41 new positions to support passenger growth, new facilities, and construction projects. This expansion is driven by 4% projected growth in passenger traffic, a conservative estimate based on current passenger growth of 9.9% as of May 2016. Non-airline revenue, which includes parking, rentals, and concessions is expected to grow by 6.6%, to \$12.12 per passenger.

Communications and Technology Management (CTM). In FY 2016-17, CTM's budget is increasing by \$7.4 million, or 8.3%, for a total expenditure budget of \$96.0 million. CTM supports the City's major technology infrastructure and initiatives, from providing a reliable and secure network to spearheading the use of new technologies to improve productivity and effectiveness. The Department provides critical installation and maintenance of several public safety communication systems and devices, as well as training and help-desk services to City employees. This year, among other initiatives, the department will begin planning for the relocation of the City's main data center, continuing with the Citywide Windows upgrade and Office 365 rollout, and working to improve AMANDA permitting software.

Development Services. Significant, comprehensive changes to the City's development and permitting processes are planned as part of Development Services Department's FY 2016-17 budget, which totals \$37.5 million and 362 FTEs. To address workload issues, reduce permit review backlog, and increase efficiency and quality of service provided, DSD received seven months of funding and associated one-time costs for 38 new positions in DSD, and six additional positions will be housed in partnering departments. Twenty-four of these positions will eventually form part of the newly created Expedited Permit Review Program, with costs to be offset by revenue generated from the program. Other additional funding is budgeted for overtime, temporary employees, employee reclassifications and ongoing Third Party Plan review. For FY 2016-17, revenue is projected to increase by \$9.0 million as a result of anticipated development activity and construction, transfer of relevant development fees from Austin Water Utility, and new revenue from the increased capacity attributable to additional staff.

Economic Development. The Economic Development Department (EDD), through a \$16.1 million operating budget, develops and leads innovative programs that increase the prosperity of Austin's citizens, businesses, and diverse neighborhoods. The FY 2016-17 Budget includes \$14.9 million for economic incentive agreements and \$11.6 million for cultural arts contracts that will help support Austin ranking highly in city rankings for quality of life, job growth, and livability. In FY 2016-17, EDD will assume management of the African-American Cultural and Heritage Facility, incubate cultural organizations, provide small business training, and expand relationships with Huston-Tillotson University. The EDD budget includes \$44,000 for a new Administrative Senior position, \$173,000 in one-time funding to continue work on the Colony Park Master Plan, an additional

\$300,000 in funding for Capital IDEA for workforce development, and one-time funding to address various Quality of Life recommendations.

Emergency Medical Services. The FY 2016-17 budget for the Emergency Medical Services (EMS) Department provides funding for 574 sworn personnel, 81.5 civilian positions, 45 new cadet positions, and operation of 37 full-time ambulance units and four demand units. A budget of \$83.8 million includes a 2% wage increase as well as step increases for all sworn personnel, funding for 52 new sworn positions to complete the transition to a 42-hour work week, one new sworn position to support the Homelessness Outreach Team (HOST), and annualized funding for six sworn positions added in FY 2015-16. Revenue is projected at \$43.5 million in FY 2016-17, which represents a net increase of \$1.4 million over the FY 2015-16 Amended Budget.

Fire. The Austin Fire Department (AFD) houses 1,150 sworn and 106 civilian positions committed to creating safer communities through prevention, preparedness and effective emergency response. The Department is experiencing an overall increase of \$10.3 million in their operating budget for FY 2016-17, primarily due to a \$3.0 million increase in overtime in order to cover vacancies and to maintain the four-person-per-vehicle staffing policy. Funding of \$1.3 million is included to annualize personnel costs related to sixteen positions added at the Shady Hollow fire station in FY 2015-16. In 2016-17, three new firefighter positions will be added to the airport fire station, which will be fully reimbursed by the Aviation Department. Seven-month funding for two Engineer B positions in the amount of \$0.2 million is included to help with the Expedited Plan Review Program within the Development Services Department. Another \$155,000 is included to convert seven civilian support staff from temporary to permanent status.

Fleet Services. Fleet Services' FY 2016-17 budget includes \$47.8 million in revenue, an increase of \$5.3 million, and \$55.1 million in expenditures, an increase of \$0.3 million. Services provided by the Fleet department include managing the full lifecycle of all vehicles and equipment, which comprises acquisitions, fueling, maintenance, repair, and disposition. Fleet continues to experience rising costs directly tied to the maintenance of City vehicles and consistent growth in the fleet. The revenue increase includes \$1.7 million from normalization of fuel revenue after prior year rebates and \$3.2 in maintenance revenue due to the annualized service center market study. The budget includes a decrease of \$2.5 million related to the projected cost of fuel in the upcoming year, as well as two transfers to Fleet's Capital Improvement Program (CIP). One transfer for \$1.3 million funds Compressed Natural Gas equipment and site improvements and one \$210,000 transfer funds replacement of lubrication systems at service centers which will interface with Fleet management software, ensuring greater control.

Health and Human Services. The Health and Human Services Department's (HHSD) budget includes \$70.3 million from the General Fund, an increase of \$9.0 million from FY 2015-16. These funds support 260.75 positions, including six new positions: a Vital Records Assistant to meet the increased demand for birth certificates, two Environmental Health Officers to assist the Development Services Department with the Expedited Review Process, a food access program coordinator, one position transferred within HHSD from grant funding, and one position being transferred in from Travis County for environmental health review. The budget includes \$554,047 annualize the costs of positions added in FY 2015-16. The budget also includes additions of \$600,000 for a Housing First Permanent Supportive Housing contract and \$380,000 for the new Sobriety Center, and an additional \$1 million for current and \$600,000 for new social service contracts. Funding has been added for the healthy food retail initiative, childcare continuity contracts, \$2.2 million for continued AISD program support, and to address a multitude of the recommendations for the Quality of Life studies.

HHSD's operations are currently supported by \$32.0 million in grant funding, an increase of \$9.8 million primarily due to the inclusion of the 1115 Waiver for Medicaid. These grant funds support 215 positions, up

one from 2015-16. Two additional positions are being added to support the Disease Prevention and Health Promotion program and one grant supported position is being moved into the General Fund.

Municipal Court. Municipal Court is budgeting total General Fund requirements of \$22.5 million for FY 2016-17, a \$1.4 million increase that includes an additional \$250,000 in funding for the Downtown Austin Community Court's (DACC) Rehabilitation Services contract costs. This increase will allow DACC to increase the total number of clients aided and enhance existing services including detox services, substance abuse treatment, transitional housing, life skills training, and psychotherapy. DACC will also administer \$250,000 in one-time quality of life funding for a contract to provide training and support services to at-risk youth and adults previously involved in the criminal justice system. In addition, DACC will administer over \$240,000 in a contract to support Austin Travis County Integral Care's continued involvement in the Homeless Outreach Street Team (HOST). Three positions are transferring from the Municipal Court to the Law Department to assist with complaint processing.

Neighborhood Housing and Community Development. The Neighborhood Housing and Community Development Department (NHCD) provides housing, community and small business development services for the benefit of eligible residents. NHCD is projecting an overall increase in requirements of \$1.0 million in FY 2016-17, which is primarily the net effect of increases in Citywide cost drivers, the transfer of the African American Cultural Heritage Foundation operating funding to the Economic Development Department, and one-time expenditures for implementing the tenant relocation program and undertaking a study of affordable housing and new residential and commercial development. The transfer from the General Fund to the Housing Trust Fund is increasing by \$1.6 million to a total of \$2.5 million. A portion of this increase will fund a new position to administer S.M.A.R.T. Housing, which incentivizes housing development for low- and middle-income residents, and other developer incentive programs.

Parks and Recreation. The Parks and Recreation Department (PARC) has been the trusted steward of the city's parkland since 1928 and continues to serve the public through its mission of providing, protecting, and preserving a park system that promotes quality recreational, cultural, and outdoor experiences for the Austin community. PARC's budget includes an increase of \$5.1 million in General Fund requirements in FY 2016-17, which will allow the Department to expand its core services, increase the quality of care provided to the city's valuable parkland assets, and build toward the vision laid out in the Imagine Austin Comprehensive Plan. In addition to Citywide cost drivers, this growth includes \$0.9 million to provide a living wage of \$13.50 per hour for temporary employees; \$0.2 million and 2.0 positions to support new, renovated, and existing PARC facilities; and \$0.2 million to enhance parking at Butler Shores, ESB-Mexican American Cultural Center, Walsh, Emma, and Walter Boat Landing. Additionally, revenue is increasing by \$0.6 million due to the installation of parking meters at Zilker Park.

Planning and Zoning. The Planning and Zoning Department provides long-range planning, neighborhood outreach and plan implementation, current planning, and urban design services to the Austin community, as well as updates the Land Development Code. The Department's FY 2016-17 budget totals \$7.6 million with 51 positions. In addition to providing resources sufficient to offset growth in Citywide cost drivers, this figure includes nine-months of funding plus associated one-time costs for one new position to support CodeNEXT.

Police. The Austin Police Department (APD) FY 2016-17 operating budget is \$386.6 million, including 1,908 sworn and 732.25 civilian positions to maintain current operations and fund changes for service tenure and contract obligations. This represents an increase of \$13.0 million, including 12 new sworn positions to increase proactive community policing time. In addition, 21 civilian positions are being added in order to reallocate 21 sworn employees currently performing civilian work back to patrol activities and an additional eight positions will fully staff APD's Forensic Lab. In response to the City Manager's direction that the Department examine the budget to find approximately \$1.2 million in savings for other funding priorities, the Department reviewed

historic expenditure trends and reassessed current and forecasted needs. The Department reduced civilian overtime by \$200,000 and civilian temporary salaries by \$100,000. In addition, the Department reduced \$200,000 allocated for sworn clothing, with the remaining budget reductions realized through sworn attrition and the timing of cadet classes.

Public Works. The Public Works Department (PWD) is responsible for providing preventive street maintenance, street repair, bridge repair, and utility cut repair, as well as maintaining the City's off-street right-of-way. PWD field operations are largely funded through the Transportation User Fee, of which the department's share is increasing by \$1.25 per single-family home per month to cover increases in cost drivers, eight new positions to support increasing demands for street preventative maintenance and infrastructure management, and increases in contracts for asphalt overlay, bridge maintenance, and trucking and milling support. The Transportation Fund is also adding eight new positions to be funded by Austin Water to reduce the backlog of utility cut repairs.

PWD also implements a significant portion of the City's total Capital Budget. The Capital Project Management Fund (CPMF) provides staff to design, implement, and inspect construction projects throughout the City for client departments. Beginning in FY 2016-17, a funding methodology change will allocate administrative costs for project management activities to departmental operating budgets and discontinue the practice of directly charging capital projects. As a result, the Fund will be less susceptible to cyclical fluctuations in departmental capital spending. PWD will continue to provide resources for school safety education and crossing guards through the Child Safety Fund (CSF). The CSF will receive a transfer of \$0.8 million from the General Fund due to traditional revenue sources remaining flat while the demand for services has expanded.

Support Services Fund. The Support Services Fund includes the Building Services Department, Communications and Public Information Office, Financial Services Department, Government Relations Office, Human Resources Department, Labor Relations Office, Law Department, Management Services Department, Mayor and City Council Offices, Office of the City Auditor, Office of Real Estate Services, Office of the Medical Director, Small and Minority Business Resources Department, and the Telecommunications and Regulatory Affairs Office. In FY 2016-17, the budget for the Support Services Fund is increasing by \$7.1 million, or 6.1%, bringing total expenditures to \$123.8 million. This change is driven largely by Citywide personnel items such as wage adjustments, citywide markets and increases in health insurance costs at an amount of \$3.3 million, as well as by the need for additional funding to annualize the cost of positions added in FY 2015-16. This increase is net of expenditure reductions across all Support Services departments made in response to the City Manager's initiative to identify savings that could be repurposed for other funding priorities. Increased expenses include funding for the November 2016 City Council elections, funding for the Labor Relations Office for legal and other expenses associated with public safety contract negotiations and a compensation study, three new positions for the Office of the City Clerk to enforce recently expanded campaign finance reporting and disclosure requirements, two positions in the Purchasing Office to conduct living wage compliance reviews, and converting one position in the Building Services Department from temporary to full-time. In the Human Resources department, three positions have been included to publicize and enforce the recently passed Fair Chance Hiring ordinance, and funding has been included for a consultant focusing on criminal background investigations, a pay disparity study, and an increase to the City's Property and Boiler insurance policy. Funding has been increased in the Management Services Department to update the Homeland Security and Emergency Management Strategic Plan and to annualize the costs of the recently created Equity Office.

Watershed Protection. The Watershed Protection Department (WPD) was established in 1991 to maintain and improve water quality, reduce the impact of flooding, create stable stream systems, and maintain the City's drainage infrastructure. The primary source of funding for WPD is a monthly drainage fee assessed to City of Austin utility customers. This fee provides approximately 98%, or \$86.6 million, of the department's \$88.6 million revenue budget for FY 2016-17. The Drainage Utility fee calculation methodology has been restructured

and was approved by Council in June of 2015. This restructured fee will enhance the equity and reasonableness of the charge to customers using improved data and technology. The FY 2016-17 revenue budget reflects the scheduled expiration of the residential discount for the Drainage Utility fee. The impact to a typical residential customer, defined as one with 3,100 square feet of impervious cover and 37% impervious cover, equates to a monthly increase of \$0.98. Budgeted revenue also reflects residential growth patterns in keeping with the City Demographer's projections, and forecasts for minimal growth in commercial accounts. Other revenue sources for the department include interest income and development revenue.

WPD's total FY 2016-17 budget is \$94.5 million, an increase of \$9.3 million over the previous year. WPD's budget adds 35.25 positions to improve responsiveness and ensure effective maintenance of the open conveyance system; to expand crew sizes to meet expected service levels and address current backlogs; to meet City Code, State, and Federal permit requirements regarding stormwater management facility maintenance and inspection; and to address the customer service and GIS analysis needed to administer the revised Drainage Utility fee methodology. The budget also includes increases in funding for an Indefinite Delivery Indefinite Quantity contract in order to reduce the backlog of open work orders for Storm Drain Construction and Concrete crews and to develop additional flood awareness materials to support recommendations of the Flood Mitigation Task Force.

Department Highlights: Capital Budget

Austin Convention Center. ACC's FY 2016-17 Capital Budget contains \$50.1 million in new appropriations for building improvement projects with \$9.2 million in spending. The work plan includes building improvements projects to better serve its customers, such as escalator improvements, construction of a new elevator in the 2nd Street parking garage, security access upgrades, lighting automation upgrades, garage repairs, construction of a new tasting kitchen converting underutilized areas into event space, and needed IT upgrades at Palmer Event Center (PEC).

Austin Energy. AE's Capital Budget for FY 2016-17 includes \$189.2 million in appropriations and a spending plan of \$178.2 million. Its spending includes projects for continued upgrades at the Fayette Power Project to meet federal emission standards for mercury and other toxins, installation of the Domain Plant cooling tower, and the District Cooling Plant 3 construction. AE will also add direct current fast charging stations, transmission and distribution upgrades at various substations, and implement the Avaya Telephony upgrade project.

Austin Public Library. The Library's FY 2016-17 Capital Budget focuses on continued construction of the new Central Library planned to open in spring 2017. In addition, the Department will carry out renovations and improvements at various branches and other facilities, including the University Hills, Pleasant Hill, Will Hampton, Southeast Austin Community, and Willie Mae Kirk Branch locations, as well as at the Zaragoza Warehouse and Austin History Center. The FY 2016-17 Capital Budget for Library has a total of \$6.5 million of new appropriation, of which \$5 million is Certificates of Obligation for the New Central Library.

Austin Resource Recovery. ARR's FY 2016-17 Capital Budget includes total new appropriations of \$8.1 million, mainly focused on capital equipment and vehicles. This includes the acquisitions of equipment necessary for citywide implementation of the organics program associated with the Department's zero waste goals. Program staffing related to the new equipment is included in the FY 2016-17 Budget. Total spending planned for FY 2016-17 is \$9.7 million.

Austin Transportation. The Austin Transportation Department Capital Budget includes \$5.0 million in new appropriations and \$8.3 million in spending. ATD's capital expenditures will focus on further implementation of its signals program, including additional Pedestrian Hybrid Beacons and bicycle and pedestrian

improvements. The Department will also move forward with multiple mobility improvement projects including East 51st Street and the IH-35 Capital Corridor Project.

Austin Water. Austin Water's Capital Budget includes \$545.2 million in new appropriations and \$164.9 million in capital spending. The Department's FY 2016-17 work plan will emphasize replacement and rehabilitation of critical assets throughout the water and wastewater systems, as well as the growth of reclaimed water assets. From FY 2012-16 Austin Water has averaged \$23.7 million in annual appropriations, while spending down prior appropriation to accomplish average annual spending of over \$200 million from FY 2012-15. In FY 2012-13 Austin Water started to limit spending in the CIP due to loss of revenue in the operating fund related to drought conditions. With drought relief in FY 2015-16 more projects are moving forward and a significant appropriation is needed to support the multiyear nature of CIP projects. The construction industry has also seen an increase a construction cost index increase of 11% from 2011 to 2015.

Aviation. The Aviation FY 2016-17 Capital Budget includes appropriations of \$203.3 million for improvements to airside, landside, and terminal areas. As part of its spending plan of \$276.1 million, the terminal building expansion will begin in fall of 2016. Additionally, the design phase will continue for the Parking Garage – West Lot A, which will provide much needed parking capacity while reducing the development's footprint. Finally, a master plan update will provide planning and development guidance to address landside, terminal, and airside facilities for the next 20 years will continue its preliminary phase.

Building Services. The Building Services Department's FY 2016-17 Capital Budget includes new appropriations of \$4.8 million with planned spending of \$7.3 million. The primary focus will be reducing the risk of operational disruptions due to system failures by addressing infrastructure repairs and replacements, including addressing the backlog of deferred maintenance. The plan also includes improvements at One Texas Center, Rutherford Lane, various Fire Stations, the Public Safety Training Center, and replacement of a chiller at the Rebekah Baines Johnson (RBJ) Center, as well as repairs at multiple City facilities to meet current Americans with Disabilities Act (ADA) compliance requirements.

Communications and Technology Management. The Communications and Technology Management Capital Budget includes \$16.6 million in new appropriations and \$32.2 million in spending to replace or upgrade critical IT infrastructure and to implement IT projects that will help departments meet business needs. Various initiatives include upgrades to the AMANDA case management system, a storage expansion and refresh for the Combined Transportation, Emergency, & Communications Center (CTECC) and public safety, the replacement of public safety radios, a real estate inventory system, relocation of the data center, and the implementation of body cameras for the Austin Police Department.

Development Services. The FY 2016-17 Capital Budget includes \$1.0 million in new appropriations and a spending plan of \$2.1 million that focuses on technology improvements for the development review process, such as adding services available through the Austin Build+Connect portal, implementation of electronic plan review, and enhancing the use of the AMANDA application for permitting and case management.

Emergency Medical Services. The Emergency Medical Services FY 2016-17 Capital Budget includes a spending plan of \$1.9 million. Construction will continue for the Truck Bays and Facility Improvements project for EMS stations 2, 8, and 11. The project includes building modifications needed to accommodate the larger vehicles in the current ambulance fleet and the renovation and expansion of crew quarters.

Fire. The Fire Department's FY 2016-17 Capital Budget includes a total of \$0.6 million in new appropriations and anticipated spending of \$5.6 million. The Fire Department will begin construction of the new Onion Creek Fire Station and Phase 5 of the Women's Locker Room project, with completion of both projects expected in spring of 2018. Additionally, Fire plans to complete the remaining 15% of the Pleasant Valley and Shaw Lane

Drill Field and Tower renovations and the replacement of the remaining five driveways in the Fire Station Driveway Replacements project.

Fleet Services. The FY 2016-17 Capital Budget for Fleet includes \$17.9 million with a spending plan of \$7.8 million. The Budget includes \$16.5 million for the purchase of General Fund and Support Services Fund vehicles, which were previously acquired through the Vehicle Acquisition Fund. In addition, \$1.3 million is included for improvements to the Compressed Natural Gas facilities to prevent uninterrupted service and \$210,000 is included for upgrades to lubrication systems.

Health and Human Services. The FY 2016-17 Capital Budget includes \$2.9 million in new appropriations and \$5.9 million in spending. The Department's capital funds are from the 2012 Bond Program and Certificates of Obligation, and will be utilized for the renovation and expansion of the Women and Children's Shelter, including updates for Americans with Disabilities Act (ADA) compliance and fire suppression systems. This facility provides continuous emergency shelter, specialized counseling, basic needs, child care, and educational services for single women and women with dependent children. Work will continue on the parking lot expansions at the Montopolis and Far South Clinics, infrastructure improvements at the Betty Dunkerley Campus, and a new joint-use Montopolis Recreation and Community Center in partnership with the Parks and Recreation Department.

Neighborhood Housing and Community Development. The FY 2016-17 Capital Budget includes \$14.1 million in new appropriations and a spending plan of \$17.5 million that focuses on affordable housing efforts including the rental housing (including permanent supportive housing), homeownership, and home repair programs.

Parks and Recreation. The Parks and Recreation FY 2016-17 Capital Budget includes new appropriations of \$13.2 million, of which \$0.3 million is for a Park Master Plan, and a spending plan of \$22.8 million. Construction will begin on improvements to Eilers, Little Stacy, and Ponciana Neighborhood Parks, redevelopment of Republic Square, portions of the Walnut Creek Trail system, and the restoration of the Chapel at Oakwood Cemetery. Additionally, design will continue for a number of interrelated projects planned for Zilker Metro Park, Wooldridge Square, Phase 1 improvements to Onion Creek Metropolitan Park, Montopolis Recreation and Community Center (with ongoing community input), pool renovation projects at Govalle District Park and Shipe Neighborhood Park, and Austin Memorial Park Caretaker's Complex Restoration. The final phase of work will begin for Town Lake Park, including the completion of the Alliance Children's Garden, which will sit directly adjacent to the Liz Carpenter Fountain.

Planning and Zoning. Planning and Zoning's Capital Budget includes \$1.2 million in new appropriations and anticipates \$1.1 million in spending. The department will focus its capital funds on the CodeNEXT land development code revision project and the Great Streets Program.

Police. The Police Department's 2016-17 Capital Budget includes anticipated spending of \$3.8 million for various facilities projects from the 2012 Bond Program. FY 2016-17 includes a reallocation utilizing the available balance of the Northeast substation project to the Mounted Patrol project. The Mounted Patrol project was funded through the 2012 bond program but was severely underfunded to meet the needs of the project. This reallocation is necessary to allow this high priority project to move forward. Construction will begin in FY 2016-17 on the Mounted Patrol Facility, which will quarter and provide training space for the animals that support the officers assigned to the unit. The design phase will continue for the Park Patrol/Park Rangers Joint Use Facility, and the Department will complete renovation of an existing facility located at the Public Safety Training Academy for Police recruitment. Preliminary planning is scheduled to begin for the Northwest Substation.

Public Works. The Public Works Capital Budget includes \$3.6 million in new appropriations and \$44.0 million in spending. Public Works will finalize engineering for projects included in the 2012 Bond Program, such as the Upper Boggy Creek Trail and the Country Club Creek Train Phase 1. Projects included in this work plan address Americans with Disabilities Act-related improvements and sidewalk improvements, the design and construction of the Violet Crown Trail, and the completion of the MoPac mobility bridge over Loop 360. Street construction and rehabilitation projects are underway at the following locations: Colorado Street from 7th to 10th street, 2rd Street Phase 4, Rio Grande from 24th to 29th Street, and Justin Lane from Burnet Road to Reese Lane. The Safe Routes to Schools program will continue efforts to improve transportation networks associated with school routes. The Neighborhood Partnering Program projects include a trail segment to connect Davis Lane to Slaughter Lane, Austin's Baseball Legacy project at Historic Downs Field, and the EM Franklin Green Street project. Finally, the Department will partner with the Economic Development Department (EDD) to initiate the Business Partnering Program, part of EDD's Soul-y Austin Business District Incubator initiative, which will include design and construction of infrastructure improvements adjacent to business districts.

Watershed Protection. The FY 2016-17 WPD Capital Budget includes total new appropriations of \$32.8 million and a spending plan of \$45.5 million. The Department's spending will center on Onion Creek home buyouts, erosion control, flood control, flood control improvements, water quality protection projects, vehicle purchases, and master planning. Funding is provided by the Drainage Utility Fund, the Waller Creek Reserve Fund, and Certificates of Obligation, as well as by fee-in-lieu programs such as the Regional Stormwater Management Program and the Urban Watershed Structural Control fund.



Adopted Budget Reconciliation

Adopted Budget Reconciliation

The Austin City Council made changes to the FY 2017 Proposed Budget during its consideration on September 12, 13, and 14, 2016. These changes, which are described below, have been incorporated into the FY 2017 Approved Budget document.

General Fund:

Revenue:

- Ad Valorem Tax Rate - City Council adopted a rate of 44.18 cents per \$100 valuation.
- Increase property tax revenue by \$850,000 to reflect the increase of the property tax rate to 44.18 cents per \$100 valuation.
- Increase revenue in the amount of \$400,000 to reflect the \$82,500 tax exemption for seniors over 65 and disabled.
- Health and Human Services – increase revenue by \$63,787 to pay for a position per the Travis County Inter-local Agreement.
- Parks and Recreation – reduce revenue in the amount of \$26,000 to cover the impact of waiving fees for the Quality of Life Initiative: Urban Music Festival.
- Transfer in from the 2nd Street TIF Fund ending balance of \$130,961.

Expenses:

- Citywide – increase to “Pay for Performance” 2.0% base wage amount to be implemented 1 pay period sooner and effective on December 30, 2016 pay date:
 - Animal Services – \$4,161
 - Development Services – \$18,063
 - Emergency Medical Services – \$4,377
 - Fire – \$5,819
 - Health and Human Services – \$13,573
 - Library – \$16,971
 - Municipal Court - \$7,100
 - Neighborhood Housing & Community Development – \$1,514
 - Parks and Recreation – \$26,319
 - Planning and Zoning – \$3,713
 - Police – \$25,977
- Citywide – decrease to the allocation amounts transferring in to the Support Services Fund:
 - Animal Services – \$14,116
 - Development Services – \$39,268
 - Emergency Medical Services – \$41,065
 - Fire – \$98,812
 - Health and Human Services – \$50,048
 - Library – \$25,665
 - Municipal Court – \$38,498
 - Neighborhood Housing & Community Development – \$7,699
 - Parks and Recreation – \$64,164
 - Planning and Zoning – \$6,930
 - Police – \$214,314
- Citywide – decrease the allocation amounts transferring in to the Communication Technology Management Fund:
 - Animal Services – \$12,110
 - Development Services – \$62,468
 - Emergency Medical Services – \$72,357
 - Fire – \$100,790

Adopted Budget Reconciliation

Expenses:

- Health and Human Services – \$101,712
- Library – \$65,703
- Municipal Court – \$36,751
- Neighborhood Housing & Community Development – \$14,209
- Parks and Recreation – \$94,149
- Planning and Zoning – \$12,467
- Police – \$334,941

- General Fund – decrease selected contractals and commodities by 10% in the amount of \$412,783:
 - Animal Services – \$8,624
 - Development Services – \$68,887
 - Emergency Medical Services – \$16,841
 - Fire – \$69,925
 - Health and Human Services – \$32,026
 - Library – \$55,777
 - Municipal Court – \$12,232
 - Neighborhood Housing – \$13,062
 - Parks and Recreation – \$52,056
 - Planning and Zoning – \$32,366
 - Police – \$50,987

- General Fund – delay implementation for General Fund departments of the new Capital Projects Management Fund (CPMF) allocation by one year resulting in one-time savings in the amount of \$876,573:
 - Animal Services – \$1,585
 - Emergency Medical Services – \$3,518
 - Fire – \$11,637
 - Health and Human Services – \$16,296
 - Library – \$397,224
 - Municipal Court – \$1,235
 - Neighborhood Housing – \$9,367
 - Parks and Recreation – \$377,342
 - Planning and Zoning – \$47,633
 - Police – \$10,736

- Development Services – reduce by \$55,000 for an annual customer survey and decrease \$106,568 for key position reclassifications.
- Development Services – eliminate funding in the amount of \$250,000 for training, professional registrations and memberships.
- Development Services – decrease the budget by \$235,000 for third party plan review and inspection.
- Development Services – eliminate 1.0 FTE and \$82,771 for Planning Officer in Land Use Review activity.
- Emergency Medical Services – reduce \$52,000 from Public Safety funding to support Council’s commitment to Health and Human Services.
- Emergency Medical Services – eliminate a 1.0 FTE and \$79,202 for a sworn Designated Medical Officer position and associated equipment costs.
- Emergency Medical Services – add 1.0 sworn FTE and \$172,571 to continue the Homelessness Outreach Street Team (HOST) pilot program.
- Fire – reduce \$100,000 from Public Safety funding to support Council’s commitment to Health and Human Services.
- Health and Human Services – add 1.0 FTE to complete a Food Environment Analysis in the amount of \$95,500.

Adopted Budget Reconciliation

Expenses:

- Health and Human Services – increase by 1.0 FTE for an Environmental Health Officer position and \$63,787 fully reimbursed per the Travis County inter-local agreement.
- Health and Human Services – increase funding in the amount of \$400,000 to expand Healthy Food Retail initiatives.
- Health and Human Services – increase by \$1,282,485 to Austin Independent School District to fund Parent Support Specialists.
- Health and Human Services – add funding to the budget to support the Prime Time Afterschool Program for Austin Independent School District in the amount of \$950,000.
- Health and Human Services (Social Services) – increase funding for Social Services Contracts by \$1,100,000.
- Health and Human Services – increase funding by \$174,363 for the Quality of Life Initiative: Youth Harvest Foundation.
- Health and Human Services – increase by \$35,000 for the Quality of Life Initiative: Mamis Ayudan.
- Health and Human Services – increase by \$35,000 for the Quality of Life Initiative: Teen Pregnancy Prevention.
- Health and Human Services – increase by \$60,414 for the Quality of Life Initiative: Con Mi Madre.
- Health and Human Services – add \$75,000 in funding for the Quality of Life Initiative: Montopolis and Del Valle Community Health Assessment.
- Health and Human Services – increase funding by \$300,000 for SNAP education and outreach.
- Health and Human Services – increase funding by \$10,000 for the Quality of Life Initiative: flu vaccines.
- Health and Human Services – increase funding by \$175,000 for childcare continuity services.
- Library – delay hiring of vacant positions for the New Central Library for a one-time savings of \$580,000.
- Municipal Court – increase by \$242,354 to fund the Homelessness Outreach Street Team (HOST) and Austin Travis County Integral Care (ATCIC).
- Municipal Court – increase funding by \$250,000 for the Quality of Life Initiative: MEELI Justice Center.
- Neighborhood Housing & Community Development – increase by \$167,000 for tenant relocation funding.
- Neighborhood Housing & Community Development – increase funding in the amount of \$11,919 for the Quality of Life Initiative: Las Comrades.
- Neighborhood Housing & Community Development – increase by \$200,000 for affordable housing “linkage” fee.
- Neighborhood Housing & Community Development – increase by \$83,084 to cover personnel expenses for a position previously funded by the Housing Trust Fund.
- Parks and Recreation – decrease funding in the amount of \$55,000 to cover electric costs in parks by using Austin Energy’s Watchman Program.
- Parks and Recreation – reduce the budget by \$5,370 to move eligible expenses to the Tourism and Promotion Fund.
- Parks and Recreation – increase by \$225,000 for the transfer to the Waller Creek Conservancy.
- Parks and Recreation – additional park lighting in the amount of \$115,000.
- Parks and Recreation – increase by \$26,000 for the Quality of Life Initiative: Tejano Monument Anniversary Celebration.
- Planning and Zoning – eliminate 1.0 FTE and \$84,639 for a long-range planning position.
- Planning and Zoning – eliminate 21.0 FTEs for the Capital Area Organization (CAMPO) staff transferring from the City of Austin to Williamson County.
- Planning and Zoning – reduce the budget by \$225,000 transfer to the Waller Creek Conservancy moving the funding to the Parks and Recreation Department.
- Police – reduce funding by \$1,007,777 to defund 12 sworn positions as a one-time savings in FY 2017.
- Police – eliminate \$762,000 from operating funds for smartphones.
- Police – increase by \$16,226 for the Homelessness Outreach Street Team (HOST) pilot extension.
- Police – increase funding for 7 additional DNA analysts and 1 supervisor and the necessary equipment to fully staff the Forensic Lab in the amount of \$1,419,000.
- Transfer to Capital Improvement Program – reduce the transfer into Building Services CIP by 10% in the amount of \$360,000.

Adopted Budget Reconciliation

Expenses:

- Transfer to Economic Incentives Reserve Fund – reduce the transfer by \$771,619 to drawdown ending balance in the Economic Incentives Reserve Fund.
- Transfer to Housing Trust Fund – increase the transfer by \$500,000.

General Fund Reserve Funds:

Revenue:

- Budget Stabilization Reserve Fund – increase transfer in by \$158,705 from the Community Development Incentives Fund unobligated ending balance.

Expenses:

- Budget Stabilization Reserve – eliminate \$75,000 for the equity tool and \$500,000 for the affordability audit.
- Budget Stabilization Reserve – reduce by \$107,000 for the Zilker Botanical Garden Conservancy.
- Budget Stabilization Reserve – decrease in the amount of \$100,000 for Innovations Office Idea Accelerator.
- Budget Stabilization Reserve – eliminate funding of \$250,000 for a Self Service Password Reset software.
- Budget Stabilization Reserve – remove funding for the Residential Technology Survey in the amount of \$75,000.
- Budget Stabilization Reserve – increase by \$250,000 for the Quality of Life Initiative: translation and interpretation services.
- Budget Stabilization Reserve – add funding in the amount of \$300,000 for the Quality of Life Initiative: affordable care outreach.
- Budget Stabilization Reserve – provide funding for the Quality of Life Initiative: public event leader for the Asian American Resource Center in the amount of \$58,000.
- Budget Stabilization Reserve – increase by \$75,000 for the Quality of Life Initiative: health equity services contract with the Asian Family Support Services of Austin.
- Budget Stabilization Reserve – increase by \$82,558 for the Quality of Life Initiative: Asian American Resource Center facility transportation.
- Budget Stabilization Reserve – provide funding for the Quality of Life Initiative: Greater Austin Asian Chamber of Commerce in the amount of \$50,000.
- Budget Stabilization Reserve – increase by \$137,715 for the Quality of Life Initiative: Pilot Community Health Navigator with Asian American Resource Center non-profit.
- Budget Stabilization Reserve – increase transfer by \$250,000 to Parks and Recreation CIP for a Park Master Plan.
- Community Development Incentives Fund – transfer out \$158,705 to the General Fund Budget Stabilization Reserve.

Support Services Fund:

Revenue:

- Citywide – decrease transfer in from the following funds in the amount of \$1,283,282.
 - Austin Energy – \$291,302
 - Austin Resource Recovery – \$34,649
 - Austin Water – \$141,161
 - Aviation – \$50,048

Adopted Budget Reconciliation

Revenue:

- Convention Center – \$20,533
- General Fund – \$600,579
- Other Funds – \$145,010

Expenses:

- Citywide – increase to “Pay for Performance” 2.0% base wage amount to be implemented 1 pay period sooner and effective on December 30, 2016 pay date.
 - Building Services – \$7,026
 - Communications and Public Information – \$1,551
 - Financial Services – \$16,769
 - Government Relations – \$134
 - Human Resources – \$7,231
 - Labor Relations – \$598
 - Law – \$6,689
 - Management Services – \$4,688
 - Mayor and Council – \$2,856
 - Office of Real Estate – \$2,233
 - Office of the City Auditor – \$1,927
 - Office of the City Clerk – \$1,284
 - Office of the Medical Director – \$574
 - Small and Minority Business Resources – \$1,924
 - Telecommunications and Regulatory Affairs – \$804
- Citywide – decrease the allocation amounts transferring in to the Communication Technology Management Fund:
 - Building Services – \$10,595
 - Communications and Public Information – \$3,989
 - Financial Services – \$42,017
 - Government Relations – \$622
 - Human Resources – \$24,135
 - Labor Relations – \$766
 - Law – \$18,911
 - Management Services – \$15,114
 - Mayor and Council – \$10,529
 - Office of Real Estate – \$4,884
 - Office of the City Auditor – \$4,715
 - Office of the City Clerk – \$5,053
 - Office of the Medical Director – \$1,151
 - Small and Minority Business Resources – \$187,601
 - Telecommunications and Regulatory Affairs – \$1,917
- City Clerk – hiring start dates for two new positions were delayed to generate savings of \$78,902.
- Communications and Public Information Office – increase by \$32,970 for the Quality of Life Initiative: KAZI.
- Human Resources – reduce amount by \$83,654 to defund one position assisting with criminal background investigations.
- Human Resources – increase funding by \$25,000 to contract with a law firm for a third-party appeals for anti-discrimination cases.
- Human Resources – increase funding to support the Quality of Life Initiative: youth employment in the amount of \$170,000.

Adopted Budget Reconciliation

Expenses:

- Labor Relations – eliminate \$425,000 in funding for the public safety labor contract negotiations.
- Management Services – reduce funding by \$175,000 to recognize a one-time savings from the vacant City Manager position in FY 2017.
- Real Estate Services – eliminate 1.0 FTE and \$82,898 for an Accountant Senior position and another 1.0 FTE and \$70,094 for a Records Analyst position.

Enterprise and Other Funds:

Revenue:

- Austin Energy – decrease Base Revenue per rate review settlement lowering revenue requirements in the amount of \$21,782,301.
- Austin Energy – increase Power Supply Revenue by \$1,426,139 to reflect updated seasonality in the Power Supply Adjustment (PSA).
- Austin Energy – decrease revenue by \$165,914 to reflect current collections in the Community Benefit Charge.
- Austin Energy – decrease Regulatory Revenue by \$5,327,812 to reflect recovery for prior period under-collection.

Expenses:

- Citywide – increase to “Pay for Performance” 2.0% base wage amount to be implemented 1 pay period sooner and effective on December 30, 2016 pay date.
 - Austin Code – \$5,840
 - Austin Convention Center – \$12,664
 - Austin Energy – \$115,961
 - Austin Resource Recovery – \$19,620
 - Austin Transportation (Mobility) - \$8,468
 - Austin Transportation (Parking Management) – \$2,256
 - Austin Water – \$62,798
 - Aviation – \$19,607
 - Communication and Technology Management – \$17,105
 - Communication and Technology Management (CTECC) – \$3,181
 - Communication and Technology Management (Wireless) – \$2,378
 - Economic Development – \$3,987
 - Fleet Services – \$11,526
 - Municipal Court (Juvenile Case Manager) – \$358
 - Municipal Court (Traffic Safety) – \$36
 - Parks & Recreation (Golf) – \$1,880
 - Public Works (Capital Projects Management) – \$11,380
 - Public Works (Child Safety) – \$557
 - Public Works (Transportation) – \$14,406
 - Watershed Protection – \$16,674
- Citywide – decrease the allocation amounts transferring in to the Support Services Fund:
 - Austin Code – \$15,399
 - Austin Convention Center – \$20,533
 - Austin Energy – \$291,302
 - Austin Resource Recovery – \$34,649
 - Austin Transportation (Mobility) – \$23,099

Adopted Budget Reconciliation

Expenses:

- Austin Transportation (Parking Management) – \$2,567
 - Austin Water – \$141,161
 - Aviation – \$50,048
 - Economic Development – \$15,399
 - Parks & Recreation (Golf) – \$2,567
 - Public Works (Capital Projects Management) – \$10,266
 - Public Works (Transportation) – \$35,932
 - Watershed Protection – \$39,781
- Citywide – decrease the allocation amounts transferring in to the Communication Technology Management Fund:
 - Austin Code – \$33,038
 - Austin Convention Center – \$49,293
 - Austin Energy – \$293,002
 - Austin Resource Recovery – \$36,073
 - Austin Transportation (Mobility) – \$26,535
 - Austin Transportation (Parking Management) – \$1,112
 - Austin Water – \$143,178
 - Aviation – \$61,836
 - Economic Development – \$11,565
 - Fleet Services – \$24,092
 - Parks & Recreation (Golf) – \$697
 - Public Works (Capital Projects Management) – \$27,233
 - Public Works (Transportation) – \$30,120
 - Watershed Protection – \$43,342
- Austin Code – add 2.0 FTEs and \$234,697 to inspect and register residential homes.
 - Austin Energy – increase Power Supply expenses to reflect updated seasonality in the Power Supply Adjustment (PSA) by \$1,426,139.
 - Austin Energy – reduce Non-Fuel Operations and Maintenance expenses by \$4,000,000 for Non-nuclear decommissioning reserve and \$2,000,000 for cuts to the electric service delivery and information technology contractual services budgets.
 - Austin Energy – decrease by \$3,377,681 Other Operating Expenses to reflect lower Bad Debt and Commercial Paper Administrative expenses.
 - Austin Energy – decrease debt service by \$2,177,468 to reflect reduced capital improvement program spending.
 - Austin Energy – reduce Capital Improvement Program transfer to reflect reduced spending plan by \$14,710,802.
 - Austin Energy – increase Energy Efficiency Programs by \$2,000,000.
 - Austin Energy – eliminate the transfer to the Contingency Reserve Fund (Strategic Reserve Fund) by \$9,000,000 and the transfer to the Capital Reserve Fund (Repair and Replacement Reserve Fund) by \$10,000,000.
 - Austin Energy – Utility Revenue Bond – Energy Control Center Reserve Proceeds Fund transferring \$284,133 to the Combined Utility Revenue Bond Redemption Fund.
 - Austin Transportation (IH-35 Parking Fund) – increase by \$250,000 for temporary restrooms in the parking lots under the overpass between East 6th Street and 8th Street and on 15th Street.
 - Austin Transportation (Mobility) – add 1.0 FTE and \$100,000 for identifying and coordinating sources of transportation dollars through partnering agencies.
 - Austin Transportation (Parking Management Fund) – increase by \$60,000 to the Neighborhood Partnering Program CIP.
 - Aviation – maintain summer internships for high school students same level as previous budget year.
 - Communications and Technology Management – reduce funding for the Data Center in the amount of \$850,000.

Adopted Budget Reconciliation

Expenses:

- Communications and Technology Management – defund by \$183,000 for the Small Minority Business Resources IT Governance project.
- Convention Center – increase payment to Downtown PID in the amount of \$210,000.
- Economic Development – add 2.0 FTEs and \$475,000 to fund Music and Creative Ecosystem Omnibus resolution initiatives.
- Economic Development – increase by \$300,000 for Capital Idea Workforce Development.
- Economic Development – increase by \$20,000 for the Quality of Life Initiative: Ballet East Dance Company.
- Economic Development – increase funds to support the Quality of Life Initiative: Arts HUB (Sam’s Corner) in the amount of \$55,000.
- Economic Development – increase by \$35,000 for the Quality of Life Initiative: Pipeline Latinitas.
- Watershed – increase transfer out to the CIP for Onion Creek Buyouts in the amount of \$1,250,000.

Reserve Funds:

Revenue:

- Austin Energy – eliminate the transfer from the operating fund to Contingency Reserve Fund (Strategic Reserve Fund) by \$9,000,000 and to the Capital Reserve Fund (Repair and Replacement Reserve Fund) by \$10,000,000.
- Austin Energy – create the Austin Energy Power Supply Stabilization Reserve Fund and transfer in \$89,235,405 from the Austin Energy Contingency Reserve Fund.
- Austin Energy – rename the Austin Energy Repair and Replacement Reserve Fund to the Capital Reserve Fund and transfer in \$3,309,442 from the Contingency Reserve Fund.

Expenses:

- Austin Energy – rename Austin Energy Strategic Reserve Fund to Austin Energy Contingency Reserve Fund and transfer out \$89,235,405 to the Austin Energy Power Supply Stabilization Reserve Fund and \$3,309,442 to the Austin Energy Capital Reserve Fund.

Special Revenue Funds:

Expenses:

- Police Federal Department of Justice Asset Forfeiture Fund – reallocated \$500,000 from capital to contractals to process the sexual assault kit backlog.
- Music Venue Assistance Program Fund – add 2.0 FTEs and \$475,000 to fund Music and Creative Ecosystem Omnibus resolution initiatives.

Adopted Budget Reconciliation

Capital Improvements Program (CIP):

Appropriations:

- Austin Energy – reduce appropriation by a total of \$21,020,000: \$2,860,000 for Power Production; \$3,880,000 for Transmission; \$12,900,000 for Distribution & Distribution Substation; and \$1,380,000 for Support Services.
- Austin Transportation (Parking Management) – increase appropriation in the amount of \$60,000 for the Neighborhood Partnering Program.
- Building Services – reduce appropriation by \$360,000 from General Fund.
- Parks and Recreation – increase appropriation for the Park Master Plan in the amount of \$250,000.
- Watershed – increase appropriations in the amount \$1,250,000 for Onion Creek buyouts.

Fines, Fees and Other Charges:

- Austin Code
 - Hotel/Motel/Room & Board – increase to \$308 per property and \$11 per unit, from \$245 per property and \$9 per unit
 - Waste Hauler – increase Vehicle License to \$316, from \$261
 - Short Term Rental
 - New – increase to \$393, from \$325
 - Renewal – increase to \$236, from \$195
 - Type 2 Renewal w/ Inspection – increase to \$479, from \$440
 - Mobile Home – increase to \$308 per property, from \$254
- Austin Energy – amend Austin Energy electric rates and charges to match Council Ordinance 20160829-004
- Austin Transportation
 - Special Event Traffic Control Plan Preparation Fee
 - Pre-set Route – add to the fee schedule at \$500
 - Custom Plan – add to the fee schedule at \$1,500
- Austin Water Utility
 - Conservation Based Fees, Irrigation Seminars-Two to Four Hours – add to the fee schedule at \$28
 - Wastewater Volume Unit Charge, Large Volume: Spansion – increase to \$8.39, from \$8.38
- Development Services
 - Variance Site Plan
 - Development Variance Site Plan – add to the fee schedule at \$2,564
 - Environmental Variance Environmental Board – add to the fee schedule at \$1,891
 - Planned Unit Development PUD Creation, >250 acres– increase to \$10,917, from \$5,613
 - Misc Zoning Fees: Traffic Impact Analysis
 - 0-5,000 trips per day – increase to \$2,368, from \$1,783
 - 5,001-15,000 trips per day – increase to \$3,820, from \$3,037
 - 15,001+ trips per day – increase to \$6,723, from \$5,546
- Health and Human Services – decrease Temporary Food Permits, 6-14 calendar days to \$145, from \$200
- Parks and Recreation
 - Park Naming Application Fee – add to the fee schedule at \$365
 - Park Naming Sign Fabrication and Installation Fee – add to the fee schedule at \$940
- Watershed Protection – add discount to the Monthly Drainage Charge: “A credit of up to a 50% reduction in the square feet of impervious cover may be provided for voluntary storm-water control measures as established by administrative rule.



Budget Directions

Council-Provided Budget Directions

Direction was given to staff to schedule discussions on changes to the Austin Energy Rates impacting small businesses before the budget discussions for the FY18 Budget occur; to review the possibility of using any remaining bond money approved for the libraries for renovations at the Old Quarry Library; and to provide additional information on the scope of services provided by the Austin Technology Council and a list of successes achieved by the Council.

A motion to provide direction on the use of the funding allotted for Lone Star Rail, to clarify that the City Council maintains the \$49,500 to be reserved for high capacity commuter rail, was approved on Council Member Houston's motion, Council Member Zimmerman's second on a 10-0 vote. Council Member Troxclair was absent.

A motion to provide direction to staff in the form of a budget rider to ensure a portion of the allocated \$2,100,000 for the Quality of Life Initiatives was approved on Mayor Adler's motion, Council Member Pool's second on a 9-1 vote. Council Member Zimmerman voted nay. Council Member Troxclair was absent. The direction on funding allocation was:

- \$300,000 for SNAP outreach and enrollment
 - \$250,000 for Translation and Interpretation
 - \$300,000 for Affordable Care Act outreach and enrollment
-

The following direction was given to staff in the form of a budget rider and approved on Council Member Kitchen, Council Member Pool's second on a 9-1 vote. Council Member Zimmerman voted nay. Council Member Troxclair was absent.

- To address unmet safety and ADA requirements and flood damage and mitigation needs at Umlauf Sculpture Garden and Museum by funding with the existing Parks and Recreation Department budget;
- To provide Austin 311 operators appropriate scripts and guidance for dealing with issues that particularly affect seniors including elder abuse, neglect and fraud scripts, and emergency preparedness script with guidance for talking with seniors, in languages utilized by 311 and 911 operations;
- To provide funding for Council directed buyouts in Upper Onion Creek Watershed by increasing the Drainage Utility Fund transfer to the Watershed Capital Improvement Fund by \$1.25 million and reduce the Drainage Utility Fund ending balance by \$1.25 million to fund flood damage property buyouts in the vicinity of Pinehurst Drive and Wild Dunes Drive in the Oak Creek Subdivision of the Upper Onion Creek watershed per Council Resolution 20160519-045;

- To repurpose an existing full-time employee to create a new position in the Austin Transportation Department dedicated to identifying and coordinating sources of transportation dollars through federal, state, local, Capital Area Metropolitan Planning Organization and partnering fund opportunities including grant funding for use on projects that are the responsibility of the City of Austin;
- To authorize and provide instructions for 12 new sworn positions to increase proactive community engagement time after filling existing authorized but unfilled sworn positions and after implementing of the report on Community Policing recommendations related to measuring results and leadership, management and support identified in the Final Report on Community Policing, dated July 21, 2016, presented by the Matrix Consulting Group.

In addition, the following direction was provided for the Austin Police Department:

- In authorizing but not funding the 12 sworn officer positions, it is the intent of the City Council that the City Manager will provide staff support to a stakeholder process to review recommendations made in Chapter 3 “Community Policing Leadership and Management” and Chapter 4 “Support for Community Policing in the Department” and community recommendations including those submitted recently by the Austin Justice Coalition. The Austin Justice Coalition recommendations include updating officer training protocols shown to reduce use of force, including prioritization de-escalation and principles of proportionate response.

The Council intends for the stakeholder group to evaluate the above Matrix recommendations and Austin Justice Collation recommendations. Stakeholders should work together to identify strategies to achieve various recommendations, and include a work plan, processes and an implementation timeline for recommendations, with specific attention to recommendations regarding recruitment training, leadership, and metrics to measure community policing at the Austin Police Department.

The City Manager is directed to provide an update on the stakeholder process no later than February 9, 2017, a final report to Council no later than June 15, 2017. The Council requests that the stakeholder group provide an additional briefing to Council.

The following direction was given to staff in the form of a budget rider and was approved on Mayor Pro Tem Tovo’s motion, Council Member Pool’s second on an 8-2 vote. Those voting aye were: Mayor Adler, Mayor Pro Tem Tovo, Council Members Casar, Garza, Houston, Kitchen, Pool and Renteria. Those voting nay were: Council Members Gallo and Zimmerman. Council Member Troxclair was absent.

- To avoid using the affordable Housing Trust Fund for salaries, studies, consultant fees and ongoing expenses;

- To ensure some portion of the Affordable Housing Trust Fund should remain unallocated for several months given Joint Subcommittee discussion about possible workforce housing collaborations as well as the immediate need for additional emergency housing.

The following direction was given to staff in the form of a budget rider and was approved on Mayor Pro Tem Tovo's motion, Council Member Pool's second on a 9-1 vote. Council Member Zimmerman voted nay. Council Member Troxclair was absent.

- The City Manager should consider whether Health & Human Services job fairs could be enhanced through collaboration with Economic Development and/or other relevant departments.

The following direction was given to staff in the form of a budget rider and was approved on Mayor Pro Tem Tovo's motion, Council Member Pool's second on a 10-0 vote. Council Member Troxclair was absent.

- City Manager is directed to report back by November 1, 2016, about whether the contract with Austin Convention Center Department's catering and concessions contractor can be amended to revise the policy of the Austin Convention Center Department to use all catering and concession revenues for promoting and marketing the Convention Center and the caterer and concession services.

The following direction was given to staff in the form of a budget rider and was approved on Mayor Pro Tem Tovo's motion, Council Member Pool's second on a 9-1 vote. Council Member Zimmerman voted nay. Council Member Troxclair was absent.

- The City Manager is directed to continue reviewing the Parks and Recreation Department budget to determine what amount is spent on electrical costs for security lighting (trails, paths, entrance ways, and other similar areas) in our parks facilities and to return to Council with appropriate budget amendments as soon as feasible but no later than December 2016.

The following direction was given to staff in the form of a budget rider and was approved on Mayor Pro Tem Tovo's motion, Council Member Pool's second on a 9-1 vote. Council Member Zimmerman voted nay. Council Member Troxclair was absent.

- The City Manager is directed to analyze city programs and city funding for youth programs and to develop a coordinated, fiscally responsible, and effective interdepartmental strategy to guide the creation and investment in high quality programs. The resulting strategy, policy, and procedures should be forwarded to City Council prior to presentation of the draft FY18 budget.
-

The following direction was given to staff in the form of a budget rider and was approved on Council Member Casar's motion, Council Member Garza's second on a 9-1 vote. Council Member Zimmerman voted nay. Council Member Troxclair was absent.

- It is the intent of the City Council that a team of experts should conduct a review of the operation of the Austin Police Department's own DNA lab measured against the formation of an independent lab. Other feasible options in delivering forensic services should also be reviewed.

It is the priority of the City Council that all evidence related to sexual assault cases be tested until there is no evidence for sexual assault cases waiting to be tested. The Council intends for the City Manager to provide quarterly updates to Council with the status of the sexual assault evidence backlog and provide the Department's goals for turnaround time for processing incoming evidence related to sexual assault.

- When soliciting the Affordable Housing Linkage Fee Study, City Staff should refer to City Council Resolution 20160616-035 for guidance, specifically the fifth Be It Further Resolved clause that directs the City Manager to conduct a nexus study to determine whether a relationship exists between new residential and commercial development and the City's affordable housing needs. The study should be based on the number of employees occupying new developments, earnings of employees in new developments, the affordability gap between employees' earnings and available housing, and the cost of building affordable housing. If the study finds a relationship, the study should examine the potential market and economic impacts of various fee levels and the potential impact of various fee levels on prototypical commercial and residential development, including mixed use developments; and include recommended fee levels that will not deter development. The Council desires that the study be conducted by an outside firm with nationwide experience.

The following direction was given to staff in the form of a budget rider and was approved on Council Member Garza's motion, Council Member Houston's second on a 9-1 vote. Council Member Zimmerman voted nay. Council Member Troxclair was absent.

- To incorporate the following job description for the COA Austin Healthy Food Access Initiative and expand the functions of existing departmental resources:

Healthy Food Access Coordinator

This position should leverage all public and private sources to fund a full service Grocery Store and leverages both internal COA resources and external assets to implement programs that increase access to healthy food.

- Initiative working with the food access incubator fund allocated during FY2016-2017 in order to create micro-grants for local businesses and grassroots organizations
- Develop and coordinate expansion of Healthy Food Retail Incentive Program

- Develop and implement Nutritious Food Incentive Program pilot with assistance from other City Departments and community organizations
- Leverage relationships with public and private organizations to generate matching funds for both the Healthy Food Retail Initiatives and Nutritious Food Incentive Program
- Apply for grant funding from State and Federal sources with support from other departments
- Disseminate information to community and businesses about healthy food access funding opportunities
- Distribute City of Austin grants to qualified businesses
- Create alignment with community organizations engaging in similar efforts
- Identify incentives for new healthy food retail
- Work with other city agencies to remove barriers to entry and build local capacity for healthy food retail
- Collaborate on research for Food Environment Analysis

Expanded Functions of existing departmental resources:

Office of Sustainability

- Collaborate on development of Healthy Food Retail Initiative and Nutritious Food Incentive Program
- Incubate a Coordinated Awareness Campaign strategy with stakeholder groups
- Develop Safe Routes to Market strategy
- Manage contract relationships with researchers to develop Food Environment Analysis

Economic Development

- Work with Food access coordinator to leverage any public and private resources to fund all full service Grocery Store
- Work with Food Access Coordinator to streamline permitting process for new and expanding healthy food retail in targeted areas.
- Small Business Program to provide technical assistance to businesses that make fresh food available in targeted areas
- Disseminate information about grants to potential business owners and non-profit organizations

Health and Human Services

- Manage existing contracts and evaluate impact of all existing Healthy Food Access Initiatives
- Manage contracts for new Healthy Food Retail Incentive Program



Taxpayer Impact Statement

Taxpayer Impact Statement

ESTIMATED ANNUAL IMPACT OF APPROVED RATE AND FEE CHANGES ON A "TYPICAL" RESIDENTIAL RATEPAYER

	FY 2015-16 Yearly Rate	FY 2016-17 Approved Rate	Annual Dollar Change	<i>Typical Ratepayer Defined as:</i>
Austin Energy	\$1,109.88	\$1,065.72	(\$44.16)	Residential customer usage of 895 Kwh.
Austin Water	\$962.88	\$998.28	\$35.40	Residential customer usage of 5,800 gallons of water and 4,000 gallons of wastewater
Austin Resource Recovery	\$279.60	\$291.60	\$12.00	Residential customer using a 64-gallon cart
Clean Community Fee	\$91.80	\$96.60	\$4.80	Per single-family home
Transportation User Fee	\$117.24	\$138.24	\$21.00	Per single-family home
Drainage Utility Fee	\$129.84	\$141.60	\$11.76	Residential customer with 3,100 sq. ft./37% of impervious cover
Property Tax Bill	\$1,087.18	\$1,132.96	\$45.78	FY 2017 median non-senior homestead assessed value of \$278,741 (reflects 10.6% growth over FY 2016)
TOTAL YEARLY IMPACT	\$3,778.42	\$3,865.00	\$86.58	Combined projected increase of 2.3%

DEFINITIONS

Effective Tax Rate – The tax rate that would generate the same amount of property tax revenue as in the prior year when applied to properties taxed in both years, net of certain state-mandated adjustments.

Rollback Tax Rate – The tax rate that would generate the same amount of operation and maintenance property tax revenue as in the prior year when applied to properties taxed in both years (net of certain state-mandated adjustments), plus 8%, and plus the additional tax rate necessary to generate sufficient revenue for debt service requirements.

NON-SENIOR HOMESTEADS (Reflects adoption of 8% General Homestead Exemption)

Property Valuation		Property Tax Bill				
FY 2017 Assessed Value	Percent Growth	Current Tax Bill	Approved Tax Rate \$0.4418	Dollar Change from Previous Year	Effective Tax Rate \$0.4103	Rollback Tax Rate \$0.4418
\$100,000	8.3%	\$398.38	\$406.46	\$8.08	\$377.48	\$406.46
\$200,000	9.7%	\$786.57	\$812.91	\$26.34	\$754.95	\$812.91
\$400,000	8.6%	\$1,589.47	\$1,625.82	\$36.36	\$1,509.90	\$1,625.82
\$800,000	9.1%	\$3,163.66	\$3,251.65	\$87.98	\$3,019.81	\$3,251.65

SENIOR HOMESTEADS (Reflects adoption of 8% General Homestead Exemption and \$2,500 increase in Senior Homestead Exemption to \$82,500)

Property Valuation		Property Tax Bill				
FY 2017 Assessed Value	Percent Growth	Current Tax Bill	Approved Tax Rate \$0.4418	Dollar Change from Previous Year	Effective Tax Rate \$0.4103	Rollback Tax Rate \$0.4418
\$100,000	6.3%	\$38.77	\$41.97	\$3.21	\$38.98	\$41.97
\$200,000	9.4%	\$421.61	\$448.43	\$26.81	\$416.45	\$448.43
\$400,000	8.7%	\$1,220.47	\$1,261.34	\$40.87	\$1,171.41	\$1,261.34
\$800,000	8.6%	\$2,810.88	\$2,887.16	\$76.29	\$2,681.31	\$2,887.16

OPERATING BUDGET HIGHLIGHTS

- | | |
|---|--|
| <ul style="list-style-type: none"> • Additional 12 police officers and 30 civilian staff for APD • 52 new sworn positions to continue implementation of 42-hour workweek for EMS • \$2.2 million for housing and social service contracts • 11 new positions to staff the new Central Library • 20.5 new positions in Austin Water to address service area and customer growth • Additional \$3 million for overtime in the Fire department • 35.25 new positions in Watershed for growing workload • Funding for Sobriety Center, HOST pilot program | <ul style="list-style-type: none"> • 8 new positions to invest in Transportation safety and mobility programs • 44 new positions to improve customer satisfaction with permitting, plan review, and inspection activity • Expansion of the organics collection program • New positions in Aviation (41) and Convention Center (11.75) for growth in tourism, travel and conventions • 2% pay-for-performance and \$0.29 per hour civilian wage increases effective December 2016 • Living wage increased to \$13.50 per hour |
|---|--|

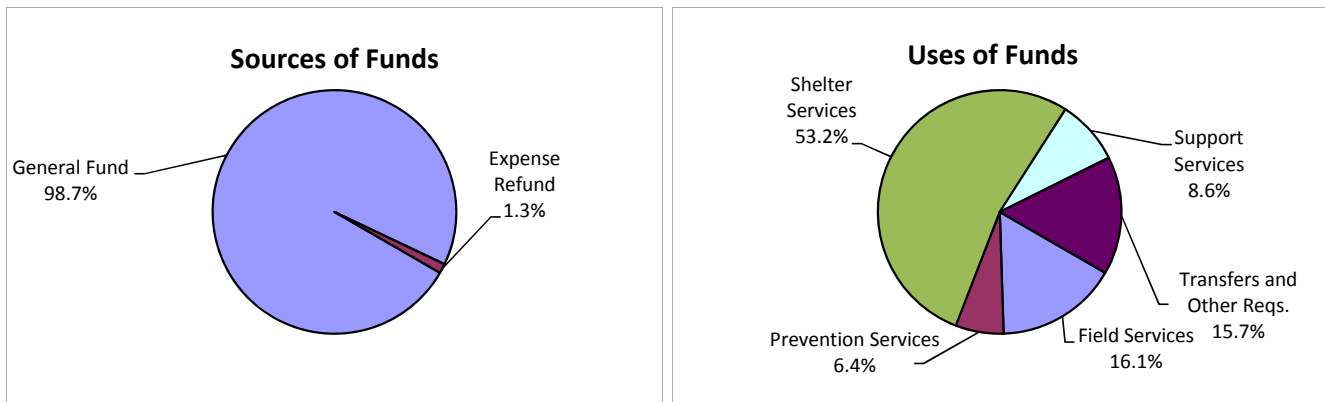




City of Austin
2016-17
Approved
Budget

Volume I
Community Services

Animal Services



Budget Overview

	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
General Fund					
Revenue	\$1,329,222	\$1,575,088	\$2,040,228	\$1,727,651	\$1,934,563
Requirements	\$8,679,045	\$10,707,402	\$11,546,362	\$11,546,362	\$12,914,285
Full-Time Equivalents (FTEs)	95.50	98.50	106.5	106.5	109.5
Expense Refunds	\$74,880	\$179,026	\$192,214	\$165,773	\$165,773
Grants					
Requirements	\$1,335,288	\$23,525	\$0	\$0	\$0
Full-Time Equivalents (FTEs)	0.00	0.00	0.00	0.00	0.00
Total Budget	\$10,089,213	\$10,909,953	\$11,738,576	\$11,712,135	\$13,080,058

Beginning in FY 2014-15, certain administrative and personnel cost centers have been allocated to individual departments. In prior years, these expenditures were budgeted for in aggregate at the General Fund level.

Animal Services

Organization by Program and Activity for 2017

Animal Services Office

Field Services
Prevention Services
Shelter Services

Support Services

Departmental Support Services

Transfers and Other Requirements

Other Requirements
Transfers

Animal Services

Mission and Goals for 2017

Mission

The mission of the Austin Animal Services Department is to prevent animal homelessness and promote humane, compassionate treatment of animals by enforcing regulations, providing a safety net for lost or homeless animals, and achieving live outcomes for at least 90% of sheltered pets.

Goals

Maintain a 90% or better live outcome for companion animals that enter the Animal Center.

Maintain a shelter intake rate of 2 or fewer per capita.

Provide preventative surgeries (spay/neuters) for at least 17,400 animals annually.

Achieve a 100% response rate to priority calls for Animal Protection field services.

Animal Services

Message from the Director

The Animal Services Office provides sheltering, education, prevention and enforcement services for Austin and the unincorporated areas of Travis County. In partnership with community organizations, Animal Services provides a safety net for lost and homeless pets and is dedicated to sustaining Austin's no-kill commitment of achieving live outcomes for at least 90 percent of the companion animals that enter the shelter each year.

The top three priorities for the Animal Services Office are preventing pets from entering the City's animal center, through education and support services; expediting the placement of sheltered animals into adoptive homes or with one of our 150 plus rescue partners; and emphasis also is placed on returning lost pets to their guardians, through new programs and increased awareness. A prevention-based, educational approach is used throughout all of Animal Services' programming and activities in an effort to keep pets in their own homes and reduce shelter intake.

In the next year, the Austin Animal Center will be temporary home to more than 18,000 animals. With the assistance of 109.5 fulltime staff members and the support of temporary staff, the Austin Animal Center cares for animals at the Center and also approximately 50 dogs at any given time at the Town Lake Animal Center, now being operated by Austin Pets Alive! Veterinary personnel perform thousands of spay/neuter and emergency surgeries each year, in addition to providing preventive and diagnostic medical care for every animal that enters the Center. Animal care staff clean, feed and care for an average inventory of 634 animals each day, while customer service staff helps to facilitate positive outcomes for nearly 18,000 companion animals annually. Animal Services also serves nearly 11,000 community members through low and no-cost spay/neuter surgery, vaccinations and free microchips.

As the City's population increases, so do the challenges and opportunities related to providing services for people and their pets. Animal Services continues to seek partnership opportunities with Travis County and with other incorporated municipalities within the county to address geographical and capacity challenges. In addition to the need for expanded facilities, more Animal Protection Officers are needed to focus on preventative programs in the community, maintain current service levels and ensure that best practices are being followed.

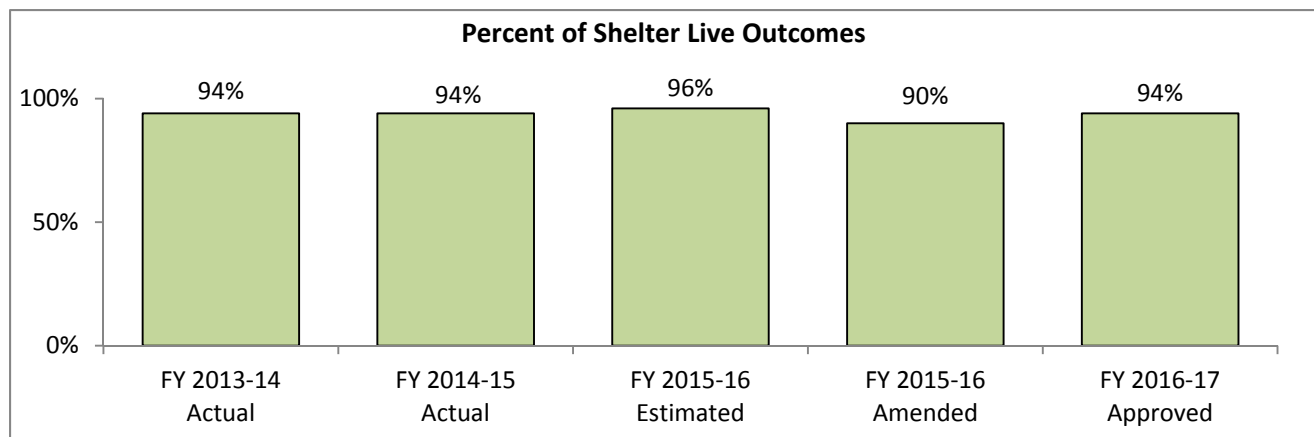
With continued focus on refining policies and procedures, ensuring appropriate staffing levels and strengthening community support, Animal Services will continue to set the standard as one of the most effective, progressive and humane municipal animal services organizations in the nation.



Tawny Hammond,
Chief Animal Services Officer

Budget Highlights

The Animal Services Office (ASO) has developed a FY 2016-17 budget of \$12.9 million and 109.5 FTEs, which includes resources required to provide comprehensive animal services and animal control programs and to achieve its mission and goals. Animal Services' primary goal is to sustain its no-kill status by maintaining a 90% live-outcome rate for companion animals. The program has been successful thus far due to the commitment made by both the staff and community partners.



Animal Services

ASO has three primary service activities: *Field Services* – which provides education and enforcement of animal regulations; *Prevention Services* – which provides outreach, humane education, pet sterilizations and support services to companion animal guardians in the community; and *Shelter Services* – which provides shelter, veterinary care and placement of lost and abandoned animals in accordance with Texas Health and Safety and Administrative Codes.

In FY 2016-17, 3 new Animal Protection Officers have been added to the Budget in order to respond to calls and assist with prevention and education efforts in the community, resulting in an increase of \$163,961 in operational funding as well as \$251,400 in one-time costs. Additional requests have been funded for FY 2016-17 including an additional \$75,000 for the Medical Life Saving Pilot Program for heartworm treatment which we project will allow 200 heartworm positive dogs to be adopted. Funding has also been increased for animal food, supplies, medical supplies, and more efficient cleaning chemicals.

Revenue

ASO's General Fund revenue for FY 2016-17 is projected at \$1.9 million. The increase in revenue from FY 2015-16 is a result of an increase to the Interlocal Agreement with Travis County for \$206,006.



Animal Services

Significant Changes

General Fund

Revenue Changes Dollars

Increased revenue from the interlocal agreement with Travis County.	\$206,006
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Expenditure Changes FTEs Dollars

Citywide Cost Drivers

Additional funding to cover the cost of 2% Pay for Performance and \$0.29 across-the-board wage increases in FY 2016-17, increase the living wage to \$13.50 per hour, annualize the cost of a Citywide market study approved in FY 2015-16, and increase City contributions for health insurance by 8%.		\$401,688
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Net Increase to CTM and Support Services transfers.		\$340,517
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Department Cost Drivers

Nine months of funding for three new Animal Protection Officers to respond to priority calls and bolster prevention and education efforts in the community.	3.00	\$163,961
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Reduce expenditures in funding for temporary employees and overtime in response to the City Manager's direction that all General Fund and Support Services departments examine their respective budgets to find savings for other funding priorities.		(\$39,119)
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One-time costs for three new Animal Protection Officers to include vehicles and radio equipment.		\$251,400
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Additional funding for animal food, shelter supplies, medicines, and cleaning products resulting from veterinarian recommendations and new contracts.		\$127,177
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Additional funding for the Medical Life Saving pilot program for heartworm treatment.		\$75,000
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A ten percent decrease to certain contractals and commodities budget lines.		(\$8,624)
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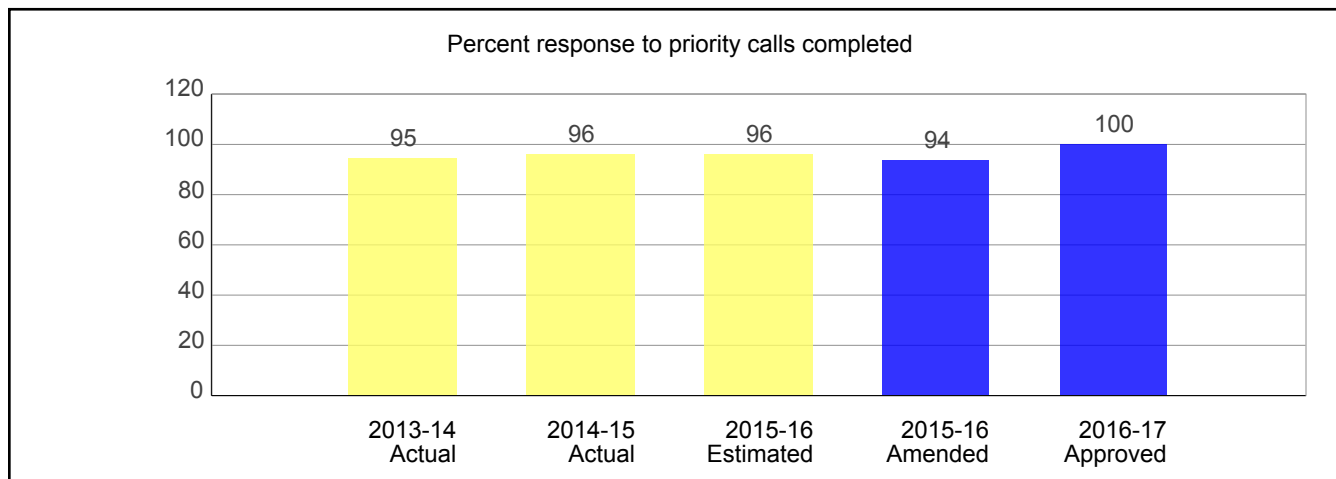
Animal Services

Budget Detail by Activity

Program: Animal Services Office

Activity: Field Services

The purpose of Field Services is to educate about and enforce animal regulations, assist the public with animal-related concerns, and to provide emergency and disaster response in order to protect the citizens and animals in our community.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	0	118,214	133,464	107,773	107,773
General Fund	1,394,573	1,406,364	1,445,380	1,458,309	2,004,391
Total Requirements	\$1,394,573	\$1,524,579	\$1,578,844	\$1,566,082	\$2,112,164
Full-Time Equivalents					
General Fund					
Civilian	20.75	22.50	22.50	22.50	25.50
Total FTEs	20.75	22.50	22.50	22.50	25.50
Performance Measures					
Average Response Time (in minutes)	New Meas	New Meas	New Meas	New Meas	140
Number of Rabies Vaccinations Administered to Owned Animals in the Community	1,588	1,978	1,000	1,000	1,000
Percent response to priority calls completed	95	96	96	94	100

Services

Enforcement, Education, Animal Protection, Emergency and Disaster Preparedness and Response

Contact

Tawny Hammond, Animal Services Officer, 512-978-0536

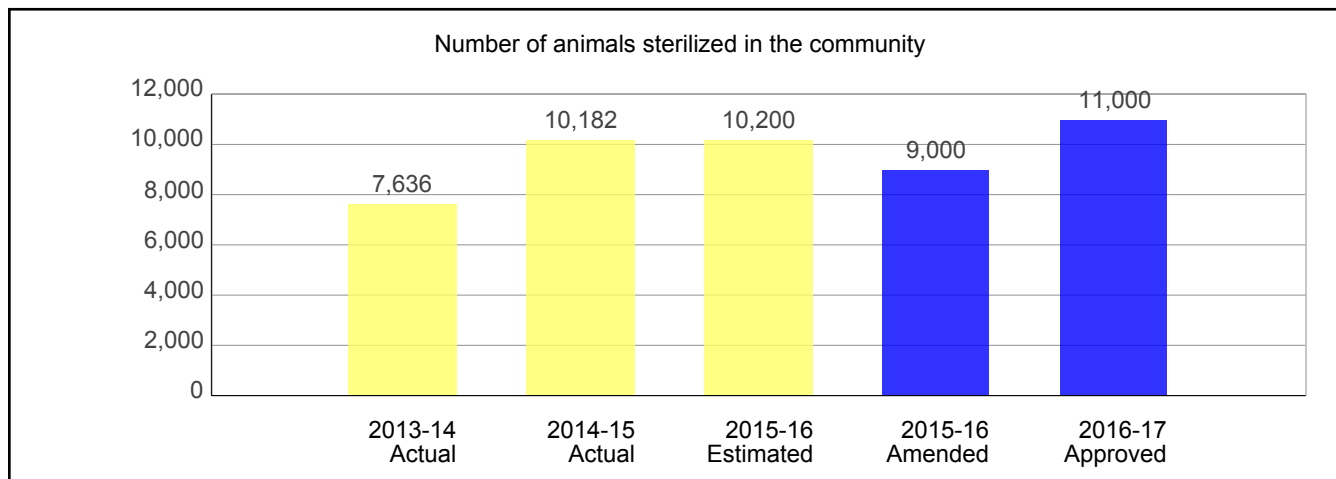
Animal Services

Budget Detail by Activity

Program: Animal Services Office

Activity: Prevention Services

The purpose of Prevention Services is to provide outreach, humane education, pet sterilizations and support services to companion animal guardians in the community in order to reduce shelter intake.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
General Fund	873,863	1,019,008	854,784	834,127	837,777
Grants	15,288	23,525	0	0	0
Total Requirements	\$889,151	\$1,042,533	\$854,784	\$834,127	\$837,777
Full-Time Equivalents					
General Fund					
Civilian	3.00	3.00	3.00	3.00	3.00
Total FTEs	3.00	3.00	3.00	3.00	3.00
Performance Measures					
Number of animals sterilized in the community	7,636	10,182	10,200	9,000	11,000
Shelter intake per capita	1.51	1.54	2	2	2

Services

Spay/Neuter surgery; Micro-chipping and Pet Identification; Education and Outreach

Contact

Tawny Hammond, Animal Services Officer, 512-978-0536

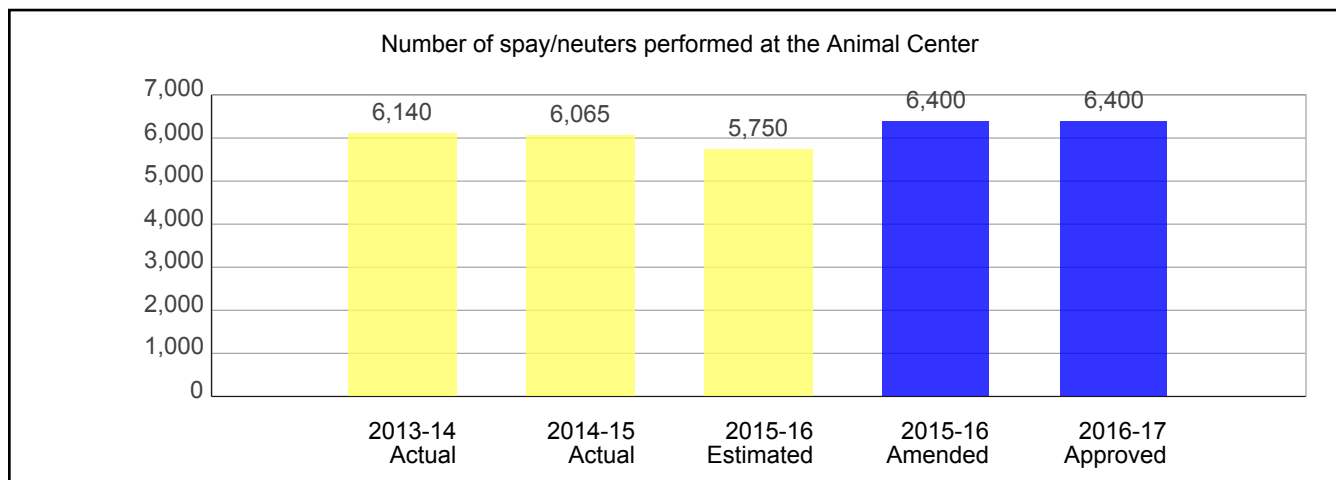
Animal Services

Budget Detail by Activity

Program: Animal Services Office

Activity: Shelter Services

The purpose of Shelter Services is to provide shelter, veterinary care, and placement of lost and abandoned companion animals in order to comply with Texas Health and Safety and Administrative Codes, serve as the Rabies Authority in Travis County, serve the needs of the community and minimize the euthanasia of sheltered animals.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	74,880	60,812	58,750	58,000	58,000
General Fund	5,585,116	6,120,263	6,766,691	6,863,003	6,896,441
Grants	1,320,000	0	0	0	0
Total Requirements	\$6,979,996	\$6,181,075	\$6,825,441	\$6,921,003	\$6,954,441
Full-Time Equivalents					
General Fund					
Civilian	64.75	66.00	74.00	74.00	74.00
Total FTEs	64.75	66.00	74.00	74.00	74.00
Performance Measures					
% of animals adopted that were spayed/neutered out of all adoptions eligible to be spayed/neutered	New Meas	97.54	95	97	97
Number of animals adopted	7,190	7,211	6,855	7,200	7,425
Number of companion animals sheltered	New Meas	New Meas	17,250	17,500	17,500
Percent of sheltered animals adopted	41.1	41.45	44	41	42
Percent of sheltered animals euthanized	6	5.91	4	10	6
Percent of sheltered animals transferred to partners	34.4	32.89	32	31	31
Total number of animals euthanized	1,039	1,051	605	1,750	1,050
Number of spay/neuters performed at the Animal Center	6,140	6,065	5,750	6,400	6,400
Percent of shelter live outcomes	94.1	94.12	96	90	94
Percent of sheltered animals returned-to-owner	16.4	19.23	20	18	21

Services

Animal intake, housing and care; Quarantine (rabies); Veterinary Services; Behavior Evaluation, Enrichment and Modification; Pet Placement including Adoptions, Foster Program, Volunteer Program and Rescue Partner Program

Contact

Tawny Hammond, Animal Services Officer, 512-978-0536

Bold Measure = Key Indicator

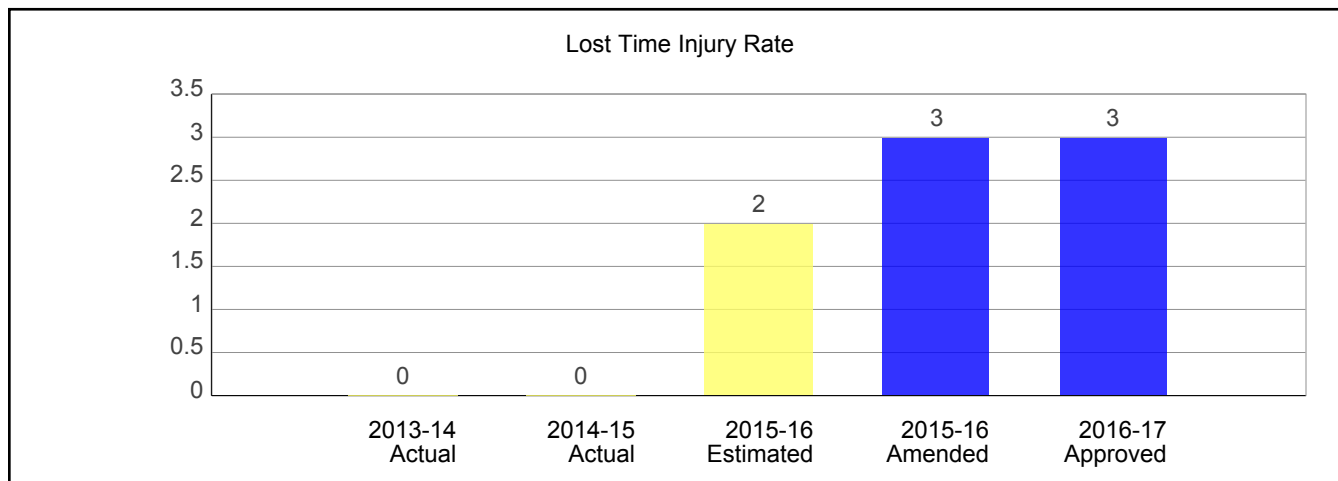
Animal Services

Budget Detail by Activity

Program: Support Services

Activity: Departmental Support Services

The purpose of the Departmental Support Services activity is to provide administrative and managerial support to the department in order to provide more effective services.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
General Fund	819,683	803,452	981,682	889,824	1,124,976
Total Requirements	\$819,683	\$803,452	\$981,682	\$889,824	\$1,124,976
Full-Time Equivalents					
General Fund					
Civilian	7.00	7.00	7.00	7.00	7.00
Total FTEs	7.00	7.00	7.00	7.00	7.00
Performance Measures					
Lost Time Injury Rate	0	0	2	3	3
Sick leave Utilization Rate	23.37	28.59	22	30	30
Turnover Rate	8.42	12.94	6	6	6

Services

Financial monitoring, budgeting, accounting, purchasing, human resources, facility expenses, information technology support, public information, vehicle and equipment maintenance, grant administration, customer service.

Contact

Tawny Hammond, Animal Services Officer, 512-978-0536

Animal Services

Budget Detail by Activity

Program: Transfers and Other Requirements

Activity: All Activities

The purpose of the Transfers and Other Requirements program is to account for transfers and other departmental requirements at the fund or agency level.

Graph Not Applicable

	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
General Fund	5,811	1,358,315	1,497,825	1,501,099	2,050,700
Total Requirements	\$5,811	\$1,358,315	\$1,497,825	\$1,501,099	\$2,050,700

Services

Citywide administrative and information technology support; Workers' compensation; Liability reserve; Accrued payroll

Contact

Tawny Hammond, Animal Services Officer, 512-978-0536

Beginning in FY 2014-15 certain administrative and personnel cost centers have been allocated to individual departments. In prior years, these expenditures were budgeted for in aggregate at the General Fund level.

Animal Services: 2016-17

<i>General Fund</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Animal Services Office	\$7,853,551	\$8,545,635	\$9,066,855	\$9,155,439	\$9,738,609
Field Services	1,394,573	1,406,364	1,445,380	1,458,309	2,004,391
Prevention Services	873,863	1,019,008	854,784	834,127	837,777
Shelter Services	5,585,116	6,120,263	6,766,691	6,863,003	6,896,441
Support Services	\$819,683	\$803,452	\$981,682	\$889,824	\$1,124,976
Departmental Support Services	819,683	803,452	981,682	889,824	1,124,976
Transfers and Other Requirements	\$5,811	\$1,358,315	\$1,497,825	\$1,501,099	\$2,050,700
Other Requirements	5,811	34,907	81,031	84,305	284,595
Transfers	0	1,323,408	1,416,794	1,416,794	1,766,105
Total	\$8,679,045	\$10,707,402	\$11,546,362	\$11,546,362	\$12,914,285

Full-Time Equivalents (FTEs)

Animal Services Office	88.50	91.50	99.50	99.50	102.50
Field Services	20.75	22.50	22.50	22.50	25.50
Prevention Services	3.00	3.00	3.00	3.00	3.00
Shelter Services	64.75	66.00	74.00	74.00	74.00
Support Services	7.00	7.00	7.00	7.00	7.00
Departmental Support Services	7.00	7.00	7.00	7.00	7.00
Total	95.50	98.50	106.50	106.50	109.50

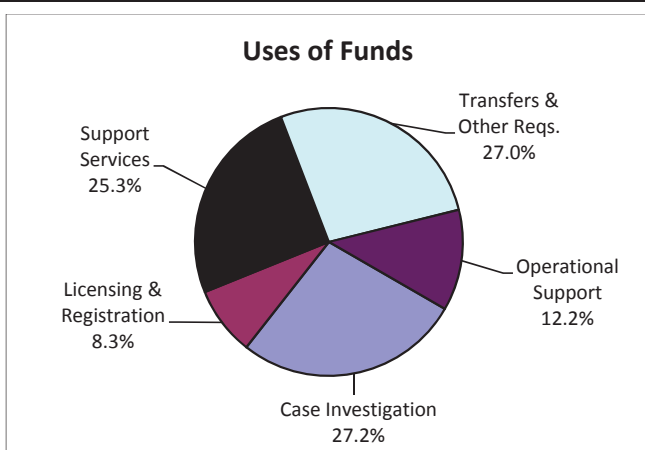
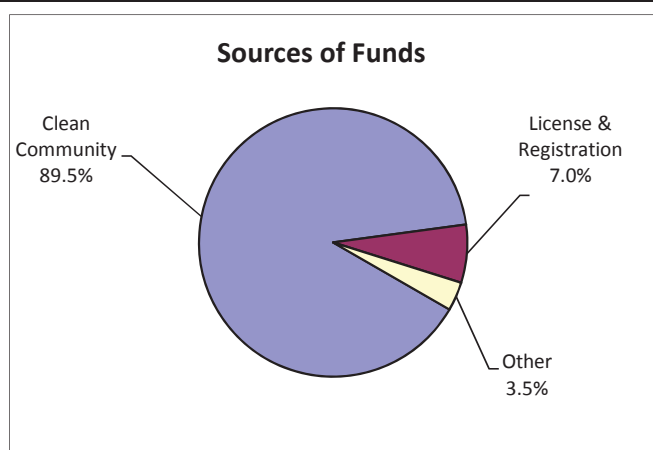
Animal Services: 2016-17

<i>Grants</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Animal Services Office	\$1,335,288	\$23,525	\$0	\$0	\$0
Prevention Services	15,288	23,525	0	0	0
Shelter Services	1,320,000	0	0	0	0
Total	\$1,335,288	\$23,525	\$0	\$0	\$0

Animal Services: 2016-17

<i>Expense Refunds</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Animal Services Office	\$74,880	\$179,026	\$192,214	\$165,773	\$165,773
Field Services	0	118,214	133,464	107,773	107,773
Shelter Services	74,880	60,812	58,750	58,000	58,000
Total	\$74,880	\$179,026	\$192,214	\$165,773	\$165,773

Austin Code



Budget Overview

	FY 2013-14 Actual	FY 2014-15 Actual	FY 2015-16 Estimated	FY 2015-16 Amended	FY 2016-17 Approved
Austin Code Fund					
Revenue	\$16,126,528	\$16,784,576	\$18,349,609	\$18,365,763	\$17,990,829
Requirements	\$15,402,303	\$17,130,690	\$18,345,243	\$20,133,957	\$19,963,066
Full-Time Equivalents (FTEs)	108.00	108.00	117.00	117.00	119.00
Total Budget	\$15,402,303	\$17,130,690	\$18,345,243	\$20,133,957	\$19,963,066

Austin Code

Organization by Program and Activity for 2017

Case Investigation

Case Investigation

Licensing and Registration Compliance

Licensing & Registration Compliance

Operational Support

Operational Support

Support Services

Departmental Support Services

Transfers and Other Requirements

Other Requirements
Transfers

Austin Code Mission and Goals for 2017

Mission

The mission of Austin Code Department is to provide quality education and enforcement of codes and ordinances to our citizens for Austin to be the most livable city.

Goals

Achieve an average initial complaint response time of 2 working days for all cases by FY 2017-18.

Achieve non-judicial compliance on all cases within 107 days from when complaints are first reported.

Maintain an average of 70 hours of training per investigative FTE per fiscal year.

Austin Code

Message from the Director

The mission of the Austin Code Department (ACD) is to provide quality education and enforcement of codes and ordinances to our citizens for Austin to be the most livable city. ACD provides a number of code enforcement services including community education and outreach. To protect the health, safety and welfare of Austin residents and visitors, the department responds to reported code violations by conducting routine investigations and enforcement of residential, multi-family and commercial property maintenance codes, as well as enforcement of local zoning regulations (land use). The department also administers and enforces annual license regulations for hotels/motels/bed & breakfast establishments, short-term rentals, and rooming and boarding homes.



The number of code violations reported to ACD increased by 12% in FY 2015-16. Population growth, aging housing stock and economic hardships have triggered peaks in the number of reported code violations. To address this increased demand and growing citizen expectations, in FY 2015-16 ACD implemented the Administrative Hearing process, continued non-traditional strategies for enforcement of Short Term Rental licenses, and launched Case Tracker for increased transparency. The Administrative Hearing (AH) process is an alternative enforcement remedy used to enforce a number of ordinances related to dangerously damaged or deteriorated buildings and nuisance conditions caused by refuse, vegetation and other matter. The AH process intends to expedite case processing time. Case Tracker, a web-based search engine that was launched in FY 2014-2015, is now in full operation and fully accessible to the public 24-hours/day, seven days a week. This tool provides the public information on the status and progress of code enforcement cases, thereby improving transparency. Case Tracker combined with a robust community education and support program aims to equip the public with user-friendly information to self-correct (ideally before a reported violation).

In FY 2016-17, Austin Code Department will continue to strive to improve overall department performance and accountability. This commitment includes prioritizing and improving response times and case management standards by launching several programmatic expansions and organizational improvements, such as:

- Implementing the ACD Management Action Plan in response to the 2016 Consistency of Austin Code Investigations and Resolution Audit;
- Maximizing the Administrative Hearing process caseloads; and
- Instituting organizational and resource re-alignments based on a review of local enforcement trend data and contemporary industry practices.

Cora D. Wright, Interim Director
Austin Code Department

Budget Highlights

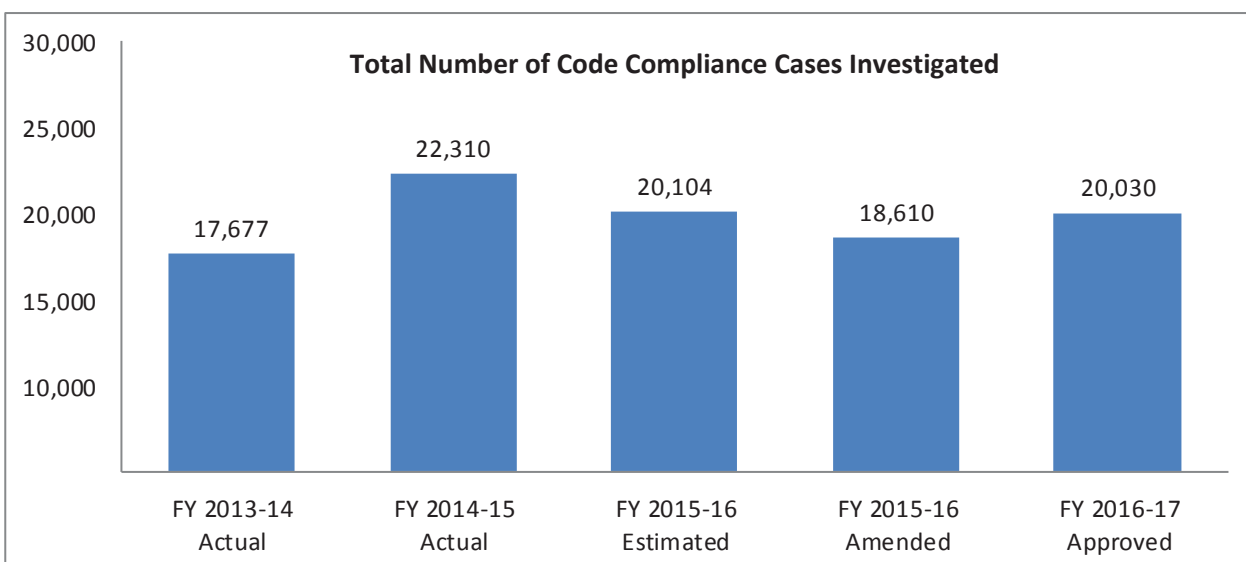
The Austin Code Department (ACD) is focused on six core areas: dangerous buildings and housing, zoning violations, nuisance abatement, multi-family property inspections, commercial property inspections, and licensing and registration. ACD conducts field inspections within the community to determine compliance with City code. The FY 2016-17 Budget is projecting revenue of \$18.0 million and expenditures of \$20.0 million; however, the Austin Code Fund is projected to have sufficient fund balance to offset this deficit.

Revenue

The Austin Code Department is projecting \$18.0 million in revenue for FY 2016-17, of which 89.5% is collected through the Clean Community Fee. The Clean Community Fee is assessed to protect the community, both the residential and commercial aspects of the community. The fee is used to recover the costs to abate nuisances, which includes enforcement of the City code because a violation of the City code constitutes a nuisance. In FY 2015-16, ACD completed a comprehensive cost of service fee analysis, which demonstrated that both residential and commercial accounts benefitted similarly from the enforcement activities ACD provides. As a result, the FY 2016-17 Budget includes a decrease of \$3.35 in the Clean Community Fee per commercial customer account per month. This decrease will make the fee the same for both commercial and residential accounts. The residential customer account fee will remain constant in FY 2016-17. The reduced Clean Community Fee for commercial accounts combined with the increase in the overall number of accounts will result in a \$0.6 million net decrease in revenue, which will be offset by the sufficient fund balance. In future years, when the fund is balanced, both commercial and residential accounts may see an increase in the Clean Community Fee rate.

Case Investigations

The purpose of the Case Investigation activity and its 59 FTEs and \$5.4 million budget is to provide investigations and inspections for neighborhoods so they can have a higher degree of safety due to compliance with City codes. ACD is continuing its move from a generalized inspector methodology to a specialized inspector focus. ACD neighborhood field officers partnered with residents and neighborhood associations to identify areas of concern and address problems that have been identified. ACD continues efforts to improve the safety of Austin's housing stock through a more proactive approach to inspections. In FY 2016-17, to better align with the cost of service analysis, Austin Code Department will be transferring 2 positions related to the registration and operational support to the respective programs.



Licensing & Registration Compliance

The Licensing and Registration Program has 18.5 FTEs and a budget of \$1.7 million to ensure billboards, hotels, motels, boarding and rooming houses, private waste haulers, mobile home parks, short term rentals, and the Repeat Offender Program are properly licensed or registered and in compliance with City code. As part of the move from a generalized inspector philosophy to a specialized inspector focus, ACD reorganized the Licensing and Registration Program to improve

service delivery and customer satisfaction, which included the transfer of 1.5 positions to support license registration. The FY 2016-17 Budget includes 2 positions to support license registration and compliance of rooming and boarding houses.

The Licensing and Registration Program has two units, registration and enforcement. The registration unit is responsible for educating the community about licensing requirements and processing applications for licenses or annual registrations. In FY 2015-16, Austin Code issued 763 vehicle licenses and 1,240 Short Term Rental licenses. The enforcement unit is responsible for educating the community about penalties associated with the violation of the ordinance, as well as investigating potential license violations. The recent amendments in the STR Ordinance and overall growing demand for enforcement of licensing and registration programs continues to be an area of focus for Austin Code.



Operational Support

The Operational Support program includes three units: Operation Support Services, Legal Support and Training and Safety with a total of 19.5 FTEs and a budget of \$2.4 million. The Operation Support Services unit supports field operations by providing management of fleet, equipment, and supply. In addition, this unit oversees records management, develops Standard Operating Procedures, and drafts departmental policies. The Legal Support unit provides the administrative support for the Building and Standards Commission and Administrative Hearing process, as well as support for cases that are referred to Municipal Court and District Court. The Training and Safety unit is responsible for providing professional and safety training and maintaining documentation of all certifications and licenses to ensure that inspectors are in good standing to perform their jobs. In response to the cost of service analysis completed in FY 2015-16, ACD transferred 0.5 FTE to the Operational Support program.

Support Services

The purpose of the Support Services program is to provide administrative and managerial support to the Department in order to produce more effective services. This program includes the executive management team, Public Information Office, human resources, finance, and information technology support with a total of 22 FTEs and a budget of \$5.0 million.

Austin Code Significant Changes

Austin Code Fund

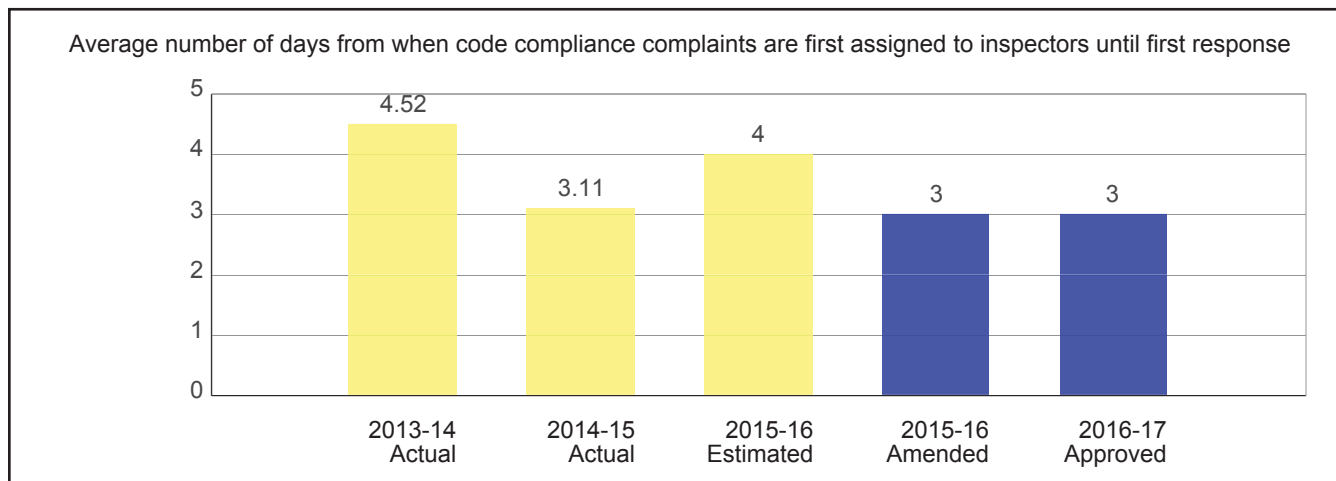
Revenue Changes	Dollars	
Net decrease in revenue from the Clean Community Fee primarily attributed to the decrease of \$3.35 per month per commercial account as a result of the comprehensive cost of service fee analysis.		(\$580,304)
Net increase in revenue from License and Registration fees due to City Code changes that reduces the projected number of license applications and the comprehensive cost of service analysis.		\$14,901
Increase in revenue from compliance penalties and other revenue.		\$190,467
Expenditure Changes	FTEs	Dollars
Citywide Cost Drivers		
Additional funding to cover the cost of 2% Pay for Performance and \$0.29 across-the-board wage increases in FY 2016-17, increase the living wage to \$13.50 per hour, annualize the cost of a Citywide market study approved in FY 2015-16, and increase City contributions for health insurance by 8%.		\$331,478
Net increase in the allocation of costs to administrative, personnel, and technology cost centers.		\$573,710
Department Cost Drivers		
Back out costs associated with one-time equipment and supply purchases for positions added in FY 2015-16.		(\$156,012)
Back out costs associated with 7 replacement vehicles purchased in FY 2015-16.		(\$280,000)
Reduce expenditures in commodities and contractuals as part of on-going department efforts to identify efficiencies.		(\$971,887)
New Investments		
Addition of 1 Case Inspector position and 1 Program Specialist position, including one-time equipment costs, to support license registration and compliance of rooming and boarding houses.	2.00	\$233,120

Austin Code Budget Detail by Activity

Program: Case Investigation

Activity: Case Investigation

The purpose of the Case Investigation activity is to provide investigations and inspections for neighborhoods so they can have a higher degree of compliance with City Code.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Austin Code Fund	6,111,606	6,408,725	6,776,359	7,743,597	5,438,833
Total Requirements	\$6,111,606	\$6,408,725	\$6,776,359	\$7,743,597	\$5,438,833
Full-Time Equivalents					
Austin Code Fund					
Civilian	56.00	58.00	61.00	61.00	59.00
Total FTEs	56.00	58.00	61.00	61.00	59.00
Performance Measures					
Average number of days from when code compliance complaints are first reported until non-judicial compliance	122.97	105.06	115.78	107	107
Average number of days from when code compliance complaints are first assigned to inspectors until first response	4.52	3.11	4	3	3
Average number of days from when Nuisance Abatement complaints are first reported until non-judicial compliance	15.21	36.3	37.99	25	25
Average number of days from when Substandard Structure complaints are first reported until non-judicial compliance	200.85	152.93	166.44	180	160
Average number of days from when Zoning complaints are first reported until non-judicial compliance	152.86	129.29	141.86	130	130

Services

Education; Enforcement of City codes and ordinances.

Contact

Paul Tomasovic, Assistant Director, 512-974-2738 and Don Birkner, Assistant Director, 512-974-1952

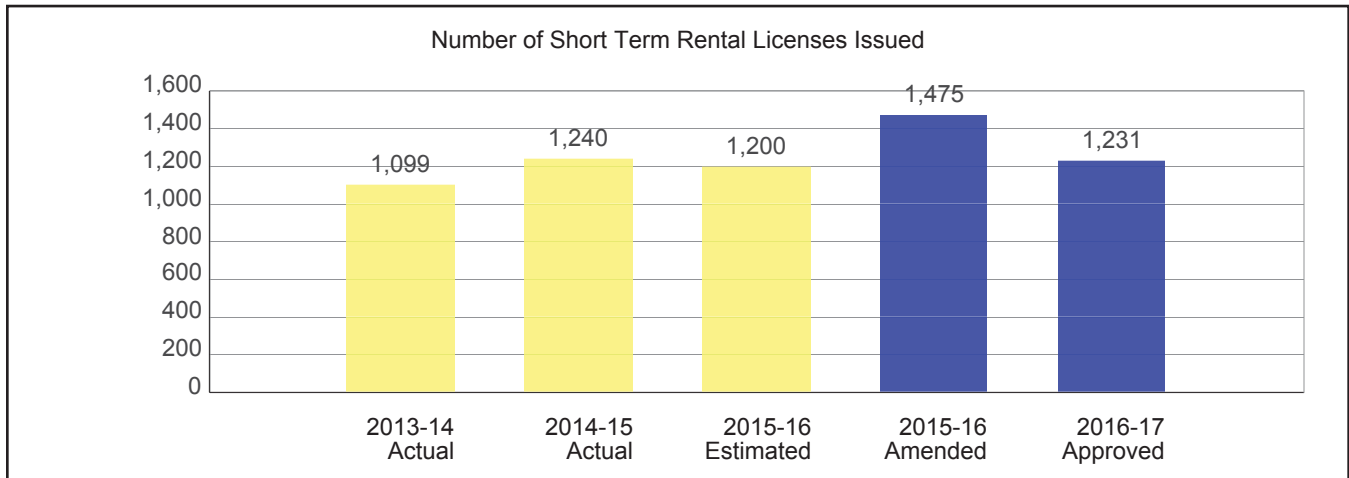
Bold Measure = Key Indicator

Austin Code Budget Detail by Activity

Program: Licensing and Registration Compliance

Activity: Licensing & Registration Compliance

The purpose of the Licensing and Registration Compliance activity is to ensure Billboards, Hotels, Motels, Boarding and Rooming Houses, Mobile Home Parks, Private Waste Haulers, Short Term Rentals, and Repeat Offenders are properly licensed and in compliance with City Codes.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Austin Code Fund	1,856,245	1,464,615	1,285,057	1,643,332	1,658,327
Total Requirements	\$1,856,245	\$1,464,615	\$1,285,057	\$1,643,332	\$1,658,327
Full-Time Equivalents					
Austin Code Fund					
Civilian	20.00	14.00	15.00	15.00	18.50
Total FTEs	20.00	14.00	15.00	15.00	18.50
Performance Measures					
Number of Illegal dumpsites abated	973	816	816	816	816
Number of Illegal dumpsites monitored by camera	40.08	38.08	34	58	34
Number of Short Term Rental Licenses Issued	1,099	1,240	1,200	1,475	1,231
Number of vehicle licenses issued	555	763	850	580	900

Services

Licensing and Registration; Billboard, Hotel, Motel, Boarding and Rooming House, Mobile Home Park, Waste Hauler, Short Term Rentals, and Repeat Offender Program; Illegal dumpsite and Vehicle abatement

Contact

Daniel Cardenas, Assistant Director, 512-974-1957

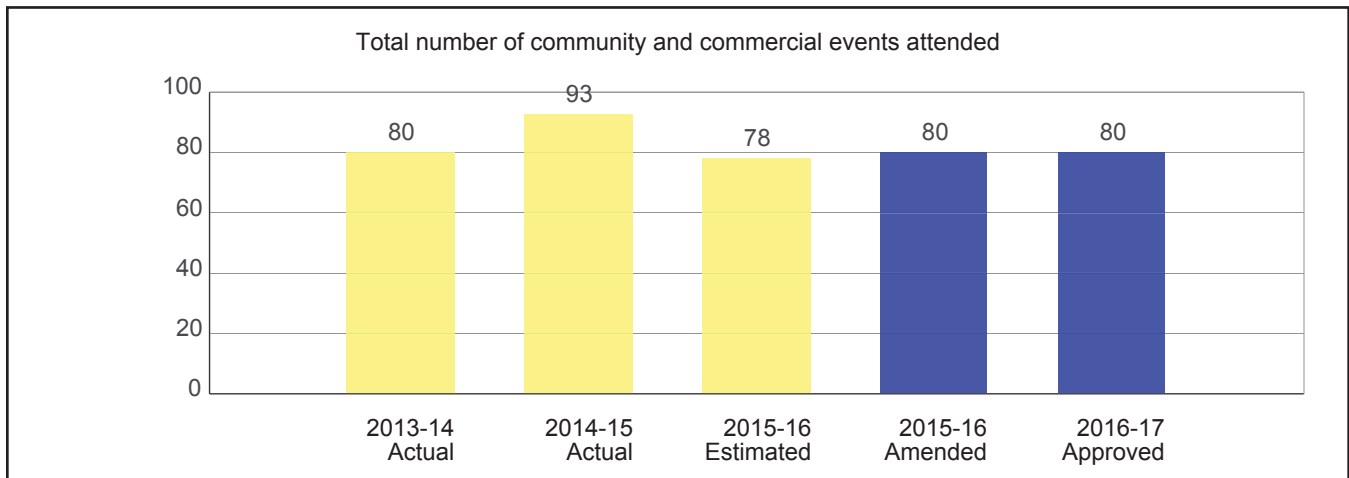
Bold Measure = Key Indicator

Austin Code Budget Detail by Activity

Program: Operational Support

Activity: Operational Support

The purpose of Operational Support is to provide training, legal and technical support to ACD field operations.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Austin Code Fund	2,019,072	1,918,542	2,401,384	2,694,554	2,433,038
Total Requirements	\$2,019,072	\$1,918,542	\$2,401,384	\$2,694,554	\$2,433,038
Full-Time Equivalents					
Austin Code Fund Civilian	18.00	17.00	19.00	19.00	19.50
Total FTEs	18.00	17.00	19.00	19.00	19.50
Performance Measures					
Number of Cases Escalated to Judicial Proceedings	322	425	326	200	375
Number of Notice of Violations Mailed	7,406	6,511	6,362	7,000	6,800
Total number of Code Compliance cases investigated	17,677	22,310	20,104	18,610	20,030
Total number of community and commercial events attended	80	93	78	80	80

Services

Operational Support Services, Training & Safety, and Legal Support

Contact

Daniel Cardenas, Assistant Director, 512-974-1957

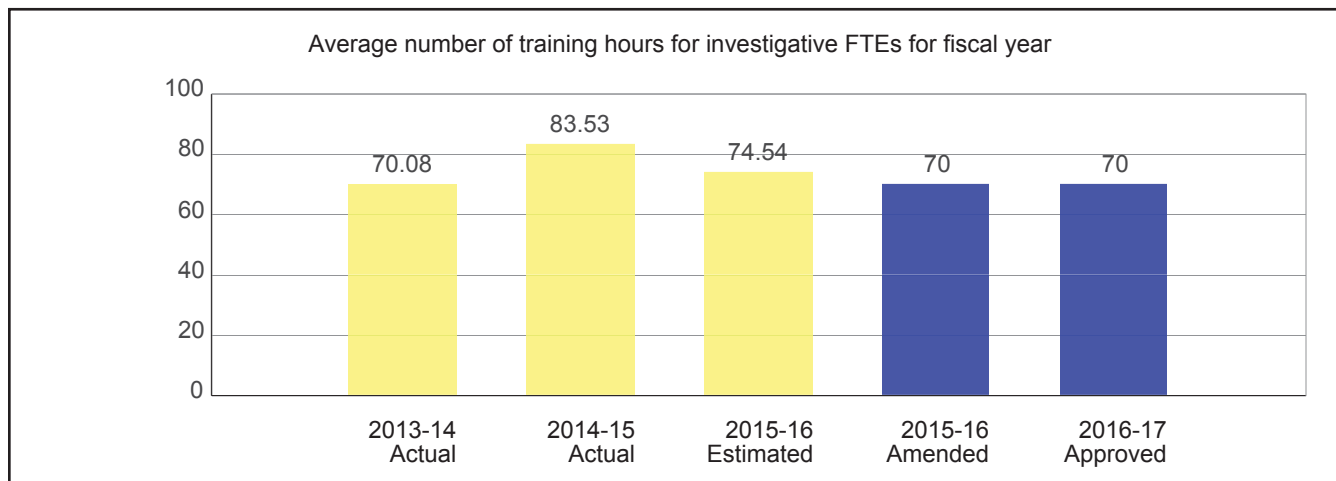
Austin Code

Budget Detail by Activity

Program: Support Services

Activity: Departmental Support Services

The purpose of the Departmental Support Services activity is to provide administrative and managerial support to the department in order to produce more effective services.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Austin Code Fund	2,730,321	3,403,614	3,565,960	3,449,296	5,046,353
Total Requirements	\$2,730,321	\$3,403,614	\$3,565,960	\$3,449,296	\$5,046,353
Full-Time Equivalents					
Austin Code Fund					
Civilian	14.00	19.00	22.00	22.00	22.00
Total FTEs	14.00	19.00	22.00	22.00	22.00
Performance Measures					
Employee Turnover Rate	10.96	14.89	9.3	8	8
Lost Time Injury Rate Per the Equivalent of 100 Employees	0	0	1.88	0	0
Percent of employees that reported an injury requiring medical attention	0	3.16	1.05	0	0
Sick leave hours used per 1,000 hours	32.08	32.79	40.1	32.73	32
Total public contacts made through multi-media efforts.	New Meas	New Meas	2,748,560	3,000,000	3,000,000
Average number of training hours for investigative FTEs for fiscal year	70.08	83.53	74.54	70	70

Services

Office of the Director, Financial Monitoring, Budgeting, Accounting, Purchasing, Human Resources, Facility Expenses, Information Technology Support, Public Information, Vehicle and Equipment Maintenance, Grant Administration, Customer Service, Inventory Control, Audit/Internal Review, Contract Management

Contact

Daniel Cardenas, Assistant Director, 512-974-1957

Austin Code Budget Detail by Activity

Program: Transfers and Other Requirements

Activity: All Activities

The purpose of the Transfers and Other Requirements program is to account for transfers and other departmental requirements at the fund or agency level.

Graph Not Applicable

	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Austin Code Fund	2,685,059	3,935,194	4,316,483	4,603,178	5,386,515
Total Requirements	\$2,685,059	\$3,935,194	\$4,316,483	\$4,603,178	\$5,386,515

Services

Accrued payroll; Utility billing system support; 311 Call Center support; Bad debt expenses;
Citywide administrative and information technology support; Workers' compensation; Liability reserve

Contact

Franklin Fejarang, Financial Manager, 512-974-9086

Austin Code: 2016-17

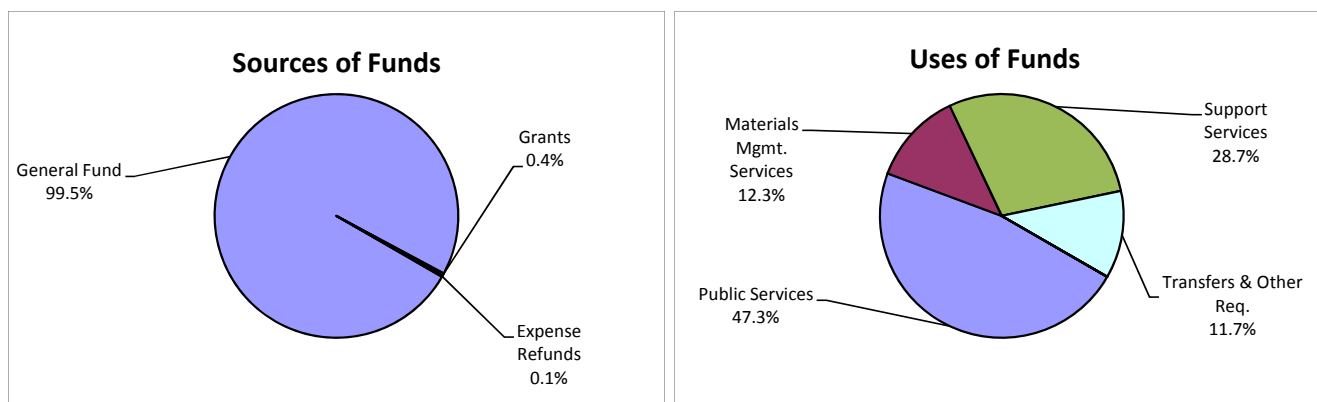
<i>Austin Code Fund</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Case Investigation	\$6,111,606	\$6,408,725	\$6,776,359	\$7,743,597	\$5,438,833
Case Investigation	6,111,606	6,408,725	6,776,359	7,743,597	5,438,833
Licensing and Registration Compliance	\$1,856,245	\$1,464,615	\$1,285,057	\$1,643,332	\$1,658,327
Licensing & Registration Compliance	1,856,245	1,464,615	1,285,057	1,643,332	1,658,327
Operational Support	\$2,019,072	\$1,918,542	\$2,401,384	\$2,694,554	\$2,433,038
Operational Support	2,019,072	1,918,542	2,401,384	2,694,554	2,433,038
Support Services	\$2,730,321	\$3,403,614	\$3,565,960	\$3,449,296	\$5,046,353
Departmental Support Services	2,730,321	3,403,614	3,565,960	3,449,296	5,046,353
Transfers and Other Requirements	\$2,685,059	\$3,935,194	\$4,316,483	\$4,603,178	\$5,386,515
Other Requirements	1,199,078	807,837	737,432	1,024,124	1,341,683
Transfers	1,485,981	3,127,357	3,579,051	3,579,054	4,044,832
Total	\$15,402,303	\$17,130,690	\$18,345,243	\$20,133,957	\$19,963,066

Full-Time Equivalents (FTEs)

Case Investigation	56.00	58.00	61.00	61.00	59.00
Case Investigation	56.00	58.00	61.00	61.00	59.00
Licensing and Registration Compliance	20.00	14.00	15.00	15.00	18.50
Licensing & Registration Compliance	20.00	14.00	15.00	15.00	18.50
Operational Support	18.00	17.00	19.00	19.00	19.50
Operational Support	18.00	17.00	19.00	19.00	19.50
Support Services	14.00	19.00	22.00	22.00	22.00
Departmental Support Services	14.00	19.00	22.00	22.00	22.00
Total	108.00	108.00	117.00	117.00	119.00



Austin Public Library



Budget Overview

	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
General Fund					
Revenue	\$643,463	\$640,118	\$709,700	\$643,300	\$903,300
Requirements	\$31,393,135	\$37,208,706	\$41,755,192	\$41,755,192	\$47,167,036
Full-Time Equivalents (FTEs)	359.05	368.05	422.30	422.30	433.30
Expense Refunds	\$128,359	\$162,523	\$176,047	\$70,000	\$70,000
Grants					
Requirements	\$66,302	\$27,500	\$75,000	\$185,000	\$175,000
Total Budget	\$31,587,796	\$37,398,729	\$42,006,239	\$42,010,192	\$47,412,036

Beginning in FY 2014-15, certain administrative and personnel cost centers have been allocated to individual departments. In prior years, these expenditures were budgeted for in aggregate at the General Fund level.

Austin Public Library

Organization by Program and Activity for 2017

Materials Management Services

Cataloging Support
Collection Support

Public Services

Austin History Center
Circulation
Reference and Information Services
Youth Services

Support Services

Departmental Support Services

Transfers and Other Requirements

Other Requirements
Transfers

Austin Public Library

Mission and Goals for 2017

Mission

The mission of the Austin Public Library is to provide easy access to books and information for all ages, through responsive professionals, engaging programs, and state of the art technology in a safe and friendly environment.

Goals

Provide clean, safe facilities.

- 79% of citizens responding to the Citizen Survey will rate their satisfaction with cleanliness of library facilities as satisfied or very satisfied.
 - 85% of library staff responding to the Listening to the Workforce survey will indicate that the department demonstrates adequate concern for employee safety.
-

Provide easy access to information and services.

- Circulation per capita will reach at least 6.84.
 - Web hits will reach at least 25,000,000.
 - Program attendance will reach at least 238,200.
-

Improve services based on customer input.

- Data from the Counting Opinions customer satisfaction survey database will be reviewed annually to guide decision-making.
 - 75% of citizens responding to the Citizen Survey will rate their overall satisfaction with the quality of city libraries as satisfied or very satisfied.
-

Develop a well-trained, customer-oriented workforce.

- 72% of library staff responding to the Listening to the Workforce survey will indicate that training has helped improve on-the-job skills.
 - 75% of library staff responding to the Listening to the Workforce survey will indicate they have used skills learned in training offered by the department.
-

Austin Public Library

Message from the Director

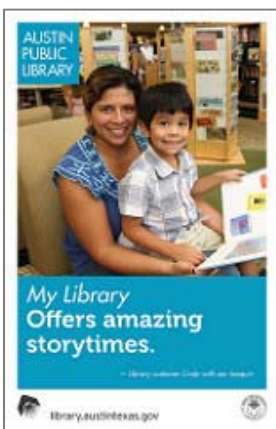
The Austin Public Library's vision is to help make Austin a dynamic creative center and the most livable city in the country. We are committed to providing easy access to books and information for all ages, through responsive professionals, engaging programs, and state-of-the-art technology in a safe and friendly environment. In 1926, the Austin Public Library opened in a rented room at 819 Congress with 500 donated volumes and a volunteer Librarian. Today, our collection has grown to over 1.7 million items and with plans for the technology rich New Central Library, we are transitioning to become a world-class Library of the Future.

The coming year is destined to be full of excitement and possibility as we eagerly await the opening of our New Central Library. The Library is teeming with construction activity as the spring grand opening approaches. At this time, the last of the exterior stone veneer and metal panels are being installed. Interior construction activities are in full swing as elevators are powered, stone and wood floors are installed, and walls and other elements are painted. The Library plans to celebrate the grand opening of the landmark facility in spring of 2017. We plan to take full advantage of this rare opportunity to bring the community together to celebrate Austin's iconic public library.



New Central Library Construction 2016

In an effort to address identified community health concerns in five underserved Austin neighborhoods and the downtown area, the Austin Public Library is collaborating with the Austin and Travis County Health and Human Services Departments to help the community build health literacy and basic digital literacy skills to navigate the information resources available to them from the Library. The initiative is based on a person-centered approach and builds upon the Library's responsibility and ability to collaborate and share expertise with other groups, agencies and institutions working to increase positive health outcomes. Through grant funding provided by the U.S. Institute of Museum and Library Services, the Austin Public Library offers free health screenings and other services.



The Library has also launched the "My Library" awareness campaign encouraging Austin residents to share what the library means to them and how it has changed their lives. This campaign is a follow-up to the award-winning "Geek the Library" campaign in which library customers shared their passions and talked about how the library transforms communities. The campaign began in September 2015 and is designed to prime our community for the New Central Library by getting people to express ownership of their local library and *Get Carded!* The campaign focuses on outreach to diverse communities encouraging new registrations for library cards while informing them about library resources available to the community.

The Austin Public Library continues to look towards the future and to meet the changing, dynamic needs of Austin citizens. Our creativity, innovative spirit and willingness to embrace change assures a relevant and vital library that will serve this community exceptionally for decades.



Brenda Branch, Director

Budget Highlights

The Austin Public Library has developed a budget that includes the funding to continue to provide customers with access to a wide variety of resources, programs, and services to meet their needs, including reference assistance online, in person, or by telephone, public internet computers, online reserves and renewals, free meeting rooms, book clubs, programs for youth and adults, computer training courses, and Talk Time which are facilitated conversation sessions that allow new English learners to practice speaking in a safe, non-threatening environment. In April 2016, the Austin Public Library had 556,000 registered borrowers. In FY 2014-15, 5.6 million items were checked out and 3.1 million customers visited one of our 22 library locations.

Over the past year, the Library unveiled the City of Austin's first human-powered mobile library fleet, *unbound: sin fronteras*. *Unbound* will cycle the Library across Austin to share books, information, and online resources with the community at non-traditional venues such as parks, community events, Senior Centers, and even washaterias! The pop up library offers a diverse array of Library services such as materials checkouts, library card registration, and access to the Virtual Library on mobile devices.

The Austin Public Library launched a new online streaming service called Hoopla during the past year. This service offers customers access to thousands of feature films, documentaries, music albums, and audiobooks, e-books, comics, and television via a browser, smartphone, or tablet device. The content is always available and there is never a waitlist. Popularity of this service exploded over 1000% in just 10 months making the Austin Public Library the highest user of this electronic content in the state!



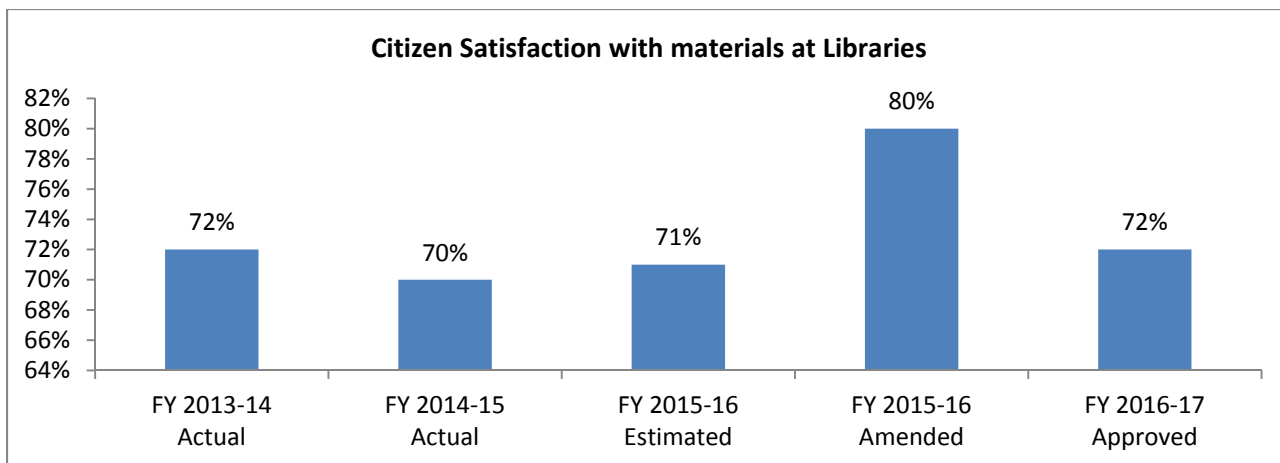
APL Bikemobile and Trailer: *unbound: sin fronteras*

The coming fiscal year will bring excitement and opportunity as the New Central Library opens to the public. The FY 2016-17 budget continues funding to support the New Central Library. In order to mitigate the financial impact to the City, the Library proposes to receive operational funding in three phases. The first phase was funded in FY 2015-16 and included the addition of 48.25 full-time equivalents (FTEs) and six months of operational costs including building maintenance and utilities. The second phase request in FY 2016-17 is for \$3.0M which represents 9 months of funding for 11 new FTEs and partially annualized funding for FTEs added last fiscal year. This request also includes operational funding for the New Central Library. The third, and final, phase request in FY 2017-18 will be for \$2.0M which represents full-year funding for 9 new FTEs, annualized funding for the 11 FTEs added in FY 2016-17, and operational funding for the New Central Library.

Materials Management Services

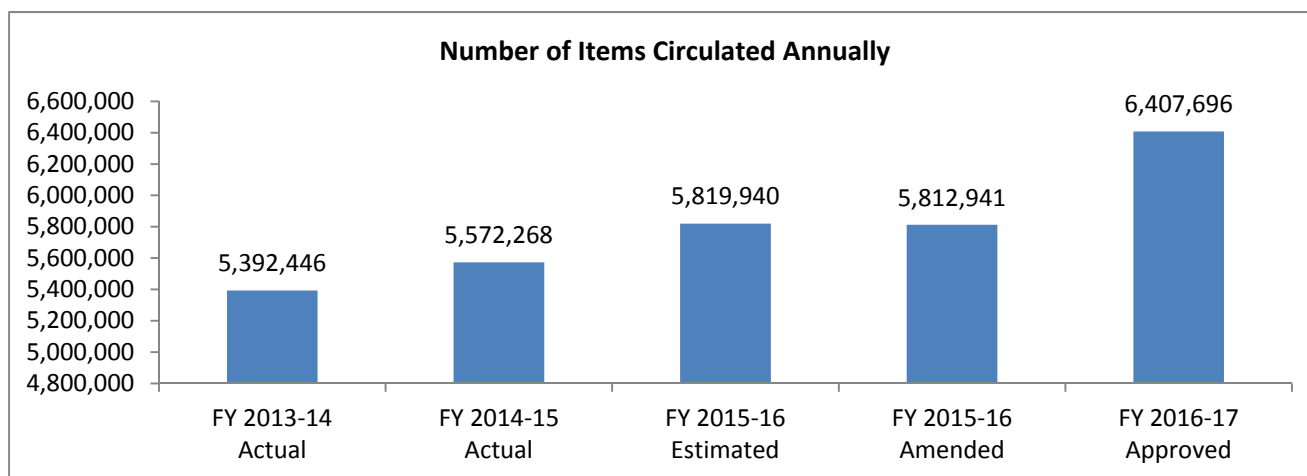
The Materials Management Services program is responsible for providing quality library collections to customers so they can access and borrow material to meet their informational and recreational needs. This includes materials selection and acquisition services as well as cataloging and processing services. The Austin Public Library offers information and materials in a variety of formats to enable citizens to continue their learning experience. The FY 2016-17 Budget includes a base increase of \$97,678 to the system-wide materials budget and \$16,117 to the system-wide database budget. Funding from the operating budget will create a projected amount of \$3.89 for materials expenditures per capita. The population growth rate in the city of Austin is exceeding the rate of growth in materials funding; therefore, in order to prevent future decline in this critical measure, funding for materials will need to exceed population growth rate.

The Materials Management Services program realigned procurement functions to the Support Services program. To that end, 3.0 positions were shifted to strategically staff units within the Library. One position in the current fiscal year and two positions in FY 2016-17 moved to the Library's Support Services realm in an effort to improve service and strategically align financial functions.



Public Services

The Public Services program is responsible for providing circulation of materials, reference services, youth services, and the resources of the Austin History Center to the Austin community in order to meet their information and reading needs. Circulation at all library locations has been steadily increasing since 2004 and is projected to reach over 6.4 million items in FY 2016-17. Public internet computers continue to be an important resource for customers who are without computer access at their home or workplace. Over 690,000 customers used public internet stations last year, and over 23 million visits were made to the Austin Public Library's web pages. The Library is projecting nearly 3.8 million customer visits in FY 2016-17.



The New Central Library opening will require additional staff to accommodate the growing and expanding customer needs. In FY 2016-17, Public Services will add 6 positions to directly assist customers. The Public Services program also gained one position from Support Services during the current year to better position the Library to focus on outreach activities throughout the community.

Support Services

The Support Services program is responsible for providing operational, administrative and managerial support, and the tools necessary for the department to produce more effective services. A key division in Support Services is our Information Technology division. Technology is a rapidly evolving field and the Library must keep up with these changes. Expenses for Information Technology hardware and hardware maintenance contracts continue to annually increase. These funds cover critical contracts for switches, our automated computer-signup/tracking system, printer maintenance, server warranties, express checkout machines, security sensitizers and de-sensitizers, security gates, and RFID (Radio Frequency Identification) equipment. These funds are also used to purchase equipment like receipt printers and barcode scanners which have little or no warranties but are absolutely critical to our core business. Similarly, costs to support software, software licenses, and software maintenance contracts continue to rise. These funds support software that protects the core operating system

configuration files on workstations and servers, our backup and server software, website, e-mail filtering, and user security software. The most critical item in this category is SIRSI Symphony, the software that manages the technical and public services aspects of our integrated library management system. The FY 2016-17 Budget includes increased funding in the amount of \$262,885 to fund these critical infrastructure needs.

The Support Services division within the Library is gaining positions as a result of the New Central Library opening. As part of a 3-year phased in approach to add staff to run the state of the art building, five positions are included in the FY 2016-17 Budget. Two custodians and two Security Guards are required to maintain and secure the New Central Library as a safe, sanitary, and secure environment for customers. One additional position is also required to maintain the complex facilities equipment in the New Central Library.

Capital Budget



The FY 2016-17 Capital Budget includes a total appropriation of \$6.5 million for facilities improvements. \$1.5 million is for existing facilities, including renovation construction for both the Yarborough and Windsor Park branch libraries, as well as renovation design and construction for the Cepeda Branch Library. Funding for the improvements at these library locations is provided by the voter-approved 2012 Bond Program. \$5 million is for the New Central Library in the form of Certificates of Obligation.

Austin Public Library

Significant Changes

General Fund

Revenue Changes	Dollars	
Increase in library fines due to the opening of the New Central Library and the reopening of Millwood Branch.		\$195,400
Implementation of nonresident card fee as well as slight decreases to other revenue streams.		\$64,600
Expenditure Changes	FTEs	Dollars
Citywide Cost Drivers		
Additional funding to cover the cost of 2% Pay for Performance and \$0.29 across-the-board wage increases in FY 2016-17, increase the living wage to \$13.50 per hour, annualize the cost of a Citywide market study approved in FY 2015-16, and increase City contributions for health insurance by 8%.		\$1,521,093
Increase to the City Administrative Support.		\$223,031
Increase to Communications and Technology Management.		\$222,804
Department Cost Drivers		
Increase funding for the purchase of library books and materials.		\$133,331
Cost increase in contractual obligations for Information Technology software and hardware.		\$262,885
New Investments		
Annualized funding increase for 48.25 positions added in FY 2015-16 for the New Central Library.		\$1,990,667
Hiring delay of 38 vacant positions due to delayed opening of NCL.		(\$580,000)
Additional personnel to staff the New Central Library (9 months funding).	11.00	\$551,076
Contractuals and commodities costs for New Central Library.		\$1,460,885
Reduction in Contractuals and Commodities		(\$55,777)
Reduce expenditures in buildings, grounds, and equipment maintenance as well as equipment and office furnishings in response to the City Manager's direction that all General Fund and Support Services departments examine their respective budgets to find savings for other funding priorities.		(\$150,512)

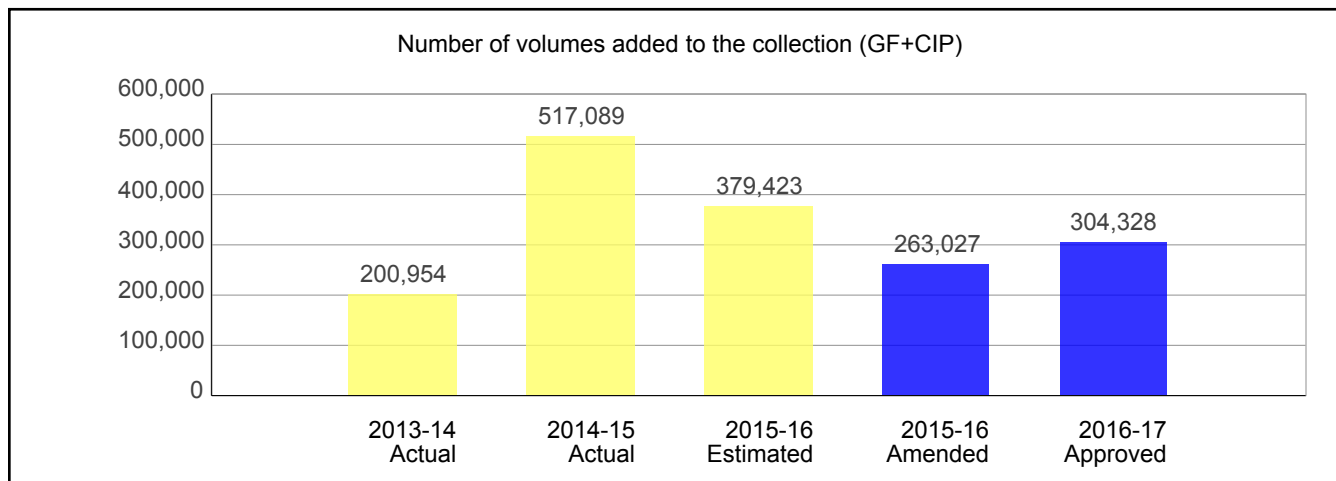
Austin Public Library

Budget Detail by Activity

Program: Materials Management Services

Activity: Cataloging Support

The purpose of the Cataloging Support activity is to catalog and process materials so that Library customers can access the information they need.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	0	28	0	0	0
General Fund	1,063,077	903,031	1,127,978	1,089,971	1,230,904
Total Requirements	\$1,063,077	\$903,058	\$1,127,978	\$1,089,971	\$1,230,904
Full-Time Equivalents					
General Fund					
Civilian	6.00	6.00	6.00	6.00	6.00
Total FTEs	6.00	6.00	6.00	6.00	6.00
Performance Measures					
Cost per number of volumes added to the collection	5.26	1.75	2.87	4.14	4.04
Number of circulating digital materials added to the collection (GF+CIP)	23,235	36,143	202,395	30,000	210,000
Number of volumes added to the collection (GF+CIP)	200,954	517,089	379,423	263,027	304,328

Services

Bibliographic records; Public catalog; Prepare new materials; Mending damaged materials

Contact

Sandra Cannon, Cataloging and Collection Manager, 512-974-7588

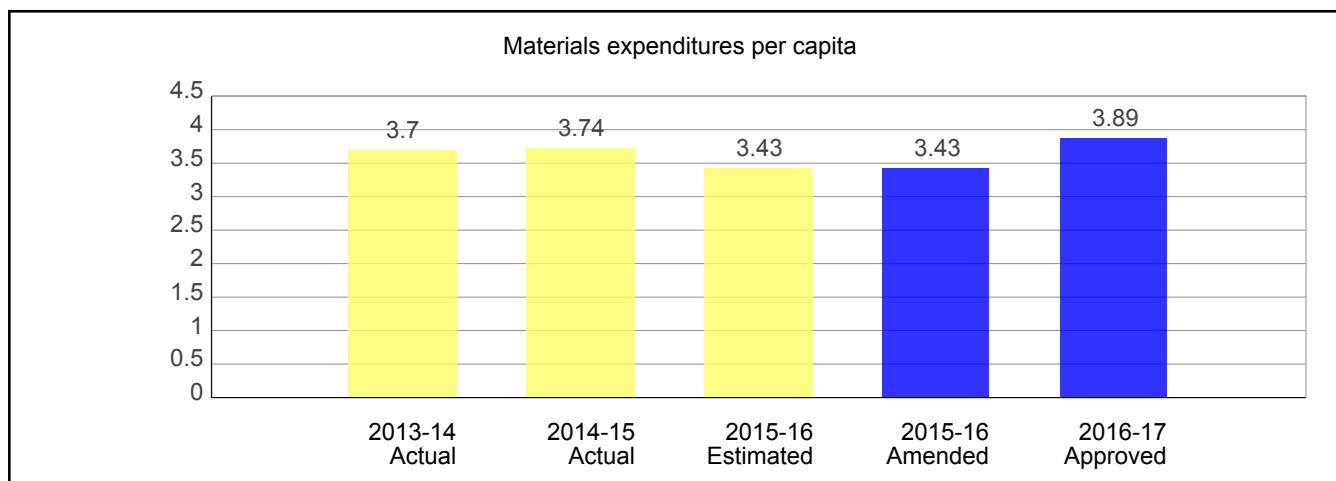
Austin Public Library

Budget Detail by Activity

Program: Materials Management Services

Activity: Collection Support

The purpose of the Collection Support activity is to provide materials selection, acquisition, and withdrawal services to APL librarians in order to meet the information needs of Austin citizens.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
General Fund	4,718,045	4,652,104	4,510,835	4,287,146	4,691,808
Grants	22,300	0	0	0	0
Total Requirements	\$4,740,345	\$4,652,104	\$4,510,835	\$4,287,146	\$4,691,808
Full-Time Equivalents					
General Fund					
Civilian	18.88	19.88	15.88	16.88	13.88
Total FTEs	18.88	19.88	15.88	16.88	13.88
Performance Measures					
Materials expenditures per capita (Capital funding)	1.33	0.85	0.85	0	0
Citizen satisfaction with materials at libraries (%)	72	70	71	80	72
Materials expenditures per capita	3.7	3.74	3.43	3.43	3.89

Services

Select materials; Purchase materials; Remove outdated materials; Customer materials requests

Contact

Sandra Cannon, Cataloging and Collection Manager, 512-974-7588

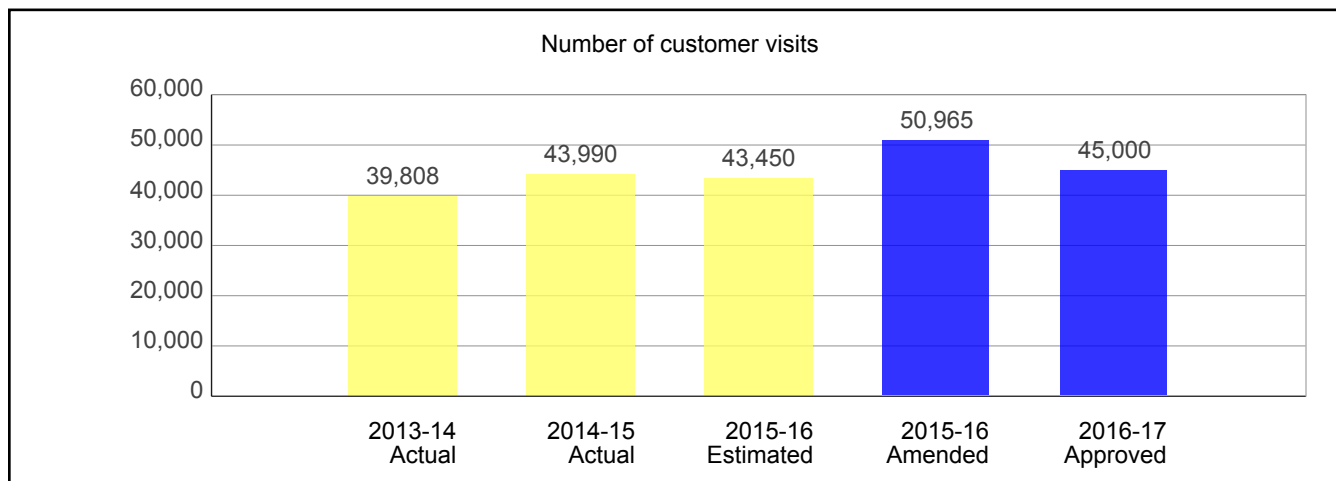
Austin Public Library

Budget Detail by Activity

Program: Public Services

Activity: Austin History Center

The purpose of the Austin History Center is to serve as the official archives for the City of Austin and to provide information about the history and current events of Austin and Travis County by collecting, organizing, and preserving research materials about local governments, businesses, residents, institutions, and neighborhoods and assisting in their use so that customers can learn from the community's collective memory.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
General Fund	1,117,818	1,117,665	1,209,106	1,168,053	1,243,181
Grants	0	20,000	0	35,000	25,000
Total Requirements	\$1,117,818	\$1,137,665	\$1,209,106	\$1,203,053	\$1,268,181
Full-Time Equivalent					
General Fund					
Civilian	14.00	14.00	14.00	14.00	14.00
Total FTEs	14.00	14.00	14.00	14.00	14.00
Performance Measures					
Number of archival items processed	161,126	117,704	180,130	127,023	139,725
Number of customer visits	39,808	43,990	43,450	50,965	45,000

Services

Reference materials and services; Finding aids to assist in research; Acquire research materials; Preserve materials; Records management; Reproductions of materials and photos; Public education; Digitization of materials; Web pages

Contact

Mike Miller, Austin History Center Manager, 512-974-7436

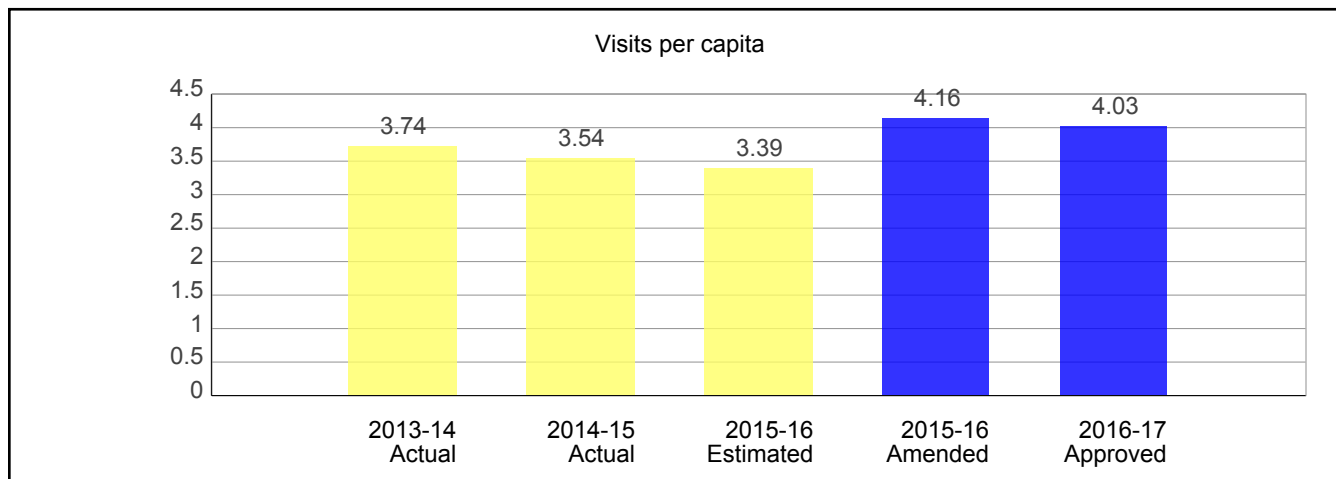
Austin Public Library

Budget Detail by Activity

Program: Public Services

Activity: Circulation

The purpose of the Circulation activity is to provide direct support of, and access to, all circulating library materials for Library customers in order to meet their information and reading needs.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	0	13,682	27,027	0	0
General Fund	12,996,253	14,139,286	15,035,816	15,071,002	15,973,297
Grants	17,130	0	75,000	150,000	150,000
Total Requirements	\$13,013,383	\$14,152,968	\$15,137,843	\$15,221,002	\$16,123,297
Full-Time Equivalents					
General Fund					
Civilian	193.52	200.52	219.77	221.02	225.77
Total FTEs	193.52	200.52	219.77	221.02	225.77
Performance Measures					
Number of customer visits	3,148,698	3,099,385	3,098,759	3,727,126	3,780,444
Number of items circulated	5,392,446	5,572,268	5,819,940	5,812,941	6,407,696
Total Number of New Library Cards Issued	New Meas	New Meas	24,447	37,142	29,330
Circulation per capita	6.32	6.27	6.37	6.4	6.84
Visits per capita	3.74	3.54	3.39	4.16	4.03

Services

Check materials in and out; Library cards; Distribute materials; Customer records; Customer billing; Fee collection; Disputed and damaged item investigation; Customer reserves

Contact

Karen Baker, Central Library Services Manager, 512-974-7459; David Inabnitt, Branch Services Manager, 512-974-7405; Carolyn Garcia, Customer Service Manager, 512-974-7427

Bold Measure = Key Indicator

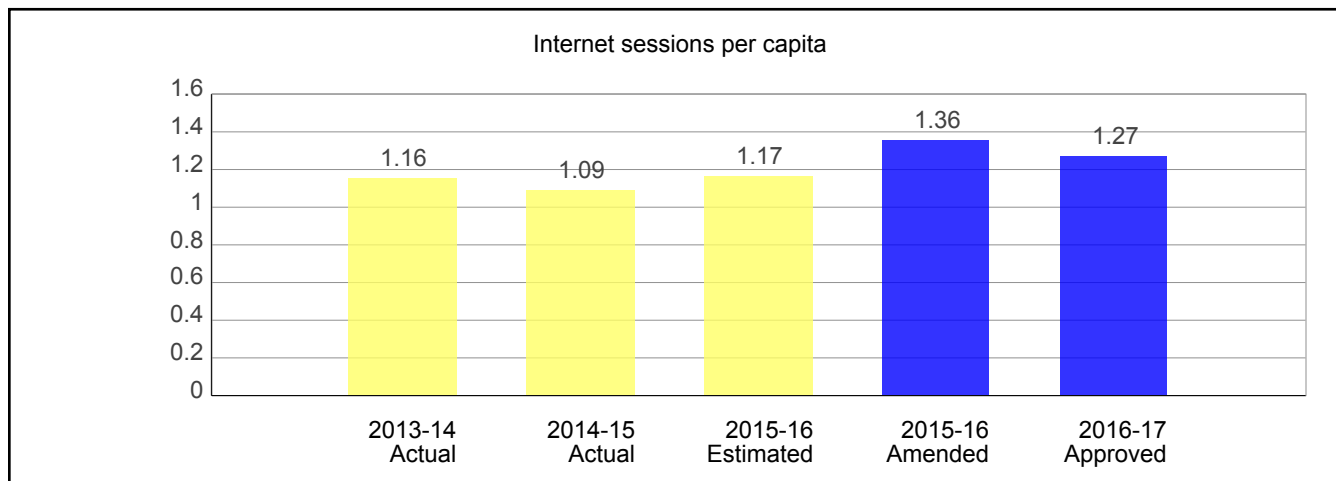
Austin Public Library

Budget Detail by Activity

Program: Public Services

Activity: Reference and Information Services

The purpose of the Reference and Information Services activity is to provide resources and assistance to library users so they can get the information they want.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	73,664	84,402	88,257	70,000	70,000
General Fund	1,169,875	1,256,766	1,322,140	1,533,824	1,857,252
Total Requirements	\$1,243,538	\$1,341,169	\$1,410,397	\$1,603,824	\$1,927,252
Full-Time Equivalents					
General Fund					
Civilian	15.90	16.90	19.15	16.90	19.15
Total FTEs	15.90	16.90	19.15	16.90	19.15
Performance Measures					
Cost per reference question asked	10.09	12.8	54.07	10.87	70.89
Number of Internet sessions	988,540	971,755	1,065,528	1,186,078	1,186,078
Number of reference questions asked-Adult	115,917	98,194	28,367	128,915	26,200
Internet sessions per capita	1.16	1.09	1.17	1.36	1.27
Library program attendance per capita	0.18	0.2	0.25	0.18	0.25

Services

Reference services; Public reference assistance; Branch reference assistance; Reference guides; Reference referral; Public Internet access; Wireless access; Adaptive equipment such as Magnisight CCTV system, Kurzweil Reading Edge machine, and Zoom Text software

Contact

Karen Baker, Central Library Services Manager, 512-974-7459

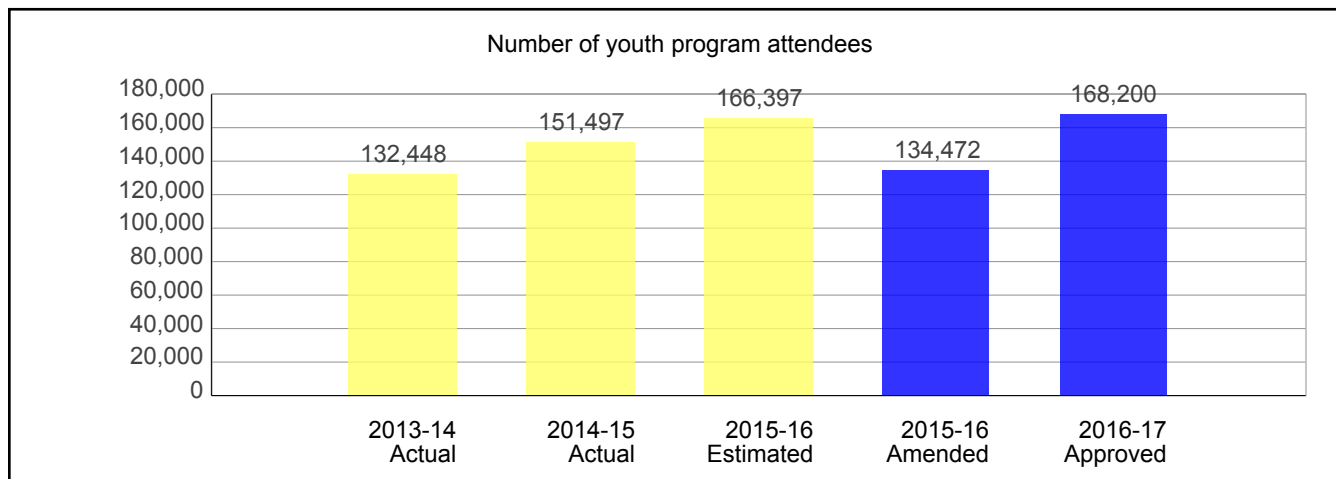
Austin Public Library

Budget Detail by Activity

Program: Public Services

Activity: Youth Services

The purpose of the Youth Services activity is to provide educational, developmental, and recreational reading opportunities for children, their parents, and caregivers in order to increase reading by youth.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	18,000	18,000	19,257	0	0
General Fund	2,273,643	2,585,791	2,707,969	2,784,858	2,897,829
Grants	21,994	7,500	0	0	0
Total Requirements	\$2,313,637	\$2,611,291	\$2,727,226	\$2,784,858	\$2,897,829
Full-Time Equivalents					
General Fund					
Civilian	31.50	30.50	32.25	32.25	32.25
Total FTEs	31.50	30.50	32.25	32.25	32.25
Performance Measures					
Number of youth program attendees	132,448	151,497	166,397	134,472	168,200
Number of youth that complete the Summer Reading Program	New Meas	New Meas	3,938	3,938	3,938

Services

Select youth materials; Remove outdated materials; Early literacy programs; Children's storytimes; Summer Reading program; Connected Youth program; Teen services; Other programs such as puppet shows and afterschool; Homework help; Teach computer and Internet skills; Library card sign-up for school groups; Storytelling classes; Class orientations; Library tours; Provide youth oriented partnerships

Contact

David Spradling, Youth Services Manager, 512-974-7437

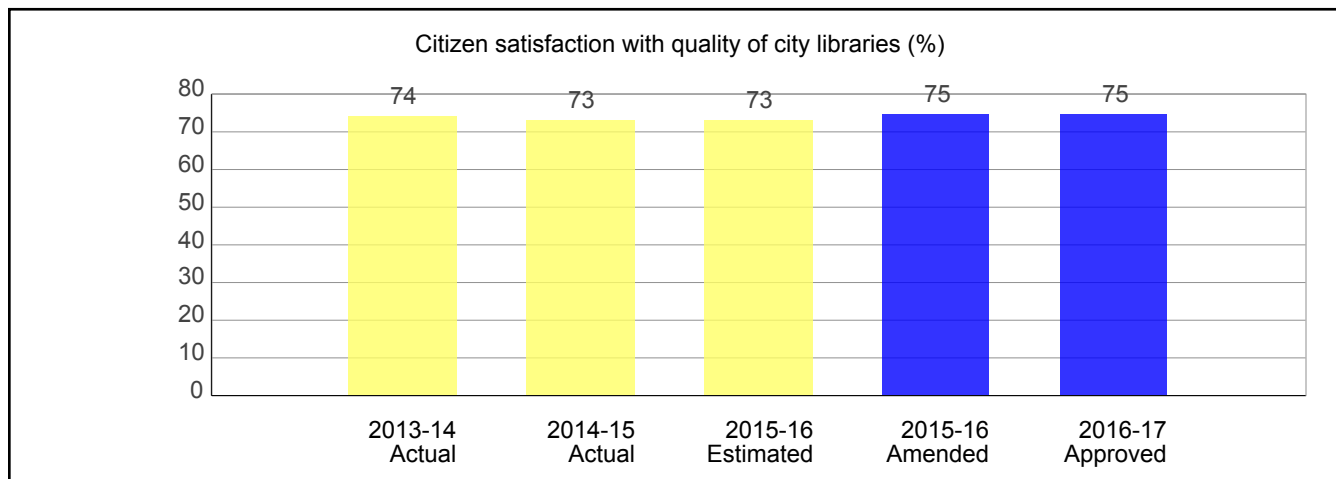
Austin Public Library

Budget Detail by Activity

Program: Support Services

Activity: Departmental Support Services

The purpose of the Departmental Support Services activity is to provide administrative and managerial support to the department in order to produce more effective services.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	36,695	46,410	41,506	0	0
General Fund	8,031,111	8,751,755	11,128,660	11,195,702	13,297,735
Grants	4,878	0	0	0	0
Total Requirements	\$8,072,684	\$8,798,166	\$11,170,166	\$11,195,702	\$13,297,735
Full-Time Equivalents					
General Fund					
Civilian	79.25	80.25	115.25	115.25	122.25
Total FTEs	79.25	80.25	115.25	115.25	122.25
Performance Measures					
Employee Turnover Rate	10.28	10.05	3.52	8	8.26
Lost Time Injury Rate Per the Equivalent of 100 Employees	1.94	1.55	1.5	0	0
Number of tons of materials kept out of landfills	201	283	315	269	325
Number of web hits	25,561,047	23,468,874	22,486,623	25,000,000	25,000,000
Percent of employees who feel the Library Dept demonstrates adequate concern for employee safety (%)	89	87	85	85	85
Sick leave hours used per 1,000 hours	33.43	34.95	35.09	35.36	35.31
Staff per 1,000 Served	0.42	0.4	0.46	0.46	0.46
Citizen satisfaction with quality of city libraries (%)	74	73	73	75	75

Services

Office of the Director; Financial Monitoring; Budgeting; Accounting; Purchasing; Human Resources; Facility Expenses; IT Support; Public Information; Vehicle and Equipment Maintenance; Grant Administration; Safety; Customer Service; Inventory Control; Audit/Internal Review; Contract Management

Contact

Victoria Rieger, Financial Manager, 512-974-7446

Bold Measure = Key Indicator

Austin Public Library

Budget Detail by Activity

Program: Transfers and Other Requirements

Activity: All Activities

The purpose of the Transfers and Other Requirements program is to account for transfers and other departmental requirements at the fund or agency level.

Graph Not Applicable

	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
General Fund	23,315	3,802,307	4,712,688	4,624,636	5,975,030
Total Requirements	\$23,315	\$3,802,307	\$4,712,688	\$4,624,636	\$5,975,030

Services

Citywide administrative and information technology support

Contact

Victoria Rieger, Financial Manager, 512-974-7446

Beginning in FY 2014-15, certain administrative and personnel cost centers have been allocated to individual departments. In prior years, these expenditures were budgeted for in aggregate at the General Fund level.

Austin Public Library: 2016-17

<i>General Fund</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Materials Management Services	\$5,781,121	\$5,555,135	\$5,638,813	\$5,377,117	\$5,922,712
Cataloging Support	1,063,077	903,031	1,127,978	1,089,971	1,230,904
Collection Support	4,718,045	4,652,104	4,510,835	4,287,146	4,691,808
Public Services	\$17,557,588	\$19,099,509	\$20,275,031	\$20,557,737	\$21,971,559
Austin History Center	1,117,818	1,117,665	1,209,106	1,168,053	1,243,181
Circulation	12,996,253	14,139,286	15,035,816	15,071,002	15,973,297
Reference and Information Services	1,169,875	1,256,766	1,322,140	1,533,824	1,857,252
Youth Services	2,273,643	2,585,791	2,707,969	2,784,858	2,897,829
Support Services	\$8,031,111	\$8,751,755	\$11,128,660	\$11,195,702	\$13,297,735
Departmental Support Services	8,031,111	8,751,755	11,128,660	11,195,702	13,297,735
Transfers and Other Requirements	\$23,315	\$3,802,307	\$4,712,688	\$4,624,636	\$5,975,030
Other Requirements	23,315	108,925	423,527	335,475	1,202,331
Transfers	0	3,693,382	4,289,161	4,289,161	4,772,699
Total	\$31,393,135	\$37,208,706	\$41,755,192	\$41,755,192	\$47,167,036

Full-Time Equivalents (FTEs)

Materials Management Services	24.88	25.88	21.88	22.88	19.88
Cataloging Support	6.00	6.00	6.00	6.00	6.00
Collection Support	18.88	19.88	15.88	16.88	13.88
Public Services	254.92	261.92	285.17	284.17	291.17
Austin History Center	14.00	14.00	14.00	14.00	14.00
Circulation	193.52	200.52	219.77	221.02	225.77
Reference and Information Services	15.90	16.90	19.15	16.90	19.15
Youth Services	31.50	30.50	32.25	32.25	32.25
Support Services	79.25	80.25	115.25	115.25	122.25
Departmental Support Services	79.25	80.25	115.25	115.25	122.25
Total	359.05	368.05	422.30	422.30	433.30

Austin Public Library: 2016-17

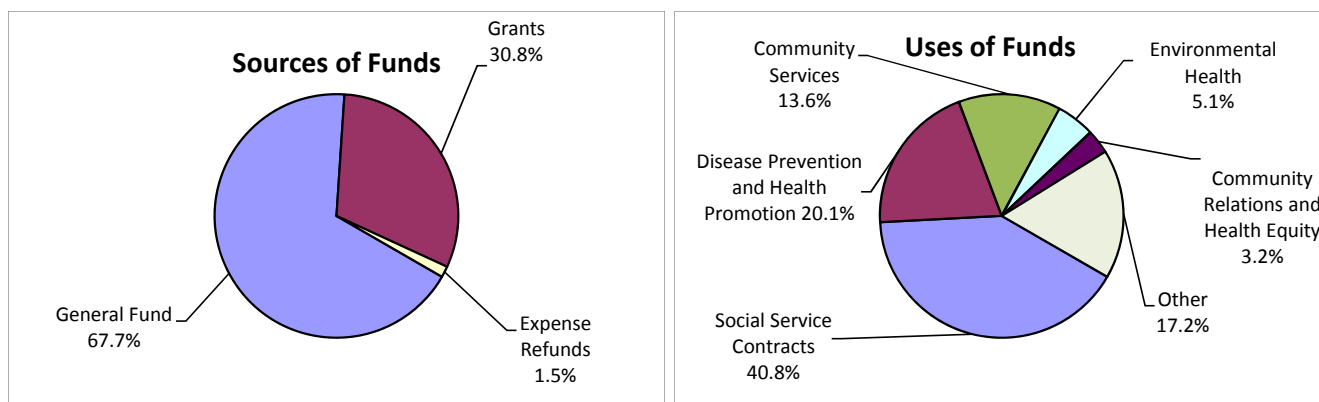
<i>Grants</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Materials Management Services	\$22,300	\$0	\$0	\$0	\$0
Collection Support	22,300	0	0	0	0
Public Services	\$39,124	\$27,500	\$75,000	\$185,000	\$175,000
Austin History Center	0	20,000	0	35,000	25,000
Circulation	17,130	0	75,000	150,000	150,000
Youth Services	21,994	7,500	0	0	0
Support Services	\$4,878	\$0	\$0	\$0	\$0
Departmental Support Services	4,878	0	0	0	0
Total	\$66,302	\$27,500	\$75,000	\$185,000	\$175,000

Austin Public Library: 2016-17

<i>Expense Refunds</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Materials Management Services	\$0	\$28	\$0	\$0	\$0
Cataloging Support	0	28	0	0	0
Public Services	\$91,664	\$116,085	\$134,541	\$70,000	\$70,000
Circulation	0	13,682	27,027	0	0
Reference and Information Services	73,664	84,402	88,257	70,000	70,000
Youth Services	18,000	18,000	19,257	0	0
Support Services	\$36,695	\$46,410	\$41,506	\$0	\$0
Departmental Support Services	36,695	46,410	41,506	0	0
Total	\$128,359	\$162,523	\$176,047	\$70,000	\$70,000



Health and Human Services



Budget Overview

	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
General Fund					
Revenue	\$7,488,915	\$8,964,842	\$9,508,640	\$9,677,791	\$10,202,182
Requirements	\$42,103,362	\$52,915,339	\$61,104,968	\$61,282,968	\$70,260,911
Full-Time Equivalents (FTEs)	205.75	217.75	254.75	254.75	260.75
Sustainability Fund	\$1,627,206	\$0	\$0	\$0	\$0
Expense Refunds	\$763,463	\$1,233,540	\$1,853,222	\$1,688,183	\$1,516,968
Grants					
Requirements	\$20,541,848	\$23,266,802	\$22,206,264	\$22,206,264	\$31,963,000
Full-Time Equivalents (FTEs)	212.00	216.00	214.00	214.00	215.00
Total Budget	\$65,035,879	\$77,415,681	\$85,164,454	\$85,177,415	\$103,740,879

In addition to the amount shown above, The FY 2016-17 Budget also includes \$547,775 for critical one-time costs.

Beginning in FY 2014-15, certain administrative and personnel cost centers have been allocated to individual departments. In prior years, these expenditures were budgeted for in aggregate at the General Fund level

Health and Human Services

Organization by Program and Activity for 2017

Community Relations and Health Equity

Community Relations
Health Equity

Community Services

Family Health
Neighborhood Services
Women, Infant & Children

Disease Prevention & Health Promotion

Communicable Disease
Community Health
Epidemiology & Health Statistics
Vital Records

Environmental Health Services

Health and Safety Code Compliance

One Stop Shop

Inspection, Review, and Support

Social Services Contracts

Basic Needs
Behavioral Health
Child & Youth
Community Planning
Health Equity Contracts
HIV
Homeless
Workforce Development

Support Services

Departmental Support Services

Transfers and Other Requirements

Other Requirements
Transfers

Health and Human Services Mission and Goals for 2017

Mission

The mission of the Austin/Travis County Health and Human Services Department (HHSD) is to prevent disease, promote health and protect the well-being of our community.

Goals

Strengthen Public Health Infrastructure for Improved Health Outcomes

- Maintain Public Health Accreditation.
- Provide over 43,500 certified birth and death certificates.

Improve Maternal, Child and Adolescent Health Outcomes

- Ensure 95% of women enrolled in Women, Infants, and Children (WIC) during pregnancy subsequently breastfeed their children.
- Certify 60% of full time early childhood centers that serve at least 10% low income children are quality rated.
- Establish that 89% of children/youth served by contractors progress to next developmental/academic level.
- Reduce the incidence rate of reported cases of Measles, Pertussis, Mumps, & Rubella to 28 per 100,000 population.

Improve Quality of Life to Reduce the Years of Potential Life Lost due to Preventable Chronic Diseases

- Reduce the number of tobacco related deaths below 650.
- Ensure 85% of Quality of Life & public health nurse clients follow through with referrals to a health provider.

Minimize Public's Exposure to Foodborne Illness

- Conduct 2.0 inspections per fixed food establishments annually.
- Provide routine safety inspections for at least 60% of temporary establishments permitted.

Minimize the Spread of Communicable and Infectious Diseases within the General Population

- Provide 100% of active tuberculosis patients with therapy within 12 months.
- Arrange 95% of newly-diagnosed HIV+ clients linked to HIV- related with medical care.
- Ensure 90% of STD clinic clients are examined, tested and/or treated the same day.

Assist People in Achieving Safety, Stability and Long Term Self-Sufficiency

- Serve 60,000 unduplicated persons with basic needs by the Neighborhood Services activity.
 - Equip 30% of homeless residing in shelters with case management services.
 - Ensure that 75% of households receiving case management services transition into housing.
 - Certify 85% of clients enrolled in self-sufficiency case management will report a reduction or elimination of income barriers.
-

Health and Human Services

Message from the Director

Public health plays a critical role in protecting and improving the health and well-being of people and communities. Austin/Travis County Health and Human Services (A/TCHHSD) provides a range of services and programs that promote healthy behaviors, prevent diseases, provide food protection, offer life-saving immunizations and prepare and respond to public health emergencies. Promoting well-being means more than just preventing illness or helping out with basic needs. It involves supporting people to fully reach their potential. When, as a community, we make sure that everyone can contribute to society, we all benefit.

A/TCHHSD achieved a tremendous milestone this year by earning national public health accreditation. The department met or exceeded rigorous public health standards and demonstrated a strong commitment to our public health mission to protect and promote the health of our community.

Working with our partners, stakeholders and residents we are addressing the many factors that influence health and well-being including rates of childhood poverty, chronic diseases, teen birth rates, access to care, access to healthy foods and levels of physical activity. As our population continues to grow our community becomes increasingly diverse—economically, linguistically, culturally and geographically. While there is great prosperity in our community, significant disparities in the health status of our population persist. Our goal is to secure health equity and ensure the well-being of our entire population.

Whether it's an emerging disease like Zika, a man-made or a naturally occurring event, A/TCHHSD is on the frontlines of emergency preparedness and response. Recently, floods have devastated lives and displaced hundreds of residents. Through coordination with other partners, we set up disaster relief processes to help residents in need of housing, medical care, job assistance and mental health counseling. We are often the last to depart an event because it takes time, resources and care to return people to self-sufficiency.

Our department is also gaining recognition as a national leader in LGBT healthcare equality. The Human Rights Campaign Foundation recently cited our RBJ Health Center as one of a select group of facilities that demonstrates its commitment to equitable, inclusive care for LGBT patients and their families.

The accomplishments made this year are a direct result of our dedicated staff, the support of our city and county elected officials and the many partner collaborations we have throughout the community. We are committed to building on those successes.



Shannon Jones, III, Director

Budget Highlights

The budget for the Health and Human Services Department (HHSD) dedicates resources to provide public health protection and prevention services with a focus on health equity, social services, youth development and employment services, and support services, and to achieve the goals and objectives of the department. HHSD's FY 2016-17 General Fund-supported Budget totals \$70.3 million and 260.75 positions. In addition, the Department's Budget includes \$32.0 million in grant funding, supporting 215 positions.

Social Services Contracts

Social Services Contracts funded through and administered by HHSD include an array of social services, including: basic needs, behavioral health, health equity, child and youth services, HIV, homelessness, community planning efforts, and workforce development. Through the Social Services Contracts Program, which includes \$31.7 million in contracts to service providers, HHSD anticipates that 18,532 clients will receive basic needs services, 4,000 individuals will receive homeless services and 2,000 clients will receive workforce development services. The FY 2016-17 Budget includes a \$1,000,000 increase to fully fund contracts approved in prior years, an additional \$600,000 for increases to existing and new contracts, \$600,000 for Housing First Permanent Supportive Housing contract to reduce homelessness, and the removal of \$160,000 in one-time funding for the Passages contract for childcare. In addition, there are \$2.2 million in funds for contracts with AISD for Parent Support Specialists and the Primetime after school program. There are an additional \$854,777 in Social Service contracts for various assessments and initiatives related to the Quality of Life Commissions. These programs include \$300,000 for Supplemental Nutrition Assistance Programming (SNAP) and \$75,000 for the Montopolis and Del Valle Community Health Assessment. The FY 2016-17 Budget also includes \$175,000 in funding for a Childcare Continuity Social Service contract.

Community Relations and Health Equity

FY 2016-17 will see the establishment of the new Community Relations and Health Equity program, which encompasses the Quality of Life (formerly African American Quality of Life) program, Departmental Planning and Development, HIV Resources Administration, and Social Services Policy, resulting in improved health outcomes. In FY 2016-17 HHSD will provide 4,500 people preventative screening and educational health services. In addition, 6 job fairs will be provided for underserved and hard to reach residents. The FY 2016-17 Budget includes funding for \$3.3 million from both General Fund and various grants.

Community Services

The Community Services program provides direct services to clients and links them to other services available throughout the community. In FY 2016-17, it is anticipated that 62,500 unduplicated individuals will receive basic needs services at the neighborhood centers, 8,500 clients will be served by the public health nursing activity, and 300 households will receive case management services through the neighborhood centers. In FY 2016-17, there is General Fund support of \$4.4 million and grant funding of \$9.5 million for the Community Services program. The Women, Infants and Children (WIC) program provides supplemental nutrition for pregnant women, new mothers and young children and anticipates serving 372,000 participants in FY 2016-17. Other activities include graffiti removal and community youth development services, childcare programs, and sexual-health education programs.



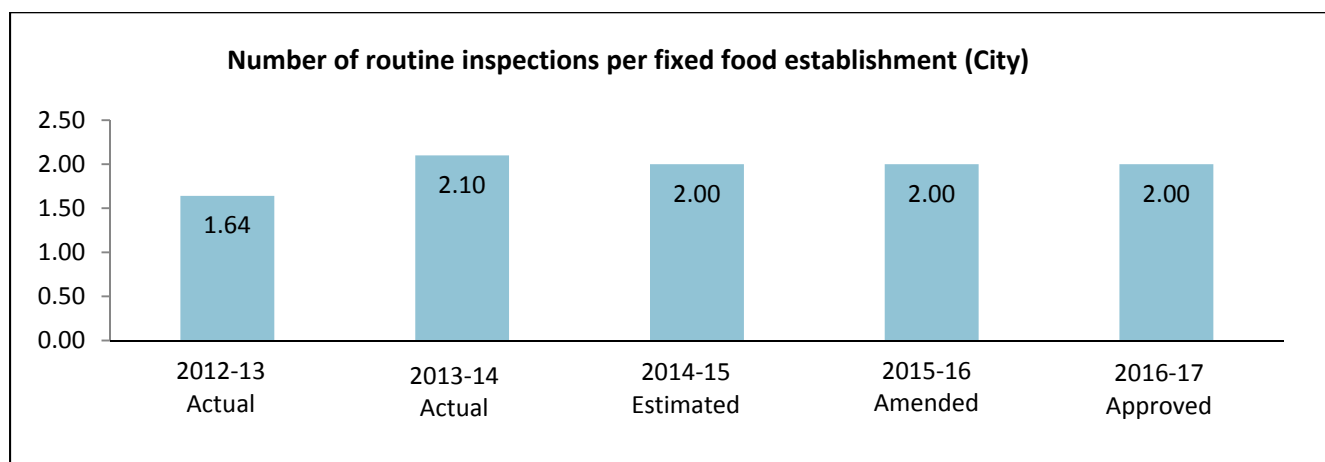
Disease Prevention and Health Promotion

The Disease Prevention and Health Promotion (DPHP) program provides services through the Communicable Disease, Community Health, Epidemiology and Health Statistics, and Vital Records activities. These activities focus on services that screen for and prevent illnesses, emergency preparedness and other health issues. Other services provided by the DPHP program include the issuance of birth and death certificates, counseling, educational outreach, testing for HIV, STDs, and chronic diseases, and public health emergency preparedness activities and education. DPHP leverages \$9.3 million from the General Fund to bring in various grants totaling \$11.6 million in FY 2016-17. Revenue related to the issuance of birth certificates is expected to increase \$317,953 in the coming fiscal year due to population and passport requirement demand increases and the conversion of a temporary employee to a Vital Records Assistant position to help with the increased workload.



Environmental Health Services

The Environmental Health Services (EHS) program focuses on providing protection and enforcement services to the public in order to minimize environmental and consumer health hazards. The FY 2016-17 budget includes funding of \$5.3 million for the Environmental Health Services program. In FY 2016-17, this program anticipates issuing 29,950 fixed food establishment, mobile unit, and food manager permits.



One Stop Shop

Two Environmental Health Officers are being added to the FY 2016-17 Budget to assist the Development Services Department with the expedited review process to reduce the permitting backlog.

Support Services

The Support Services program is the administrative arm of HHSD and includes the office of the director and the human resources, accounting, information systems, planning and development, budget and analysis, records management, contract compliance, courier services and facility expense units. The FY 2016-17 General Fund Budget for this program is \$7.3 million.

Department-wide Grant Support

HHSD's operations are currently supported by \$32.0 million in grant funding. Several of the Department's statutory functions are primarily funded by grants and require General Fund grant support to offset personnel cost increases. In FY 2016-17 grants are projected to increase \$9.7 million from the budgeted FY 2015-16 levels due to adding the 1115 Waiver to the grant budget as well as additional Texas Department of State Health Services funding.

Other Revenue

HHSD General Fund revenue for FY 2016-17 is projected to be \$10.2 million, which is a net increase of \$693,542 from the estimated FY 2015-16 revenue level. This increase is driven by an estimated \$126,000 more revenue for licenses, permits and inspection fees, an increase of over \$160,000 collected for birth certificates, and an increase in revenue collected from the agreement with Travis County. Total revenue from the Interlocal agreement with Travis County is estimated to offset approximately \$4.3 million of the total General Fund requirements, including an increase in Interlocal revenue of \$63,787 for the Environmental Health Officer position that the City is absorbing from Travis County.

Health and Human Services

Significant Changes

General Fund

Revenue Changes Dollars

County Interlocal Agreement increase due to anticipated service level matching of COA's FY 2015-16 funding levels.	\$1,122,289
Increasing birth certificate revenue as a result of increased demand and ability to handle additional workload from the addition of a Vital Records Assistant.	\$317,953
Temporary food permit revenue is expected to decrease based on a decrease in events that has been experienced in FY 2015-16.	(\$143,376)
An increase in revenue from the Interlocal agreement with Travis County due to an Environmental Health Officer position being moved from the County to the City.	\$63,787

Expenditure Changes FTEs Dollars

Citywide Cost Drivers

Additional funding to cover the cost of 2% Pay for Performance and \$0.29 across-the-board wage increases in FY 2016-17, increase the living wage to \$13.50 per hour, annualize the cost of a Citywide market study approved in FY 2015-16, and increase City contributions for health insurance by 8%.	\$1,359,672
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An decrease in the transfer for Administrative Support and a increase in the transfer for Communications and Technology Management	\$1,137,648
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Department Cost Drivers

Annualization of the costs related to the 32 positions added in FY 2015-16.	\$554,047
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Transfer of a grant position into the General Fund.	1.00	\$0
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Conversion of a temporary employee to permanent Vital Records Assistant position to meet the demand for vital records requests.	1.00	\$47,264
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Additional funding to fully fund social service contracts approved in prior years.	\$1,000,000
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Housing First Permanent Supportive Housing to reduce homelessness.	\$600,000
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Removal of the one-time funding for the Passages contract for childcare.	(\$160,000)
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Two Environmental Health Officer III positions are being added to assist Development Services Department with expedited review.	2.00	\$0
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Funding for the Sobriety Center social service contract.	\$380,000
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Expenditure Changes	FTEs	Dollars
Reduce expenditures in the budget for temporary and seasonal positions in response to the City Manager's direction that all General Fund and Support Services departments examine their respective budgets to find savings for other funding priorities.		(\$116,567)
An increase in expenditures due to an Environmental Health Officer position being moved from the County to the City.	1.00	\$63,787
Funding for the addition of a Food Access Program Coordinator.	1.00	\$95,500
Funding for the Healthy Food Retail Initiative.		\$400,000
Continued funding for AISD Parent Support Specialists and the Primetime afterschool program.		\$2,232,485
An increase to Social Service Contract funding.		\$600,000
Funding for various Quality of Life Initiative programs including; The African American Youth Harvest Foundation, Mamis Ayudan, Con Mi Madre, Teen Pregnancy Prevention programs, and the Montopolis and Del Valle Community Health Assessment.		\$689,777
Funding for a Childcare Continuity Social Service Contract.		\$175,000

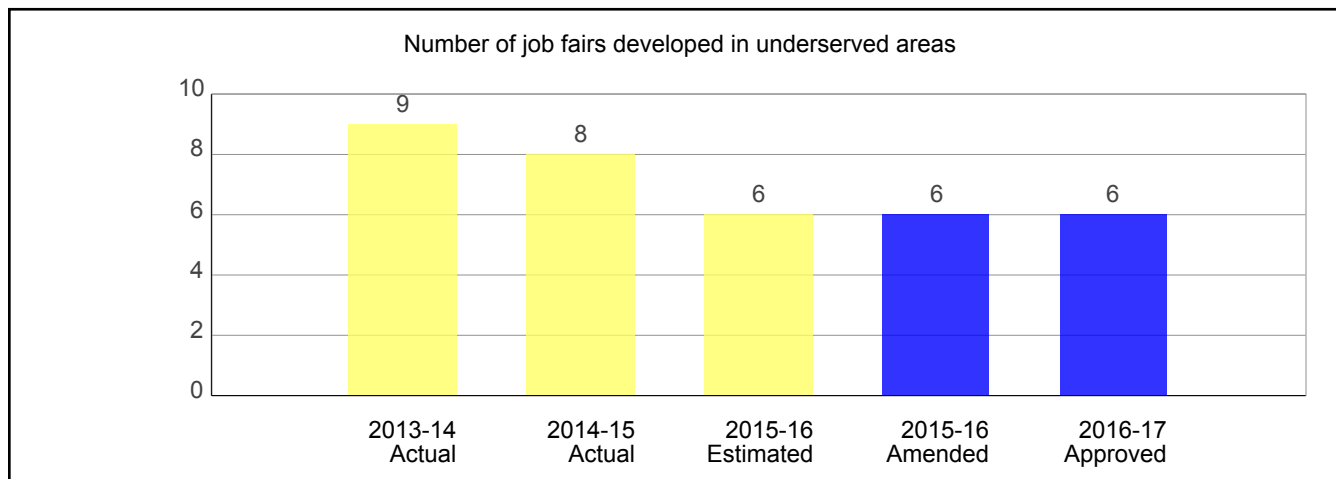
Health and Human Services

Budget Detail by Activity

Program: Community Relations and Health Equity

Activity: Community Relations

The purpose of the Community Relations activity is to work closely with community-based organizations and key stakeholders in the development of coordinated and collaborative community strategies.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	25,500	112,485	114,221	34,000	150,853
General Fund	623,565	661,266	639,057	656,142	1,327,834
Grants	692,146	997,019	708,214	708,214	766,060
Total Requirements	\$1,341,211	\$1,770,770	\$1,461,492	\$1,398,356	\$2,244,747
Full-Time Equivalents					
General Fund					
Civilian	22.25	21.25	12.50	12.50	12.50
Grants	12.00	12.00	12.00	12.00	12.00
Total FTEs	34.25	33.25	24.50	24.50	24.50
Performance Measures					
Number of High Risk clients tested for HIV/STD in outreach settings	New Meas	New Meas	New Meas	New Meas	300
Number of job fairs developed in underserved areas	9	8	6	6	6

Services

Working with community organizations and issue-area planning groups to develop comprehensive social service strategies and policies; HIV community planning and service delivery; building capacity at community-based and faith-based organizations; and coordinating social services response to emergency situations

Contact

Stephanie Hayden, Deputy Director, 512-972-5017

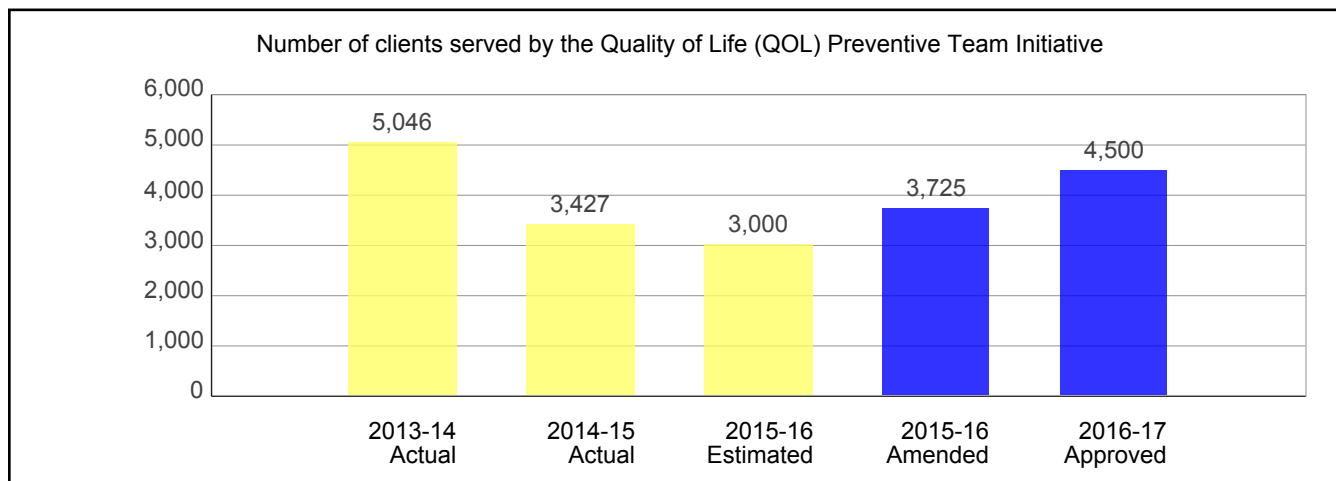
Health and Human Services

Budget Detail by Activity

Program: Community Relations and Health Equity

Activity: Health Equity

The purpose of Health Equity is to develop and implement community-based, culturally specific, best practice based risk screening and risk reduction intervention models that support behavior change through education and social supports with the goal of reducing chronic and communicable disease among vulnerable African American, Asian American and Hispanic populations.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
General Fund	672,870	716,884	1,786,284	1,791,412	1,055,808
Total Requirements	\$672,870	\$716,884	\$1,786,284	\$1,791,412	\$1,055,808
Full-Time Equivalents					
General Fund Civilian	0.00	0.00	10.75	10.75	10.75
Total FTEs	0.00	0.00	10.75	10.75	10.75
Performance Measures					
Number of clients served by the Quality of Life (QOL) Preventive Team Initiative	5,046	3,427	3,000	3,725	4,500
Number of units of preventative health services provided by QL	New Meas	4,401	4,000	5,250	6,000
Percent of QL (Quality of Life) clients who followed through with referrals to a healthcare provider or community resource	New Meas	New Meas	85	85	85

Services

Blood sugar and blood pressure screenings , Health insurance information, Mental health staff, Pregnancy testing, Family planning information, Community resource referrals, Health literature, Health presentations

Contact

Adrienne Sturup, HHS Program Manager, 512-972-5167

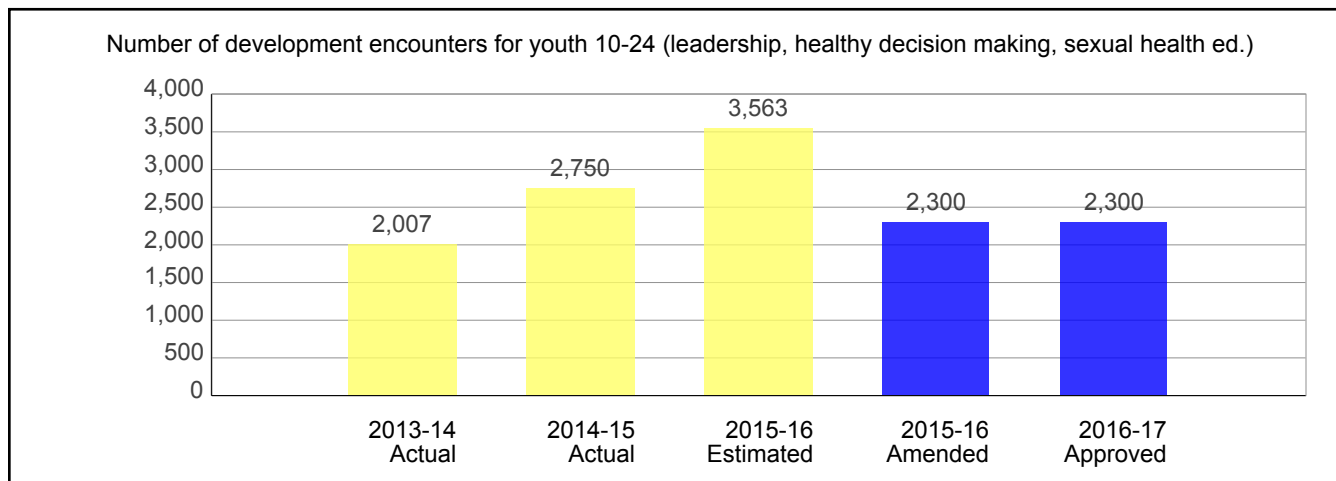
Health and Human Services

Budget Detail by Activity

Program: Community Services

Activity: Family Health

The purpose of the Family Health activity is to enable clients to make more informed decisions regarding sexual behaviors, family planning and health, and provide opportunities for youth in the community.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	212,391	201,611	290,025	211,841	211,841
General Fund	2,321,190	2,252,669	2,675,170	2,732,381	2,679,864
Grants	288,025	417,967	445,440	445,440	1,843,940
Total Requirements	\$2,821,606	\$2,872,247	\$3,410,635	\$3,389,662	\$4,735,645
Full-Time Equivalents					
General Fund					
Civilian	14.00	14.00	19.00	19.00	19.00
Grants	4.00	4.00	5.00	5.00	5.00
Total FTEs	18.00	18.00	24.00	24.00	24.00
Performance Measures					
Number of youth served in the CYD juvenile delinquency prevention programs	New Meas	2,254	2,300	1,200	1,200
Number of youth who successfully complete job readiness training in the Summer Youth Employment Program (SYEP)	1,299	1,150	1,300	1,300	1,200
Percent of early child care programs community-wide that meet quality standards	New Meas	57	40	68	60
Percent of youth in targeted areas participating in CYD juvenile delinquency prevention programs	New Meas	23.3	23	10	12
Number of development encounters for youth 10-24 (leadership, healthy decision making, sexual health ed.)	2,007	2,750	3,563	2,300	2,300

Services

Family planning education and counseling; sexuality education and skills development; job readiness and job skills training; supportive employment training; graffiti removal and prevention; Austin Urban Youth Corps; lawn maintenance.

Contact

Rosamaria Murillo, Assistant Director, 512-972-5038

Bold Measure = Key Indicator

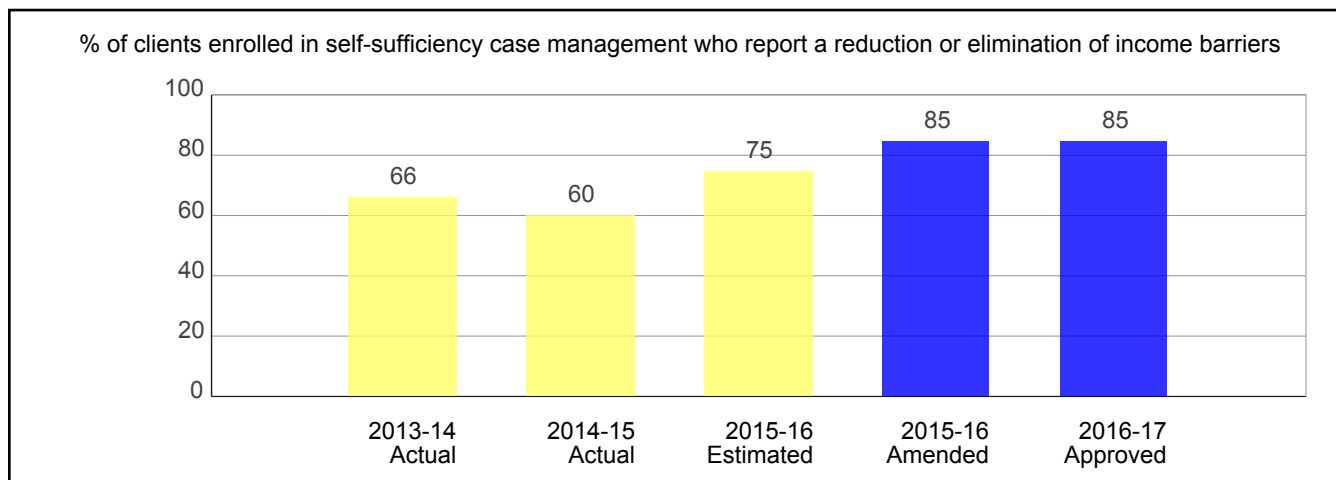
Health and Human Services

Budget Detail by Activity

Program: Community Services

Activity: Neighborhood Services

The purpose of the Neighborhood Services activity is to provide basic needs, case management and other essential services to low-income persons in order to meet their immediate basic needs. These services are provided through various neighborhood centers or other City facilities throughout the community.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	1,792	0	0	0	0
General Fund	752,946	1,073,105	1,377,180	1,519,970	1,505,974
Grants	1,047,055	1,773,690	1,146,130	1,146,130	1,146,130
Total Requirements	\$1,801,793	\$2,846,795	\$2,523,310	\$2,666,100	\$2,652,104
Full-Time Equivalents					
General Fund					
Civilian	7.50	11.50	16.75	16.75	16.75
Grants	16.00	16.00	17.00	17.00	17.00
Total FTEs	23.50	27.50	33.75	33.75	33.75
Performance Measures					
Number of duplicated persons served by the Neighborhood Services activity for basic needs	New Meas	New Meas	72,500	72,500	72,500
Number of unduplicated persons served for the first time by the Neighborhood Services Activity for basic needs	51,141	51,724	60,000	62,500	62,500
% of clients enrolled in self-sufficiency case management who report a reduction or elimination of income barriers	66	60	75	85	85

Services

Basic Needs Services including food and clothing distribution, information and referral services, notary services, transportation, school supplies, infant car seat education and distribution; Preventive Health Services including health screenings, pregnancy testing, lead poison testing and education, and health promotion presentations; Case Management Services including individual/family support counseling, and crisis intervention; Employment Support Services including job readiness training, job placement assistance, and job retention services.

Contact

Maria Allen, HHS Manager, 512-972-5086

Bold Measure = Key Indicator

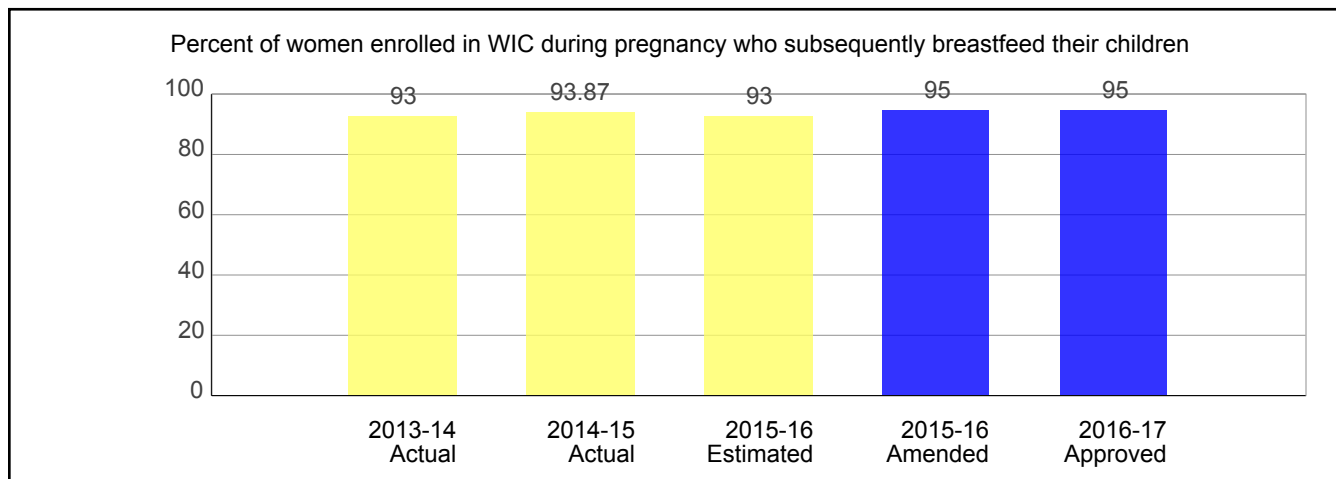
Health and Human Services

Budget Detail by Activity

Program: Community Services

Activity: Women, Infant & Children

The purpose of the Women, Infant & Children activity is to provide nutritional and preventive health services to targeted women and children to ensure healthy outcomes.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
General Fund	200,845	272,146	318,763	289,167	209,167
Grants	5,595,901	5,648,097	6,488,000	6,488,000	6,488,000
Total Requirements	\$5,796,746	\$5,920,243	\$6,806,763	\$6,777,167	\$6,697,167
Full-Time Equivalents					
Grants	98.00	98.00	97.00	97.00	96.00
Total FTEs	98.00	98.00	97.00	97.00	96.00
Performance Measures					
Number of participants in the Services for Women and Children activity	389,071	365,230	350,000	366,000	372,000
Percent of women enrolled in WIC during pregnancy who subsequently breastfeed their children	93	93.87	93	95	95

Services

Nutrition education, referrals and skills development; breast feeding support, education and pumps; benefits to purchase nutritious foods at grocery stores.

Contact

Rosamaria Murillo, Assistant Director, 512-972-5038

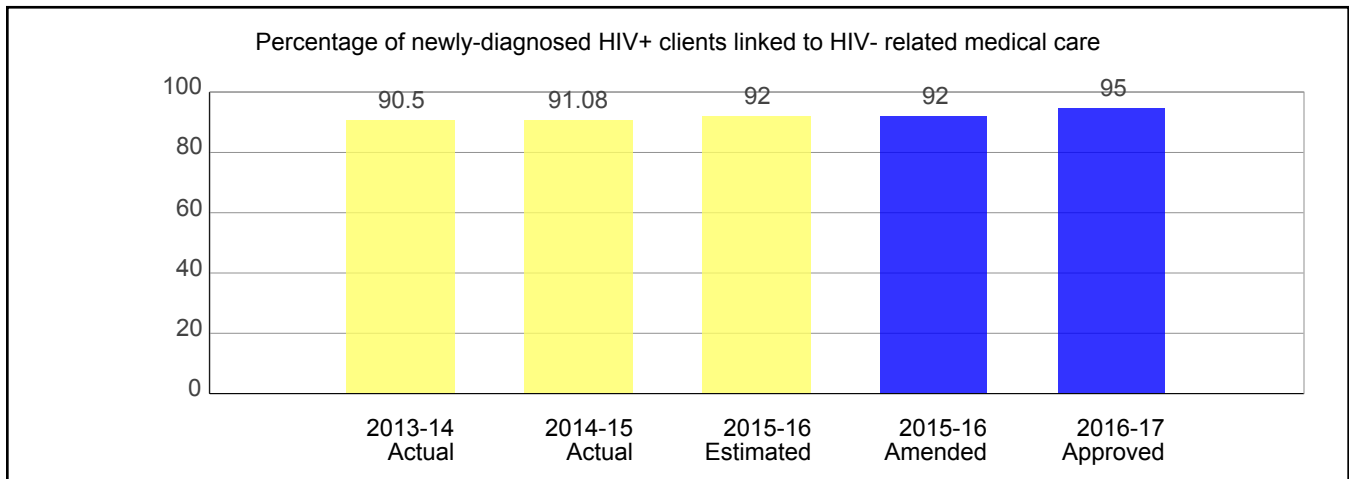
Health and Human Services

Budget Detail by Activity

Program: Disease Prevention & Health Promotion

Activity: Communicable Disease

The purpose of the Communicable Disease activity is to provide prevention and treatment services to the community in order to minimize exposure to, reduce the incidence of, and minimize the impact of living with a communicable disease.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	10,463	20,913	0	0	0
General Fund	3,270,692	3,249,037	3,782,807	3,938,912	3,947,174
Grants	3,414,028	3,053,717	4,289,002	4,289,002	7,654,370
Total Requirements	\$6,695,183	\$6,323,667	\$8,071,809	\$8,227,914	\$11,601,544
Full-Time Equivalents					
General Fund					
Civilian	31.75	31.50	36.00	36.00	37.00
Grants	38.00	38.00	41.00	41.00	44.00
Total FTEs	69.75	69.50	77.00	77.00	81.00
Performance Measures					
Number of newly identified HIV positive cases from outreach testing	22	15	20	20	20
Number of Refugee patient visits at the Refugee Clinic	New Meas	New Meas	6,957	6,957	6,957
Percent of clients who come into the RBJ STD clinic who are examined, tested &/or treated the same day	96.5	96.62	90	90	90
Percent of refugees screened for communicable diseases within 90 days of arrival in the Austin/Travis County area	100	100	95	95	95
Percentage of newly-diagnosed HIV+ clients linked to HIV- related medical care	90.5	91.08	92	92	95

Services

Prevention counseling and testing; medical evaluation and treatment in clinic and outreach settings; disease investigation and contact intervention; partner elicitation and notification; notification of infection and referral to medical care; patient and community health education; medical case management; radiological services; directly observed therapy and directly observed preventive therapy.

Contact

Saeed Azadi, HHS Manager, 512.972.5413

Bold Measure = Key Indicator

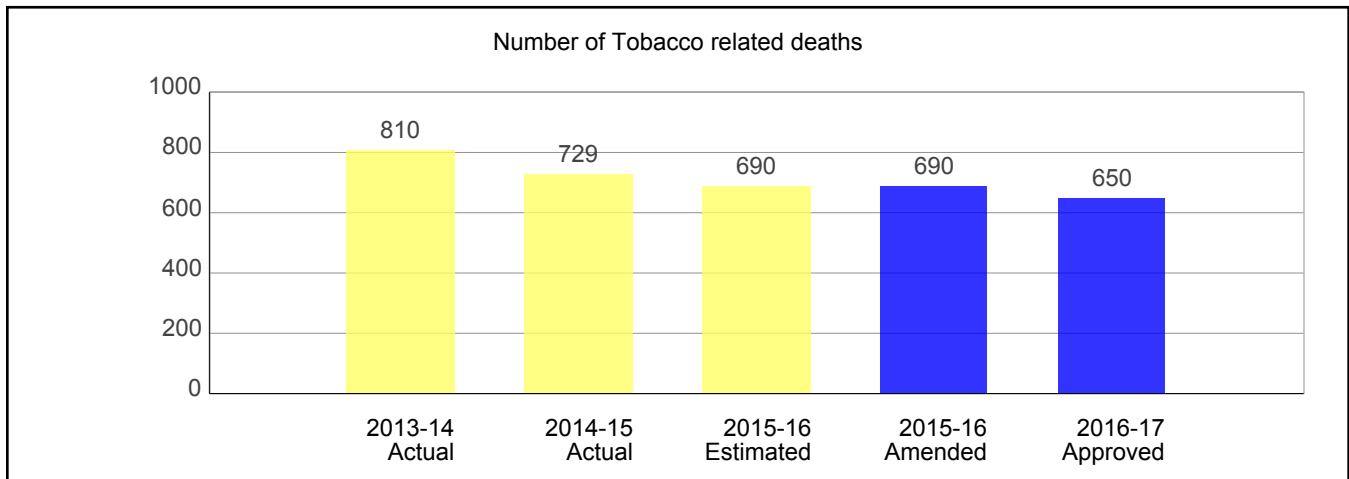
Health and Human Services

Budget Detail by Activity

Program: Disease Prevention & Health Promotion

Activity: Community Health

The purpose of the Community Health activity is to provide preventive health services for the public in order to optimize their health and well being.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	0	415,335	6,634	0	0
General Fund	2,303,964	2,173,045	2,885,519	2,948,171	3,688,363
Grants	1,979,113	1,105,692	907,970	907,970	2,903,370
Total Requirements	\$4,283,077	\$3,694,073	\$3,800,123	\$3,856,141	\$6,591,733
Full-Time Equivalents					
General Fund					
Civilian	14.75	15.50	22.50	22.50	23.50
Grants	31.80	35.80	21.80	21.80	21.80
Total FTEs	46.55	51.30	44.30	44.30	45.30
Performance Measures					
Average number of seconds to reach CSR	New Meas	New Meas	New Meas	New Meas	40
Number of client visits at the Shots for Tots Clinics for adults ages 19 and over	2,928	2,484	3,000	3,000	3,000
Number of client visits at the Shots for Tots Clinics for Vaccines for Children (VFC) eligible children ages 0-18	7,583	7,541	8,500	8,500	8,500
Percent of adults currently smoking in Travis County	New Meas	New Meas	10	10	10
Percent of referred Perinatal Hep B clients who receive follow-up education within 60 days of referral	100	No Data	100	100	100
Percentage of city employees working at tobacco free sites.	New Meas	New Meas	50	50	65
Number of Tobacco related deaths	810	729	690	690	650

Services

Providing vaccinations and immunization services for vaccine-preventable diseases at Community immunization clinics; providing education and promotion on vaccinations and immunization services and healthy nutrition; tobacco use prevention education; diabetes prevention awareness and education; Hepatitis C education and tracking.

Contact

Kurt Becker, HHS Program Manager, 512.972.5523

Bold Measure = Key Indicator

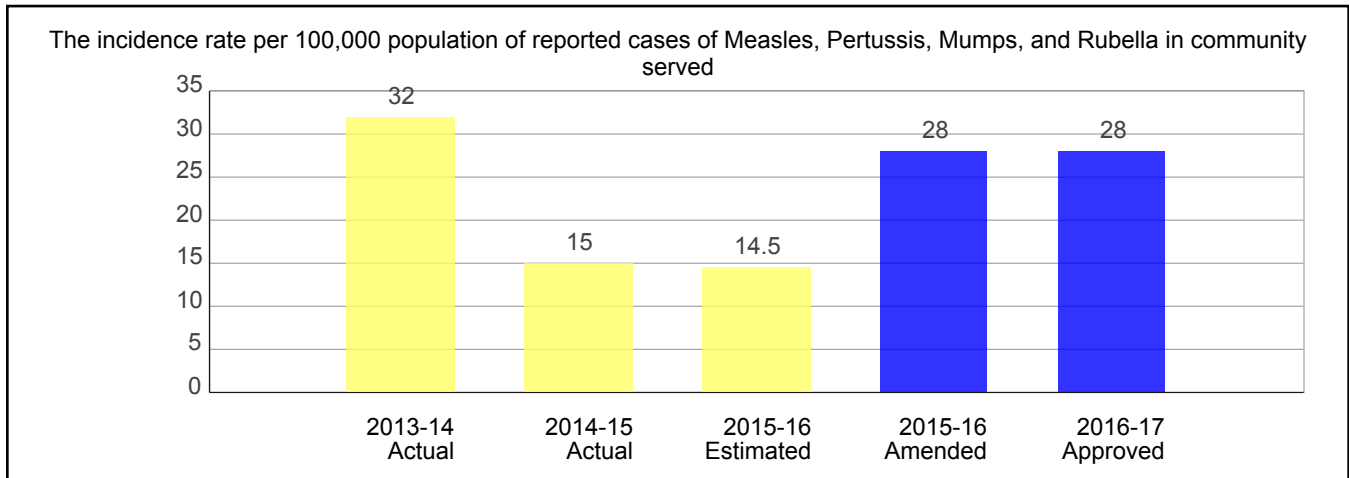
Health and Human Services

Budget Detail by Activity

Program: Disease Prevention & Health Promotion

Activity: Epidemiology & Health Statistics

The purpose of the Epidemiology & Health Statistics activity is to prevent and control the spread of disease in the community by monitoring trends of diseases and conditions, investigating outbreaks and clusters of illness, implementing control measures and intervention strategies, and evaluating the effectiveness of these measures.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
General Fund	711,600	739,586	1,091,725	1,109,638	1,167,517
Grants	616,330	709,629	1,022,450	1,022,450	1,022,450
Total Requirements	\$1,327,930	\$1,449,215	\$2,114,175	\$2,132,088	\$2,189,967
Full-Time Equivalents					
General Fund					
Civilian	7.25	9.00	11.00	11.00	11.00
Grants	11.00	11.00	15.00	15.00	14.00
Total FTEs	18.25	20.00	26.00	26.00	25.00
Performance Measures					
Epidemiologists per 100,000 population in Austin/Travis County Area	New Meas	New Meas	8	10	10
Number of cases investigated by Epidemiology and Health Statistics	1,641	2,115	2,100	2,100	2,400
Number of Sexually Transmitted Infections (STIs) reported in Travis County	New Meas	9,919	9,832	11,000	12,000
Percent emergency plans reviewed and updated	75	86	100	100	100
Percent of all reportable infectious diseases that result in a disease intervention	73.5	82	80	80	80
The incidence rate per 100,000 population of reported cases of Measles, Pertussis, Mumps, and Rubella in community served	32	15	14.5	28	28

Services

Epidemiology and outbreak investigation and reporting, disease surveillance and reporting, public health emergency response and planning, data management, monitoring infectious disease; implementing control measures.

Contact

Janet Pichette, Chief Epidemiologist, 512.972.5486

Bold Measure = Key Indicator

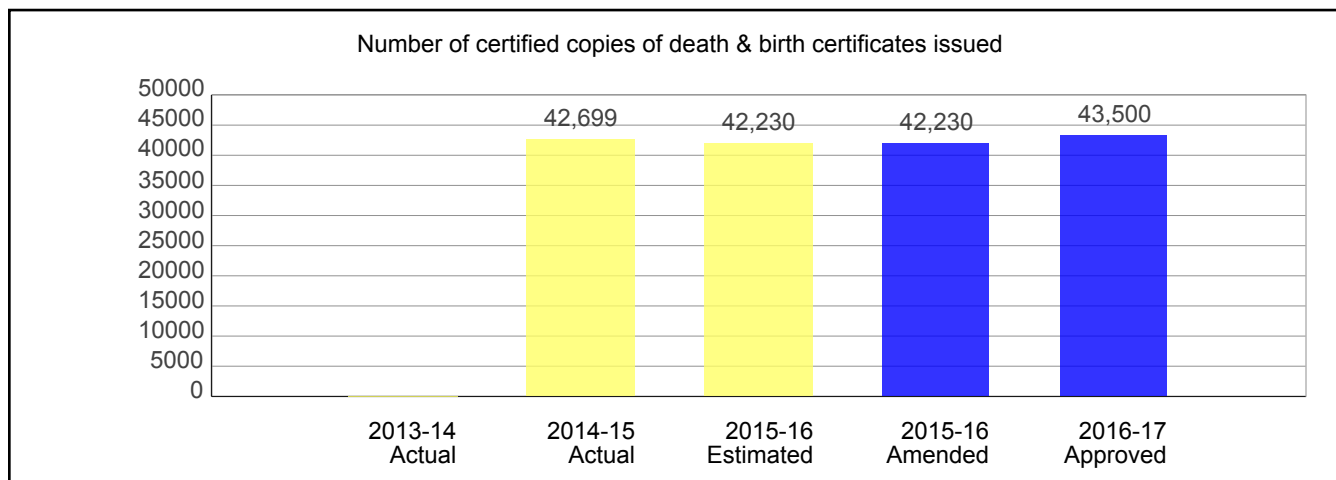
Health and Human Services

Budget Detail by Activity

Program: Disease Prevention & Health Promotion

Activity: Vital Records

The purpose of Vital Records is to audit, register, archive and issue birth and death records; to provide technical assistance as necessary; and to develop statistical reports on mortality and natality to City management so it can have data needed to make decisions.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
General Fund	392,761	410,416	452,263	438,634	491,035
Total Requirements	\$392,761	\$410,416	\$452,263	\$438,634	\$491,035
Full-Time Equivalents					
General Fund					
Civilian	5.00	5.00	5.00	5.00	6.00
Total FTEs	5.00	5.00	5.00	5.00	6.00
Performance Measures					
Number of birth & death records registered or amended	New Meas	28,594	30,700	30,700	31,500
Number of certified copies of death & birth certificates issued	New Meas	42,699	42,230	42,230	43,500
Number of supplemental record services performed	New Meas	1,665	1,200	3,100	2,000

Services

Birth registrations; archival amendments; adoption, name change, and reports of death document audits; citizen service consults; issuing certified copies of birth records, death, and fetal death registrations; medical amendments; hospital/funeral home consults; burial, transit, creation permitting; providing technical assistance to City/County/State/Federal law enforcement, child protection agencies, and public health groups; providing reports to internal and external customers; CDC Weekly Mortality Reports.

Contact

Janet Pichette, Chief Epidemiologist, 512.972.5486

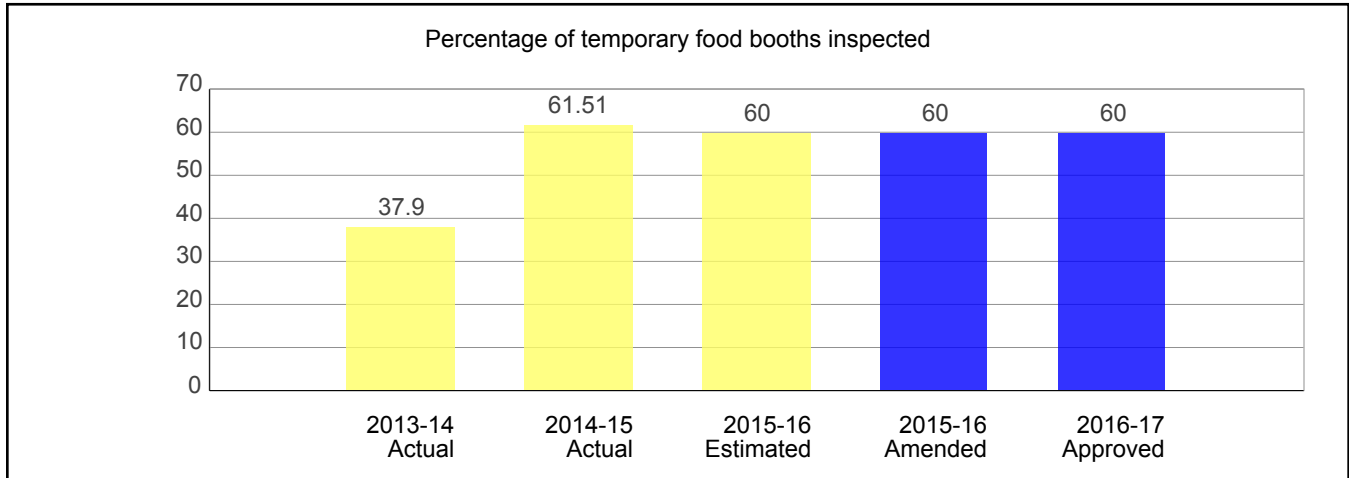
Health and Human Services

Budget Detail by Activity

Program: Environmental Health Services

Activity: Health and Safety Code Compliance

The purpose of Health and Safety Code Compliance is to provide protection and enforcement services to the public in order to minimize environmental and consumer health hazards.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds		37,160	35,799	75,301	75,301
General Fund		4,453,641	5,182,335	5,095,014	5,229,221
Total Requirements		\$4,490,801	\$5,218,135	\$5,170,315	\$5,304,522
Full-Time Equivalents					
General Fund					
Civilian		52.20	61.00	60.00	63.00
Total FTEs		52.20	61.00	60.00	63.00
Performance Measures					
% of Retail and Food Service Fixed Est. routine inspections resulting in a score of 80 or greater	New Meas	91.23	90	90	90
Number of field services conducted in the Rodent and Vector Program	6,095	4,064	4,000	6,000	6,000
Number of General environmental complaint investigations	668	607	620	620	650
Percentage of temporary food booths inspected	37.9	61.51	60	60	60
Total number of food permits issued	New Meas	12,779	12,500	12,500	12,750
Number of routine inspections per fixed food establishment (City)	1.64	2.1	2	2	2

Services

Food manager certificate issuance; Food handler registration/certificate issuance; Environmental complaint investigation and compliance/enforcement; Plan review Certificate of Occupancy inspections, and permit issuance of food establishments and swimming pools/spas; Permit issuance and inspections of temporary food events, farmers markets, and mobile food vendors; Recreational water sampling and water quality monitoring; Rodent- and vector-control consultations, education and outreach; Disease outbreak investigations; Compliance coordination with courts; Public health preparedness events; Public information requests; Cashiering.

Contact

David Lopez, Chief Sanitarian, 512-978-0303

Bold Measure = Key Indicator

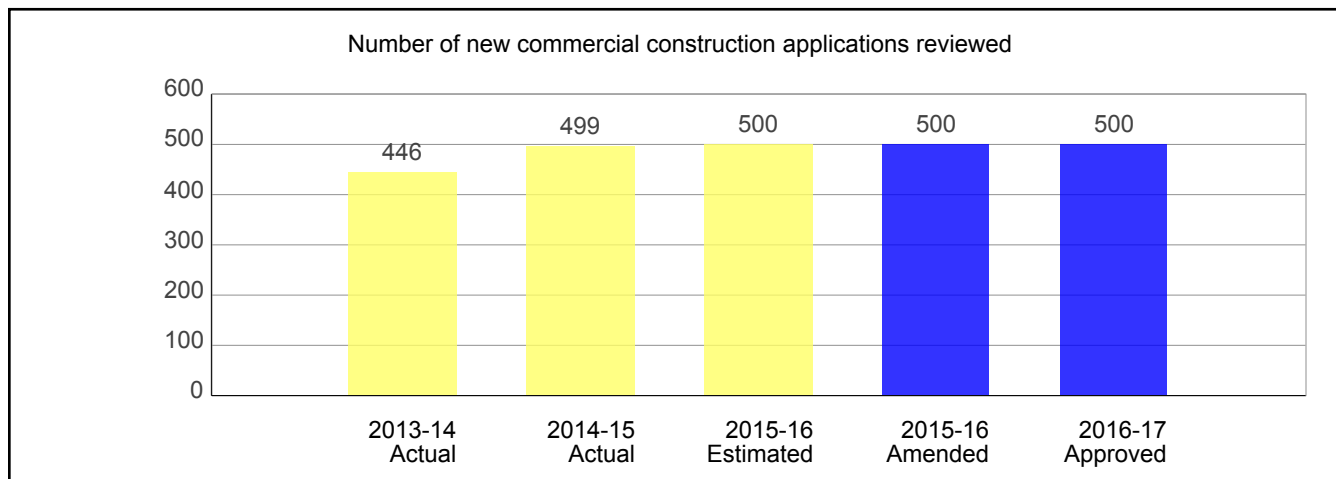
Health and Human Services

Budget Detail by Activity

Program: One Stop Shop

Activity: Inspection, Review, and Support

The purpose of Inspection, Review, and Support is to provide development services and assistance to the citywide, consolidated One Stop Shop so that the community can have an efficient and effective development process.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	0	0	0	0	114,497
General Fund	170,680	159,801	203,977	246,507	280,177
Total Requirements	\$170,680	\$159,801	\$203,977	\$246,507	\$394,674
Full-Time Equivalents					
General Fund					
Civilian	2.80	2.00	3.00	3.00	3.00
Total FTEs	2.80	2.00	3.00	3.00	3.00
Performance Measures					
Average initial review time for new commercial construction (in days)	33	30.83	35	35	35
Number of new commercial construction applications reviewed	446	499	500	500	500

Services

Commercial building plan review for food enterprises, public swimming pools/spas, and certificate of occupancy inspections.

Contact

Joseph Meier, Plan Review Specialist, 512-974-2355

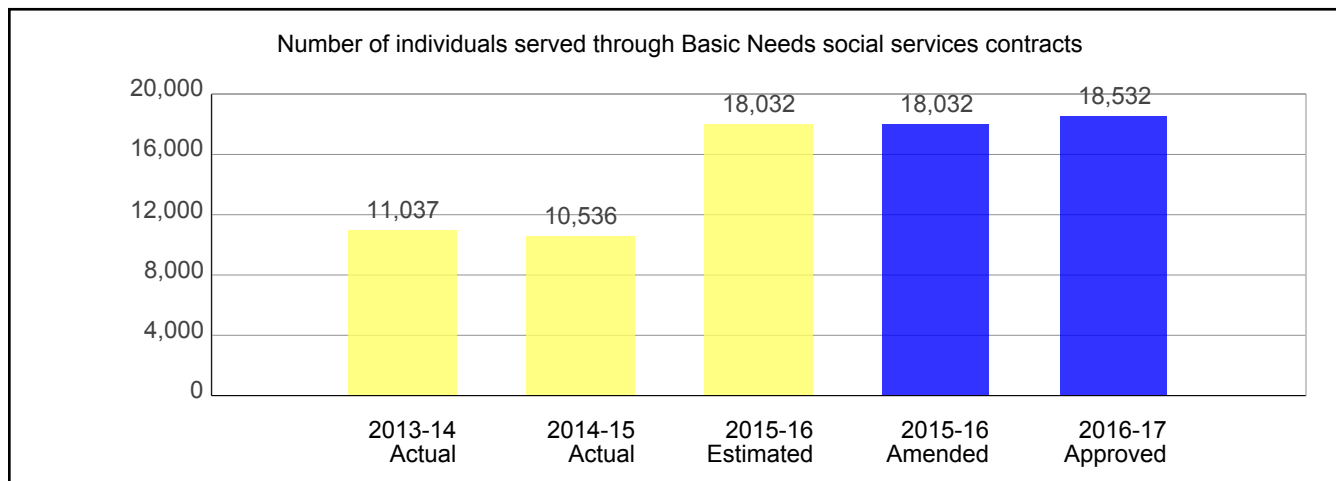
Health and Human Services

Budget Detail by Activity

Program: Social Services Contracts

Activity: Basic Needs

The purpose of the Basic Needs activity is to provide stable housing and other essential services to low-income persons to meet their immediate basic needs.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	0	0	350,000	350,000	0
General Fund	4,127,101	4,527,051	6,066,345	7,363,303	7,725,919
Total Requirements	\$4,127,101	\$4,527,051	\$6,416,345	\$7,713,303	\$7,725,919
Performance Measures					
Number of individuals served through Basic Needs social services contracts	11,037	10,536	18,032	18,032	18,532
Percent of households at risk of homelessness that maintain housing	80.84	84.08	86	83	83

Services

Rental and utility assistance; distribution of in-home meals; information and referral services, including legal assistance with regard to public benefits and housing stability; in-home care.

Contact

Stephanie Hayden, Deputy Director, 512-972-5017

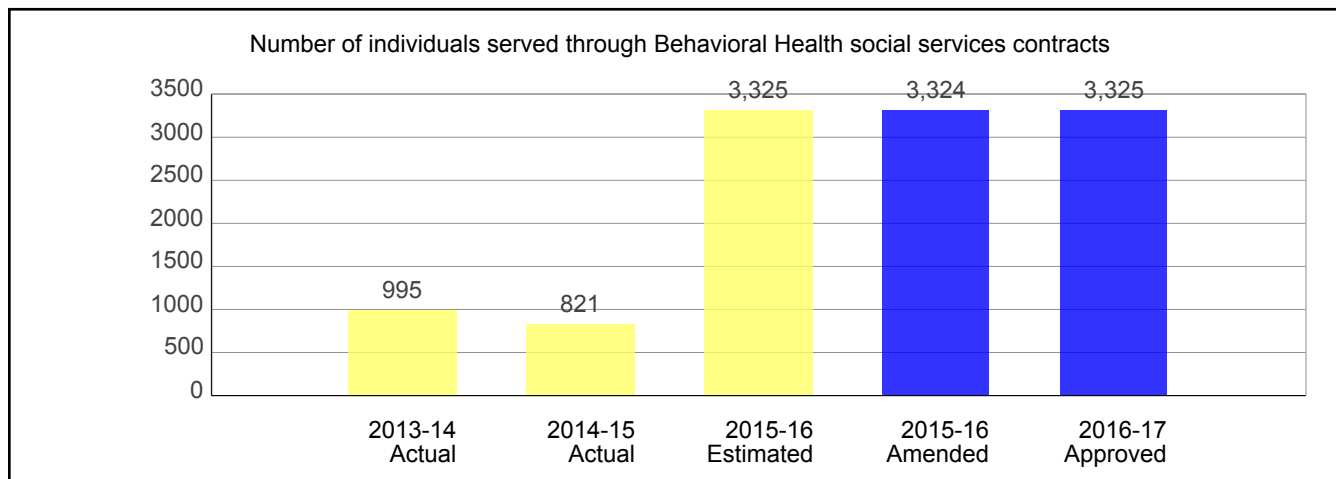
Health and Human Services

Budget Detail by Activity

Program: Social Services Contracts

Activity: Behavioral Health

The purpose of the Behavioral Health activity is to provide an array of mental health and substance abuse services for eligible individuals so they can improve their quality of life.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
General Fund	2,429,916	2,537,430	3,505,384	3,300,885	3,605,384
Total Requirements	\$2,429,916	\$2,537,430	\$3,505,384	\$3,300,885	\$3,605,384
Performance Measures					
Number of individuals served through Behavioral Health social services contracts	995	821	3,325	3,324	3,325
Percent of individuals who meet their treatment plan goals	85.12	85.43	80	80	80

Services

Mental health and community counseling services; support groups; intellectual/developmental disabilities services; supported employment services; substance abuse treatment (residential treatment and outpatient treatment); substance abuse prevention.

Contact

Stephanie Hayden, Deputy Director, 512-972-5017

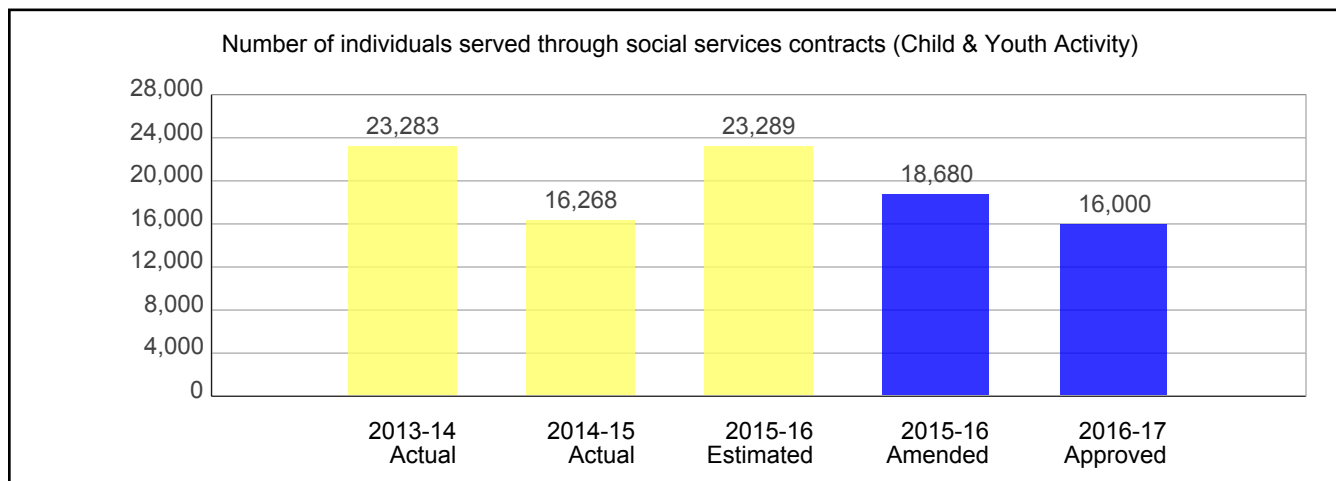
Health and Human Services

Budget Detail by Activity

Program: Social Services Contracts

Activity: Child & Youth

The purpose of the Child and Youth activity is to provide training and technical assistance to childcare program providers and early education and care services, as well as to support enrichment activities for eligible youth in order to provide positive activities during out-of-school time and increase the likelihood that they will remain in school and avoid risky behaviors.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	85,699	85,699	160,699	160,699	160,699
General Fund	3,312,904	4,535,772	5,648,355	5,472,479	7,143,132
Grants	198,751	196,432	209,560	209,560	481,660
Sustainability Fund	851,338	0	0	0	0
Total Requirements	\$4,448,692	\$4,817,903	\$6,018,614	\$5,842,738	\$7,785,491

Performance Measures

Number of individuals served through social services contracts (Child & Youth Activity)	23,283	16,268	23,289	18,680	16,000
Percent of children or youth progressing to the next developmental or academic level served by social service contracts	90	92	90	90	87

Services

Direct childcare; compensation/career development; accreditation; technical assistance; training; early childhood intervention; resource and referral; mentoring; case management; clinical services (therapy/counseling); out-of-school time activities; academic enrichment/tutoring; leadership training; after school programs and cultural activities.

Contact

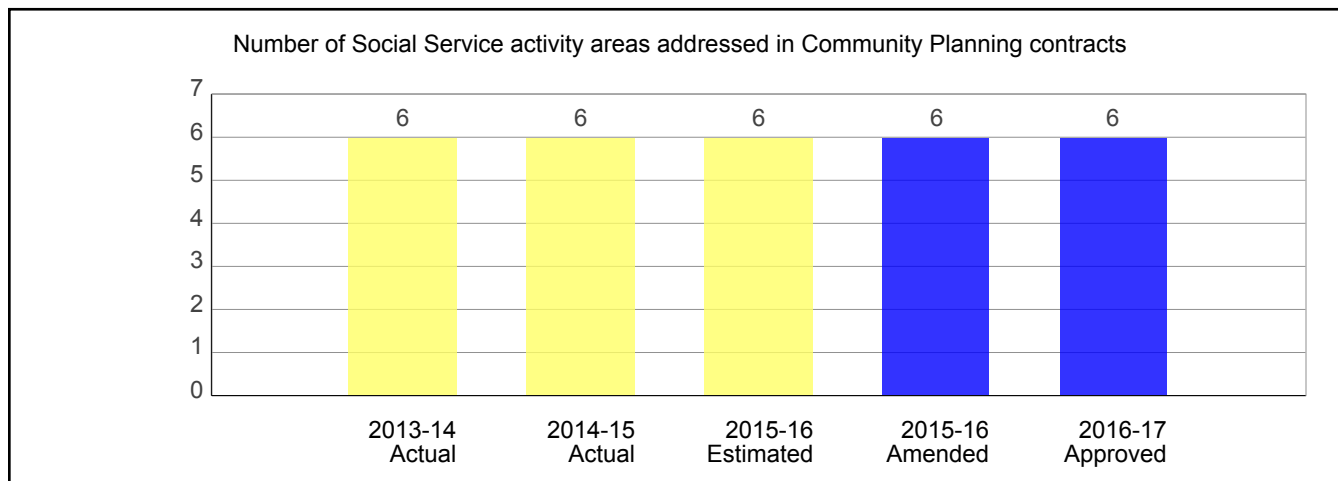
Rosamaria Murillo, Assistant Director, 512-972-5038

Health and Human Services Budget Detail by Activity

Program: Social Services Contracts

Activity: Community Planning

The purpose of the Community Planning activity is to evaluate the effectiveness of the City's Social Services investment, identify key community indicators, and develop strategies to prioritize community investments.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
General Fund	741,720	555,422	650,459	452,735	2,228,370
Total Requirements	\$741,720	\$555,422	\$650,459	\$452,735	\$2,228,370
Performance Measures					
Number of Social Service activity areas addressed in Community Planning contracts	6	6	6	6	6
Percent of deliverables achieved	100	100	80	80	80

Services

Determining if major Social Services programs are addressing the community need efficiently/effectively; participating in the Community Health Assessment and helping to develop corresponding indicators; providing ongoing leadership in implementing homeless strategies.

Contact

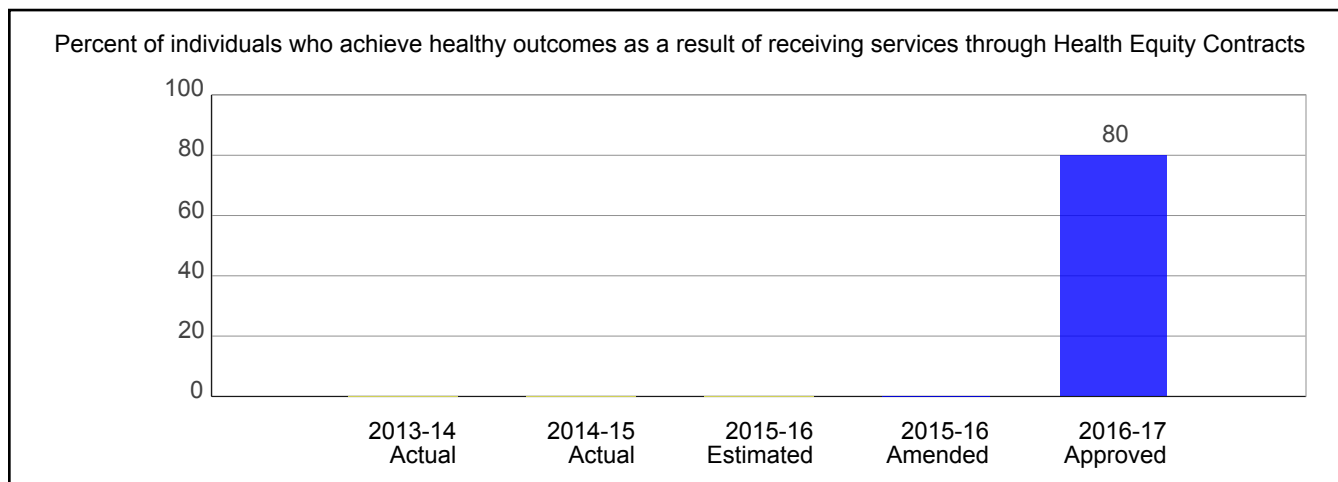
Stephanie Hayden, Deputy Director, 512-972-5017

Health and Human Services Budget Detail by Activity

Program: Social Services Contracts

Activity: Health Equity Contracts

The purpose of the Health Equity contracts activity is to provide an array of social services that promote Maternal and Infant Health, Elderly Health and Wellness, African American Health Disparities, LGBTQ Sexual Health and Wellness and Immigrant Mental Health



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
General Fund	0	0	0	0	1,050,000
Total Requirements	\$0	\$0	\$0	\$0	\$1,050,000

Performance Measures					
Number of clients served through Health Equity social service contracts	New Meas	New Meas	New Meas	New Meas	554
Percent of individuals who achieve healthy outcomes as a result of receiving services through Health Equity Contracts	New Meas	New Meas	New Meas	New Meas	80

Services

Preventive health screenings, health promotion and education activities, case management, patient navigation services and behavioral health services.

Contact

Adrienne Sturup, Program Manager, 972-5167

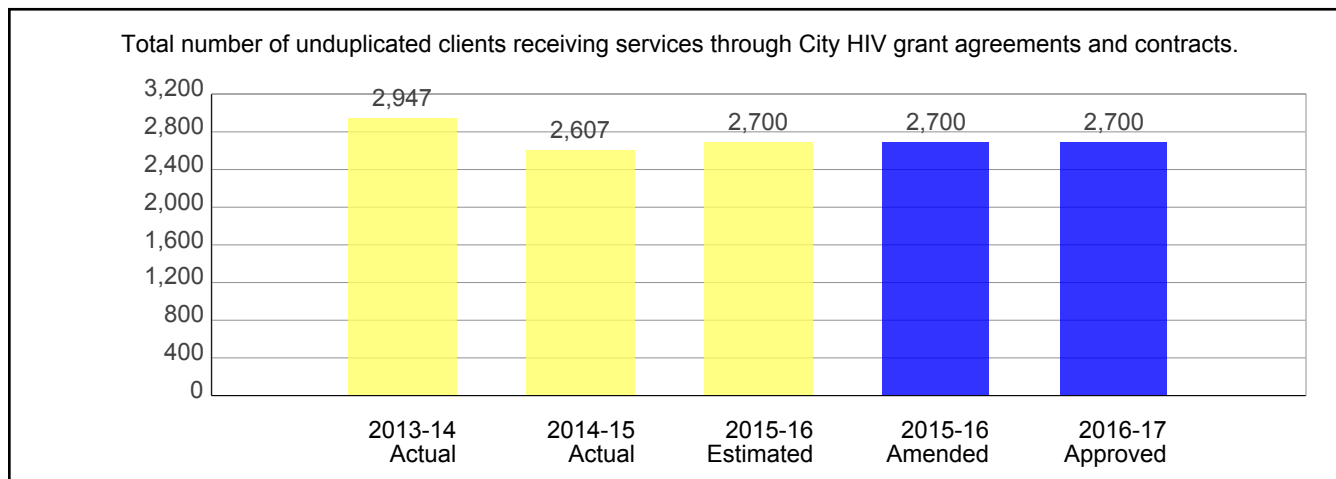
Health and Human Services

Budget Detail by Activity

Program: Social Services Contracts

Activity: HIV

The purpose of the HIV activity is to educate, to prevent the spread of HIV, and to comprehensively treat and support HIV-infected individuals in order to maintain/improve their quality of life.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
General Fund	600,801	602,339	633,052	603,179	633,052
Grants	5,566,148	8,341,761	5,687,498	5,687,498	5,986,720
Total Requirements	\$6,166,949	\$8,944,100	\$6,320,550	\$6,290,677	\$6,619,772

Performance Measures

Number of unduplicated clients receiving case management services through City HIV grant agreements and contracts.	757	722	700	700	700
Number of unduplicated clients receiving Primary Medical Care services through City HIV Grant agreements and contracts.	1,608	1,461	1,550	1,550	1,400
Percent of total HIV clients served who received Primary Medical Care services through City HIV grant agreements and contracts.	52	56	55	55	55
Percentage of patients having a viral load less than 200 copies/mL at the last test taken	New Meas	New Meas	64	64	65
Total number of unduplicated clients receiving services through City HIV grant agreements and contracts.	2,947	2,607	2,700	2,700	2,700

Services

People Living with HIV/AIDs (PLWHA); Primary medical care; case management; oral healthcare; drug reimbursement; housing assistance/residential housing services; food bank; substance abuse treatment/counseling; mental health therapy/counseling; holistic therapies; wellness education/risk reduction/nutritional services; residential hospice; health insurance continuation; outreach, education and prevention.

Contact

Stephanie Hayden, Deputy Director, 512-972-5017

Bold Measure = Key Indicator

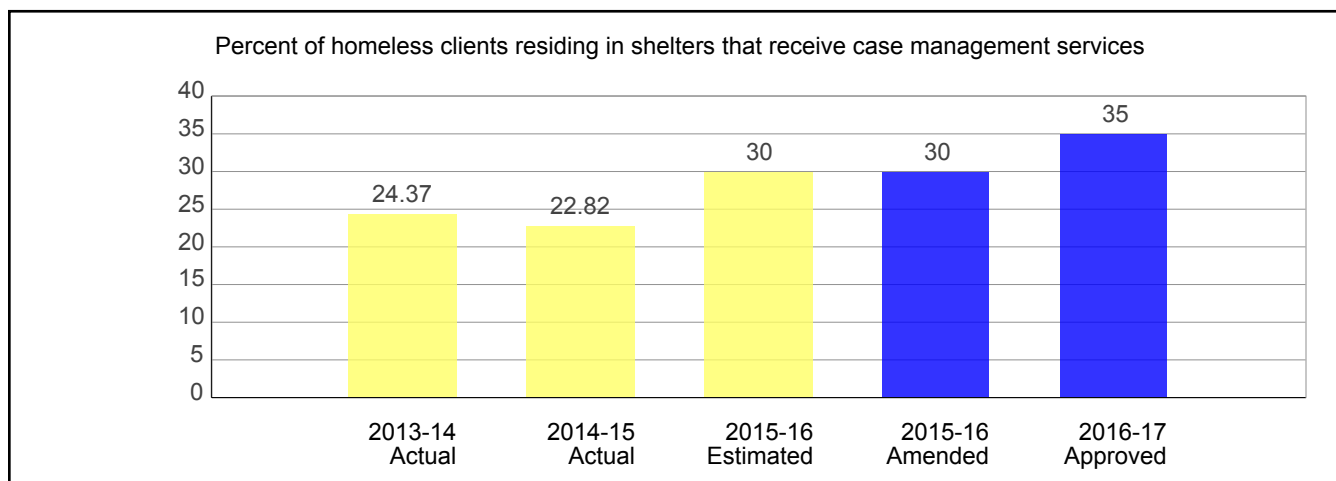
Health and Human Services

Budget Detail by Activity

Program: Social Services Contracts

Activity: Homeless

The purpose of the Homeless activity is to provide a continuum of services that help transition people from being homeless into people who are successfully housed.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
General Fund	5,694,328	5,578,032	5,999,145	5,502,497	6,539,145
Grants	1,053,161	913,745	1,144,350	1,144,350	3,512,650
Total Requirements	\$6,747,489	\$6,491,777	\$7,143,495	\$6,646,847	\$10,051,795

Performance Measures

Number of individuals served through Homeless social services contracts	3,821	3,598	3,700	3,700	4,000
Percent of households served through City of Austin social service contracts that maintain housing or transition into housing from homelessness	80.25	81.26	78	75	80
Percent of those receiving homeless services move into housing	New Meas	New Meas	75	75	75
Percentage of those receiving essential services who maintain stability	New Meas	New Meas	80	80	80
Percentage of those receiving homeless prevention services that maintain housing	New Meas	New Meas	86	86	86
Percent of homeless clients residing in shelters that receive case management services	24.37	22.82	30	30	35

Services

Outreach, emergency shelter, day resource center, transitional housing, and permanent supportive housing; additional services may include case management and other supportive services such as mental health treatment.

Contact

Stephanie Hayden, Deputy Director, 512-972-5017

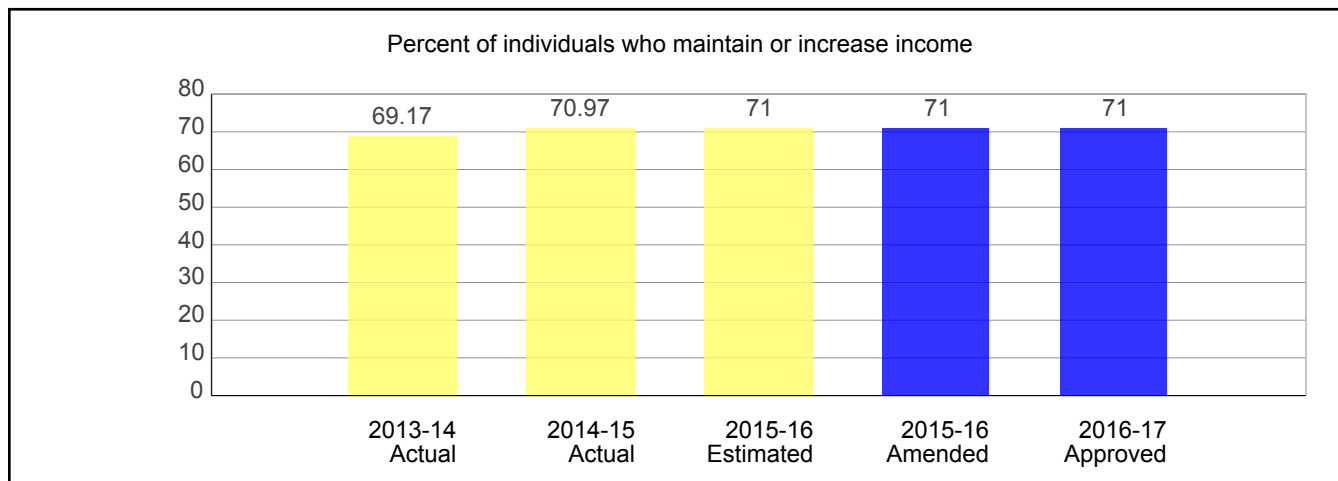
Bold Measure = Key Indicator

Health and Human Services Budget Detail by Activity

Program: Social Services Contracts

Activity: Workforce Development

The purpose of the Workforce Development activity is to provide an array of services to improve self-sufficiency and increase household income.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	0	0	498,822	498,822	498,822
General Fund	2,618,374	3,780,007	2,699,624	2,507,286	2,799,624
Sustainability Fund	775,868	0	0	0	0
Total Requirements	\$3,394,242	\$3,780,007	\$3,198,446	\$3,006,108	\$3,298,446

Performance Measures	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Number of individuals served through Workforce Development social services contracts	4,066	3,402	1,990	1,785	2,000
Percent of individuals who maintain or increase income	69.17	70.97	71	71	71

Services

English as a Second Language; GED; adult basic education; job readiness training and certification; job training (long and short-term); job placement assistance; job retention services; tax preparation; assistance in acquiring public benefits.

Contact

Stephanie Hayden, Deputy Director, 512-972-5017

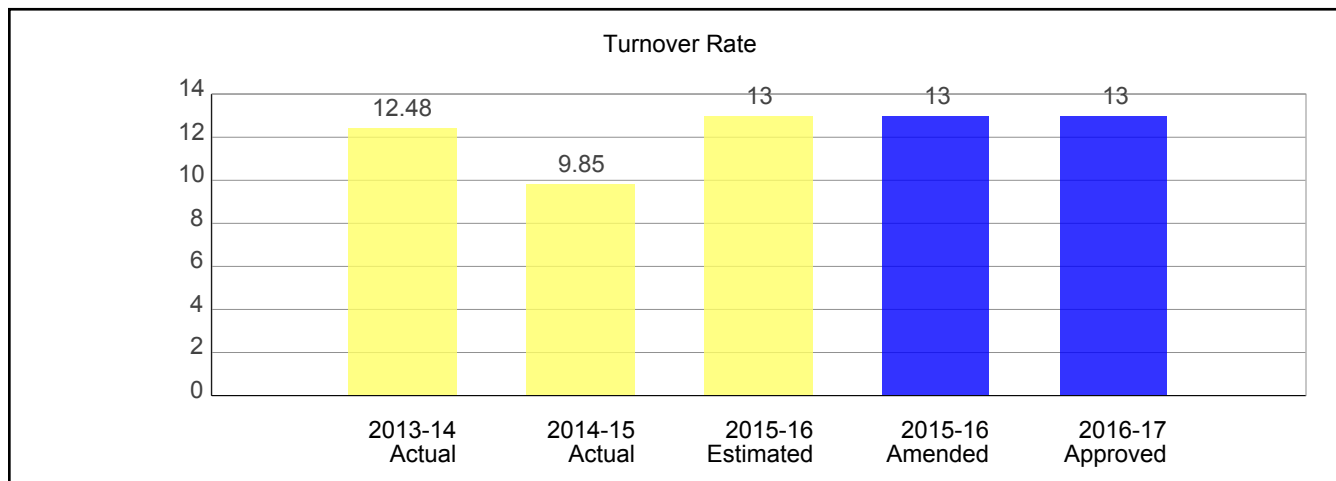
Health and Human Services

Budget Detail by Activity

Program: Support Services

Activity: Departmental Support Services

The purpose of the Departmental Support Services activity is to provide administrative and managerial support to the department in order to produce more effective services.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	390,459	361,697	357,520	357,520	304,955
General Fund	6,024,379	6,583,191	8,188,336	7,822,906	7,341,220
Grants	91,190	109,053	157,650	157,650	157,650
Total Requirements	\$6,506,028	\$7,053,941	\$8,703,506	\$8,338,076	\$7,803,825
Full-Time Equivalents					
General Fund					
Civilian	48.25	47.00	58.25	58.25	58.25
Grants	1.20	1.20	5.20	5.20	5.20
Total FTEs	49.45	48.20	63.45	63.45	63.45
Performance Measures					
Lost Time Injury Rate	0.25	0.25	0.27	3	3
Planned HHSD Internal Audit & Consulting Projects Completed	New Meas	New Meas	New Meas	New Meas	6
Sick Leave Utilization Rate	31.18	33.04	32	34	35
Turnover Rate	12.48	9.85	13	13	13

Services

Office of the Director, Financial Monitoring, Budgeting, Accounting, Purchasing, Human Resources, Facility Expenses, Information Technology Support, Public Information, Vehicle and Equipment Maintenance, Grant Administration, Safety, Customer Service, Inventory Control, Audit/Internal Review, Contract Management.

Contact

Kymerley Maddox, Assistant Director, 512-972-5041

Health and Human Services

Budget Detail by Activity

Program: Transfers and Other Requirements

Activity: All Activities

The purpose of the Transfers and Other Requirements program is to account for transfers and other departmental requirements at the fund or agency level.

Graph Not Applicable

	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
General Fund	679,086	7,325,803	7,406,509	7,444,396	9,612,931
Total Requirements	\$679,086	\$7,325,803	\$7,406,509	\$7,444,396	\$9,612,931

Services

Citywide administrative and information technology support; Workers' compensation; Liability reserve; Accrued payroll

Contact

Kymberley Maddox, Assistant Director, 512-972-5041

Beginning in Fy 2014-15, certain administrative and personnel cost centers have been allocated to individual departments. In prior years, these expenditures were budgeted for at the General Fund level.

Health and Human Services: 2016-17

<i>General Fund</i>	2013-14	2014-15	2015-16	2015-16	2016-17
	Actual	Actual	Estimated	Amended	Approved
Requirements					
Community Relations and Health Equity	\$1,296,435	\$1,378,150	\$2,425,341	\$2,447,554	\$2,383,642
Community Relations	623,565	661,266	639,057	656,142	1,327,834
Health Equity	672,870	716,884	1,786,284	1,791,412	1,055,808
Community Services	\$3,274,980	\$3,597,920	\$4,371,113	\$4,541,518	\$4,395,005
Family Health	2,321,190	2,252,669	2,675,170	2,732,381	2,679,864
Neighborhood Services	752,946	1,073,105	1,377,180	1,519,970	1,505,974
Women, Infant & Children	200,845	272,146	318,763	289,167	209,167
Disease Prevention & Health Promotion	\$6,679,016	\$6,572,084	\$8,212,314	\$8,435,355	\$9,294,089
Communicable Disease	3,270,692	3,249,037	3,782,807	3,938,912	3,947,174
Community Health	2,303,964	2,173,045	2,885,519	2,948,171	3,688,363
Epidemiology & Health Statistics	711,600	739,586	1,091,725	1,109,638	1,167,517
Vital Records	392,761	410,416	452,263	438,634	491,035
Environmental Health Services	\$4,453,641	\$5,182,335	\$5,095,014	\$5,142,368	\$5,229,221
Health and Safety Code Compliance	4,453,641	5,182,335	5,095,014	5,142,368	5,229,221
One Stop Shop	\$170,680	\$159,801	\$203,977	\$246,507	\$280,177
Inspection, Review, and Support	170,680	159,801	203,977	246,507	280,177
Social Services Contracts	\$19,525,144	\$22,116,053	\$25,202,364	\$25,202,364	\$31,724,626
Basic Needs	4,127,101	4,527,051	6,066,345	7,363,303	7,725,919
Behavioral Health	2,429,916	2,537,430	3,505,384	3,300,885	3,605,384
Child & Youth	3,312,904	4,535,772	5,648,355	5,472,479	7,143,132
Community Planning	741,720	555,422	650,459	452,735	2,228,370
Health Equity Contracts	0	0	0	0	1,050,000
HIV	600,801	602,339	633,052	603,179	633,052
Homeless	5,694,328	5,578,032	5,999,145	5,502,497	6,539,145
Workforce Development	2,618,374	3,780,007	2,699,624	2,507,286	2,799,624
Support Services	\$6,024,379	\$6,583,191	\$8,188,336	\$7,822,906	\$7,341,220
Departmental Support Services	6,024,379	6,583,191	8,188,336	7,822,906	7,341,220
Transfers and Other Requirements	\$679,086	\$7,325,803	\$7,406,509	\$7,444,396	\$9,612,931
Other Requirements	679,086	369,422	325,898	391,178	1,363,544
Transfers	0	6,956,381	7,080,611	7,053,218	8,249,387
Total	\$42,103,362	\$52,915,339	\$61,104,968	\$61,282,968	\$70,260,911

Full-Time Equivalents (FTEs)

Community Relations and Health Equity	22.25	21.25	23.25	23.25	23.25
Community Relations	22.25	21.25	12.50	12.50	12.50
Health Equity	0.00	0.00	10.75	10.75	10.75
Community Services	21.50	25.50	35.75	35.75	35.75
Family Health	14.00	14.00	19.00	19.00	19.00
Neighborhood Services	7.50	11.50	16.75	16.75	16.75
Disease Prevention & Health Promotion	58.75	61.00	74.50	74.50	77.50
Communicable Disease	31.75	31.50	36.00	36.00	37.00
Community Health	14.75	15.50	22.50	22.50	23.50
Epidemiology & Health Statistics	7.25	9.00	11.00	11.00	11.00
Vital Records	5.00	5.00	5.00	5.00	6.00
Environmental Health Services	52.20	61.00	60.00	60.00	63.00
Health and Safety Code Compliance	52.20	61.00	60.00	60.00	63.00
One Stop Shop	2.80	2.00	3.00	3.00	3.00
Inspection, Review, and Support	2.80	2.00	3.00	3.00	3.00
Support Services	48.25	47.00	58.25	58.25	58.25
Departmental Support Services	48.25	47.00	58.25	58.25	58.25
Total	205.75	217.75	254.75	254.75	260.75

Health and Human Services: 2016-17

<i>Sustainability Fund</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Social Services Contracts	\$1,627,206	\$0	\$0	\$0	\$0
Child & Youth	851,338	0	0	0	0
Workforce Development	775,868	0	0	0	0
Total	\$1,627,206	\$0	\$0	\$0	\$0

Health and Human Services: 2016-17

<i>Grants</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Community Relations and Health Equity	\$692,146	\$997,019	\$708,214	\$708,214	\$766,060
Community Relations	692,146	997,019	708,214	708,214	766,060
Community Services	\$6,930,981	\$7,839,754	\$8,079,570	\$8,079,570	\$9,478,070
Family Health	288,025	417,967	445,440	445,440	1,843,940
Neighborhood Services	1,047,055	1,773,690	1,146,130	1,146,130	1,146,130
Women, Infant & Children	5,595,901	5,648,097	6,488,000	6,488,000	6,488,000
Disease Prevention & Health Promotion	\$6,009,471	\$4,869,038	\$6,219,422	\$6,219,422	\$11,580,190
Communicable Disease	3,414,028	3,053,717	4,289,002	4,289,002	7,654,370
Community Health	1,979,113	1,105,692	907,970	907,970	2,903,370
Epidemiology & Health Statistics	616,330	709,629	1,022,450	1,022,450	1,022,450
Social Services Contracts	\$6,818,060	\$9,451,938	\$7,041,408	\$7,041,408	\$9,981,030
Child & Youth	198,751	196,432	209,560	209,560	481,660
HIV	5,566,148	8,341,761	5,687,498	5,687,498	5,986,720
Homeless	1,053,161	913,745	1,144,350	1,144,350	3,512,650
Support Services	\$91,190	\$109,053	\$157,650	\$157,650	\$157,650
Departmental Support Services	91,190	109,053	157,650	157,650	157,650
Total	\$20,541,848	\$23,266,802	\$22,206,264	\$22,206,264	\$31,963,000

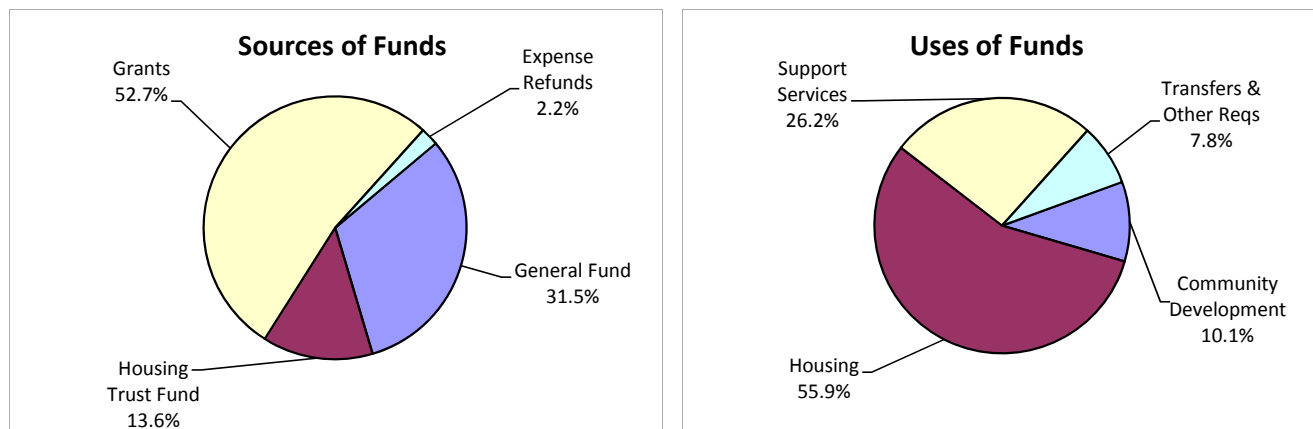
Full-Time Equivalents (FTEs)

Community Relations and Health Equity	12.00	12.00	12.00	12.00	12.00
Community Relations	12.00	12.00	12.00	12.00	12.00
Community Services	118.00	118.00	119.00	119.00	118.00
Family Health	4.00	4.00	5.00	5.00	5.00
Neighborhood Services	16.00	16.00	17.00	17.00	17.00
Women, Infant & Children	98.00	98.00	97.00	97.00	96.00
Disease Prevention & Health Promotion	80.80	84.80	77.80	77.80	79.80
Communicable Disease	38.00	38.00	41.00	41.00	44.00
Community Health	31.80	35.80	21.80	21.80	21.80
Epidemiology & Health Statistics	11.00	11.00	15.00	15.00	14.00
Support Services	1.20	1.20	5.20	5.20	5.20
Departmental Support Services	1.20	1.20	5.20	5.20	5.20
Total	212.00	216.00	214.00	214.00	215.00

Health and Human Services: 2016-17

<i>Expense Refunds</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Community Relations and Health Equity	\$25,500	\$112,485	\$114,221	\$34,000	\$150,853
Community Relations	25,500	112,485	114,221	34,000	150,853
Community Services	\$214,183	\$201,611	\$290,025	\$211,841	\$211,841
Family Health	212,391	201,611	290,025	211,841	211,841
Neighborhood Services	1,792	0	0	0	0
Disease Prevention & Health Promotion	\$10,463	\$436,248	\$6,634	\$0	\$0
Communicable Disease	10,463	20,913	0	0	0
Community Health	0	415,335	6,634	0	0
Environmental Health Services	\$37,160	\$35,799	\$75,301	\$75,301	\$75,301
Health and Safety Code Compliance	37,160	35,799	75,301	75,301	75,301
One Stop Shop	\$0	\$0	\$0	\$0	\$114,497
Inspection, Review, and Support	0	0	0	0	114,497
Social Services Contracts	\$85,699	\$85,699	\$1,009,521	\$1,009,521	\$659,521
Basic Needs	0	0	350,000	350,000	0
Child & Youth	85,699	85,699	160,699	160,699	160,699
Workforce Development	0	0	498,822	498,822	498,822
Support Services	\$390,459	\$361,697	\$357,520	\$357,520	\$304,955
Departmental Support Services	390,459	361,697	357,520	357,520	304,955
Total	\$763,463	\$1,233,540	\$1,853,222	\$1,688,183	\$1,516,968

Neighborhood Housing & Community Development



Budget Overview

	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
General Fund					
Requirements	\$0	\$0	\$4,818,944	\$4,818,944	\$5,798,181
Full-Time Equivalents (FTEs)	0.00	0.00	25.00	25.00	26.00
Housing Fund					
Revenue	\$2,074	\$1,133	\$0	\$0	\$0
Transfers In	\$3,605,520	\$4,711,134	\$0	\$0	\$0
Requirements	\$4,316,608	\$5,103,015	\$0	\$0	\$0
Full-Time Equivalents (FTEs)	24.00	25.00	0.00	0.00	0.00
Housing Trust Fund					
Revenue	\$8,723	\$1,804,058	\$329,102	\$0	\$0
Transfers In	\$775,396	\$841,849	\$896,978	\$896,978	\$2,496,978
Requirements	\$829,048	\$579,023	\$3,247,237	\$3,247,237	\$3,328,456
UNO Housing Trust Fund					
Revenue	\$125,965	\$91,180	\$189,082	\$0	\$0
Requirements	\$0	\$1,942	\$16,686	\$804,122	\$1,082,062
Expense Refunds	\$331,092	\$343,303	\$402,838	\$370,137	\$407,069
Grants					
Requirements	\$9,712,192	\$9,670,130	\$9,513,000	\$9,513,000	\$9,729,000
Full-Time Equivalents (FTEs)	28.00	29.00	29.00	29.00	33.00
Total Budget	\$15,188,940	\$15,697,413	\$17,998,705	\$18,753,440	\$20,344,768

Beginning in FY 2015-16, the Neighborhood Housing & Community Development Department became part of the General Fund. In prior years, expenditures were supported by transfers from the Sustainability Fund and General Fund to the Housing Fund.

Neighborhood Housing & Community Development Organization by Program and Activity for 2017

Community Development

Financial Empowerment
Homeless / Special Needs
Neighborhood & Community
Revitalization
Renter Assistance Counseling
Small Business Assistance

Housing

Homebuyer Assistance
Homeowner Assistance
Housing Developer Assistance
Renter Assistance

Support Services

Departmental Support Services

Transfers and Other Requirements

Debt Services
Other Requirements
Transfers

Neighborhood Housing & Community Development Mission and Goals for 2017

Mission

The purpose of the Neighborhood Housing and Community Development Department is to provide housing, community and small business development services to benefit eligible residents so they can have access to livable neighborhoods and can increase their opportunities for self-sufficiency.

Goals

100% of newly constructed rental units will assist households earning at or below 50% median family income (MFI).

33% of Rental Housing Development Assistance (RHDA) funding will assist preservation of affordable rental units through capital investments.

Implement the Green & Healthy Homes Initiative (GHHI) model for all homeowner assistance programs by 2020.

70% of services provided by Community Development activities will assist beneficiaries earning at or below 30% median family income (MFI).

Create 200 Permanent Supportive Housing units by 2018, in Rental Housing Development Assistance (RHDA) funded developments, of which 100 will be HousingFirst.

Neighborhood Housing & Community Development

Message from the Director

The Neighborhood Housing and Community Development Department (NHCD) presented the Draft Housing Plan to the City Council Housing and Community Development Committee on June 6, 2016. The rapidly rising costs of housing and the identified community wide need for 75,000 housing units within the next decade highlight the necessity and the strategic need for this exercise. NHCD actively sought community input during the process and conducted several meetings and workshops. The Austin Housing Plan will include numerical goals, timelines, and strategies and will explore funding mechanisms, potential regulations, and other creative approaches the City of Austin should utilize to achieve housing goals. The Draft Housing Plan is available for public comment until August 2016.

Community and Stakeholder Engagement Summary



In addition to the development of the Housing Plan, NHCD is gearing up to submit the Annual Action Plan to the U.S. Department of Housing and Urban Development, which is focused on the planned use of federal entitlement funds. The Department also conducted a review of the City's density bonus programs and provided draft recommendations to the council. Staff identified the need for a comprehensive economic analysis by an independent consultant to calibrate the fee-in-lieu prices and on-site affordability requirements in proportion to the value of the bonus entitlements earned by the participating developer.

NHCD's partnership with the national Green and Healthy Homes Initiative (GHHI) is a recent step to build crucial capacity that can have positive life-changing outcomes for Austin residents. The GHHI model integrates stand-alone housing intervention programs under the umbrella of a comprehensive service delivery system. This is achieved by creating a single all-inclusive program application that would enable families to efficiently apply to all home rehabilitation and improvement programs offered by various City departments. The goal is to implement the GHHI model for all of the repair programs offered by NHCD by the year 2020.

During FY 2015-16, NHCD undertook a project to improve internal business processes and data management through development of a comprehensive database for tracking the affordable housing investments and developer incentive-based programs. This database has significantly streamlined the operating procedures for Rental Housing program monitoring and led to increased productivity by better data management.

In reviewing the performance of the previous fiscal year, the Department acknowledges the role played by partners, sub recipients, developers, and community stakeholders who are actively involved in providing housing and community development related services to the population most in need of them. The fluctuations in federal funding and the tremendous need for the Department's services create a strong impetus to seek alternate funding sources and creative problem solving through new partnerships and tools.

Rosie Truelove, Interim Director

Budget Highlights

The Neighborhood Housing & Community Development Department (NHCD) administers a variety of programs to serve the community's housing, community development, and economic development needs and provides grant funding to various agencies and non-profit organizations. The FY 2016-17 Budget includes \$20.3 million and 59.0 full-time equivalents (FTE). The Department has developed a budget that includes the resources to provide housing services such as homebuyer assistance, homeowner assistance, housing developer assistance, and community development services such as child care, senior services, youth services, and microenterprise technical assistance to achieve the goal of improving the lives of the population in need.



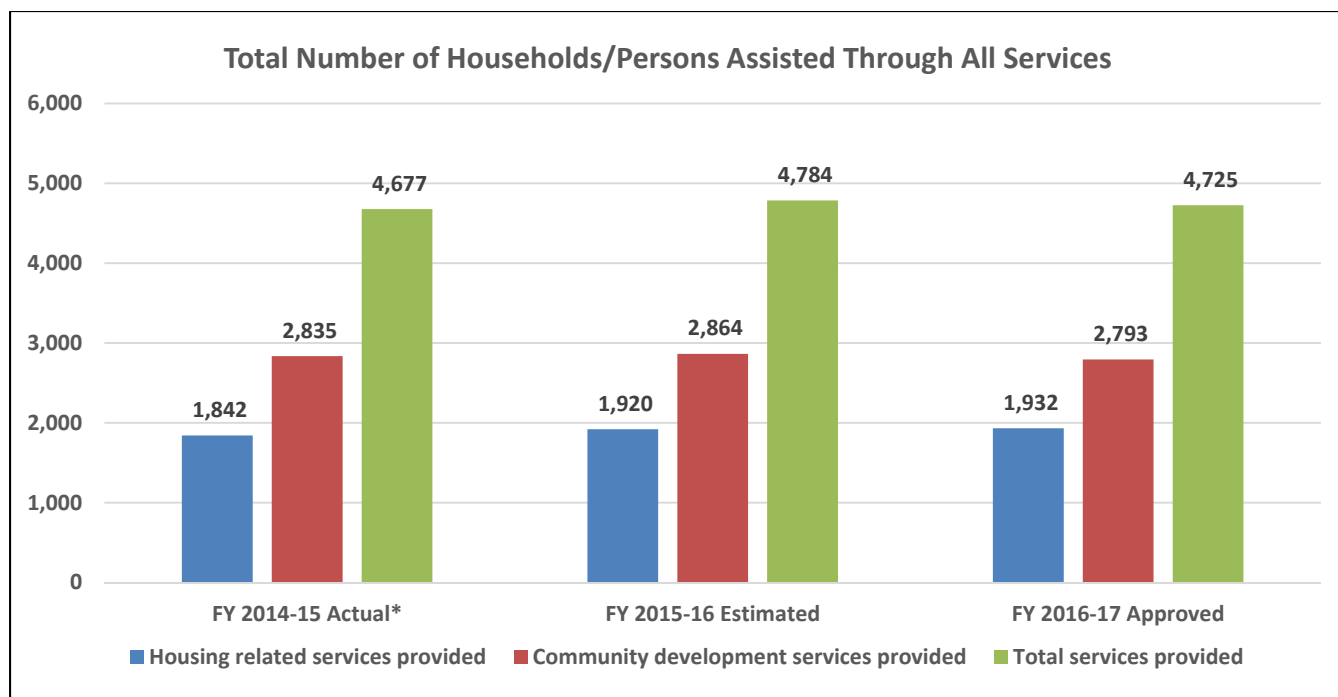
Homeowner Rehabilitation Loan Program – post rehabilitation

Revenue

The City estimates receiving \$9.7 million in new grant appropriations from the U.S. Department of Housing and Urban Development (HUD). The Community Development Block Grant (CDBG) will provide \$7.1 million, the same amount from FY 2015-16. An estimated \$2.6 million will come from the HOME Investment Partnership Program, a net increase of \$0.2 million from the FY 2015-16 award. The other sources of revenue supporting NHCD and its services come from the General Fund, including \$5.8 million for NHCD's operating requirements in FY 2016-17. Additionally, a \$2.5 million transfer from the General Fund to the Housing Trust Fund will support affordable housing projects. Lastly, the University Neighborhood Overlay (UNO)–Housing Trust Fund revenue is largely derived from fees paid by developers and is typically budgeted at zero due to the infrequency of these projects in the overlay district.

Goals

NHCD has identified specific goals in addressing the issue of housing affordability – preservation of affordable housing stock by focusing 15% of funding to assist preservation projects, collaboration with the community in ending chronic homelessness by creating 200 Permanent Supportive Housing units by 2018, and implementation of the Green and Healthy Homes model for all of NHCD's repair programs by 2020. The Department plans to serve 4,725 eligible beneficiaries through all of its programs and services in FY 2016-17. The chart on the following page shows the number of households/persons assisted through the Department's various program areas.



**Totals from FY 2014-15 have been revised from previous reporting to remove the duplication of affordable units produced through programs providing direct funding to developers and units produced through the S.M.A.R.T. Housing™ Program.*

Housing

Housing programs provide assistance through the housing continuum starting with down payment assistance, financial literacy programs such as Housing Smarts, and counseling programs for eligible home buyers. Eligible homeowners receive assistance with home repairs and lead hazard removal, and housing developers receive assistance to create affordable rental and owner housing. The FY 2016-17 budget for this program is increasing \$1.7 million to \$11.4 million due to Citywide cost drivers and other grant personnel costs, the additional funding from the Housing Trust Fund for the Housing Developer Assistance program, and one-time funding for implementation of a tenant relocation program. The Department is adding 1 new position funded by the Housing Trust Fund to administer the S.M.A.R.T Housing and community land trust programs. The housing programs (renter assistance, homebuyer assistance, homeowner assistance, and housing developer assistance) are expected to serve a total of 1,932 households in FY 2016-17.

Community Development

Community Development programs are broadly classified as Financial Empowerment, Homeless/Special Needs, Neighborhood and Community Revitalization, and Renter Assistance Counseling. These programs provide critical services such as child care, senior care, and microenterprise technical assistance, and include projects for historic preservation and revitalization of the 11th Street corridor such as the East 11th and 12th Street public parking lots. The FY 2016-17 budget for this program is decreasing \$0.5 million to \$2.1 million and is estimated to serve 2,793 households in FY 2016-17. The Department will transfer funding and responsibility for the operations of the African American Cultural and Heritage Facility to the Economic Development Department.

Support Services

The support services program provides operational support, such as finance, training, management, information technology (IT) support, and public information services to the Department so they have the necessary tools to perform their jobs. The FY 2016-17 budget for this program is increasing \$0.3 million to \$5.3 million to account for citywide cost drivers, other grant personnel costs, and one-time funding for an affordable housing linkage fee study. The Department is adding four new grant-funded FTEs to meet the growing business demands in the areas of monitoring, records management, community land trusts, and to coordinate with various Green Healthy Homes partners.

Other Funds

Housing Trust

The Housing Trust Fund (HTF), established on April 20, 2000, is dedicated to preserving and creating reasonably priced housing in the city of Austin. It is managed by the Austin Housing Finance Corporation (AHFC), a part of NHCD. The FY 2016-17 Budget includes a beginning balance of \$0.8 million and a \$2.5 million transfer in from the General Fund. The department anticipates \$3.3 million in expenses for the Housing Developer Assistance program, including the cost of a new FTE in the General Fund to administer the S.M.A.R.T Housing and other developer incentive programs, and available affordable housing funds should any new developments occur in FY 2016-17.

University Neighborhood Overlay (UNO)–Housing Trust

The UNO Housing Trust Fund is also managed by the AHFC. The UNO District was established by Council on September 2, 2004 to increase the amount of rental housing available to households at or below 50% of the median family income in the area generally west of the University of Texas campus. Revenue is generated from a fee-in-lieu from developers who choose not to participate in the UNO district density bonus program. The Budget does not include any planned projects, though \$1.1 million in funding will be available in the event a development does occur.

Neighborhood Housing & Community Development Significant Changes

General Fund

Expenditure Changes	FTEs	Dollars
Citywide Cost Drivers		
Additional funding to cover the cost of 2% Pay for Performance and \$0.29 across-the-board wage increases in FY 2016-17, increase the living wage to \$13.50 per hour, annualize the cost of a Citywide market study approved in FY 2015-16, and increase City contributions for health insurance by 8%.		\$245,316
Increased transfers for Communications and Technology Management and Support Services allocations.		\$451,594
Department Cost Drivers		
Vacancy savings decrease based on prior year trend.		\$50,425
Reduce expenditures in advertising in response to the City Manager's direction that all General Fund and Support Services departments examine their respective budgets to find savings for other funding priorities.		(\$16,714)
Elimination of expense refund for services provided by the Law Department. These ongoing costs will be incorporated into the Support Services allocation.		(\$80,184)
Transfer of African American Cultural and Heritage Facility operating funding to the Economic Development Department.		(\$121,100)
New Investments		
One Planner Senior to administer the S.M.A.R.T Housing and community land trust programs. The total cost of this position, \$96,675, will be funded through the Housing Trust Fund.	1.00	\$0
Funding for a study to determine potential linkages between new residential and commercial development and the City's affordable housing needs.		\$200,000
Funding for implementing a tenant relocation program.		\$167,000
Funding for existing Planner Senior position previously paid out of the Housing Trust Fund.		\$83,084

Housing Trust Fund

Revenue Changes	Dollars
The Budget includes an increase of \$1,600,000 in the transfer from the General Fund based on the estimate of property values.	\$1,600,000

University Neighborhood Overlay - Housing Trust Fund

Expenditure Changes	FTEs	Dollars
The program requirements are increasing to ensure all funding is available should any developments occur in FY 2016-17.		\$277,940

Grants

Revenue Changes	Dollars
The Community Development Block Grant (CDBG) award is increasing in the amount of \$37,092 for the FY 2017 Budget.	\$37,092
The HOME Investment Partnership grant award is increasing in the amount of \$178,950 for the FY 2017 Budget.	\$178,950

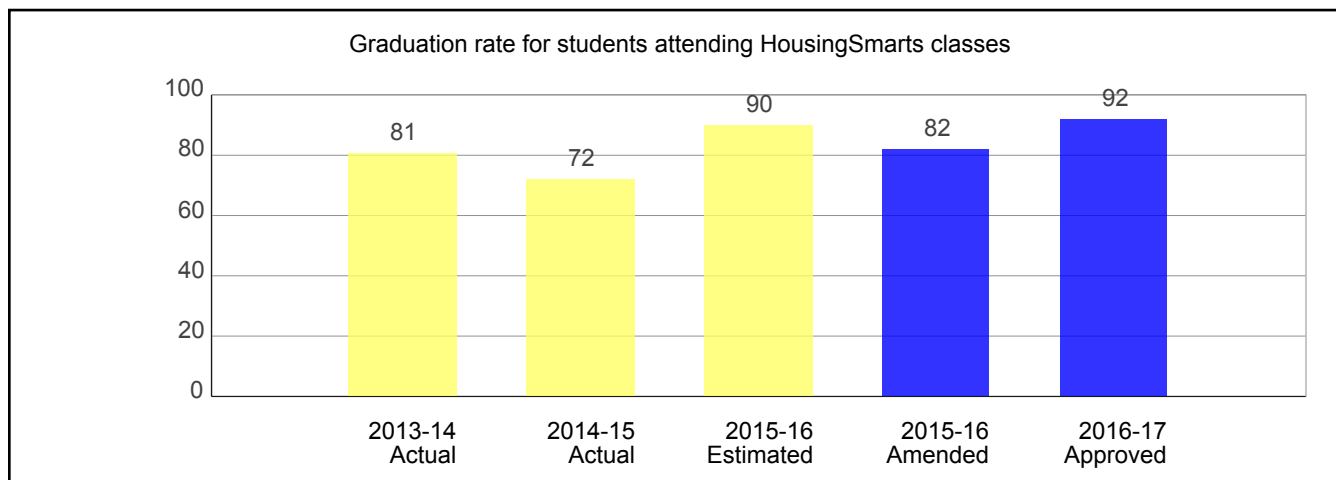
Expenditure Changes	FTEs	Dollars
Two new positions to support records management and ensure compliance with federal, state, and local reporting requirements.	2.00	\$173,303
One Business Process Specialist to support Community Land Trust projects and provide project management and business improvement support.	1.00	\$96,675
One new position to oversee implementation of the Green and Healthy Homes initiative.	1.00	\$88,389

Neighborhood Housing & Community Development Budget Detail by Activity

Program: Community Development

Activity: Financial Empowerment

The purpose of the Financial Empowerment activity is to assist individuals and families in stabilizing their financial lives through education and tools to manage household finances and avoid bad debt, promote saving and asset building, and ensure access to appropriate financial products and services.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
General Fund	0	0	198,211	191,821	198,033
Neighborhood Housing and Community Development Fund	183,339	71,425	0	0	0
Neighborhood Housing-Housing Trust Fund	30,005	29,995	195,000	195,000	0
Total Requirements	\$213,344	\$101,420	\$393,211	\$386,821	\$198,033
Full-Time Equivalents					
General Fund					
Civilian	0.00	0.00	1.00	1.00	1.00
Neighborhood Housing and Community Development Fund					
Civilian	2.00	1.00	0.00	0.00	0.00
Total FTEs	2.00	1.00	1.00	1.00	1.00
Performance Measures					
Graduation rate for students attending HousingSmarts classes	81	72	90	82	92
Number of homebuyer counseling services provided through HousingSmarts	307	378	360	360	360

Services

Individual Development Account (IDA) program; HousingSmarts classes

Contact

Rosie Truelove, Interim Director, 512-974-3064

Bold Measure = Key Indicator

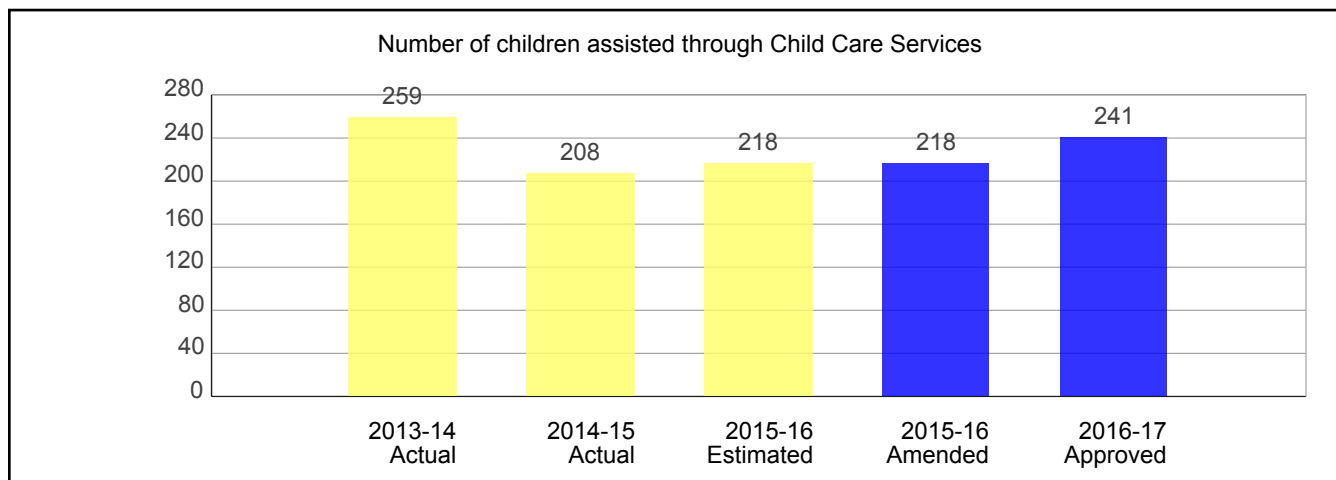
Neighborhood Housing & Community Development

Budget Detail by Activity

Program: Community Development

Activity: Homeless / Special Needs

The purpose of the Homeless/Special Needs activity is to provide financial assistance and support to organizations to implement programs and projects targeting persons experiencing homelessness, elderly, persons with disabilities, at-risk youth, low-income families, and persons living with AIDS.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
General Fund	0	0	206,960	196,520	198,730
Grants	836,180	812,707	823,765	823,765	825,893
Neighborhood Housing and Community Development Fund	203,034	196,520	0	0	0
Neighborhood Housing-Housing Trust Fund	0	23,473	17,750	17,750	8,077
Total Requirements	\$1,039,214	\$1,032,700	\$1,048,475	\$1,038,035	\$1,032,700

Performance Measures

	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Number of children assisted through Child Care Services	259	208	218	218	241
Number of senior services provided through Senior Services	260	294	275	199	275
Number of youth assisted through Youth Services	173	159	159	159	159

Services

Youth services; Elderly services; Childcare services; Fair Housing counseling.

Contact

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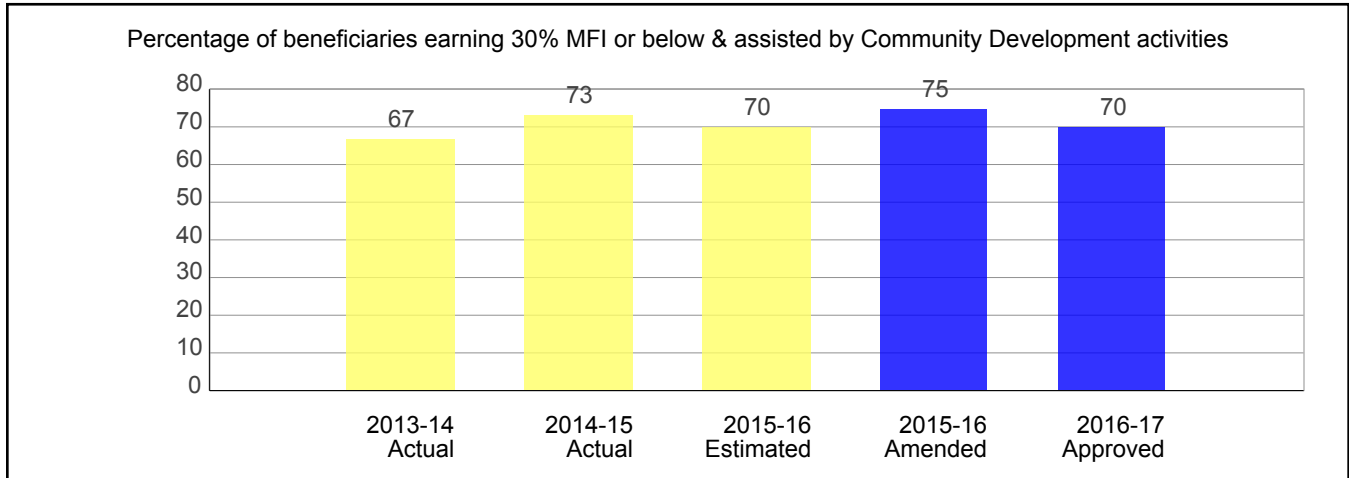
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Neighborhood Housing & Community Development Budget Detail by Activity

Program: Community Development

Activity: Neighborhood & Community Revitalization

The purpose of the Neighborhood & Commercial Revitalization activity is to provide financial and technical assistance to eligible organizations in order to improve the economic viability of an area.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
General Fund	0	0	165,508	306,210	185,110
Grants	0	100,000	150,000	150,000	0
Neighborhood Housing and Community Development Fund	181,435	155,150	0	0	0
Total Requirements	\$181,435	\$255,150	\$315,508	\$456,210	\$185,110
Full-Time Equivalents					
Neighborhood Housing and Community Development Fund Civilian	1.00	0.00	0.00	0.00	0.00
Total FTEs	1.00	0.00	0.00	0.00	0.00
Performance Measures					
Number of beneficiaries assisted by Community Development programs earning 30% MFI or below	491	547	548	460	498
Number of commercial revitalization projects completed	1	1	1	1	1
Number of eligible households/persons served by E. 11/12th Street community parking facilities	2,081	2,081	2,081	2,081	2,081
Percentage of beneficiaries earning 30% MFI or below & assisted by Community Development activities	67	73	70	75	70

Services

11th and 12th Streets; Acquisition & development; Historic preservation; Community parking lots; Urban Renewal Agency; Public Facilities; Community development activities.

Contact

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Bold Measure = Key Indicator

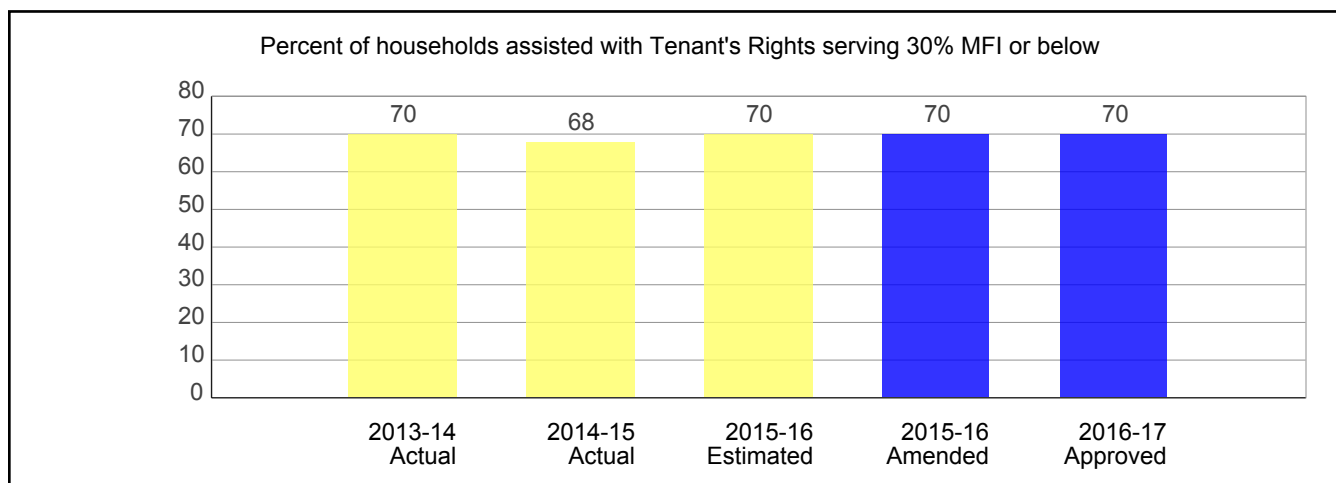
Neighborhood Housing & Community Development

Budget Detail by Activity

Program: Community Development

Activity: Renter Assistance Counseling

The purpose of the Tenants' Rights Assistance program is to facilitate mediation services between landlords and low- to moderate-income tenants, complete health and safety related repairs in rental units, provide direct counseling and technical assistance to low-income renters regarding tenant/landlord issues, provide public education and information through workshops and public forums on landlord/tenant relationships, educate renters on their rights as well as their responsibilities under the law and identify and investigate fair housing complaints that may assist in resolving, reducing, or minimizing discriminatory housing practices.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
General Fund	0	0	47,149	47,149	44,939
Grants	241,580	234,798	237,993	237,993	241,429
Neighborhood Housing and Community Development Fund	47,149	47,149	0	0	0
Neighborhood Housing-Housing Trust Fund	0	6,782	3,587	3,587	2,361
Total Requirements	\$288,729	\$288,729	\$288,729	\$288,729	\$288,729

Performance Measures

Number of Tenant's Rights Services provided	621	524	586	586	586
Percent of households assisted with Tenant's Rights serving 30% MFI or below	70	68	70	70	70

Services

Counseling tenant and landlord conflict resolution.

Contact

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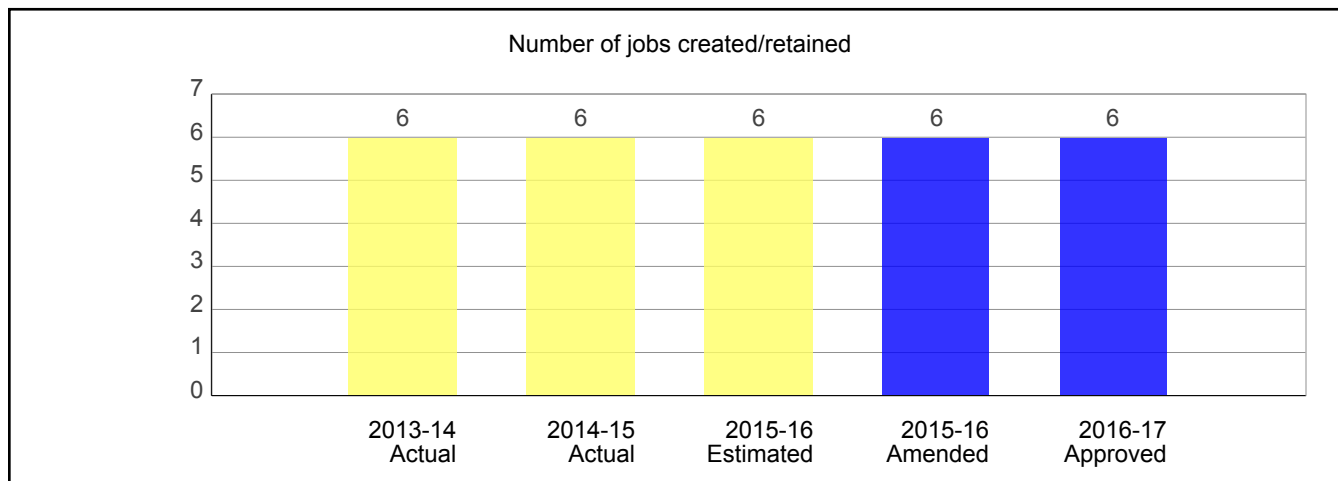
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Neighborhood Housing & Community Development Budget Detail by Activity

Program: Community Development

Activity: Small Business Assistance

The purpose of the Small Business Assistance activity is to provide financial and technical assistance to eligible businesses so that they can create and/or preserve jobs.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Grants	350,000	350,000	350,000	350,000	350,000
Total Requirements	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000
Performance Measures					
Number of businesses assisted	33	32	31	31	31
Number of jobs created/retained	6	6	6	6	6

Services

Community Development Bank; Micro-enterprise technical assistance; Neighborhood commercial management; Community preservation & revitalization

Contact

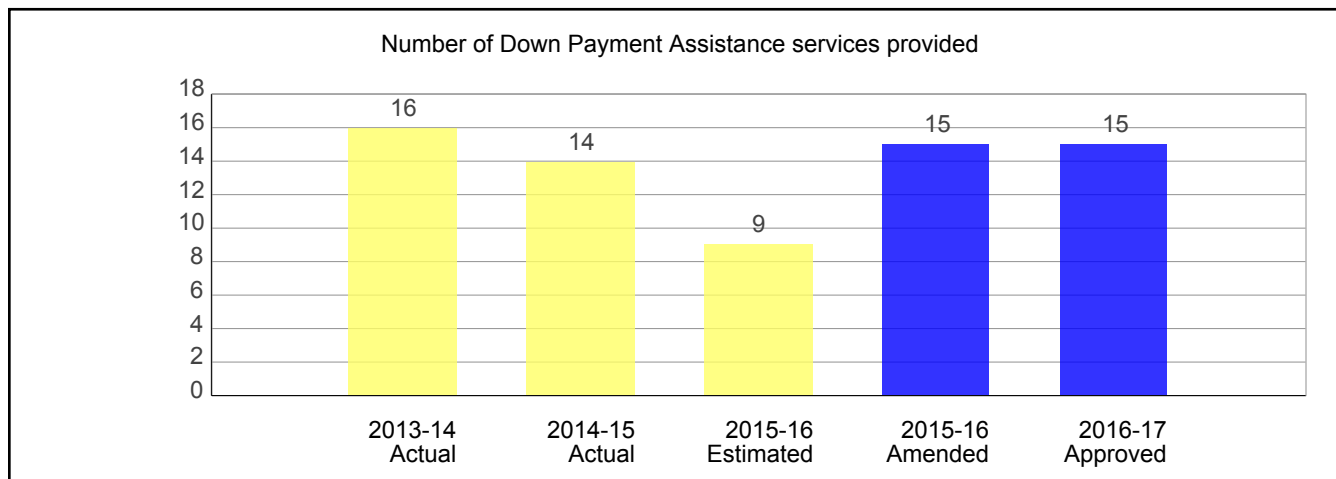
Rosie Truelove, Interim Director, 512-974-3064

Neighborhood Housing & Community Development Budget Detail by Activity

Program: Housing

Activity: Homebuyer Assistance

The purpose of the Homebuyer Assistance activity is to provide construction and financial services to eligible residents and organizations so that low and moderate-income families can achieve homeownership.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
General Fund	0	0	6,099	6,099	0
Grants	225,000	425,000	425,000	425,000	625,000
Neighborhood Housing and Community Development Fund	886	0	0	0	0
Total Requirements	\$225,886	\$425,000	\$431,099	\$431,099	\$625,000
Full-Time Equivalents					
Grants	2.50	2.50	2.50	2.50	2.50
Total FTEs	2.50	2.50	2.50	2.50	2.50
Performance Measures					
Number of Down Payment Assistance services provided	16	14	9	15	15
Percent of all units produced under home ownership opportunity programs assisting households at 60 percent MFI or below	New Meas	New Meas	75	60	60
Services					
Inspections; Relocation Assistance; Abatement; Acquisition; New construction; Renovation; Loans; Information and referral; Demolition; Down payment assistance; Acquisition & development.					

Contact

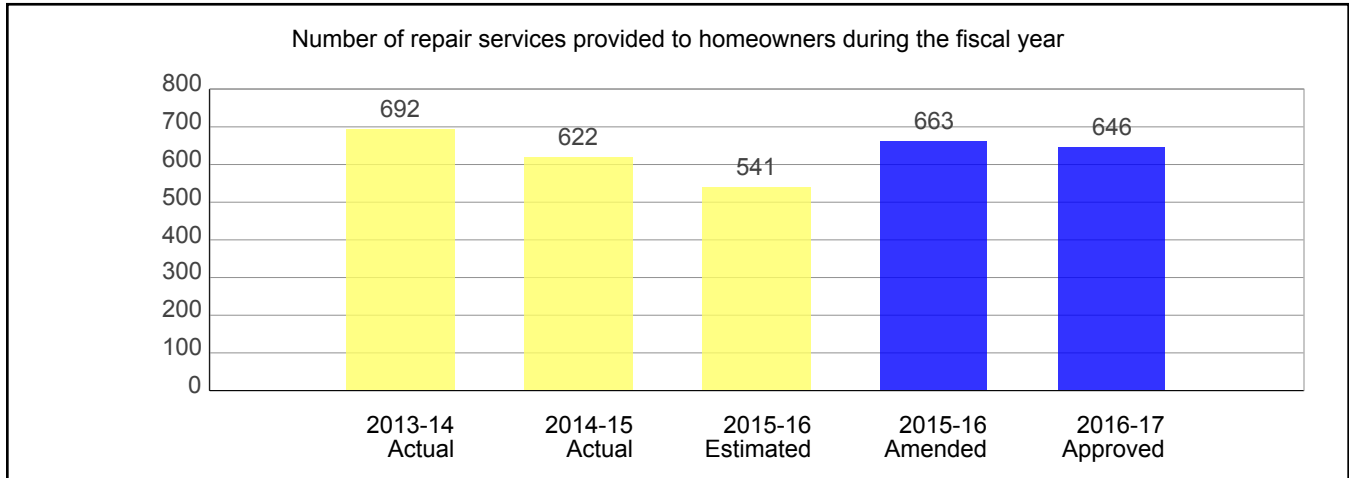
Rosie Truelove, Interim Director, 512-974-3064

Neighborhood Housing & Community Development Budget Detail by Activity

Program: Housing

Activity: Homeowner Assistance

The purpose of the Homeowner Assistance activity is to provide construction and financial services for eligible homeowners so that they can continue to live in their homes.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	28,064	18,688	25,000	0	0
General Fund	0	0	114,525	163,901	170,000
Grants	3,358,287	2,922,104	2,910,494	2,910,494	3,382,334
Neighborhood Housing and Community Development Fund	(31,407)	60,096	0	0	0
Neighborhood Housing-Housing Trust Fund	0	0	122	122	0
Total Requirements	\$3,354,944	\$3,000,887	\$3,050,141	\$3,074,517	\$3,552,334
Full-Time Equivalents					
Grants	6.50	6.50	6.50	6.50	6.50
Total FTEs	6.50	6.50	6.50	6.50	6.50
Performance Measures					
Number of ABR Owner services provided	43	100	76	76	76
Number of Homeowner Assistance programs that implemented the Green and Healthy Homes initiative	New Meas	New Meas	New Meas	New Meas	2
Percentage of ABR Owner Services provided to households earning at 30% MFI or below	65	39	51	40	40
Percentage of repair services provided to homeowners earning at 30% MFI or below	42	33	38	40	40
Number of repair services provided to homeowners during the fiscal year	692	622	541	663	646

Services

Emergency home repair; Architectural barrier removal (ABR); Holly Good Neighbor Program; GO Repair! Program; Homeowner Rehabilitation Loan Program; LeadSmart Program.

Contact

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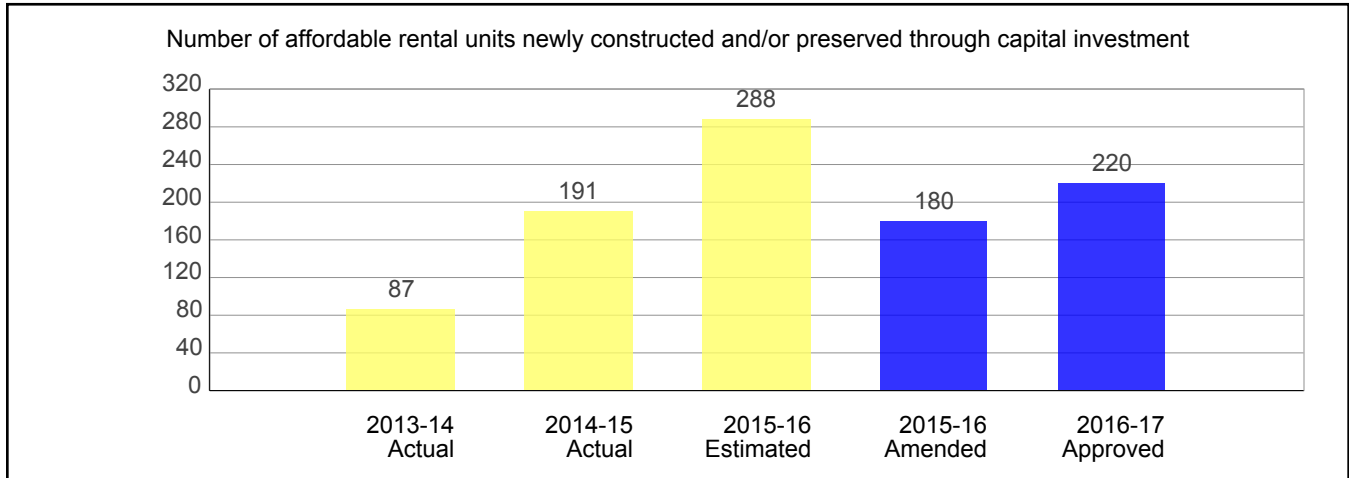
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Neighborhood Housing & Community Development Budget Detail by Activity

Program: Housing

Activity: Housing Developer Assistance

The purpose of the Housing Developer Assistance activity is to provide financial assistance and information to non-profits so they can provide public facilities and/or public services to eligible low-income residents.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	75,100	75,983	81,932	81,932	97,199
General Fund	0	0	109,189	124,789	213,444
Grants	1,895,345	1,726,663	1,471,116	1,471,116	1,708,490
Neighborhood Housing and Community Development Fund	936,078	37,352	0	0	0
Neighborhood Housing University Neighborhood Overlay Fund	0	1,942	16,686	804,122	1,082,062
Neighborhood Housing-Housing Trust Fund	652,039	335,354	2,819,379	2,819,379	3,088,482
Total Requirements	\$3,558,563	\$2,177,294	\$4,498,302	\$5,301,338	\$6,189,677
Full-Time Equivalents					
General Fund					
Civilian	0.00	0.00	2.00	2.00	3.00
Neighborhood Housing and Community Development Fund					
Civilian	2.00	2.00	0.00	0.00	0.00
Grants	6.00	6.00	6.00	6.00	6.00
Total FTEs	8.00	8.00	8.00	8.00	9.00
Performance Measures					
Number of affordable rental units preserved through capital investment	8	19	11	10	10
Percentage of RHDA funding used in preservation of rental housing through capital investment	New Meas	New Meas	New Meas	New Meas	33
Number of affordable rental units newly constructed and/or preserved through capital investment	87	191	288	180	220

Services

Rental Housing Development Assistance (RHDA); Expedited Site Plan Review; Inspections; Acquisition; New construction; Renovation; Loans; Demolition; Information and referral; Developer incentive-based programs; S.M.A.R.T. Housing

Contact Rosie Truelove, Interim Director, 512-974-3064

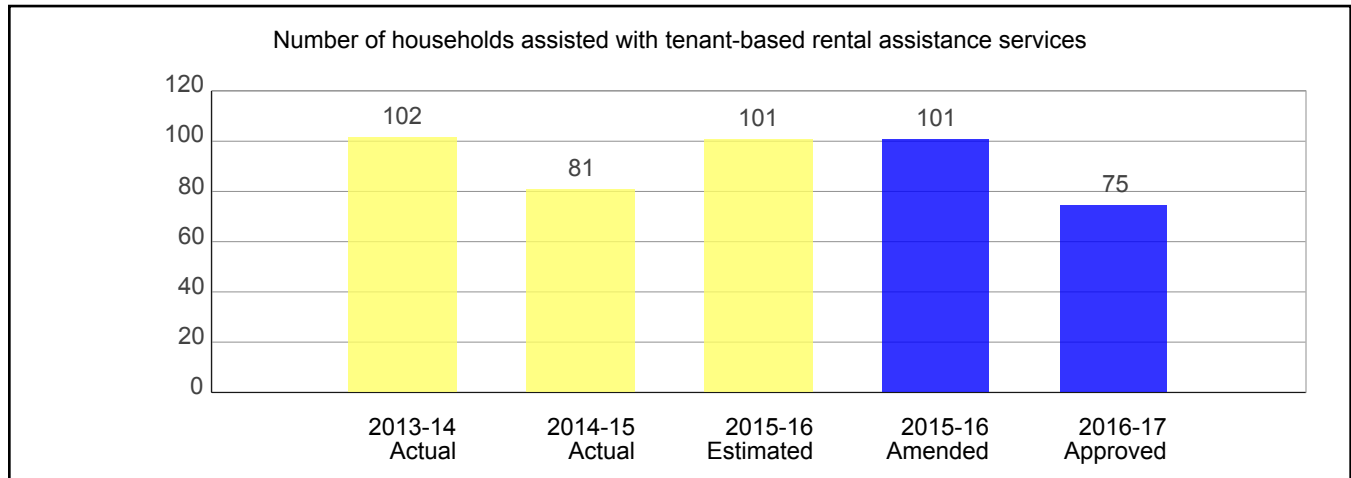
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Neighborhood Housing & Community Development Budget Detail by Activity

Program: Housing

Activity: Renter Assistance

The purpose of the Renter Assistance activity is to provide financial assistance to eligible residents so that they can have access to reasonably priced rental housing. Additionally, the Renter Assistance activity modifies or retrofits the dwellings of low-income elderly and severely disabled renters to make housing more accessible.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
General Fund	0	0	56,700	56,700	223,700
Grants	510,300	790,300	790,300	790,300	790,300
Neighborhood Housing and Community Development Fund	56,700	56,700	0	0	0
Total Requirements	\$567,000	\$847,000	\$847,000	\$847,000	\$1,014,000

Performance Measures	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Number of households assisted with tenant-based rental assistance services	102	81	101	101	75
Number of Housing First units in RHDA funded developments	New Meas	New Meas	0	20	5
Number of Permanent Supportive Housing (PSH) units in RHDA funded developments	New Meas	New Meas	14	40	33
Percent of households assisted with tenant-based rental assistance serving 30% MFI or below	100	100	100	70	100

Services

Tenant-based rental assistance (TBRA); Architectural barrier removal

Contact

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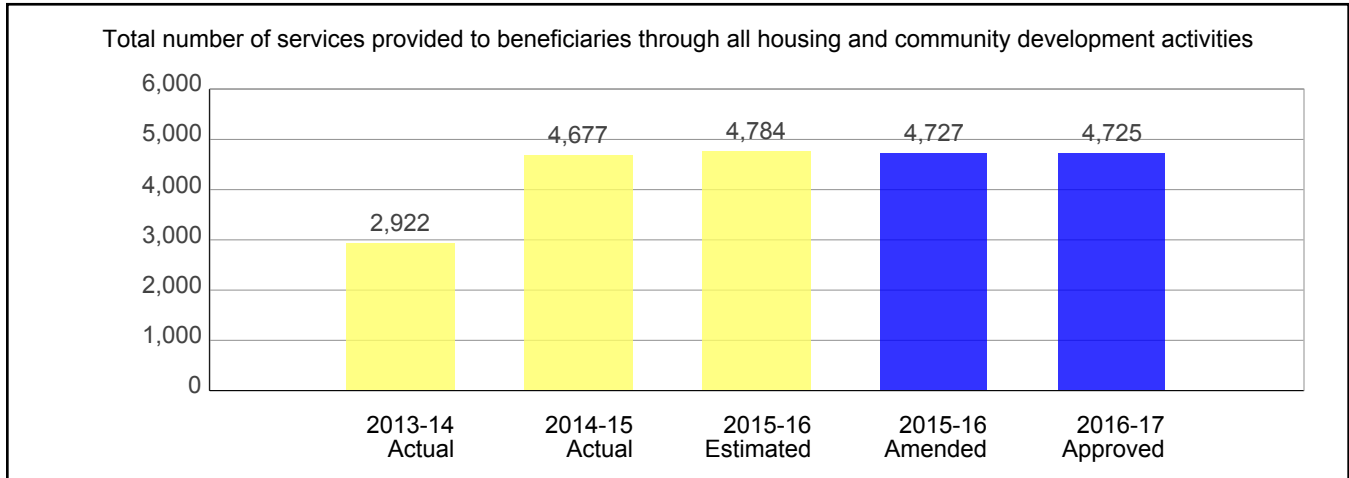
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Neighborhood Housing & Community Development Budget Detail by Activity

Program: Support Services

Activity: Departmental Support Services

The purpose of the Departmental Support Services activity is to provide administrative and managerial support to the department in order to produce more effective services.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	227,929	248,632	295,906	288,205	309,870
General Fund	0	0	3,031,345	2,848,511	3,101,821
Grants	1,689,726	1,665,349	1,660,497	1,660,497	1,684,301
Neighborhood Housing and Community Development Fund	2,678,636	2,977,934	0	0	0
Neighborhood Housing-Housing Trust Fund	147,003	183,419	211,399	211,399	229,536
Total Requirements	\$4,743,294	\$5,075,335	\$5,199,147	\$5,008,612	\$5,325,528
Full-Time Equivalents					
General Fund					
Civilian	0.00	0.00	22.00	22.00	22.00
Neighborhood Housing and Community Development Fund					
Civilian	19.00	22.00	0.00	0.00	0.00
Grants	13.00	14.00	14.00	14.00	18.00
Total FTEs	32.00	36.00	36.00	36.00	40.00
Performance Measures					
Employee Turnover Rate	14.36	3.6	6	6	6
Number of units required to be affordable in S.M.A.R.T. housing developments	634	263	600	600	600
Sick leave hours used per 1,000 hours	37.49	36.5	30	30	30
Number of housing related services provided to beneficiaries	1,859	1,842	1,920	2,033	1,932
Total number of services provided to beneficiaries through all housing and community development activities	2,922	4,677	4,784	4,727	4,725

Services

Office of the Director; Financial Monitoring; Budgeting; Accounting; Purchasing; Human Resources; Facility Expenses; Information Technology Support; Public Information; Vehicle and Equipment Maintenance; Grant Administration; Safety; Customer Service; Inventory Control; Audit/Internal Review; Contract Management

Contact Rosie Truelove, Interim Director, 512-974-3064

Bold Measure = Key Indicator

Neighborhood Housing & Community Development

Program: Transfers and Other Requirements

Activity: All Activities

The purpose of the Transfers and Other Requirements program is to account for transfers and other departmental requirements at the fund or agency level. This program included debt service payments to HUD for Section 108 Loans.

Graph Not Applicable

	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
General Fund	0	0	883,258	877,244	1,462,404
Grants	605,774	643,209	693,835	693,835	121,253
Neighborhood Housing and Community Development Fund	60,757	1,500,689	0	0	0
Total Requirements	\$666,531	\$2,143,898	\$1,577,093	\$1,571,079	\$1,583,657

Services

Citywide administrative and information technology support; Workers' compensation; Liability reserve; Accrued payroll

Contact

Rosie Truelove, Interim Director, 512-974-3064

Neighborhood Housing & Community Development: 2016-17

<i>General Fund</i>	2013-14	2014-15	2015-16	2015-16	2016-17
	Actual	Actual	Estimated	Amended	Approved
Requirements					
Community Development	\$0	\$0	\$617,828	\$741,700	\$626,812
Financial Empowerment	0	0	198,211	191,821	198,033
Homeless / Special Needs	0	0	206,960	196,520	198,730
Neighborhood & Community Revitalization	0	0	165,508	306,210	185,110
Renter Assistance Counseling	0	0	47,149	47,149	44,939
Housing	\$0	\$0	\$286,513	\$351,489	\$607,144
Homebuyer Assistance	0	0	6,099	6,099	0
Homeowner Assistance	0	0	114,525	163,901	170,000
Housing Developer Assistance	0	0	109,189	124,789	213,444
Renter Assistance	0	0	56,700	56,700	223,700
Support Services	\$0	\$0	\$3,031,345	\$2,848,511	\$3,101,821
Departmental Support Services	0	0	3,031,345	2,848,511	3,101,821
Transfers and Other Requirements	\$0	\$0	\$883,258	\$877,244	\$1,462,404
Other Requirements	0	0	35,320	29,306	163,489
Transfers	0	0	847,938	847,938	1,298,915
Total	\$0	\$0	\$4,818,944	\$4,818,944	\$5,798,181

Full-Time Equivalents (FTEs)

Community Development	0.00	0.00	1.00	1.00	1.00
Financial Empowerment	0.00	0.00	1.00	1.00	1.00
Housing	0.00	0.00	2.00	2.00	3.00
Housing Developer Assistance	0.00	0.00	2.00	2.00	3.00
Support Services	0.00	0.00	22.00	22.00	22.00
Departmental Support Services	0.00	0.00	22.00	22.00	22.00
Total	0.00	0.00	25.00	25.00	26.00

Neighborhood Housing & Community Development: 2016-17

<i>Neighborhood Housing and Community Development Fund</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Community Development	\$614,958	\$470,244	\$0	\$0	\$0
Financial Empowerment	183,339	71,425	0	0	0
Homeless / Special Needs	203,034	196,520	0	0	0
Neighborhood & Community Revitalization	181,435	155,150	0	0	0
Renter Assistance Counseling	47,149	47,149	0	0	0
Housing	\$962,257	\$154,147	\$0	\$0	\$0
Homebuyer Assistance	886	0	0	0	0
Homeowner Assistance	(31,407)	60,096	0	0	0
Housing Developer Assistance	936,078	37,352	0	0	0
Renter Assistance	56,700	56,700	0	0	0
Support Services	\$2,678,636	\$2,977,934	\$0	\$0	\$0
Departmental Support Services	2,678,636	2,977,934	0	0	0
Transfers and Other Requirements	\$60,757	\$1,500,689	\$0	\$0	\$0
Other Requirements	10,422	2,053	0	0	0
Transfers	50,335	1,498,637	0	0	0
Total	\$4,316,608	\$5,103,015	\$0	\$0	\$0

Full-Time Equivalents (FTEs)

Community Development	3.00	1.00	0.00	0.00	0.00
Financial Empowerment	2.00	1.00	0.00	0.00	0.00
Neighborhood & Community Revitalization	1.00	0.00	0.00	0.00	0.00
Housing	2.00	2.00	0.00	0.00	0.00
Housing Developer Assistance	2.00	2.00	0.00	0.00	0.00
Support Services	19.00	22.00	0.00	0.00	0.00
Departmental Support Services	19.00	22.00	0.00	0.00	0.00
Total	24.00	25.00	0.00	0.00	0.00

Neighborhood Housing & Community Development: 2016-17

<i>Neighborhood Housing-Housing Trust Fund</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Community Development	\$30,005	\$60,250	\$216,337	\$216,337	\$10,438
Financial Empowerment	30,005	29,995	195,000	195,000	0
Homeless / Special Needs	0	23,473	17,750	17,750	8,077
Renter Assistance Counseling	0	6,782	3,587	3,587	2,361
Housing	\$652,039	\$335,354	\$2,819,501	\$2,819,501	\$3,088,482
Homeowner Assistance	0	0	122	122	0
Housing Developer Assistance	652,039	335,354	2,819,379	2,819,379	3,088,482
Support Services	\$147,003	\$183,419	\$211,399	\$211,399	\$229,536
Departmental Support Services	147,003	183,419	211,399	211,399	229,536
Total	\$829,048	\$579,023	\$3,247,237	\$3,247,237	\$3,328,456

Neighborhood Housing & Community Development: 2016-17

<i>Neighborhood Housing University</i> <i>Neighborhood Overlay Fund</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Housing	\$0	\$1,942	\$16,686	\$804,122	\$1,082,062
Housing Developer Assistance	0	1,942	16,686	804,122	1,082,062
Total	\$0	\$1,942	\$16,686	\$804,122	\$1,082,062

Neighborhood Housing & Community Development: 2016-17

<i>Grants</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Community Development	\$1,427,760	\$1,497,505	\$1,561,758	\$1,561,758	\$1,417,322
Homeless / Special Needs	836,180	812,707	823,765	823,765	825,893
Neighborhood & Community Revitalization	0	100,000	150,000	150,000	0
Renter Assistance Counseling	241,580	234,798	237,993	237,993	241,429
Small Business Assistance	350,000	350,000	350,000	350,000	350,000
Housing	\$5,988,932	\$5,864,067	\$5,596,910	\$5,596,910	\$6,506,124
Homebuyer Assistance	225,000	425,000	425,000	425,000	625,000
Homeowner Assistance	3,358,287	2,922,104	2,910,494	2,910,494	3,382,334
Housing Developer Assistance	1,895,345	1,726,663	1,471,116	1,471,116	1,708,490
Renter Assistance	510,300	790,300	790,300	790,300	790,300
Support Services	\$1,689,726	\$1,665,349	\$1,660,497	\$1,660,497	\$1,684,301
Departmental Support Services	1,689,726	1,665,349	1,660,497	1,660,497	1,684,301
Transfers and Other Requirements	\$605,774	\$643,209	\$693,835	\$693,835	\$121,253
Debt Services	605,774	643,209	693,835	693,835	121,253
Total	\$9,712,192	\$9,670,130	\$9,513,000	\$9,513,000	\$9,729,000

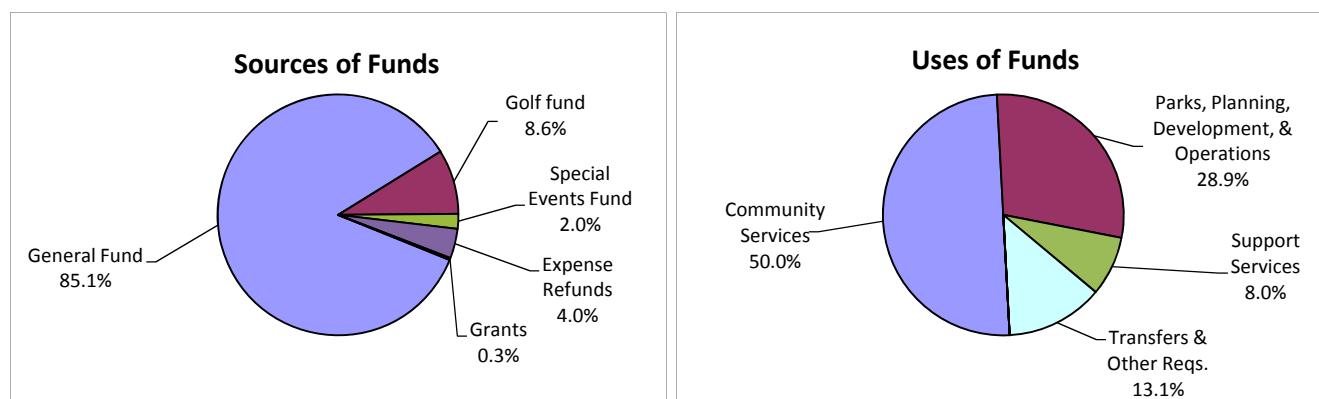
Full-Time Equivalents (FTEs)

Housing	15.00	15.00	15.00	15.00	15.00
Homebuyer Assistance	2.50	2.50	2.50	2.50	2.50
Homeowner Assistance	6.50	6.50	6.50	6.50	6.50
Housing Developer Assistance	6.00	6.00	6.00	6.00	6.00
Support Services	13.00	14.00	14.00	14.00	18.00
Departmental Support Services	13.00	14.00	14.00	14.00	18.00
Total	28.00	29.00	29.00	29.00	33.00

Neighborhood Housing & Community Development: 2016-17

<i>Expense Refunds</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Housing	\$103,164	\$94,671	\$106,932	\$81,932	\$97,199
Homeowner Assistance	28,064	18,688	25,000	0	0
Housing Developer Assistance	75,100	75,983	81,932	81,932	97,199
Support Services	\$227,929	\$248,632	\$295,906	\$288,205	\$309,870
Departmental Support Services	227,929	248,632	295,906	288,205	309,870
Total	\$331,092	\$343,303	\$402,838	\$370,137	\$407,069

Parks and Recreation



Budget Overview

	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
General Fund					
Revenue	\$10,933,558	\$10,788,979	\$11,103,833	\$10,627,571	\$11,228,071
Requirements	\$59,067,969	\$70,506,274	\$75,432,093	\$75,432,093	\$80,504,938
Full-Time Equivalents (FTEs)	622.75	637.75	649.75	649.75	651.75
Golf Fund					
Revenue	\$5,848,600	\$5,736,436	\$7,396,696	\$7,845,894	\$8,022,067
Requirements	\$6,324,003	\$6,162,380	\$7,459,131	\$7,475,502	\$8,206,213
Full-Time Equivalents (FTEs)	38.00	41.00	41.00	41.00	41.00
Special Events Fund					
Revenue	\$0	\$0	\$0	\$0	\$1,883,637
Requirements	\$0	\$0	\$0	\$0	\$1,883,637
Expense Refunds	\$5,960,731	\$6,231,205	\$4,852,776	\$4,116,780	\$3,769,894
Grants					
Requirements	\$1,593,825	\$1,514,531	\$135,500	\$188,000	\$271,000
Full-Time Equivalents (FTEs)	3.00	3.00	3.00	3.00	3.00
Total Budget	\$72,946,528	\$84,414,390	\$87,879,500	\$87,212,375	\$94,635,682

*In addition to the amount shown above, the FY 2016-17 Budget also includes \$688,964 for capital purchases and critical one-time costs.

Beginning in FY 2014-15, certain administrative and personnel cost centers have been allocated to individual departments. In prior years, these expenditures were budgeted for in aggregate at the General Fund level.

Parks and Recreation Organization by Program and Activity for 2017

Community Services

Aquatics
Athletics
Forestry
Golf
Museums & Cultural Programs
Nature Based Centers
Park Ranger Programs
Recreation & Program Services

Parks, Planning, Development & Operations

Cemetery Operations
Facility Services
Grounds Maintenance
Park Planning & Development

Support Services

Departmental Support Services

Transfers and Other Requirements

Other Requirements
Transfers

Parks and Recreation

Mission and Goals for 2017

Mission

The mission of the Parks and Recreation Department is to provide, protect, and preserve a premier park system that promotes quality recreational, cultural, and outdoor experiences for Austin's citizens and visitors.

Goals

Provide safe and accessible parks and facilities to all citizens:

- Reduce the number of reported employee and patron injuries to 118 and 839, respectively.
 - Ensure that 100% of Parks and Recreation Facilities are in compliance with Americans with Disabilities Act (ADA) standards by Fiscal Year 2026.
-

Provide diversity in and sufficiency of leisure and recreational opportunities for the community:

- Increase the number of teens participating in parks and recreation programs to 700.
 - Increase visits to educational and cultural facilities and community participation in free arts and cultural events sponsored by the Parks and Recreation Department by 5%, to 270,000.
-

Foster collaboration, coordination, and partnerships throughout the community:

- Achieve 7 newly developed public/private partnerships.
 - Maintain the annual number of volunteer hours at 45,000.
-

Provide excellent customer service:

- Increase user satisfaction with recreation services to 80% annually.
 - Maintain a customer return rate of 20% for after school, summer camp, and senior programs.
 - Maintain citizen satisfaction with park grounds at or above 70%.
 - Maintain citizen satisfaction rating with parks and recreation facilities at or above 70%.
 - Maintain a user satisfaction rating with pools at or above 70%.
-

Parks and Recreation

Message from the Director

The Parks and Recreation Department (PAR) has been the trusted steward of the city's parkland since 1928, when the population was approximately 50,000. More than 85 years later with a community of almost one million, PAR continues to serve the public through its mission of providing, protecting, and preserving a park system that promotes quality recreational, cultural, and outdoor experiences for the Austin community. Over the years, our mission has not changed, but the way we practice our profession has evolved to keep pace with Austin's rapid growth.

The Department is recognized for excellence in operations and services by the Commission for Accreditation of Park and Recreation Agencies (CAPRA) and aligns itself with the industry values defined by the National Recreation and Park Association (NRPA), the leading non-profit organization dedicated to the advancement of public parks, recreation, and conservation. Adhering to best practices, we offer an essential public service and demonstrate our economic value, health and environmental benefits, and social importance by improving the overall quality of life for Austin's citizens and visitors.



PAR reached a number of project milestones throughout FY 2015-16. With the strategic implementation of a Landscape Architecture Rotation List for design services, PAR has executed over a dozen contracts for park improvements through this expedited design services procurement process. Concurrently, PAR continues to prioritize and implement program funding for the renovation of aquatic facilities, playscapes, and buildings through its capital improvements program.

In FY 2016-17, PAR plans to open over 100 acres of new, improved, or redeveloped parkland, including Country Club Creek, Duncan and Eilers Neighborhood Parks, and Colony Park. Acquisitions and expansions also include parkland at Bachman Park, Brownie Park, Georgian Acres, Janet Long Fish Tract, Convict Hill, Covered Bridge, Elroy, Rinard Creek Greenbelt, and Wunneburger.

Working in close collaboration with our stakeholders and with input from our neighbors and active community groups, we will enhance our parks, recreation facilities, and cultural programs to meet the needs of our vibrant, growing, and diverse community. PAR hopes to build on last fiscal year's efforts as we improve and expand our core services, increase the quality of care provided to our valuable parkland assets, and build towards the vision laid out in the Imagine Austin Comprehensive Plan. Looking toward the future, PAR continues to remain committed to providing enriched and high-quality parks, programs, and facilities, and in particular, we are dedicated to maintaining the improvements that have been made as we move into FY 2016-17.

Sara Hensley, CPRP
Director

Budget Highlights

PARD is projecting a total annual budget of \$94.6 million for FY 2016-17, an increase of \$7.4 million, or 8.5% over the prior year, due mostly to cover base cost drivers including employee insurance, wage increases, temporary employee living wage, fleet maintenance, and City support services.

The FY 2016-17 Budget includes the addition of two positions - one Parks Grounds Specialist for mowing, landscaping, servicing and other demand requests and one Maintenance Worker II for providing preventive maintenance - and additional operations and maintenance funding for new or expanded park grounds and facilities. Intradepartmental position transfers are also occurring, as a Park Ranger position is being reclassified to help with grounds maintenance, and two positions from Facility Services are moving to the Support and Park Planning & Development Divisions. Additionally, funding is added to provide a living wage of \$13.50 an hour for temporary employees. As additional parking meter revenue is realized, increases in the budget are seen for parking enhancements at Butler Shores, Emma S. Barrientos Mexican American Cultural Center, Walter E. Long and Emma Long Metro Parks, and Walsh Boat Landing.

Aquatics Division

The Aquatics Division operates 51 public pool facilities and continues to maintain aquatic facilities for residents and visitors so that they can have a safe swimming experience and receive educational water programming. In FY 2015-16, the Austin City Council allocated additional funding to PARD to provide a living wage for lifeguards. This addition of a living wage has helped the Aquatics Division mitigate shortages in lifeguard applications and certifications required to operate aquatic facilities.

Grounds Maintenance Division

With 14.6% of the city's total area consisting of parkland, Austin is known for its greenspace. In fact, there are approximately 22.1 acres of parkland per 1,000 residents, and almost half of the population is within a ten-minute walk to a public park. Zilker Park alone is 351 acres and boasts more than 3 million annual visits as the city's most popular park. Austin contains approximately 20 thousand acres of parkland, and the Department maintains 277 parks. In general, parks are open for public use each day from 5 a.m. to 10 p.m., unless otherwise posted. The Grounds Maintenance Division has the responsibility of maintaining these park acres and over 200 linear miles of the city of Austin's trail system. Improved levels of service have increased focus on restricting invasive vegetation, trimming trees, inspecting and repairing drainage systems, and reconstructing and reconditioning current trails.



In FY 2016-17, the Department is receiving increases in contractuels and commodities to help support and maintain improvements for over 100 acres of new, redeveloped, or undeveloped parkland:

- Northeast Park District (Bachman Park, Colony Park, and Country Club Creek),
- Northwest Park District (Brownie Park, Georgian Acres, and Janet Long Fish Tract),
- Central South Park District (Circle C Metro Park Veloway Trail, Convict Hill, Covered Bridge, Elroy, Rinard Creek, and Wunneburger), and
- Citywide Park District (Duncan Neighborhood Park, Town Lake Metro Park, Eilers Neighborhood Park, and Hoffman Oaks).

Additionally, the Department is receiving \$0.1 million in funding to increase the presence of security lighting in parks to improve public safety.

Cemeteries Division

PARD manages five historic municipal cemeteries, Austin Memorial Park Cemetery, Evergreen Cemetery, Oakwood Cemetery, Oakwood Cemetery Annex, and Plummers Cemetery, that comprise more than 60,000 burials. The Department is entrusted by the families and descendants to care for these sacred places, which are indelible and essential parts of the neighborhoods in which they reside. On September 17, 2015, the Austin City Council approved the Historic Cemeteries Master Plan after a comprehensive review process conducted by the community and key City boards and commissions. This Master Plan received the 2016 Honor Award for Preservation Planning on February 18, 2016, showing that the City of Austin is invested in its cemeteries and provides the community with an innovative approach to restoration and programming for these historic and sacred landscapes.

Golf Fund

The City of Austin owns six golf course that provide affordable golf for Austin’s citizens and visitors. In FY 2016-17, the budget for the Golf Fund is increasing by \$0.7 million and includes funding for Citywide base cost drivers related to administration and personnel, such as costs associated with the living wage for temporary employees. Also included are increases related to overseeding, mowing, and general grounds maintenance to restore golf levels of service to augment the aesthetic value of the golf courses. A transfer from the General Fund will help cover these additional operational expenditure costs, and if there are any increases in green fees, athletic sales, or cart fees allowed within the Fee Schedule to improve revenue generation throughout the year, they would be minimized where possible so that the golf courses remain competitive in the current golf market.

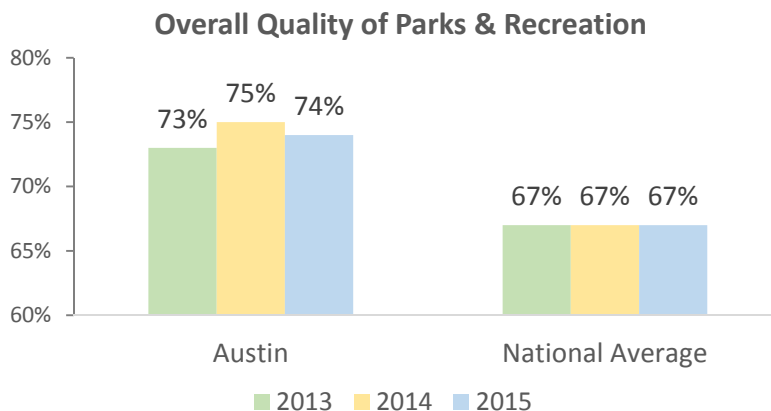
Special Events Fund

In support of the City of Austin’s open government initiatives, the newly created Parks and Recreation Special Events Fund provides greater transparency to the revenue generated by and expenditures pertaining to specific special events that utilize Austin’s parkland. The Fund accounts for the collection of revenue received by PARD for these events through the number of tickets sold and supplements departmental special events expenses. Although event sites require year-round maintenance to provide park patrons everyday utilization and ensure the sustainability of the aesthetic of park grounds, any revenue received will be used for expenditures related to maintenance and equipment needed to sustain park grounds at acceptable standards for special events.

By segmenting these expenses from those related to everyday parkland use by Austin’s citizens and visitors, the Fund documents the operational demands of these special events. The benefit of this increased transparency contrasts with the risk of unanticipated weather events that could impact the revenue received from vendors and cause a deficient fund balance. Nonetheless, revenue and expenditures are budgeted at \$1.9 million in FY 2016-17, based on actual revenue collected and funds expended in previous years.

Key Performance

According to the 2015 Citizen Survey, Austin’s Parks and Recreation Department ranked third when compared to large U.S. cities in the category of “Satisfaction with Overall Quality of Parks and Recreation.” The Department’s overall satisfaction rating of 74% is 7% higher than the national average for large cities. The FY 2016-17 Budget continues the trend of supporting Parks and Recreation’s ability to maintain a park system that not only exceeds the national standard, but also abides by the values of the Austin community.



Parks and Recreation

Significant Changes

General Fund

Revenue Changes Dollars

Increased revenue from registration fees, rental fees, and other charges.	\$600,500
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Expenditure Changes FTEs Dollars

Citywide Cost Drivers

Additional funding to cover the cost of 2% Pay for Performance and \$0.29 across-the-board wage increases in FY 2016-17, increase the living wage to \$13.50 per hour, annualize the cost of a Citywide market study approved in FY 2015-16, and increase City contributions for health insurance by 8%.	\$3,536,667
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Increase of the cost of fleet maintenance.	\$308,837
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Increases to the Communications & Technology Management and Support Services transfers, partially offset with decreases to the Accrued Payroll, Liability Reserve, and Workers' Compensation transfers.	\$1,173,881
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Decrease funding for health insurance for temporary employees based on actual enrollment.	(\$126,462)
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Reduce expenditures in a variety of line items throughout the Department in response to the City Manager's direction that all General Fund and Support Services departments examine their respective budgets to find savings for other funding priorities.	(\$260,373)
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Department Cost Drivers

Annualize costs for 11.0 positions received in FY 2015-16 Budget to provide administrative and community support to various recreation centers and the Asian American Resource Center, increased supervision of the Park Ranger Program, and maintenance to new or expanded facilities.	\$138,294
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Funding for costs for parking enhancement at Butler Shores, Emma S. Barrientos Mexican American Cultural Center, Walter E. Long and Emma Long Metro Parks, and Walsh Boat Landing.	\$212,135
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Move funding for the Waller Creek Conservancy from the Planning and Zoning Department to the Parks and Recreation Department.	\$225,000
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Expenditure Changes	FTEs	Dollars
New Investments		
Increase contractual and commodities to support new, renovated, and existing PARD facilities. Costs include maintenance fees, utility fees, compensation for temporary staff, renovations for Americans with Disability Act compliance at PARD facilities, and facility maintenance.		\$120,075
Certain park lighting and eligible tourism expenses are funded by the Community Benefits Charge and the Tourism and the Promotion Fund, respectively.		(\$60,370)
Funding for additional lighting to improve safety and security in parks.		\$115,000
Reduce funding in various contractals and commodities for General Fund departments.		(\$52,056)
One-time funding for the Tejano Monument Anniversary Celebration.		\$26,000
Nine months of funding for one Parks Grounds Specialist and one Maintenance Worker II for preventive maintenance, mowing, landscaping, and other needs at new or expanded facilities.	2.00	\$94,390

Golf Fund

Revenue Changes	Dollars
Decrease revenue from golf green fees from various facilities, golf cart rentals, range sales, athletic sales, food, and other concession sales.	(\$323,827)
Transfer in from the General Fund to mitigate increased base cost drivers related to administration and personnel.	\$500,000

Expenditure Changes	FTEs	Dollars
Citywide Cost Drivers		
Additional funding to cover the cost of 2% Pay-for-Performance and \$0.29 across-the-board wage increases in FY 2016-17, increase the living wage to \$13.50 per hour, annualize the cost of a Citywide market study approved in FY 2015-16, and increase City contributions for health insurance by 8%.		\$591,412
Department Cost Drivers		
Funding for four temporary Parks Grounds Assistants and contractals and commodities for overseeding and mowing.		\$208,373
Increase of the cost of vehicle fuel.		\$102,275

Special Events Fund

Revenue Changes Dollars

Establish special event revenue in the Special Events Fund.	\$1,883,637
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Expenditure Changes FTEs Dollars

Department Cost Drivers

Show grounds maintenance and other operational expenses related to special events in the Special Events Fund.	\$1,883,637
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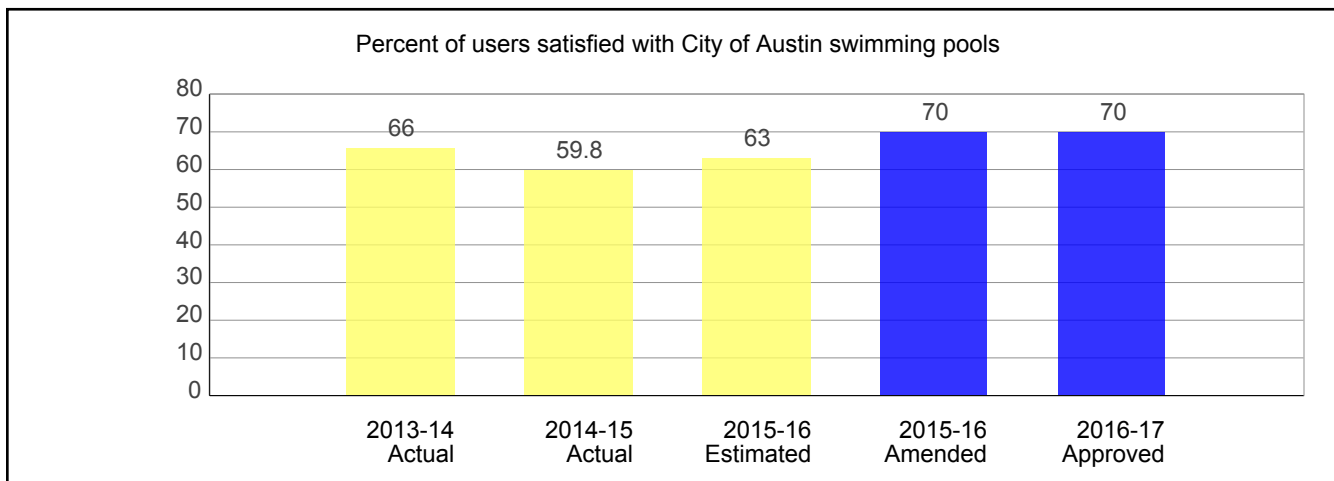
Parks and Recreation

Budget Detail by Activity

Program: Community Services

Activity: Aquatics

The purpose of the Aquatics activity is to provide to residents and visitors safe aquatic facilities and educational water programming for a lifelong safe swim experience.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	89,687	91,349	93,202	70,000	70,000
General Fund	6,387,250	6,394,069	7,244,264	7,217,984	7,037,405
Total Requirements	\$6,476,936	\$6,485,418	\$7,337,466	\$7,287,984	\$7,107,405
Full-Time Equivalents					
General Fund					
Civilian	28.50	36.25	36.25	36.25	35.25
Total FTEs	28.50	36.25	36.25	36.25	35.25
Performance Measures					
Number of patron injuries at pools	316	386	350	300	350
Percent of aquatics program participants reporting an improvement to their quality of life	93	88	90	90	91
Percent of users satisfied with City of Austin swimming pools	66	59.8	63	70	70
Pool visits	1,202,587	1,253,624	1,300,000	1,846,156	1,350,000

Services

Public swimming, swim lessons, swim team programs; aquatic maintenance; aquatic movie nights

Contact

Kimberly McNeeley, Assistant Director, 512-974-6722

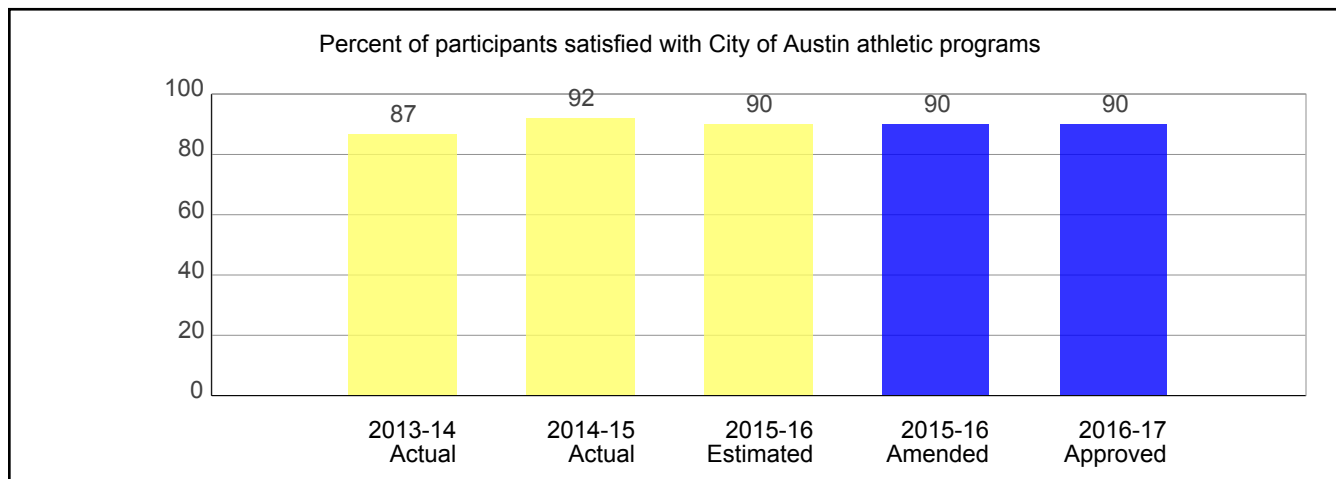
Parks and Recreation

Budget Detail by Activity

Program: Community Services

Activity: Athletics

The purpose of the Athletics activity is to provide a variety of quality sports programs for the Austin community and visitors so that they have well-organized, affordable sports experiences.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	163,696	67,423	35,573	0	0
General Fund	2,703,765	2,796,254	2,840,760	2,822,879	2,876,864
Total Requirements	\$2,867,461	\$2,863,677	\$2,876,333	\$2,822,879	\$2,876,864
Full-Time Equivalents					
General Fund					
Civilian	17.00	20.00	19.00	19.00	19.00
Total FTEs	17.00	20.00	19.00	19.00	19.00
Performance Measures					
Number of patron injuries during athletic programs	1	1	1	1	1
Percent of athletic league participants satisfied with the quality of outdoor athletic fields	57	92	70	70	80
Percent of athletics program participants reporting an improvement to their quality of life	92	94	92	92	92
Percent of participants satisfied with City of Austin athletic programs	87	92	90	90	90
Youth sports participants	23,769	26,165	25,000	25,000	25,000

Services

Sports leagues, sports tournaments; ballfield reservations; recreational activities; merchandise sales, track and field; tennis contract administration

Contact

Patrick Corona, Division Manager, 512-974-9482

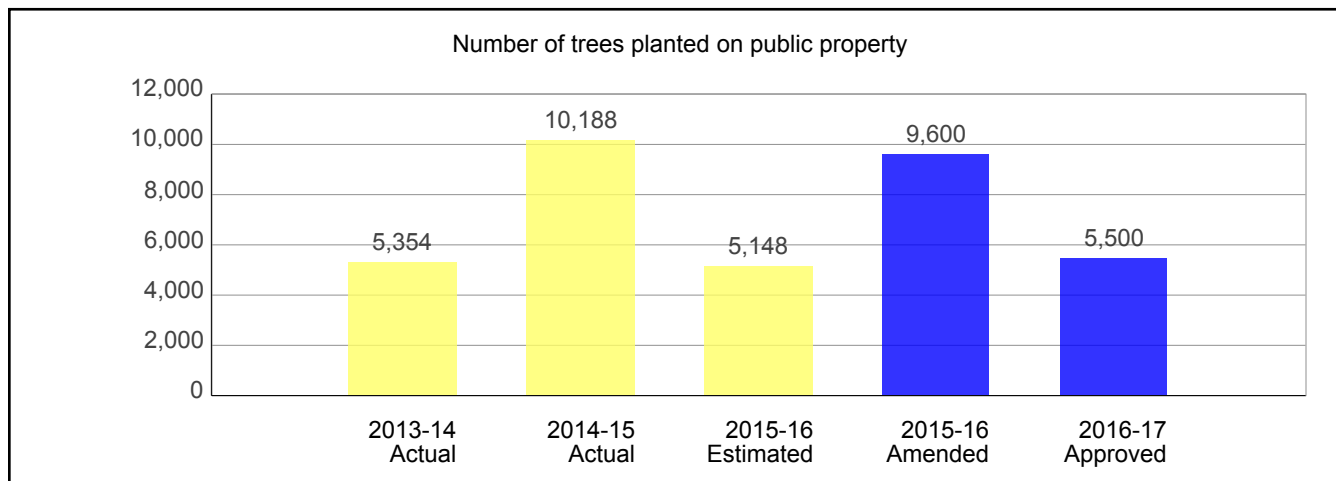
Bold Measure = Key Indicator

Parks and Recreation Budget Detail by Activity

Program: Community Services

Activity: Forestry

The purpose of the Forestry activity is to provide park tree care services, tree planting, and tree education in order to provide the Austin community with a safe and healthy urban forest.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds		305,327	720,298	45,000	45,000
General Fund		2,583,519	2,407,222	2,161,008	2,238,867
Total Requirements		\$2,888,845	\$3,127,520	\$2,206,008	\$2,238,867
Full-Time Equivalent					
General Fund					
Civilian		33.00	33.00	28.00	28.00
Total FTEs		33.00	33.00	28.00	28.00
Performance Measures					
Number of park trees receiving maintenance		9,019	5,199	9,500	9,500
Number of trees planted on public property		5,354	10,188	5,148	9,600
Percent of park trees receiving maintenance		3	1.8	3.6	1.8

Services

Public tree care; tree planting; public education and outreach; site level planning and design review for tree impacts on parkland; emergency response; internal and external training

Contact

Pat Fuller, Division Manager, 512-978-2601

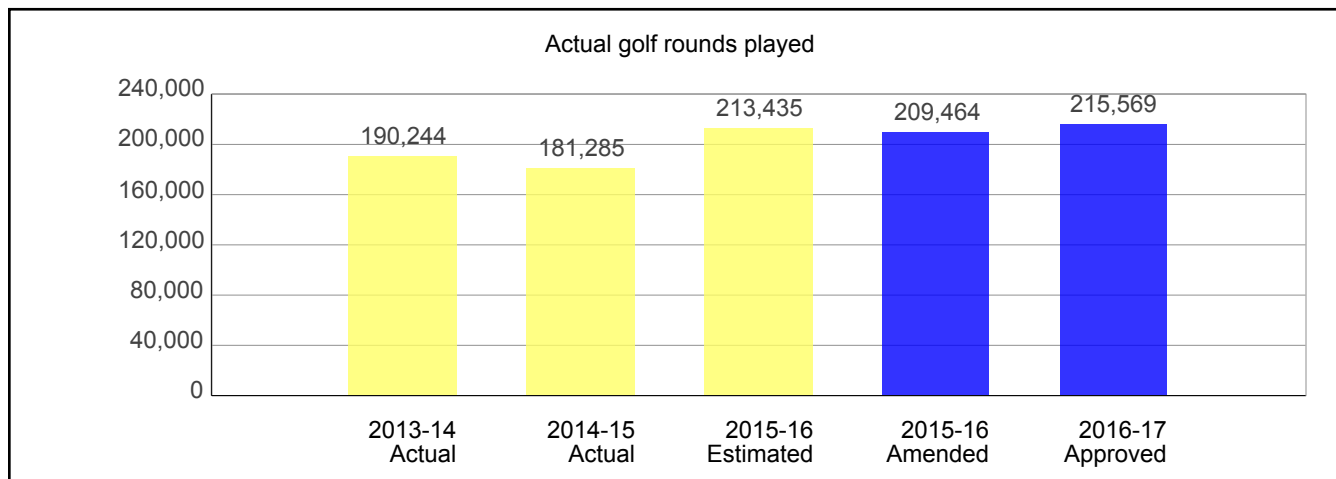
Parks and Recreation

Budget Detail by Activity

Program: Community Services

Activity: Golf

The purpose of the Golf activity is to provide golf services with quality facilities at an affordable tiered price structure to the Austin community.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	104,361	575,962	39,026	0	20,000
Golf Fund	5,662,801	5,457,872	6,830,457	6,835,352	7,656,834
Total Requirements	\$5,767,161	\$6,033,834	\$6,869,483	\$6,835,352	\$7,676,834
Full-Time Equivalents					
Golf Fund					
Civilian	38.00	41.00	41.00	41.00	41.00
Total FTEs	38.00	41.00	41.00	41.00	41.00
Performance Measures					
Actual golf rounds played	190,244	181,285	213,435	209,464	215,569
Number of patron injuries at golf courses	3	3	3	1	1
Overall satisfaction rating with the City of Austin golf experience	New Meas	86	86	80	85
Revenue per round	30.73	30.72	30.37	29.3	30.72

Services

Golf lessons, play, and course maintenance and rentals; merchandise sales

Contact

Kevin Gomillion, Division Manager, 512-974-9351

Bold Measure = Key Indicator

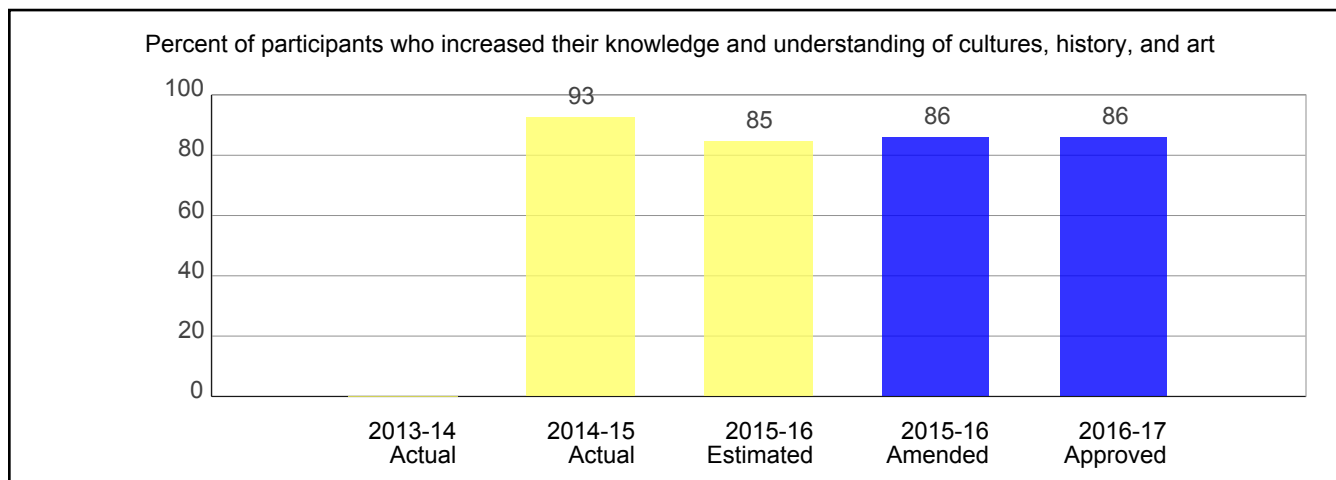
Parks and Recreation

Budget Detail by Activity

Program: Community Services

Activity: Museums & Cultural Programs

The purpose of the Museums and Cultural Programs activity is to provide cultural experiences, honor Austin's history, and engage our communities in the arts by providing facilities and programs that celebrate Austin's diverse population, cultivate lifelong learning, and create opportunities for advancing quality of life and economic vitality.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	122,320	129,815	0	0	5,446
General Fund	5,004,938	5,314,738	5,628,431	5,640,884	5,843,998
Grants	45,500	102,031	0	52,500	53,000
Total Requirements	\$5,172,758	\$5,546,584	\$5,628,431	\$5,693,384	\$5,902,444
Full-Time Equivalents					
General Fund					
Civilian	45.50	47.50	50.50	50.50	50.50
Total FTEs	45.50	47.50	50.50	50.50	50.50
Performance Measures					
Attendance at free cultural special events	New Meas	New Meas	110,000	110,000	110,000
Number of patron injuries at museums and cultural centers	95	34	34	82	34
Percent of art and cultural program participants reporting an improvement to their quality of life	75	85	80	80	80
Percent of participants who increased their knowledge and understanding of cultures, history, and art	New Meas	93	85	86	86
Visits to educational and cultural facilities	329,734	256,526	300,000	281,830	270,000

Services

Educational programming for youth, adults, and seniors that focuses on history, the arts, and culturally relevant activities; exhibitions showcasing art, historical artifacts, and cultural displays; performances including theatrical dramas, musicals, dance, and concerts; public and special events that highlight special occasions in the diverse communities we serve and collaborations with community providers of arts and cultural activities; community meetings, community engagement activities, and provides rentals; senior meals, economic development activities, and providing access to City services for diverse communities

Contact

Laura Esparza, Division Manager, 512-974-4001

Bold Measure = Key Indicator

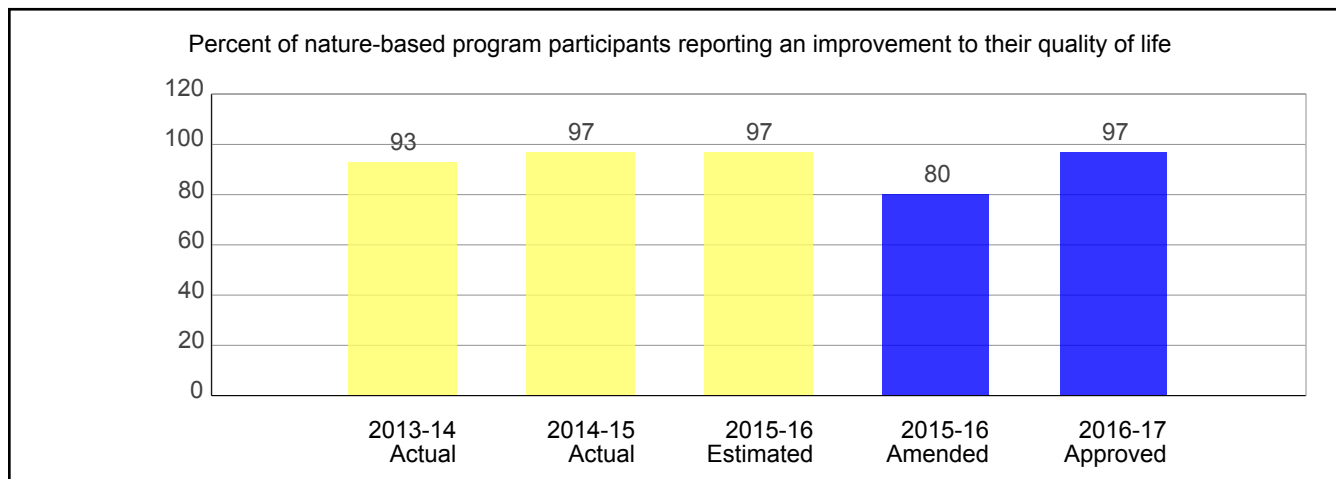
Parks and Recreation

Budget Detail by Activity

Program: Community Services

Activity: Nature-Based Centers

The purpose of the Nature-Based Centers activity is to provide educational activities at the Austin Nature Science Center, Camacho Activity Center, and Zilker Botanical Garden.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds		142,146	89,189	58,691	48,000
General Fund		2,876,741	3,087,045	3,201,771	3,383,078
Total Requirements		\$3,018,887	\$3,176,234	\$3,260,462	\$3,431,078
Full-Time Equivalents					
General Fund					
Civilian		37.75	37.75	37.75	38.75
Total FTEs		37.75	37.75	37.75	38.75
Performance Measures					
New participants enrolled in environmental education programs	New Meas	New Meas	1,390	1,390	1,390
Number of patron injuries at nature-based centers	50	27	30	116	30
Percent of nature-based program participants reporting an improvement to their quality of life	93	97	97	80	97

Services

Educational activities at the Austin Nature Science Center, Camacho Activity Center, and Zilker Botanical Garden

Contact

Lara Schuman, Acting Division Manager, 512-974-9545

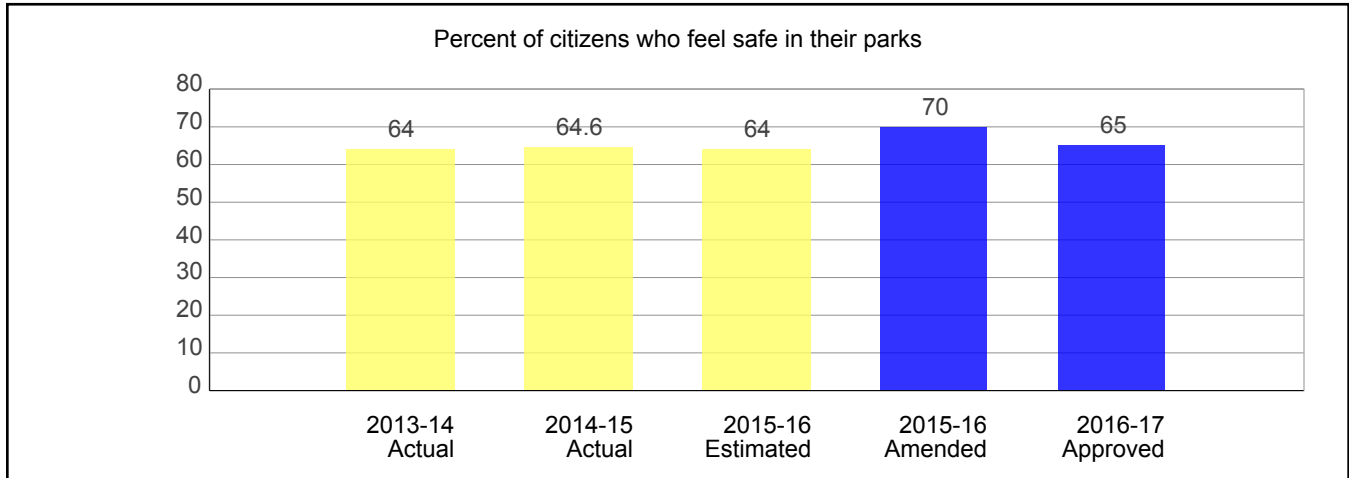
Parks and Recreation

Budget Detail by Activity

Program: Community Services

Activity: Park Ranger Programs

The purpose of the Park Ranger activity is to provide educational services, safety, and security in Austin's parks and recreational facilities.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds		4,354	501	0	0
General Fund		1,355,414	1,477,633	1,914,048	1,902,578
Total Requirements		\$1,359,767	\$1,478,134	\$1,914,048	\$1,902,578
Full-Time Equivalents					
General Fund					
Civilian		22.00	24.00	26.00	25.00
Total FTEs		22.00	24.00	26.00	25.00
Performance Measures					
Acres mitigated for invasive plants (including poison ivy)	New Meas	New Meas	0	5	0
Number of park ranger safety contacts with park patrons	2,441	2,954	5,110	2,588	5,000
Number of patron injuries during park ranger programs	0	0	0	3	0
Park ranger educational contacts with park patrons	6,867	17,643	7,246	7,875	8,000
Percent of citizens who feel safe in their parks	64	64.6	64	70	65

Services

Education, community outreach, environmental awareness programs; safety inspections; park security

Contact

Pat Fuller, Division Manager, 512-978-2601

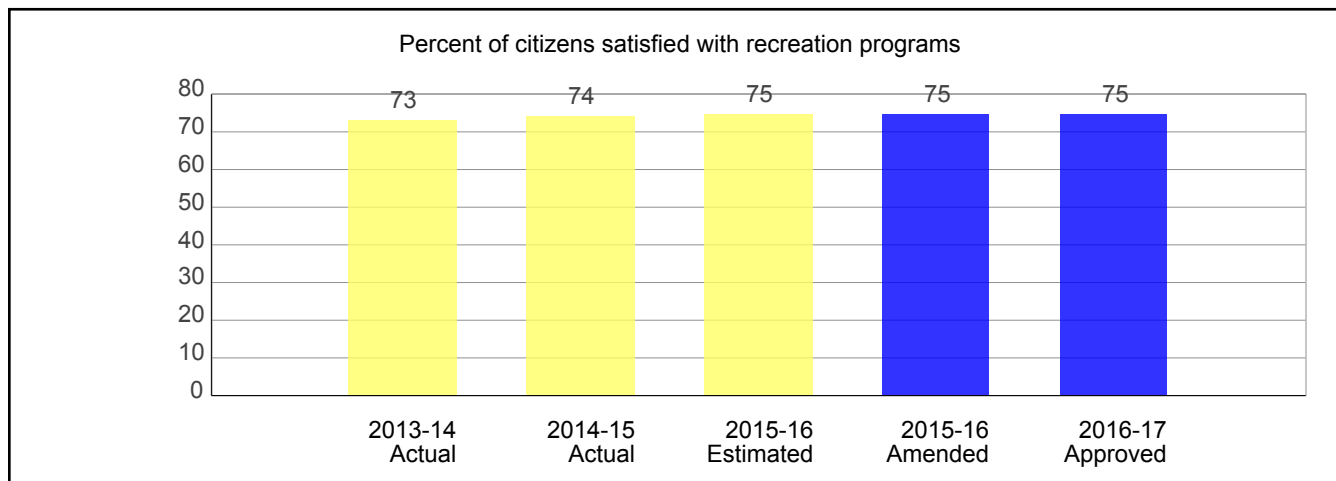
Bold Measure = Key Indicator

Parks and Recreation Budget Detail by Activity

Program: Community Services

Activity: Recreation & Program Services

The purpose of the Recreation and Program Services activity is to provide diverse, supervised, and affordable recreational programs and community services to youth, adults, and seniors in Austin.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	164,051	151,422	18,700	0	126,297
General Fund	14,372,858	14,325,983	15,633,266	15,676,147	15,837,207
Grants	165,465	153,000	135,500	135,500	218,000
Total Requirements	\$14,702,374	\$14,630,405	\$15,787,466	\$15,811,647	\$16,181,504
Full-Time Equivalents					
General Fund					
Civilian	127.75	127.75	135.75	135.75	135.75
Grants	3.00	3.00	3.00	3.00	0.00
Total FTEs	130.75	130.75	138.75	138.75	135.75
Performance Measures					
Customer return rate	New Meas	New Meas	20	20	20
Number of patron injuries at recreation and senior centers	292	200	250	258	250
Participants in parks and recreation teen programs	935	407	500	1,216	700
Percent of recreation program participants reporting an improvement to their quality of life	95	93	95	93	95
Percent of users satisfied with recreation programs	73	74	75	80	80
Seniors enrolled in organized programs at Senior Centers	1,640	1,395	1,800	1,800	1,800
Youth served through organized programs at Recreation Centers	7,664	4,306	4,500	8,000	5,000
Percent of citizens satisfied with recreation programs	73	74	75	75	75

Services

After school programs; camps; classes for all ages; sports leagues; nutrition classes; nature programs; arts and crafts

Contact

Lucas Massie, Division Manager, 512-476-9193

Bold Measure = Key Indicator

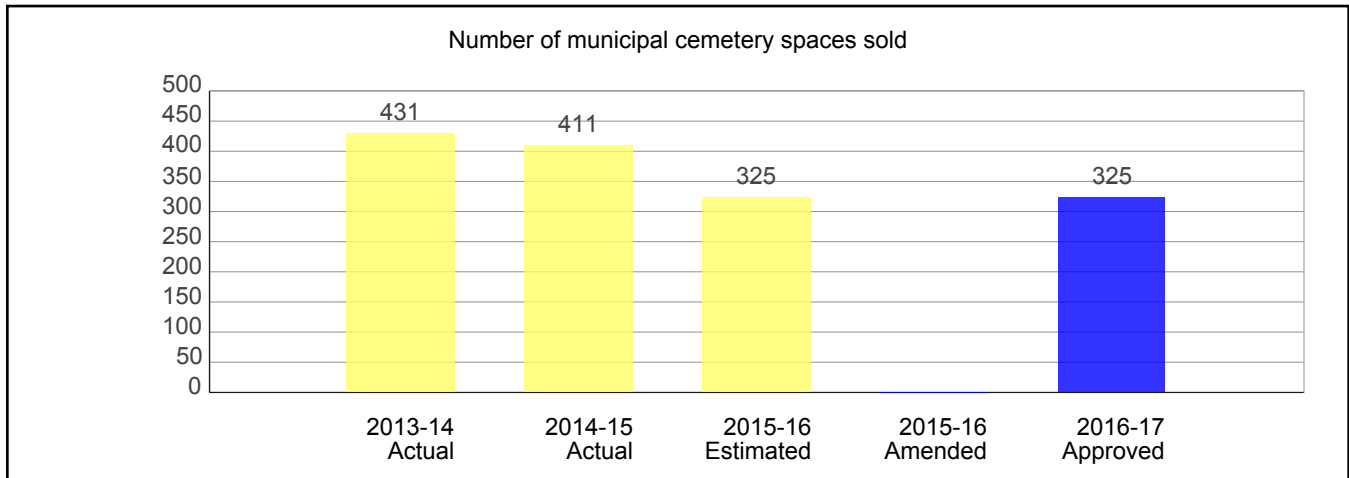
Parks and Recreation

Budget Detail by Activity

Program: Parks, Planning, Development & Operations

Activity: Cemetery Operations

The purpose of the Cemetery Operations activity is to provide burial service arrangements and to maintain landscaping and infrastructure at the five City-owned cemeteries in a condition that maintains public health, safety, comfort, and welfare.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	394,964	147	2,691	0	0
General Fund	1,975,726	2,251,374	2,406,492	2,406,492	2,410,989
Total Requirements	\$2,370,690	\$2,251,521	\$2,409,183	\$2,406,492	\$2,410,989
Full-Time Equivalents					
General Fund					
Civilian	22.00	20.00	20.00	20.00	19.00
Total FTEs	22.00	20.00	20.00	20.00	19.00
Performance Measures					
Cemetery operations cost per acre maintained	11,049	12,589	13,519	13,650	13,840
Customer satisfaction with the customer service provided by City of Austin cemetery staff	New Meas	New Meas	60	70	60
Number of municipal cemetery spaces sold	431	411	325	No Goal	325

Services

Collection of fees for sales of plots and burial services; arrangement of interment and disinterment services; general landscaping; customer service; information and research for historical and genealogy searches; infrastructure maintenance and repairs, equipment care and replacement; supervision of contractors, vendors and other service providers; community engagement; interaction with funeral service providers

Contact

Tonja Walls-Davis, Sales and Event Manager, 512-978-2324

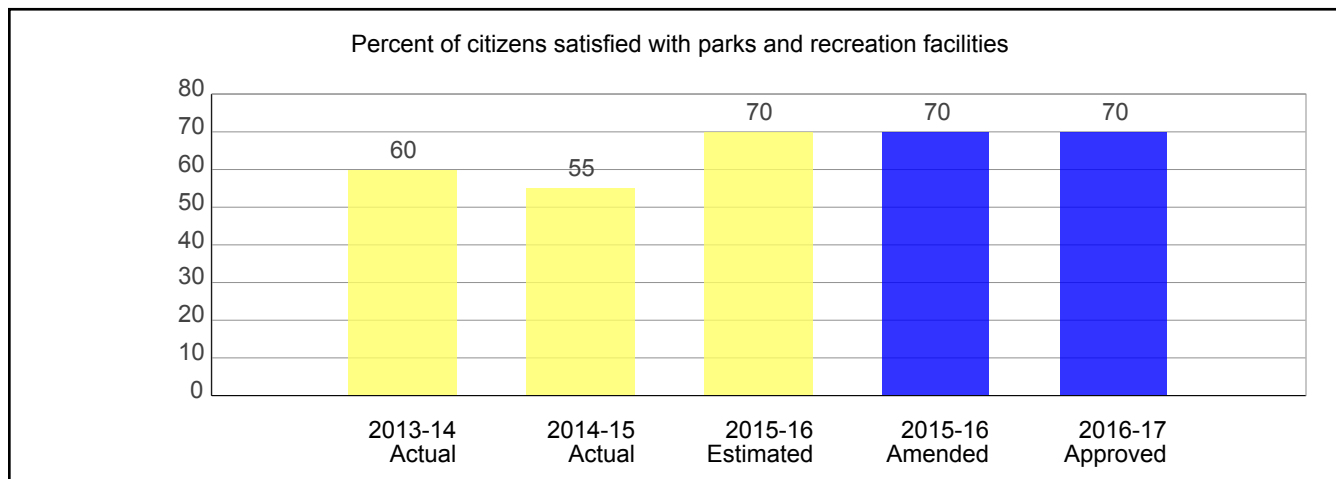
Parks and Recreation

Budget Detail by Activity

Program: Parks, Planning, Development & Operations

Activity: Facility Services

The purpose of the Facility Services activity is to provide quality facility maintenance services for Parks and Recreation facilities in order to maintain a usable and safe environment for the public and staff.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	168,668	123,513	83,137	0	0
General Fund	3,871,338	3,867,046	3,883,245	3,883,167	3,807,749
Total Requirements	\$4,040,006	\$3,990,559	\$3,966,382	\$3,883,167	\$3,807,749
Full-Time Equivalents					
General Fund					
Civilian	36.60	32.50	34.00	34.00	33.00
Total FTEs	36.60	32.50	34.00	34.00	33.00
Performance Measures					
Facilities completely closed due to structural failures	New Meas	New Meas	0	0	0
Percent of citizens satisfied with parks and recreation facilities	60	55	70	70	70

Services

Facility repairs, preventive maintenance, building plumbing, HVAC maintenance; carpentry

Contact

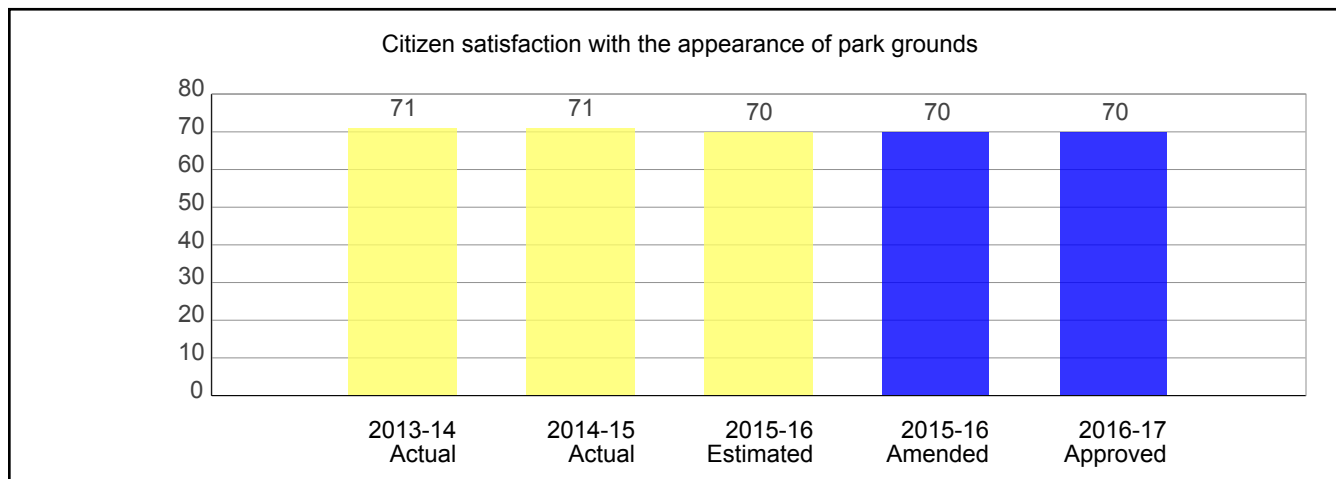
George Maldonado, Project Manager, 512-974-9525

Parks and Recreation Budget Detail by Activity

Program: Parks, Planning, Development & Operations

Activity: Grounds Maintenance

The purpose of the Grounds Maintenance activity is to conduct routine park maintenance in order to provide the Austin community with clean, safe, and well-maintained parks.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	1,746,222	1,924,573	1,887,022	1,329,638	1,247,395
General Fund	11,559,974	13,310,503	13,398,468	13,499,271	13,741,811
Grants	550,860	0	0	0	0
Parks and Recreation Special Events Fund	0	0	0	0	1,883,637
Total Requirements	\$13,857,057	\$15,235,076	\$15,285,490	\$14,828,909	\$16,872,843
Full-Time Equivalents					
General Fund					
Civilian	159.90	162.25	159.75	159.75	162.75
Total FTEs	159.90	162.25	159.75	159.75	162.75
Performance Measures					
Number of developed park acreage	13,058	13,127	13,226	13,151	13,240
Ratio of developed and undeveloped park acres per grounds maintenance FTE	128	106	75	136	135
Citizen satisfaction with the appearance of park grounds	71	71	70	70	70

Services

Daily park service, park outdoor repairs/improvements, mowing/weed trimming, trail maintenance, emergency storm damage, equipment maintenance, playscape maintenance and inspection, horticulture, graffiti removal

Contact

Charles Vaclavik, Division Manager, 512-974-9471

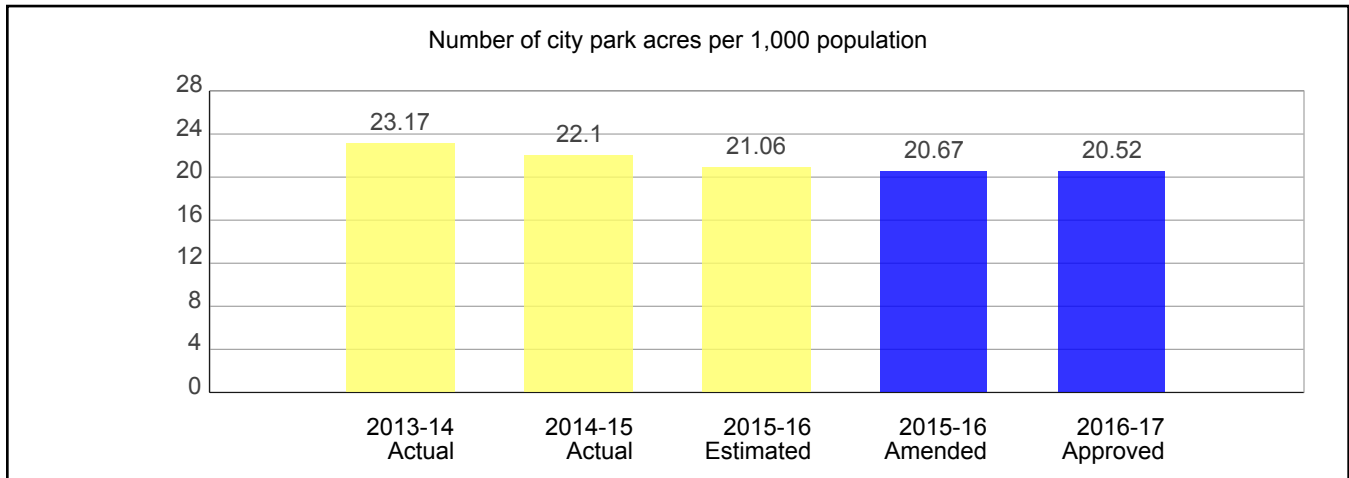
Parks and Recreation

Budget Detail by Activity

Program: Parks, Planning, Development & Operations

Activity: Park Planning & Development

The purpose of the Park Planning and Development activity is to make facility improvements, increase the availability of recreational opportunities, and provide planning, analysis, advice, construction, coordination, and acquisition in a timely, community-based manner.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	2,121,017	1,941,865	2,189,734	2,224,142	1,884,596
General Fund	1,389,670	1,564,733	1,914,406	1,914,406	2,397,455
Grants	832,000	1,259,500	0	0	0
Total Requirements	\$4,342,687	\$4,766,098	\$4,104,140	\$4,138,548	\$4,282,051
Full-Time Equivalents					
General Fund					
Civilian	37.00	37.00	38.00	38.00	38.00
Total FTEs	37.00	37.00	38.00	38.00	38.00
Performance Measures					
Number of newly developed public / private partnerships	6	10	10	5	7
Percent of CIP projects completed	86	72	60	70	70
Total acres of new parkland acquired through parkland dedication	21	28	38	28	13.5
Total acres of new parkland purchased	81	65	22.35	40	10
Number of city park acres per 1,000 population	23.17	22.1	21.06	20.67	20.52
Percent of CIP Spending Plan achieved	129	88	50	85	85

Services

Manage the construction of park improvements, design and approve park plans and improvements, parkland acquisition

Contact

Ricardo Soliz, Division Manager, 512-974-9452; Marty Stump, Assistant Director, 512-974-9460

Bold Measure = Key Indicator

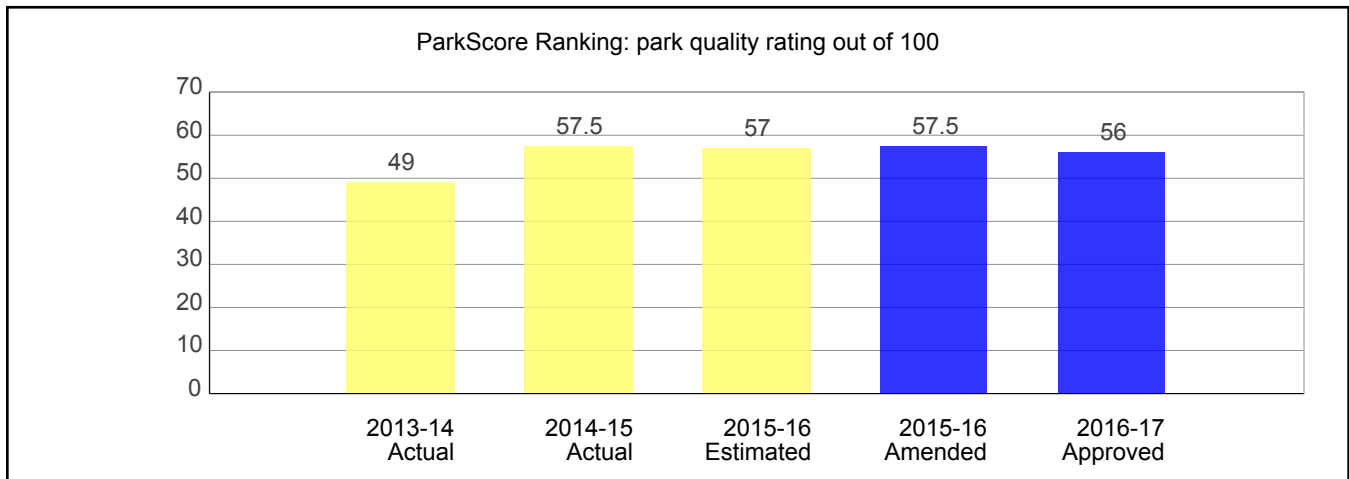
Parks and Recreation

Budget Detail by Activity

Program: Support Services

Activity: Departmental Support Services

The purpose of the Departmental Support Services activity is to provide administrative and managerial support to the Department in order to produce more effective services.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	433,820	415,146	400,000	400,000	368,160
General Fund	4,932,713	5,701,893	6,356,482	6,382,686	7,222,386
Total Requirements	\$5,366,533	\$6,117,039	\$6,756,482	\$6,782,686	\$7,590,546
Full-Time Equivalents					
General Fund					
Civilian	55.75	59.75	64.75	64.75	66.75
Total FTEs	55.75	59.75	64.75	64.75	66.75
Performance Measures					
Annual volunteer hours	New Meas	49,452	45,000	22,000	45,000
Lost Time Injury Rate	1.98	2.52	2	1.75	2
Number of employee injuries	163	101	118	118	118
Number of patron injuries	New Meas	New Meas	0	839	839
Sick Leave Utilization Rate	32.82	35.06	33	33	33
Turnover Rate	8.83	8.07	8	8	8
ParkScore Ranking: park quality rating out of 100	49	57.5	57	57.5	56

Services

Office of the Director, financial, human resources, information technology, and public information support; customer service, audit/internal review; Staff and Council meetings and Boards and Commissions support

Contact

Angela Means, Division Manager, 512-974-6712

Bold Measure = Key Indicator

Parks and Recreation

Budget Detail by Activity

Program: Transfers and Other Requirements

Activity: All Activities

The purpose of the Transfers and Other Requirements program is to account for transfers and other departmental requirements at the fund or agency level.

Graph Not Applicable

	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	100	0	0	0	0
General Fund	54,064	8,007,781	8,849,452	8,714,350	11,804,551
Golf Fund	661,202	704,508	628,674	640,150	549,379
Total Requirements	\$715,366	\$8,712,289	\$9,478,126	\$9,354,500	\$12,353,930

Services

Citywide administrative and information technology support; Workers' compensation; Liability Reserve; Accrued payroll

Contact

Angela Means, Division Manager, 512-974-6712

Beginning FY 2014-15, certain administrative and personnel cost centers have been allocated to individual departments. In prior years, these expenditures were budgeted for in aggregate at the Support Services Fund level.

Parks and Recreation: 2016-17

<i>General Fund</i>	2013-14	2014-15	2015-16	2015-16	2016-17
	Actual	Actual	Estimated	Amended	Approved
Requirements					
Community Services	\$35,284,484	\$35,802,944	\$38,623,548	\$38,631,721	\$39,119,997
Aquatics	6,387,250	6,394,069	7,244,264	7,217,984	7,037,405
Athletics	2,703,765	2,796,254	2,840,760	2,822,879	2,876,864
Forestry	2,583,519	2,407,222	2,161,008	2,161,008	2,238,867
Museums & Cultural Programs	5,004,938	5,314,738	5,628,431	5,640,884	5,843,998
Nature-Based Centers	2,876,741	3,087,045	3,201,771	3,198,771	3,383,078
Park Ranger Programs	1,355,414	1,477,633	1,914,048	1,914,048	1,902,578
Recreation & Program Services	14,372,858	14,325,983	15,633,266	15,676,147	15,837,207
Parks, Planning, Development & Operations	\$18,796,709	\$20,993,656	\$21,602,611	\$21,703,336	\$22,358,004
Cemetery Operations	1,975,726	2,251,374	2,406,492	2,406,492	2,410,989
Facility Services	3,871,338	3,867,046	3,883,245	3,883,167	3,807,749
Grounds Maintenance	11,559,974	13,310,503	13,398,468	13,499,271	13,741,811
Park Planning & Development	1,389,670	1,564,733	1,914,406	1,914,406	2,397,455
Support Services	\$4,932,713	\$5,701,893	\$6,356,482	\$6,382,686	\$7,222,386
Departmental Support Services	4,932,713	5,701,893	6,356,482	6,382,686	7,222,386
Transfers and Other Requirements	\$54,064	\$8,007,781	\$8,849,452	\$8,714,350	\$11,804,551
Other Requirements	31,938	185,576	518,699	430,692	2,085,558
Transfers	22,126	7,822,204	8,330,753	8,283,658	9,718,993
Total	\$59,067,969	\$70,506,274	\$75,432,093	\$75,432,093	\$80,504,938

Full-Time Equivalents (FTEs)

Community Services	311.50	326.25	333.25	333.25	332.25
Aquatics	28.50	36.25	36.25	36.25	35.25
Athletics	17.00	20.00	19.00	19.00	19.00
Forestry	33.00	33.00	28.00	28.00	28.00
Museums & Cultural Programs	45.50	47.50	50.50	50.50	50.50
Nature-Based Centers	37.75	37.75	37.75	37.75	38.75
Park Ranger Programs	22.00	24.00	26.00	26.00	25.00
Recreation & Program Services	127.75	127.75	135.75	135.75	135.75
Parks, Planning, Development & Operations	255.50	251.75	251.75	251.75	252.75
Cemetery Operations	22.00	20.00	20.00	20.00	19.00
Facility Services	36.60	32.50	34.00	34.00	33.00
Grounds Maintenance	159.90	162.25	159.75	159.75	162.75
Park Planning & Development	37.00	37.00	38.00	38.00	38.00
Support Services	55.75	59.75	64.75	64.75	66.75
Departmental Support Services	55.75	59.75	64.75	64.75	66.75
Total	622.75	637.75	649.75	649.75	651.75

Parks and Recreation: 2016-17

<i>Golf Fund</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Community Services	\$5,662,801	\$5,457,872	\$6,830,457	\$6,835,352	\$7,656,834
Golf	5,662,801	5,457,872	6,830,457	6,835,352	7,656,834
Transfers and Other Requirements	\$661,202	\$704,508	\$628,674	\$640,150	\$549,379
Other Requirements	4,738	20,115	16,498	27,971	111,436
Transfers	656,464	684,393	612,176	612,179	437,943
Total	\$6,324,003	\$6,162,380	\$7,459,131	\$7,475,502	\$8,206,213

Full-Time Equivalent (FTEs)

Community Services	38.00	41.00	41.00	41.00	41.00
Golf	38.00	41.00	41.00	41.00	41.00
Total	38.00	41.00	41.00	41.00	41.00

Parks and Recreation: 2016-17

<i>Parks and Recreation Special Events Fund</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Parks, Planning, Development & Operations	\$0	\$0	\$0	\$0	\$1,883,637
Grounds Maintenance	0	0	0	0	1,883,637
Total	\$0	\$0	\$0	\$0	\$1,883,637

Parks and Recreation: 2016-17

<i>Expense Refunds</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Community Services	\$1,095,940	\$1,825,961	\$290,192	\$163,000	\$269,743
Aquatics	89,687	91,349	93,202	70,000	70,000
Athletics	163,696	67,423	35,573	0	0
Forestry	305,327	720,298	45,000	45,000	0
Golf	104,361	575,962	39,026	0	20,000
Museums & Cultural Programs	122,320	129,815	0	0	5,446
Nature-Based Centers	142,146	89,189	58,691	48,000	48,000
Park Ranger Programs	4,354	501	0	0	0
Recreation & Program Services	164,051	151,422	18,700	0	126,297
Parks, Planning, Development & Operations	\$4,430,871	\$3,990,098	\$4,162,584	\$3,553,780	\$3,131,991
Cemetery Operations	394,964	147	2,691	0	0
Facility Services	168,668	123,513	83,137	0	0
Grounds Maintenance	1,746,222	1,924,573	1,887,022	1,329,638	1,247,395
Park Planning & Development	2,121,017	1,941,865	2,189,734	2,224,142	1,884,596
Support Services	\$433,820	\$415,146	\$400,000	\$400,000	\$368,160
Departmental Support Services	433,820	415,146	400,000	400,000	368,160
Transfers and Other Requirements	\$100	\$0	\$0	\$0	\$0
Other Requirements	100	0	0	0	0
Total	\$5,960,731	\$6,231,205	\$4,852,776	\$4,116,780	\$3,769,894

Parks and Recreation: 2016-17

<i>Grants</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
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Requirements

Community Services	\$210,965	\$255,031	\$135,500	\$188,000	\$271,000
Museums & Cultural Programs	45,500	102,031	0	52,500	53,000
Recreation & Program Services	165,465	153,000	135,500	135,500	218,000
Parks, Planning, Development & Operations	\$1,382,860	\$1,259,500	\$0	\$0	\$0
Grounds Maintenance	550,860	0	0	0	0
Park Planning & Development	832,000	1,259,500	0	0	0
Total	\$1,593,825	\$1,514,531	\$135,500	\$188,000	\$271,000

Full-Time Equivalent (FTEs)

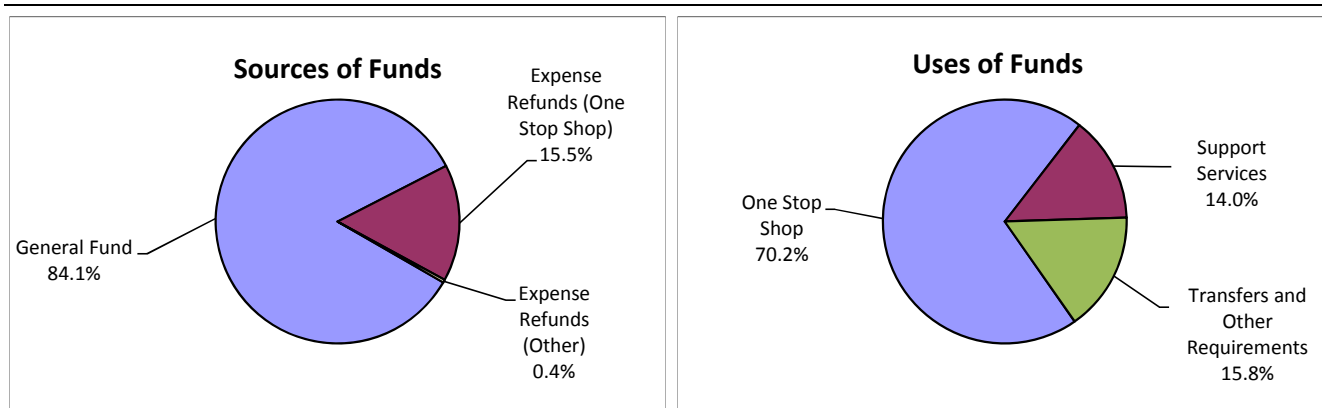
Community Services	3.00	3.00	3.00	3.00	0.00
Recreation & Program Services	3.00	3.00	3.00	3.00	0.00
Total	3.00	3.00	3.00	3.00	0.00



City of Austin
2016-17
Approved
Budget

Volume I
Development

Development Services



Budget Overview

	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
General Fund					
Revenue	\$0	\$0	\$30,949,484	\$30,884,764	\$39,896,198
Requirements	\$0	\$0	\$32,902,297	\$32,902,297	\$37,523,998
Full-Time Equivalents (FTEs)	0.00	0.00	324.00	324.00	362.00
Expense Refunds	\$0	\$0	\$6,170,738	\$6,443,520	\$7,070,343
Total Budget	\$0	\$0	\$39,073,035	\$39,345,817	\$44,594,341

In addition to the amount shown above, FY 2016-17 Budget also includes \$100,000 for critical one-time costs.

Prior to FY 2015-16, Development Services was shown in Planning and Development Review.

Development Services Organization by Program and Activity for 2017

One Stop Shop

Building Inspection
Commercial Building Plan Review
Development Assistance Center
Land Use Review
Permit Center
Residential Review
Site/Subdivision Inspection

Support Services

Departmental Support Services

Transfers and Other Requirements

Other Requirements
Transfers

Development Services

Mission and Goals for 2017

Mission

The mission of the Development Services Department is to provide comprehensive development review and inspection services to build a better Austin.

Goals

Enhance and maintain for the public a centralized location for development needs to promote efficient use of customer and City staff time and resources

- 90% of building inspections performed within 24 hours
 - 50% of initial new residential reviews completed on time, with a long-term goal of 90% by FY 2018-19
 - 65% of initial commercial building plan reviews are completed within 21 days in FY 2016-17, with a long-term goal of 90% by FY 2018-19
 - 90% of subdivision and site plan reviews, excluding reviews conducted by partnering departments, completed on time
-

Development Services Department

Message from the Director

The City of Austin continues to experience a consistent increase in economic activity and an above-average demand for services provided by the department. In terms of residential construction activity, the department permitted 17,225 housing units in FY 2014-15, a 68% increase from FY 2010-11 when 10,227 units were permitted. Also in FY 2014-15, the department permitted 35.5 million square feet of non-residential buildings, a 39% increase from FY 2010-11 when 25.5 million square feet of non-residential buildings were permitted. The total estimated valuation of new construction including both residential and non-residential permits was \$2.0 billion, which significantly contributed to the tax base of all taxing jurisdictions.

Development Services has developed innovative strategies for meeting this demand. A key example centers on implementing and utilizing technology to provide better access to information and service for our customers. In addition, the department is coordinating with partnering departments to expedite plan review services. Development Services has also contracted with a third-party plan review service to provide on-time residential and commercial plan reviews. Primarily covering residential production builder applications, the service has helped staff manage the continuously increasing number of permit applications submitted. The department will expand the contract in the next fiscal year and continue to utilize third-party services to provide the extra support required during periods of high demand.

The recent expansion of the first floor Service Center, formerly the Permit Center, reflects the department's commitment to *Service First*. On other floors, limited office space remains a critical issue that the department is challenged with managing. With the addition of new employees, office space will remain an integral component. Discussions continue with the Office of Real Estate on our immediate and long term needs for office space.

DSD will continue converting to the new web-based AMANDA 6 version of the permit, review, and inspection management application. Austin Build + Connect, the online development portal, will also be expanded to provide for online submission of applications and to increase online services. Additionally, the features and capabilities for mobile applications will be incorporated into the department's technology solutions. In FY 2015-16, DSD began testing electronic plan review (EPR) on telecom plans and will continue extending EPR to land use, site plan, and building review in late FY 2015-16 and into early FY 2016-17. EPR is a best practice that reduces the amount of time it takes our customers to complete the initial and subsequent reviews as well reduce the need for the transport and storage of paper plans.

In order to gauge the effectiveness of the department's numerous service enhancements made within this last year and future endeavors, the department, with the help of ETC Institute, will soon be launching its first customer service poll to gauge the effectiveness of those enhancements. The department aims to receive the highest marks for level of service provided while maintaining standards of quality control.

In my commitment to *Build A Better Austin Together*, the Development Services team of employees has been committed to improving service delivery in many forms. The most visible effort involved the development of a logo for Development Services. Through a collaborative process with our employees, the new logo has cultivated unity and pride amongst our team while fostering new professional relationships with our customers.



J. Rodney Gonzales
Director

Budget Highlights

In the FY 2016-17 Budget, the Development Services Department (DSD) continues to invest in initiatives that will improve departmental service delivery and enhance customer service. For FY 2016-17, the department’s budget includes an increase of \$1.1 million for wage adjustments, implementation of a City-wide market study, and the increase in City contributions for health insurance. In FY 2016-17, DSD’s budget also increased by \$0.6 million to fund the annualized costs associated with the 26 new positions added in FY 2015-16 to address Department support, workload issues, and the permit review backlog. Lastly, in FY 2016-17, DSD’s budget increased \$2.4 million to fund seven months’ salary plus one-time costs associated with adding 44 new positions - six of which are housed in partnering departments - to address workload issues.

In the first quarter of FY 2015-16, the Development Services Department (DSD) held a strategic planning retreat to refine the department vision and mission statement to reinforce the Department’s commitment to customer service. During the retreat, DSD adopted the vision statement, “We care about our community, our environment, and the vibrancy of Austin.”



One Stop Shop

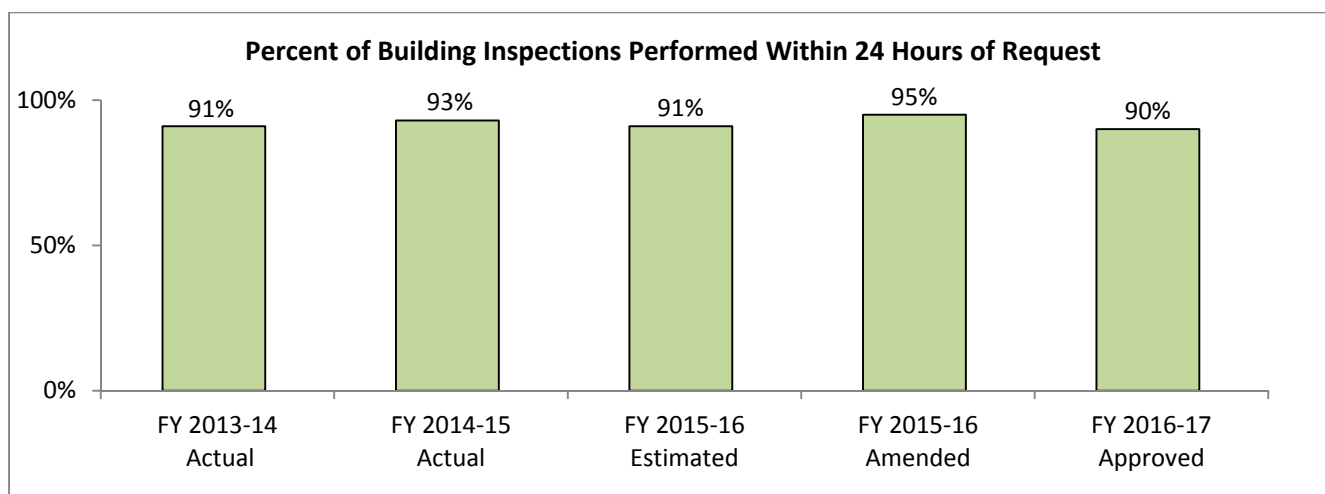
The One Stop Shop (OSS) was created to serve as a central location at One Texas Center where the community can address all of its development needs including review, permitting, and inspections. The OSS is comprised of several DSD divisions and representatives from other City departments located within the same building that are designed to work together to ensure that development in Austin meets both long and short term planning goals.

Development Assistance Center (DAC)

Depending on the complexity of the project and the familiarity of a citizen/applicant, the development process can begin in the Development Assistance Center, where a broad spectrum of technical staff provides specific guidance on the project. Alternatively, a more experienced applicant can apply directly to the Land Use Review division, which consists of site plan, subdivision, transportation, drainage/water quality, environmental review and notification staff.

Building Inspection

Building inspectors ensure that construction is in compliance with applicable building codes of the City of Austin. Building inspectors are certified in specific areas of inspection. There are commercial and residential building inspectors, electrical inspectors, and plumbing and mechanical inspectors. Building codes are designed specifically to ensure the health and safety of structures for the benefit of everyone. For FY 2016-17, the Building Inspections section has a goal to maintain an on-time inspection rate of 90% within 24 hours of request, which it has met year after year. To support this goal and address the increase in volume, one commercial electrical inspector, one commercial mechanical inspector and one residential inspector have been added to Building Inspection.



Commercial Building Plan Review

The Commercial Plan Review section provides the review function for commercial projects and also conducts a technical review of building plans for compliance with current building codes. The FY 2016-17 budget includes an addition of 24 positions, 18 located in DSD and 6 located in partnering departments, for the creation of a self-supporting initiative for Expedited Plan Review for both Commercial and Residential Plan Review. The revenue generated from the Expedited Plan Review will cover the funding required, resulting in a cost neutral impact.

Residential Review

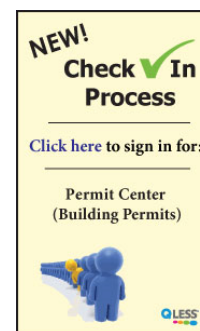
Residential Plan Review provides review services to ensure that each project is constructed in accordance with the appropriate zoning requirements, and meets any special conditions as needed, such as the Residential Design and Compatibility Standards (McMansion) or Neighborhood Conservation Combining Districts (NCCD) regulations. In FY 2016-17, two Planner III positions were added to improve service levels for this work group.

Land Use Review

The Land Use Review Division reviews and permits site plan and subdivision applications for compliance with Chapters 25 and 30 of the Land Development Code. The FY 2016-17 Budget includes a \$227,411 increase in expense refunds from the Drainage Utility Fund and the Urban Forest Replenishment Fund for two new positions. A new environmental review position will provide backup for the DAC Environmental Review Specialist as well as increase staffing levels in Land Use Review (LUR) to meet on-time review performance metrics. A new Community Information and Planning Manager will help the Department meet Code requirements concerning the City's urban forest. Additionally, five more positions have been added to address increased demand and improve on-time review percentages, including a Transportation Engineer, a Subdivision reviewer, two Environmental Reviewers, and one Environmental Inspector.

Permit Center

The Permit Center, now rebranded as the Service Center, collects appropriate fees and issues all appropriate building and trade permits. During FY 2015-16, the cashiering function, which includes two positions and was previously a part of the Department's Finance work unit, was transferred under the Service Center. In addition, the Service Center has implemented a new Qless customer wait system, which allows customers to check-in remotely, reducing the time customers spend on site waiting to see a Permit Specialist. Lastly, the Service Center has expanded the availability of online permitting, reducing the number of customers who need to visit the Service Center, and reducing overall wait times.



Site/Subdivision Inspection

Some projects require the construction of public infrastructure such as water, wastewater, drainage facilities, streets, and sidewalks so that the site can be used as ultimately intended. The Site/Subdivision Inspection Division ensures that all infrastructure is built according to plans and specifications. The number and type of projects that are inspected can vary with the general economy of the region. To better address current levels of demand and improve service quality, two additional inspector positions have been added for FY 2016-17.

To ensure that illegal development does not occur and to ensure that legal development remains compliant with environmental regulations, the One Stop Shop provides for environmental and enforcement inspections. Site/subdivision and environmental inspections cover the entire city of Austin and its extraterritorial jurisdiction for all public and private projects. The FY 2016-17 Budget includes a \$0.6M increase in expense refunds from the Drainage Utility Fund for six additional positions for environmental inspections. These positions will implement a more proactive program of residential infill inspection for erosion sediment controls.

Support Services

The Development Services Department was the first department in the city to complete the City Manager's "Service with PRIDE" customer service training program. The program focuses on the customer experience when interacting with the City, stresses the importance of customer service in a multi-layered approach, provides direction for customer-centric service delivery, and encourages collaboration, teamwork and systematic problem solving. DSD's Training unit is developing department-specific work rules and standard operating procedures with the end goal of documenting processes, identifying areas of improvement and ensuring a stream-lined and consistent delivery of service across the organization.

Technology

Development Services has made significant progress with deploying technology to improve customer service and efficiencies within the department. By partnering with Unisys, the Communication and Technology Management department and other solution providers, DSD has expanded the online services provided to our customers. The availability of more types of permit applications online, the implementation of a 5-day advance scheduling option for greater flexibility, and the new online queueing system for onsite services allows customers to more efficiently utilize their time before they arrive for permitting services.

Technology is also improving service delivery with the implementation of Electronic Plan Review (EPR) for building, site, and subdivision plans. EPR enhances the review process, provides greater coordination across 14 partner departments and reduces cost for both customers and DSD. Microstrategy dashboards now provide managers and staff ability to view and assess business workflow and productivity. The public also has access to online permitting information through the City of Austin Data Portal and will soon be partnering with Austin Code to launch the Civic Insight website. The website will display permitting and code data that refreshes on a daily basis. New and improved map views are also being implemented using Geocortex and ArcGIS Online, which enhances access to geospatial-based information.

Development Services

Significant Changes

General Fund

Revenue Changes	Dollars	
Increase in revenue from the transfer of Austin Water site and subdivision fees to Development Services.		\$6,316,147
Increase in revenue as a result of added staff capacity and anticipated growth in development activity.		\$2,695,287
Expenditure Changes	FTEs	Dollars
Citywide Cost Drivers		
Additional funding to cover the cost of 2% Pay for Performance and \$0.29 across-the-board wage increases in FY 2016-17, increase the living wage to \$13.50 per hour, annualize the cost of a Citywide market study approved in FY 2015-16, and increase City contributions for health insurance by 8%.		\$1,120,917
Increase in Worker's Compensation and decrease in Accrued Payroll.		(\$105,148)
Increase in Administrative Support and decrease in CTM transfers.		\$527,754
Department Cost Drivers		
Annualized costs for 26 new positions approved in the FY15-16 budget.		\$578,089
Back out one-time costs for 26 new positions (vehicles, computers, etc).		(\$149,500)
Seven new positions funded through an expense refund from the Drainage Utility Fund to support the Single Family Infill Inspections Program.	7.00	\$0
One new position funded through an expense refund from the Urban Forest Replenishment Fund to support the Community Forestry Division.	1.00	\$0
New Investments		
Increase in overtime funding for use during periods of peak customer demand to maintain service levels.		\$100,000
Increase funding for temporary employees to meet customer demand and maintain service levels.		\$125,000
Funding for ongoing Third Party Plan Review and Inspections to address overflow in demand.		\$215,000

Expenditure Changes	FTEs	Dollars
Seven months of funding plus associated one-time costs to create an Expedited Permit Review Program with eighteen positions. Costs will be offset by revenue.	18.00	\$1,178,189
Interdepartmental transfers to the Health and Human Resources Department, Austin Fire Department and Austin Water for positions assisting with the Expedited Permit Review Program.		\$407,572
Seven months of funding plus associated one-time costs to add three positions to the City Arborist Program.	3.00	\$202,692
Seven months of funding plus associated one-time costs to add two positions to Site and Subdivision Inspection.	2.00	\$127,997
Seven months of funding plus associated one-time costs to add two positions to Commercial Building Inspection.	2.00	\$123,905
Seven months of funding plus associated one-time costs to add two positions to Land Use Review.	2.00	\$163,476
Seven months of funding plus associated one-time costs to add two positions to Zoning Review.	2.00	\$120,997
Seven months of funding plus associated one-time costs to add one position to Residential Building Inspection.	1.00	\$60,298
Reduce expenditures in telephone equipment, office supplies and training in response to the City Manager's direction that all General Fund and Support Services Departments examine their respective budgets to find savings for other funding priorities.		(\$110,736)
Reduce contractual and commodities budget by 10% per Council amendment on the dais.		(\$68,887)

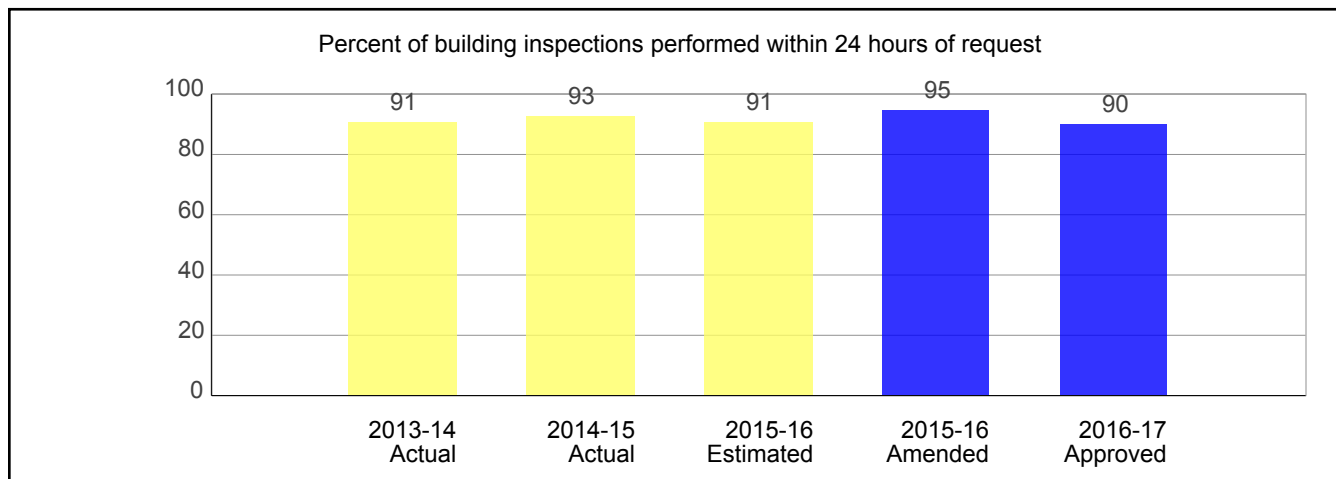
Development Services

Budget Detail by Activity

Program: One Stop Shop

Activity: Building Inspection

The purpose of Building Inspection is to provide inspection services of buildings and systems at various stages of construction in order for permit holders to safeguard the public's life, health, safety, and welfare.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	0	0	190,920	126,000	126,000
General Fund	0	0	6,241,772	6,202,884	6,269,318
Total Requirements	\$0	\$0	\$6,432,692	\$6,328,884	\$6,395,318
Full-Time Equivalents					
General Fund					
Civilian	0.00	0.00	63.00	63.00	66.00
Total FTEs	0.00	0.00	63.00	63.00	66.00
Performance Measures					
Number of building inspections performed citywide	228,576	240,632	266,756	262,150	285,000
Percent of building inspections performed within 24 hours of request	91	93	91	95	90

Services

Residential inspections; mechanical inspections; electrical inspections; plumbing inspections; commercial building inspections; medical gas inspections; energy inspections; technical fire prevention and initial food establishment inspections

Contact

Jose Roig, Division Manager, 512-974-9754

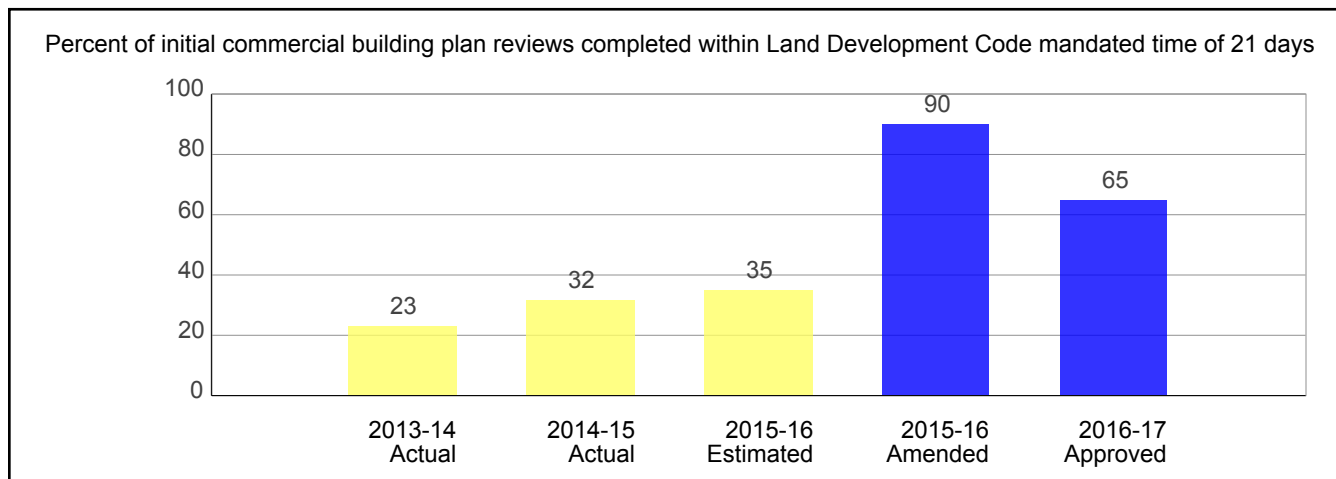
Development Services

Budget Detail by Activity

Program: One Stop Shop

Activity: Commercial Building Plan Review

The purpose of Commercial Building Plan Review is to provide comprehensive and timely review services for businesses and developers to ensure that structures are in compliance with zoning and development regulations.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	0	0	58,000	58,000	58,000
General Fund	0	0	1,967,545	2,265,318	4,082,074
Total Requirements	\$0	\$0	\$2,025,545	\$2,323,318	\$4,140,074
Full-Time Equivalents					
General Fund					
Civilian	0.00	0.00	25.50	25.50	43.50
Total FTEs	0.00	0.00	25.50	25.50	43.50
Performance Measures					
Percent of initial commercial building plan reviews completed within Land Development Code mandated time of 21 days	23	32	35	90	65

Services

Mechanical reviews; electrical reviews; expedited permit plan reviews, plumbing reviews; building reviews; industrial waste reviews; water utility reviews; fire prevention reviews; food establishment reviews; research and code adoption

Contact

Gerardo Sanchez, Chief Plans Examiner, 512-974-2538

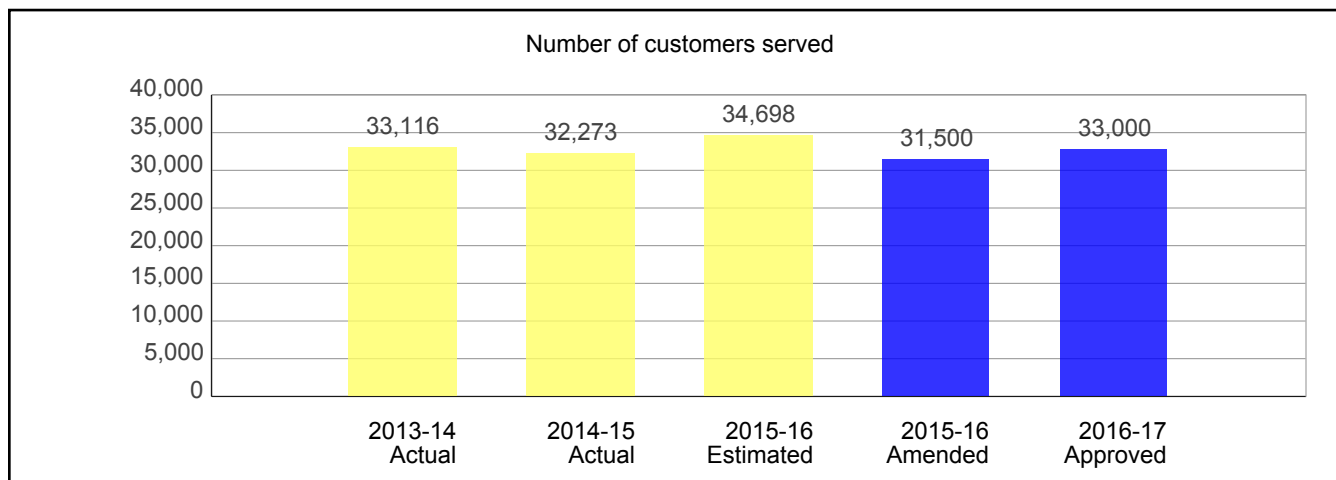
Development Services

Budget Detail by Activity

Program: One Stop Shop

Activity: Development Assistance Center

The purpose of the Development Assistance Center is to evaluate development proposals for potential applicants and concerned citizens on behalf of the community to ensure that development is designed and built in accordance with the City of Austin's rules and regulations.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	0	0	325,207	332,066	342,106
General Fund	0	0	1,651,259	1,553,212	1,439,892
Total Requirements	\$0	\$0	\$1,976,466	\$1,885,278	\$1,781,998
Full-Time Equivalents					
General Fund					
Civilian	0.00	0.00	21.00	21.00	21.00
Total FTEs	0.00	0.00	21.00	21.00	21.00
Performance Measures					
Customer Wait Time (in minutes)	11	10	11	13	11
Number of customers served	33,116	32,273	34,698	31,500	33,000

Services

Zoning consultation; development assessments; process changes to site plan and subdivision construction plans; site development exemptions; land status determinations; site plan consultations; subdivision consultations; pre-submittal meetings; document sales; zoning verification; file management; utility service providers; conservation, development process and building plan consulting; development applications; provide property information; sign applications; sound amplification applications; carnival and alcohol permit applications; and billboard ordinance waivers

Contact

Chris Johnson, Development Assistance Center Manager, 512-974-2769

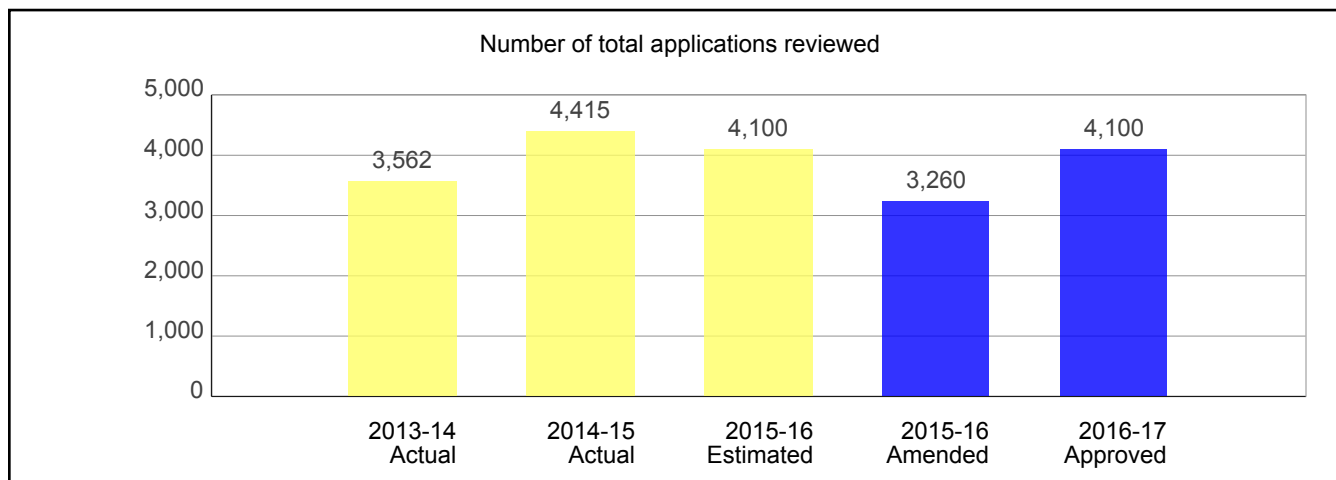
Development Services

Budget Detail by Activity

Program: One Stop Shop

Activity: Land Use Review

The purpose of Land Use Review is to provide comprehensive review services for citizens and developers to ensure that site plan, subdivision and zoning applications are in compliance with the Land Development Code and other criteria as adopted by council.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	0	0	3,287,533	3,561,416	3,486,414
General Fund	0	0	4,506,640	4,705,505	5,135,175
Total Requirements	\$0	\$0	\$7,794,173	\$8,266,921	\$8,621,589
Full-Time Equivalents					
General Fund					
Civilian	0.00	0.00	78.00	78.00	85.00
Total FTEs	0.00	0.00	78.00	78.00	85.00
Performance Measures					
External review partner percent of on-time subdivision and site plan initial review	New Meas	New Meas	90	88	90
Internal percent of on-time subdivision and site plan initial reviews	New Meas	84	83	85	90
Internal percent of on-time subdivision and site plan reviews	92	84	80	90	90
Number of people reached via web-based educational messaging	New Meas	New Meas	New Meas	New Meas	100,000
Number of permits issued	3,575	4,374	3,800	3,841	4,000
Number of total applications reviewed	3,562	4,415	4,100	3,260	4,100
Percent of on-time subdivision and site plan initial reviews	39	26	17	60	25

Services

Site plan reviews and permits; subdivision reviews and permits; cell tower reviews and permits; general permits; underground storage review and permits; hazardous materials review; protected tree review; water quality operating permit review

Contact

Andrew Linseisen, Division Manager, 512-974-2239

Bold Measure = Key Indicator

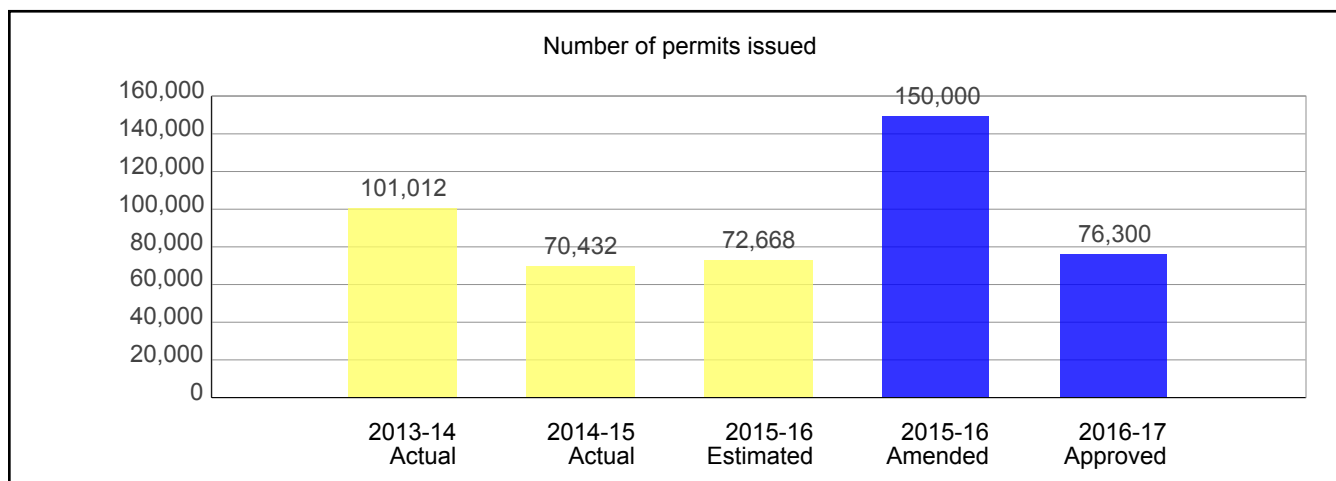
Development Services

Budget Detail by Activity

Program: One Stop Shop

Activity: Permit Center

The purpose of the Permit Center is to issue licenses, registrations and permits for builders, trade contractors, developers, and property owners so they can begin their activity.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	0	0	142	0	0
General Fund	0	0	769,817	731,661	831,804
Total Requirements	\$0	\$0	\$769,959	\$731,661	\$831,804
Full-Time Equivalents					
General Fund					
Civilian	0.00	0.00	10.25	10.25	12.25
Total FTEs	0.00	0.00	10.25	10.25	12.25
Performance Measures					
Number of permits issued	101,012	70,432	72,668	150,000	76,300
Number of permits issued online	New Meas	New Meas	New Meas	New Meas	22,500
Number of walk-in customers served	33,035	32,568	28,960	35,000	26,900

Services

License registrations; permit issuance; plan retention; escrow transaction management; census report; cancellations; withdrawals; reactivations; registration and validations

Contact

Cande Coward, Permit Program Supervisor, 512-974-3591

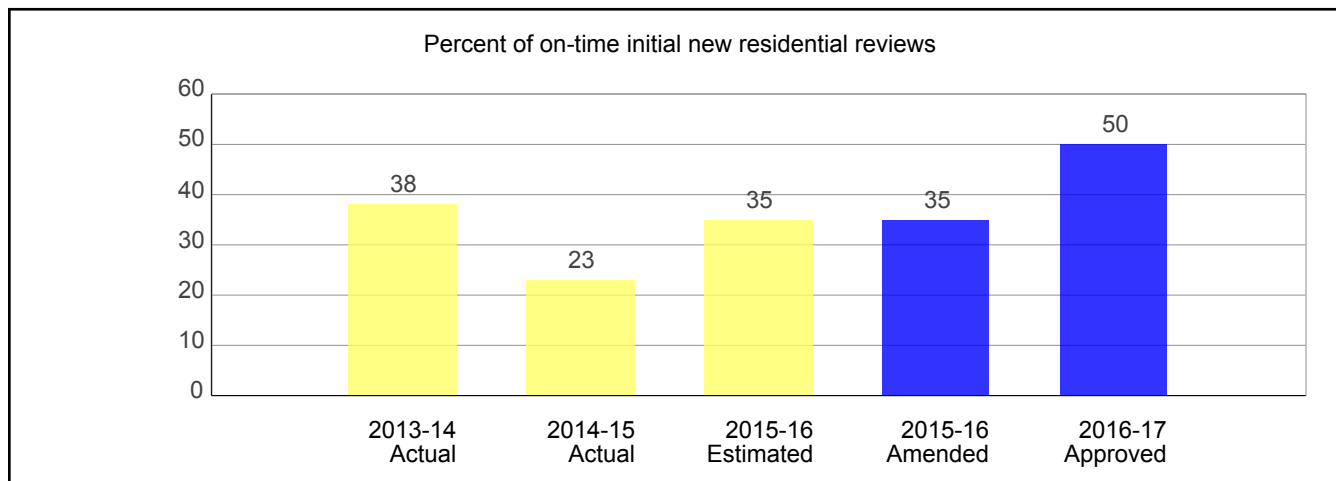
Development Services

Budget Detail by Activity

Program: One Stop Shop

Activity: Residential Review

The purpose of Residential Review is to provide comprehensive review services to citizens and developers to ensure that structures are in compliance with zoning and other development regulations.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
General Fund	0	0	1,852,873	1,716,083	2,012,104
Total Requirements	\$0	\$0	\$1,852,873	\$1,716,083	\$2,012,104
Full-Time Equivalents					
General Fund					
Civilian	0.00	0.00	19.25	19.25	21.25
Total FTEs	0.00	0.00	19.25	19.25	21.25
Performance Measures					
Cycle time for new residential zoning reviews (in days)	27	34	36	27	36
Number of new residential applications reviewed	2,870	3,159	3,552	2,300	3,600
Number of total applications reviewed	New Meas	New Meas	New Meas	New Meas	11,000
Percent of on-time initial remodel/addition reviews	New Meas	New Meas	New Meas	New Meas	25
Percent of on-time initial new residential reviews	38	23	35	35	50

Services

Residential reviews; residential driveway waivers; temporary use applications; residential design and compatibility commission case management and support; zoning regulations consultation; code development; criteria development; intake and distribution of residential applications

Contact

John McDonald, Development Services Manager, 512-974-2728

Bold Measure = Key Indicator

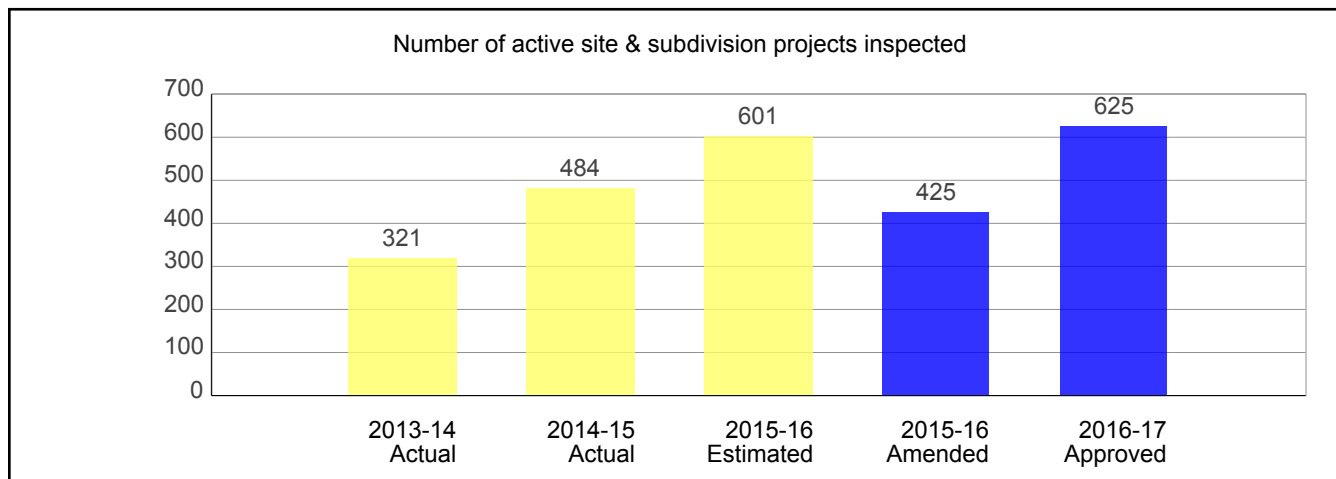
Development Services

Budget Detail by Activity

Program: One Stop Shop

Activity: Site/Subdivision Inspection

The purpose of the Site/Subdivision Inspection activity is to provide inspection services for the community to ensure compliance with approved plans, City rules, regulations, and specifications.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	0	0	2,044,902	2,206,059	2,888,500
General Fund	0	0	5,249,709	4,483,165	4,637,102
Total Requirements	\$0	\$0	\$7,294,611	\$6,689,224	\$7,525,602
Full-Time Equivalents					
General Fund					
Civilian	0.00	0.00	63.00	63.00	71.00
Total FTEs	0.00	0.00	63.00	63.00	71.00
Performance Measures					
Number of active site & subdivision projects inspected	321	484	601	425	625
Number of landscape inspections	539	501	627	600	610

Services

Pre-Construction meetings; subdivision inspection; environmental compliance monitoring; site construction inspection; water utility taps inspection; Barton Springs operating permit inspections; final acceptance; warranty check back; project communications; complaint investigation; utility excavation inspection; temporary repair; permanent repair; backfill inspections; environmental inspections; commercial pond inspections; taps inspection; site & drop-ins

Contact

Ruben Cantu, Division Manager, 512-974-1588

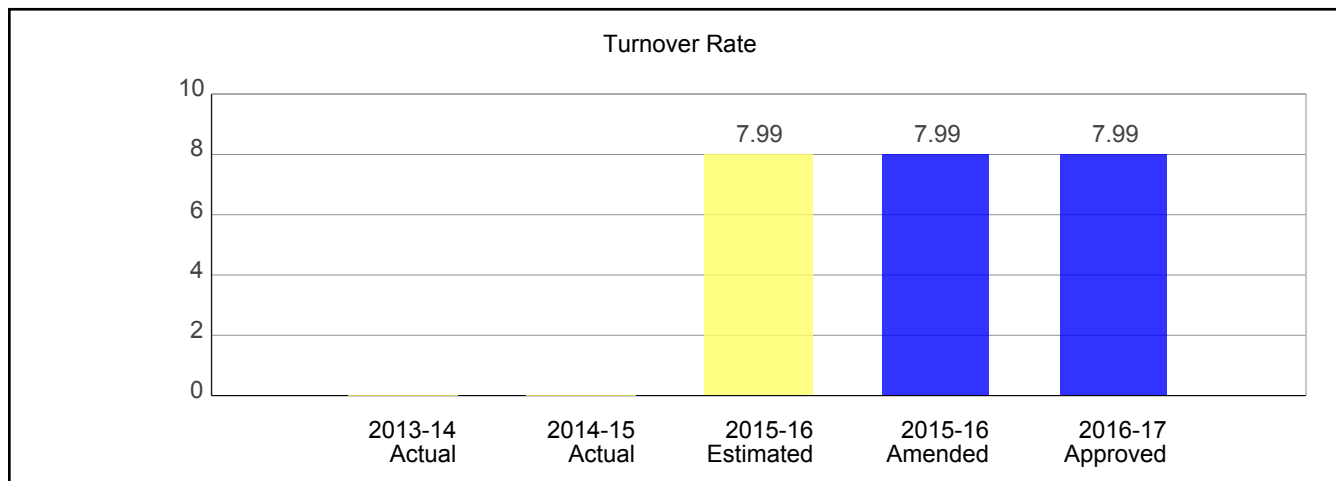
Development Services

Budget Detail by Activity

Program: Support Services

Activity: Departmental Support Services

The purpose of the Departmental Support Services activity is to provide administrative and managerial support to the department to produce more effective services.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	0	0	264,034	159,979	169,323
General Fund	0	0	4,779,654	5,332,031	6,069,449
Total Requirements	\$0	\$0	\$5,043,688	\$5,492,010	\$6,238,772
Full-Time Equivalents					
General Fund					
Civilian	0.00	0.00	44.00	44.00	42.00
Total FTEs	0.00	0.00	44.00	44.00	42.00
Performance Measures					
Lost Time Injury Rate	New Meas	New Meas	1.61	1.61	1.61
Sick Leave Utilization Rate	New Meas	New Meas	32.68	32.68	32.68
Turnover Rate	New Meas	New Meas	7.99	7.99	7.99

Services

Office of the Director; financial monitoring; budgeting; accounting; purchasing; human resources; facility expenses; information technology support; public information; vehicle and equipment maintenance; grant administration; safety; customer service; inventory control; audit/internal review; contract management

Contact

Rodney Gonzales, Director, 512-974-2313

Development Services

Budget Detail by Activity

Program: Transfers and Other Requirements

Activity: All Activities

The purpose of the Transfers and Other Requirements program is to account for transfers and other departmental requirements at the fund or agency level.

Graph Not Applicable

	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
General Fund	0	0	5,883,028	5,912,438	7,047,080
Total Requirements	\$0	\$0	\$5,883,028	\$5,912,438	\$7,047,080

Services

Citywide administrative and information technology support; workers' compensation; liability reserve; accrued payroll

Contact

Rodney Gonzales, Director, 512-974-2313

Development Services: 2016-17

<i>General Fund</i>	2013-14	2014-15	2015-16	2015-16	2016-17
	Actual	Actual	Estimated	Amended	Approved
Requirements					
One Stop Shop	\$0	\$0	\$22,239,615	\$21,657,828	\$24,407,469
Building Inspection	0	0	6,241,772	6,202,884	6,269,318
Commercial Building Plan Review	0	0	1,967,545	2,265,318	4,082,074
Development Assistance Center	0	0	1,651,259	1,553,212	1,439,892
Land Use Review	0	0	4,506,640	4,705,505	5,135,175
Permit Center	0	0	769,817	731,661	831,804
Residential Review	0	0	1,852,873	1,716,083	2,012,104
Site/Subdivision Inspection	0	0	5,249,709	4,483,165	4,637,102
Support Services	\$0	\$0	\$4,779,654	\$5,332,031	\$6,069,449
Departmental Support Services	0	0	4,779,654	5,332,031	6,069,449
Transfers and Other Requirements	\$0	\$0	\$5,883,028	\$5,912,438	\$7,047,080
Other Requirements	0	0	262,352	291,762	907,991
Transfers	0	0	5,620,676	5,620,676	6,139,089
Total	\$0	\$0	\$32,902,297	\$32,902,297	\$37,523,998

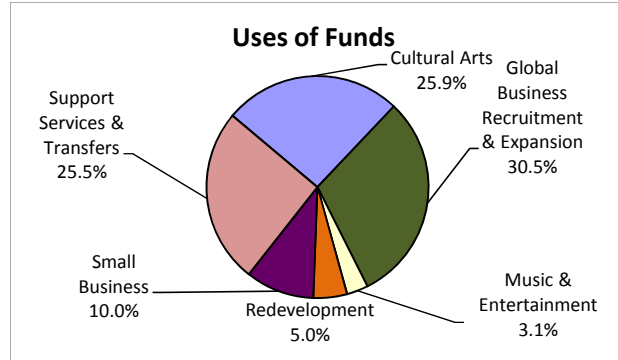
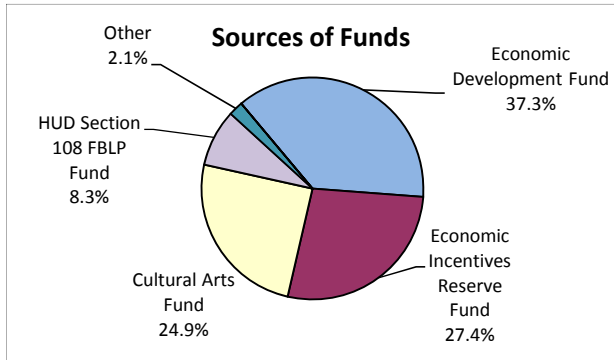
Full-Time Equivalents (FTEs)

One Stop Shop	0.00	0.00	280.00	280.00	320.00
Building Inspection	0.00	0.00	63.00	63.00	66.00
Commercial Building Plan Review	0.00	0.00	25.50	25.50	43.50
Development Assistance Center	0.00	0.00	21.00	21.00	21.00
Land Use Review	0.00	0.00	78.00	78.00	85.00
Permit Center	0.00	0.00	10.25	10.25	12.25
Residential Review	0.00	0.00	19.25	19.25	21.25
Site/Subdivision Inspection	0.00	0.00	63.00	63.00	71.00
Support Services	0.00	0.00	44.00	44.00	42.00
Departmental Support Services	0.00	0.00	44.00	44.00	42.00
Total	0.00	0.00	324.00	324.00	362.00

Development Services: 2016-17

<i>Expense Refunds</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
One Stop Shop	\$0	\$0	\$5,906,704	\$6,283,541	\$6,901,020
Building Inspection	0	0	190,920	126,000	126,000
Commercial Building Plan Review	0	0	58,000	58,000	58,000
Development Assistance Center	0	0	325,207	332,066	342,106
Land Use Review	0	0	3,287,533	3,561,416	3,486,414
Permit Center	0	0	142	0	0
Site/Subdivision Inspection	0	0	2,044,902	2,206,059	2,888,500
Support Services	\$0	\$0	\$264,034	\$159,979	\$169,323
Departmental Support Services	0	0	264,034	159,979	169,323
Total	\$0	\$0	\$6,170,738	\$6,443,520	\$7,070,343

Economic Development



Budget Overview

	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Economic Development Fund					
Revenue	\$83,318	\$162,980	\$117,000	\$152,280	\$111,000
Transfers In	\$13,421,090	\$12,367,990	\$14,804,045	\$14,804,045	\$15,756,537
Requirements	\$12,341,946	\$13,699,584	\$14,818,849	\$14,819,600	\$16,077,800
Full-Time Equivalents (FTEs)	53.00	56.00	58.00	58.00	62.00
Austin Energy Fund					
Revenue	\$0	\$0	\$0	\$0	\$0
Requirements	(\$115,364)	\$0	\$0	\$0	\$0
Full-Time Equivalents (FTEs)	0.00	0.00	0.00	0.00	0.00
Business Retention & Enhancement Fund					
Revenue	\$1,015,377	\$592,036	\$2,568,194	\$275,368	\$0
Requirements	\$1,597,797	\$0	\$0	\$1,000,000	\$4,787,088
Cultural Arts Fund					
Revenue	\$7,956,316	\$9,277,873	\$10,261,214	\$9,258,203	\$10,568,240
Requirements	\$7,290,643	\$8,457,555	\$9,883,421	\$9,883,421	\$11,644,622
Economic Incentives Reserve Fund					
Revenue	\$14,887,083	\$14,144,976	\$14,895,154	\$14,869,325	\$11,636,581
Requirements	\$17,250,405	\$14,279,817	\$17,420,274	\$17,420,274	\$14,885,374
HUD Section 108 FBLP Fund					
Revenue	\$1,140,389	\$1,975,261	\$3,335,391	\$4,309,000	\$3,538,800
Requirements	\$1,082,517	\$1,925,844	\$2,029,178	\$4,096,263	\$3,304,048
Music Loan Program Fund					
Revenue	\$8,857	\$24	\$19	\$0	\$0
Requirements	\$9,506	\$250	\$7,131	\$7,338	\$0
Music Venue Assistance Program Fund					
Revenue	\$100,304	\$130,108	\$126,867	\$129,893	\$132,813
Requirements	\$87,140	\$48,600	\$34,725	\$200,000	\$615,000
Sustainability Fund	\$330,650	\$0	\$0	\$0	\$0
Expense Refunds	\$335,153	\$304,334	\$646,820	\$476,419	\$676,419
Grants	\$335,500	\$28,000	\$526,489	\$35,000	\$87,000
Total Budget	\$40,545,893	\$38,743,984	\$45,366,887	\$47,938,315	\$52,077,351

In addition to the amount shown above, the FY 2016-17 Budget includes \$377,335 for critical one-time costs

Economic Development Organization by Program and Activity for 2017

Cultural Arts and Contracts

Cultural Development and Contracting
Services

Global Business Recruitment and Expansion

Global Business Recruitment and
Expansion

Music and Entertainment Division

Music and Entertainment

Redevelopment

Redevelopment Services

Small Business Program

Small Business Program

Support Services

Departmental Support Services

Transfers and Other Requirements

Other Requirements
Transfers

Economic Development Mission and Goals for 2017

Mission

The mission of the Economic Development Department (EDD) is to develop and lead innovative programs that increase the prosperity of Austinites, businesses, and diverse neighborhoods, creating a cultural and economic environment that enhances the vitality of the community.

Goals

Create 785 new jobs annually with public private initiatives emphasizing jobs for low and moderate income persons.

Host 1,000 Austinites at international events, networking and seminars which create opportunities for international businesses.

Address one recommendation from the Austin Music Census to find space for musicians.

Address one recommendation from the Creative Needs Assessment to find space for creatives.

Contract with 500 arts professionals and arts organizations for performance based services to support the creative economy.

Add 3 new merchant associations through the commercial stabilization program Soul-y Austin.

Utilize 20% of the Family Business Loan Program funds to assist small business owners in expanding their businesses.

Economic Development

Message from the Director

From localized community projects to large scale initiatives, economic development efforts have played a vital role in the success of Austin, the fastest growing city in America as reported by the Austin American Statesman. Austin consistently sits atop Forbes' annual list of the best cities for jobs and quality of life. Forbes recently ranked Austin "#1 Next Biggest Boom Town" and "#2 in Job Growth" among U.S. cities. Austin was also the only Texas city ranked in the top 20 for education, and one of only two Texas cities ranked in the top 25 "Best places for business and careers." The U.S. economy is continuing to grow but its 2.5% growth rate is slower than historical trends. However, the Austin area remains arguably the strongest major new economy in the nation, boasting a 4.6% job growth rate with 41,800 jobs added in 2015.

Despite its overall economic success, Austin is becoming a more divided city in terms of income and cultural attributes. Austin faces affordability issues, a growing income gap, and a steady increase in poverty in concentrated areas of the city, which in turn increases demand for basic services. According to the City Demographer, Austin has now crossed the threshold of becoming a Majority-Minority city, and over the past few decades the city's degree of socio-economic spatial separation has steeply increased. These trends create an even greater financial demand on taxpayers already funding services and facilities that are used and enjoyed by individuals from across the region.

The Economic Development Department (EDD) continues its efforts to address Austin's new and longstanding challenges, efforts that have received international recognition. In 2015, the Mueller Redevelopment Project won the American Planning Association's *HUD Secretary's Opportunity and Empowerment Award*, and EDD received three *Excellence in Economic Development Awards* from the International Economic Development Council (IEDC). These were in the categories of *Sustainable and Green Development* for Austin Materials Marketplace (Gold Excellence), *Entrepreneurship* for the BizAid Program (Bronze Excellence), and *Human Capital* for its partnership with Capital IDEA (Silver Excellence).



A Beacon of Hope by
Rayo de Esperanza

Our services include Austin Materials Marketplace, an online platform that turns one business's waste into another business's raw material; community-based workforce development programs for low-income adults that are mutually beneficial for employers needing skilled workers and hardworking families needing opportunities; the BizAid Program, which empowers entrepreneurs by providing tools, information, and resources; and the \$8 million Family Business Loan Program and Micro Loan Program.

These programs create a better future for all Austinites by helping Austin's businesses and workforce reach their full potential, and by revitalizing, energizing, and uplifting Austin's diverse local communities and neighborhoods. The strategy draws on Austin's diversified economic drivers: cultural arts, music, small business, redevelopment of underutilized real estate and global business recruitment. Austin's diversified economic development model capitalizes on our strengths, particularly in technology, international trade and the creative industries.

These efforts will continue in FY 2016-17. Our goals are to adapt to changing economic conditions, to leverage private investments, and to make Austin a model for how communities of the future grow. Employment for the poor, globalization, making hard to find capital available to small businesses, and regenerating our city are priorities for the Economic Development Department.

Kevin Johns, Director

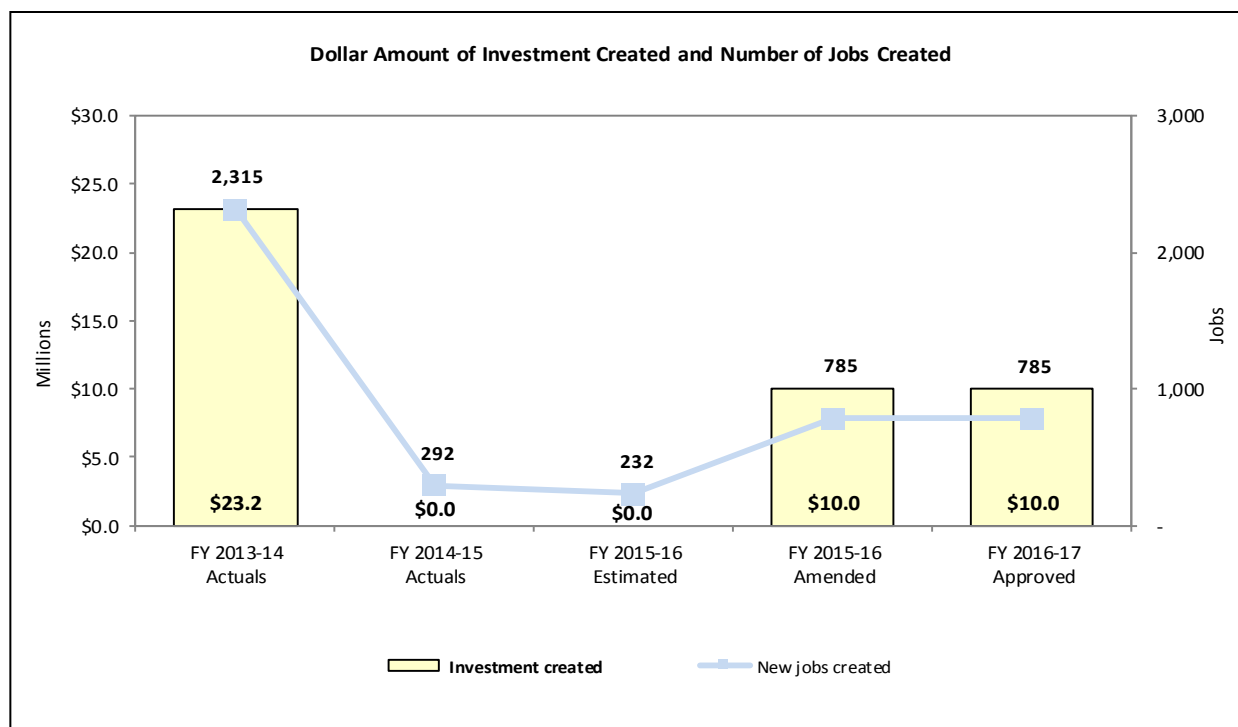
Budget Highlights

The City of Austin’s Economic Development Department (EDD) leverages Austin’s cultural, economic, and business assets to create economic prosperity for all citizens while preserving our culture and environment. EDD’s divisions are focused on job creation through business recruitment, international trade, small business development, creative industries such as arts, music and film, and catalytic redevelopment of blighted areas and underutilized City properties. EDD also provides professional education and skill development to our current and future workforce. In alignment with Imagine Austin’s Growth Concept Map, EDD’s efforts are focused on the activity centers, corridors, regional centers, town centers, neighborhood centers, and small area plans where Austin is expected to grow in the next 30 years, and on areas that call for new approaches to regenerate communities. Our approach is self-help development. The Soul-y-Austin program is the lynchpin of an effort to create merchant associations citywide as the catalyst for an urban regeneration.

EDD’s total FY 2016-17 Budget is \$52.1 million, including \$16.1 million for operations. This includes incremental increases for employee wages and benefits, annualized market costs, administrative support, rental adjustments, capital project management, and other operational costs. Historically, EDD’s operating costs were budgeted as part of the Austin Energy Fund and FY 2016-17 is the first year to fully transition into the Council-approved cost-share allocation model that includes other City funds. The General Fund, Austin Water, Austin Energy, and Austin Resource Recovery now contribute to the Economic Development Fund. The remaining \$36.0 million in EDD’s FY 2016-17 Budget comes from special-purpose funds dedicated to cultural arts contracts, economic incentive payments, small business expansion loans and music venue loans.

Global Business Recruitment and Expansion

All of EDD’s efforts promote job creation to a degree, but the most direct job creation methods are City Council-authorized Chapter 380 economic incentive agreements with targeted industry companies, small businesses services, and low-interest loans for small business expansions. These services not only create jobs, they increase the City’s tax base, diversify the local economy, and provide a strong economic foundation for all residents. No new economic development agreements have been approved since FY 2013-14 and there is no guarantee that a private company will seek an agreement with the City of Austin in FY 2016-17. However, EDD anticipates creating additional investments of \$10.0 million and at least 785 new jobs by providing small business services and expansion loans in FY 2016-17. The graph below shows the dollar amount of investment and number of jobs created from economic development agreements, small business services and small business expansion loans from FY 2013-14 through FY 2016-17.



EDD works to facilitate international trade and partnerships between Austin and countries around the world. In FY 2016-17 EDD will continue the Reciprocal Soft Landing Pads program, in which Austin partners with nine other Science Cities to provide incubator space to businesses wishing to expand internationally. EDD also manages the Sister Cities Program to foster friendly relations and understanding between Austin and our 13 sister cities around the globe. The program promotes Austin's educational, cultural, and economic presence in the international community. The number of businesses beginning to export or increasing their exports is anticipated to increase from 7 in FY 2015-16 to 25 in FY 2016-17. Economic Development will also manage multiple Quality of Life contracts, to include Ballet East, ArtsHUB, Pipeline Latinitas, and additional funding for the Greater Austin Asian Chamber of Commerce.

Music and Entertainment

The creative sector is a vital component of Austin's economy but the affordability crisis is affecting local musicians and creatives who can no longer afford to live here, as well as venues who cannot afford to stay open. In FY 2016-17, EDD will support creative sector needs identified in two recent needs assessment studies (*ATX Music Industry Census* for the music sector and *Building Austin's Creative Capacity* for the cultural arts sector) and in the prioritized action plan from the Austin Music and Creative Ecosystem Omnibus Resolution. The needs assessment studies and Omnibus Resolution identified the needs of Austin's individual creatives and nonprofit arts organizations, and made recommendations for sustaining the creative economy and supporting industry growth. Based on these recommendations, EDD, other City departments and community service providers will identify, develop and deliver programs to address the creative sector's needs in the most effective manner possible. In FY 2015-16 the City Council added two additional positions and programmatic funding to EDD's budget to address issues raised by the *ATX Music Industry Census*. EDD is highly engaged in implementing initiatives that accelerate the growth of music industry infrastructure by focusing on job creation, talent export, trade development, and industry revenue growth, and will continue providing professional education and business skills development to help Austin's creative professionals grow and prosper. EDD also plans to collaborate with other entities to develop public-private partnerships, inter-local agreements, and inter-departmental efforts that will sustain a healthy and thriving arts community. New in FY 2016-17 will be the creation of the Music Entertainment Services Group, implemented to assist music venue owners and management, and to assist with required City permits. The Music Venue Assistance Program Fund will be used to fund these expenditures in FY 2016-17.



City Art from Each Council District

Cultural Arts

Other efforts provide support to individual creatives and arts organization to increase cultural tourism and artistic development. These efforts include the CreateAustin Community Cultural Master Plan, the Creative Economy Priority Program of Imagine Austin, and managing more than fifty active and multi-year Art in Public Places projects. EDD plans to spend approximately \$10,000 in FY 2016-17 to gain access to the Texas Events Trust Fund in order to recruit eligible events that support the arts to Austin. In FY 2016-17, EDD will assume management of the African-American Cultural and Heritage Facility located at 912 E. 11th Street, which includes \$241,000 and one position transferred in to expand cultural programming, incubate cultural organizations, provide small business training, and expand relationships with Huston-Tillotson. The Community Development Incentive Fund also includes \$150,000 for Cultural Contracts added in FY 2015-16 to assist in addressing issues raised in the African American Quality of Life study.



Prayer Wheel by Philip Rogers

Small Business Program

Austin is known as one of the best places in the United States to own a small business. EDD supports Austin's approximately 35,000 small businesses, including artists and creative businesses, by providing business training, one-on-one technical assistance, special informational events, assistance navigating the City permitting process, and "How To" and "Where To Go" information, as well as low-interest Family Business and Micro loans that help qualified small businesses expand and create new jobs. In FY 2016-17, EDD will provide training and technical assistance to approximately 2,000 small businesses. Special informational events continuing in FY 2016-17 include Getting Connected, topic-specific Exploring Entrepreneurship panel discussions, and National Small Business week events such as the Investor Pitch Competition to connect businesses with real investors. EDD expects to create at least 86 new jobs in FY 2016-17 by making small business expansion loans.

In response to the growing economic inequality in Austin, EDD supports educational development and workforce opportunities targeted to children from minority and low-to-moderate income families. The Einstein Project is a public-private strategic education initiative designed to lift a generation of Austin children out of poverty within ten years (2016 – 2026). The Einstein Project will tutor children in poverty by offering incentives to businesses that agree to mentor the children in science, technology, creative disciplines, entrepreneurship, and finance. The Creative Learning Initiative is a collaborative effort between Austin ISD, the City of Austin, chambers of commerce, The University of Texas, local artists, businesses and non-profits that provides professional development and support for teachers in arts-based instruction strategies. The One Village Music Project offers young musicians from all over the world the opportunity to showcase their talents and collaborate in a professional environment. The young musicians of the One Village Music Project are Austin youth who identify as refugee, immigrant, and at-risk youth, and 90% of the youth who attend receive a full scholarship to participate in this program. The Economic Development Fund will provide \$1.8 million to Capital Idea, \$300,000 of which is new funding. EDD will also fund \$0.4 million to Skillpoint Alliance in FY 2016-17, which helps to lift working adults out of poverty and into living wage careers through education.

Redevelopment Services

Since its creation, EDD has facilitated redevelopment of Austin's activity centers and corridors by structuring real estate partnerships with the private sector to catalyze the regeneration of Austin's built environment. EDD has traditionally focused on repurposing underutilized City-owned land through public-private partnerships that support mixed-use development emphasizing commercial, residential, retail, cultural and multi-modal transportation projects, and downtown redevelopment. Construction of the Seaholm Redevelopment Project will be completed in FY 2016-17, with investment on this 7.8 acre site exceeding \$130 million and consisting of office space, condos, retail shops and restaurants, plus two acres of open space. The redevelopment of Seaholm has served as a platform for several other key adaptive reuse projects of former City facilities: the adjacent Green Water Treatment plant site and two Austin Energy tracts. All of the public infrastructure for two of four blocks of the former Green Water Treatment Plant will be complete in FY 2016-17, with a third block commencing construction. Block 24 (former Energy Control Center) will also begin vertical construction.



Seaholm Redevelopment Project

Mueller is a public-private partnership between EDD and Catellus Development Corporation created to redevelop the 700-acre municipal airport. Carrying forward the vision that originated from grassroots planning within surrounding neighborhoods, Mueller is known for the implementation of new approaches to compatible urban infill, economic development, sustainability, and affordability. In FY 2016-17, Alamo Drafthouse will open as Town Center's retail anchor, along with small businesses and restaurants. Also, ground will be broken for Texas Mutual Insurance Company's 270,000 square feet office building plus single-family and multi-family homes, live-work units, mixed-use buildings, and parks.

Mueller is a public-private partnership between EDD and Catellus Development Corporation created to redevelop the 700-acre municipal airport. Carrying forward the vision that originated from grassroots planning within surrounding neighborhoods, Mueller is known for the implementation of new approaches to compatible urban infill, economic development, sustainability, and affordability. In FY 2016-17, Alamo Drafthouse will open as Town Center's retail anchor, along with small businesses and restaurants. Also, ground will be broken for Texas Mutual Insurance Company's 270,000 square feet office building plus single-family and multi-family homes, live-work units, mixed-use buildings, and parks.

In FY 2015-16, EDD assumed responsibility for implementing the Colony Park Sustainable Communities Initiative Master Plan for 208 acres of land owned by the Austin Housing Finance Corporation (AHFC). The plan and design guidelines, which were undertaken by the Neighborhood Housing and Community Development Department (NHCD) and adopted by City Council in 2014, envision a development scenario of a walkable, mixed-use, sustainable community that provides jobs, diverse housing types, civic uses services, and parks. One-time funding of \$400,000 was provided in FY 2015-16 from the Budget Stabilization Reserve Fund to begin implementation of the Colony Park Master Plan. The remaining \$177,335 is being used in FY 2016-17 to continue implementation. The history, priorities, and plans for the area have been reviewed from diverse stakeholders' perspectives (residents, businesses, parks and recreation, educational) and the pre-solicitation process has commenced. The EDD Budget also includes \$43,720 for nine-months of funding for a new administrative position and \$172,665 in one-time funding to continue work on the Master Plan in FY 2016-17.

Finally, EDD has developed and launched a new commercial stabilization initiative, Soul-y Austin Business District Incubator. Soul-y's purpose is to stabilize commercial areas and provide resources for the creation of merchant associations. The initiative promotes and supports businesses of all sizes and types within the city's commercial areas and corridors. Annual support provided to facilitate the formation of merchant associations utilizes \$362,500 added in FY 2015-16. FY 2016-17 funding will be allocated to three new business districts for outreach, education, technical assistance, and training.

Other Funds

The Economic Development Department (EDD) also manages \$36.0 million in special-purpose economic development funds.

Business Retention and Enhancement Fund

The Business Retention and Enhancement (BRE) Fund and the related loan program will be eliminated in FY 2016-17. The fund balance will be transferred into the Budget Stabilization Reserve Fund and the revenue will revert to the General Fund.

Economic Incentives Reserve Fund

The Economic Incentives Reserve Fund (EIRF) was established to separately fund the City's performance-based Chapter 380 economic agreement obligations. The agreements provide higher levels of employment, economic activity and stability, and are originated by a variety of means: establishment of performance-based Chapter 380 economic development grants, contractual redevelopment agreements, or other City Council action.

EIRF tracks the following active agreements:

- Domain Mixed Use Development (a designated 53.16 acre parcel Phase 1)
- Samsung 300 mm Fab Plant
- Hanger Headquarters
- Advisory Board Company Software Center
- HID Global Manufacturing and Distribution Center
- Apple Americas Operations Center
- Visa Global IT Center
- Athenahealth IT Services Center
- Creative Content Incentives Program
- Mueller Redevelopment Agreement (sales tax portion only)

EIRF is funded by a General Fund transfer based on future payouts specified in the agreements. Fund revenue related to a particular agreement may be received in the same year the expense occurs, or there may be a year or more lag between the revenue collection and disbursement. Setting aside funds in advance allows the City to better plan for its obligations. As outlined in individual agreements, EIRF requirements are \$14.9 million for FY 2016-17.

Cultural Arts Fund

The Texas Tax Code allows Hotel/Motel Occupancy Tax revenue to be used to encourage, promote, and improve the arts, including expenditures for administrative costs incurred directly in the promotion and servicing of the arts. The Cultural Arts Fund receives a portion of tax receipts from the Hotel/Motel Occupancy Tax Fund, which are used to fund cultural contracts through a predetermined peer panel process, review and recommendation by the Arts Commission, and allocation approval by City Council. Revenue is \$10.6 million for FY 2016-17, and expenses are \$11.6 million for cultural contracts and services to art organizations that will serve more than 6.25 million audience members.

HUD Section 108 Family Business Loan Program Fund

The Family Business Loan Program (FBLP) Fund creates jobs and revitalizes communities by providing low-interest loans to qualified Austin small business owners that are ready to expand and create jobs for low- and moderate-income citizens. FBLP is a public-private partnership between the City and private banks and community lenders. Each partner finances a portion of an expansion project, with the City's portion provided by a U.S. Department of Housing and Urban Development (HUD) Section 108 loan guarantee. FBLP borrowers are required to create at least one full-time job for every \$35,000 in loan funds borrowed, and at least 51% of jobs created must be offered to low/moderate income Austin residents. From its inception in 2012 through 2015, FBLP generated commitments to create 141 new jobs and is expected to create at least 230 additional new jobs over the next 3-5 years. Revenue for FY 2016-17 is \$3.5 million in new funds from HUD, fees from new loans, and borrower repayments. FY 2016-17 expenses include \$3.3 million for new loans and debt service payments to HUD.

Music Venue Assistance Program Fund

The Music Venue Assistance (MVA) Program Fund provides micro loans to qualifying music venues to assist with implementing sound attenuation technologies. The goal of the program is to use sound mitigation technologies to reduce sound levels that impact nearby residents, significantly improving the acoustics inside music venues and reducing the number of sound-related complaints. For FY 2016-17, the MVA Program is funded by a \$100,000 General Fund transfer plus \$32,813 in loan repayments, and has an expenditure budget of \$615,000, of which there is \$140,000 to provide micro loans to qualifying music venues. In FY 2016-17 the funding for the Music Entertainment Services group will be in the MVA Program Fund. This will fund two positions and the programming necessary to serve as a single point of contact for music venue owners and management, and to assist with required City permits. Additionally, there will be \$200,000 to support solutions for the performing arts space crisis.

Music Loan Program Fund

The Music Loan Program Fund has no additional funds available and will be eliminated in FY 2016-17.

Economic Development

Significant Changes

Economic Development Fund

Revenue Changes Dollars

A net increase in transfers in from a shared-cost funding model between other City departments to match the expenditures required for FY 2016-17.	\$952,492
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Expenditure Changes FTEs Dollars

Citywide Cost Drivers

Additional funding to cover the cost of 2% Pay for Performance and \$0.29 across-the-board wage increases in FY 2016-17, increase the living wage to \$13.50 per hour, annualize the cost of a Citywide market study approved in FY 2015-16, and increase City contributions for health insurance by 8%.		\$226,956
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Additional funding for transfers to Capital Projects Management Fund, CTM, and Administrative Support.		\$188,894
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Department Cost Drivers

Transfer management of African-American Cultural and Heritage Facility from Austin Convention Center, including one position.	1.00	\$241,003
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An additional \$43,720 for nine months funding for one new Administrative Senior position and of \$172,665 in one-time support for the development of the Colony Park Sustainable Communities Initiative Master Plan.	1.00	\$216,385
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Creation of the Music Entertainment Services Group including two positions, and funding for the performing arts space crisis. This will be funded out of the Music Venue Assistance Program Fund in FY 2016-17.	2.00	\$0
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Additional funding for Workforce Capital Idea.		\$300,000
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Funding for Quality of Life initiatives, including Ballet East, Pipeline Latinitas, and ArtsHUB: Sam's Corner		\$110,000
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Cultural Arts Fund

Revenue Changes Dollars

Increase in transfers in due to higher hotel occupancy tax receipts.	\$1,305,030
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Expenditure Changes FTEs Dollars

Increase in support for cultural arts organizations due to higher tax receipts.	\$1,761,201
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Economic Incentives Reserve Fund

Revenue Changes	Dollars	
Decrease in transfers in due to a decrease in the reserve requirement.		(\$3,232,744)
Expenditure Changes	FTEs	Dollars
A decrease as a result of lower Economic Incentive Payments and the completion of the Robertson Hill agreement.		(\$534,187)
Removal of the one-time transfer to the General Fund.		(\$2,000,000)

HUD Section 108 Family Business Loan Program Fund

Revenue Changes	Dollars	
Increasing revenue from loan repayments.		\$231,000
Decrease in revenue from the HUD Section 108 Loan Guarantee Program due to fewer loans expected to be processed.		(\$1,000,000)
Expenditure Changes	FTEs	Dollars
A decrease in the number of loans processed through the Family Business Loan Program.		(\$1,000,000)
An increase in the transfer to the HUD Section 108 Debt Service Fund.		\$207,785

Music Venue Assistance Program Fund

Expenditure Changes	FTEs	Dollars
Creation of the Music Entertainment Services Group including two positions, and funding for the performing arts space crisis. This will be funded out of the Music Venue Assistance Program Fund in FY 2016-17.		\$475,000

Business Retention and Enhancement Fund

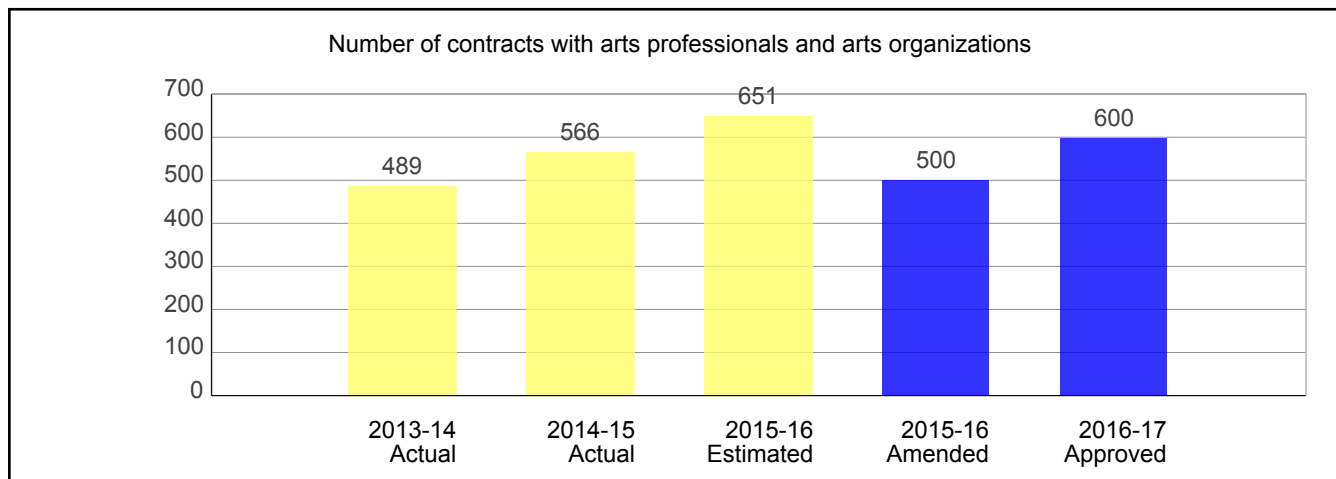
Expenditure Changes	FTEs	Dollars
A transfer of the remaining fund balance to the General Fund.		\$4,787,088

Economic Development Budget Detail by Activity

Program: Cultural Arts and Contracts

Activity: Cultural Development and Contracting Services

The purpose of the Cultural Development and Contracting Services activity is to provide preservation and promotional services to Austin's arts and creative industries in order to strengthen the role of the arts.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Cultural Arts Fund	7,290,643	8,457,555	9,883,421	9,883,421	11,644,622
Economic Development Fund	1,304,647	1,381,314	1,325,159	1,325,159	1,554,066
Expense Refunds	335,153	302,334	396,820	226,419	226,419
Grants	335,500	28,000	26,500	35,000	0
Total Requirements	\$9,265,944	\$10,169,204	\$11,631,900	\$11,469,999	\$13,425,107
Full-Time Equivalents					
Economic Development Fund Civilian	10.50	11.50	11.50	11.50	12.50
Total FTEs	10.50	11.50	11.50	11.50	12.50
Performance Measures					
Number of Public Art Collection Pieces repaired and/or restored	11	9	8	7	7
Total amount of funding awarded to cultural contracts	7,089,500	8,133,190	8,884,000	8,100,000	9,000,000
Total audience members served through cultural and music contracts	4,771,085	5,238,787	5,500,000	6,250,000	6,250,000
Number of contracts with arts professionals and arts organizations	489	566	651	500	600
Number of recommendations implemented from the creative sector needs assessment to date	New Meas	New Meas	New Meas	New Meas	1

Services

Art in Public Places; Austin's New Year; Art Tours; Creativity Cultural Plan and Space Development; Artwork Donation and Loan Program; Cultural Funding Program; Faces of Austin; Filming; The People's Gallery; Cultural and Heritage Tourism Resources; Creative Ambassadors; Professional and Organizational Development

Contact

Meghan Wells, Cultural Arts Division Manager, 512-974-9314

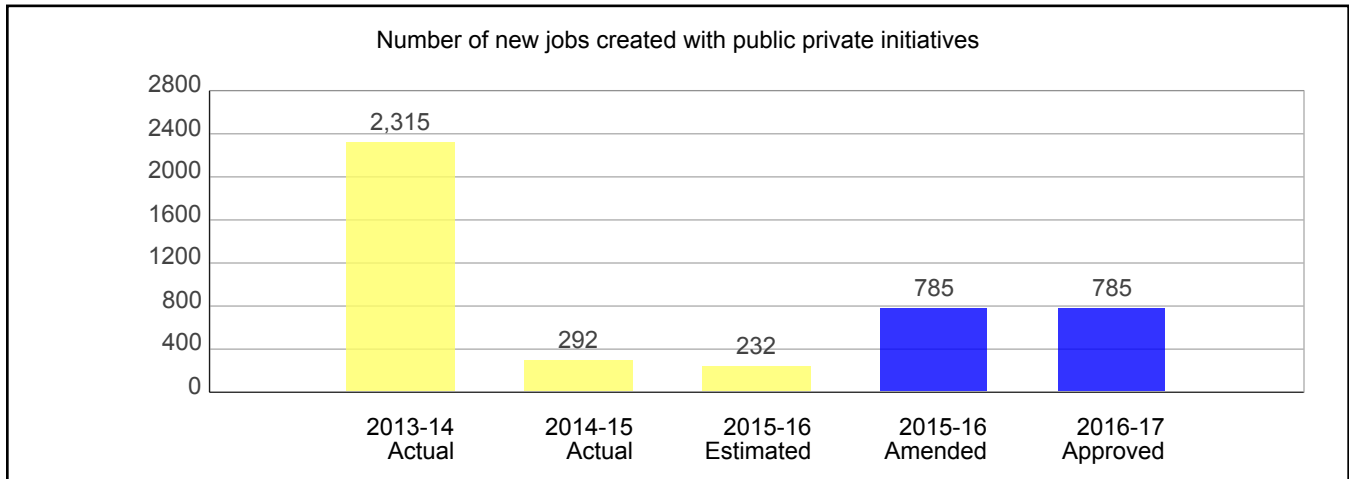
Bold Measure = Key Indicator

Economic Development Budget Detail by Activity

Program: Global Business Recruitment and Expansion

Activity: Global Business Recruitment and Expansion

The purpose of Global Business Recruitment and Expansion activity is to provide administration support for economic development policies and programs, and to promote and facilitate sustainable growth in the Desired Development Zone for Austin businesses in order to enhance livability and economic viability in a manner that preserves the character of Austin and its environment.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Economic Development Fund	804,230	824,506	987,570	994,026	1,008,071
Economic Incentives Reserve Fund	0	13,293,448	14,443,705	14,443,705	13,909,518
Expense Refunds	0	2,000	0	0	0
Grants	0	0	499,989	0	0
Total Requirements	\$804,230	\$14,119,954	\$15,931,264	\$15,437,731	\$14,917,589
Full-Time Equivalents					
Economic Development Fund Civilian	7.00	7.00	7.00	7.00	7.00
Total FTEs	7.00	7.00	7.00	7.00	7.00
Performance Measures					
Dollar amount of investment created through economic development efforts	23,180,000	0	0	10,000,000	10,000,000
Number of Austinites attending international events, networking and seminars which create opportunities for international businesses	567	1,600	1,000	1,000	1,000
Number of new jobs created with public private initiatives	2,315	292	232	785	785

Services

Business Marketing and Attraction; Business Expansion and Relocation Assistance; Workforce Alignment Programs Industry Development, Recycling Economic Development Program, Industrial Development Areas; International Business Services and Resources; International Trade Education Series; EB-5 Immigrant Investor Program; CITISTART Program; Sister and Friendship Cities Program; International Welcome Program; International Trade Assistance Program

Contact

David Colligan, Global Business Recruitment and Expansion Manager, 512-974-6381

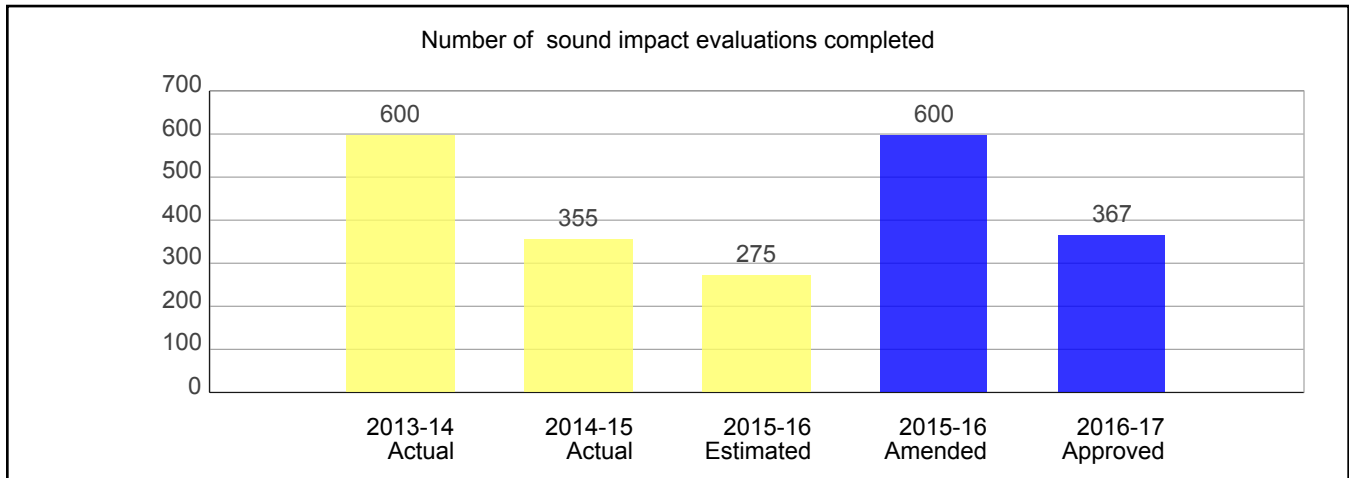
Bold Measure = Key Indicator

Economic Development Budget Detail by Activity

Program: Music and Entertainment Division

Activity: Music and Entertainment

The purpose of Music and Entertainment activity is to provide services to develop and execute initiatives that help accelerate the growth of the music industry infrastructure for the entertainment industry and artists to help accelerate job creation, talent export, trade development, and industry revenue growth.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Economic Development Fund	514,513	542,053	655,257	690,903	816,792
Expense Refunds	0	0	0	0	200,000
Music Loan Program Fund	9,506	250	7,131	7,338	0
Music Venue Assistance Program Fund	87,140	48,600	34,725	200,000	615,000
Total Requirements	\$611,159	\$590,903	\$697,113	\$898,241	\$1,631,792
Full-Time Equivalents					
Economic Development Fund					
Civilian	4.00	5.00	7.00	7.00	9.50
Total FTEs	4.00	5.00	7.00	7.00	9.50
Performance Measures					
Number of sound impact evaluations completed	600	355	275	600	367
Number of Sound Complaints Investigated	6,397	4,464	1,932	6,000	1,836
Number of recommendations implemented from the Austin Music Census to date	New Meas	New Meas	New Meas	New Meas	1

Services

Austin-Toronto Music City Alliance; Austin Music Commission; Austin Independent Radio; Austin Music Foundation; Austin Music Memorial Induction; Capitol View Arts; City Council Live Music Proclamations; House of Songs; HOPE Farmers Market; Leaders in Austin Music; Music Venue Assistance Loan Program; Music Programming Advising; Music Ambassadors; Music for Kids; Music Industry Collaborative; Musicians Loading/Unloading Zones; Music on Hold; Special Event Planning; Urban Artist Development; The Good Music Club; Sound mitigation; Sound permits

Contact

Don Pitts, Program Manager, 512-974-7821

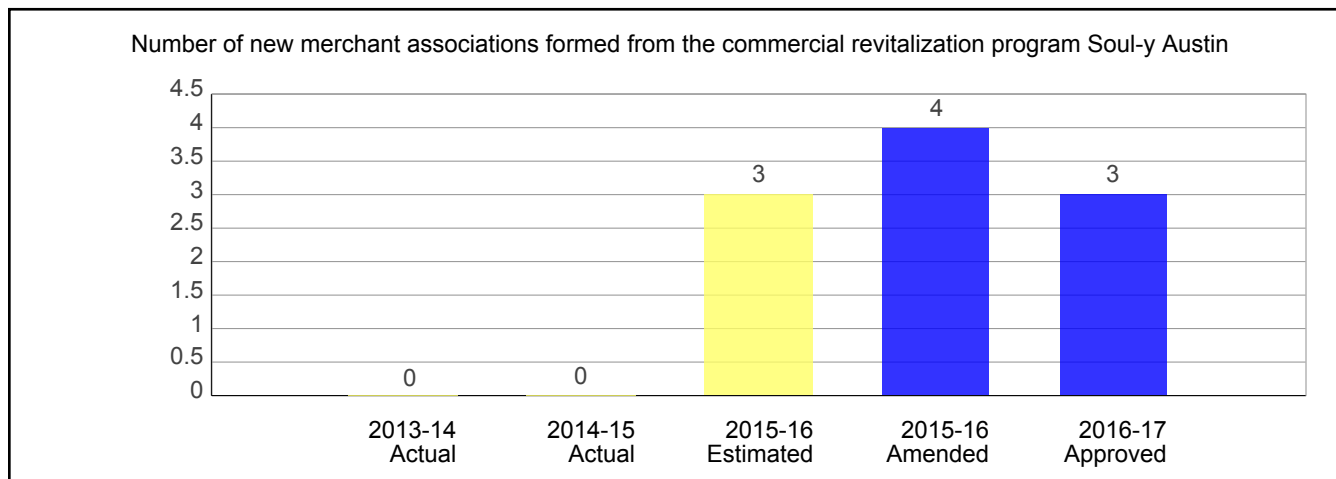
Bold Measure = Key Indicator

Economic Development Budget Detail by Activity

Program: Redevelopment

Activity: Redevelopment Services

The purpose of Redevelopment Services activity is to provide project management, implementation, and information services for project teams and community stakeholders in order to catalyze urban core mixed-use redevelopment.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Economic Development Fund	1,511,706	1,939,512	2,123,450	2,037,829	2,311,025
Expense Refunds	0	0	250,000	250,000	250,000
Total Requirements	\$1,511,706	\$1,939,512	\$2,373,450	\$2,287,829	\$2,561,025
Full-Time Equivalents					
Economic Development Fund					
Civilian	11.00	10.00	10.00	10.00	11.50
Total FTEs	11.00	10.00	10.00	10.00	11.50
Performance Measures					
Amount of new retail square footage added downtown	39,669	71,000	19,700	21,200	28,800
Number of businesses engaged through a commercial stabilization program	New Meas	0	184	50	250
Number of new residential units downtown	536	792	1,074	790	616
Number of projects managed	95	105	107	95	107
Percent increase in property tax valuation in downtown public improvement district	13.59	13	25	13	11
Number of new merchant associations formed from the commercial revitalization program Soul-y Austin	New Meas	0	3	4	3

Services

Downtown Public Improvement Districts; Redevelopment projects: Green Water Treatment Plant, Mueller, Seaholm Power Plant, and 2nd Street Retail; Solicit, negotiate and administer public-private contracts; Facilitate land development / permitting process; Coordinate with transit projects; Urban core studies; Emerging Projects Map; Emerging Projects Database

Contact

Christine Maguie, Redevelopment Division Manager, 512-974-7131

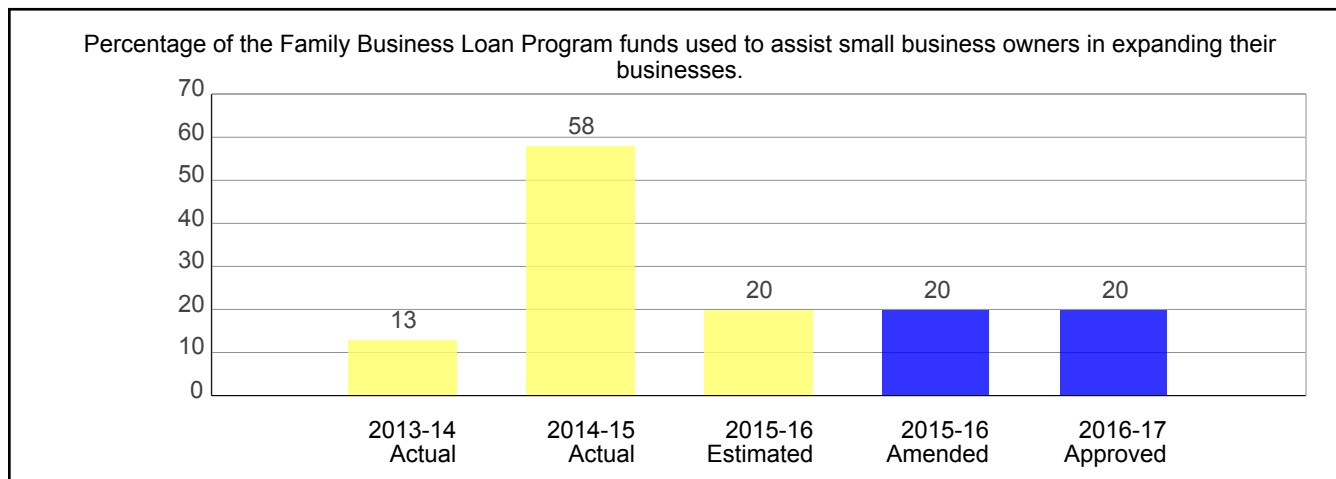
Bold Measure = Key Indicator

Economic Development Budget Detail by Activity

Program: Small Business Program

Activity: Small Business Program

The purpose of Small Business Program activity is to provide direct services, resources and information for small businesses so they can demonstrate productive growth in a competitive business environment.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Business Retention and Enhancement Fund	0	0	0	1,000,000	0
Economic Development Fund	2,038,657	1,850,071	1,912,773	1,869,734	1,907,113
HUD Section 108 Family Business Loan Program Fund	1,068,083	1,775,818	2,003,014	4,000,000	3,000,000
Total Requirements	\$3,106,740	\$3,625,889	\$3,915,787	\$6,869,734	\$4,907,113
Full-Time Equivalents					
Economic Development Fund					
Civilian	12.50	13.50	13.50	13.50	13.50
Total FTEs	12.50	13.50	13.50	13.50	13.50
Performance Measures					
Hours of business development training and coaching delivered	6,592	8,373.5	8,000	8,000	7,200
Number of jobs created as a result of Family Business Loans	52	55	57	114	86
Number of new jobs created by Small Business Program customers	New Meas	204	175	175	120
Number of participants attending business information events	4,770	3,290	3,200	3,200	3,200
Percentage of the Family Business Loan Program funds used to assist small business owners in expanding their businesses.	13	58	20	20	20

Services

BizAid Business Orientation; BizAid Coaching; Business Solutions Center; BizOpen Orientation; Family Business Loan Program; LocallyAustin.org; RISE Events; Small Business Events; Small Business Resource Directories; Small Business Success Skills Classes

Contact

Vicky Valdez, Program Manager, 512-974-7620

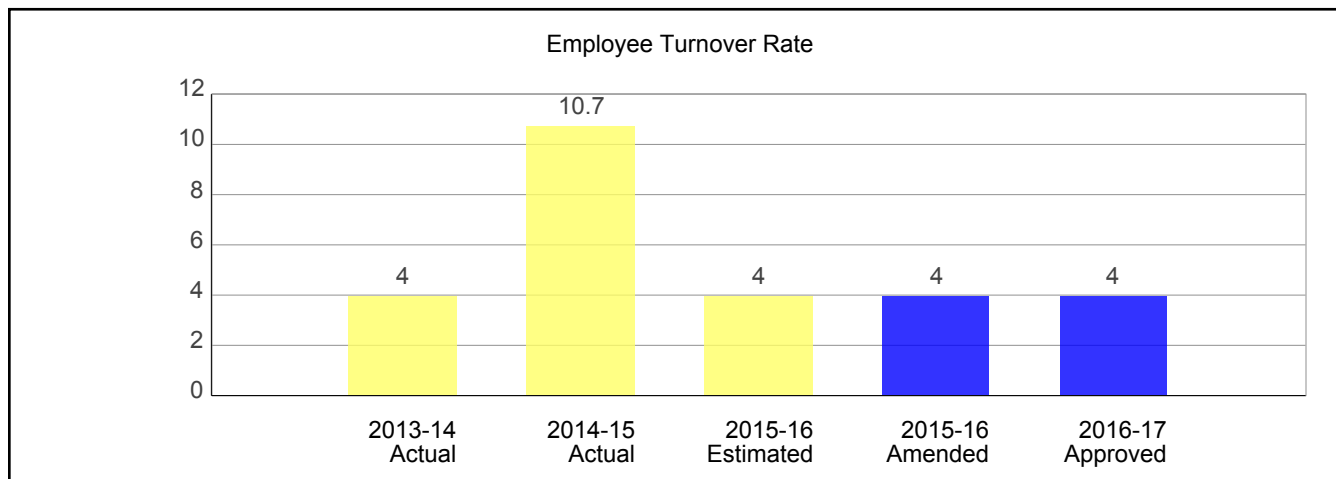
Bold Measure = Key Indicator

Economic Development Budget Detail by Activity

Program: Support Services

Activity: Departmental Support Services

The purpose of the Departmental Support Services activity is to provide administrative and managerial support to the department in order to produce more effective services.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Economic Development Fund	1,391,887	1,043,756	1,317,101	1,445,177	1,245,111
Total Requirements	\$1,391,887	\$1,043,756	\$1,317,101	\$1,445,177	\$1,245,111
Full-Time Equivalents					
Economic Development Fund Civilian	8.00	9.00	9.00	9.00	8.00
Total FTEs	8.00	9.00	9.00	9.00	8.00
Performance Measures					
Employee Turnover Rate	4	10.7	4	4	4
Lost Time Injury Rate Per the Equivalent of 100 Employees	0	0	0	0	0
Sick leave hours used per 1,000 hours	30	25.73	30	30	30

Services

Office of the Director; Financial Monitoring; Budgeting; Accounting; Purchasing; Human Resources; Facility Expenses; Information Technology Support; Public Information; Grant Administration; Safety; Customer Service; Contract Management.

Contact

Michelle Clemons, Financial Manager, 512-974-2713

Economic Development Budget Detail by Activity

Program: Transfers and Other Requirements

Activity: All Activities

The purpose of the Transfers and Other Requirements program is to account for transfers and other departmental requirements at the fund or agency level.

Graph Not Applicable

	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Austin Energy Fund	(115,364)	0	0	0	0
Business Retention and Enhancement Fund	1,597,797	0	0	0	4,787,088
Economic Development Fund	4,776,305	6,118,372	6,497,539	6,456,772	7,235,622
Economic Incentives Reserve Fund	17,250,405	986,369	2,976,569	2,976,569	975,856
HUD Section 108 Family Business Loan Program Fund	14,434	150,026	26,164	96,263	304,048
Sustainability Fund	330,650	0	0	0	0
Total Requirements	\$23,854,227	\$7,254,766	\$9,500,272	\$9,529,604	\$13,302,614

Services

Accrued payroll; Legal services; 311 Call Center support; Grants and contracts
Citywide administrative and information technology support; Workers' compensation

Contact

Michelle Clemons, Financial Manager, 512-974-2713
Sylvia Holt-Rabb, Assistant Director, 512-974-3131

Economic Development: 2016-17

<i>Economic Development Fund</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Cultural Arts and Contracts	\$1,304,647	\$1,381,314	\$1,325,159	\$1,325,159	\$1,554,066
Cultural Development and Contracting Services	1,304,647	1,381,314	1,325,159	1,325,159	1,554,066
Global Business Recruitment and Expansion	\$804,230	\$824,506	\$987,570	\$994,026	\$1,008,071
Global Business Recruitment and Expansion	804,230	824,506	987,570	994,026	1,008,071
Music and Entertainment Division	\$514,513	\$542,053	\$655,257	\$690,903	\$816,792
Music and Entertainment	514,513	542,053	655,257	690,903	816,792
Redevelopment	\$1,511,706	\$1,939,512	\$2,123,450	\$2,037,829	\$2,311,025
Redevelopment Services	1,511,706	1,939,512	2,123,450	2,037,829	2,311,025
Small Business Program	\$2,038,657	\$1,850,071	\$1,912,773	\$1,869,734	\$1,907,113
Small Business Program	2,038,657	1,850,071	1,912,773	1,869,734	1,907,113
Support Services	\$1,391,887	\$1,043,756	\$1,317,101	\$1,445,177	\$1,245,111
Departmental Support Services	1,391,887	1,043,756	1,317,101	1,445,177	1,245,111
Transfers and Other Requirements	\$4,776,305	\$6,118,372	\$6,497,539	\$6,456,772	\$7,235,622
Other Requirements	3,193,828	4,498,582	4,826,995	4,786,228	5,321,692
Transfers	1,582,477	1,619,790	1,670,544	1,670,544	1,913,930
Total	\$12,341,946	\$13,699,584	\$14,818,849	\$14,819,600	\$16,077,800

Full-Time Equivalents (FTEs)

Cultural Arts and Contracts	10.50	11.50	11.50	11.50	12.50
Cultural Development and Contracting Services	10.50	11.50	11.50	11.50	12.50
Global Business Recruitment and Expansion	7.00	7.00	7.00	7.00	7.00
Global Business Recruitment and Expansion	7.00	7.00	7.00	7.00	7.00
Music and Entertainment Division	4.00	5.00	7.00	7.00	9.50
Music and Entertainment	4.00	5.00	7.00	7.00	9.50
Redevelopment	11.00	10.00	10.00	10.00	11.50
Redevelopment Services	11.00	10.00	10.00	10.00	11.50
Small Business Program	12.50	13.50	13.50	13.50	13.50
Small Business Program	12.50	13.50	13.50	13.50	13.50
Support Services	8.00	9.00	9.00	9.00	8.00
Departmental Support Services	8.00	9.00	9.00	9.00	8.00
Total	53.00	56.00	58.00	58.00	62.00

Economic Development: 2016-17

<i>Music Loan Program Fund</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Music and Entertainment Division	\$9,506	\$250	\$7,131	\$7,338	\$0
Music and Entertainment	9,506	250	7,131	7,338	0
Total	\$9,506	\$250	\$7,131	\$7,338	\$0

Economic Development: 2016-17

<i>Economic Incentives Reserve Fund</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Global Business Recruitment and Expansion	\$0	\$13,293,448	\$14,443,705	\$14,443,705	\$13,909,518
Global Business Recruitment and Expansion	0	13,293,448	14,443,705	14,443,705	13,909,518
Transfers and Other Requirements	\$17,250,405	\$986,369	\$2,976,569	\$2,976,569	\$975,856
Other Requirements	17,250,405	0	0	0	0
Transfers	0	986,369	2,976,569	2,976,569	975,856
Total	\$17,250,405	\$14,279,817	\$17,420,274	\$17,420,274	\$14,885,374

Economic Development: 2016-17

<i>HUD Section 108 Family Business Loan Program Fund</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Small Business Program	\$1,068,083	\$1,775,818	\$2,003,014	\$4,000,000	\$3,000,000
Small Business Program	1,068,083	1,775,818	2,003,014	4,000,000	3,000,000
Transfers and Other Requirements	\$14,434	\$150,026	\$26,164	\$96,263	\$304,048
Transfers	14,434	150,026	26,164	96,263	304,048
Total	\$1,082,517	\$1,925,844	\$2,029,178	\$4,096,263	\$3,304,048

Economic Development: 2016-17

<i>Business Retention and Enhancement Fund</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Small Business Program	\$0	\$0	\$0	\$1,000,000	\$0
Small Business Program	0	0	0	1,000,000	0
Transfers and Other Requirements	\$1,597,797	\$0	\$0	\$0	\$4,787,088
Transfers	1,597,797	0	0	0	4,787,088
Total	\$1,597,797	\$0	\$0	\$1,000,000	\$4,787,088

Economic Development: 2016-17

<i>Cultural Arts Fund</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Cultural Arts and Contracts	\$7,290,643	\$8,457,555	\$9,883,421	\$9,883,421	\$11,644,622
Cultural Development and Contracting Services	7,290,643	8,457,555	9,883,421	9,883,421	11,644,622
Total	\$7,290,643	\$8,457,555	\$9,883,421	\$9,883,421	\$11,644,622

Economic Development: 2016-17

<i>Sustainability Fund</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Transfers and Other Requirements	\$330,650	\$0	\$0	\$0	\$0
Other Requirements	330,650	0	0	0	0
Total	\$330,650	\$0	\$0	\$0	\$0

Economic Development: 2016-17

<i>Music Venue Assistance Program Fund</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Music and Entertainment Division	\$87,140	\$48,600	\$34,725	\$200,000	\$615,000
Music and Entertainment	87,140	48,600	34,725	200,000	615,000
Total	\$87,140	\$48,600	\$34,725	\$200,000	\$615,000

Economic Development: 2016-17

<i>Austin Energy Fund</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Transfers and Other Requirements	(\$115,364)	\$0	\$0	\$0	\$0
Other Requirements	(115,364)	0	0	0	0
Total	(\$115,364)	\$0	\$0	\$0	\$0

Economic Development: 2016-17

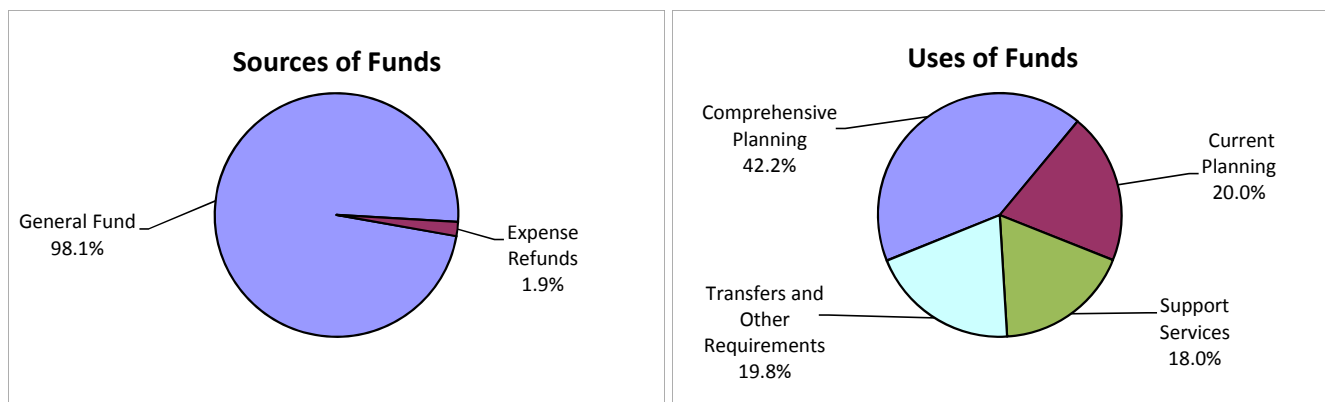
<i>Grants</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Cultural Arts and Contracts	\$335,500	\$28,000	\$26,500	\$35,000	\$0
Cultural Development and Contracting Services	335,500	28,000	26,500	35,000	0
Global Business Recruitment and Expansion	\$0	\$0	\$499,989	\$0	\$0
Global Business Recruitment and Expansion	0	0	499,989	0	0
Total	\$335,500	\$28,000	\$526,489	\$35,000	\$0

Economic Development: 2016-17

<i>Expense Refunds</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Cultural Arts and Contracts	\$335,153	\$302,334	\$396,820	\$226,419	\$226,419
Cultural Development and Contracting Services	335,153	302,334	396,820	226,419	226,419
Global Business Recruitment and Expansion	\$0	\$2,000	\$0	\$0	\$0
Global Business Recruitment and Expansion	0	2,000	0	0	0
Music and Entertainment Division	\$0	\$0	\$0	\$0	\$200,000
Music and Entertainment	0	0	0	0	200,000
Redevelopment	\$0	\$0	\$250,000	\$250,000	\$250,000
Redevelopment Services	0	0	250,000	250,000	250,000
Total	\$335,153	\$304,334	\$646,820	\$476,419	\$676,419



Planning and Zoning



Budget Overview

	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
General Fund					
Revenue	\$25,067,374	\$28,927,277	\$353,129	\$593,825	\$309,011
Requirements	\$27,085,565	\$35,699,763	\$7,355,288	\$7,505,329	\$7,642,545
Full-Time Equivalents (FTEs)	357.00	363.00	71.00	71.00	51.00
Expense Refunds	\$7,414,933	\$7,644,321	\$1,649,710	\$2,259,651	\$144,513
Grants					
Requirements	\$40,000	\$0	\$0	\$0	\$0
Full-Time Equivalents (FTEs)	2.00	0.00	0.00	0.00	0.00
Total Budget	\$34,540,498	\$43,344,084	\$9,004,998	\$9,764,980	\$7,787,058

In addition to the amount shown above, the FY 2016-17 Budget also includes \$800,000 for critical one-time costs and transfers to the Capital Budget.

Prior to FY 2015-16, this department was called Planning and Development Review and contained the Development Services Department which is now shown separately.

Beginning in FY 2014-15, certain administrative and personnel cost centers have been allocated to individual departments. In prior years, these expenditures were budgeted for in aggregate at the General Fund level.

Planning and Zoning Organization by Program and Activity for 2017

Comprehensive Planning

Long Range Planning
Neighborhood Involvement and
Implementation
Urban Design

Current Planning

Annexation
Zoning Case Management

Support Services

Departmental Support Services

Transfers and Other Requirements

Other Requirements
Transfers

Planning and Zoning

Mission and Goals for 2017

Mission

The purpose of the Planning and Zoning Department is to provide planning services to make Austin a great place for all.

Goals

Implement the Imagine Austin Comprehensive Plan including a comprehensive revision to the Austin Land Development Code.

- Achieve 100% of CodeNext milestones by FY 2020
-

Collaborate with other departments and outside partners to implement the remaining seven Imagine Austin priority programs by conducting three Imagine Austin Speaker Series events in FY 2016-17.

Develop 2 small area plans for centers and corridors identified by Imagine Austin as well as other areas needing planning services, and present the small area plans to the Planning Commission.

Collaborate with other City Departments and private developers to complete 23.5 downtown block faces with Great Streets improvements in FY 2016-17 to improve the quality of downtown streets and sidewalks.

Host fifteen outreach events for neighborhood organizations to foster inclusive collaboration between the public and the City in FY 2016-17.

Continue to use Imagine Austin to evaluate 200 neighborhood plan amendments, zoning cases, code amendments and annexation cases per year for presentation to Council for adoption.

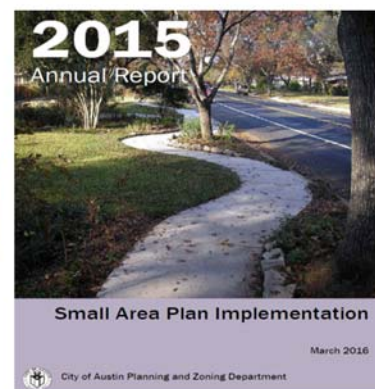
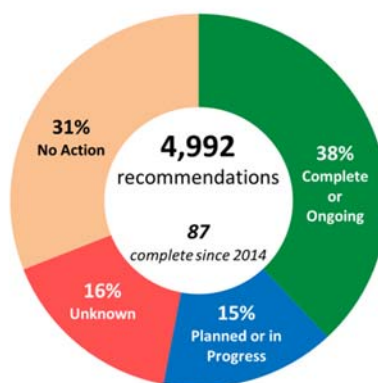
Planning and Zoning Department

Message from the Director

The Planning and Zoning Department (PAZ) provides planning services to make Austin a great place for all. PAZ is responsible for long range planning, neighborhood involvement and plan implementation, current planning (including historic preservation, annexation, and zoning), urban design services, and updates of the Land Development Code. The department provides these services over a 627 square mile planning area.

The City of Austin, through the PAZ department, has also served as fiscal agent to the Capital Area Metropolitan Planning Organization (CAMPO) since the early 1990s providing fiscal, personnel, and property management services. On May 9, 2016, the Transportation Policy Board approved the change of CAMPO's fiscal agent from the City of Austin to Williamson County. The FY 2016-17 Budget removes CAMPO personnel, trust accounts, budgets and reimbursements from the State of Texas.

In support of the implementation of the overall Imagine Austin Plan, the PAZ Neighborhood Involvement and Implementation Division released the 2015 Small Area Plan Implementation Annual Report in March 2016. The report includes an overview of the implementation status of neighborhood and other specialized plans that are developed by PAZ and adopted as attachments to Imagine Austin. Of the 4,992 recommendations in adopted small area plans, 1,897 (38%) are known to have been completed or are ongoing, and another 749 (15%) are planned or in progress.



Staff has continued to work with citizens, adjacent neighbors, advocates, property owners, architecture and economic consultants, and stakeholders to complete a Small Area Plan and Implementation Report for the South Central Waterfront Master Plan. The Vision is to transform the 97-acre district on the south shore of Lady Bird Lake into an attractive pedestrian environment with expanded open spaces, enhanced connections to and along the waterfront, and development of affordable housing.

In the next fiscal year, the PAZ department will continue working on the CodeNEXT initiative to revise the Land Development Code to implement the Imagine Austin Comprehensive Plan. Prior to publishing the entire draft Land Development Code in January 2017, the department will release the last of four Code Prescriptions; Fiscal Health. This prescription paper will focus on public health and safety, ensuring Austinites are protected and comfortable.

PAZ is committed to providing and improving planning, preservation and design services to make Austin the most livable city in the country.

Gregory I. Guernsey, Director

Budget Highlights

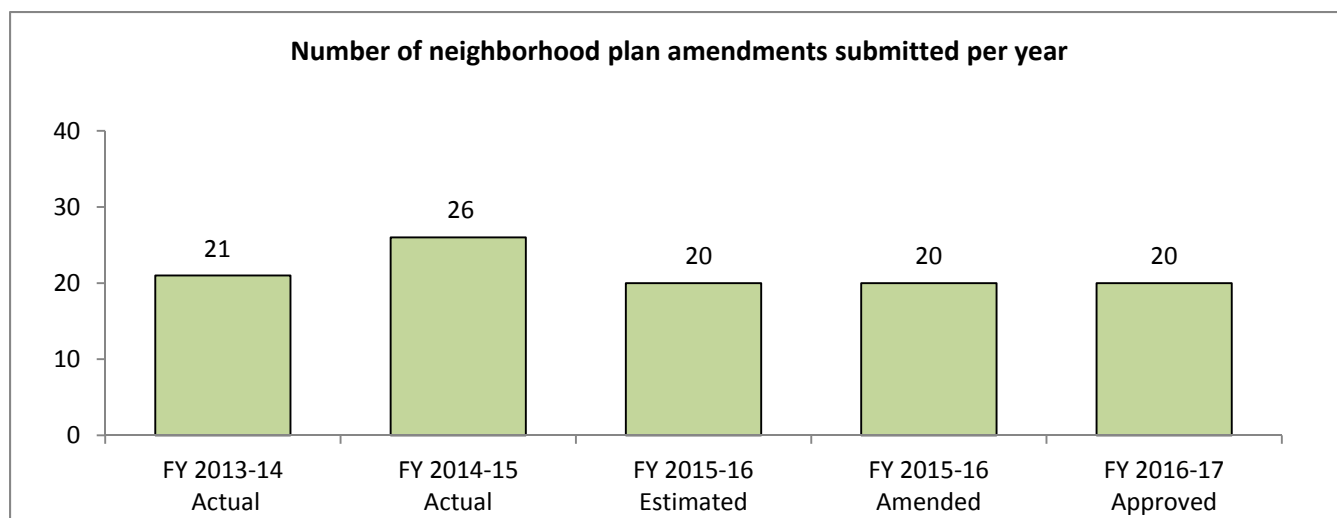
The Planning and Zoning Department (PAZ) has developed a budget that includes the funding to continue providing Austin residents with planning, zoning, preservation, and design services. The FY 2016-17 Budget for PAZ includes an increase of \$0.4 million for wage adjustments, implementation of a Citywide market study, and the increase in City contributions for health insurance.

Capital Area Metropolitan Planning Organization (CAMPO)

On May 9, 2016, the Transportation Policy Board approved the Capital Area Metropolitan Planning Organization (CAMPO) to change fiscal agents from the City of Austin to Williamson County. The Budget eliminates funding for CAMPO's 21 positions and an expense reimbursement from the Texas Department of Transportation (TxDOT) resulting in a cost neutral financial impact for FY 2016-17.

Neighborhood Involvement and Implementation

Through the Neighborhood Involvement and Implementation Program, PAZ supports neighborhood involvement, supports implementation of specific recommendations within adopted neighborhoods and other small area plans, and processes amendments to adopted neighborhood plans. The division will continue work begun in FY 2015-16 to enhance the support provided to Neighborhood Plan Contact Teams, and will continue to produce a Small Area Plan Implementation Annual Report which details the status of plan implementations across the city. The budget maintains the resources to operate the Neighborhood Assistance Center, to monitor and coordinate activities related to implementation of small area plans, to train and support development of Neighborhood Plan Contact Teams, and to process requested amendments to neighborhood plans.



Long Range Planning

Through the Long Range Planning Program, Planning and Zoning develops, maintains, and implements Imagine Austin, the City's comprehensive plan, and develops more detailed small area plans such as neighborhood plans, and center and corridor plans. This division also provides planning support services such as demographic/economic projections and analysis to other divisions within PAZ, other City of Austin departments, and City Council. The budget removes one-time funding of \$176,000 for the Burnet Road and Anderson Lane corridors, a planning effort to demonstrate low-cost, high-impact improvements to the public realm. The focus of the funding was to enhance public safety, access to transit, and business retention to improve the corridors. During FY 2016-17, the Long Range Planning Program will work with North Shoal Creek residents, businesses and civic organizations on a neighborhood plan.

Urban Design

Through the Urban Design program, PAZ designs and constructs public spaces that create economic, environmental and community value. The focus of urban design is on the form and organization of buildings and the public spaces between them, rather than on the design of individual structures. PAZ estimates completing 20.5 downtown block faces with Great Streets, by the end of FY 2015-16. The Urban Design staff will also continue to work with consultants with expertise in urban design, planning, and financial and economics to assist with the completion of the South Central Waterfront small area plan and implementation report.



In 2015, Council passed Resolution No. 20151015-038 directing the City Manager to conduct a review and compile reports regarding affordable housing, density bonus programs, and utilizing a fee-in-lieu option within density bonus programs.

Recognizing an imbalance in development of downtown properties that might discourage the development of residential units, the City Manager is directed to prepare an amendment to Ordinance No. 20130627-105 that would effectively adjust the Downtown Development Bonus Fee Table to recalibrate the office and hotel density fees-in-lieu. Due to the lack of an in-house economist, the FY 2016-17 Budget includes funding of \$300,000 for an outside economic consultant to provide economic expertise of the density bonus programs.

Current Planning

Through the Current Planning Program, PAZ processes zoning map amendments and zoning text amendments, promotes and coordinates historic preservation, and develops and maintains the City's three-year municipal annexation plan (MAP). The annexation division continues to process annexation requests, start new MAP annexation areas, and continues work on municipal utility district (MUD) and certain public improvement district (PID) proposals. The River Place Municipal Utility District is a planned area for full purpose annexation in 2017, under the approved Strategic Partnership Agreement. This division also oversees amendments to the City Code regarding land use and site development regulation. The historic preservation program continues to facilitate implementation of local historic districts, process historic zoning cases as well as demolition permits and permits within historic districts. The Budget for the program includes the elimination of an indirect cost expense reimbursement from the Texas Department of Transportation of \$135,000 for CAMPO fiscal agent and administrative support services provided by PAZ staff.

CodeNEXT

Through CodeNEXT, PAZ is working with a consultant team led by Opticos Design and the community to revise the Land Development Code as a means to implement the Imagine Austin Plan. The project has proceeded through several stages:

- Listening and Learning: Major deliverables included the "Listening to the Community" report and the "Community Character Manual."
- Diagnosis: The major deliverable was the "Code Diagnosis" report.
- Draft Administrative Code: This is the current phase. The major deliverable of this phase is the production of a draft code for internal (City staff only) review and revision.

In FY 2016-17, the Budget includes nine months of funding for one Planner II position to support the Code Development Team to develop the new Land Development Code and provide technical support with mapping of the new code. The Capital Budget also includes \$500,000 to continue funding a consultant to work with staff during the administrative review of the draft code, make revisions in order to prepare the public review draft and adoption draft, consultant services in preparing mapping the new zoning code, and continue funding temporary staff positions that support CodeNEXT.

Revenue

PAZ's General Fund revenue for FY 2016-17 is projected at \$0.3 million which is a decrease of \$0.2 million from the budgeted FY 2015-16 amount. An agreement between Lost Creek MUD and the City of Austin was established where the Lost Creek MUD would pay for municipal services from December 31, 2008 through December 31, 2014. Due to its expiration, \$272,000 in revenue has been eliminated from the budget. The budget also eliminates \$20,000 in revenue from CAMPO for City of Austin corporate support costs. For FY 2016-17, a new proposed fee for the notice of community meeting is projected to generate \$16,800 in revenue.

Planning and Zoning

Significant Changes

General Fund

Revenue Changes	Dollars	
Increased revenue from new fee for neighborhood plan amendment notice of community meeting.		\$16,800
Remove revenue from an expired agreement between Lost Creek MUD and the City of Austin for municipal services.		(\$272,000)
Remove revenue from CAMPO for City of Austin corporate support costs.		(\$20,000)
Expenditure Changes	FTEs	Dollars
Citywide Cost Drivers		
Additional funding to cover the cost of 2% Pay for Performance and \$0.29 across-the-board wage increases in FY 2016-17, increase the living wage to \$13.50 per hour, annualize the cost of a Citywide market study approved in FY 2015-16, and increase City contributions for health insurance by 8%.		\$350,171
Increase to liability reserve and CTM funds.		\$89,687
Department Cost Drivers		
Eliminate one-time funding for the Improved Neighborhood Plan Process Pilot as part of the Imagine Austin implementation to aide in creating a collaborative relationship between the community and the City.		(\$176,000)
Decrease in rent for office space at One Texas Center.		(\$151,662)
Eliminate CAMPO staff, funding, and expense reimbursement as a result of the Transportation Policy Board approval to change fiscal agents from the City of Austin to Williamson County.	(21.00)	\$0
Transfer funding for Waller Creek Conservancy to the Parks and Recreation Department.		(\$225,000)
New Investments		
Nine months funding plus associated one-time costs to add one position to CodeNEXT.	1.00	\$69,040
Reduce expenditures in advertising and software in response to the City Manager's direction that all General Fund and Support Services departments examine their respective budgets to find savings for other funding priorities.		(\$24,660)
Reduce contractual and commodities budget by 10% per Council amendment on the dais.		(\$32,366)

Planning and Zoning

Budget Detail by Activity

Program: Capital Area Metropolitan Planning Organization (CAMPO)

Activity: CAMPO

The Capital Area Metropolitan Planning Organization is the agency that coordinates regional transportation planning and approves the use of federal transportation funds in the six-county region. As part of an agreement between the two organizations, CAMPO employees are part of the City of Austin employee system. Because CAMPO is not a City department, performance measures are not available.

Graph Not Applicable

	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	1,454,918	1,633,850	1,477,692	2,124,651	0
Total Requirements	\$1,454,918	\$1,633,850	\$1,477,692	\$2,124,651	\$0
Full-Time Equivalent					
General Fund					
Civilian	16.00	21.00	21.00	21.00	0.00
Total FTEs	16.00	21.00	21.00	21.00	0.00

Measures Not Applicable

Services

Regional metropolitan transportation planning services for Travis, Williamson, Hays, Burnet, Bastrop, and Caldwell counties; Long-Range Transportation Plan (20+ years); Short-range Transportation Improvement Program (TIP); See CAMPO's website at www.campotexas.org for more information.

Contact

Ashby Johnson, CAMPO Executive Director, 512-974-2275

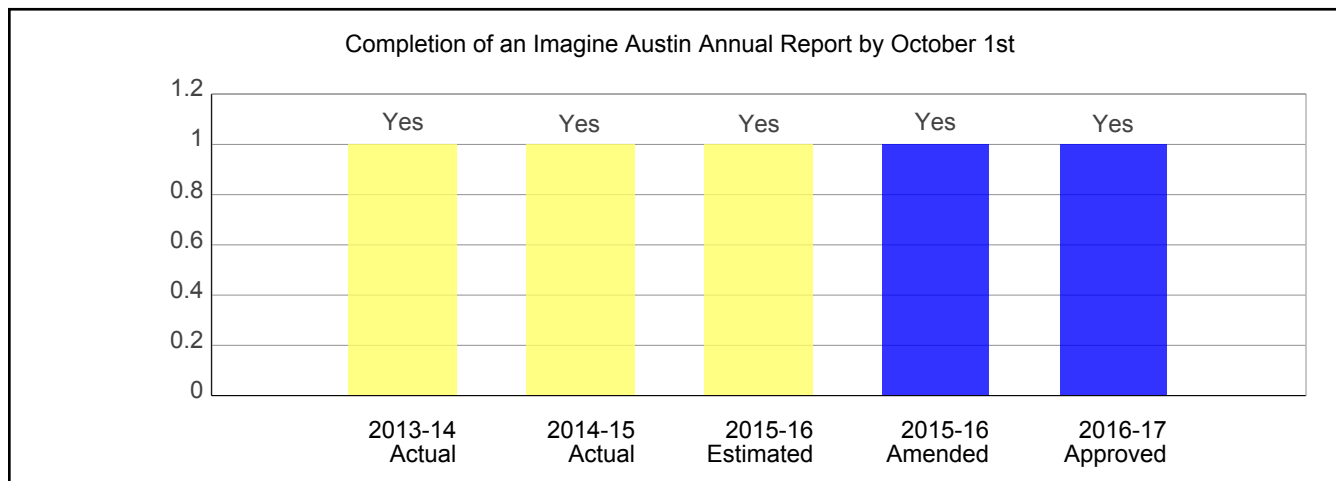
Planning and Zoning

Budget Detail by Activity

Program: Comprehensive Planning

Activity: Long Range Planning

The purpose of the Long Range Planning activity is to provide the opportunity to neighborhood stakeholders to influence land use development to achieve more livable neighborhoods.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	0	2,416	0	0	0
General Fund	1,940,643	1,895,251	1,226,245	1,542,343	1,105,873
Total Requirements	\$1,940,643	\$1,897,667	\$1,226,245	\$1,542,343	\$1,105,873
Full-Time Equivalents					
General Fund					
Civilian	20.00	17.00	11.00	11.00	11.00
Grants	2.00	0.00	0.00	0.00	0.00
Total FTEs	22.00	17.00	11.00	11.00	11.00
Performance Measures					
Number of participants participating in Imagine Austin training and educational events	New Meas	New Meas	New Meas	New Meas	500
Percent of planning participants satisfied with the planning process	New Meas	New Meas	New Meas	New Meas	90
Number of small area plans submitted since adoption of Imagine Austin Comprehensive Plan	New Meas	New Meas	New Meas	New Meas	3
Completion of an Imagine Austin Annual Report by October 1st	Yes	Yes	Yes	Yes	Yes

Services

Neighborhood plan development; Public education; Technical assistance; Board and Commission support

Contact

Matthew Dugan, Acting Development Services Manager, 512-974-7665

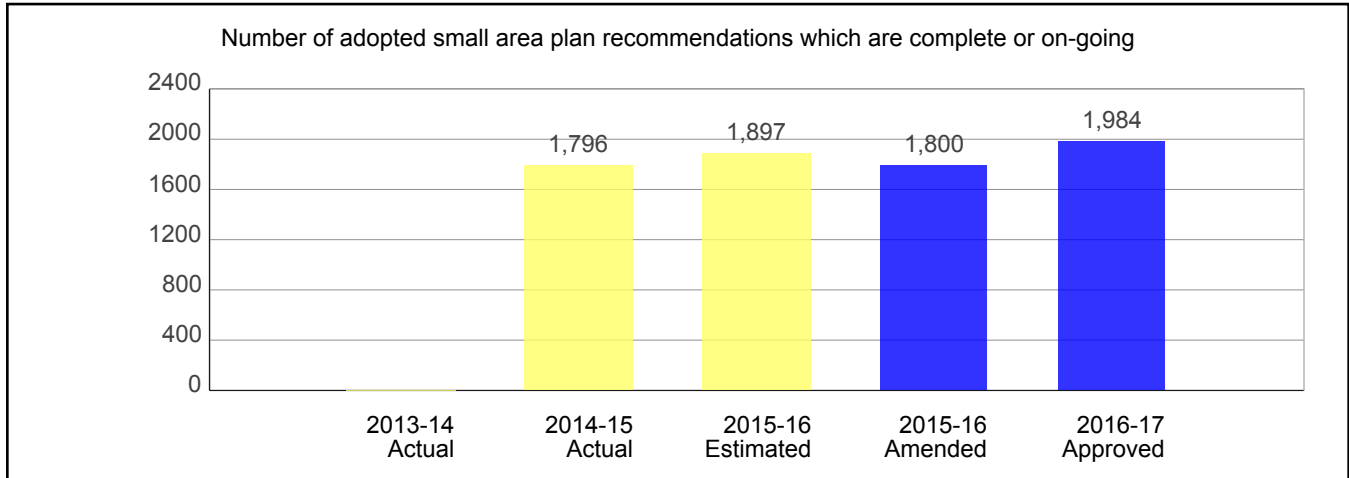
Bold Measure = Key Indicator

Planning and Zoning Budget Detail by Activity

Program: Comprehensive Planning

Activity: Neighborhood Involvement and Implementation

The purpose of the Neighborhood Involvement and Implementation Activity is to monitor and coordinate implementation of adopted plans, and to facilitate the engagement of neighborhood organizations in the City's planning and development review processes.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	0	0	848	0	0
General Fund	197,424	185,579	769,090	724,695	721,532
Total Requirements	\$197,424	\$185,579	\$769,938	\$724,695	\$721,532
Full-Time Equivalents					
General Fund					
Civilian	4.00	2.00	7.00	7.00	7.00
Total FTEs	4.00	2.00	7.00	7.00	7.00
Performance Measures					
Number of adopted small area plan recommendations	New Meas	4,640	4,992	4,700	4,992
Number of neighborhood plan amendments submitted per year	21	26	20	20	20
Number of outreach and educational events hosted	New Meas	New Meas	25	5	15
Number of requests for information completed per Neighborhood Advisor	268	190	214	250	250
Number of requests for information submitted per Neighborhood Advisor	268	190	214	250	250
Number of adopted small area plan recommendations which are complete or on-going	New Meas	1,796	1,897	1,800	1,984

Services

Plan implementation, monitoring and coordination; Neighborhood Assistance Center; Neighborhood Plan Amendment Case Management

Contact

Stevie Greathouse, Acting Development Services Manager, 512-974-7226

Bold Measure = Key Indicator

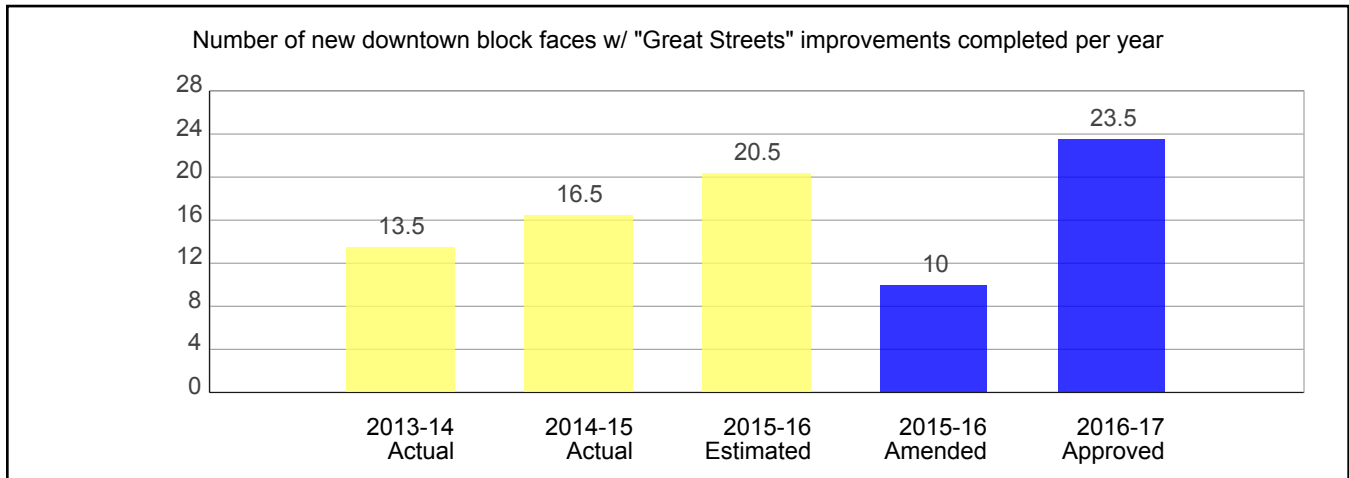
Planning and Zoning

Budget Detail by Activity

Program: Comprehensive Planning

Activity: Urban Design

The purpose of the Urban Design activity is to shape streetscapes, public places, neighborhoods and downtown for Austin citizens and visitors in order to achieve a high quality, economically viable, environmentally sustainable, accessible and affordable built environment.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	0	0	36,170	0	144,513
General Fund	862,424	910,507	1,210,482	1,350,189	1,310,493
Total Requirements	\$862,424	\$910,507	\$1,246,652	\$1,350,189	\$1,455,006
Full-Time Equivalents					
General Fund					
Civilian	9.00	9.00	13.00	13.00	14.00
Total FTEs	9.00	9.00	13.00	13.00	14.00
Performance Measures					
Number of CodeNEXT event participants	New Meas	New Meas	New Meas	New Meas	800
Number of downtown block faces w/ new "Great Streets" improvements planned per year	8.5	9.5	4.5	10	5
Number of projects reviewed for Complete Streets compliance	New Meas	New Meas	New Meas	New Meas	8
Percent of CodeNEXT milestones achieved	New Meas	New Meas	New Meas	New Meas	50
Number of new downtown block faces w/ "Great Streets" improvements completed per year	13.5	16.5	20.5	10	23.5

Services

Urban Design best practices and consultation; District, Corridor and Transit-Oriented Planning and Development; Code Development and Amendments; Great Streets Program; Public Realm design and improvements; Board and Commission support; Urban Design guidelines; CodeNEXT (Land Development Code Re-Write)

Contact

Jim Robertson, Development Services Manager, 512-974-3564

Bold Measure = Key Indicator

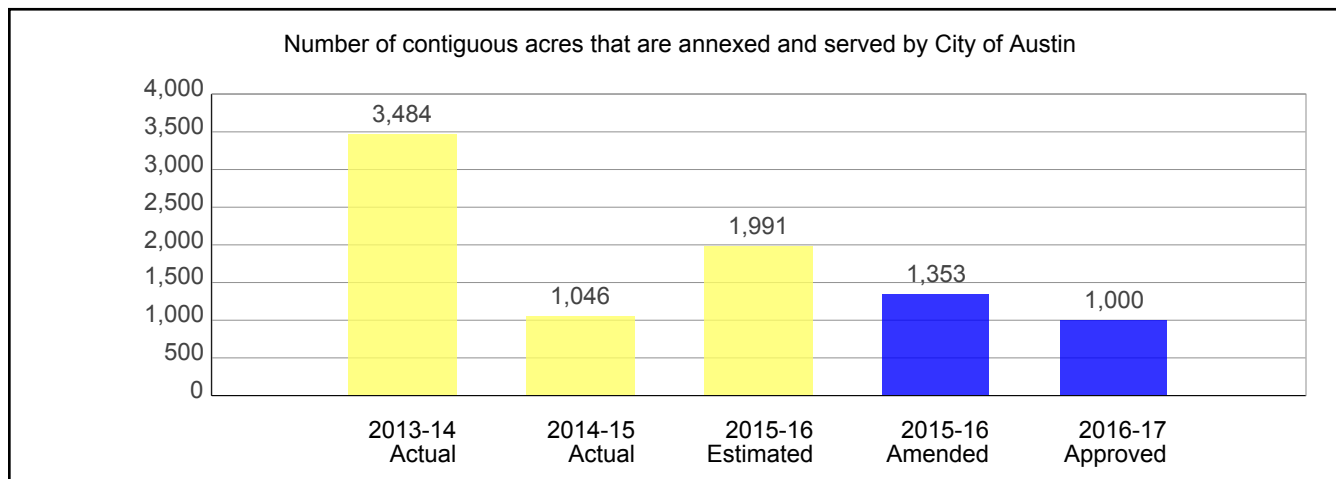
Planning and Zoning

Budget Detail by Activity

Program: Current Planning

Activity: Annexation

The purpose of the Annexation activity is to initiate and process annexation requests for the community in order to manage the future growth of the city.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	132,693	130,913	135,000	135,000	0
General Fund	103,713	207,072	162,166	197,135	281,946
Total Requirements	\$236,405	\$337,985	\$297,166	\$332,135	\$281,946
Full-Time Equivalents					
General Fund					
Civilian	2.00	2.00	2.00	2.00	2.00
Total FTEs	2.00	2.00	2.00	2.00	2.00
Performance Measures					
Number of contiguous acres that are annexed and served by City of Austin	3,484	1,046	1,991	1,353	1,000
Percentage of acreage studied for annexation that was presented to council	100	100	100	100	100

Services

Legislative monitoring; 3-year municipal annexation plans; Exempt area annexation; ETJ boundary issues; MUD-related planning activity; Jurisdictional / potential exempt area annexation database

Contact

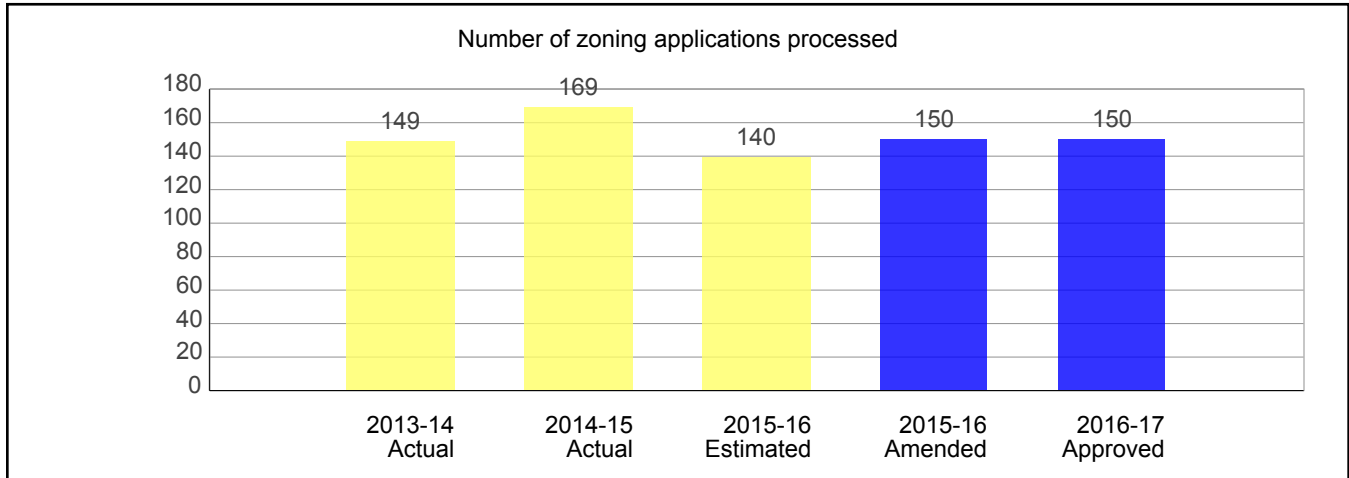
Jerry Rusthoven, Development Services Manager, 512-974-3207

Planning and Zoning Budget Detail by Activity

Program: Current Planning

Activity: Zoning Case Management

The purpose of the Zoning Case Management activity is to process zoning amendments and interpret zoning ordinances for community stakeholders in accordance with the City's comprehensive plan.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
General Fund	1,158,147	1,494,493	1,174,335	1,406,439	1,274,560
Grants	40,000	0	0	0	0
Total Requirements	\$1,198,147	\$1,494,493	\$1,174,335	\$1,406,439	\$1,274,560
Full-Time Equivalents					
General Fund					
Civilian	12.00	16.00	13.00	13.00	13.00
Total FTEs	12.00	16.00	13.00	13.00	13.00
Performance Measures					
Number of code amendments prepared	29	20	25	20	20
Number of National Register Historic District permits	New Meas	New Meas	New Meas	New Meas	100
Number of sign permits in historic districts	New Meas	New Meas	New Meas	New Meas	15
Number of zoning applications processed	149	169	140	150	150

Services

Consulting and use determinations; Zoning Case Management; Code Amendments. Historic Preservation Office: historic landmark applications, certificates of appropriateness, sign permits and demolition permits, supervise historic survey work.

Contact

Jerry Rusthoven, Development Services Manager, 512-974-3207

Planning and Zoning

Budget Detail by Activity

Program: One Stop Shop

Activity: Building Inspection

The purpose of Building Inspection is to provide inspections of buildings and systems at various stages of construction in order for permit holders to safeguard the public's life, health, safety, and welfare.

Graph Not Applicable

	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	172,485	184,119	0	0	0
General Fund	5,626,449	5,829,058	0	0	0
Total Requirements	\$5,798,934	\$6,013,177	\$0	\$0	\$0
Full-Time Equivalent					
General Fund					
Civilian	60.00	60.00	0.00	0.00	0.00
Total FTEs	60.00	60.00	0.00	0.00	0.00

Measures Not Applicable

Services

Residential inspections; Mechanical inspections; Electrical inspections; Plumbing inspections; Commercial Building inspections; Medical gas inspections; Energy inspections; Technical fire prevention and initial food establishment inspections

Contact

Dan McNabb, Division Manager, 512-974-2752

Planning and Zoning

Budget Detail by Activity

Program: One Stop Shop

Activity: Commercial Building Plan Review

The purpose of Commercial Building Plan Review is to provide code review to the construction community to ensure compliant commercial building plans in a timely manner.

Graph Not Applicable

	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	58,000	58,000	0	0	0
General Fund	1,647,793	1,608,160	0	0	0
Total Requirements	\$1,705,793	\$1,666,160	\$0	\$0	\$0
Full-Time Equivalent					
General Fund					
Civilian	19.50	20.50	0.00	0.00	0.00
Total FTEs	19.50	20.50	0.00	0.00	0.00

Measures Not Applicable

Services

Mechanical reviews; Electrical reviews; Plumbing reviews; Building reviews; Industrial waste reviews; Water utility reviews; Fire prevention reviews; Food establishment reviews; Research and code adoption

Contact

J B Meier, Chief Plans Examiner, 512-974-2355

Planning and Zoning

Budget Detail by Activity

Program: One Stop Shop

Activity: Development Assistance Center

The purpose of the Development Assistance Center is to evaluate development proposals for potential applicants and concerned citizens on behalf of the community to ensure that development is designed and build in accordance with the City of Austin's rules and regulations.

Graph Not Applicable

	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	282,755	316,380	0	0	0
General Fund	1,694,945	1,623,806	0	0	0
Total Requirements	\$1,977,699	\$1,940,186	\$0	\$0	\$0
Full-Time Equivalent					
General Fund					
Civilian	22.00	20.00	0.00	0.00	0.00
Total FTEs	22.00	20.00	0.00	0.00	0.00

Measures Not Applicable

Services

Zoning consultation; Development assessments; Process changes to site plan and subdivision construction plans; Site development exemptions; Land status determinations; Site plan consultations; Subdivision consultations; Pre-submittal meetings; Document sales; Zoning verification; File management; Utility service providers; Conservation, development process and building plan consulting; Development applications; Provide property information; Sign applications; Sound amplification applications; Carnival and alcohol permit applications; and Billboard ordinance waivers

Contact

Chris Johnson, Development Assistance Center Manager, 512-974-2769

Planning and Zoning

Budget Detail by Activity

Program: One Stop Shop

Activity: Land Use Review

The purpose of Land Use Review is to review and permit development applications that comply with regulations adopted by council.

Graph Not Applicable

	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	3,291,456	3,186,526	0	0	0
General Fund	2,803,874	3,298,933	0	0	0
Total Requirements	\$6,095,330	\$6,485,459	\$0	\$0	\$0
Full-Time Equivalent					
General Fund					
Civilian	65.00	67.00	0.00	0.00	0.00
Total FTEs	65.00	67.00	0.00	0.00	0.00

Measures Not Applicable

Services

Site plan reviews and permits; Subdivision reviews and permits; Cell tower reviews and permits; General permits; Underground storage review and permits; Hazardous materials review; Protected tree review; Water quality operating permit review

Contact

Julie Lipton, Division Manager, 512-974-6727

Planning and Zoning

Budget Detail by Activity

Program: One Stop Shop

Activity: Permit Center

The purpose of the Permit Center is to issue licenses, registrations and permits for builders, trade contractors, developers, and property owners so they can begin their activity.

Graph Not Applicable

	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	0	96	0	0	0
General Fund	840,061	770,945	0	0	0
Total Requirements	\$840,061	\$771,041	\$0	\$0	\$0
Full-Time Equivalents					
General Fund					
Civilian	14.25	10.25	0.00	0.00	0.00
Total FTEs	14.25	10.25	0.00	0.00	0.00

Measures Not Applicable

Services

License Registrations; Permit Issuance; Plan retention; Escrow transaction management; Census report; Cancellations; Withdrawals; Reactivations; Registration and validations

Contact

Cande Coward, Permit Program Supervisor, 512-974-3591

Planning and Zoning

Budget Detail by Activity

Program: One Stop Shop

Activity: Residential Review

The purpose of Residential Review is to provide comprehensive review services to citizens and developers to ensure that structures are in compliance with zoning and other development regulations.

Graph Not Applicable

	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	0	(43)	0	0	0
General Fund	1,574,413	1,719,049	0	0	0
Total Requirements	\$1,574,413	\$1,719,005	\$0	\$0	\$0
Full-Time Equivalent					
General Fund					
Civilian	18.25	19.25	0.00	0.00	0.00
Total FTEs	18.25	19.25	0.00	0.00	0.00

Measures Not Applicable

Services

Residential reviews; Residential driveway waivers; Temporary use applications; Residential design and compatibility commission case management and support; Zoning regulations consultation; Code development; Criteria development; Intake and distribution of residential applications

Contact

John McDonald, Development Services Manager, 512-974-2728

Planning and Zoning

Budget Detail by Activity

Program: One Stop Shop

Activity: Site/Subdivision Inspection

The purpose of the Site/Subdivision Inspection activity is to provide inspection services for the community to ensure compliance with approved plans, City rules, regulations, and specifications.

Graph Not Applicable

	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	1,792,708	2,111,514	0	0	0
General Fund	4,458,624	4,719,975	0	0	0
Total Requirements	\$6,251,332	\$6,831,489	\$0	\$0	\$0
Full-Time Equivalent					
General Fund					
Civilian	62.00	63.00	0.00	0.00	0.00
Total FTEs	62.00	63.00	0.00	0.00	0.00

Measures Not Applicable

Services

Pre-Construction meetings; Subdivision inspection; Environmental compliance monitoring; Site construction inspection; Water utility taps inspection; Barton Springs operating permit inspections; Final acceptance; Warranty check back; Project communications; Complaint investigation; Utility excavation inspection; Temporary repair; Permanent repair; Backfill inspections; Environmental inspections; Commercial pond inspections; Taps inspection; Site & drop-ins

Contact

Ruben Cantu, Division Manager, 512-974-1588

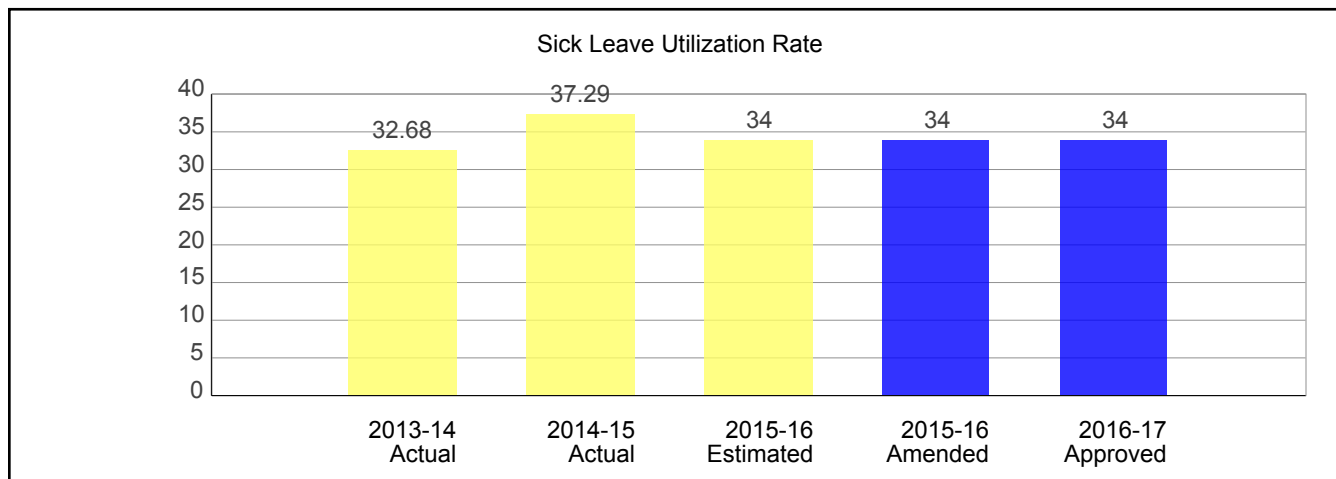
Planning and Zoning

Budget Detail by Activity

Program: Support Services

Activity: Departmental Support Services

The purpose of the Departmental Support Services activity is to provide administrative and managerial support to the department in order to produce more effective services.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	226,617	20,551	0	0	0
General Fund	4,157,093	4,788,562	1,734,249	1,219,622	1,402,067
Total Requirements	\$4,383,710	\$4,809,113	\$1,734,249	\$1,219,622	\$1,402,067
Full-Time Equivalents					
General Fund					
Civilian	33.00	36.00	4.00	4.00	4.00
Total FTEs	33.00	36.00	4.00	4.00	4.00
Performance Measures					
Lost Time Injury Rate	1.61	0.31	0.5	0.5	0.5
Sick Leave Utilization Rate	32.68	37.29	34	34	34
Turnover Rate	9.91	9.69	7	7	7

Services

Office of the Director; Financial Monitoring; Budgeting; Accounting; Purchasing; Human Resources; Facility Expenses; Information Technology Support; Public Information; Vehicle and Equipment Maintenance; Grant Administration; Safety; Customer Service; Inventory Control; Audit/Internal Review; Contract Management

Contact

Greg Guernsey, Director, 512-974-2387

Planning and Zoning

Budget Detail by Activity

Program: Transfers and Other Requirements

Activity: All Activities

The purpose of the Transfers and Other Requirements program is to account for transfers and other departmental requirements at the fund or agency level.

Graph Not Applicable

	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	3,302	0	0	0	0
General Fund	19,963	6,648,374	1,078,721	1,064,906	1,546,074
Total Requirements	\$23,265	\$6,648,374	\$1,078,721	\$1,064,906	\$1,546,074

Services

Citywide administrative and information technology support; Workers' compensation; Liability reserve; Accrued payroll

Contact

Greg Guernsey, Director, 512-974-2387

Planning and Zoning: 2016-17

<i>General Fund</i>	2013-14	2014-15	2015-16	2015-16	2016-17
	Actual	Actual	Estimated	Amended	Approved
Requirements					
Comprehensive Planning	\$3,000,491	\$2,991,337	\$3,205,817	\$3,617,227	\$3,137,898
Long Range Planning	1,940,643	1,895,251	1,226,245	1,542,343	1,105,873
Neighborhood Involvement and Implementation	197,424	185,579	769,090	724,695	721,532
Urban Design	862,424	910,507	1,210,482	1,350,189	1,310,493
Current Planning	\$1,261,860	\$1,701,565	\$1,336,501	\$1,603,574	\$1,556,506
Annexation	103,713	207,072	162,166	197,135	281,946
Zoning Case Management	1,158,147	1,494,493	1,174,335	1,406,439	1,274,560
One Stop Shop	\$18,646,158	\$19,569,925	\$0	\$0	\$0
Building Inspection	5,626,449	5,829,058	0	0	0
Commercial Building Plan Review	1,647,793	1,608,160	0	0	0
Development Assistance Center	1,694,945	1,623,806	0	0	0
Land Use Review	2,803,874	3,298,933	0	0	0
Permit Center	840,061	770,945	0	0	0
Residential Review	1,574,413	1,719,049	0	0	0
Site/Subdivision Inspection	4,458,624	4,719,975	0	0	0
Support Services	\$4,157,093	\$4,788,562	\$1,734,249	\$1,219,622	\$1,402,067
Departmental Support Services	4,157,093	4,788,562	1,734,249	1,219,622	1,402,067
Transfers and Other Requirements	\$19,963	\$6,648,374	\$1,078,721	\$1,064,906	\$1,546,074
Other Requirements	19,963	156,952	65,302	51,487	325,888
Transfers	0	6,491,422	1,013,419	1,013,419	1,220,186
Total	\$27,085,565	\$35,699,763	\$7,355,288	\$7,505,329	\$7,642,545

Full-Time Equivalents (FTEs)

Capital Area Metropolitan Planning Organization (CAMPO)	16.00	21.00	21.00	21.00	0.00
CAMPO	16.00	21.00	21.00	21.00	0.00
Comprehensive Planning	33.00	28.00	31.00	31.00	32.00
Long Range Planning	20.00	17.00	11.00	11.00	11.00
Neighborhood Involvement and Implementation	4.00	2.00	7.00	7.00	7.00
Urban Design	9.00	9.00	13.00	13.00	14.00
Current Planning	14.00	18.00	15.00	15.00	15.00
Annexation	2.00	2.00	2.00	2.00	2.00
Zoning Case Management	12.00	16.00	13.00	13.00	13.00
One Stop Shop	261.00	260.00	0.00	0.00	0.00
Building Inspection	60.00	60.00	0.00	0.00	0.00
Commercial Building Plan Review	19.50	20.50	0.00	0.00	0.00
Development Assistance Center	22.00	20.00	0.00	0.00	0.00
Land Use Review	65.00	67.00	0.00	0.00	0.00
Permit Center	14.25	10.25	0.00	0.00	0.00
Residential Review	18.25	19.25	0.00	0.00	0.00
Site/Subdivision Inspection	62.00	63.00	0.00	0.00	0.00
Support Services	33.00	36.00	4.00	4.00	4.00
Departmental Support Services	33.00	36.00	4.00	4.00	4.00
Total	357.00	363.00	71.00	71.00	51.00

Planning and Zoning: 2016-17

<i>Grants</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
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Requirements

Current Planning	\$40,000	\$0	\$0	\$0	\$0
Zoning Case Management	40,000	0	0	0	0
Total	\$40,000	\$0	\$0	\$0	\$0

Full-Time Equivalents (FTEs)

Comprehensive Planning	2.00	0.00	0.00	0.00	0.00
Long Range Planning	2.00	0.00	0.00	0.00	0.00
Total	2.00	0.00	0.00	0.00	0.00

Planning and Zoning: 2016-17

<i>Expense Refunds</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Capital Area Metropolitan Planning Organization (CAMPO)	\$1,454,918	\$1,633,850	\$1,477,692	\$2,124,651	\$0
CAMPO	1,454,918	1,633,850	1,477,692	2,124,651	0
Comprehensive Planning	\$0	\$2,416	\$37,018	\$0	\$144,513
Long Range Planning	0	2,416	0	0	0
Neighborhood Involvement and Implementation	0	0	848	0	0
Urban Design	0	0	36,170	0	144,513
Current Planning	\$132,693	\$130,913	\$135,000	\$135,000	\$0
Annexation	132,693	130,913	135,000	135,000	0
One Stop Shop	\$5,597,403	\$5,856,591	\$0	\$0	\$0
Building Inspection	172,485	184,119	0	0	0
Commercial Building Plan Review	58,000	58,000	0	0	0
Development Assistance Center	282,755	316,380	0	0	0
Land Use Review	3,291,456	3,186,526	0	0	0
Permit Center	0	96	0	0	0
Residential Review	0	(43)	0	0	0
Site/Subdivision Inspection	1,792,708	2,111,514	0	0	0
Support Services	\$226,617	\$20,551	\$0	\$0	\$0
Departmental Support Services	226,617	20,551	0	0	0
Transfers and Other Requirements	\$3,302	\$0	\$0	\$0	\$0
Other Requirements	3,302	0	0	0	0
Total	\$7,414,933	\$7,644,321	\$1,649,710	\$2,259,651	\$144,513

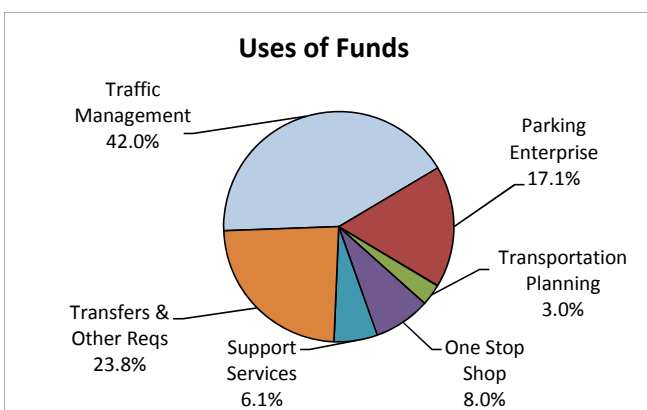
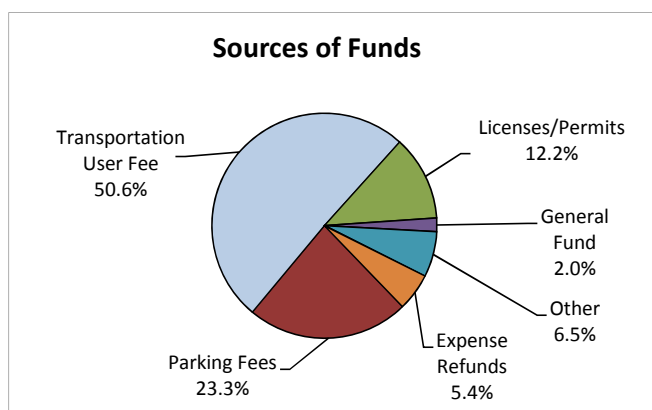




City of Austin
2016-17
Approved
Budget

Volume I
Infrastructure/Transportation

Austin Transportation



Budget Overview

	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Mobility Fund					
Revenue	\$0	\$20,189,509	\$26,901,082	\$24,180,082	\$28,529,972
Requirements	\$0	\$18,929,001	\$27,768,635	\$28,134,322	\$29,357,181
Full-Time Equivalents (FTEs)	0.00	143.00	155.00	155.00	168.00
Transportation Fund					
Revenue	\$5,697,815	\$0	\$0	\$0	\$0
Requirements	\$11,657,718	\$0	\$0	\$0	\$0
Full-Time Equivalents (FTEs)	130.00	0.00	0.00	0.00	0.00
Parking Management Fund					
Revenue	\$10,605,399	\$11,187,283	\$12,507,760	\$11,472,760	\$12,396,470
Requirements	\$10,398,104	\$11,480,871	\$13,051,122	\$13,330,273	\$12,837,883
Full-Time Equivalents (FTEs)	51.50	55.50	65.50	65.50	65.50
Expense Refunds	\$2,293,639	\$2,901,244	\$2,045,560	\$1,845,560	\$2,338,367
Total Budget	\$24,349,461	\$14,382,115	\$42,865,317	\$43,310,155	\$44,533,431

Austin Transportation Organization by Program and Activity for 2017

One Stop Shop

Inspection, Review, and Support

Parking Enterprise

Parking Management

Support Services

Departmental Support Services

Traffic Management

Arterial Management

Bicycle Infrastructure Management

Signs and Markings

Transportation Engineering

Transfers and Other Requirements

Other Requirements

Transfers

Transportation Project Development

Strategic Transportation Planning

Austin Transportation Mission and Goals for 2017

Mission

The mission of the Austin Transportation Department is to deliver a safe, reliable, and sustainable multi-modal transportation system that enhances the environment and economic strength of the region for our residents, businesses, and visitors while conducting business in a customer focused and transparent manner.

Goals

Establish Austin as having the safest transportation system in the state.

- Conduct road safety audits for the top 25 accident locations within Austin each year and investigate all fatal crashes and implement appropriate solutions.
- Participate and facilitate a number of on-going regional safety discussions among our peers.
- Maintain the number of incidents in work zones within the Right-of-Way at zero.
- Facilitate and plan special events without major incidents or injury to guests and staff.

Optimize roadway throughput for all roadway users by coordinating system improvements.

- Maintain the percent of residents "satisfied" or "very satisfied" with the traffic signal timing on major city streets at the large city national average of 44%.
- Perform maintenance on 33% of traffic sign inventory annually.
- Re-stripe 33% of center line miles on arterials and collectors annually.
- Reduce travel time by at least 5% at key intersections and arterials addressed.
- Reduce the percentage of per capita use of private automobiles by increasing the use of alternative modes of transportation.

Institute a proactive approach to transportation planning, traffic engineering, and traffic control.

- Increase the percent of residents "satisfied" or "very satisfied" with the traffic flow on major city streets to the large city national average of 40% by 2021.
 - Perform preventative maintenance on 33% of all school zone-indicator signals.
-

Austin Transportation

Message from the Director

The Austin Transportation Department (ATD) serves the residents of Austin as an advocate for improved regional mobility. In the past year, ATD has addressed regional multi-modal issues consistent with the Imagine Austin Comprehensive Plan to improve the connectivity of Austin and encourage a compact community. Since our department's establishment in 2009, we have sought to analyze and understand our City's significant mobility challenges. Our transit system struggles to serve a dispersed land-use profile and our active transportation modes of pedestrian and bicycle must often compete for space on the existing roadway networks with auto and freight modes. Our multi-modal transportation networks remain heavily stressed. Despite these challenges, Austin is making significant progress towards a connected and more mobile community.



With the adoption of the Vision Zero Action Plan in May 2016, ATD, the Austin Police Department, and the Planning and Zoning Department look forward to leading implementation and making significant reductions in the number of fatalities and serious injuries on our mobility networks. Safety requires not only good engineering and enforcement, but also public information and education on safety-related topics. Safety needs to be at the forefront of discussions within the community. With approval by City Council, in FY 2016-17 ATD will begin a new mobility safety education effort to provide the public with information about safe travel within our community.

ATD commenced its Safety Improvement Program in September 2015 to address locations with documented safety concerns. Five intersections, all of which include at least one state roadway, were selected as the highest-ranked locations where safety can be improved with engineering solutions. ATD and the Public Works Department have begun to make safety improvements at and near these intersections and are working with the Texas Department of Transportation (TxDOT) to complete them. ATD is also in discussions with TxDOT to consider taking over ownership and control of non-freeway, State-owned arterials within the City's jurisdiction, giving ATD the authority to address safety issues as quickly as possible.

The Arterial Management Division of ATD is charged with the responsibility of maintaining and operating the City's signal system. ATD continues to make significant investments in our signals infrastructure with the full implementation of the City's Advanced Traffic Management System (ATMS) and smart signals. This includes continuing to deploy field equipment and enhancing operational planning through deploying technology improvements at critical intersections to improve mobility.

As the City continues to focus on the "Year of Mobility," ATD is charged with shifting its approach to better plan for growth, more actively promote density where it makes sense, and demand infrastructure that is more in line with desired outcomes, such as improved transit speed and reliability along our major corridors so that alternative modes provide a viable alternative for commuters. In the following pages, I provide highlights for ATD's FY 2016-17 budget. With this budget, I anticipate continued growth in activities throughout the transportation portfolio, with continued opportunity to partner with regional transportation providers to achieve mobility goals.

A handwritten signature in black ink, appearing to read "Robert Spiller".

Robert Spiller, P.E.
Transportation Director

Budget Highlights

Revenue

The Austin Transportation Department (ATD) draws operating resources from both the Mobility Fund and the Parking Fund. The Mobility Fund derives revenue primarily from the Transportation User Fee, which is shared with the Public Works Department (PWD) Transportation Fund, and Right-of-Way Management (ROW) fees through the One Stop Shop. The Parking Fund generates revenue from management of the parking meter system. The Department also receives a small transfer from the General Fund for activities not eligible for Transportation User Fee resources, including strategic planning and special event reimbursement from waived fees.



The Transportation User Fee (TUF) is the dominant source of revenue for the Mobility Fund. PWD and ATD are jointly projecting an increase for FY 2016-17 of \$1.75 per single-family home, which would bring the residential fee to \$11.52 per month from the current \$9.77 per month. Approximately \$0.50 of the increase is from ATD-related expenses, including Citywide cost drivers, additional personnel, and contractuels. Revenue projections from the ROW Management division are expected to increase by \$1.1 million due to increased construction serving downtown and nearby areas and permits produced in the right-of-way due to the continual activities, special events, and ongoing construction projects.

Transportation Systems Development

The Transportation Systems Development team conducts long-range transportation planning for the City of Austin and coordinates these efforts with other jurisdictions and agencies. The division also addresses future needs of major streets through the Corridor Mobility Development Program and manages the department's Air Quality and Transportation Demand Management programs as well as develops and maintains the City's comprehensive database of transportation network data. The FY 2016-17 Transportation Systems Development budget includes the addition of three positions. These positions include: one full-time Engineer responsible for further developing corridor mobility reports into scoped capital projects that are ready for implementation, one full-time IT GIS Analyst responsible for assisting with service delivery needs related to data analysis, data management, map making, and geospatial analysis, and one full-time Planner who will work on assisting the department with transportation planning issues and with focus on transportation demand management.

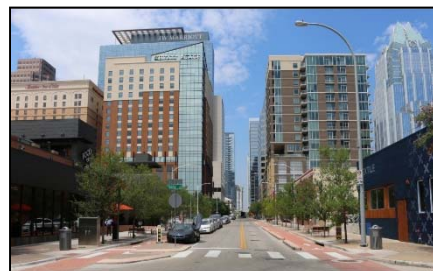


Right-of-Way (ROW) Management and Special Events

As part of the City's One Stop Shop program, ATD's ROW Management division provides inspection, review, and coordination services for activities within the right-of-way. The Special Events Management group within ROW Management supports the City's special event industry. ROW Management anticipates continued activities, revenue, and expenses with the continued telecommunication expansion by Google and AT&T. The FY 2016-17 ROW Management budget includes the addition of two positions: one full-time Permit and License Review Analyst responsible for right-of-way permitting needs and one full-time Engineering Associate responsible for reviewing code-mandated, time sensitive reviews for right-of-way permitting. The Office of Special Events is adding one IT GIS Analyst responsible for development, testing, and implementation of Austin Center of Events initiatives and maintaining adequate GIS mapping support.

Transportation Engineering

The Transportation Engineering division focuses on investigating, analyzing, recommending, designing, and implementing transportation system improvements for the community in order to respond to mobility and safety concerns. This includes meeting with neighborhoods and developing neighborhood traffic calming projects such as Local Area Traffic Management (LATM) and implementing safety improvement programs such as the Top 5 intersections and the Vision Zero Action Plan. The FY 2016-17 budget includes the addition of three Engineers responsible for reviewing utility and traffic control



design, planning, overseeing work in support of construction, maintenance, alteration of structures, facilities, processes, equipment, and systems, and coordinating current and emerging programs for Traffic Engineering, including Local Area Traffic Management, Safety Improvement Program, Dynamic Speed Display Devices, and Innovate Intersections and Crosswalks.

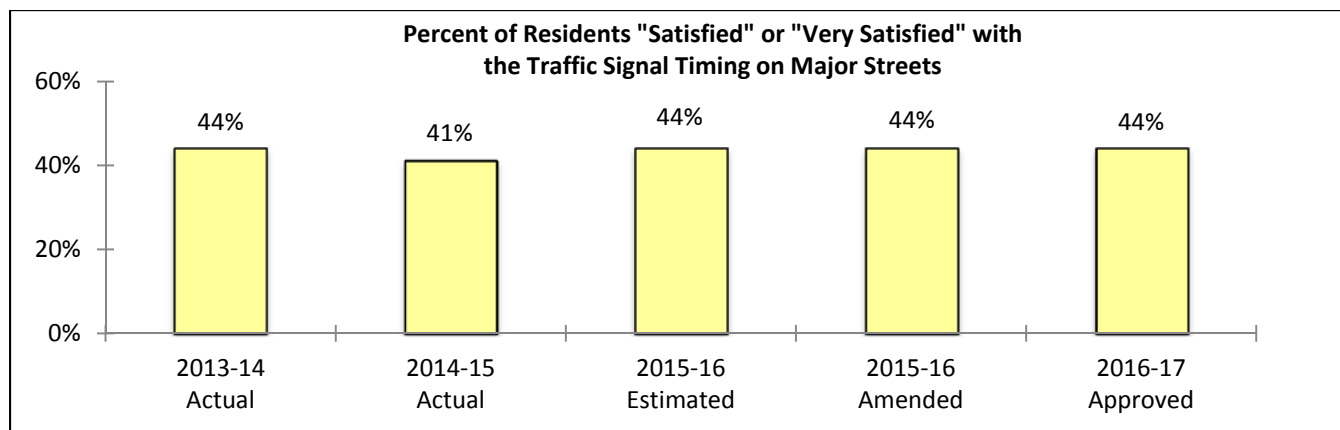
Traffic Management



One of ATD’s FY 2016-17 goals is to maintain the percent of residents “satisfied” or “very satisfied” with the traffic signal timing and traffic flow on major City streets at the national large city average. In support of this goal, we will continue deploying the Advanced Transportation Management System (ATMS) that will enhance walking, biking, riding transit, and driving throughout Austin and the region. The budget includes an additional \$1.0 million in contractals to continue focusing on safety and enforcement programs. To support additional ongoing investments in the transportation system, the Traffic Management budget includes the addition of five positions. These positions include: three

full-time Traffic Signal Technicians to assist with industry recommended guidelines for staffing levels for traffic signal performance and two full-time Engineers to assist with industry recommended guidelines for staffing levels for traffic signal timing.

The FY 2016-17 Budget also includes a new position dedicated to identifying and coordinating sources of transportation dollars through federal, state, and local partnering funding opportunities.



Other Funds

Parking Management Fund

This fund realizes all its revenue from pay stations, parking meters, and transportation permitting from taxicabs, chauffeurs and limousines. The FY 2016-17 total parking revenue is estimated to increase approximately \$0.9 million based on the annualized 20% increase in downtown parking rate, addition of Wednesday evenings to the downtown parking schedule, and increases in transportation permits for chauffeurs, limousine, pedicabs, and transportation network companies (TNCs).

Revenue realized by the Parking Management fund is reinvested back into the transportation system and in the downtown area. The Parking Management Fund continues to fund investments in the wayfinding program, great streets reconstruction, parking meter repair and replacement, downtown maintenance, and transportation initiatives. FY 2016-17 Parking Management expenses are decreasing \$0.5 million due to reductions in one-time costs for vehicles and parking enforcement temps, and reductions in transfers to the Mobility CIP fund for signal studies, new signals, and pedestrian hybrid beacons.

I-35 Parking Fund

Revenue collection for the parking lots located under I-35 between 6th and 8th Streets began in FY 2003-04. Revenue for FY 2016-17 is projected to increase slightly due to continued demand for parking in this area. Expenses for FY 2016-17 are increasing by \$250,000 for installation of temporary restrooms in the parking lots under the I-35 overpass between East 6th and East 8th Streets and 15th Street, pending approval by TxDOT.

Austin Transportation Significant Changes

Mobility Fund

Revenue Changes Dollars

Increased revenue from ATD's \$0.50 share of a \$1.75 per month increase in the Residential Transportation User Fee and \$2.50 of a \$8.76 per acre/month in the Commercial Transportation User Fee.	\$2,980,792
Increased revenue from Right-of-Way and other fees due to increasing number of activities, banners, and special events.	\$1,169,098
Increased transfer from Parking Management Fund for administrative support.	\$200,000

Expenditure Changes FTEs Dollars

Citywide Cost Drivers

Additional funding to cover the cost of 2% Pay for Performance and \$0.29 across-the-board wage increases in FY 2016-17, increase the living wage to \$13.50 per hour, annualize the cost of a Citywide market study approved in FY 2015-16, and increase City contributions for health insurance by 8%.		\$458,344
Increase transfers for CTECC, CTM, Support Services, and Utility Billing System Support.		\$491,817
Increase transfers for 311 Call Center, Capital Projects Management Fund, Liability Reserve, and Workers' Compensation.		\$352,542

Department Cost Drivers

Increase for lease costs for the LCRA building and One Texas Center.		\$354,723
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New Investments

Five new positions to perform traffic signal preventative maintenance and enhance signal timing efforts.	5.00	\$479,587
Three new positions to enhance and support ATD mobility programs (Safety Improvements, Vision Zero Action Plan, and Local Area Traffic Management).	3.00	\$416,652
Two new positions to support Right-of-Way programs (inspection, review and coordination services).	2.00	\$183,156
Two new positions to develop corridor mobility reports, assist service delivery needs related to data analysis, data management, and support transportation planning issues.	2.00	\$173,303
One new Project Coordinator position to identify and coordinate sources of transportation dollars through federal, state, and local partners.	1.00	\$106,737

Expenditure Changes	FTEs	Dollars
One new IT Geospatial Analyst position to support development, testing, and implementation of Austin Center for Events initiatives.	1.00	\$84,914
Transfer out of one Business Process Consultant Senior to Public Works.	(1.00)	(\$123,752)
Contracts to improve mobility and signalization and initiate the Safety and Enforcement Program.		\$1,075,000
Back-out one-time costs for various arterials management contracts.		(\$2,000,000)
Reduction in transfer to Mobility CIP.		(\$850,000)

Parking Management Fund

Revenue Changes	Dollars
Increased revenue from parking meters, taxicab permits, chauffeur licenses, Transportation Network Company (TNC) fees, and West Campus program expansion.	\$923,710

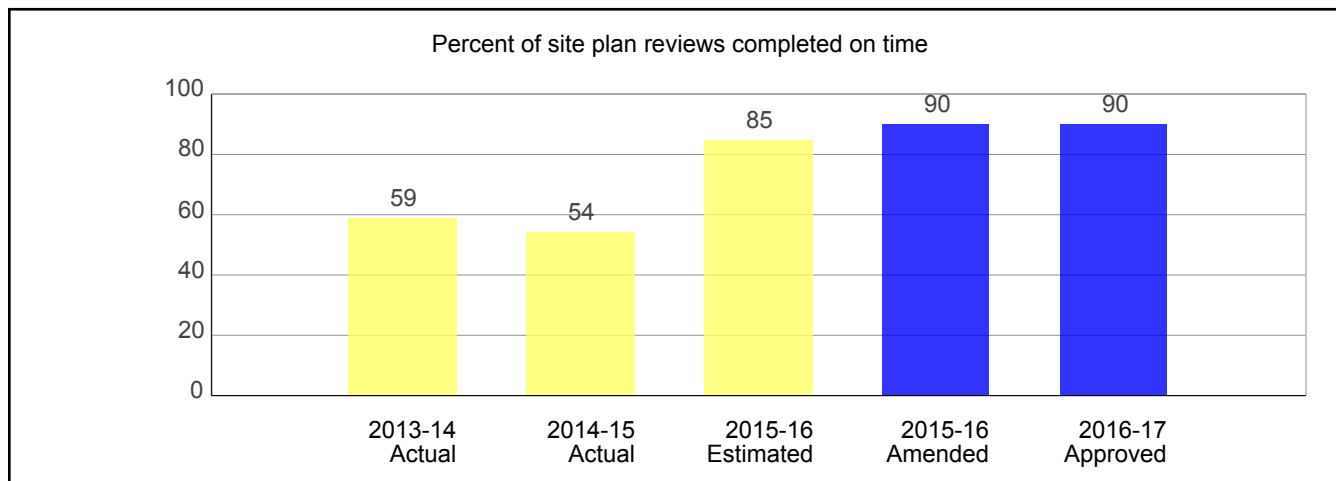
Expenditure Changes	FTEs	Dollars
Citywide Cost Drivers		
Additional funding to cover the cost of 2% Pay for Performance and \$0.29 across-the-board wage increases in FY 2016-17, increase the living wage to \$13.50 per hour, annualize the cost of a Citywide market study approved in FY 2015-16, and increase City contributions for health insurance by 8%.		\$292,678
Increase transfers for CTM, Support Services, Liability Reserve and Workers Compensation.		\$93,427
Department Cost Drivers		
Decrease costs for Accrued Payroll, GO Debt Service, and wireless maintenance.		(\$90,168)
Decrease in one time costs for vehicles and parking enforcement temps.		(\$181,000)
New Investments		
Increase for transportation network companies (TNC) and chauffeur fingerprinting and printing for TNC cards and chauffer ribbons.		\$583,000
Increase for pay station warranties, telephone base costs for pay stations, and paper receipts.		\$395,000
Increase transfer to the Mobility Fund for administrative support.		\$200,000
Increase transfer to Public Works CIP for Neighborhood Partnering Program.		\$60,000
Reduced transfer to Parking CIP for meter repair and replacement and various improvements to parking districts.		(\$55,000)
Reduction in one-time transfer to Mobility CIP for signal studies, new signals, and pedestrian hybrid beacons.		(\$1,800,000)

Austin Transportation Budget Detail by Activity

Program: One Stop Shop

Activity: Inspection, Review, and Support

The purpose of Inspection, Review, and Support activity is to provide development services and assistance to the city-wide, consolidated One Stop Shop so that the community can have an efficient and effective development process.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	66,219	116,313	148,049	148,049	110,000
Mobility Fund	0	2,476,787	3,298,097	3,433,097	3,434,958
Transportation Fund	2,243,210	0	0	0	0
Total Requirements	\$2,309,429	\$2,593,100	\$3,446,146	\$3,581,146	\$3,544,958
Full-Time Equivalents					
Mobility Fund					
Civilian	0.00	27.00	30.00	30.00	31.00
Transportation Fund					
Civilian	27.00	0.00	0.00	0.00	0.00
Total FTEs	27.00	27.00	30.00	30.00	31.00
Performance Measures					
Number of collisions reported in work zones within the right-of-way	0	0	0	0	0
Number of special events	161	192	300	300	300
Percent of CSR requests completed on-time	New Meas	New Meas	New Meas	New Meas	90
Percent of reviews completed on time (license agreements, easement releases, ROW vacations)	New Meas	New Meas	New Meas	New Meas	90
Percent of site plan reviews completed on time	59	54	85	90	90

Services

Excavation ROW review; Temporary traffic control review; Utility coordination; License agreements; Temporary traffic control inspections; Street cut minimization; ROW permits

Contact

Jason Redfern, Division Manager, 512-974-7265

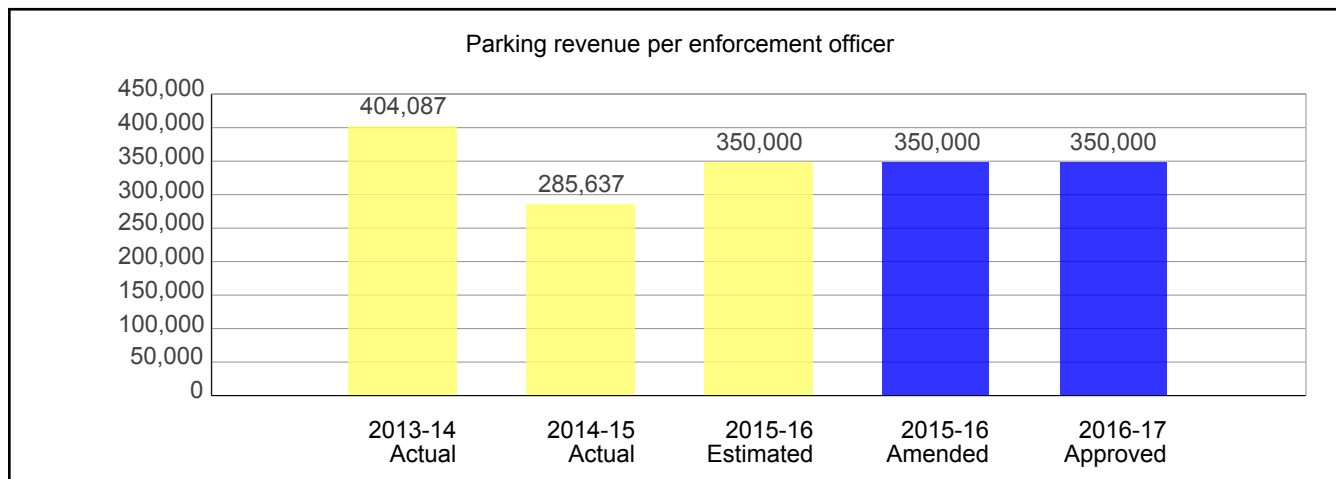
Bold Measure = Key Indicator

Austin Transportation Budget Detail by Activity

Program: Parking Enterprise

Activity: Parking Management

The purpose of the Parking Management activity is to provide City on-street and off-street parking management for the community in order to meet its parking needs.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	139,471	303,418	190,000	190,000	280,000
Parking Management Fund	4,915,072	5,645,851	6,300,883	6,550,883	7,343,823
Total Requirements	\$5,054,543	\$5,949,269	\$6,490,883	\$6,740,883	\$7,623,823
Full-Time Equivalents					
Parking Management Fund					
Civilian	49.50	53.50	63.50	63.50	63.50
Total FTEs	49.50	53.50	63.50	63.50	63.50
Performance Measures					
Cost per dollar of revenue generated	0.44	0.49	0.5	0.5	0.5
Number of parking spaces in the system	New Meas	New Meas	New Meas	New Meas	7,503
Number of Taxi inspections conducted	New Meas	New Meas	New Meas	New Meas	1,200
Number of TNC inspections conducted	New Meas	New Meas	New Meas	New Meas	1,200
Number of TNC inspections passed	New Meas	New Meas	New Meas	New Meas	1,080
Parking revenue per enforcement officer	404,087	285,637	350,000	350,000	350,000
Valet enforcement site inspections per month	130	512	125	125	125

Services

Parking enforcement; Parking meter maintenance, repair, installation, and fee collection; Parking and on-street regulations; Regulate vehicle for hire services; Residential parking permits.

Contact

Steve Grassfield, Parking Enterprise Manager, 512-974-1489

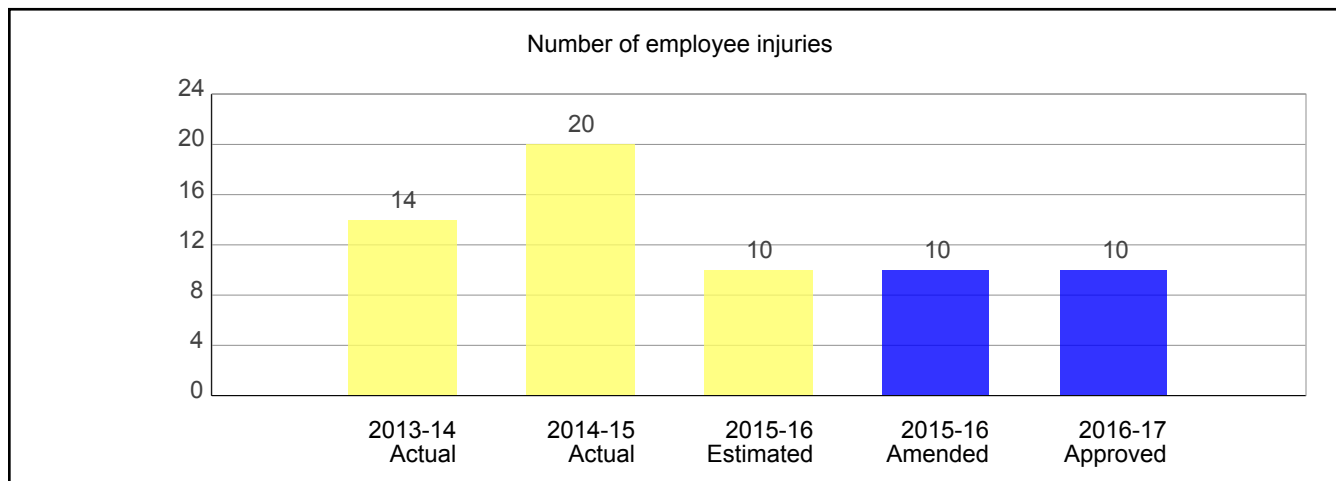
Bold Measure = Key Indicator

Austin Transportation Budget Detail by Activity

Program: Support Services

Activity: Departmental Support Services

The purpose of the Departmental Support Services activity is to provide administrative and managerial support to the department in order to produce more effective services.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	718	0	0	0	0
Mobility Fund	0	2,016,794	2,412,574	2,412,574	2,745,698
Transportation Fund	1,472,173	0	0	0	0
Total Requirements	\$1,472,891	\$2,016,794	\$2,412,574	\$2,412,574	\$2,745,698
Full-Time Equivalents					
Mobility Fund					
Civilian	0.00	17.00	21.00	21.00	24.00
Transportation Fund					
Civilian	12.00	0.00	0.00	0.00	0.00
Total FTEs	12.00	17.00	21.00	21.00	24.00
Performance Measures					
Employee Turnover Rate	10.06	2.94	2	2	2
Number of employee injuries	14	20	10	10	10
Sick leave hours used per 1,000 hours	30.06	30.26	30	30	30

Services

Office of the Director; Financial monitoring; Budgeting; Accounting; Purchasing; Human Resources; Facility expenses; Information technology support; Public information; Vehicle and equipment maintenance; Grant administration; Safety; Customer service; Inventory control; Audit/Internal review; Contract management.

Contact

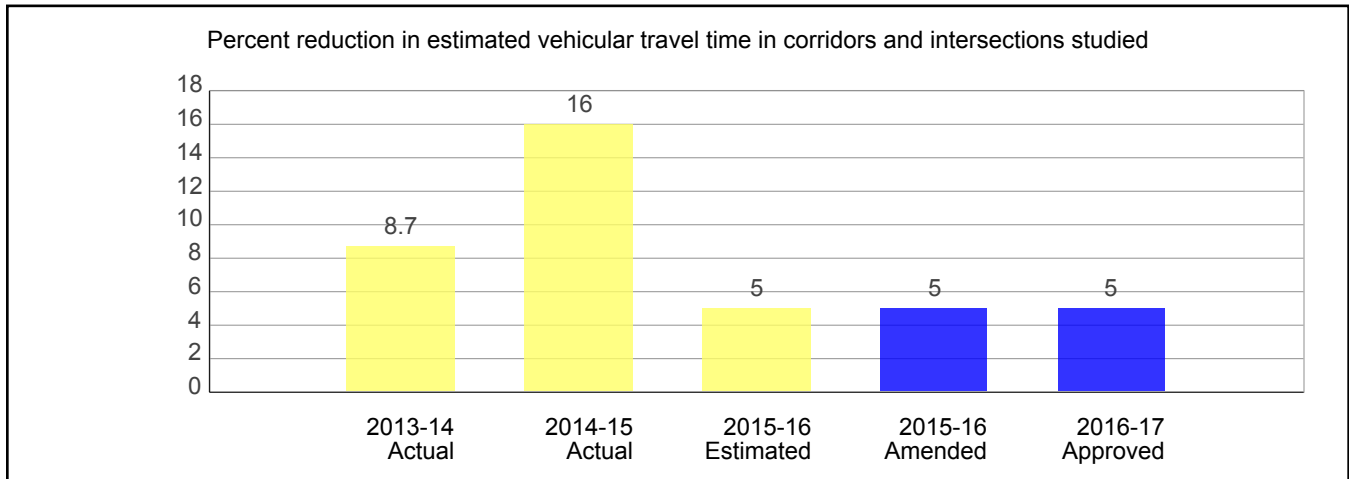
Anthony Segura, Finance Manager, 512-974-7015

Austin Transportation Budget Detail by Activity

Program: Traffic Management

Activity: Arterial Management

The purpose of the Arterial Management activity is to operate the arterial streets in a manner that enhances the mobility and safety for all travelers - pedestrians, cyclists, transit riders, emergency vehicles and motorists. This activity includes multimodal traffic signals, the City's Transportation Management Center, the Advanced Transportation Management System and construction aimed at enhancing mobility and safety along arterial streets.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	1,364,167	2,023,426	1,210,190	1,010,190	1,543,750
Mobility Fund	0	3,261,576	6,257,155	6,507,155	7,560,433
Transportation Fund	2,777,744	0	0	0	0
Total Requirements	\$4,141,910	\$5,285,002	\$7,467,345	\$7,517,345	\$9,104,183
Full-Time Equivalents					
Mobility Fund					
Civilian	0.00	30.00	38.00	38.00	43.00
Transportation Fund					
Civilian	30.00	0.00	0.00	0.00	0.00
Total FTEs	30.00	30.00	38.00	38.00	43.00
Performance Measures					
Percent of traffic signals that received preventative maintenance	New Meas	New Meas	33	33	33
Percent of residents "satisfied" or "very satisfied" with signal timing on major streets	44	40.5	44	44	44
Percent of residents "satisfied" or "very satisfied" with traffic flow on major streets	19	17.2	25	30	25
Percent of school zone indicator signals that received preventive maintenance	New Meas	57	33	33	33
Percent reduction in estimated vehicular travel time in corridors and intersections studied	8.7	16	5	5	5

Services

Synchronization of traffic signals; Traffic signal installation, modification, and maintenance; Traveler information; Transit signal priority; Emergency vehicle preemption; Signal and detection treatments; Integrated corridor management.

Contact Jim Dale, Assistant Director, 512-974-4070

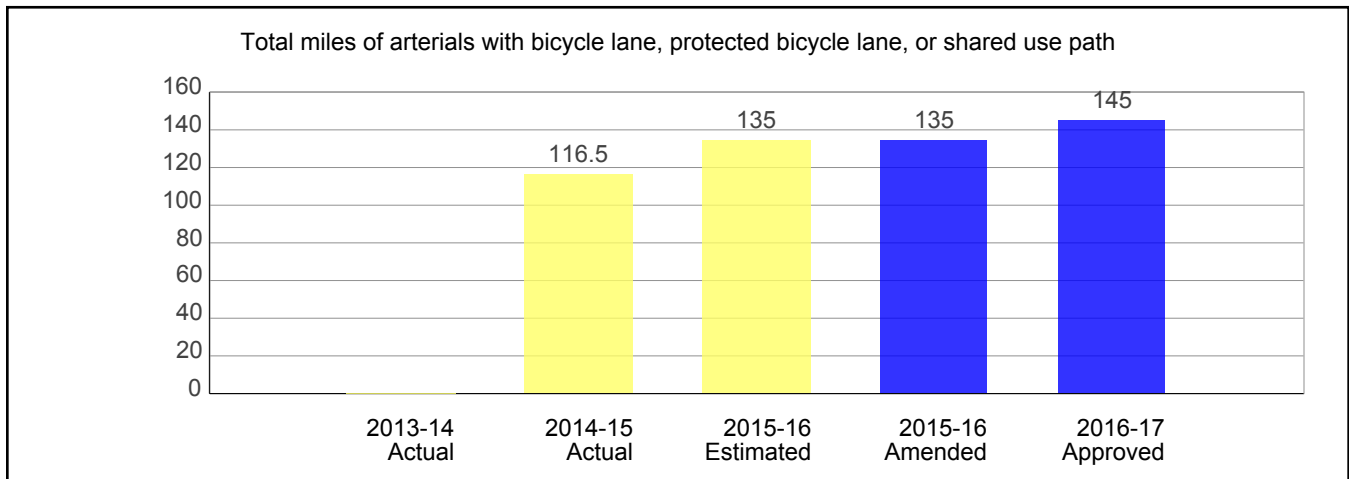
Bold Measure = Key Indicator

Austin Transportation Budget Detail by Activity

Program: Traffic Management

Activity: Bicycle Infrastructure Management

The purpose of the Bicycle Infrastructure Management activity is to plan and construct bicycle and road projects where appropriate and to work with TxDOT, Travis County, and CAMPO.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	0	0	5,000	5,000	0
Mobility Fund	0	560,379	898,700	898,700	1,037,729
Transportation Fund	6,473	0	0	0	0
Total Requirements	\$6,473	\$560,379	\$903,700	\$903,700	\$1,037,729
Full-Time Equivalents					
Mobility Fund Civilian	0.00	4.00	4.00	4.00	5.00
Total FTEs	0.00	4.00	4.00	4.00	5.00
Performance Measures					
Miles of new protected or buffered bicycle lanes	14.5	11.5	10	10	10
Percent of arterials with a bicycle lane, protected bicycle lane or shared used path	New Meas	34.6	45	45	47
Percent of commuters that bicycle to work	1.48	1.48	2.6	2.6	2.6
Percentage of commuters that bicycle to work in the central city	5.6	5.6	6	6	6
Total miles of arterials with bicycle lane, protected bicycle lane, or shared use path	New Meas	116.5	135	135	145
Total new and improved on-street bicycle facilities	44.3	36	30	30	30

Services

Coordinate road, bike, pedestrian and access projects; Develop, program and construct bicycle lanes and routes; Analyze adopted Bicycle plan route miles; Provide bicycle racks and other parking facilities.

Contact

Laura Dierenfield, Program Manager, 512-974-7189

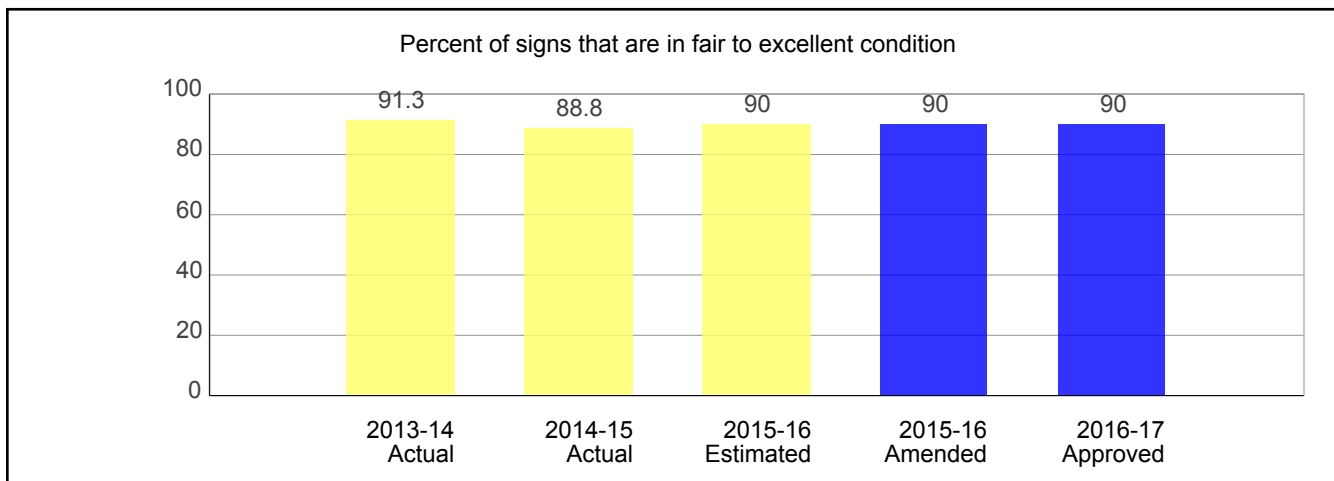
Bold Measure = Key Indicator

Austin Transportation Budget Detail by Activity

Program: Traffic Management

Activity: Signs and Markings

The purpose of the Signs and Markings activity is to install and maintain signs and markings for the public in order to provide for the safe and efficient movement of goods and people.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	192,655	99,651	147,321	147,321	109,617
Mobility Fund	0	3,894,205	4,929,113	4,929,113	4,954,814
Transportation Fund	3,379,834	0	0	0	0
Total Requirements	\$3,572,489	\$3,993,856	\$5,076,434	\$5,076,434	\$5,064,431
Full-Time Equivalents					
Mobility Fund					
Civilian	0.00	40.00	40.00	40.00	36.00
Transportation Fund					
Civilian	40.00	0.00	0.00	0.00	0.00
Total FTEs	40.00	40.00	40.00	40.00	36.00
Performance Measures					
Number of signs installed/maintained	11,404	11,807	12,000	14,000	16,000
Percent of arterial center-line miles restriped	New Meas	New Meas	New Meas	New Meas	50
Percent of collector center-line miles restriped	New Meas	New Meas	New Meas	New Meas	25
Percent of school crosswalks maintained	New Meas	New Meas	New Meas	New Meas	25
Percent of signs that are in fair to excellent condition	91.3	88.8	90	90	90

Services

Install transportation signs; Remove signs; Fabricate signs; Install traffic markings.

Contact

Anthony Forcier, Acting Division Manager, 512-974-7693

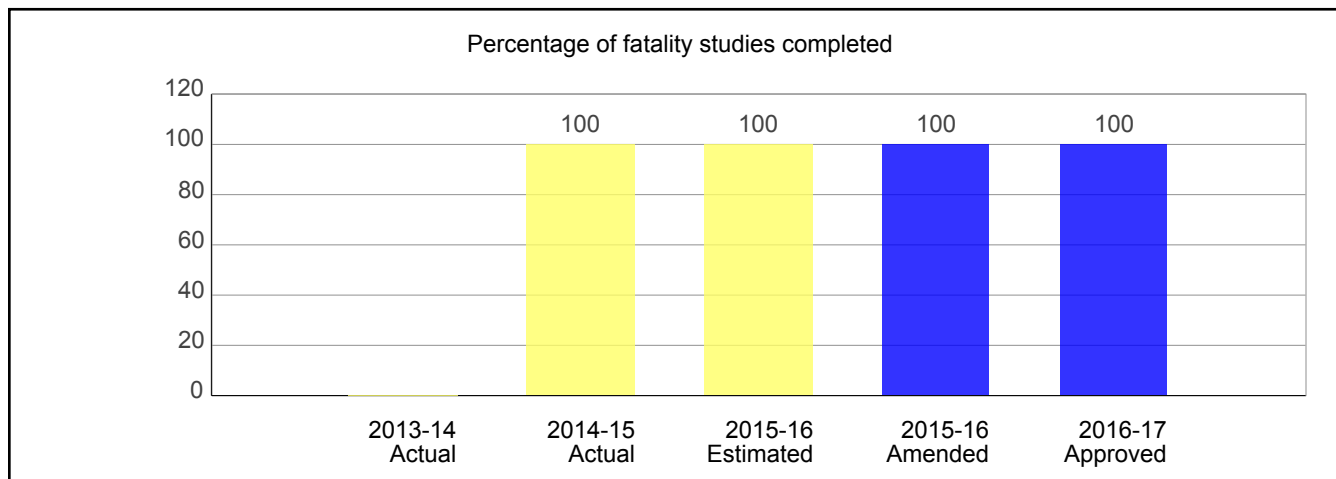
Bold Measure = Key Indicator

Austin Transportation Budget Detail by Activity

Program: Traffic Management

Activity: Transportation Engineering

The purpose of the Transportation Engineering activity is to investigate, analyze, recommend, design, and implement transportation system improvements for the community in order to respond to mobility and safety concerns.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	359,454	217,538	205,000	205,000	205,000
Mobility Fund	0	1,684,957	4,169,905	4,169,905	3,286,574
Transportation Fund	1,225,405	0	0	0	0
Total Requirements	\$1,584,860	\$1,902,495	\$4,374,905	\$4,374,905	\$3,491,574
Full-Time Equivalents					
Mobility Fund					
Civilian	0.00	19.00	16.00	16.00	22.00
Transportation Fund					
Civilian	15.00	0.00	0.00	0.00	0.00
Total FTEs	15.00	19.00	16.00	16.00	22.00
Performance Measures					
Documented percent reduction in crashes from implemented Safety Improvement Program improvements	New Meas	New Meas	New Meas	New Meas	10
Number of engineering studies completed to improve safety and mobility	New Meas	New Meas	New Meas	New Meas	12
Number of safety program improvements completed	New Meas	New Meas	New Meas	New Meas	5
Number of traffic calming projects completed to reduce speed and increase safety	New Meas	New Meas	New Meas	New Meas	12
Percent of safety audits conducted at the top 25 crash accident locations	100	20	100	100	100
Percentage of fatality studies completed	New Meas	100	100	100	100

Services

Safety studies; Special studies; CIP management; Select neighborhood traffic calming project areas; Neighborhood traffic calming plans; Plan and install traffic calming projects.

Contact

Eric Bollich, Managing Engineer, 512-974-7767

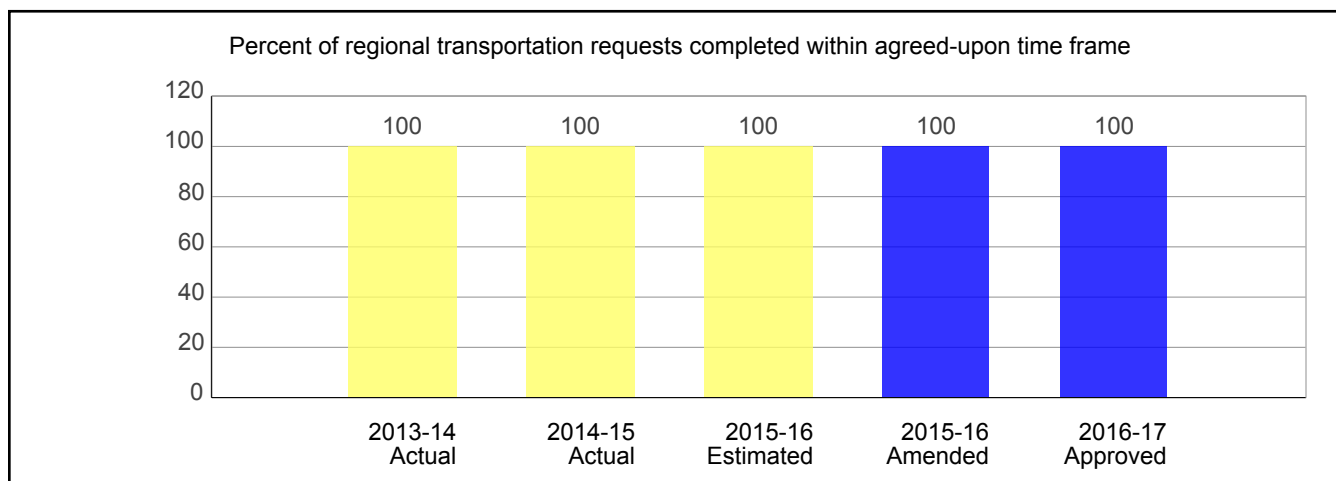
Bold Measure = Key Indicator

Austin Transportation Budget Detail by Activity

Program: Transportation Project Development

Activity: Strategic Transportation Planning

The purpose of the Strategic Transportation Planning activity is to review land use, capital improvements, and growth patterns to enable the community to create a long range transportation plan to guide development and investment.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	170,956	140,899	140,000	140,000	90,000
Mobility Fund	0	548,403	591,237	591,237	791,638
Parking Management Fund	327,338	308,190	345,243	445,243	460,086
Transportation Fund	514,124	0	0	0	0
Total Requirements	\$1,012,417	\$997,491	\$1,076,480	\$1,176,480	\$1,341,724
Full-Time Equivalents					
Mobility Fund					
Civilian	0.00	6.00	6.00	6.00	7.00
Parking Management Fund					
Civilian	2.00	2.00	2.00	2.00	0.00
Transportation Fund					
Civilian	6.00	0.00	0.00	0.00	0.00
Total FTEs	8.00	8.00	8.00	8.00	7.00
Performance Measures					
Number of persons attending Air Quality outreach and education events	1,681	1,626	800	800	800
Number of regional transportation requests completed	108	108	90	90	90
Number of transit priority working group improvements completed	New Meas	New Meas	New Meas	New Meas	5
Number of transportation related meetings staffed and technical support provided	169	108	100	100	100
Percent of Non-Single Occupant Driver Means to Work - citywide	28	26	28	28	28
Percent of regional transportation requests completed within agreed-upon time frame	100	100	100	100	100

Services

Austin Metropolitan Area Transportation Plan (AMATP); Transportation planning; Transportation studies; Non-point source air quality mitigation.

Contact Annick Beaudet, Division Manager 512-974-7959

Bold Measure = Key Indicator

Austin Transportation

Budget Detail by Activity

Program: Transfers and Other Requirements

Activity: All Activities

The purpose of the Transfers and Other Requirements program is to account for transfers and other departmental requirements at the fund or agency level.

Graph Not Applicable

	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Mobility Fund	0	4,485,899	5,211,854	5,192,541	5,545,337
Parking Management Fund	5,155,695	5,526,830	6,404,996	6,334,147	5,033,974
Transportation Fund	38,755	0	0	0	0
Total Requirements	\$5,194,450	\$10,012,730	\$11,616,850	\$11,526,688	\$10,579,311

Services

Accrued payroll; 311 Call Center support; Property and Liability Insurance
Capital Improvement Program; Citywide administrative and information technology support; General Obligation debt;
Workers' compensation; Liability reserve; Utility billing system support

Contact

Anthony Segura, Finance Manager, 512-974-7015

Austin Transportation: 2016-17

<i>Mobility Fund</i>	2013-14	2014-15	2015-16	2015-16	2016-17
	Actual	Actual	Estimated	Amended	Approved
Requirements					
One Stop Shop	\$0	\$2,476,787	\$3,298,097	\$3,433,097	\$3,434,958
Inspection, Review, and Support	0	2,476,787	3,298,097	3,433,097	3,434,958
Support Services	\$0	\$2,016,794	\$2,412,574	\$2,412,574	\$2,745,698
Departmental Support Services	0	2,016,794	2,412,574	2,412,574	2,745,698
Traffic Management	\$0	\$9,401,118	\$16,254,873	\$16,504,873	\$16,839,550
Arterial Management	0	3,261,576	6,257,155	6,507,155	7,560,433
Bicycle Infrastructure Management	0	560,379	898,700	898,700	1,037,729
Signs and Markings	0	3,894,205	4,929,113	4,929,113	4,954,814
Transportation Engineering	0	1,684,957	4,169,905	4,169,905	3,286,574
Transfers and Other Requirements	\$0	\$4,485,899	\$5,211,854	\$5,192,541	\$5,545,337
Other Requirements	0	100,660	749,678	727,837	1,278,447
Transfers	0	4,385,239	4,462,176	4,464,704	4,266,890
Transportation Project Development	\$0	\$548,403	\$591,237	\$591,237	\$791,638
Strategic Transportation Planning	0	548,403	591,237	591,237	791,638
Total	\$0	\$18,929,001	\$27,768,635	\$28,134,322	\$29,357,181

Full-Time Equivalents (FTEs)

One Stop Shop	0.00	27.00	30.00	30.00	31.00
Inspection, Review, and Support	0.00	27.00	30.00	30.00	31.00
Support Services	0.00	17.00	21.00	21.00	24.00
Departmental Support Services	0.00	17.00	21.00	21.00	24.00
Traffic Management	0.00	93.00	98.00	98.00	106.00
Arterial Management	0.00	30.00	38.00	38.00	43.00
Bicycle Infrastructure Management	0.00	4.00	4.00	4.00	5.00
Signs and Markings	0.00	40.00	40.00	40.00	36.00
Transportation Engineering	0.00	19.00	16.00	16.00	22.00
Transportation Project Development	0.00	6.00	6.00	6.00	7.00
Strategic Transportation Planning	0.00	6.00	6.00	6.00	7.00
Total	0.00	143.00	155.00	155.00	168.00

Austin Transportation: 2016-17

<i>Transportation Fund</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
One Stop Shop	\$2,243,210	\$0	\$0	\$0	\$0
Inspection, Review, and Support	2,243,210	0	0	0	0
Support Services	\$1,472,173	\$0	\$0	\$0	\$0
Departmental Support Services	1,472,173	0	0	0	0
Traffic Management	\$7,389,457	\$0	\$0	\$0	\$0
Arterial Management	2,777,744	0	0	0	0
Bicycle Infrastructure Management	6,473	0	0	0	0
Signs and Markings	3,379,834	0	0	0	0
Transportation Engineering	1,225,405	0	0	0	0
Transfers and Other Requirements	\$38,755	\$0	\$0	\$0	\$0
Other Requirements	38,755	0	0	0	0
Transportation Project Development	\$514,124	\$0	\$0	\$0	\$0
Strategic Transportation Planning	514,124	0	0	0	0
Total	\$11,657,718	\$0	\$0	\$0	\$0

Full-Time Equivalents (FTEs)

One Stop Shop	27.00	0.00	0.00	0.00	0.00
Inspection, Review, and Support	27.00	0.00	0.00	0.00	0.00
Support Services	12.00	0.00	0.00	0.00	0.00
Departmental Support Services	12.00	0.00	0.00	0.00	0.00
Traffic Management	85.00	0.00	0.00	0.00	0.00
Arterial Management	30.00	0.00	0.00	0.00	0.00
Signs and Markings	40.00	0.00	0.00	0.00	0.00
Transportation Engineering	15.00	0.00	0.00	0.00	0.00
Transportation Project Development	6.00	0.00	0.00	0.00	0.00
Strategic Transportation Planning	6.00	0.00	0.00	0.00	0.00
Total	130.00	0.00	0.00	0.00	0.00

Austin Transportation: 2016-17

<i>Parking Management Fund</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Parking Enterprise	\$4,915,072	\$5,645,851	\$6,300,883	\$6,550,883	\$7,343,823
Parking Management	4,915,072	5,645,851	6,300,883	6,550,883	7,343,823
Transfers and Other Requirements	\$5,155,695	\$5,526,830	\$6,404,996	\$6,334,147	\$5,033,974
Other Requirements	27,026	37,987	54,309	33,459	243,059
Transfers	5,128,669	5,488,843	6,350,687	6,300,688	4,790,915
Transportation Project Development	\$327,338	\$308,190	\$345,243	\$445,243	\$460,086
Strategic Transportation Planning	327,338	308,190	345,243	445,243	460,086
Total	\$10,398,104	\$11,480,871	\$13,051,122	\$13,330,273	\$12,837,883

Full-Time Equivalents (FTEs)

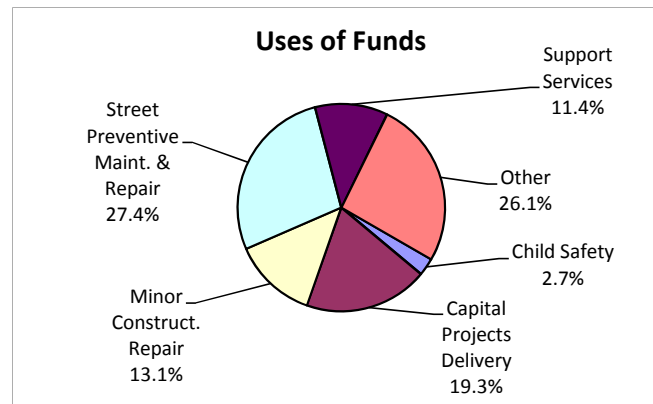
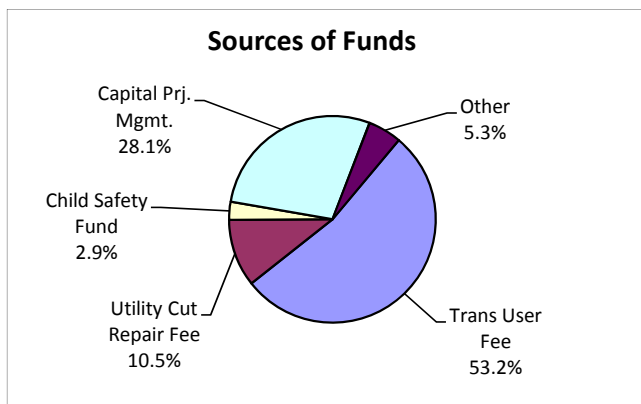
Parking Enterprise	49.50	53.50	63.50	63.50	63.50
Parking Management	49.50	53.50	63.50	63.50	63.50
Transportation Project Development	2.00	2.00	2.00	2.00	0.00
Strategic Transportation Planning	2.00	2.00	2.00	2.00	0.00
Total	51.50	55.50	65.50	65.50	63.50

Austin Transportation: 2016-17

<i>Expense Refunds</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
One Stop Shop	\$66,219	\$116,313	\$148,049	\$148,049	\$110,000
Inspection, Review, and Support	66,219	116,313	148,049	148,049	110,000
Parking Enterprise	\$139,471	\$303,418	\$190,000	\$190,000	\$280,000
Parking Management	139,471	303,418	190,000	190,000	280,000
Support Services	\$718	\$0	\$0	\$0	\$0
Departmental Support Services	718	0	0	0	0
Traffic Management	\$1,916,276	\$2,340,615	\$1,567,511	\$1,367,511	\$1,858,367
Arterial Management	1,364,167	2,023,426	1,210,190	1,010,190	1,543,750
Bicycle Infrastructure Management	0	0	5,000	5,000	0
Signs and Markings	192,655	99,651	147,321	147,321	109,617
Transportation Engineering	359,454	217,538	205,000	205,000	205,000
Transportation Project Development	\$170,956	\$140,899	\$140,000	\$140,000	\$90,000
Strategic Transportation Planning	170,956	140,899	140,000	140,000	90,000
Total	\$2,293,639	\$2,901,244	\$2,045,560	\$1,845,560	\$2,338,367



Public Works



Budget Overview

	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Transportation Fund					
Revenue	\$57,667,275	\$48,589,842	\$51,900,989	\$52,667,353	\$62,237,762
Requirements	\$53,711,230	\$46,810,537	\$53,416,245	\$54,239,800	\$64,470,812
Full-Time Equivalents (FTEs)	313.00	303.00	313.00	313.00	330.00
Capital Projects Management Fund					
Revenue	\$25,426,661	\$21,650,324	\$21,069,017	\$24,398,879	\$25,342,105
Requirements	\$25,498,240	\$23,259,239	\$21,240,746	\$23,894,790	\$23,204,861
Full-Time Equivalents (FTEs)	201.00	186.00	164.00	164.00	162.00
Child Safety Fund					
Revenue	\$1,731,690	\$2,084,203	\$2,077,447	\$2,079,943	\$2,572,129
Requirements	\$1,873,906	\$1,952,444	\$2,140,128	\$2,427,182	\$2,525,845
Full-Time Equivalents (FTEs)	9.00	14.25	14.25	14.25	14.25
Expense Refunds	\$3,924,533	\$7,988,022	\$5,367,668	\$5,509,094	\$0
Grants					
Requirements	\$92,738	\$0	\$0	\$0	\$0
Total Budget	\$85,100,647	\$80,010,242	\$82,164,787	\$86,070,866	\$90,201,518

Public Works

Organization by Program and Activity for 2017

Bridge Maintenance

Bridge Maintenance

Capital Projects Delivery

Architectural Services
 Construction Services
 Engineering Services
 Project Management
 Quality Management
 Surveying Services

Child Safety

Safety Education
 School Crossing Guards

Infrastructure Management

Infrastructure Management

Minor Construction and Repair

Concrete Repair & Construction
 Utility Excavation Repair

Neighborhood Partnering Program

Neighborhood Partnering Program

Right-of-Way Maintenance

Off-Street R-O-W Maintenance

Sidewalk Infrastructure Program

Sidewalk Program

Street Preventive Maintenance

Asphalt Overlay
 Crack Seal Resurfacing
 Seal Coat & Other Thin Surface
 Treatments

Street Repair

Routine Roadway & Alley Maintenance

Support Services

Departmental Support Services

Transfers and Other Requirements

Other Requirements
 Transfers

Urban Trails

Urban Trails

Public Works

Mission and Goals for 2017

Mission

The mission of the Public Works Department is to provide an integrated approach to the development, design, construction, and maintenance of the City's infrastructure systems that supports an exceptional quality of life in a sustainable manner.

Goals

Maintain, repair, and replace the infrastructure assets of the City's multi-modal transportation system and increase the connectivity and accessibility of the city through the construction and repair of roadways, sidewalks, ramps, urban trails, and bridges.

- Improve the overall condition of roadways to between 80-85% in satisfactory condition or better.
- Apply preventive maintenance applications to 10% of the street inventory annually.
- Maintain the overall state of the existing sidewalk network between 80-85% in good or better condition.
- Reduce the total number of absent sidewalks in the network by 500 linear miles by 2022.
- Ensure no major bridge is structurally deficient and maintain more than 80% in good or better condition.
- Improve all curbs and gutters to a satisfactory condition (A, B, C rating) or better by 2022.
- Maintain 10% of the vegetation in the right of way annually to ensure safety, plant health, and aesthetic value.
- Maintain the overall state of the existing urban trail network between 75-80% in good or better condition.
- Build out 25 linear miles of trails identified in the Urban Trail Masterplan by 2022.

Deliver capital improvement projects on behalf of City agencies, achieving the quality definitions of scope, schedule, and cost.

- Complete 80% of managed projects in accordance with the accepted baseline schedule.
- No less than 85% of the inspected projects pass the one-year warranty inspection without significant construction deficiencies.
- Maintain capital delivery service costs within 10-15% of the total project costs on average.

Provide safe routes to and from school for our children.

- Provide crossing guard coverage at all warranted school crossings 100% of the time.
 - Provide community engagement to at-least 8 schools per year and to all schools that request this service.
-

Public Works

Message from the Director

The Public Works Department (PWD) provides an array of services, projects, programs and maintenance activities for Austin's residents and businesses. The four primary service areas are street and bridge maintenance and repair; design and delivery of capital improvement projects; neighborhood connectivity activities including the planning and construction of pedestrian amenities and the construction of bicycle facilities; and implementation of the child safety program including school zone improvement projects and school zone crossing guards. Service delivery in these areas are challenged by an aging and expanding roadway infrastructure, continued growth of the city of Austin's geographic area, and uncertainties in the costs of materials. PWD will continue to implement creative, innovative and sustainable strategies to address the City's needs for mobility, safety, and facilities development that obtain the best value for the resources available. In recognition of these efforts, PWD has received more than 25 major regional, state, and national awards over the past 4 years.

For FY 2016-17, Public Works will continue to provide street and bridge improvements and maintain the transportation network of projects which are funded by the Public Works Transportation Fund. For FY 2016-17, the Department will be recommending an increase to the Transportation User Fee to enhance service levels for traditional and innovative maintenance, new approaches to traffic calming, and partial-depth reconstruction of City streets to extend the lifespan of our roadways. In addition, the Department continues its use of recycled and reclaimed materials as well as implementing strategies to reduce vehicle and equipment emissions which will continue to reduce the environmental impact of our operations.

The Department will continue its capital construction activities in FY 2016-17 and continue to work on several iconic projects. The New Central Library along with the Waller Creek Tunnel should be constructed by the end of the year. The Department will also continue its street reconstruction, sidewalk, and urban trail programs. Utilities replacements, flood control projects, and additional capital projects are all on the horizon, however completion of current bond programs will continue to have an effect on workload for FY 2016-17. In FY 2015-16, Public Works made adjustments to our staffing levels and model to address this issue while ensuring flexibility to respond to any increases workload due to new work or a new bond program. Funding to support the implementation of these capital projects is handled through the Capital Project Management Fund, an internal service fund that receives reimbursements from managed projects for associated direct and indirect costs.

The third and last fund for which PWD is responsible is the Child Safety Fund (CSF). The CSF receives revenue from vehicle registrations and from traffic violations that occur in school zones and is used to provide for crossing guards and school zone safety improvements. It is through this fund that the City can advance the safety of children as they commute to and from school.



Robert Hinojosa, P.E.
Interim Director, Public Works Department

Budget Highlights

The Public Works Department (PWD) FY 2016-17 Budget includes those resources necessary to meet its mission to provide an integrated approach to the development, design, construction, and maintenance of the City’s infrastructure systems that supports an exceptional quality of life in a sustainable manner. The PWD Budget consists of \$90.2 million in revenue, \$90.2 million in expenditures, and a net increase of 15.0 full-time equivalent positions.

Public Works Transportation Fund

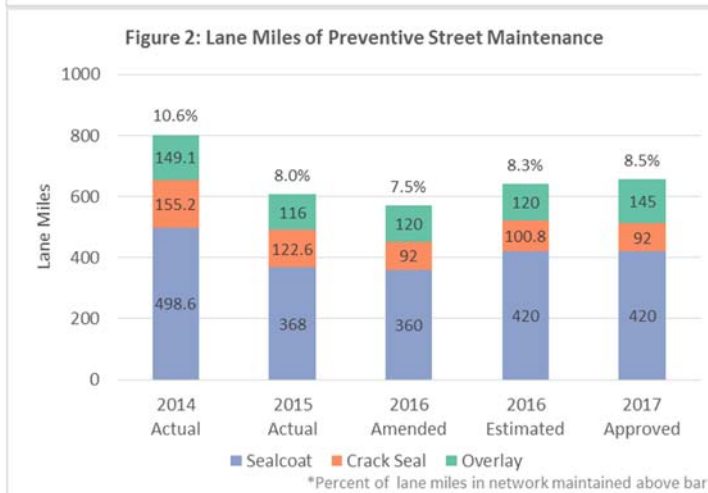
The Public Works Transportation Fund derives its revenue from the Transportation User Fee (TUF), utility excavation repair charges, and miscellaneous other revenue sources. The total available funding for FY 2016-17 is \$62.2 million, which is a \$9.6 million increase from the previous year. The increase is primarily due to two reasons, a 12.8% increase in the TUF and an accounting change to recognize reimbursements for work performed for other departments as revenue. Austin Water will transfer an additional \$0.3 million to fund a contract for utility excavation repairs.

The Public Works Transportation Fund budget consists of ten programs for the development, design, construction, and maintenance of the City’s infrastructure. The Budget includes requirements of \$64.5 million, an increase of approximately \$10.2 million from the prior year. Significant changes are identified for each program.



Infrastructure Management

The purpose of the Infrastructure Management program is to provide engineering, planning, and support for Public Works’ operational programs. The program has two main goals: to improve roadways to between 80-85% in satisfactory condition or better (Figure 1) and to apply preventive maintenance applications to 10% of the street inventory annually (Figure 2). The FY 2016-17 Budget addresses infrastructure condition assessment and maintenance planning efforts with the addition of two engineers and funding for temporary employees to assist with sidewalk condition assessment. A net of five other positions are transferring from other programs within the Transportation Fund.



Street Preventive Maintenance

The purpose of the Street Preventive Maintenance program is to apply preventive maintenance strategies in order to extend the useful life of the street inventory. In FY 2016-17, Street Preventive Maintenance will supplement the planned 120 lane miles of in-house asphalt overlays with a \$2 million contract to perform an additional 25 lane miles of overlays. The program will also add a milling crew of four full-time equivalents to assist with increasing demands and an internal transfer from Support Services.

Bridge Maintenance

The purpose of the Bridge Maintenance program is to provide safe and efficient use of the City’s bridges and structures. The primary goal of the program is to ensure no major bridge is structurally deficient and to maintain more than 80% in good or better condition. The FY 2016-17 Budget increases contracted bridge maintenance by \$0.3 million to address the City’s aging bridge infrastructure.

Minor Construction and Repair

The Minor Construction and Repair program consists of two activities: Utility Excavation Repair and Concrete Repair and Construction. The purpose of the Utility Excavation Repair activity is to repair utility excavations for City departments in order to re-establish the structural integrity of the damaged infrastructure. Due to the number of work orders received, Utility Excavation Repair's backlog has grown by almost 50% over the past two years. To decrease the backlog, the activity will add eight new full-time equivalents for in-house work. One position will be transferred from Concrete Repair & Construction to Support Services.



New Programs

Prior to the FY 2016-17 Budget, the Neighborhood Partnering Program (NPP) and Urban Trails activities have been included in the Support Services program. Due to increased public interest and demand, the FY 2016-17 Budget elevates NPP and Urban Trails activities to their own programs. The purpose of NPP is to provide cost-sharing opportunities for community and neighborhood organizations so that they may affect public improvements. The purpose of the Urban Trails program is to implement the Urban Trails Master Plan so that Austinites have access to non-motorized, shared-use pathways for bicycle and pedestrian transportation and recreation. There is no net financial impact due to this change.

Support Services

The purpose of the Support Services program is to provide operational support to department employees so they have the necessary tools to perform their jobs. The Support Services program consists of department administration, human resources, information technology, public affairs, financial services, safety, business intelligence, asset management, workforce development, and logistics management. The FY 2016-17 Budget adds one new full-time equivalent and one transferred position from Austin Transportation. The Support Services program overall has a net decrease of two positions due to internal movement to other programs within the Transportation Fund.

Transfers

In FY 2016-17, the Public Works Department is proposing a \$0.6 million transfer to its Capital Improvements Program (CIP) to fund NPP projects. The transfer to CIP replaces NPP funding that has come from Public Works Transportation Fund operating budget since FY 2012-13. The change should offer more flexibility for NPP projects that extend across multiple fiscal years.

Other Funds



Capital Projects Management Fund

The Capital Projects Management Fund (CPMF) is an internal service fund that accounts for the project delivery costs of project management, design engineering, construction inspection, and quality management for the City of Austin's Capital Improvement Program (CIP). For FY 2016-17, the total available funding is \$25.3 million, an increase of \$0.9 million from the prior year. Starting in FY 2016-17, a funding methodology change will allocate administrative costs for capital project delivery activities to departmental operating budgets to more adequately ensure

cost recovery for these services. As a result, the fund will be less susceptible to fluctuations in departmental capital spending. The CPMF Budget includes requirements of \$23.2 million, a \$0.7 million decrease from the prior year. The expenditure decrease is primarily due to reductions in cost drivers, a reduction in temporary staffing needs, and the transfer of two FTEs to the Office of Performance Management.

Child Safety Fund

The Child Safety Fund (CSF) is a special revenue fund dedicated to school crossing guards and related safety education activities for school-aged children. For FY 2016-17, the total available funding is \$2.6 million, an increase of \$0.5 million over the prior year from an increase in the transfer from the General Fund and a small increase in the revenue for from County vehicle registration fees and traffic fines in school zones. The CSF Budget includes requirements of \$2.5 million, an increase of \$0.1 million from the previous year to cover increases in the living wage for temps and other Citywide cost drivers.

Public Works

Significant Changes

Public Works Transportation Fund

Revenue Changes	Dollars
Increased revenue from PWD's \$1.25 share of a \$1.75 per month increase in the Residential Transportation User Fee and \$6.26 of a \$8.76 per acre/month increase in the Commercial Transportation User Fee.	\$7,026,654
Increased revenue related to an accounting change to recognize reimbursements for work performed for other departments as revenue rather than expense refunds.	\$3,600,000
Reduction in transfers in from Capital Improvements Program (CIP).	(\$1,020,000)
Reduction in revenue related to fees collected for subdivision and commercial permits in the public right-of-way and reviews of public improvements associated with sidewalk, bridges and trails.	(\$460,000)
Increased revenue from Austin Water to fund a Utility Excavation Repair contract.	\$281,255
Increased revenue from License Agreements.	\$142,500

Expenditure Changes	FTEs	Dollars
Citywide Cost Drivers		
Additional funding to cover the cost of 2% Pay for Performance and \$0.29 across-the-board wage increases in FY 2016-17, increase the living wage to \$13.50 per hour, annualize the cost of a Citywide market study approved in FY 2015-16, and increase City contributions for health insurance by 8%.		\$1,203,203
Funding methodology change in the Capital Project Management Fund allocates administrative costs for capital delivery activities to operating budgets.		\$779,837
Increased cost for transfer to 311 Call Center support.		\$327,277
Increase in funding for fuel and maintenance allocation.		\$384,683
Increased transfer to Austin Energy for utility billing system support.		\$256,816
Decreased costs for CTM, Support Services, Accrued Payroll, Bad Debt Expense, Liability Reserve, Trunked Radio, and Workers' Compensation allocations.		(\$390,053)
Department Cost Drivers		
Increase in expenses related to recognizing transfers for work performed for other departments as revenue rather than expense refunds.		\$5,393,813

Expenditure Changes	FTEs	Dollars
Transfer out of \$550,000 for Neighborhood Partnering Program (NPP) to the Capital Improvement Program (CIP) fund and corresponding decrease from NPP operating budget.		\$0
New Investments		
Increase funding for Asphalt Overlay contract.		\$2,074,000
Decrease in funding for a one-time Seal Coat and Thin Surface treatment contract.		(\$1,000,000)
Increase in vacancy savings due to anticipated time to hire for newly requested positions.		(\$1,261,950)
Increased funding for bridge maintenance contract, street condition survey, and contractals for trucking and milling support.		\$670,000
Addition of eight Street & Bridge Operations Technicians for the Utility Excavation Repair activity.	8.00	\$524,068
Addition of one Supervising Engineer and one Engineer C to the Infrastructure Management activity.	2.00	\$286,391
Addition of a new milling crew of four Street & Bridge Operations Tech Is (2) and Tech IIs (2) to the Asphalt Overlay activity.	4.00	\$249,802
Increase funding for temporary employees within Urban Trails, Human Resources, Office of the Director, and Asset Management.		\$187,311
Increase funding for temporary employees and equipment for a Sidewalk condition assessment.		\$175,000
Addition of two Street & Bridge Operations Tech IIIs to the Routine Roadway & Alley Maintenance and Support Services activities.	2.00	\$139,668
Transfer in of one Business Process Consultant Senior to the Support Services activity from Austin Transportation.	1.00	\$123,752
Increased funding for street and bridge operations facilities and fleet management.		\$95,712

Capital Projects Management Fund

Revenue Changes	Dollars
Implementation of a new funding model to consist of a fixed charged proportional to the budget of the capital project in order to provide revenue stability and less dependence on volatile capital portfolios.	\$1,812,026
Reduction in revenue related to fees associated with franchise and developments, fiber reviews, retaining walls review, and capitol corridor reviews.	(\$868,000)

Expenditure Changes	FTEs	Dollars
Citywide Cost Drivers		
Additional funding to cover the cost of 2% Pay for Performance and \$0.29 across-the-board wage increases in FY 2016-17, increase the living wage to \$13.50 per hour, annualize the cost of a Citywide market study approved in FY 2015-16, and increase City contributions for health insurance by 8%.		\$415,806
Department Cost Drivers		
Vacancy savings increase based on prior year trend.		(\$390,659)
Decreased costs for fuel, fleet maintenance, Accrued Payroll, One Texas Center lease costs, Workers' Compensation, CTM, Support Services, Wireless maintenance, and Trunked radio.		(\$356,877)
Transfer of two FTEs to the Office of Performance Management.	(2.00)	(\$236,108)
Reduction in temporary staffing needs in the Capital Projects Delivery program.		(\$97,371)

Child Safety Fund

Revenue Changes	Dollars
Increased transfer from the General Fund.	\$475,000

Expenditure Changes	FTEs	Dollars
Citywide Cost Drivers		
Additional funding to cover the cost of 2% Pay for Performance and \$0.29 across-the-board wage increases in FY 2016-17, increase the living wage to \$13.50 per hour, annualize the cost of a Citywide market study approved in FY 2015-16, and increase City contributions for health insurance by 8%.		\$87,513
Department Cost Drivers		
Annualize cost of \$13.03 per hour living wage, reduce estimated cost of providing health insurance for temps, and reduce General Fund support given in FY 2015-16 to cover living wage and health insurance for temps.		\$103,410

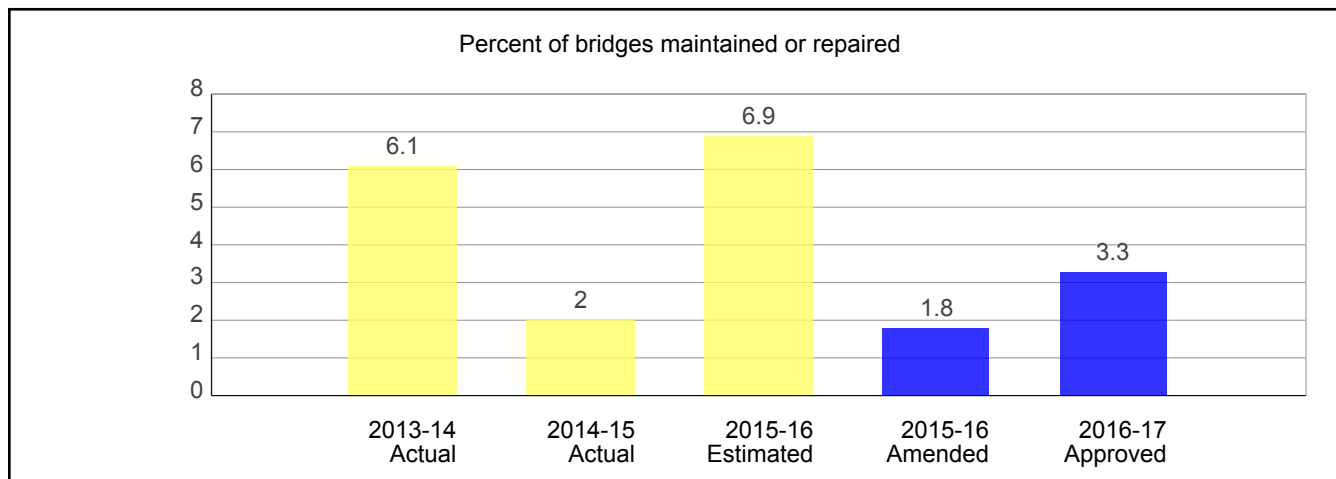
Public Works

Budget Detail by Activity

Program: Bridge Maintenance

Activity: Bridge Maintenance

The purpose of the Bridge Maintenance activity is to provide safe and efficient use of the City's bridges and structures to all citizens of Austin, ensuring the movement of people, goods and services throughout the City.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	118	0	0	0	0
Transportation Fund	530,936	463,152	725,600	747,000	1,022,000
Total Requirements	\$531,053	\$463,152	\$725,600	\$747,000	\$1,022,000
Performance Measures					
Number of structurally deficient major bridges	0	0	0	0	0
Percent of bridges in the Annual Service Plan maintained or repaired	100	100	100	100	100
Percent of bridges maintained or repaired	6.1	2	6.9	1.8	3.3
Percentage of major bridges in good or better condition	82.6	82.6	82.6	82.6	82.6

Services

Bridge Deck maintenance including joint replacement/sealing, spot repairs, surface treatments, and repaving; Structural Repairs including crack and spall repairs, bearing pads and bearing device repairs and rehabilitation, bridge column, bent, and abutment repairs; Erosion/Scour protection: channel stabilization and scour remediation in the immediate area under the bridge and around its structural components; Bridge repairs including bridge railings, guardrail, approach slabs and signs

Contact

David Magana, Managing Engineer, 512 974-8777

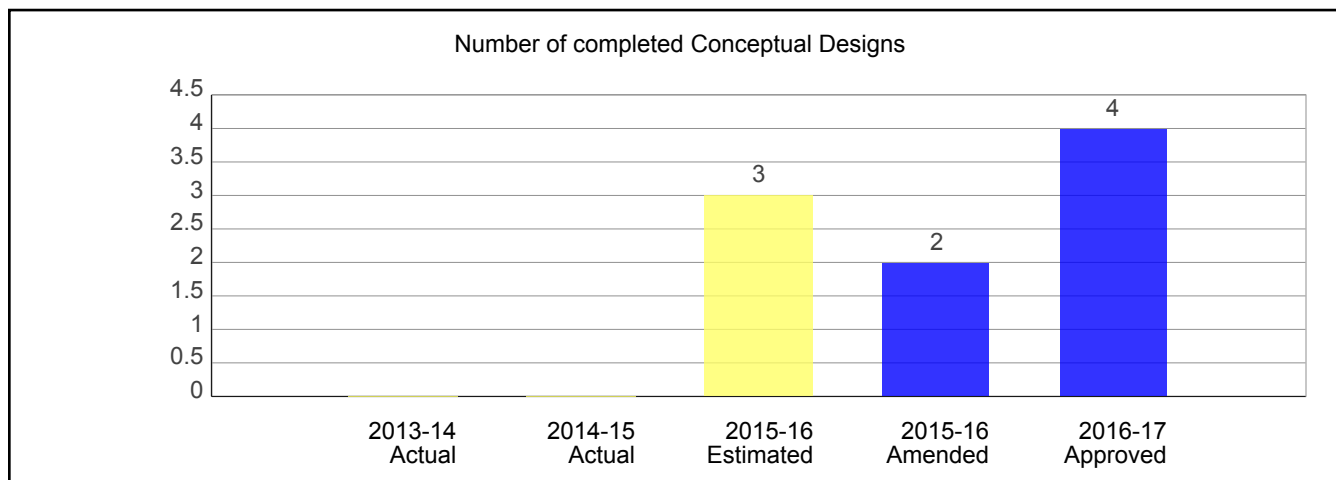
Public Works

Budget Detail by Activity

Program: Capital Projects Delivery

Activity: Architectural Services

The purpose of the Architectural Services activity is to provide in-house architectural services, oversight, and expert opinions to City of Austin departments so that Capital Improvements Program (CIP) building projects can achieve the City's urban design and sustainability goals.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Capital Projects Management Fund	0	270,683	317,493	349,338	375,479
Total Requirements	\$0	\$270,683	\$317,493	\$349,338	\$375,479
Full-Time Equivalents					
Capital Projects Management Fund					
Civilian	2.00	2.00	2.00	2.00	2.00
Total FTEs	2.00	2.00	2.00	2.00	2.00
Performance Measures					
Months to deliver Conceptual Designs to requesting departments	New Meas	New Meas	6	9	9
Number of completed Conceptual Designs	New Meas	New Meas	3	2	4
Number of project reviews facilitated	New Meas	New Meas	59	30	30

Services

Architectural planning, scoping and conceptualization of building CIP projects; Oversight, review, and critiquing of CIP projects; Education and outreach to the public and City of Austin staff.

Contact

Kit Johnson, City Architect, 512 974-7794

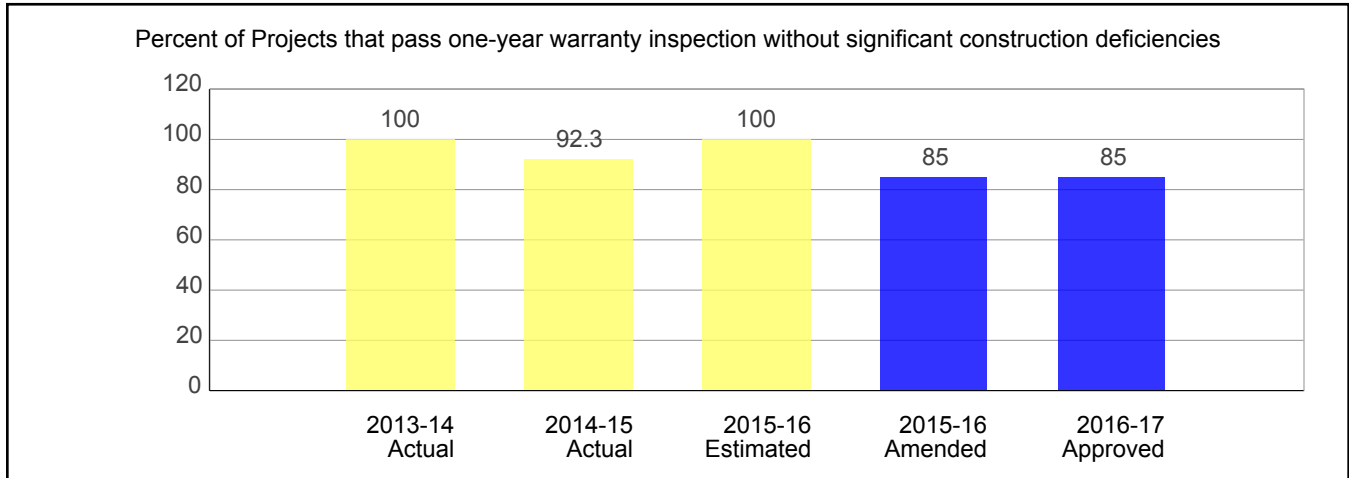
Public Works

Budget Detail by Activity

Program: Capital Projects Delivery

Activity: Construction Services

The purpose of the Construction Services activity is to provide construction inspection services for capital infrastructure projects to ensure compliance with contract documents.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Capital Projects Management Fund	5,457,341	4,947,222	4,742,774	5,654,672	5,426,132
Expense Refunds	(198)	0	0	0	0
Total Requirements	\$5,457,143	\$4,947,222	\$4,742,774	\$5,654,672	\$5,426,132
Full-Time Equivalents					
Capital Projects Management Fund					
Civilian	51.00	50.00	47.00	47.00	47.00
Total FTEs	51.00	50.00	47.00	47.00	47.00
Performance Measures					
Customer Satisfaction with Construction Services	3.95	3.78	3.8	3.8	3.8
Inspection cost as a percent of construction contract costs	3.78	3.87	3.8	5	5
Number of active projects inspected	197	179	180	100	150
Percent of Projects that pass one-year warranty inspection without significant construction deficiencies	100	92.3	100	85	85

Services

Administration of technical specifications and plans (inspection for capital projects); Final acceptance; Warranty check-back inspections; Constructability review; Pre-construction meetings; Review of contractor pay estimates and contract change orders; Project communications; Records management (testing, payments, archiving, merging, etc.)

Contact

Patricia Wadsack, Division Manager, 512-974-7199

Bold Measure = Key Indicator

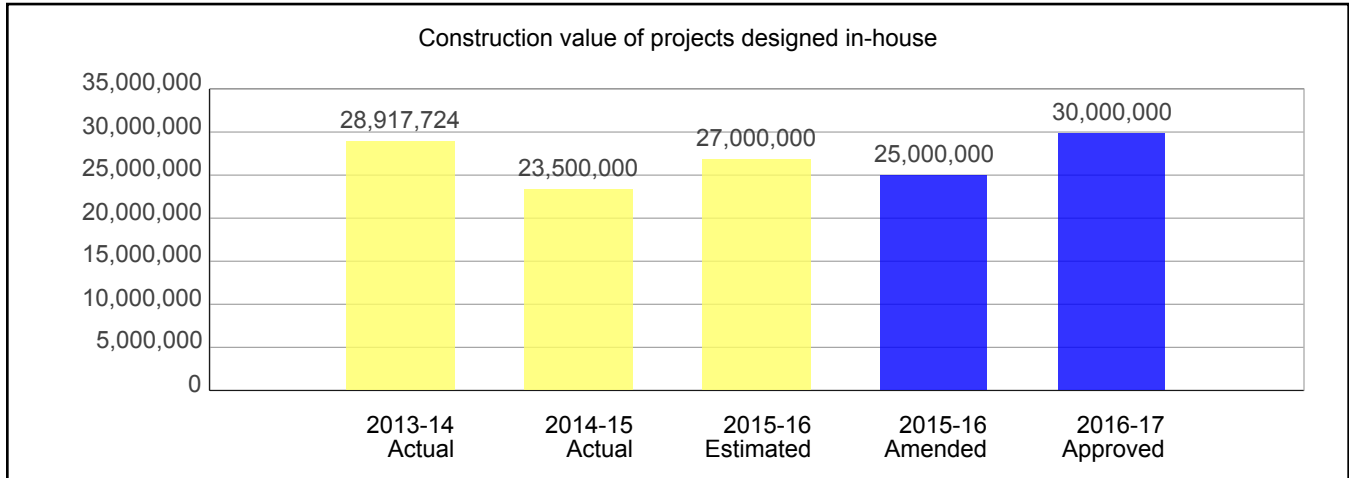
Public Works

Budget Detail by Activity

Program: Capital Projects Delivery

Activity: Engineering Services

The purpose of the Engineering Services activity is to provide civil engineering design services for City capital improvement projects across multiple sponsoring departments so these projects are delivered in accordance with current best engineering practice and in alignment with adopted City plans and initiatives.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Capital Projects Management Fund	3,678,161	3,551,021	3,277,280	3,824,162	3,502,025
Total Requirements	\$3,678,161	\$3,551,021	\$3,277,280	\$3,824,162	\$3,502,025
Full-Time Equivalents					
Capital Projects Management Fund					
Civilian	35.00	33.00	32.00	32.00	29.00
Total FTEs	35.00	33.00	32.00	32.00	29.00
Performance Measures					
Construction value of projects designed in-house	28,917,724.3	23,500,000	27,000,000	25,000,000	30,000,000
In-house design and project delivery costs as a percentage of project costs	8	8.4	9	15	12

Services

Engineering Design; Preliminary Engineering Reports; Permitting; Utility Coordination; Temporary Traffic Control; Details; Specifications; Contract Documents; Construction Engineering; GIS Services; 3D Renderings.

Contact

Kevin Sweat, Division Manager, 512-974-7017

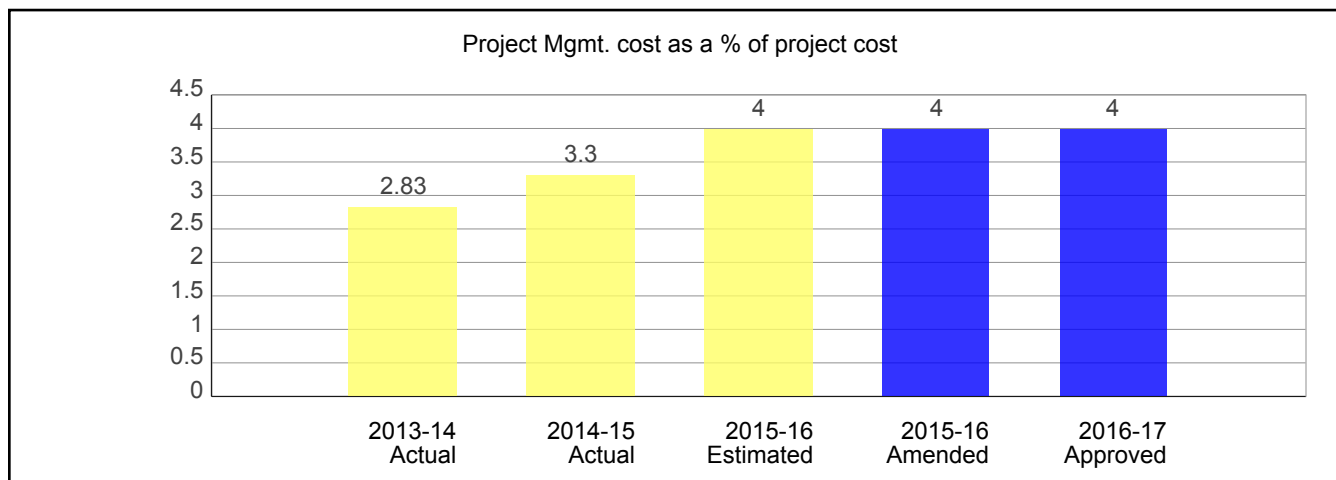
Public Works

Budget Detail by Activity

Program: Capital Projects Delivery

Activity: Project Management

The purpose of the Project Management activity is to manage the planning, design, and construction of City capital projects for sponsoring departments so their projects are completed on schedule, within budget, and comply with professional services and construction contracts.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Capital Projects Management Fund	6,282,943	5,493,887	5,382,716	5,980,015	5,752,423
Total Requirements	\$6,282,943	\$5,493,887	\$5,382,716	\$5,980,015	\$5,752,423
Full-Time Equivalents					
Capital Projects Management Fund					
Civilian	51.00	49.00	45.00	45.00	44.00
Total FTEs	51.00	49.00	45.00	45.00	44.00
Performance Measures					
Change Order spending as a percentage of original construction contract spending	4	2.22	15	5	5
Project Mgmt. cost as a % of project cost	2.83	3.3	4	4	4

Services

Project management (preliminary design, bid/award, construction and post construction); Future project planning (project estimates and feasibility studies); Consultant and construction contract compliance; Ensuring inclusion of and compliance with M/WBE Ordinance provisions and requirements in all professional services and construction contracts; Technical support.

Contact

Roxanne Cook, Division Manager, 512-974-7995

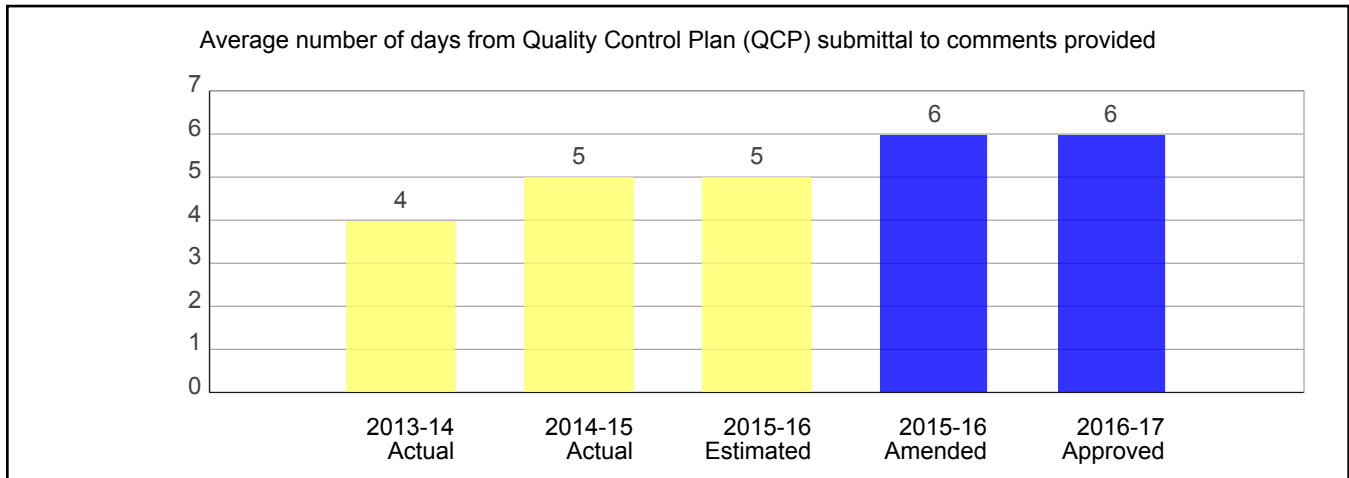
Public Works

Budget Detail by Activity

Program: Capital Projects Delivery

Activity: Quality Management

The purpose of the Quality Management activity is to establish a systematic approach to assure that City of Austin projects are designed and delivered in a fully functional condition, that meet the owner's needs, and encompass the required level of quality consistent with a best-managed city.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Capital Projects Management Fund	2,488,886	2,014,299	1,506,162	1,684,209	1,689,516
Total Requirements	\$2,488,886	\$2,014,299	\$1,506,162	\$1,684,209	\$1,689,516
Full-Time Equivalents					
Capital Projects Management Fund					
Civilian	18.00	13.00	12.00	12.00	13.00
Total FTEs	18.00	13.00	12.00	12.00	13.00
Performance Measures					
Average number of days from Quality Control Plan (QCP) submittal to comments provided	4	5	5	6	6
Number of work days required for review of QA/QC ninety percent submittal documents (turnaround time)	18.5	19	16	20	20

Services

Quality Assurance Reviews of all City projects; Development and maintenance of standards, standard specifications and various criteria manuals; Management of various engineering and other professional services for City projects; Rotation Contract management; Review requests for construction in the Right-of-Way (ROW); Administer the construction materials engineering and testing program; Geotechnical engineering support; engineering review of retaining wall designs; materials engineering support; engineering consulting; project management; review of supplier's concrete mix designs, aggregate stockpiles, and various aspects of engineering support.

Contact

Steven Peshorn, Division Manager, 512-974-7214

Bold Measure = Key Indicator

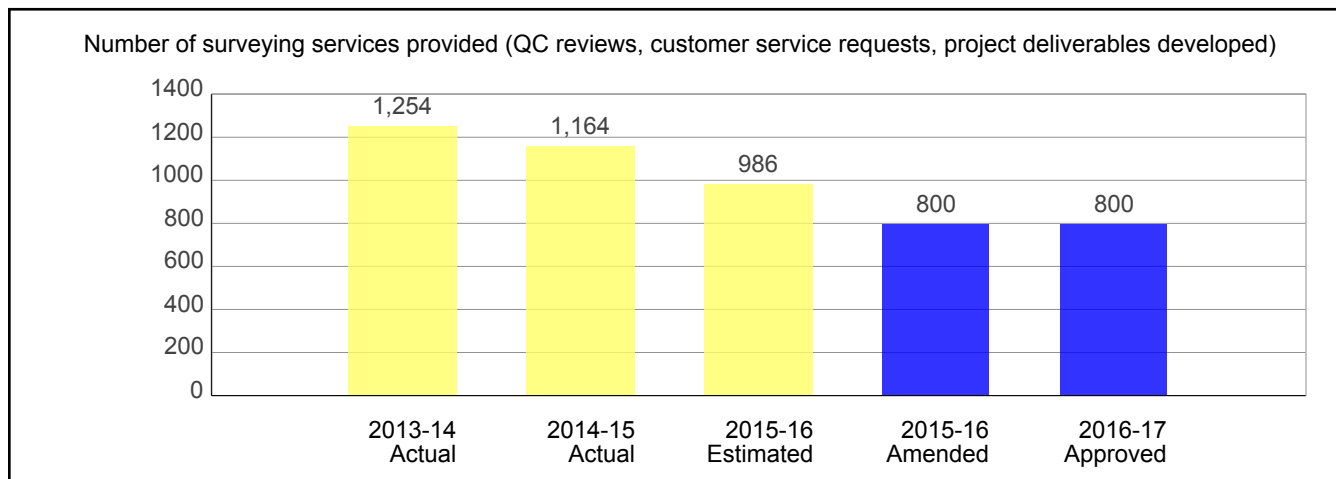
Public Works

Budget Detail by Activity

Program: Capital Projects Delivery

Activity: Surveying Services

The purpose of the Surveying Services activity is to ensure that land surveying services on City of Austin projects for departments citywide meet city and state standards and are consistent in the quality expected from a best managed city.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Capital Projects Management Fund	564,748	591,564	625,679	654,874	678,533
Total Requirements	\$564,748	\$591,564	\$625,679	\$654,874	\$678,533
Full-Time Equivalents					
Capital Projects Management Fund Civilian	6.00	7.00	6.00	6.00	6.00
Total FTEs	6.00	7.00	6.00	6.00	6.00
Performance Measures					
Dollar value of surveying field services provided (\$000s)	335	536	176	335	335
Number of surveying services provided (QC reviews, customer service requests, project deliverables developed)	1,254	1,164	986	800	800

Services

Develop and maintain standards; surveying management and support; survey reviews; field notes; field survey services; records archiving; GPS/GIS; historical research; maintenance/update of horizontal and vertical control network.

Contact

Steven Peshorn, Division Manager, 512-974-7214

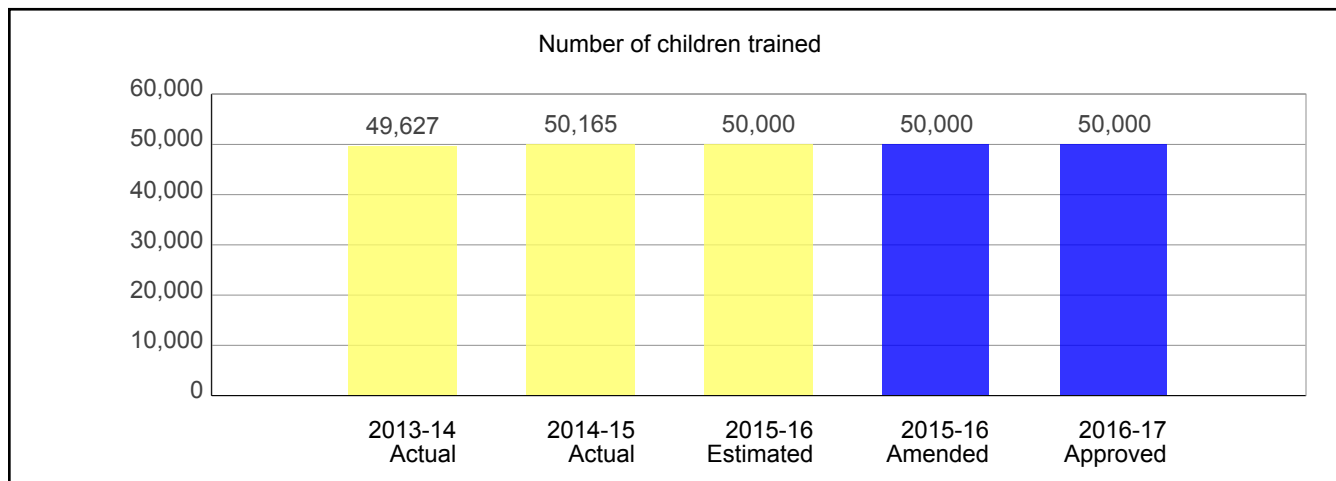
Public Works

Budget Detail by Activity

Program: Child Safety

Activity: Safety Education

The purpose of the Safety Education activity is to provide pedestrian and bicycle safety training to elementary school children so they can learn to cross the street safely and ride their bikes responsibly.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Child Safety Fund	224,984	230,692	262,232	306,843	486,021
Total Requirements	\$224,984	\$230,692	\$262,232	\$306,843	\$486,021
Full-Time Equivalents					
Child Safety Fund					
Civilian	4.00	4.00	3.00	3.00	6.00
Total FTEs	4.00	4.00	3.00	3.00	6.00
Performance Measures					
Cost per child trained	5.24	4.6	5.24	6.13	9.72
Number of children trained	49,627	50,165	50,000	50,000	50,000
Number of injuries suffered by children in school zones	0	0	0	0	0
Number of new Safe Routes to School partner schools	New Meas	4	15	8	8
Percent of children who pass the safety test	100	100	100	100	100
Services					
Pedestrian and bicycle training/education					

Contact

Chad Crager, Division Manager, 512-974-3570

Bold Measure = Key Indicator

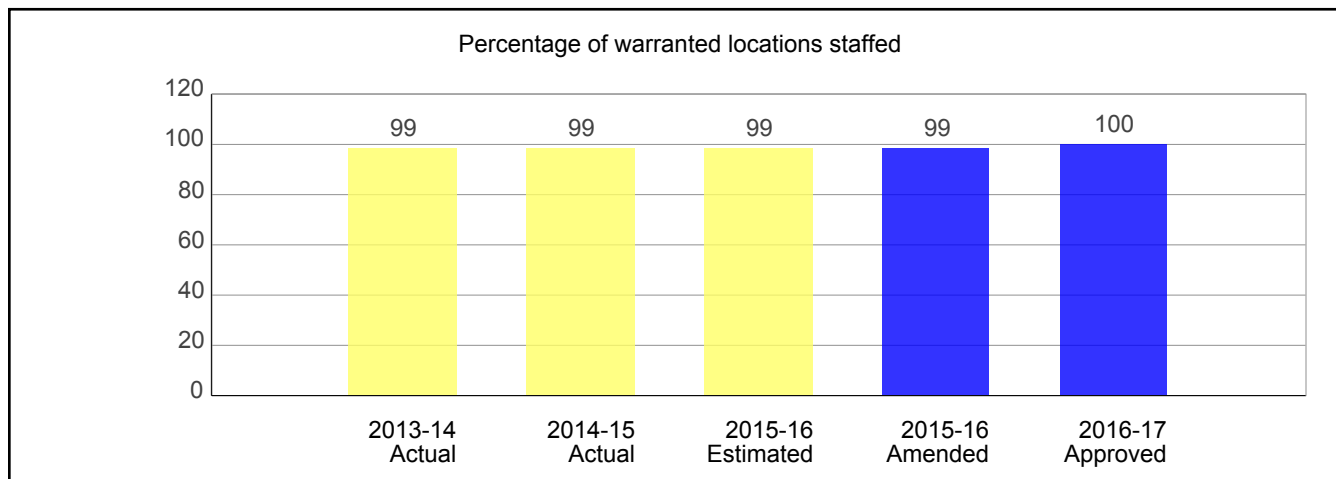
Public Works

Budget Detail by Activity

Program: Child Safety

Activity: School Crossing Guards

The purpose of the School Crossing Guards activity is to provide crossing guards for school districts in the city limits so that guards are present at all warranted locations throughout the year when school is in operation.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Child Safety Fund	1,634,495	1,706,098	1,845,607	2,084,791	1,987,415
Expense Refunds	0	0	0	130,281	0
Grants	22,097	0	0	0	0
Total Requirements	\$1,656,592	\$1,706,098	\$1,845,607	\$2,215,072	\$1,987,415
Full-Time Equivalent					
Child Safety Fund Civilian	5.00	10.25	11.25	11.25	8.25
Total FTEs	5.00	10.25	11.25	11.25	8.25
Performance Measures					
Activity cost per location	7,110	8,363	9,047	9,631	9,244
Number of children injured in school zones at warranted locations	0	0	0	0	0
Percentage of warranted locations staffed	99	99	99	99	100

Services

School crossing guards

Contact

Chad Crager, Division Manager, 512-974-3570

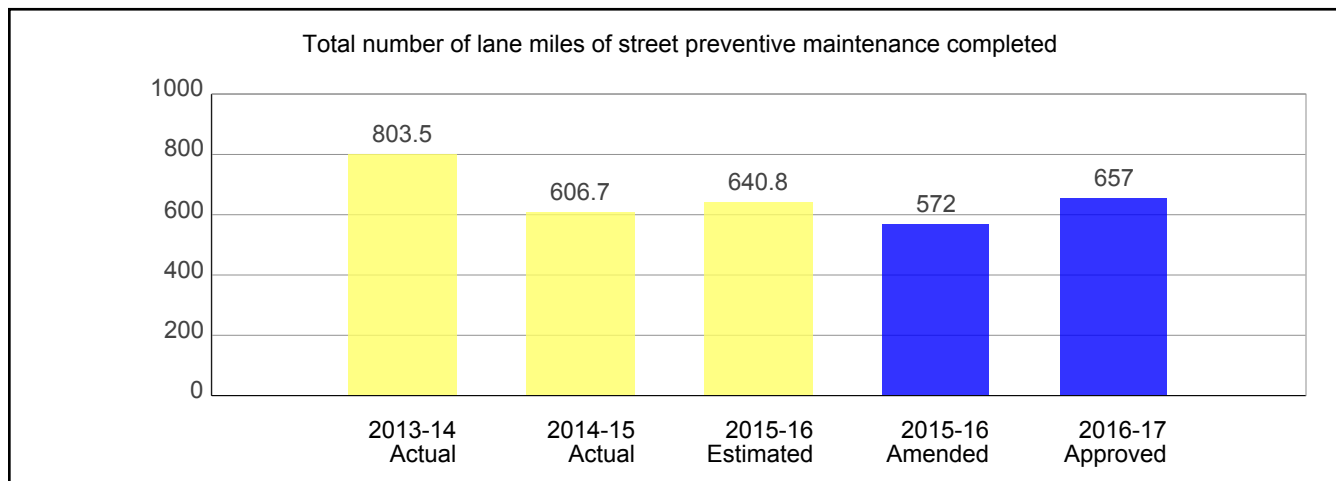
Public Works

Budget Detail by Activity

Program: Infrastructure Management

Activity: Infrastructure Management

The purpose of the Infrastructure Management activity is to provide all management of operations, pavement management, engineering support, and administrative support for the Public Works Operations group.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	0	5,651	4,770	0	0
Transportation Fund	1,823,160	1,913,114	2,206,256	2,120,321	2,944,914
Total Requirements	\$1,823,160	\$1,918,766	\$2,211,026	\$2,120,321	\$2,944,914
Full-Time Equivalents					
Transportation Fund					
Civilian	14.25	13.00	14.00	14.00	21.00
Total FTEs	14.25	13.00	14.00	14.00	21.00
Performance Measures					
Number of lane miles managed	7,549	7,582	7,698	7,649	7,728
Percent of street network surveyed for condition assessment	0	0	50	50	50
Percent of the street inventory maintained annually by preventative maintenance applications	10.6	8	8.3	7.5	8.5
Percent of lane miles in fair to excellent condition	79.5	79.5	77.7	79.6	76.6
Total number of lane miles of street preventive maintenance completed	803.5	606.7	640.8	572	657

Services

Personnel and resource management; pavement and bridge management.

Contact

David Magana, Managing Engineer, 512 974-8777

Bold Measure = Key Indicator

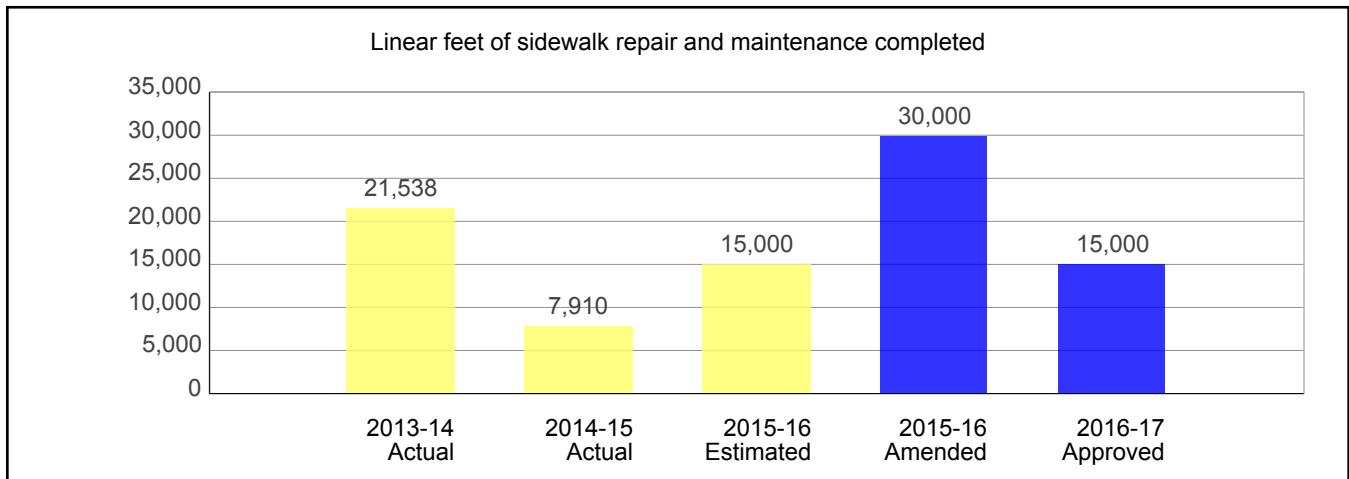
Public Works

Budget Detail by Activity

Program: Minor Construction and Repair

Activity: Concrete Repair & Construction

The purpose of the Concrete Repair & Construction activity is to repair and build sidewalks, ramps, curbs, and gutters for City departments and citizens in a timely and cost effective manner.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	2,773,101	5,086,496	4,020,110	4,020,110	0
Grants	70,641	0	0	0	0
Transportation Fund	96,713	(1,276,415)	335,145	838,535	4,224,690
Total Requirements	\$2,940,455	\$3,810,081	\$4,355,255	\$4,858,645	\$4,224,690
Full-Time Equivalent					
Transportation Fund Civilian	45.50	37.50	35.50	35.50	33.50
Total FTEs	45.50	37.50	35.50	35.50	33.50
Performance Measures					
Linear feet of sidewalk repair and maintenance completed	21,538	7,910	15,000	30,000	15,000
Number of curb ramps constructed by City forces	102	232	200	120	200

Services

ADA ramp construction; Sidewalk repair and construction; Curb and gutter repair and construction; Retaining wall repair and construction; Bus pad construction.

Contact

Molly Ritter, Division Manager, 512 974-8777

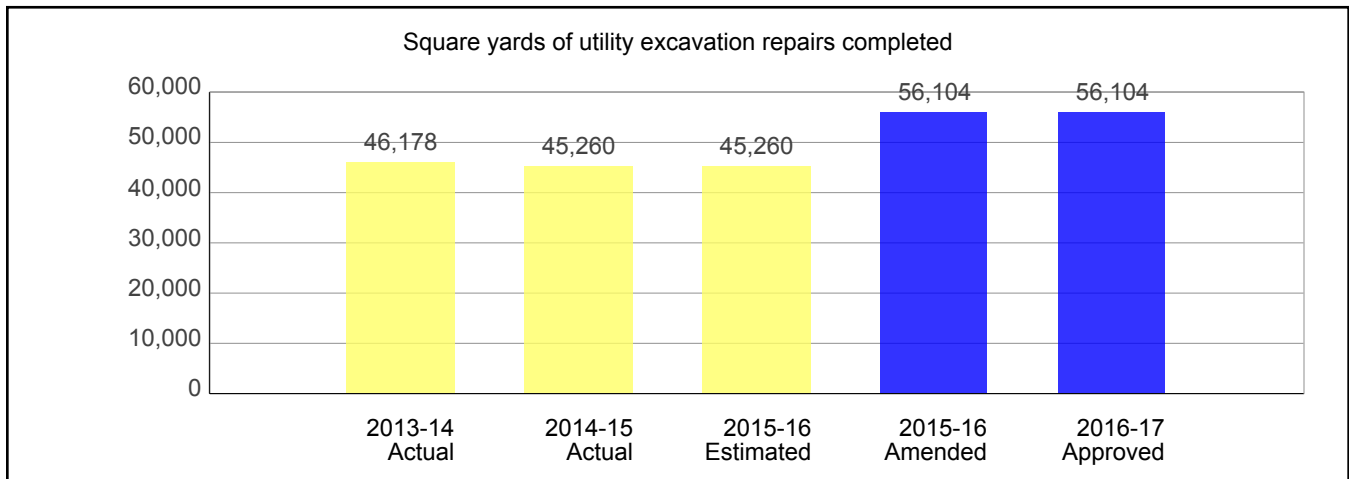
Public Works

Budget Detail by Activity

Program: Minor Construction and Repair

Activity: Utility Excavation Repair

The purpose of the Utility Excavation Repair activity is to repair utility excavations for City departments in order to reestablish the structural integrity of the damaged infrastructure in a timely manner.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	241,759	36,797	3,197	0	0
Transportation Fund	4,711,502	4,973,947	6,809,056	6,815,906	7,600,875
Total Requirements	\$4,953,261	\$5,010,744	\$6,812,253	\$6,815,906	\$7,600,875
Full-Time Equivalents					
Transportation Fund Civilian	50.75	47.50	47.50	47.50	56.50
Total FTEs	50.75	47.50	47.50	47.50	56.50
Performance Measures					
Number of utility excavation locations completed	1,400	1,355	1,355	1,869	1,869
Number of utility excavation repair locations received from client departments	1,797	2,055	1,800	1,800	1,800
Square yards of utility excavation repairs completed	46,178	45,260	45,260	56,104	56,104

Services

Saw cutting (asphalt and concrete); Concrete utility excavation repairs; Asphalt utility excavation repairs.

Contact

Molly Ritter, Division Manager, 512 974-8777

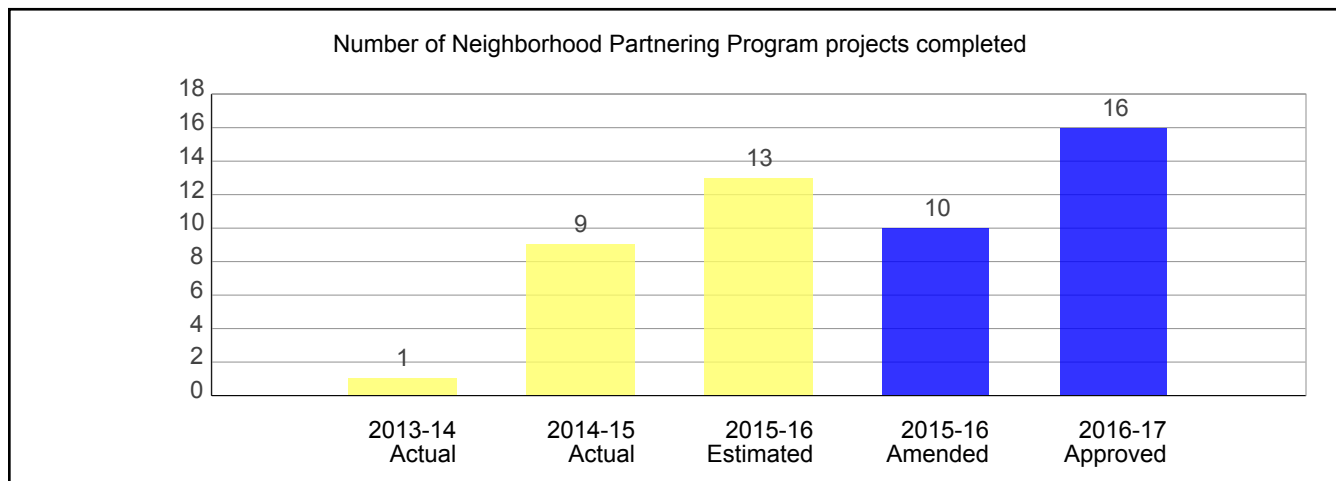
Public Works

Budget Detail by Activity

Program: Neighborhood Partnering Program

Activity: Neighborhood Partnering Program

The purpose of the Neighborhood Partnering Program is to provide cost-sharing opportunities for community and neighborhood organizations so they may affect public improvements.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Capital Projects Management Fund	0	88,221	0	0	0
Transportation Fund	521,615	622,378	591,556	769,601	219,852
Total Requirements	\$521,615	\$710,599	\$591,556	\$769,601	\$219,852
Full-Time Equivalents					
Transportation Fund					
Civilian	2.00	2.00	2.00	2.00	2.00
Total FTEs	2.00	2.00	2.00	2.00	2.00
Performance Measures					
Number of Neighborhood Partnering Program project proposals awarded	14	11	10	10	13
Number of Neighborhood Partnering Program projects completed	1	9	13	10	16

Services

Project scoping, project resourcing, project execution, community coordination, community outreach, proposal review, feasibility assessment.

Contact

Chad Crager, Division Manager, 512 974-3570

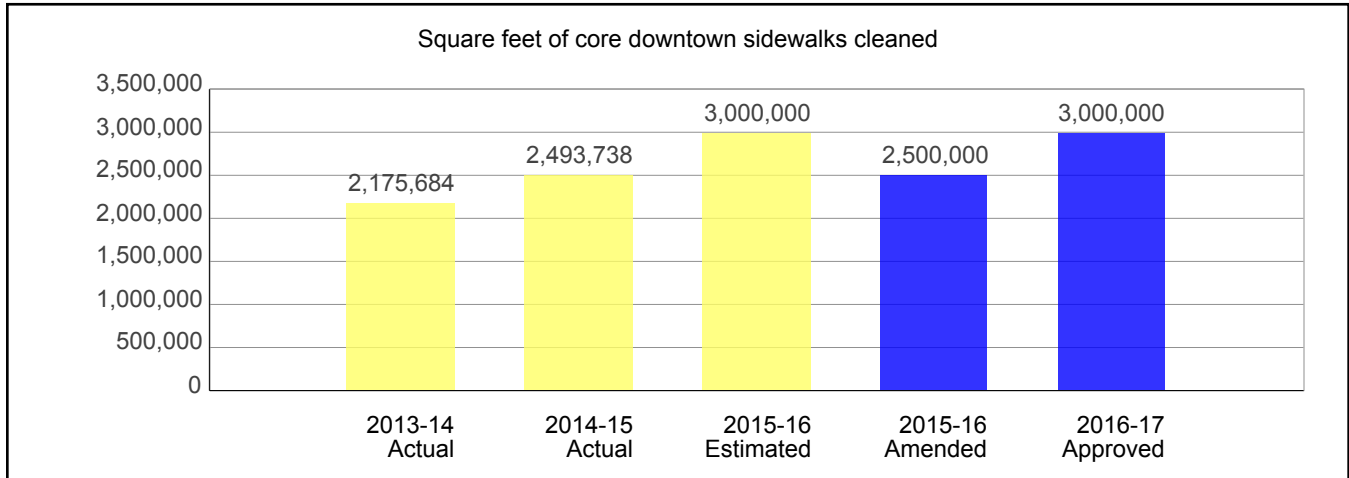
Public Works

Budget Detail by Activity

Program: Right-of-Way Maintenance

Activity: Off-Street R-O-W Maintenance

The objective of the Off-Street R-O-W Maintenance activity is to improve the maintenance and appearance of citywide off-roadway infrastructure.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	200,267	201,439	200,000	200,000	0
Transportation Fund	2,900,704	3,020,285	3,899,231	3,492,176	3,443,837
Total Requirements	\$3,100,971	\$3,221,724	\$4,099,231	\$3,692,176	\$3,443,837
Full-Time Equivalents					
Transportation Fund					
Civilian	25.00	16.00	18.00	18.00	19.00
Total FTEs	25.00	16.00	18.00	18.00	19.00
Performance Measures					
Number of locations mowed, trimmed, edged and cleaned	3,415	3,092	3,000	3,000	2,500
Number of miles of mobility trail maintenance completed	143.2	130	150	56.6	150
Number of times medians are mowed per year	13	12	12	12	12
Number of tree maintenance completed	1,979	4,210	4,000	2,000	4,000
Square feet of core downtown sidewalks cleaned	2,175,684	2,493,738	3,000,000	2,500,000	3,000,000

Services

Tree maintenance; Landscaping in the form of mowing, trimming, and edging; Mobility trail maintenance; and Core downtown sidewalk cleaning.

Contact

Gerald Nation, Division Manager, 512 974-5635

Bold Measure = Key Indicator

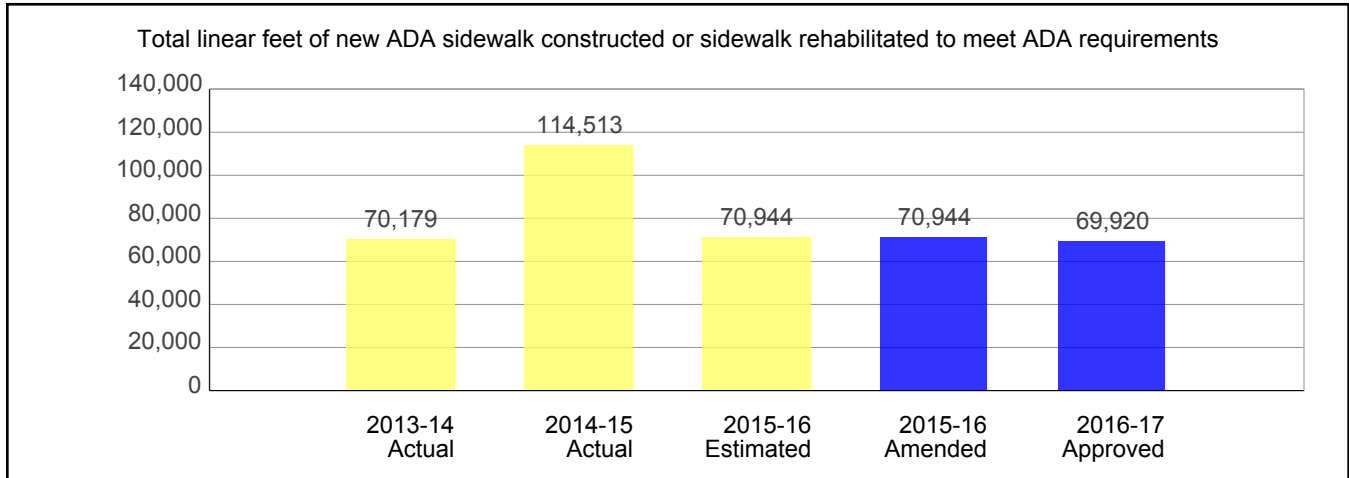
Public Works

Budget Detail by Activity

Program: Sidewalk Infrastructure Program

Activity: Sidewalk Program

The purpose of the Sidewalk Program is to plan and construct pedestrian and road projects where appropriate and to work with TxDOT, Travis County, and CAMPO on multi-modal facilities.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Capital Projects Management Fund	829,453	(521)	0	0	0
Expense Refunds	43,969	741,988	800,000	800,000	0
Transportation Fund	460,743	(89,982)	(89,573)	(79,593)	724,406
Total Requirements	\$1,334,165	\$651,484	\$710,427	\$720,407	\$724,406
Full-Time Equivalents					
Capital Projects Management Fund					
Civilian	6.00	0.00	0.00	0.00	0.00
Transportation Fund					
Civilian	5.75	5.00	5.00	5.00	5.00
Total FTEs	11.75	5.00	5.00	5.00	5.00
Performance Measures					
Linear feet of new ADA sidewalk constructed to fill in gaps in the sidewalk network	29,156	82,988	23,525	23,525	41,659
Linear feet of sidewalks rehabilitated to meet ADA requirements	41,023	31,525	47,419	47,419	28,261
Number of curb ramps constructed	519	835	507	507	500
Total linear feet of new ADA sidewalk constructed or sidewalk rehabilitated to meet ADA requirements	70,179	114,513	70,944	70,944	69,920

Services

Curb ramp and sidewalk development and construction; Preparation/implementation of the Pedestrian Plan and the ADA Master Plan.

Contact

Michael Curtis, Division Manager, 512-974-7056

Bold Measure = Key Indicator

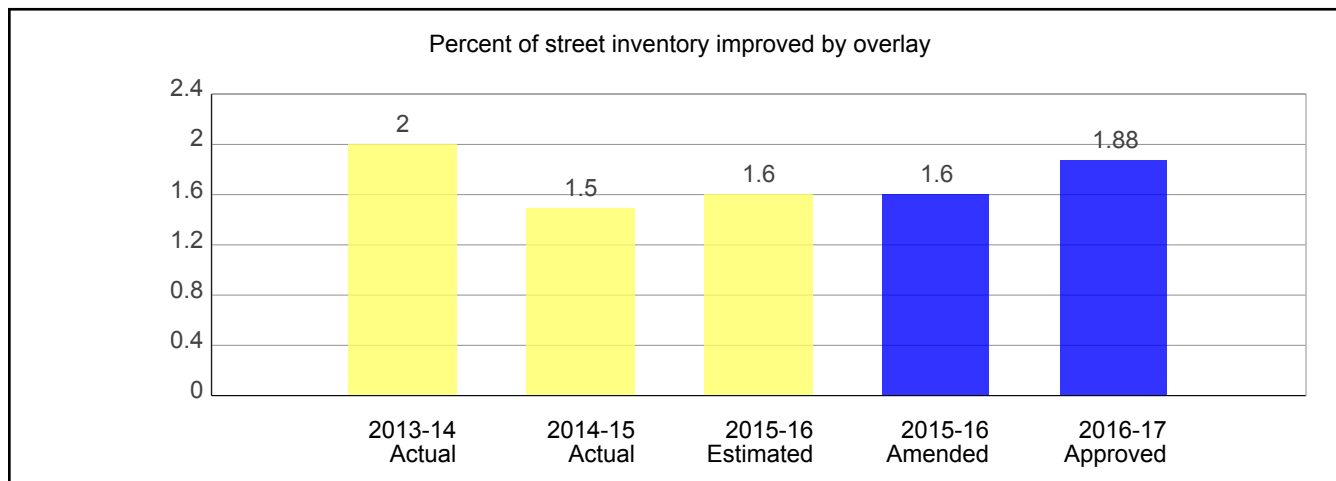
Public Works

Budget Detail by Activity

Program: Street Preventive Maintenance

Activity: Asphalt Overlay

The objective of the Asphalt Overlay activity is to improve failed streets to a satisfactory condition and extend the life of street.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	401,293	1,480,645	60,000	60,000	0
Transportation Fund	7,915,215	7,363,708	8,530,670	8,288,083	11,067,254
Total Requirements	\$8,316,508	\$8,844,353	\$8,590,670	\$8,348,083	\$11,067,254
Full-Time Equivalent					
Transportation Fund					
Civilian	33.75	34.75	30.75	30.75	35.75
Total FTEs	33.75	34.75	30.75	30.75	35.75
Performance Measures					
Lane miles of overlay completed	149.1	116	120	120	145
Percent of street inventory improved by overlay	2	1.5	1.6	1.6	1.88

Services

Overlay initial lift; Overlay partial depth repair; Overlay final surface; Edge milling.

Contact

David Magana and Brian Works, Division Managers, 512 974-8777

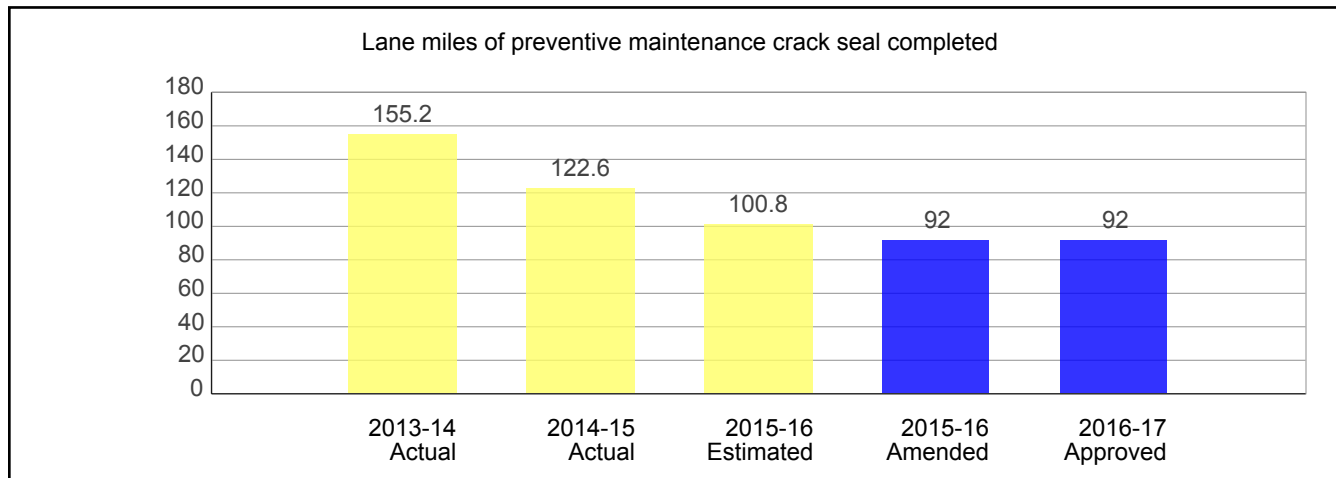
Public Works

Budget Detail by Activity

Program: Street Preventive Maintenance

Activity: Crack Seal Resurfacing

The objective of the preventative maintenance Crack Seal activity is to extend the life of streets by sealing cracks.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Transportation Fund	572,459	607,586	907,440	881,123	913,599
Total Requirements	\$572,459	\$607,586	\$907,440	\$881,123	\$913,599
Full-Time Equivalents					
Transportation Fund Civilian	10.00	9.50	10.25	10.25	10.50
Total FTEs	10.00	9.50	10.25	10.25	10.50
Performance Measures					
Lane miles of preventive maintenance crack seal completed	155.2	122.6	100.8	92	92
Percent of street inventory maintained by preventive maintenance crack seal	2.1	1.6	1.3	1.2	1.19
Services					
Crack Seal					

Contact

David Magana and Brian Works, Division Managers, 512 974-8777

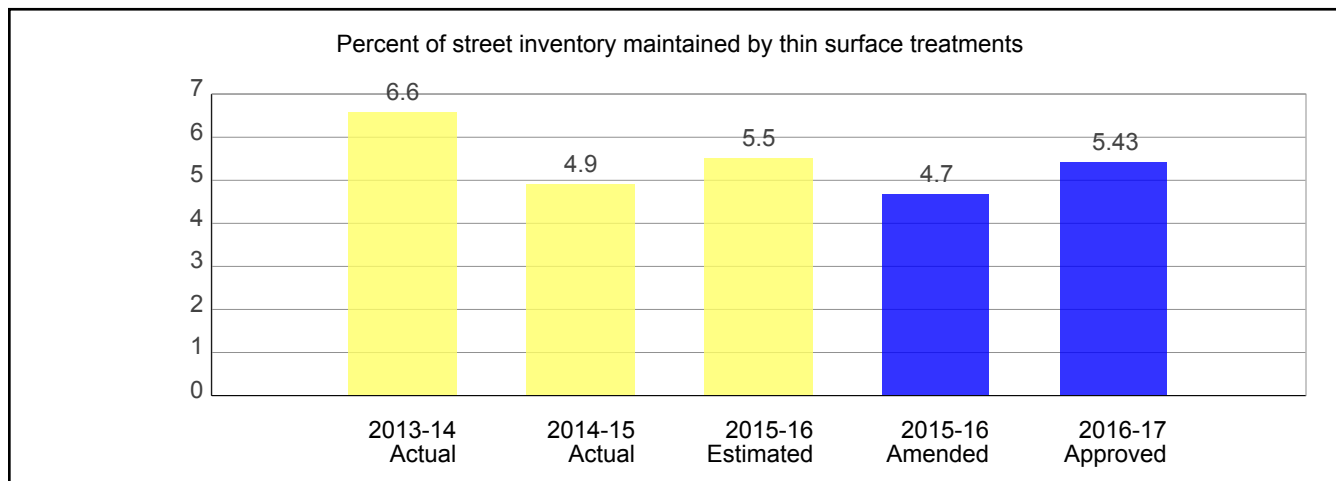
Public Works

Budget Detail by Activity

Program: Street Preventive Maintenance

Activity: Seal Coat & Other Thin Surface Treatments

The objective of the Seal Coat and Other Thin Surface street treatments activity is to extend the life of streets by annually applying lane miles of thin surface street treatments.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	15,129	0	138	0	0
Transportation Fund	7,672,593	7,770,878	7,225,674	7,132,170	6,291,664
Total Requirements	\$7,687,721	\$7,770,878	\$7,225,812	\$7,132,170	\$6,291,664
Full-Time Equivalents					
Transportation Fund Civilian	32.25	30.75	31.00	31.00	30.75
Total FTEs	32.25	30.75	31.00	31.00	30.75
Performance Measures					
Lane miles of preventative maintenance thin surface treatments completed	499.3	368	420	360	420
Percent of street inventory maintained by thin surface treatments	6.6	4.9	5.5	4.7	5.43
Services					
Thin surface treatments					

Contact

David Magana and Brian Works, Division Managers, 512 974-8777

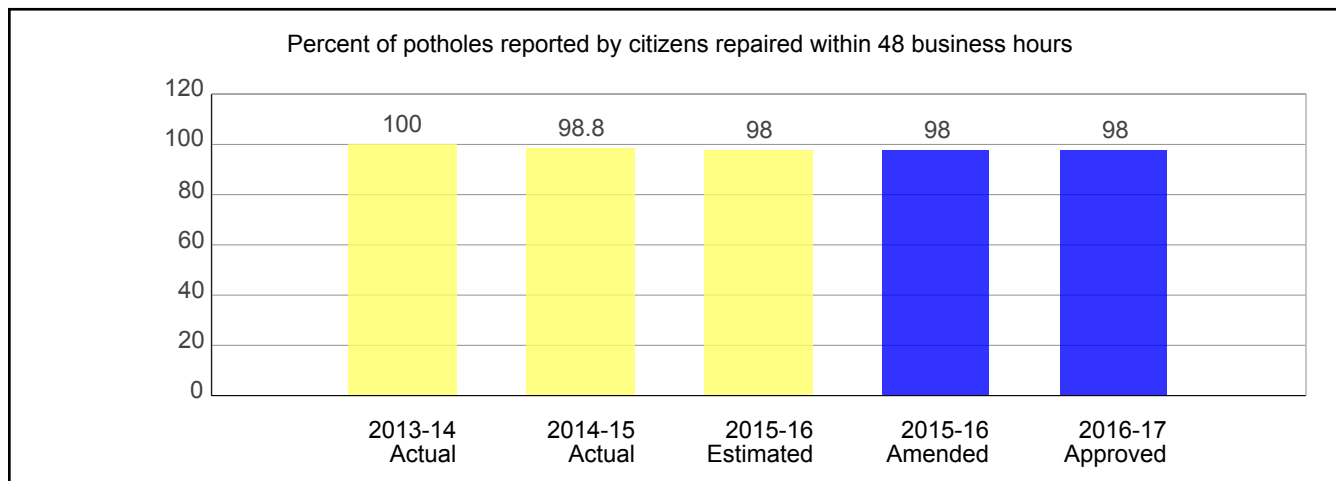
Public Works

Budget Detail by Activity

Program: Street Repair

Activity: Routine Roadway & Alley Maintenance

The purpose of the Routine Roadway & Alley Maintenance activity is to provide street maintenance services for the citizens of Austin to ensure a safe riding surface.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	229,326	408,865	269,453	288,703	0
Transportation Fund	5,302,799	5,244,094	5,721,948	6,146,788	6,444,899
Total Requirements	\$5,532,126	\$5,652,959	\$5,991,401	\$6,435,491	\$6,444,899
Full-Time Equivalents					
Transportation Fund Civilian	55.00	59.00	59.00	59.00	58.00
Total FTEs	55.00	59.00	59.00	59.00	58.00
Performance Measures					
Percent of potholes reported by citizens repaired within 48 business hours	100	98.8	98	98	98
Percent of safety critical potholes reported by citizens repaired within 24 hours	100	99.3	98	98	98

Services

Surface repairs, including pot hole repairs; Surface milling; Alley maintenance; Guardrail and barricade repairs; Emergency response.

Contact

Gerald Nation, Division Manager, 512 974-5635

Bold Measure = Key Indicator

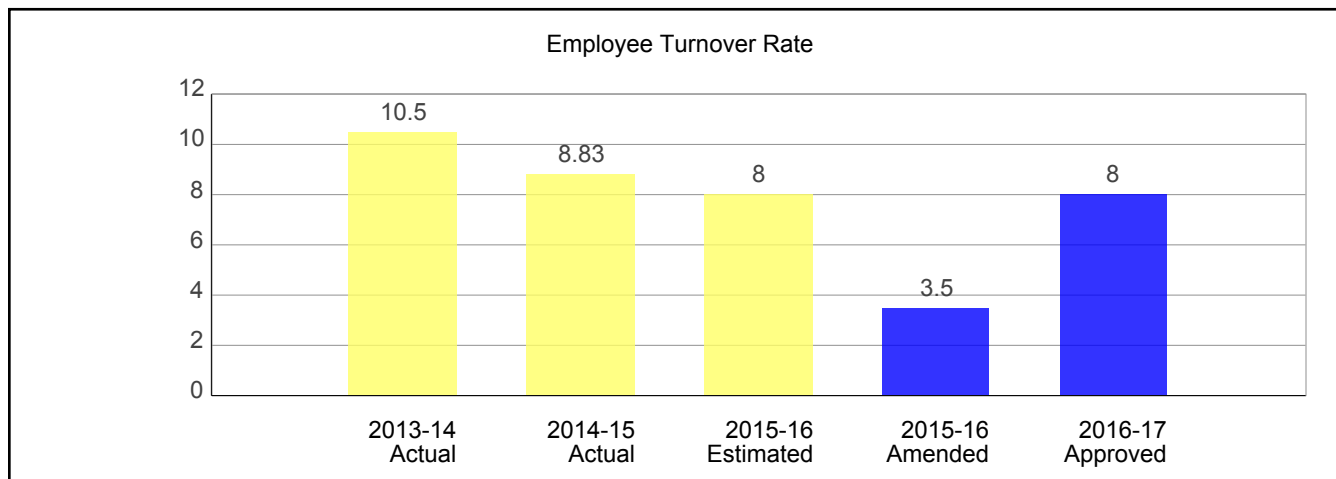
Public Works

Budget Detail by Activity

Program: Support Services

Activity: Departmental Support Services

The purpose of the Departmental Support Services activity is to provide operational support to employees so they have the necessary tools to perform their jobs.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Capital Projects Management Fund	3,448,473	4,129,434	3,112,367	3,458,148	3,398,774
Expense Refunds	19,769	26,142	10,000	10,000	0
Transportation Fund	3,681,075	4,903,317	6,188,922	6,777,436	6,852,860
Total Requirements	\$7,149,317	\$9,058,893	\$9,311,289	\$10,245,584	\$10,251,634
Full-Time Equivalents					
Capital Projects Management Fund Civilian	32.00	32.00	20.00	20.00	21.00
Transportation Fund Civilian	38.75	47.00	59.00	59.00	57.00
Total FTEs	70.75	79.00	79.00	79.00	78.00
Performance Measures					
Employee Turnover Rate	10.5	8.83	8	3.5	8
Lost Time Injury Rate Per the Equivalent of 100 Employees	5.96	9.44	3	2	2
Sick leave hours used per 1,000 hours	30.17	32.07	33.87	38	35

Services

Administration and Management; Financial Monitoring; Budgeting; Accounting; Purchasing; Human Resources; Workplace Planning and Support; Facilities and Logistics Management; Information Technology Support; Public Information; Customer Service; Business Intelligence.

Contact

James Snow, Assistant Director, 512-974-9795

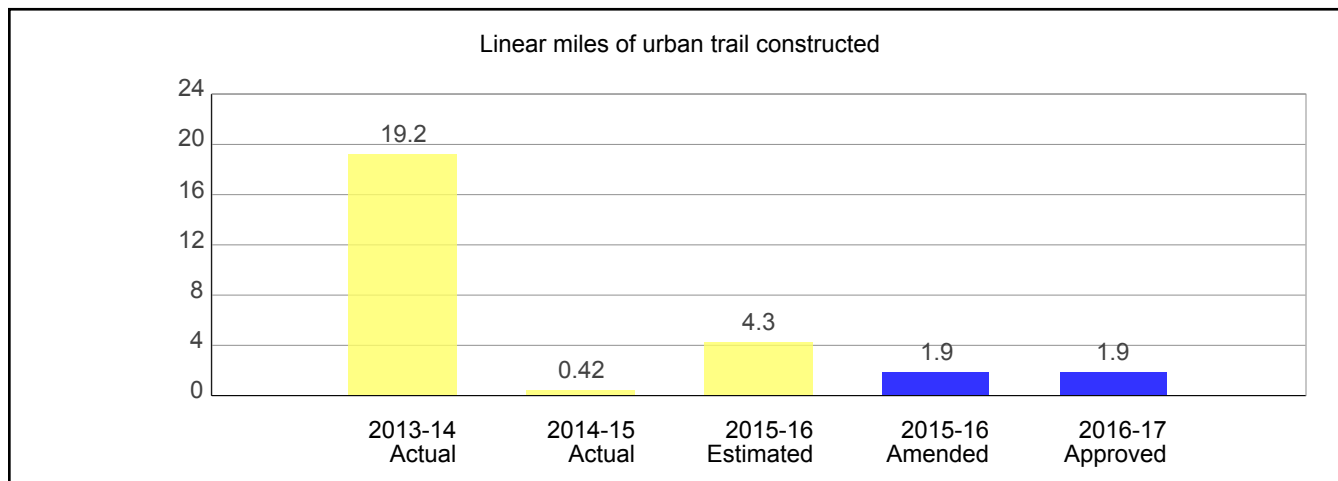
Public Works

Budget Detail by Activity

Program: Urban Trails

Activity: Urban Trails

The purpose of the Urban Trails activity is to plan, design, construct, and maintain Urban Trails so that Austinites can have access to non-motorized, shared-use pathways for bicycle and pedestrian transportation and recreation.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Capital Projects Management Fund	0	110,872	0	0	0
Transportation Fund	0	5	121,752	106,247	160,687
Total Requirements	\$0	\$110,877	\$121,752	\$106,247	\$160,687
Full-Time Equivalents					
Transportation Fund					
Civilian	0.00	1.00	1.00	1.00	1.00
Total FTEs	0.00	1.00	1.00	1.00	1.00
Performance Measures					
Linear miles of urban trail constructed	19.2	0.42	4.3	1.9	1.9
Linear miles of urban trail designed	0.2	0.5	6.3	1.1	6

Services

Project scoping, project coordination, trail standards development, maintenance scheduling, contract coordination, public outreach, trails promotion.

Contact

Chad Crager, Division Manager, 512 974-3570

Public Works

Budget Detail by Activity

Program: Transfers and Other Requirements

Activity: All Activities

The purpose of the Transfers and Other Requirements program is to account for transfers and other departmental requirements at the fund or agency level.

Graph Not Applicable

	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Capital Projects Management Fund	2,748,235	2,062,557	2,276,275	2,289,373	2,381,979
Child Safety Fund	14,428	15,654	32,289	35,548	52,409
Transportation Fund	17,521,716	11,294,469	10,242,568	10,204,007	12,559,275
Total Requirements	\$20,284,379	\$13,372,680	\$12,551,132	\$12,528,928	\$14,993,663

Services

Accrued payroll; 311 Call Center support; Bad debt expenses; Property and Liability Insurance
 Capital Improvement Program; Citywide administrative and information technology support; General Obligation debt;
 Workers' compensation; Liability reserve; Utility billing system support

Contact

Ryan Stipan, Financial Manager, 512-974-1482

Public Works: 2016-17

<i>Transportation Fund</i>	2013-14	2014-15	2015-16	2015-16	2016-17
	Actual	Actual	Estimated	Amended	Approved
Requirements					
Bridge Maintenance	\$530,936	\$463,152	\$725,600	\$747,000	\$1,022,000
Bridge Maintenance	530,936	463,152	725,600	747,000	1,022,000
Infrastructure Management	\$1,823,160	\$1,913,114	\$2,206,256	\$2,120,321	\$2,944,914
Infrastructure Management	1,823,160	1,913,114	2,206,256	2,120,321	2,944,914
Minor Construction and Repair	\$4,808,216	\$3,697,532	\$7,144,201	\$7,654,441	\$11,825,565
Concrete Repair & Construction	96,713	(1,276,415)	335,145	838,535	4,224,690
Utility Excavation Repair	4,711,502	4,973,947	6,809,056	6,815,906	7,600,875
Neighborhood Partnering Program	\$521,615	\$622,378	\$591,556	\$769,601	\$219,852
Neighborhood Partnering Program	521,615	622,378	591,556	769,601	219,852
Right-of-Way Maintenance	\$2,900,704	\$3,020,285	\$3,899,231	\$3,492,176	\$3,443,837
Off-Street R-O-W Maintenance	2,900,704	3,020,285	3,899,231	3,492,176	3,443,837
Sidewalk Infrastructure Program	\$460,743	(\$89,982)	(\$89,573)	(\$79,593)	\$724,406
Sidewalk Program	460,743	(89,982)	(89,573)	(79,593)	724,406
Street Preventive Maintenance	\$16,160,267	\$15,742,173	\$16,663,784	\$16,301,376	\$18,272,517
Asphalt Overlay	7,915,215	7,363,708	8,530,670	8,288,083	11,067,254
Crack Seal Resurfacing	572,459	607,586	907,440	881,123	913,599
Seal Coat & Other Thin Surface Treatments	7,672,593	7,770,878	7,225,674	7,132,170	6,291,664
Street Repair	\$5,302,799	\$5,244,094	\$5,721,948	\$6,146,788	\$6,444,899
Routine Roadway & Alley Maintenance	5,302,799	5,244,094	5,721,948	6,146,788	6,444,899
Support Services	\$3,681,075	\$4,903,317	\$6,188,922	\$6,777,436	\$6,852,860
Departmental Support Services	3,681,075	4,903,317	6,188,922	6,777,436	6,852,860
Transfers and Other Requirements	\$17,521,716	\$11,294,469	\$10,242,568	\$10,204,007	\$12,559,275
Other Requirements	1,380,237	733,211	962,672	915,009	2,033,027
Transfers	16,141,479	10,561,258	9,279,896	9,288,998	10,526,248
Urban Trails	\$0	\$5	\$121,752	\$106,247	\$160,687
Urban Trails	0	5	121,752	106,247	160,687
Total	\$53,711,230	\$46,810,537	\$53,416,245	\$54,239,800	\$64,470,812

Full-Time Equivalents (FTEs)

Infrastructure Management	14.25	13.00	14.00	14.00	21.00
Infrastructure Management	14.25	13.00	14.00	14.00	21.00
Minor Construction and Repair	96.25	85.00	83.00	83.00	90.00
Concrete Repair & Construction	45.50	37.50	35.50	35.50	33.50
Utility Excavation Repair	50.75	47.50	47.50	47.50	56.50
Neighborhood Partnering Program	2.00	2.00	2.00	2.00	2.00
Neighborhood Partnering Program	2.00	2.00	2.00	2.00	2.00
Right-of-Way Maintenance	25.00	16.00	18.00	18.00	19.00
Off-Street R-O-W Maintenance	25.00	16.00	18.00	18.00	19.00
Sidewalk Infrastructure Program	5.75	5.00	5.00	5.00	5.00
Sidewalk Program	5.75	5.00	5.00	5.00	5.00
Street Preventive Maintenance	76.00	75.00	72.00	72.00	77.00
Asphalt Overlay	33.75	34.75	30.75	30.75	35.75
Crack Seal Resurfacing	10.00	9.50	10.25	10.25	10.50
Seal Coat & Other Thin Surface Treatments	32.25	30.75	31.00	31.00	30.75
Street Repair	55.00	59.00	59.00	59.00	58.00
Routine Roadway & Alley Maintenance	55.00	59.00	59.00	59.00	58.00
Support Services	38.75	47.00	59.00	59.00	57.00
Departmental Support Services	38.75	47.00	59.00	59.00	57.00
Urban Trails	0.00	1.00	1.00	1.00	1.00
Urban Trails	0.00	1.00	1.00	1.00	1.00
Total	313.00	303.00	313.00	313.00	330.00

Public Works: 2016-17

<i>Capital Projects Management Fund</i>	2013-14	2014-15	2015-16	2015-16	2016-17
	Actual	Actual	Estimated	Amended	Approved
Requirements					
Capital Projects Delivery	\$18,472,079	\$16,868,676	\$15,852,104	\$18,147,269	\$17,424,108
Architectural Services	0	270,683	317,493	349,338	375,479
Construction Services	5,457,341	4,947,222	4,742,774	5,654,672	5,426,132
Engineering Services	3,678,161	3,551,021	3,277,280	3,824,162	3,502,025
Project Management	6,282,943	5,493,887	5,382,716	5,980,015	5,752,423
Quality Management	2,488,886	2,014,299	1,506,162	1,684,209	1,689,516
Surveying Services	564,748	591,564	625,679	654,874	678,533
Neighborhood Partnering Program	\$0	\$88,221	\$0	\$0	\$0
Neighborhood Partnering Program	0	88,221	0	0	0
Sidewalk Infrastructure Program	\$829,453	(\$521)	\$0	\$0	\$0
Sidewalk Program	829,453	(521)	0	0	0
Support Services	\$3,448,473	\$4,129,434	\$3,112,367	\$3,458,148	\$3,398,774
Departmental Support Services	3,448,473	4,129,434	3,112,367	3,458,148	3,398,774
Transfers and Other Requirements	\$2,748,235	\$2,062,557	\$2,276,275	\$2,289,373	\$2,381,979
Other Requirements	22,293	7,890	262,781	275,879	447,591
Transfers	2,725,942	2,054,667	2,013,494	2,013,494	1,934,388
Urban Trails	\$0	\$110,872	\$0	\$0	\$0
Urban Trails	0	110,872	0	0	0
Total	\$25,498,240	\$23,259,239	\$21,240,746	\$23,894,790	\$23,204,861

Full-Time Equivalents (FTEs)

Capital Projects Delivery	163.00	154.00	144.00	144.00	141.00
Architectural Services	2.00	2.00	2.00	2.00	2.00
Construction Services	51.00	50.00	47.00	47.00	47.00
Engineering Services	35.00	33.00	32.00	32.00	29.00
Project Management	51.00	49.00	45.00	45.00	44.00
Quality Management	18.00	13.00	12.00	12.00	13.00
Surveying Services	6.00	7.00	6.00	6.00	6.00
Sidewalk Infrastructure Program	6.00	0.00	0.00	0.00	0.00
Sidewalk Program	6.00	0.00	0.00	0.00	0.00
Support Services	32.00	32.00	20.00	20.00	21.00
Departmental Support Services	32.00	32.00	20.00	20.00	21.00
Total	201.00	186.00	164.00	164.00	162.00

Public Works: 2016-17

<i>Child Safety Fund</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Child Safety	\$1,859,478	\$1,936,790	\$2,107,839	\$2,391,634	\$2,473,436
Safety Education	224,984	230,692	262,232	306,843	486,021
School Crossing Guards	1,634,495	1,706,098	1,845,607	2,084,791	1,987,415
Transfers and Other Requirements	\$14,428	\$15,654	\$32,289	\$35,548	\$52,409
Other Requirements	5,196	3,070	16,314	19,573	37,356
Transfers	9,232	12,584	15,975	15,975	15,053
Total	\$1,873,906	\$1,952,444	\$2,140,128	\$2,427,182	\$2,525,845

Full-Time Equivalents (FTEs)

Child Safety	9.00	14.25	14.25	14.25	14.25
Safety Education	4.00	4.00	3.00	3.00	6.00
School Crossing Guards	5.00	10.25	11.25	11.25	8.25
Total	9.00	14.25	14.25	14.25	14.25

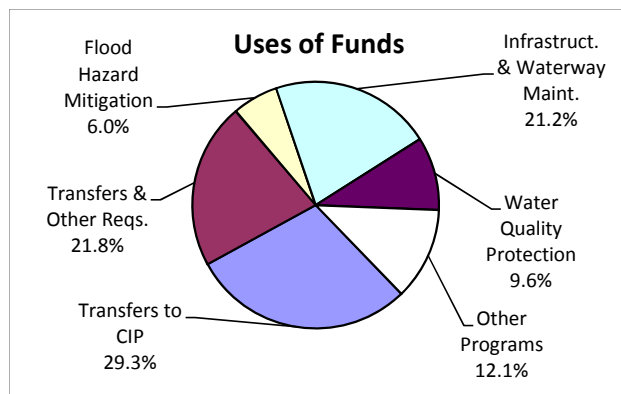
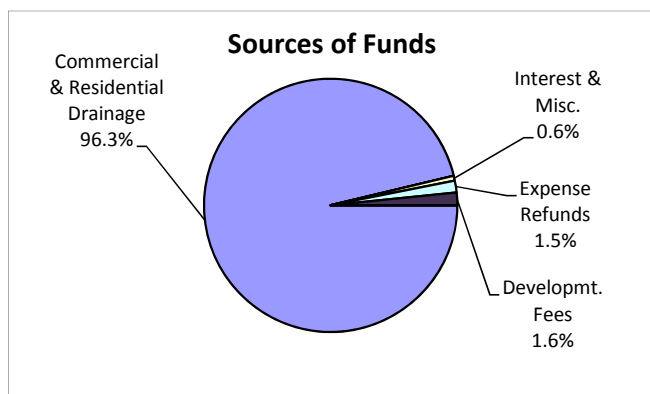
Public Works: 2016-17

<i>Grants</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Child Safety	\$22,097	\$0	\$0	\$0	\$0
School Crossing Guards	22,097	0	0	0	0
Minor Construction and Repair	\$70,641	\$0	\$0	\$0	\$0
Concrete Repair & Construction	70,641	0	0	0	0
Total	\$92,738	\$0	\$0	\$0	\$0

Public Works: 2016-17

<i>Expense Refunds</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Bridge Maintenance	\$118	\$0	\$0	\$0	\$0
Bridge Maintenance	118	0	0	0	0
Capital Projects Delivery	(\$198)	\$0	\$0	\$0	\$0
Construction Services	(198)	0	0	0	0
Child Safety	\$0	\$0	\$0	\$130,281	\$0
School Crossing Guards	0	0	0	130,281	0
Infrastructure Management	\$0	\$5,651	\$4,770	\$0	\$0
Infrastructure Management	0	5,651	4,770	0	0
Minor Construction and Repair	\$3,014,860	\$5,123,293	\$4,023,307	\$4,020,110	\$0
Concrete Repair & Construction	2,773,101	5,086,496	4,020,110	4,020,110	0
Utility Excavation Repair	241,759	36,797	3,197	0	0
Right-of-Way Maintenance	\$200,267	\$201,439	\$200,000	\$200,000	\$0
Off-Street R-O-W Maintenance	200,267	201,439	200,000	200,000	0
Sidewalk Infrastructure Program	\$43,969	\$741,988	\$800,000	\$800,000	\$0
Sidewalk Program	43,969	741,988	800,000	800,000	0
Street Preventive Maintenance	\$416,422	\$1,480,645	\$60,138	\$60,000	\$0
Asphalt Overlay	401,293	1,480,645	60,000	60,000	0
Seal Coat & Other Thin Surface Treatments	15,129	0	138	0	0
Street Repair	\$229,326	\$408,865	\$269,453	\$288,703	\$0
Routine Roadway & Alley Maintenance	229,326	408,865	269,453	288,703	0
Support Services	\$19,769	\$26,142	\$10,000	\$10,000	\$0
Departmental Support Services	19,769	26,142	10,000	10,000	0
Total	\$3,924,533	\$7,988,022	\$5,367,668	\$5,509,094	\$0

Watershed Protection



Budget Overview

	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Drainage Fund					
Revenue	\$72,413,191	\$78,818,099	\$85,772,308	\$84,444,243	\$88,613,053
Requirements	\$71,101,994	\$77,755,888	\$84,636,136	\$85,250,835	\$94,522,590
Full-Time Equivalents (FTEs)	272.75	273.75	275.75	275.75	311.00
Expense Refunds	\$1,148,147	\$1,088,386	\$1,381,037	\$1,197,035	\$1,370,891
Grants	\$92,780	\$0	\$0	\$0	\$0
Total Budget	\$72,342,921	\$78,844,274	\$86,017,173	\$86,447,870	\$95,893,481

Watershed Protection

Organization by Program and Activity for 2017

Flood Hazard Mitigation

Flood Safety
Watershed Management

Infrastructure & Waterway Maintenance

Drainage Pipeline Management
Field Operations Management
Storm Water Management

Stream Restoration

Stream Restoration

Support Services

Departmental Support Services

Transfers and Other Requirements

Other Requirements
Transfers

Water Quality Protection

Pollution Prevention and Reduction
Stormwater Treatment
Surface/Ground Water and Endangered
Salamander Protection
Water Quality Monitoring
Watershed Education

Watershed Policy and Planning

Data Management
Environmental Policy
Master Planning
Value Engineering

Watershed Protection Mission and Goals for 2017

Mission

The mission of the Watershed Protection Department is to protect lives, property, and the environment of our community by reducing the impact of flooding, erosion, and water pollution.

Goals

Reduce flood impacts to life, property, and the environment.

- Complete construction of projects that will provide increased flood hazard protection to 12 structures and roadways.
 - Complete design of projects that will provide increased flood hazard protection to 104 structures and roadways in FY 2017.
 - Respond to 2,700 Floodplain Information Requests during FY 2017 to enhance the public's knowledge of flood hazards.
 - Complete buyout of 37 properties prone to creek flooding in FY 2017
-

Create a stable stream system that decreases property loss from erosion and increases the beneficial uses of waterways.

- Complete 3,600 linear feet of stream channel stabilization and restoration with in-house crews and outside contractors during FY 2017.
-

Maintain and, when possible, improve water quality.

- Construct water quality controls to reduce stormwater pollutants from 7,500 acres by FY 2017.
 - Conduct business inspections and spills response to recover a total of 700,000 gallons and 500 cubic yards of pollutants in FY 2017.
 - Maintain or improve baseline levels of the Environmental Integrity Index and Austin Lakes Index (water, sediment and recreational quality, aquatic habitat and physical integrity) in 100% of water bodies evaluated during FY 2017.
-

Provide adequate assessment and maintenance of drainage infrastructure.

- With in-house construction crews, complete 2,000 feet of stream channel stabilization to provide increased erosion protection to property in FY 2017.
 - As the inventory continues to increase, continue to maintain residential ponds so that 90% are functioning properly through FY 2017.
 - Complete assessment of 12.5 miles of storm drain infrastructure through FY 2017.
-

Maintain 100% of activities in compliance with Federal and State permits and regulatory requirements in FY 2017.

Watershed Protection

Message from the Director

Two thousand and fifteen was the wettest year on record for Texas, and the second-wettest year on record for the Austin area. While we were still working on the recovery from the Memorial Day and Halloween floods of 2015, numerous extreme weather events in 2016 continue to highlight a critical issue for the Watershed Protection Department (WPD): the increased intensity and frequency of extreme weather conditions, which, if unchecked, will worsen the hazards of floods, erosion, and water quality problems.

In the past year, I am very happy to report that other than providing 24/7 storm monitoring of several storms, the award-winning ATXFloods system alerts reached out to thousands of residents within Austin and the surrounding counties. Our staff worked tirelessly before, during, and after flood events to ensure the safety of our citizens. Working closely with emergency responders, staff monitored creek conditions, closed flooded roads, responded to citizens, and staffed the Flood Assistance Center. In addition to immediate flood warning and response, we also protected 162 families in Onion and Williamson Creeks from flooding by acquiring their properties and relocating residents to areas outside of flood hazard areas. This brings the total number of properties acquired to 615. The Waller Creek Tunnel Outlet to Lady Bird Lake was also completed, and water was diverted into the tunnel during 28 storms.

Although flood impacts have been foremost in the public's mind this year, the WPD mission also includes protecting lives, property, and the environment. This year we stabilized and restored 3,000 feet of Shoal Creek using natural materials as part of the ongoing Shoal Creek Restoration Project from 15th to 28th Street. The project also includes construction of water quality controls that will remove contaminants from runoff and increase baseflow. The project will prevent further loss of parkland in Pease Park, thus preserving a treasured community resource. We also restored 800 feet of creek in East Austin as part of the JJ Seabrook Stream Restoration and Rain Gardens project. The project improved neighborhood connectivity and added public amenities in a densely urbanized area.

While these large-scale projects have helped ameliorate existing flood, erosion, and water quality problems, we have also made strides towards addressing upcoming horizon issues and challenges. For example, the Watershed Master Plan was updated to reflect new watershed problem score data and to recommend new solutions, including how CodeNEXT will help address future watershed concerns in the face of climate change and rapid population growth. The Master Plan also makes recommendations for how to best address the impact of sustained and rapid development on WPD's capacity to meet service demand. As the Austin-area grows, it is essential to create partnerships with regional stakeholders to prevent and control water quality impacts before development occurs. Because activities outside of Austin's city limits influence Austin's creeks, lakes, aquifers, and endangered species, our staff cooperated with a diverse group of regional stakeholders to propose a draft rule regarding more sustainable methods for wastewater management to the Texas Commission on Environmental Quality. The proposed rule will protect the quality and quantity of our water resources into the future.

As we work to meet the challenges ahead, the Department must broaden its vision to tackle citywide challenges: 1) Prevention of future watershed problems and associated public costs in the face of climate change and rapid population growth, 2) Funding for continued implementation of asset management programs for Austin's aging and expanding stormwater infrastructure, 3) Prevention and control of water quality impacts to Austin's creeks, lakes, aquifers, and endangered species, 4) Leveraging financial resources with citywide CIP priorities and other public or private partnerships to cost-effectively address watershed problems, and 5) Impact of sustained and rapid development on WPD's organizational capacity and services. We need to recognize that we are all connected and will play a major part in shaping Austin's future.

I am excited about this coming year. Together, we can make Austin the most livable city in the country!

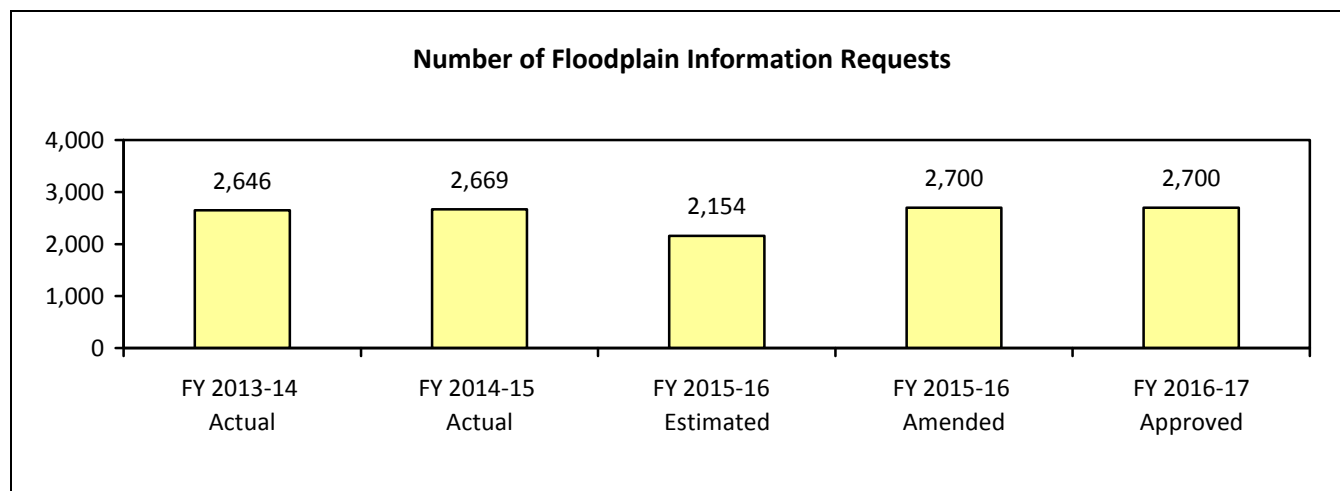
Joseph G. Pantalion
Director, Watershed Protection Department

Budget Highlights

The Watershed Protection Department FY 2016-17 Budget includes those resources necessary to meet its mission of protecting lives, property, and the environment by reducing the impact of flood, erosion, and water pollution. The Department has prepared a budget of \$88.6 million in revenue and \$95.9 million in expenditures with 35.25 new positions.

Flood Hazard Mitigation

The Flood Hazard Mitigation program represents one of the department’s core mission areas. The purpose of this program is to reduce existing flood hazards to protect lives and property and maintain regulatory code and design criteria for new development to protect lives and property from possible increases in flood hazard. The Watershed Engineering division adds an administrative senior position to provide administrative support in a division comprised of over 40 employees. The Creek Flood Hazard Mitigation program adds two engineering staff to provide engineering support in the development of feasibility studies, the implementation of CIP projects, and field investigations. \$107,525 in funding is added to the Creek Flood Hazard Mitigation Program for one temporary employee to assist the section with the Lower Onion Creek Buyouts, Williamson Creek Buyouts, and US Army Corps of Engineers ecosystem restoration and recreation activities.



Infrastructure & Waterway Maintenance



The Infrastructure and Waterway Maintenance program is responsible for maintaining the stormwater conveyance system, which consists of creeks and waterways, pipelines, and structural controls. There are three main activities within the division: Field Operations Management (FOM), Storm Water Management (SWM), and Drainage Pipeline Management (DPM). The Infrastructure and Waterway Maintenance program adds one engineer technician position to address increasing number of drainage service requests. The position will ensure quality of inspections and level of customer service provided with each investigation. The program also adds a yard manager at the Dalton Lane Facility to increase efficiency of operations and prevent loss of materials.

The Open Waterways Program adds six drainage and operations maintenance positions and two supervisor positions to improve responsiveness and ensure effective maintenance of the open conveyance system. The Erosion and Streambank Stabilization program adds four drainage and operations maintenance positions and one supervisor position for the Erosion and Streambank Stabilization program. These positions will expand crew size and enable the program to use two crews to meet expected service levels and address current backlog. The Residential and Public Ponds program adds five additional drainage operations and maintenance positions that will fully staff existing crews associated with maintenance of storm water management facilities. The Residential and Public Ponds program will also add one environmental inspection specialist position to inspect private ponds to ensure compliance with City Code, State, and Federal permit requirements.

The Closed Systems program adds five drainage and operations maintenance positions, one crew lead, and one supervisor required to create a second Storm Drain Construction Pipe crew. \$300,000 in funding is also added to the program for an Indefinite Delivery Indefinite Quantity contract in order to reduce the backlog of open work orders for Storm Drain Construction and Concrete crews.

Watershed Policy and Planning

The purpose of the Watershed Policy and Planning program is to provide direction and oversight of watershed policies and to coordinate the integration of flood, erosion, and water quality activities for City staff and policy makers so they have the information to design, prioritize, and implement cost effective integrated solutions that include capital projects, Watershed programs, and regulations.

Stream Restoration

The purpose of the Stream Restoration program is to decrease property loss, reduce safety hazards, and protect infrastructure from eroding stream banks, while improving stream ecological health and increasing the beneficial uses of waterways by implementing sustainable stream stabilization and restoration projects. This includes stream improvement projects within the urban core and those to protect residential properties from the impacts of creek erosion. Active projects in FY 2016-17 include construction of the Shoal Creek Restoration Project from 15 – 28th Streets along Pease Park and planning efforts for the stream restoration surface improvements in the Waller Creek District.



Water Quality Protection

The purpose of the Water Quality Protection program is to protect and improve water quality in Austin's creeks, lakes, and aquifers for our community and aquatic life by preventing, detecting, evaluating, and reducing water pollution.



To monitor and assess water quality, staff maintain a network of 29 stormwater monitoring stations, 117 creek monitoring stations and monitor three Austin reservoirs. Spills response staff conducts approximately 1,000 investigations annually to find and remediate water pollutant sources. Salamander conservation staff maintain a captive breeding refugium housing approximately 500 endangered salamanders, and conduct approximately 100 salamander population surveys annually in north Austin and around Barton Springs. In FY 2016-17, salamander staff will continue work on a project to replace the failing buried outlet pipe from Eliza Springs with a daylighted spring run that will increase salamander habitat and improve the resiliency of endangered salamander populations to changing conditions. The Eliza Daylighting

project will begin construction in October 2016 and is estimated to be completed by March 2017. Staff also continues to work collaboratively with other City departments, non-profit partners, and the community to restore riparian areas to improve water quality, reduce erosion, reduce maintenance demands, and help achieve climate protection goals. To date, 49 "Grow Zones" have been established on public property adjacent to creeks and the City of Pflugerville is now considering implementing a similar program within their jurisdiction. Water Quality Protection staff are now expanding the program to

also include small-scale green stormwater treatment installations in parks to alleviate drainage problems and enhance water quality and shoreline restoration and invasive species removal on area lakes.

The Surface Water Evaluation program is bringing the existing city lake policy coordinator position to a full-time position. The position is currently budgeted at 0.75 FTE. The position is responsible for site development permit application reviews. Surface Water Evaluation is also adding \$30,000 for a study to identify the most effective strategies for riparian restoration to achieve water quality enhancements.

The Stormwater Treatment program designs and builds engineered structures that remove pollution from watersheds built-out without pollution control devices. In 2016, construction will commence on the retrofit of an existing detention pond in Bartholomew Park that will improve the hydrology and water quality in Tannehill Creek.



Support Services

WPD Support Services includes Finance, Human Resources, and the Safety Office. The Finance division is adding three utility account analysts and one IT application analyst senior position. The project includes extensive and complex analysis of GIS data, close coordination with Austin Energy, many stakeholder meetings, and a customized, interactive web tool. These staff will respond to customers' complaints and inquiries regarding their new drainage fees, collect and verify data, respond to charge justification requests, and perform complex GIS data analysis and updates.

Revenue

The primary funding source for the Drainage Utility is the monthly drainage charge assessed to City of Austin utility customers. In FY 2015-16, the charge was restructured to enhance the equity and reasonableness using improved data and technology. This fee is expected to provide approximately 98%, or \$86.6 million, of the department's \$88.6 million revenue projected for the upcoming fiscal year. The FY 2016-17 revenue budget reflects the expiration of the residential discount for the drainage utility fee. Prior to last year's restructuring, residential revenue included apartment complexes, since each individual apartment had a charge, now they are designated as commercial, and the building owner is charged, not the tenants. In addition, going forward, the drainage utility charge will reflect the growth patterns from the City Demographer's projections. Other revenue sources for the department include interest income and development revenue.

Tax-exempt religious organizations may request exemption from the drainage fee per section 15-2-15 (2) of the Drainage Ordinance. The department works closely with the Religious Coalition to Assist the Homeless (RCAH) as the exempted drainage fees are directed to this umbrella organization for grant-making purposes. During FY 2014-15, \$825,091 in drainage fees were collected by the organization. In turn, the RCAH granted \$769,485 to the following 18 organizations to benefit homeless individuals: A New Entry, Inc.; Caritas of Austin; Casa Marianella; End Community Homelessness Organization; Foundation Communities; Foundation for the Homeless (FFH); Front Steps; Green Doors; LifeWorks; Mary House Catholic Worker; Mobile Loaves and Fishes; Project Transitions; Safe Place; Saint Louise House; Texas ReachOut; The Salvation Army; Trinity Center; and Vision Luke 4:18. Grant amounts ranged from \$5,000 to \$115,000.

During FY 2015-16, Watershed Protection is projecting \$902,926 in drainage fees collected by the organization. The projections for grants by the RCAH is \$695,451. This figure is for nine months of activity for the RCAH, to adjust to a new fiscal year consistent with the City of Austin.

Watershed Protection

Significant Changes

Drainage Utility Fund

Revenue Changes	Dollars	
Increased revenue from residential and commercial drainage fees due to expiration of the single family discount and growth associated with development and annexations. Slight reduction in rate of \$.00002.		\$3,622,447
Development fees and other income increases.		\$546,363
Expenditure Changes	FTEs	Dollars
Citywide Cost Drivers		
Additional funding to cover the cost of 2% Pay for Performance and \$0.29 across-the-board wage increases in FY 2016-17, increase the living wage to \$13.50 per hour, annualize the cost of a Citywide market study approved in FY 2015-16, and increase City contributions for health insurance by 8%.		\$1,001,616
Increase in transfer amounts for the following: Administrative Support Services, 311 Call Center, and Wireless Communication Services.		\$217,473
Decrease in transfer amounts for the following: bad debt, CTM information systems support, accrued payroll, liability reserve, and workers' compensation.		(\$418,447)
Increase in funding for fleet fuel and fleet maintenance.		\$289,207
Department Cost Drivers		
Increase in transfer to the Watershed Enterprise Capital Improvements Program.		\$3,130,954
Funding increases for the transfer to Development Services Department for support of the One Stop Shop.		\$884,993
Decrease in debt service for General Obligation bonds.		(\$185,333)
Funding methodology change in the Capital Project Management Fund allocates administrative costs for project management activities to operating budgets and discontinues practice of directly charging capital projects. Increase to operating budget is offset by decrease to capital budget.		\$773,490
Increase transfer to AE for Customer Care & Billing.		\$376,445
New Investments		
Six Drainage & Operations Maintenance positions (1 crew) and two Supervisors for the Open Waterways Program to improve responsiveness and ensure effective maintenance of the open conveyance system.	8.00	\$551,406
Four Drainage & Operations Maintenance positions and one Supervisor for the Erosion and Streambank Stabilization Program. Positions will expand crew size to meet expected service levels and address current backlog.	5.00	\$338,141
Five Drainage & Operations Maintenance positions and one Environmental Inspection Specialist in order to meet City Code, State, and Federal permit requirements regarding stormwater management facility maintenance and inspection.	6.00	\$393,785

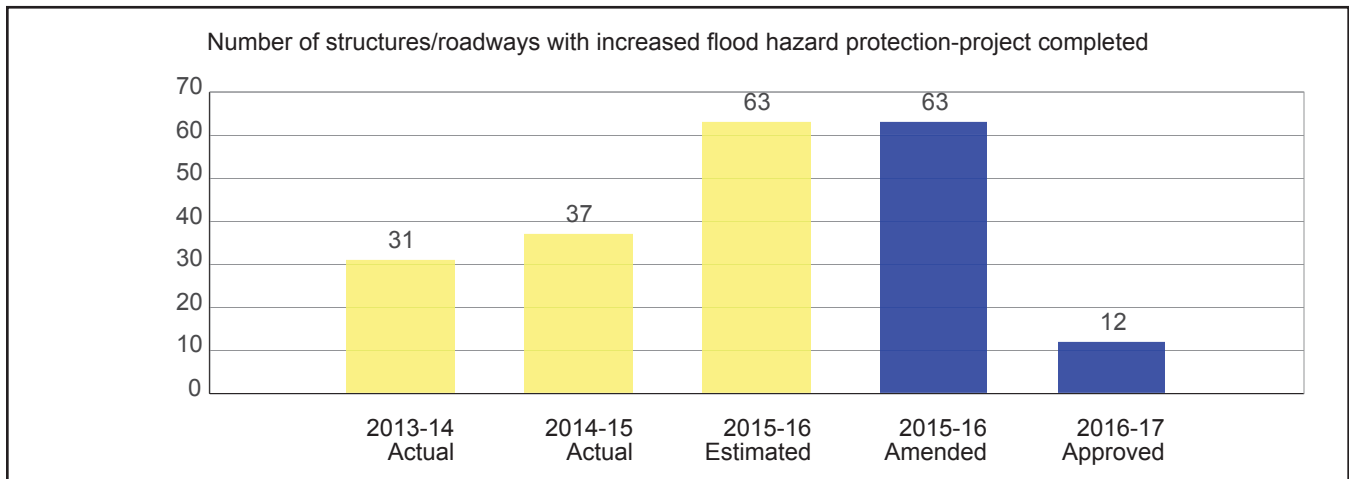
Expenditure Changes	FTEs	Dollars
One Drainage & Operations Maintenance position to provide building and yard management at Dalton Lane facility.	1.00	\$69,834
One Engineering Tech C for the Infrastructure & Evaluations Program to provide service request investigation service and work order creation for field crews.	1.00	\$78,458
Five Drainage & Operations Maintenance positions, one Drainage & Operations Maintenance Crew Lead, and one Street and Drainage Maintenance Supervisor required to staff a second Storm Drain Construction Pipe crew.	7.00	\$502,716
Increase in funding for an Indefinite Delivery Indefinite Quantity contract in order to reduce the backlog of open work orders for Storm Drain Construction and Concrete crews.		\$300,000
Increase existing Environmental Program Coordinator from 0.75 position to full-time. Increase will enable the Water Resources Evaluation Section to continue to meet development review application performance measures, provide requested support to for variance reviews, and improve coordination with city departments and external agencies.	0.25	\$28,050
Increase in funding for study to identify the most effective strategies for riparian restoration that are a critical component of water quality protection solutions.		\$30,000
Two Engineer Graduate B positions to provide engineering support in the development of feasibility studies, the implementation of CIP projects, and field investigations for the Creek Flood Hazard Mitigation program.	2.00	\$236,108
Increase temporary funding for Creek Flood Hazard Mitigation Program to assist with the Lower Onion Creek Buyouts, Williamson Creek Buyouts, and US Army Corps of Engineers ecosystem restoration and recreation activities.		\$107,525
One Administrative Senior position to provide administrative support to the Watershed Engineering Division.	1.00	\$62,439
Four positions to address the customer service and GIS analysis needed to administer the revised Drainage Utility Fund's fee methodology.	4.00	\$394,279
Increase in funding for development fee cost of service study in coordination with Development Services.		\$100,000
Increase in funding to develop additional flood awareness materials to support recommendations of the Flood Mitigation Task Force.		\$100,000
Decrease in temporary funding to offset the addition of new positions.		(\$482,770)

Watershed Protection Budget Detail by Activity

Program: Flood Hazard Mitigation

Activity: Flood Safety

The purpose of the Flood Safety activity is to reduce localized and creek flood conditions; manage the risk of dam, floodwall, or levee failure; and provide warning of flood hazards to protect lives and property.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Drainage Utility Fund	2,522,520	3,397,819	3,800,653	3,679,952	4,000,567
Expense Refunds	262,864	270,640	374,370	374,370	514,000
Total Requirements	\$2,785,384	\$3,668,459	\$4,175,023	\$4,054,322	\$4,514,567
Full-Time Equivalents					
Drainage Utility Fund Civilian	19.00	18.50	18.41	18.41	21.23
Total FTEs	19.00	18.50	18.41	18.41	21.23
Performance Measures					
Linear feet of storm drain infrastructure installed or replaced by other City departments	608	21,932	500	1,000	1,000
Number of buyouts of properties prone to creek flooding completed	97	153	150	100	37
Number of flood warning emergency action recommendations issued	162	72	155	70	105
Number of structures/roadways with increased flood hazard protection-project design completed	12	35	24	24	104
Citizen satisfaction with flood control efforts	46	48	50	50	53
Linear feet of storm drain infrastructure installed or replaced by WPD	6,619	2,193	1,000	2,500	3,000
Number of structures/roadways with increased flood hazard protection-project completed	31	37	63	63	12

Services

Floodplain structure buyout; Project planning, prelim. engineering, design, and implementation; Dam and floodwall/levee inspection; Hydrology and hydraulics; Flood awareness education; Drainage evaluation; Flood Early Warning System.

Contact

Kevin Shunk, P.E. Supervising Engineer, 512-974-9176

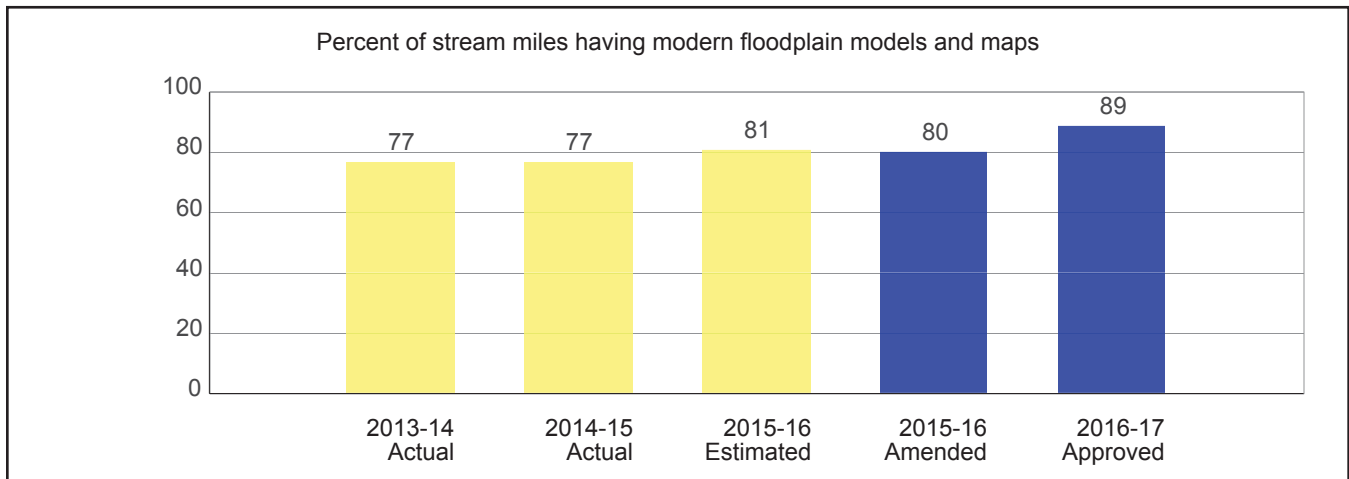
Bold Measure = Key Indicator

Watershed Protection Budget Detail by Activity

Program: Flood Hazard Mitigation

Activity: Watershed Management

The purpose of the Watershed Management activity is to protect lives and property from flood hazards by promoting sound watershed management to citizens, the development community, and City staff.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Drainage Utility Fund	1,119,269	1,392,443	1,182,486	1,219,173	1,272,161
Total Requirements	\$1,119,269	\$1,392,443	\$1,182,486	\$1,219,173	\$1,272,161
Full-Time Equivalents					
Drainage Utility Fund Civilian	10.33	10.16	10.00	10.00	10.10
Total FTEs	10.33	10.16	10.00	10.00	10.10
Performance Measures					
Number of creek crossing inspections completed	647	643	643	643	643
Number of Floodplain Information Requests	2,646	2,669	2,154	2,700	2,700
Number of floodplain variance requests processed	11	10	4	14	12
Percent of stream miles having modern floodplain models and maps	77	77	81	80	89

Services

Coordinate required activities for participation in the National Flood Insurance Program and Community Rating System; Flood Insurance Rate Map change requests, review, and public notification; floodplain development review; floodplain variance processing; floodplain model and map services; floodplain information dissemination to public; hydrologic and hydraulic analysis and field investigation; creek crossing inspections; post-flood reconnaissance and damage documentation; Drainage Criteria Manual maintenance; drainage easement dedication and release review; regional floodplain management group support; Regional Stormwater Management Program funds management, appropriation, facility planning and development; City/developer community facility contract development; Master Plan support; flood awareness public education; facilitation of opportunities for private and public cost sharing.

Contact

Kevin Shunk, P.E. Supervising Engineer, 512-974-9176

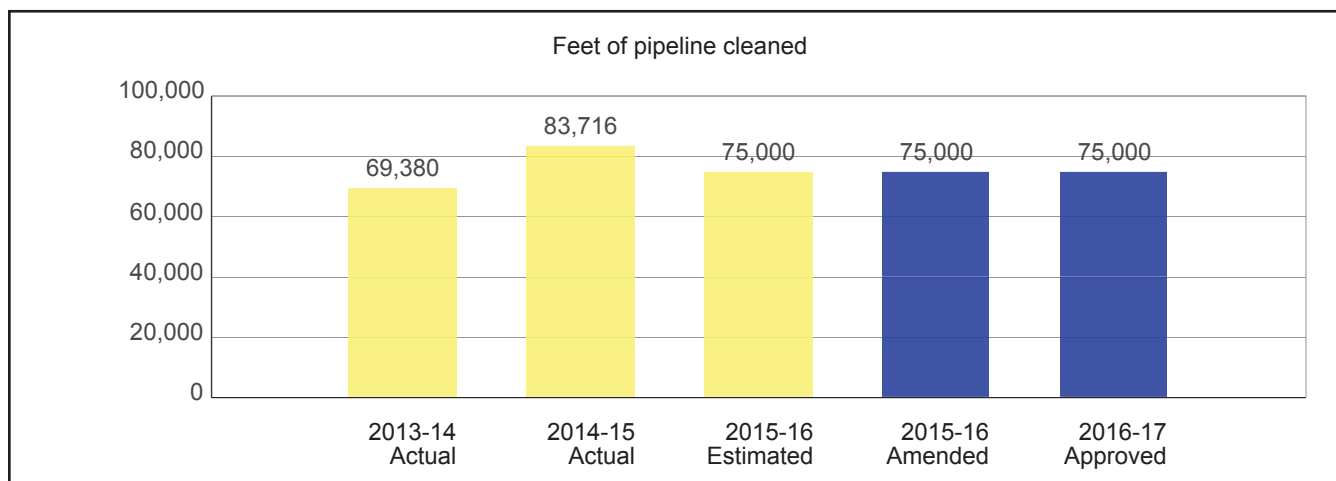
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Watershed Protection Budget Detail by Activity

Program: Infrastructure & Waterway Maintenance

Activity: Drainage Pipeline Management

The purpose of the Drainage Pipeline Management activity is to ensure adequate conveyance of storm water flows through the storm drain pipeline system in an effort to protect lives and minimize flooding of roadways and property.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Drainage Utility Fund	4,929,487	5,286,761	5,433,444	5,815,426	6,575,507
Expense Refunds	4,560	542	21,636	0	0
Total Requirements	\$4,934,047	\$5,287,303	\$5,455,080	\$5,815,426	\$6,575,507
Full-Time Equivalents					
Drainage Utility Fund Civilian	48.00	48.00	49.68	49.68	56.00
Total FTEs	48.00	48.00	49.68	49.68	56.00
Performance Measures					
Feet of pipeline cleaned	69,380	83,716	75,000	75,000	75,000
Feet of pipeline installed or rehabilitated	2,784	981	1,200	2,500	3,000
Number of concrete structures constructed or rehabilitated	126	87	60	180	180
Number of miles of pipeline inspected by TV camera inspection program	14.07	11.56	12.5	12.5	12.5

Services

Drainage system infrastructure cleaning, inspection, construction and rehabilitation; complaint investigation; storm event response; installation repair and replacement of concrete drainage infrastructure; field engineering and utility location activities.

Contact

Joseph Zerda, Project Manager, 512-974-1522

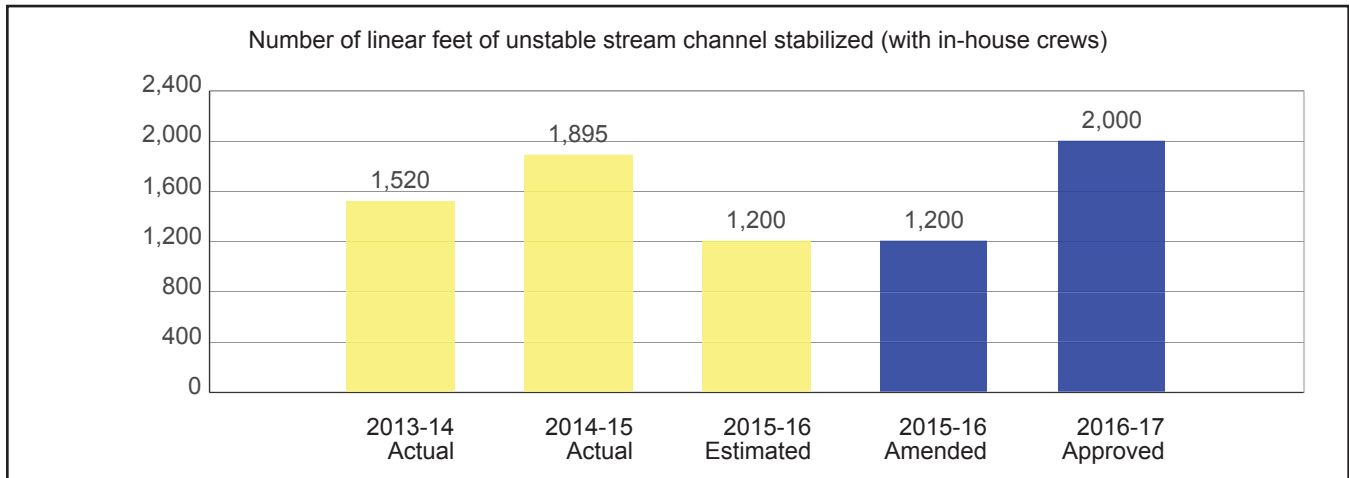
Bold Measure = Key Indicator

Watershed Protection Budget Detail by Activity

Program: Infrastructure & Waterway Maintenance

Activity: Field Operations Management

The purpose of the Field Operations Management activity is to maintain natural waterways and engineered channels utilizing best management practices that support the three missions of the department: reduce flood hazards, improve water quality and provide erosion control and streambank stabilization.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Drainage Utility Fund	5,456,920	6,348,990	7,185,030	7,410,251	8,846,047
Expense Refunds	0	0	107,493	0	0
Total Requirements	\$5,456,920	\$6,348,990	\$7,292,523	\$7,410,251	\$8,846,047
Full-Time Equivalents					
Drainage Utility Fund Civilian	51.33	50.66	48.66	48.66	65.00
Total FTEs	51.33	50.66	48.66	48.66	65.00
Performance Measures					
Area of unstable stream bank stabilized	New Meas	69,615	111,900	18,000	105,000
Linear feet of erosion repair targeted for stream stabilization projects (with in-house crews)	80,000	105,000	85,000	105,000	105,000
Miles of creeks, channels and ditches cleared	5.88	4.08	4	6	6
Number of flood events diverted by the Waller Creek Tunnel Facilities	0	2	42	3	24
Number of linear feet of unstable stream channel stabilized (with in-house crews)	1,520	1,895	1,200	1,200	2,000
Tons of debris removed at Waller Creek Tunnel Side Stream Inlets	0	0	0	17	17
Tons of debris removed from Waller Creek Tunnel Inlet Facility	0	147	1,300	52	600

Services

Management of natural and engineered waterways including citizen complaint investigation, vegetation conservation and management, channel clearing, bridge and culvert clearing, streambank stabilization, channel and riparian restoration activities and storm event response. Internal and external outreach education and coordination.

Contact

Roxanne Jackson, Watershed Field Operations Division Manager, 512-974-1918; Ramesh Swaminathan, Managing Engineer-Waller Creek Tunnel, 512-974-3541

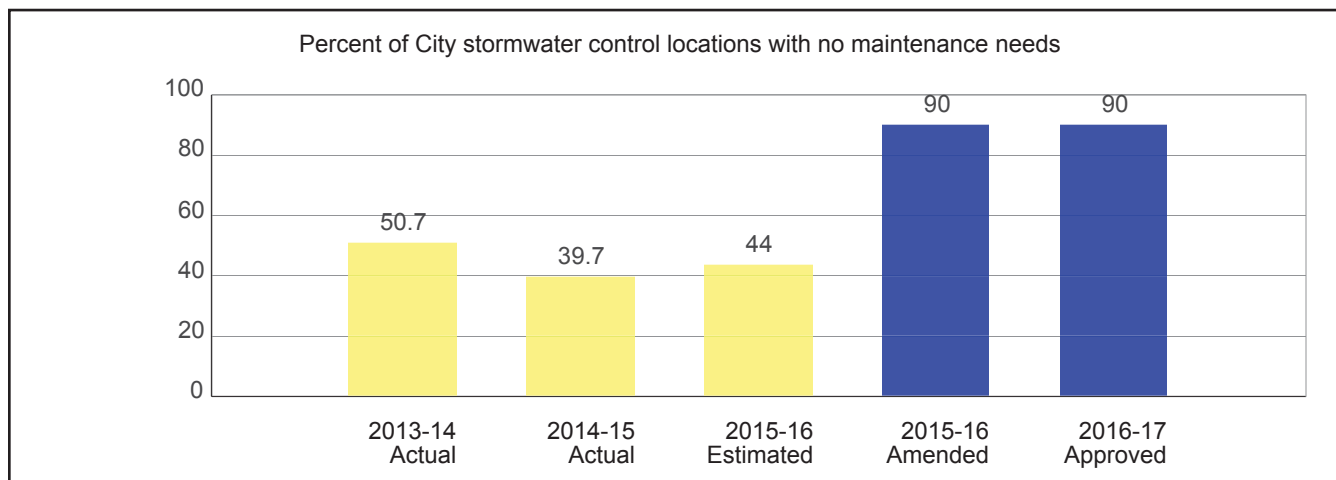
Bold Measure = Key Indicator

Watershed Protection Budget Detail by Activity

Program: Infrastructure & Waterway Maintenance

Activity: Storm Water Management

The purpose of the Storm Water Management activity is to maintain residential and city-owned storm water treatment facilities (water quality and detention ponds, biofiltration areas, rain gardens, etc.) to ensure proper functionality, providing water quality improvement, flood protection, and downstream erosion control.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Drainage Utility Fund	3,708,566	4,350,925	4,770,410	4,595,379	4,940,984
Grants	92,780	0	0	0	0
Total Requirements	\$3,801,346	\$4,350,925	\$4,770,410	\$4,595,379	\$4,940,984
Full-Time Equivalents					
Drainage Utility Fund Civilian	28.00	28.00	32.25	32.25	37.00
Total FTEs	28.00	28.00	32.25	32.25	37.00
Performance Measures					
Number of Commercial pond inspections completed	1,322	1,669	1,600	2,000	2,300
Percent of City stormwater control locations with no maintenance needs	50.7	39.7	44	90	90
Tons of litter, trash and debris removed from Lady Bird Lake	121.2	148.2	150	200	150

Services

Citizen complaint response and investigation; Inspection and maintenance of water quality and detention ponds; Maintenance of vegetation and debris removal along shoreline and open water within Lady Bird Lake; Compliance with TCEQ regulations; Inspection of commercial storm water management facilities.

Contact

Roxanne Jackson, Watershed Field Operations Division Manager, 512-974-1918

Bold Measure = Key Indicator

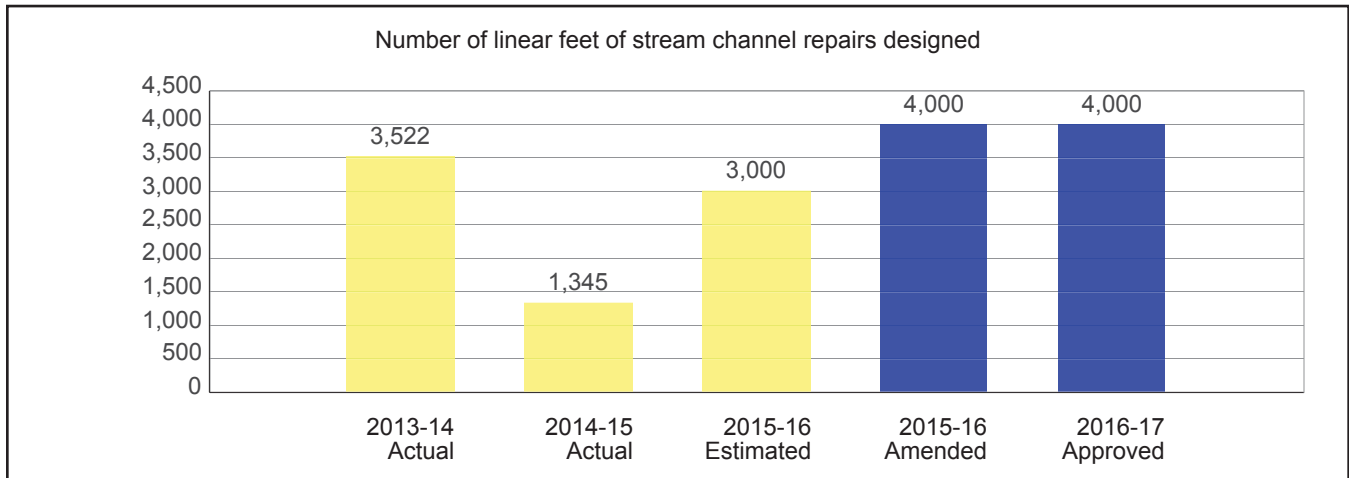
Watershed Protection

Budget Detail by Activity

Program: Stream Restoration

Activity: Stream Restoration

The purpose of the Stream Restoration activity is to decrease property loss, reduce safety hazards and protect infrastructure from eroding streambanks, while improving stream ecological health and increasing the beneficial uses of waterways by implementing sustainable stream stabilization and restoration projects.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Drainage Utility Fund	786,836	927,177	1,016,916	996,973	1,125,594
Expense Refunds	1,542	3,136	8,609	0	0
Total Requirements	\$788,378	\$930,313	\$1,025,525	\$996,973	\$1,125,594
Full-Time Equivalents					
Drainage Utility Fund Civilian	7.00	8.00	8.00	8.00	8.50
Total FTEs	7.00	8.00	8.00	8.00	8.50
Performance Measures					
Linear ft. of stream bank stabilization construction completed in-house and through CIP	New Meas	1,375	3,000	3,250	3,600
Number of linear feet of streams with erosion problems needing design	107,432	112,341	112,000	99,000	110,000
Number of linear feet of stream channel repairs designed	3,522	1,345	3,000	4,000	4,000

Services

Problem assessment and prioritization; Planning; In-house design; Project implementation; Construction management; Voluntary Erosion Buyouts; Technical Assistance.

Contact

Eric Loucks, Supervising Engineer, 512-974-2534

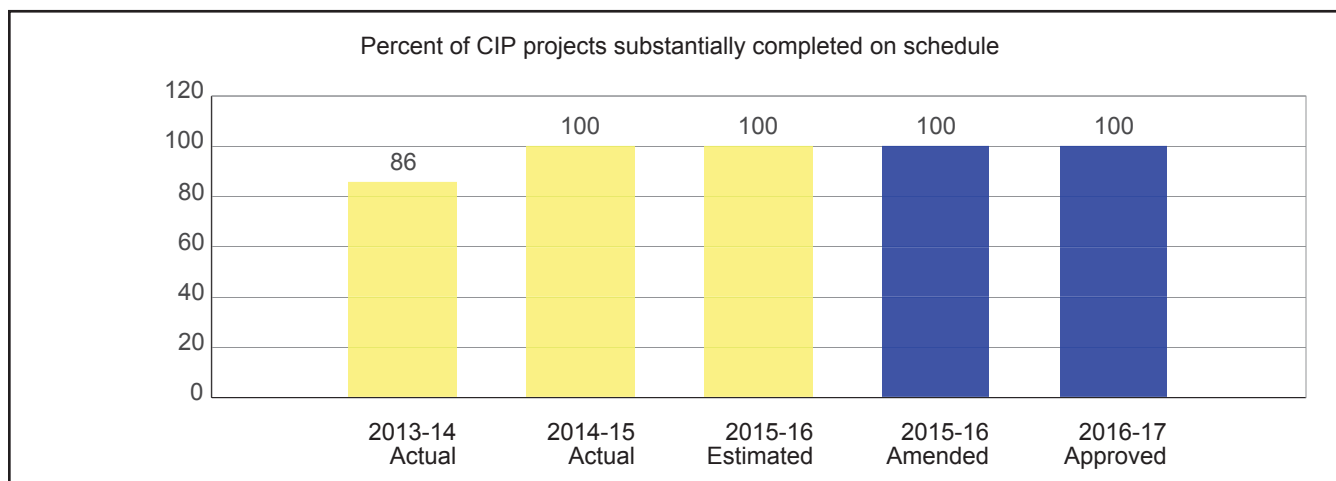
Bold Measure = Key Indicator

Watershed Protection Budget Detail by Activity

Program: Support Services

Activity: Departmental Support Services

The purpose of the Departmental Support Services activity is to provide administrative and managerial support to the department in order to produce more effective services.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Drainage Utility Fund	3,488,015	4,158,493	5,093,932	5,317,955	6,201,337
Expense Refunds	203,311	209,804	100,865	100,865	103,891
Total Requirements	\$3,691,326	\$4,368,297	\$5,194,797	\$5,418,820	\$6,305,228
Full-Time Equivalents					
Drainage Utility Fund Civilian	21.50	21.75	22.75	22.75	26.75
Total FTEs	21.50	21.75	22.75	22.75	26.75
Performance Measures					
Employee Turnover Rate	7.19	7.45	5	5	5
Lost Time Injury Rate Per the Equivalent of 100 Employees	2.23	1.41	1.5	1.5	1.5
Sick leave hours used per 1,000 hours	38.21	37.55	36	35	36
Percent of CIP projects substantially completed on schedule	86	100	100	100	100

Services

Office of the director; Financial monitoring; Budgeting; Accounting; Purchasing; Human resources; Facility expenses; Information technology support; Public information; Vehicle and equipment maintenance; Grant administration; Safety; Customer service; Inventory control; Audit/internal review; Contract management.

Contact

Peggy MacCallum, Chief Financial Manager, 512-974-1661

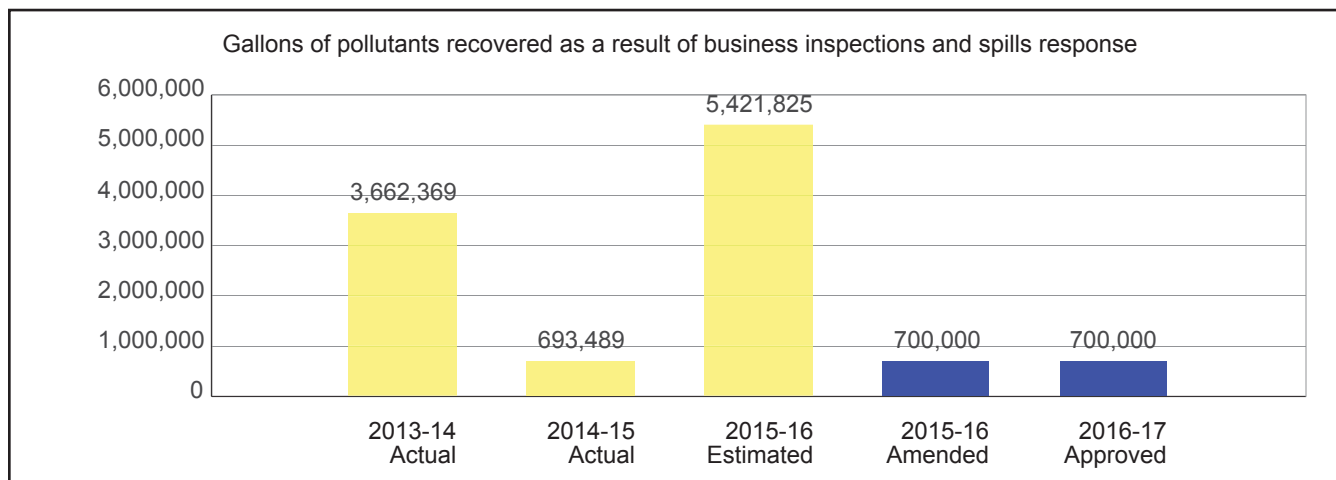
Bold Measure = Key Indicator

Watershed Protection Budget Detail by Activity

Program: Water Quality Protection

Activity: Pollution Prevention and Reduction

The purpose of the Pollution Prevention and Reduction activity is to respond to pollution incidents, inspect and permit businesses and industry, and provide technical environmental regulatory/remediation advice for City departments, policy makers, the community and regulatory agencies in order to reduce pollution in our creeks, lakes and aquifers.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Drainage Utility Fund	1,299,487	1,349,064	1,562,487	1,505,345	1,486,219
Total Requirements	\$1,299,487	\$1,349,064	\$1,562,487	\$1,505,345	\$1,486,219
Full-Time Equivalents					
Drainage Utility Fund Civilian	12.00	12.00	12.00	12.00	12.00
Total FTEs	12.00	12.00	12.00	12.00	12.00
Performance Measures					
Cubic yards of pollutants recovered as a result of business inspections and spills response	604	1,923.87	494	300	500
Number of spills and complaints response program incidents addressed	1,215	1,246	1,000	1,000	1,100
Number of stormwater discharge permit inspections	455	387	450	450	450
Number of stormwater discharge permits issued	1,032	1,008	1,075	1,075	1,075
Gallons of pollutants recovered as a result of business inspections and spills response	3,662,369	693,489	5,421,825	700,000	700,000

Services

Stormwater quality inspections; Stormwater quality permitting; Stormwater pollution investigations; Pollution data production; Educational out reach development; Right-of-Way pollutants cleanup/disposal; Environmental remediation; Regulatory advice.

Contact

Sharon Cooper, Environmental Conservation Program Manager, 512-974-2448

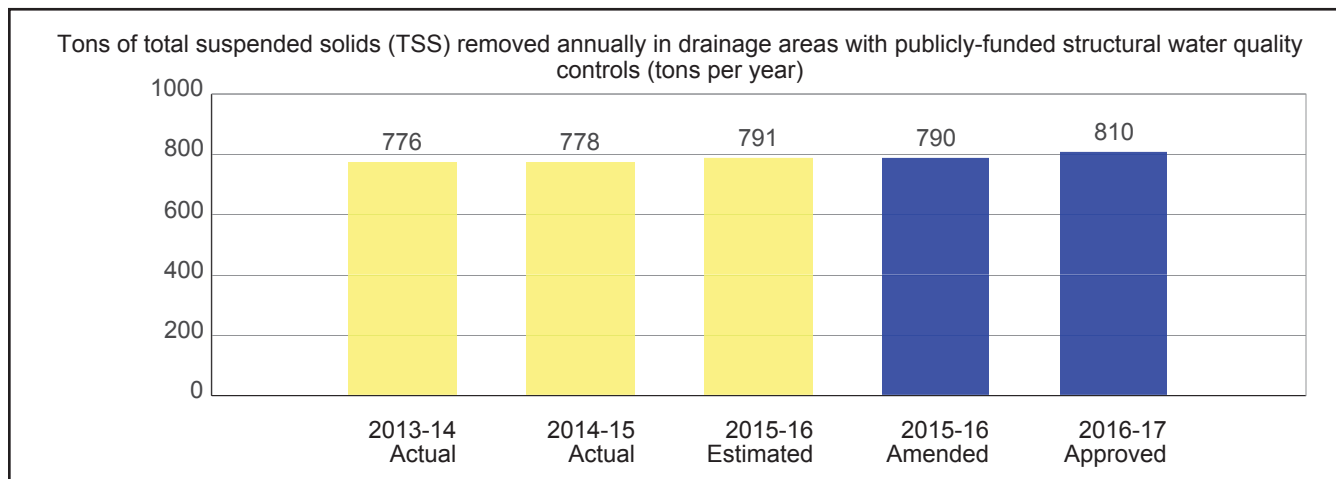
Bold Measure = Key Indicator

Watershed Protection Budget Detail by Activity

Program: Water Quality Protection

Activity: Stormwater Treatment

The purpose of the Stormwater Treatment activity is to design, implement, and evaluate stormwater treatment systems in order to reduce pollution in our creeks, lakes and aquifers.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Drainage Utility Fund	568,554	578,326	630,665	618,182	548,928
Expense Refunds	2,443	4,478	5,000	5,000	5,000
Total Requirements	\$570,996	\$582,804	\$635,665	\$623,182	\$553,928
Full-Time Equivalents					
Drainage Utility Fund Civilian	5.00	5.00	5.00	5.00	4.50
Total FTEs	5.00	5.00	5.00	5.00	4.50
Performance Measures					
Annual cost per pound of Total Suspended Solids removed	0.58	0.59	0.62	0.62	0.6
Number of acres treated (cumulative)	7,159	7,179	7,322	7,300	7,500
Tons of total suspended solids (TSS) removed annually in drainage areas with publicly-funded structural water quality controls (tons per year)	776	778	791	790	810

Services

Project planning; Engineering design; Project management; Project prioritization; Criteria development; Stormwater control evaluation and construction management.

Contact

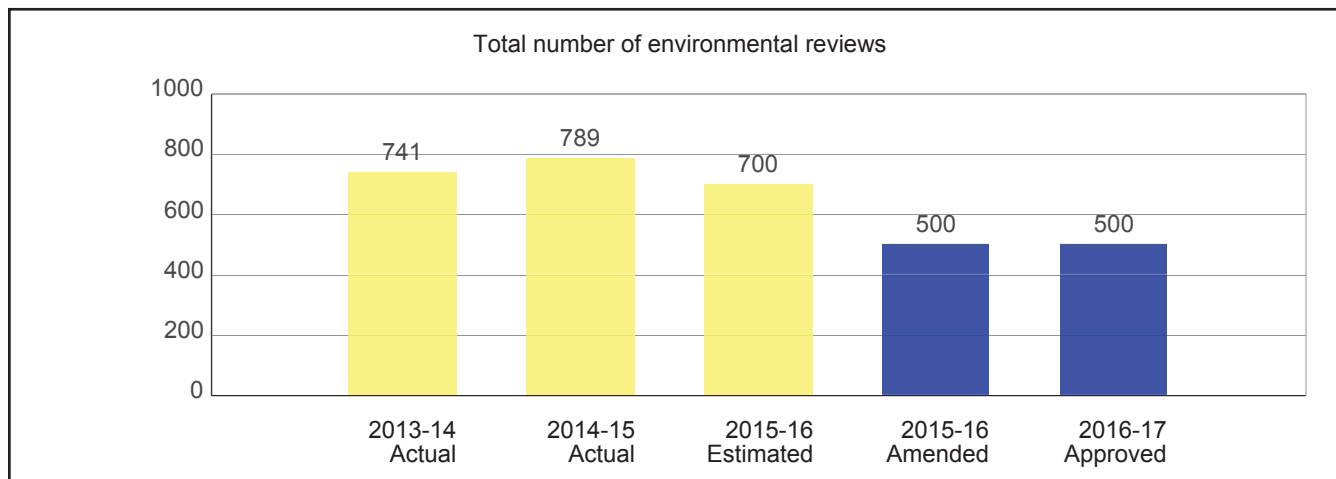
Mike Kelly, Managing Engineer, 512-974-6591

Watershed Protection Budget Detail by Activity

Program: Water Quality Protection

Activity: Surface/Ground Water and Endangered Salamander Protection

The purpose of the Surface/Ground Water and Endangered Salamander Protection activity is to maintain, restore, and improve Austin's creeks, lakes, and aquifers for public benefit and aquatic life.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Drainage Utility Fund	2,724,856	2,875,379	3,163,760	3,134,905	3,330,076
Expense Refunds	150,876	204,040	127,500	127,500	50,000
Total Requirements	\$2,875,732	\$3,079,418	\$3,291,260	\$3,262,405	\$3,380,076
Full-Time Equivalents					
Drainage Utility Fund Civilian	21.00	21.75	21.75	21.75	22.00
Total FTEs	21.00	21.75	21.75	21.75	22.00
Performance Measures					
Cumulative area of Critical Environmental Feature buffers	5,992.6	6,315.16	6,600	6,592	7,000
Percent of water bodies that maintained or improved water quality relative to baseline levels	100	100	100	100	100
Total number of environmental reviews	741	789	700	500	500

Services

Critical Environmental Feature protection recommendations on development permit applications; Hydrogeological evaluations, and dye studies for determining groundwater flow paths in the Edwards Aquifer; Creek riparian zone; small scale green stormwater infrastructure design and implementation and karst feature restoration projects; Aquatic plant surveys and shoreline restoration; Invasive species management plan coordination; Salamander surveys, habitat maintenance, and habitat improvement projects; Endangered Species Act permit compliance reports and USFWS coordination; maintain salamander captive breeding program, develop reintroduction plans and respond to spill events; Develop and maintain the Field Sampling Data Base and Quality Assurance Project Plans; Statistical and modeling analyses for reporting and developing policy recommendations using water quality monitoring data from springs, lakes and streams.

Contact

Chris Herrington, Supervising Engineer, 512-974-2840

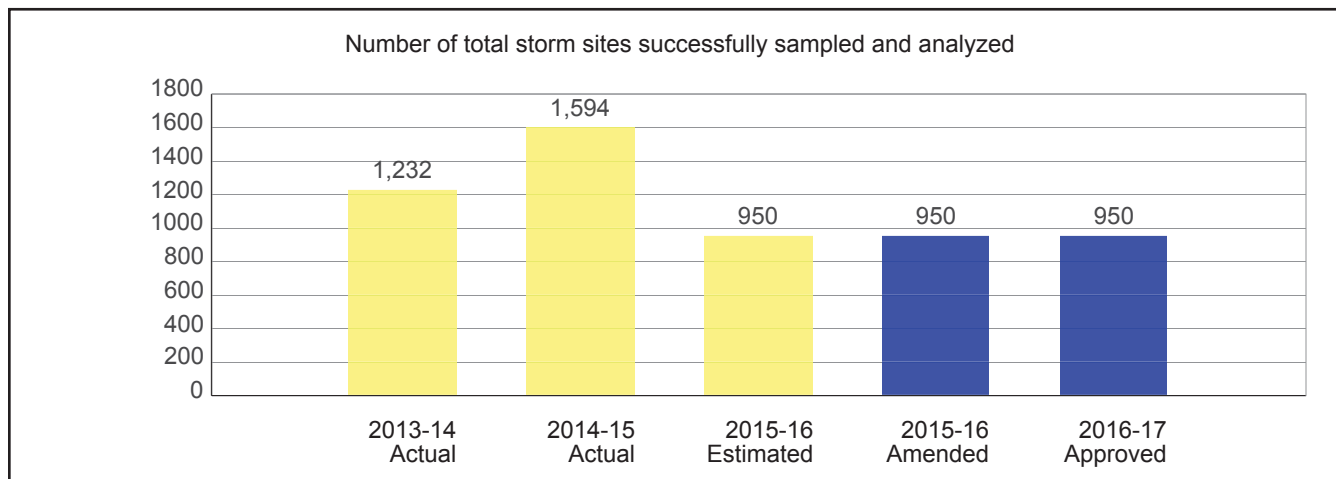
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Watershed Protection Budget Detail by Activity

Program: Water Quality Protection

Activity: Water Quality Monitoring

The purpose of the Water Quality Monitoring activity is to evaluate pollution in stormwater runoff and evaluate the effectiveness of controls both individually and across watersheds.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Drainage Utility Fund	2,025,880	2,177,135	2,283,952	2,310,241	2,275,971
Expense Refunds	0	18,229	0	0	0
Total Requirements	\$2,025,880	\$2,195,364	\$2,283,952	\$2,310,241	\$2,275,971
Full-Time Equivalents					
Drainage Utility Fund Civilian	15.00	15.00	15.00	15.00	14.67
Total FTEs	15.00	15.00	15.00	15.00	14.67
Performance Measures					
Number of total storm sites successfully sampled and analyzed	1,232	1,594	950	950	950
Percent of total storm sites successfully analyzed (annually)	98.7	95	95	95	95

Services

Stormwater quantity & quality monitoring.

Contact

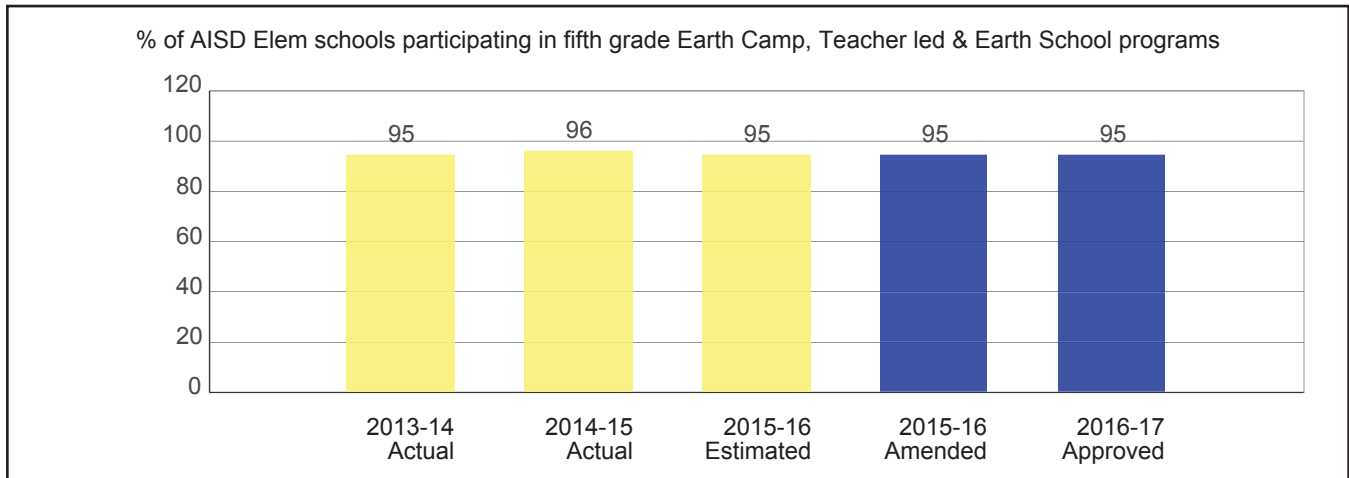
Roger Glick, Supervising Engineer, 512-974-2096

Watershed Protection Budget Detail by Activity

Program: Water Quality Protection

Activity: Watershed Education

The purpose of the Watershed Education activity is to provide instruction and educational materials to students, teachers, and the general public so they have the information needed to make informed decisions about reducing pollution in our watersheds.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Drainage Utility Fund	1,128,333	1,251,232	1,413,727	1,422,420	1,418,617
Expense Refunds	44,000	85,380	80,264	34,000	34,000
Total Requirements	\$1,172,333	\$1,336,612	\$1,493,991	\$1,456,420	\$1,452,617
Full-Time Equivalents					
Drainage Utility Fund Civilian	7.00	7.25	7.25	7.25	7.25
Total FTEs	7.00	7.25	7.25	7.25	7.25
Performance Measures					
% of AISD Elem schools participating in fifth grade Earth Camp, Teacher led & Earth School programs	95	96	95	95	95
Number of lbs. of bacteria-laden pet waste removed from waterways as a result of the Scoop the Poop	666,000	1,151,000	1,250,000	500,000	2,000,000
Number of pet waste disposal bags purchased for the Scoop the Poop program	1,332,000	2,302,000	2,500,000	1,000,000	4,000,000
Percent improvement on pre/post Earth Camp tests during the school year.	39	60	60	45	55

Services

Educational materials development, production and distribution; Educational outreach programs; Citizen support.

Contact

Jessica Wilson, Environmental Conservation Program Manager, 512-974-2446

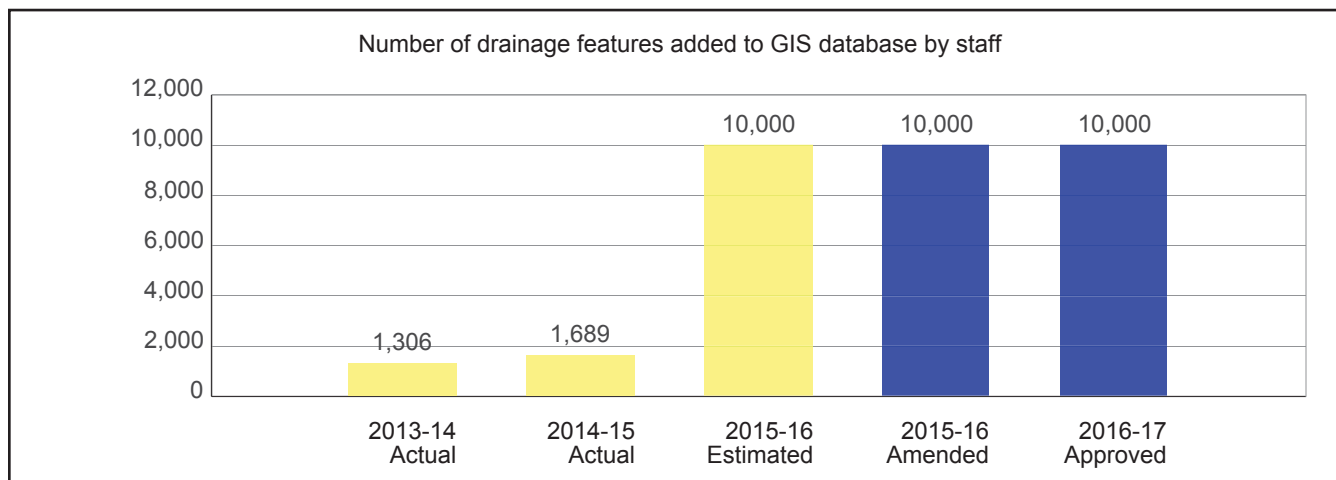
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Watershed Protection Budget Detail by Activity

Program: Watershed Policy and Planning

Activity: Data Management

The purpose of the Data Management activity is to provide GIS and information technology (IT) planning and coordination, IT project and data management systems analysis and database support for the Department to improve staff productivity and responsiveness.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Drainage Utility Fund	752,586	871,236	1,070,042	1,008,517	916,420
Expense Refunds	414,405	292,137	555,300	555,300	664,000
Total Requirements	\$1,166,990	\$1,163,373	\$1,625,342	\$1,563,817	\$1,580,420
Full-Time Equivalents					
Drainage Utility Fund Civilian	6.00	7.00	7.00	7.00	7.00
Total FTEs	6.00	7.00	7.00	7.00	7.00
Performance Measures					
Annual percent change in completion of CIP projects, major non-CIP projects and data set development	7.15	8.02	6.5	6.5	6.5
Miles of TV Inspection project pipe submitted and resolved in GIS	11.58	11.35	14	14	14
Number of drainage features added to GIS database by staff	1,306	1,689	10,000	10,000	10,000

Services

Departmental/interdepartmental GIS; Information technology (IT) planning; IT coordination; IT project management; Data management; Systems analysis; Database support.

Contact

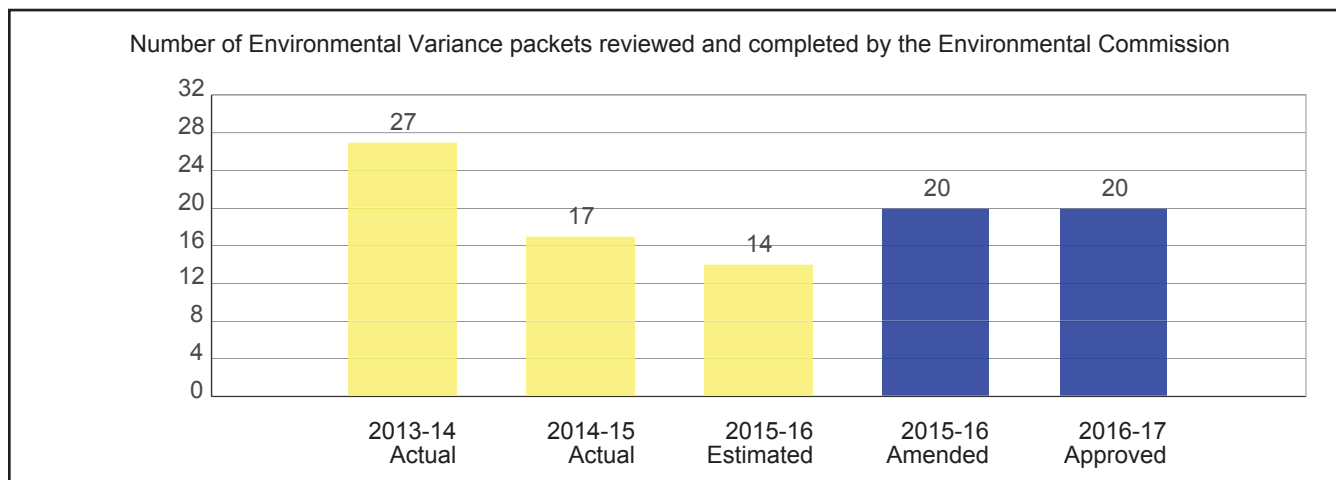
Philip Campman, Information System & Business Enterprise Manager, 512-974-6314

Watershed Protection Budget Detail by Activity

Program: Watershed Policy and Planning

Activity: Environmental Policy

The purpose of the Environmental Policy activity is to provide planning and policy development assistance and regulatory guidance to City of Austin officials, program managers, the public and other governmental agencies, to make recommendations that help shape significant City policies, and to represent the City in strategic arenas.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Drainage Utility Fund	240,243	327,017	360,367	367,940	372,815
Expense Refunds	64,145	0	0	0	0
Total Requirements	\$304,388	\$327,017	\$360,367	\$367,940	\$372,815
Full-Time Equivalents					
Drainage Utility Fund Civilian	3.00	3.00	3.00	3.00	3.00
Total FTEs	3.00	3.00	3.00	3.00	3.00
Performance Measures					
Number of Environmental Commission Meetings Conducted	18	20	14	24	20
Number of Environmental Variance packets reviewed and completed by the Environmental Commission	27	17	14	20	20

Services

Regulatory development; Environmental Commission support; Coordination with OSS Environmental Review and Inspection.

Contact

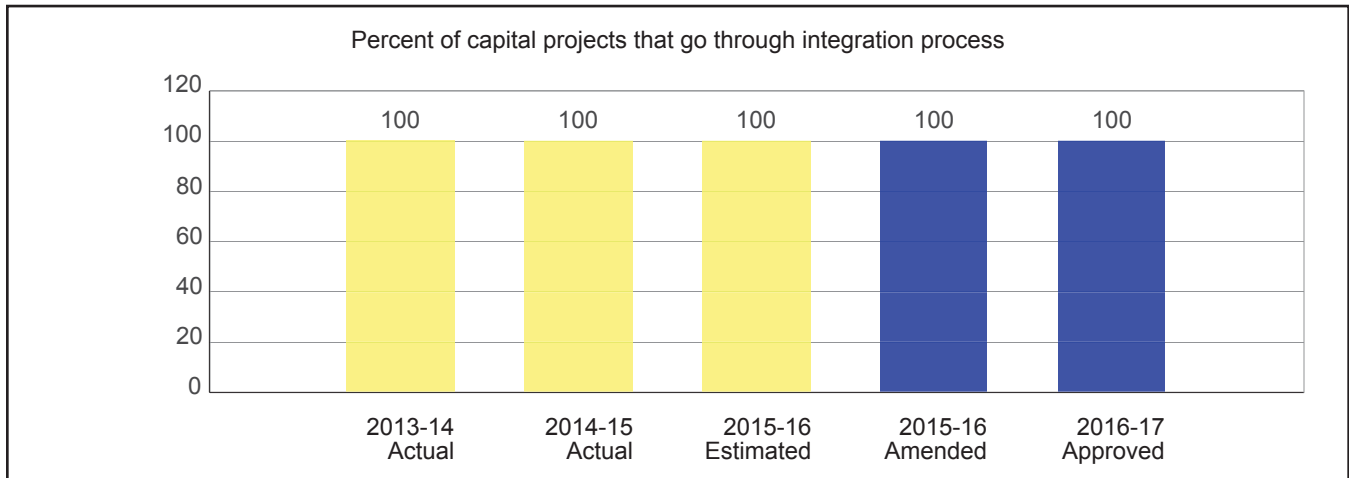
Charles Lesniak, Environmental Policy Program Manager, 512-974-2699

Watershed Protection Budget Detail by Activity

Program: Watershed Policy and Planning

Activity: Master Planning

The purpose of the Master Planning activity is to coordinate the integration of flood, erosion and water quality activities for City staff and policy makers so they have the information to develop, prioritize and implement cost effective integrated solutions.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Drainage Utility Fund	1,448,989	1,562,147	1,744,078	1,682,127	1,727,912
Total Requirements	\$1,448,989	\$1,562,147	\$1,744,078	\$1,682,127	\$1,727,912
Full-Time Equivalents					
Drainage Utility Fund Civilian	16.34	14.68	12.00	12.00	13.00
Total FTEs	16.34	14.68	12.00	12.00	13.00
Performance Measures					
Percent of capital projects that go through integration process	100	100	100	100	100
Percent of Major Planning & GIS projects on schedule or completed	100	100	83	83	83
Percent of new code or rule amendment trainings provided within 3 months of adoption	100	0	100	100	100

Services

Master Plan reports; Regulatory initiatives; CIP project integration; Departmental/interdepartmental GIS; Information technology (IT) planning; Data management; Federal permit compliance; State permit compliance; Citywide CIP Coordination; Water quality planning, Watershed GIS support.

Contact

Jean Drew, Environmental Policy Program Manager, 512-974-2272

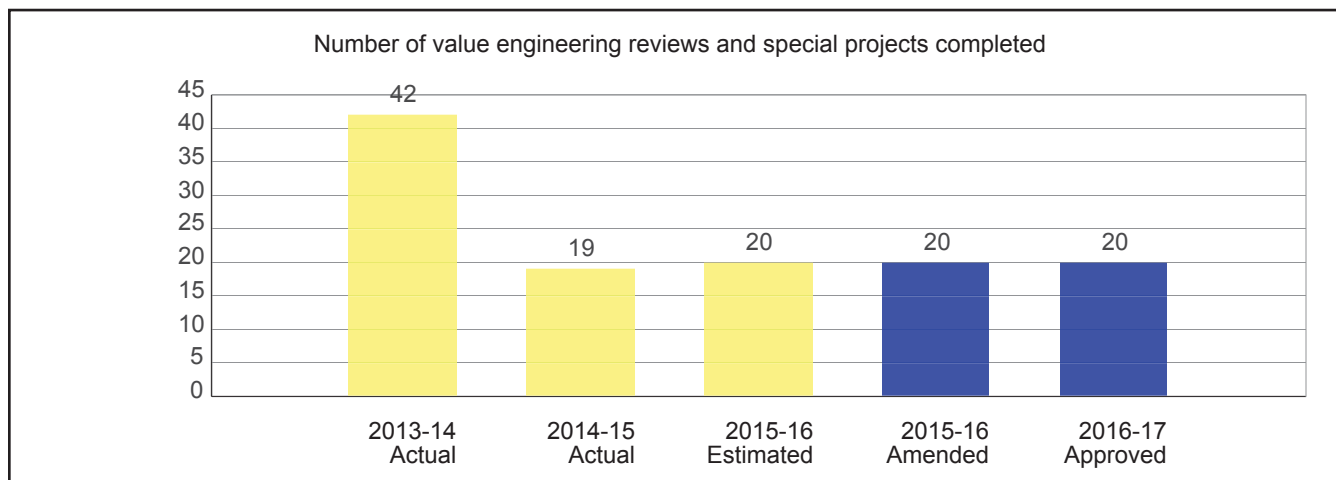
Bold Measure = Key Indicator

Watershed Protection Budget Detail by Activity

Program: Watershed Policy and Planning

Activity: Value Engineering

The purpose of the Value Engineering activity is to maximize the value of the department's CIP Projects and products; improve design criteria and methodology; and enhance the efficiency and effectiveness of WPD service programs by identifying opportunities for cost savings, cost avoidance, cost sharing, and function/value improvements.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Drainage Utility Fund	454,136	573,689	574,306	572,900	526,601
Total Requirements	\$454,136	\$573,689	\$574,306	\$572,900	\$526,601
Full-Time Equivalents					
Drainage Utility Fund Civilian	2.25	3.00	3.00	3.00	3.00
Total FTEs	2.25	3.00	3.00	3.00	3.00
Performance Measures					
Number of value engineering reviews and special projects completed	42	19	20	20	20

Services

Perform independent project and program review and evaluation; Generate comment and recommendation reports; Present and discuss recommendations with the project management team; Manage and/or conduct special evaluations, as directed by WPD Director, on drainage design criteria; asset management; storm-water management policies; and program service effectiveness and efficiency. Provide information to stakeholders as needed; Master Plan Support; Field Operations Support; and Training.

Contact

Fang Yu, Managing Engineer, 512-974-3580

Watershed Protection Budget Detail by Activity

Program: Transfers and Other Requirements

Activity: All Activities

The purpose of the Transfers and Other Requirements program is to account for transfers and other departmental requirements at the fund or agency level.

Graph Not Applicable

	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Drainage Utility Fund	38,447,318	40,328,056	43,349,881	43,593,149	48,956,834
Total Requirements	\$38,447,318	\$40,328,056	\$43,349,881	\$43,593,149	\$48,956,834

Services

Accrued payroll; 311 Call Center support; Bad debt expenses; Property and Liability insurance; Interdepartmental charges

Capital Improvement Program; General Obligation debt; Citywide administrative and information technology support; Utility billing system support; Workers' compensation; Liability reserve

Contact

Peggy MacCallum, Chief Financial Manager, 512-974-1661

Watershed Protection: 2016-17

<i>Drainage Utility Fund</i>	2013-14	2014-15	2015-16	2015-16	2016-17
	Actual	Actual	Estimated	Amended	Approved
Requirements					
Flood Hazard Mitigation	\$3,641,789	\$4,790,262	\$4,983,139	\$4,899,125	\$5,272,728
Flood Safety	2,522,520	3,397,819	3,800,653	3,679,952	4,000,567
Watershed Management	1,119,269	1,392,443	1,182,486	1,219,173	1,272,161
Infrastructure & Waterway Maintenance	\$14,094,973	\$15,986,677	\$17,388,884	\$17,821,056	\$20,362,538
Drainage Pipeline Management	4,929,487	5,286,761	5,433,444	5,815,426	6,575,507
Field Operations Management	5,456,920	6,348,990	7,185,030	7,410,251	8,846,047
Storm Water Management	3,708,566	4,350,925	4,770,410	4,595,379	4,940,984
Stream Restoration	\$786,836	\$927,177	\$1,016,916	\$996,973	\$1,125,594
Stream Restoration	786,836	927,177	1,016,916	996,973	1,125,594
Support Services	\$3,488,015	\$4,158,493	\$5,093,932	\$5,317,955	\$6,201,337
Departmental Support Services	3,488,015	4,158,493	5,093,932	5,317,955	6,201,337
Transfers and Other Requirements	\$38,447,318	\$40,328,056	\$43,349,881	\$43,593,149	\$48,956,834
Other Requirements	8,367,869	7,877,848	7,761,853	7,745,916	9,046,359
Transfers	30,079,449	32,450,208	35,588,028	35,847,233	39,910,475
Water Quality Protection	\$7,747,110	\$8,231,135	\$9,054,591	\$8,991,093	\$9,059,811
Pollution Prevention and Reduction	1,299,487	1,349,064	1,562,487	1,505,345	1,486,219
Stormwater Treatment	568,554	578,326	630,665	618,182	548,928
Surface/Ground Water and Endangered Salamander Protection	2,724,856	2,875,379	3,163,760	3,134,905	3,330,076
Water Quality Monitoring	2,025,880	2,177,135	2,283,952	2,310,241	2,275,971
Watershed Education	1,128,333	1,251,232	1,413,727	1,422,420	1,418,617
Watershed Policy and Planning	\$2,895,954	\$3,334,089	\$3,748,793	\$3,631,484	\$3,543,748
Data Management	752,586	871,236	1,070,042	1,008,517	916,420
Environmental Policy	240,243	327,017	360,367	367,940	372,815
Master Planning	1,448,989	1,562,147	1,744,078	1,682,127	1,727,912
Value Engineering	454,136	573,689	574,306	572,900	526,601
Total	\$71,101,994	\$77,755,888	\$84,636,136	\$85,250,835	\$94,522,590

Full-Time Equivalents (FTEs)

Flood Hazard Mitigation	29.33	28.66	28.41	28.41	31.33
Flood Safety	19.00	18.50	18.41	18.41	21.23
Watershed Management	10.33	10.16	10.00	10.00	10.10
Infrastructure & Waterway Maintenance	127.33	126.66	130.59	130.59	158.00
Drainage Pipeline Management	48.00	48.00	49.68	49.68	56.00
Field Operations Management	51.33	50.66	48.66	48.66	65.00
Storm Water Management	28.00	28.00	32.25	32.25	37.00
Stream Restoration	7.00	8.00	8.00	8.00	8.50
Stream Restoration	7.00	8.00	8.00	8.00	8.50
Support Services	21.50	21.75	22.75	22.75	26.75
Departmental Support Services	21.50	21.75	22.75	22.75	26.75
Water Quality Protection	60.00	61.00	61.00	61.00	60.42
Pollution Prevention and Reduction	12.00	12.00	12.00	12.00	12.00
Stormwater Treatment	5.00	5.00	5.00	5.00	4.50
Surface/Ground Water and Endangered Salamander Protection	21.00	21.75	21.75	21.75	22.00
Water Quality Monitoring	15.00	15.00	15.00	15.00	14.67
Watershed Education	7.00	7.25	7.25	7.25	7.25
Watershed Policy and Planning	27.59	27.68	25.00	25.00	26.00
Data Management	6.00	7.00	7.00	7.00	7.00
Environmental Policy	3.00	3.00	3.00	3.00	3.00
Master Planning	16.34	14.68	12.00	12.00	13.00
Value Engineering	2.25	3.00	3.00	3.00	3.00
Total	272.75	273.75	275.75	275.75	311.00

Watershed Protection: 2016-17

<i>Grants</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Infrastructure & Waterway Maintenance	\$92,780	\$0	\$0	\$0	\$0
Storm Water Management	92,780	0	0	0	0
Total	\$92,780	\$0	\$0	\$0	\$0

Watershed Protection: 2016-17

<i>Expense Refunds</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Flood Hazard Mitigation	\$262,864	\$270,640	\$374,370	\$374,370	\$514,000
Flood Safety	262,864	270,640	374,370	374,370	514,000
Infrastructure & Waterway Maintenance	\$4,560	\$542	\$129,129	\$0	\$0
Drainage Pipeline Management	4,560	542	21,636	0	0
Field Operations Management	0	0	107,493	0	0
Stream Restoration	\$1,542	\$3,136	\$8,609	\$0	\$0
Stream Restoration	1,542	3,136	8,609	0	0
Support Services	\$203,311	\$209,804	\$100,865	\$100,865	\$103,891
Departmental Support Services	203,311	209,804	100,865	100,865	103,891
Water Quality Protection	\$197,319	\$312,126	\$212,764	\$166,500	\$89,000
Stormwater Treatment	2,443	4,478	5,000	5,000	5,000
Surface/Ground Water and Endangered Salamander Protection	150,876	204,040	127,500	127,500	50,000
Water Quality Monitoring	0	18,229	0	0	0
Watershed Education	44,000	85,380	80,264	34,000	34,000
Watershed Policy and Planning	\$478,550	\$292,137	\$555,300	\$555,300	\$664,000
Data Management	414,405	292,137	555,300	555,300	664,000
Environmental Policy	64,145	0	0	0	0
Total	\$1,148,147	\$1,088,386	\$1,381,037	\$1,197,035	\$1,370,891

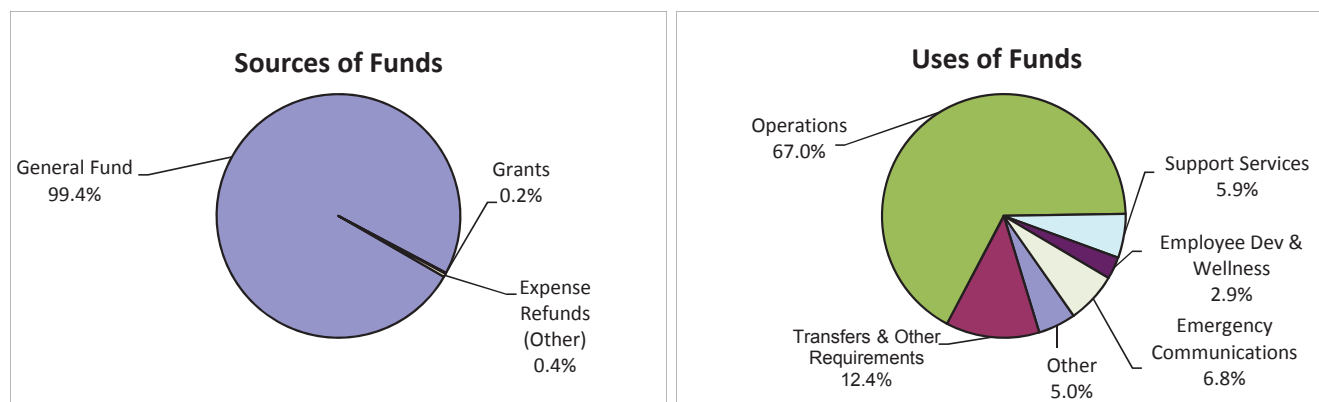




City of Austin
2016-17
Approved
Budget

Volume I
Public Safety

Emergency Medical Services



Budget Overview

	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
General Fund					
Revenue	\$42,268,562	\$42,776,523	\$44,168,676	\$42,138,634	\$43,533,731
Requirements	\$60,763,906	\$72,245,791	\$77,555,956	\$78,255,956	\$83,786,011
Full-Time Equivalents (FTEs)					
Sworn	479.00	489.00	521.00	521.00	574.00
Civilian	72.50	74.50	74.50	74.50	74.50
Non-Sworn Cadets	7.00	7.00	7.00	7.00	52.00
Expense Refunds	\$522,407	\$459,978	\$660,704	\$513,300	\$356,050
Grants					
Requirements	\$61,442	\$29,885	\$73,400	\$73,400	\$147,000
Total Budget	\$61,347,755	\$72,735,654	\$78,290,060	\$78,842,656	\$84,289,061

In addition to the amount shown above, the FY 2016-17 Budget also includes \$250,000 for capital, critical one-time costs, and short-term funding needs.

Beginning in FY 2014-15, certain administrative and personnel cost centers have been allocated to individual departments. In prior years, these expenditures were budgeted for in aggregate at the General Fund level.

Emergency Medical Services Organization by Program and Activity for 2017

Billing Services

Billing Services

Community Relations and Injury Prevention

Community Relations and Injury Prevention

Emergency Communications

Emergency Communications

Employee Development and Wellness

Employee Wellness
Staff Development

Operations

Emergency Field Operations

Safety and Performance Improvement

Safety and Performance Management

Support Services

Departmental Support Services

Transfers and Other Requirements

Other Requirements
Transfers

Emergency Medical Services Mission and Goals for 2017

Mission

The mission of the Austin-Travis County Emergency Medical Services Department is to provide excellent patient care to anyone, any time, any place in order to decrease suffering, improve the health of the community and save lives.

Goals

At least 90% of the 9-1-1 calls received in the EMS Emergency Communication Center will be processed within 90 seconds.

Achieve or exceed a 90% compliance rate with Medical Priority Dispatch Protocols based on accreditation standards.

Meet or exceed an on-time rate of 90% to all emergencies, priorities one through five combined, within the city of Austin.

Respond to life threatening priority one calls within 9 minutes and 59 seconds 90% of the time within the city of Austin.

Patients exhibiting signs of STEMI (heart attack) and CVA (stroke) who do not have contraindications receive key evidence-based interventions 100% of the time.

At least 30% of patients in cardiac arrest from cardiac causes will have a return of circulation before arrival at the hospital.

Reduce transports of clients enrolled in the Community Health Paramedic (CHP) program by at least 57% due to navigation and community health integration efforts.

At least 95% of EMS patients surveyed are satisfied or very satisfied with our customer service.

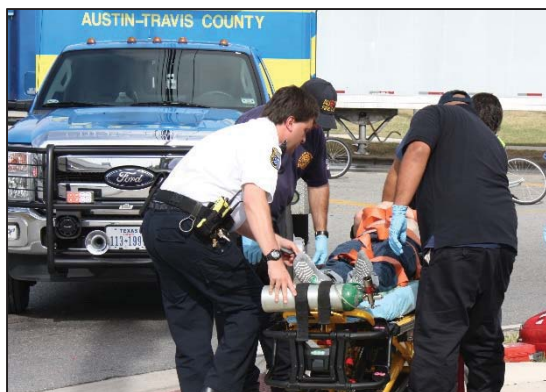
Emergency Medical Services

Message from the Director

Austin-Travis County Emergency Medical Services (ATCEMS) has proudly served the Austin community for 40 years. Even as we recognize the history and legacy of the last 40 years, we continue our quest to provide excellent healthcare through innovative, community focused services. ATCEMS continues to be a national leader in emergency medical services, earning numerous nationwide accolades, including:

- Reaccreditation by the International Academy of Emergency Medical Dispatch
- Reaccreditation by the Commission on Accreditation of Ambulance Services (CAAS)
- Lone Star Emmy Award recipient
- American Heart Association Gold Award for Cardiac Care recipient

Throughout the organization, the men and women of ATCEMS are committed to providing top quality clinical care and customer service as the safety net healthcare provider for the community. We also provide services related to community health, child and infant injury prevention, special events, rescue and special operations, emergency management and CPR training.



For us to better care for the community, we must take care of our most precious resource – our employees. As such, we have begun the transition to lower the field employees work week from a 48-hour work week to a 42-hour work week. This transition allows employees to have a better work-life balance and helps address fatigue in the workforce. The leadership team and I will continue to work to provide growth and development opportunities, as well as assist staff with managing the challenges of emergency response, so that ATCEMS will be the premier employer for emergency medical services providers.

The popularity and rapid growth experienced in our community places increased workload on the EMS system. In addition to growth, changes in our healthcare system are changing our customers' expectations as well. ATCEMS strives to provide the resources needed for the continuity of healthcare throughout the community. ATCEMS is working collaboratively with our community health partners to identify and develop new and innovative services to improve healthcare services within our community, including piloting an alternative transport program that will provide the most appropriate resources to the patient requesting services. This program and the established Community Health Paramedic program are examples of how ATCEMS provides services specific to identified community needs.

ATCEMS will continue to work towards our mission to provide excellent patient care to anyone, any time and any place in order to decrease suffering, improve health of community and save lives.

Ernesto Rodriguez
ATCEMS Chief

Budget Highlights

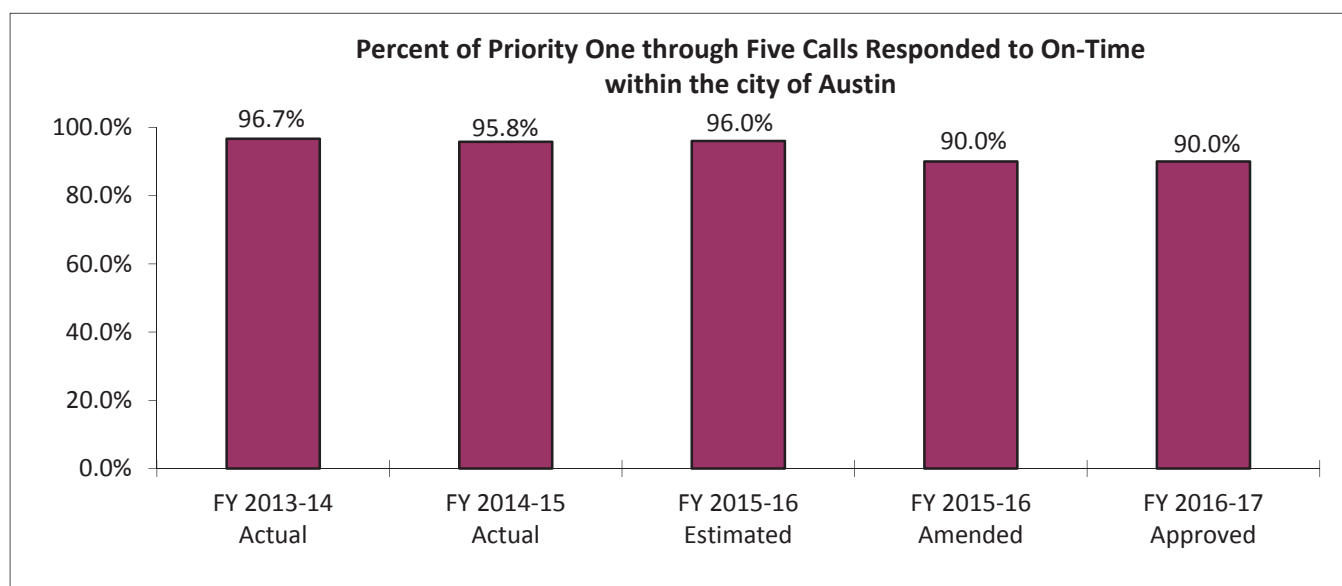
In an effort to continue to provide excellent patient care, the Emergency Medical Services (EMS) Department has developed a budget that includes the resources needed to pursue its mission daily through services provided in Operations, Employee Development and Wellness, Communications and Billing. The FY 2016-17 Budget totals \$83.8 million with 574 sworn full-time equivalents (FTEs), 74.5 civilian FTEs, and 52.0 cadet positions. This budget includes funding for 53 additional sworn staff, increases for insurance and wage adjustments for both sworn and civilian staff, and step increases for sworn staff per the meet and confer contract.

Operations

The Operations program accounts for 67.0% of the FY 2016-17 Budget and includes the provision of service for ground emergency ambulance response, standby support (special events), the Community Health Paramedic program, Homelessness Outreach Team (HOST), and special rescue services. The Operations program budget for FY 2016-17 will have a net increase of \$5.1 million which reflects the 52.0 additional sworn staff needed to finalize the second phase of the transition to a 42-hour work week for all field staff, 1.0 Medic II position to support the continuation of the Homelessness Outreach Team (HOST), and a large portion of the sworn personnel cost increases. The second phase of the implementation plan includes twelve months of funding for twenty Medic I positions, nine months of funding for six Medic I positions and ten Medic II positions, and six months of funding for sixteen Medic II positions. This hiring plan reflects historical data and current trends of promotional eligibility and academy size.



Patient-centered care continues to be a priority for EMS and is monitored by an array of measurements including measures that directly capture the administration of medical care to patients exhibiting signs of stroke or heart attack. It is the goal of the Department to administer blood glucose tests or aspirin to these patients 100% of the time to ensure system-wide response remains at optimal levels. In addition, the Department continues to capture response times for all priority calls throughout the system. In FY 2016-17, EMS will continue its goal to meet or exceed an on-time rate of 90% to all emergencies, priorities 1 through 5 combined within the city of Austin.



Emergency Communications

The purpose of the Emergency Communications program is to provide effective and efficient 911 call triage for incoming 911 requests for EMS assistance, dispatch the appropriate response, provide pre-arrival instructions to the caller, and coordinate interagency response as necessary. During FY 2015-16, three sworn Medic I – Communication positions were added. The FY 2016-17 Budget includes the annualized funding for these positions. The Communications staff anticipates receiving 152,564 emergency calls in FY 2016-17 and has established a goal to process 90% of all calls within 90 seconds.

Employee Development and Wellness

The Employee Development and Wellness program was established to provide comprehensive support to department staff as it relates to professional growth and development and personal well-being. The program provides new employee training, continuing education, staff development, and employee wellness programs. Employee wellness programs include annual physical exams, access to mental health care, peer support and fitness training. This program will continue to focus on the educational needs of staff through the continuing education (CE) program. The CE program has a goal of providing 48 hours of continuing education training to all sworn staff annually. This goal is based on state requirements, federal and local regulations, and industry standards.

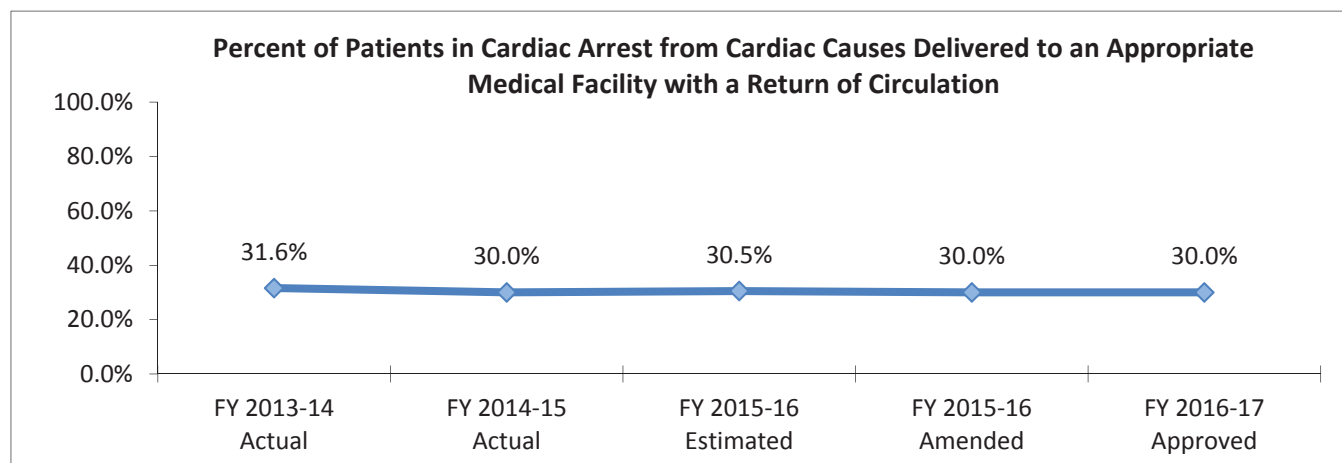


Community Relations and Injury Prevention

The Community Relations and Injury Prevention program manages the various community outreach efforts of the Department. This program provides health and safety related information as well as CPR training and first-aid classes to the community at large. The Department’s Child Passenger Safety program anticipates providing car seats, booster seats and pack-n-plays to participants through the 62 scheduled events in FY 2016-17. The program anticipates reaching 35,000 people in the coming year through all public education programs.

Safety and Performance Improvement

The Safety and Performance Improvement program collects and analyzes operational and clinical data for the Department. This data is used for tactical and strategic planning. The program staff works with all areas of the Department to continually improve knowledge and performance. Clinical performance is monitored by Designated Medical Officers (DMOs) who audit patient care records and act as a clinical resource for Field Medics. Medics, hospital staff and patients can report an event to be reviewed by a DMO. This information is compiled and used as education for all medics. The “Percent of Cardiac Arrest Patients Delivered to a Medical Facility with a Pulse” measure is one of the best indications of the direct effectiveness of pre-hospital emergency care.



Billing

The Billing Services program pursues and accounts for received medical reimbursement from Medicare, Medicaid, and private insurance to recover a portion of the healthcare delivery cost provided by EMS. The effectiveness of the billing services program is directly related to the revenue generated each year. The FY 2016-17 projected revenue from providing emergency medical services is \$24.7 million.

Revenue

The FY 2016-17 EMS budget includes \$43.5 million in fee revenue, which represents a net increase of \$1.4 million over the FY 2015-16 Amended Budget. The revenue from the Inter-local agreement with Travis County is projected to increase by \$0.9 million. In addition, EMS has established a new fee for service for alternative transport. This fee is expected to generate an additional \$0.2 million in revenue.

**Capital and Critical One-Time Items**

In FY 2013-14, the department implemented a safety initiative to install Power Load Systems into its fleet of ambulances. The FY 2016-17 Budget includes funding in the Budget Stabilization Reserve Fund in the amount of \$250,000 to purchase 10 replacement Power Load Systems. The systems improve medic and patient safety by supporting the stretcher throughout the loading and unloading process.

Emergency Medical Services

Significant Changes

General Fund

Revenue Changes	Dollars
Increase in uncompensated care revenue as part of the federal 1115 Waiver program.	\$500,000
Decrease in revenue from the interlocal agreement with Travis County Central Healthcare District for the 1115 Medicaid Waiver Community Health Paramedic program.	(\$157,037)
Increase in revenue from Travis County per the interlocal agreement between the City of Austin and Travis County for the provision of emergency medical services in the county.	\$948,645
Decrease in transport and aid-at-scene revenue which is attributed to new mandates in healthcare billing related to medical coding.	(\$173,634)
Increase in revenue from the implementation of a new fee for the Alternative Transport program.	\$244,800

Expenditure Changes	FTEs	Dollars
Citywide Cost Drivers		
Civilian Staff: Additional funding to cover 2% Pay for Performance and \$0.29 across-the-board wage increases in FY 2016-17, increase the living wage to \$13.50 per hour, annualize the cost of a Citywide market study approved in FY 2015-16, and increase City contributions for health insurance by 8%.		\$261,550
Sworn Staff: Additional funding to cover the cost of a 2% wage increase in FY 2016-17, fund step pay related to service tenure, and increase City contributions for health insurance by 8%.		\$1,470,662
Increase funding for vehicle maintenance and fuel costs.		\$326,595
Net decrease in the transfers to administrative, accrued payroll, workers' compensation, and technology cost centers.		(\$336,862)
Department Cost Drivers		
Annualized funding for salaries and benefits for 12 sworn FTEs added in FY 2015-16 associated with the new unit added to the network.		\$238,111
Increase funding for 3 sworn FTEs added mid-year in FY 2015-16 to support the Emergency Communications program.		\$213,828
Increase funding for 52 sworn positions and associated equipment costs to complete implementation of the 42-hour work week.	52.00	\$3,362,244
Additional funding to carry out the Austin-Travis County EMS Employee Association contract amendments as approved by Council on June 23, 2016.		\$97,300

Expenditure Changes	FTEs	Dollars
Reduce expenditures in call-back time, civilian overtime, temporary seasonal employees, and minor equipment in response to the City Manager's direction that all General Fund and Support Services departments examine their respective budgets to find savings for other funding priorities.		(\$261,405)
New Investments		
Twelve months of funding for 1 sworn Medic II position and associated equipment costs to support the Homelessness Outreach Team (HOST).	1.00	\$172,571
Unfunded Medic I Field Cadet positions added as part of an administrative change to the hiring process.	45.00	\$0

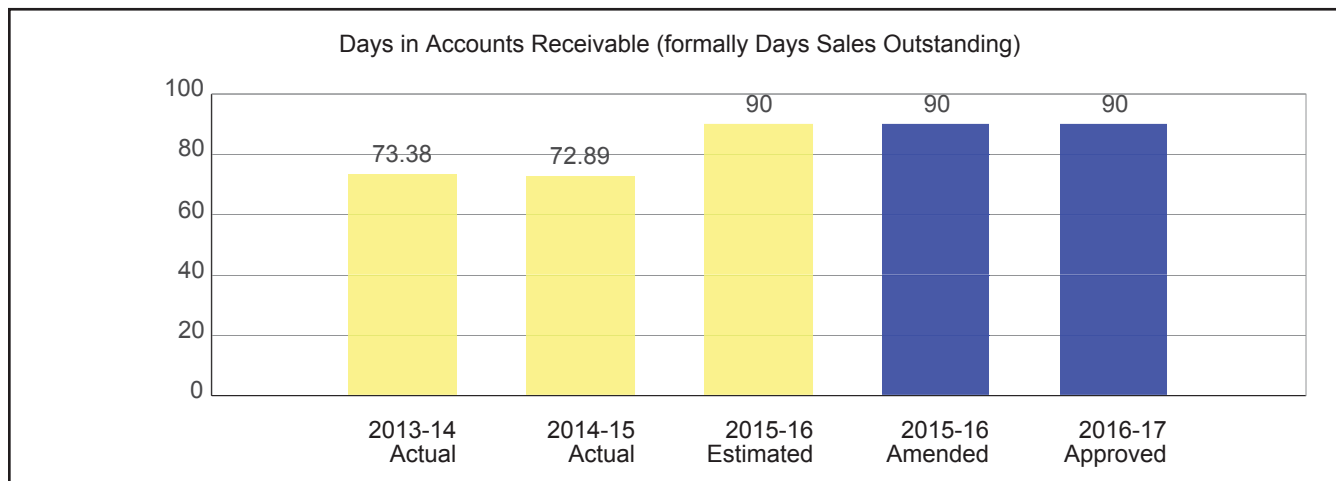
Emergency Medical Services

Budget Detail by Activity

Program: Billing Services

Activity: Billing Services

The purpose of the Billing Services activity is to facilitate patient billing, insurance reimbursement, and offer payment plans, to extend patient care and reduce the cost of EMS operations.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
General Fund	1,577,714	1,488,008	1,682,326	1,666,467	1,682,464
Total Requirements	\$1,577,714	\$1,488,008	\$1,682,326	\$1,666,467	\$1,682,464
Full-Time Equivalents					
General Fund					
Civilian	17.00	17.00	15.00	17.00	15.00
Total FTEs	17.00	17.00	15.00	17.00	15.00
Performance Measures					
Average bill processing time	4.83	5	9	7	7
Days in Accounts Receivable (formally Days Sales Outstanding)	73.38	72.89	90	90	90
Number of Patients Billed	76,014	89,376	87,500	86,000	88,000
Revenue Collected Per Patient Transport	305.96	274.88	289	303	289

Services

Customer Service; Data Entry; Research and Collections; Billing

Contact

Kerri Lang, Assistant Director, 512-972-7211

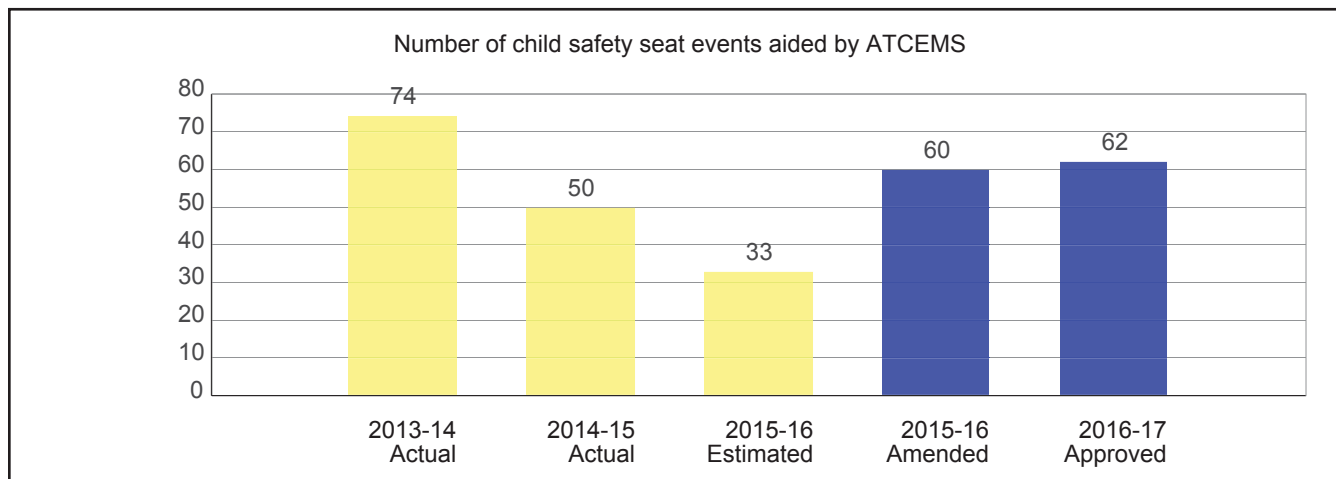
Emergency Medical Services

Budget Detail by Activity

Program: Community Relations and Injury Prevention

Activity: Community Relations and Injury Prevention

The purpose of the Community Relations and Injury Prevention activity is to improve health, prevent injuries, and reduce illness through public education and to provide coordination of EMS participation in community events.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
General Fund	207,639	567,744	613,022	624,345	677,859
Grants	30,559	29,885	35,800	35,800	109,000
Total Requirements	\$238,198	\$597,629	\$648,822	\$660,145	\$786,859
Full-Time Equivalents					
General Fund					
Civilian	2.00	4.00	4.00	4.00	4.00
Sworn	0.00	2.00	2.00	2.00	2.00
Total FTEs	2.00	6.00	6.00	6.00	6.00
Performance Measures					
Number of child safety seat events aided by ATCEMS	74	50	33	60	62
Number of people reached with ATCEMS public education programs	15,496	31,294	27,381	25,000	35,000

Services

Community outreach and public education at community events, creation and distribution of educational brochures & marketing materials related to health and safety prevention, CPR and First Aid training, and the creation of public service announcements and videos; Coordination of community outreach events.

Contact

Jasper Brown, Chief of Staff, 512-972-7201

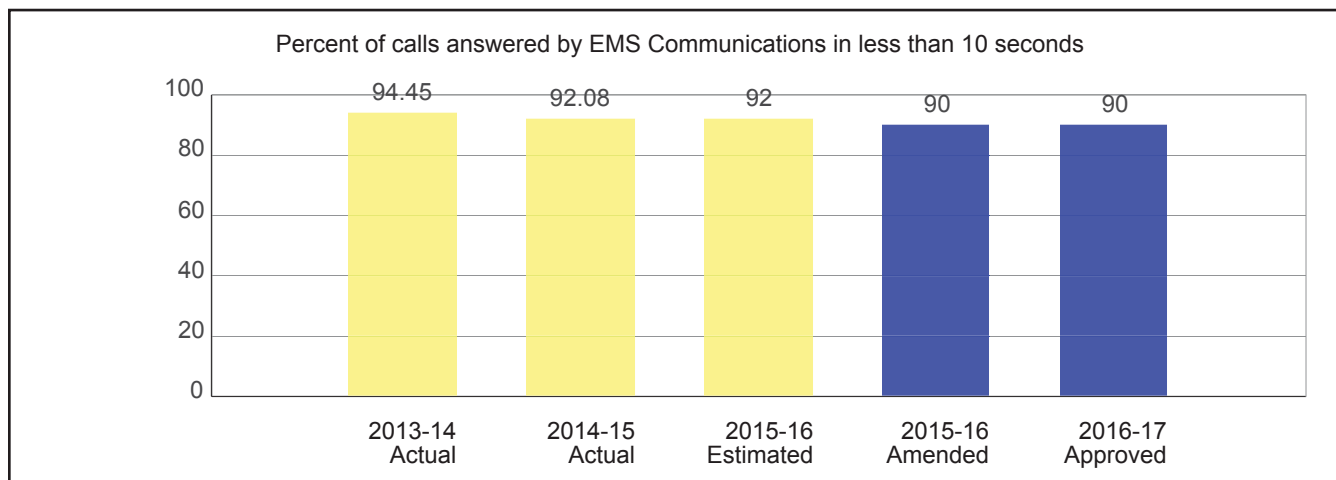
Emergency Medical Services

Budget Detail by Activity

Program: Emergency Communications

Activity: Emergency Communications

The purpose of Emergency Communications is to provide effective and efficient call triage for incoming 9-1-1 requests for EMS assistance, dispatch the appropriate emergency response, provide pre-arrival instructions when necessary and interagency response coordination to all users to facilitate rapid access to care.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	11,600	7,195	5,031	21,300	5,000
General Fund	4,665,933	4,911,959	4,981,021	5,383,737	5,711,412
Total Requirements	\$4,677,533	\$4,919,154	\$4,986,052	\$5,405,037	\$5,716,412
Full-Time Equivalents					
General Fund					
Civilian	13.00	13.00	13.00	13.00	13.00
Sworn	52.00	51.00	54.00	54.00	54.00
Total FTEs	65.00	64.00	67.00	67.00	67.00
Performance Measures					
EMS Communications Center average call processing time (in seconds)	66.71	70.22	68	75	68
Number of 911 calls received	126,638	140,212	145,299	133,000	152,564
Percent of calls answered by EMS Communications in less than 10 seconds	94.45	92.08	92	90	90
Percent of EMS Communication Center calls processed within 90 seconds	New Meas	New Meas	New Meas	New Meas	90

Services

911 Call Processing/Triage; Dispatching emergency services; Pre-Arrival self-help instructions; Coordination of inter-agency responses

Contact

James Hawley, Assistant Chief, 512-972-7262

Bold Measure = Key Indicator

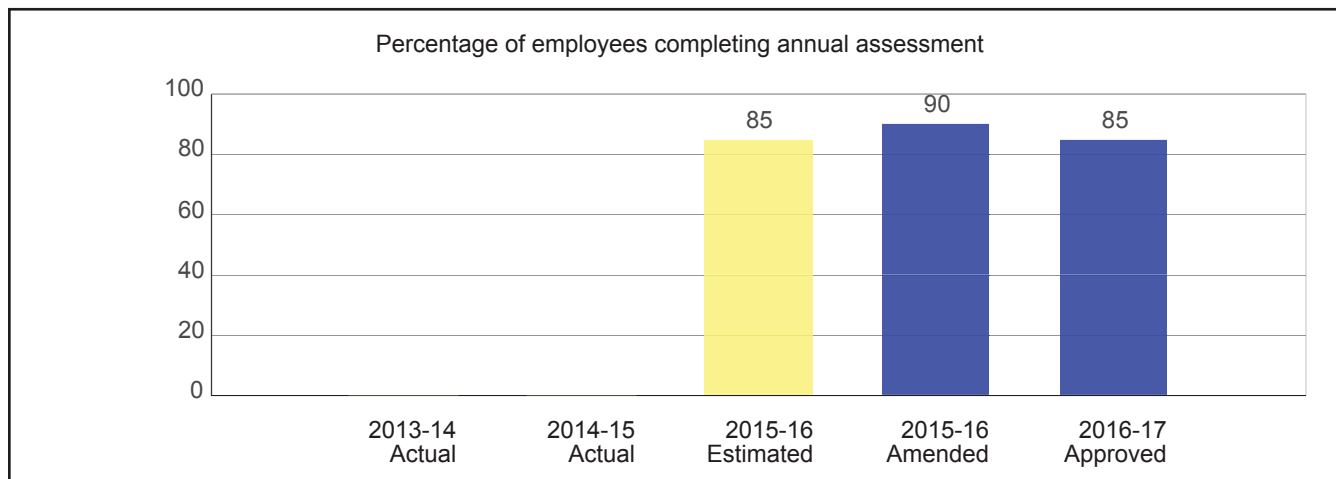
Emergency Medical Services

Budget Detail by Activity

Program: Employee Development and Wellness

Activity: Employee Wellness

The purpose of the Employee Wellness activity is to prevent and reduce the impact from personal injury and exposure to infectious diseases.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
General Fund	121,074	344,265	461,788	553,566	722,168
Total Requirements	\$121,074	\$344,265	\$461,788	\$553,566	\$722,168
Full-Time Equivalents					
General Fund					
Civilian	4.00	3.50	3.50	3.50	3.50
Sworn	0.00	0.50	1.00	1.00	1.00
Total FTEs	4.00	4.00	4.50	4.50	4.50
Performance Measures					
Percentage of employees completing annual assessment	New Meas	New Meas	85	90	85
Percentage of employees with annual TB test completed	New Meas	New Meas	90	90	90

Services

Surveillance; Immunization Program; Post-exposure care, treatment and follow-up; Providing infection control; and Infection control training.

Contact

Teresa Gardner, Assistant Chief, 512-978-0120

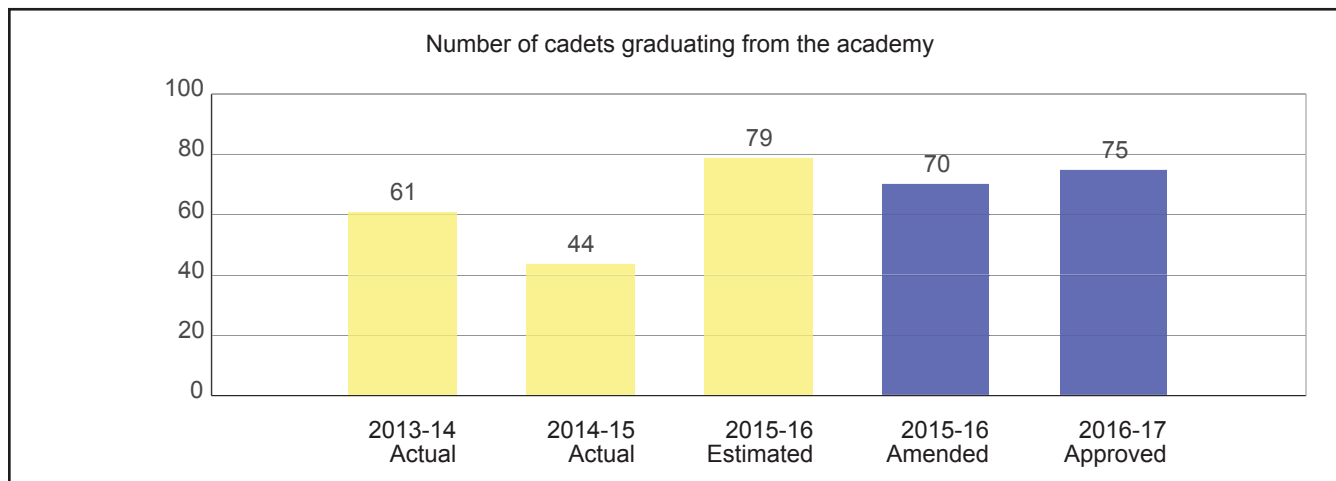
Emergency Medical Services

Budget Detail by Activity

Program: Employee Development and Wellness

Activity: Staff Development

The purpose of the Staff Development activity is to provide new employee training, continuing education, and staff development for the EMS Department in order to produce and maintain competent field and communications personnel.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
General Fund	1,431,315	1,654,513	1,907,699	1,702,074	1,751,732
Total Requirements	\$1,431,315	\$1,654,513	\$1,907,699	\$1,702,074	\$1,751,732
Full-Time Equivalents					
General Fund					
Civilian	2.00	2.50	2.50	2.50	2.50
Sworn	11.00	11.50	10.00	10.00	11.00
Total FTEs	13.00	14.00	12.50	12.50	13.50
Performance Measures					
Average number of Continuing Education hours completed per uniformed staff	30	31.5	32.9	48	48
Number of cadets graduating from the academy	61	44	79	70	75

Services

Academy coordination and instruction; Cadet supervision; Integration of Cadet into clearance process; National Standards Training; Clearance to Practice process; Continuing Education; Certification/re-certification; Field Training Officer coordination

Contact

Teresa Gardner, Assistant Chief, 512-978-0120

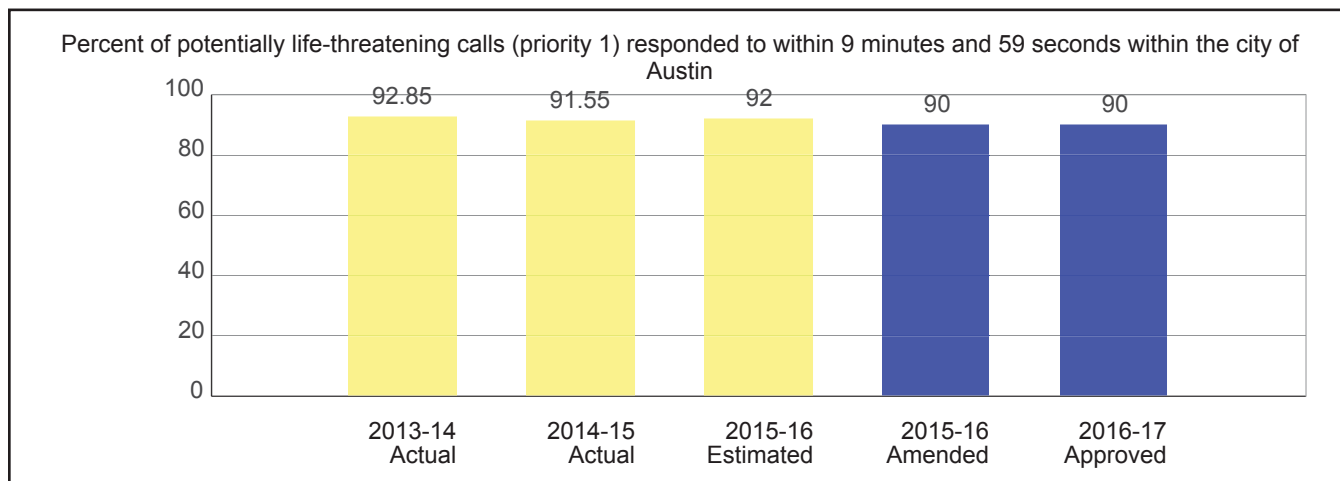
Emergency Medical Services

Budget Detail by Activity

Program: Operations

Activity: Emergency Field Operations

The purpose of Emergency Field Operations is to provide emergency ground ambulance response throughout the community, including the Community Health Paramedic (CHP) program, specialized rescues, training for public safety personnel, and specialized standby EMS services within Travis County in order to preserve life, improve health and promote safety.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	402,650	452,646	654,313	492,000	351,050
General Fund	45,252,349	47,537,546	50,364,850	51,015,198	56,067,123
Grants	30,883	0	37,600	37,600	38,000
Total Requirements	\$45,685,882	\$47,990,193	\$51,056,763	\$51,544,798	\$56,456,173
Full-Time Equivalents					
General Fund					
Civilian	1.00	3.00	3.00	3.00	48.00
Sworn	403.00	412.00	442.00	442.00	494.00
Total FTEs	404.00	415.00	445.00	445.00	542.00
Performance Measures					
Percent of patients exhibiting signs of a CVA (stroke) that receive a blood glucose test	New Meas	97.82	99	100	100
Percent of patients exhibiting signs of a STEMI (Heart Attack) that receive Aspirin	New Meas	95.7	96	100	100
Total number of EMS responses (units dispatched)	138,881	157,827	159,707	138,422	167,692
Percent of potentially life-threatening calls (priority 1) responded to within 9 minutes and 59 seconds within the city of Austin	92.85	91.55	92	90	90
Percent of priority 1 through 5 calls responded to on time within the city of Austin	96.66	95.8	96	90	90
Percent reduction of EMS transport to hospitals of enrolled CHP Clients	New Meas	57	57	57	57

Services

Emergency response in Austin / Travis County; Rescue; Bio-terror medical response; Hazardous materials medical support; Multi-casualty and incident management training; Response to ground, high angle, water and other specialized rescues; Bike medics; Tactical paramedics (SWAT team support); Standby support services; CHP

Contact

James Hawley, Assistant Chief, 512-972-7262

Bold Measure = Key Indicator

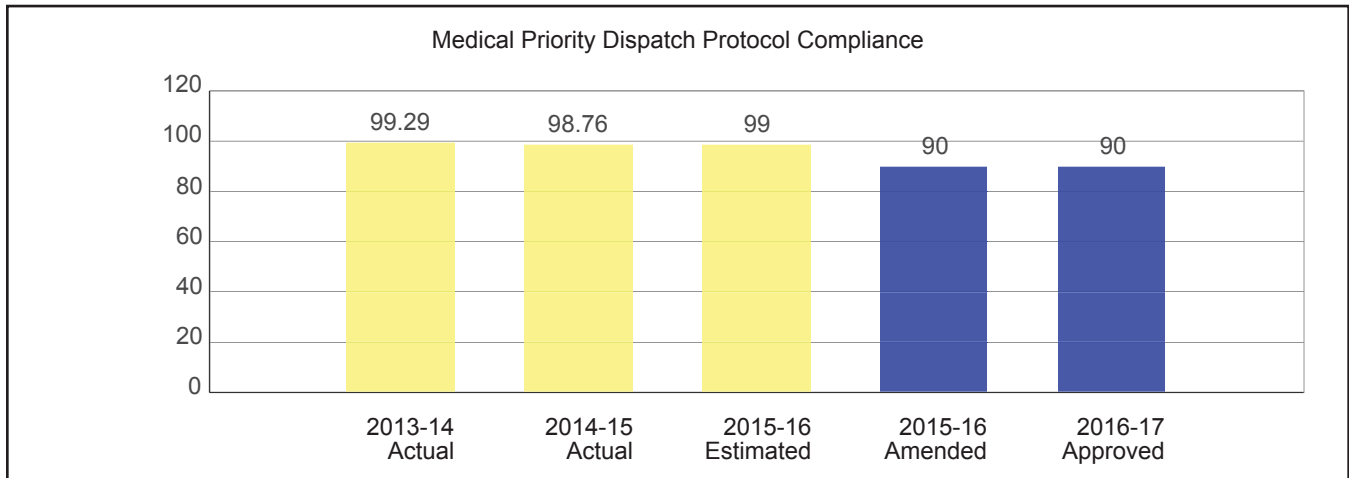
Emergency Medical Services

Budget Detail by Activity

Program: Safety and Performance Improvement

Activity: Safety and Performance Management

The purpose of the Safety and Performance Management activity is to oversee the daily clinical performance of the department, thoroughly and objectively investigate any concern or inquiry about our clinical practice and to work with all areas of the department to continually improve knowledge, performance and safety.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	0	137	0	0	0
General Fund	2,031,145	1,622,895	1,832,792	1,712,614	1,757,793
Total Requirements	\$2,031,145	\$1,623,032	\$1,832,792	\$1,712,614	\$1,757,793
Full-Time Equivalents					
General Fund					
Civilian	7.00	7.00	7.00	7.00	7.00
Sworn	7.00	5.00	5.00	5.00	5.00
Total FTEs	14.00	12.00	12.00	12.00	12.00
Performance Measures					
Number of employee injuries	111	119	103	108	95
Number of lost-time employee injury while on duty	New Meas	22	29	10	30
Medical Priority Dispatch Protocol Compliance	99.29	98.76	99	90	90
Percent of patients in cardiac arrest from cardiac causes delivered to an appropriate medical facility with a return of circulation	31.55	30.04	30.5	30	30

Services

Maintenance of data warehouse; Data architecture; Data analysis; Reporting; Business Process Analysis; Maintenance and development of data collection systems Medical Inquiry; Clinical performance assessment; Collection of system/individual performance data; Clinical Operating Guidelines development; Implementation and testing; Credentialing assessment; Research and development (Operational, Clinical); Improve clinical performance of system and individuals; Research and development (medical standards and drugs); Improve clinical performance of system and individuals; Accident investigations and safety training; safety specifications for EMS vehicles/stations; Safety Incentive Program

Contact

Jasper Brown, Chief of Staff, 512-972-7201

Bold Measure = Key Indicator

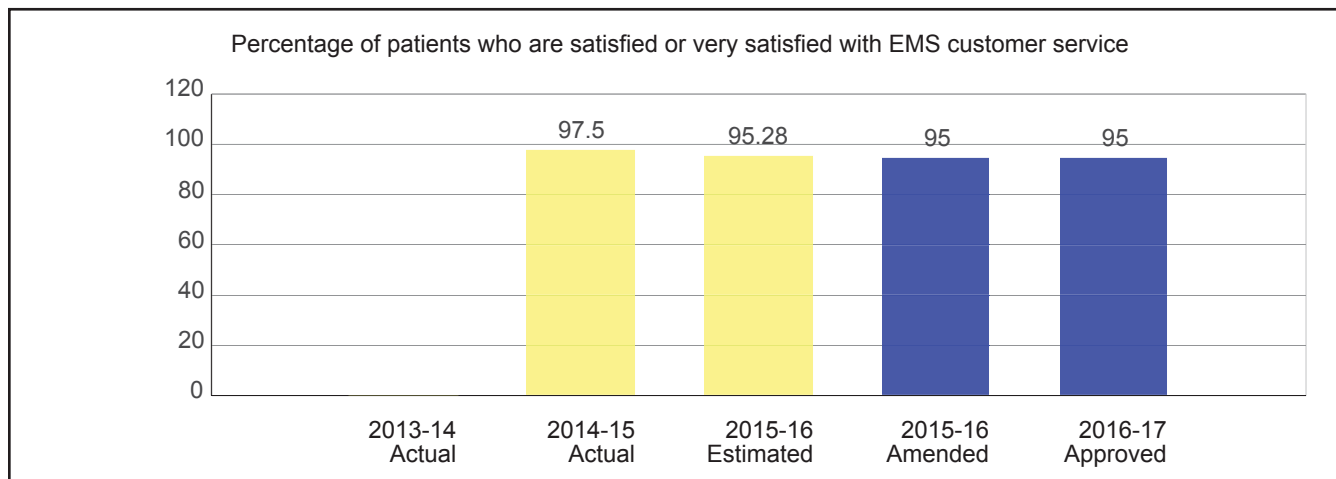
Emergency Medical Services

Budget Detail by Activity

Program: Support Services

Activity: Departmental Support Services

The purpose of the Departmental Support Services activity is to provide administrative and managerial support to the department in order to produce more effective services.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	0	0	1,360	0	0
General Fund	4,087,695	4,242,585	4,945,853	4,831,955	4,927,197
Total Requirements	\$4,087,695	\$4,242,585	\$4,947,213	\$4,831,955	\$4,927,197
Full-Time Equivalents					
General Fund					
Civilian	33.50	31.50	33.50	31.50	33.50
Sworn	6.00	7.00	7.00	7.00	7.00
Total FTEs	39.50	38.50	40.50	38.50	40.50
Performance Measures					
Employee Turnover Rate	8.56	11.23	9.74	8	11.12
Lost Time Injury Rate Per the Equivalent of 100 Employees	4.2	4.23	4.93	6	6
Sick leave hours used per 1,000 hours	20.74	27.09	28.34	30	29.35
Percentage of patients who are satisfied or very satisfied with EMS customer service	New Meas	97.5	95.28	95	95

Services

Office of the Chief, Financial Monitoring, Budgeting, Accounting, Purchasing, Human Resources, Facility Expenses, Information Technology Support, Public Information, Vehicle and Equipment Maintenance, Grant Administration, Safety, Customer Service, Inventory Control, Audit/Internal Review, Compliance, Medical Records Management, Contract Management

Contact

Kerri Lang, Assistant Director, 512-972-7211

Bold Measure = Key Indicator

Emergency Medical Services

Budget Detail by Activity

Program: Transfers and Other Requirements

Activity: All Activities

The purpose of the Transfers and Other Requirements program is to account for transfers and other departmental requirements at the fund or agency level.

Graph Not Applicable

	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	108,157	0	0	0	0
General Fund	1,389,043	9,876,274	10,766,605	10,766,000	10,488,263
Total Requirements	\$1,497,200	\$9,876,274	\$10,766,605	\$10,766,000	\$10,488,263

Services

Citywide administrative and information technology support; Workers' compensation; Liability reserve; Accrued payroll

Contact

Kerri Lang, Assistant Director, 512-972-7211

Beginning in FY 2014-15, certain administrative and personnel cost centers have been allocated to individual departments. In prior years, these expenditures were budgeted for in the aggregate at the General Fund level.

Emergency Medical Services: 2016-17

<i>General Fund</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Billing Services	\$1,577,714	\$1,488,008	\$1,682,326	\$1,666,467	\$1,682,464
Billing Services	1,577,714	1,488,008	1,682,326	1,666,467	1,682,464
Community Relations and Injury Prevention	\$207,639	\$567,744	\$613,022	\$624,345	\$677,859
Community Relations and Injury Prevention	207,639	567,744	613,022	624,345	677,859
Emergency Communications	\$4,665,933	\$4,911,959	\$4,981,021	\$5,383,737	\$5,711,412
Emergency Communications	4,665,933	4,911,959	4,981,021	5,383,737	5,711,412
Employee Development and Wellness	\$1,552,389	\$1,998,779	\$2,369,487	\$2,255,640	\$2,473,900
Employee Wellness	121,074	344,265	461,788	553,566	722,168
Staff Development	1,431,315	1,654,513	1,907,699	1,702,074	1,751,732
Operations	\$45,252,349	\$47,537,546	\$50,364,850	\$51,015,198	\$56,067,123
Emergency Field Operations	45,252,349	47,537,546	50,364,850	51,015,198	56,067,123
Safety and Performance Improvement	\$2,031,145	\$1,622,895	\$1,832,792	\$1,712,614	\$1,757,793
Safety and Performance Management	2,031,145	1,622,895	1,832,792	1,712,614	1,757,793
Support Services	\$4,087,695	\$4,242,585	\$4,945,853	\$4,831,955	\$4,927,197
Departmental Support Services	4,087,695	4,242,585	4,945,853	4,831,955	4,927,197
Transfers and Other Requirements	\$1,389,043	\$9,876,274	\$10,766,605	\$10,766,000	\$10,488,263
Other Requirements	1,389,043	1,698,979	396,792	396,187	549,947
Transfers	0	8,177,295	10,369,813	10,369,813	9,938,316
Total	\$60,763,906	\$72,245,791	\$77,555,956	\$78,255,956	\$83,786,011

Full-Time Equivalents (FTEs)

Billing Services	17.00	17.00	15.00	17.00	15.00
Billing Services	17.00	17.00	15.00	17.00	15.00
Community Relations and Injury Prevention	2.00	6.00	6.00	6.00	6.00
Community Relations and Injury Prevention	2.00	6.00	6.00	6.00	6.00
Emergency Communications	65.00	64.00	67.00	67.00	67.00
Emergency Communications	65.00	64.00	67.00	67.00	67.00
Employee Development and Wellness	17.00	18.00	17.00	17.00	18.00
Employee Wellness	4.00	4.00	4.50	4.50	4.50
Staff Development	13.00	14.00	12.50	12.50	13.50
Operations	404.00	415.00	445.00	445.00	542.00
Emergency Field Operations	404.00	415.00	445.00	445.00	542.00
Safety and Performance Improvement	14.00	12.00	12.00	12.00	12.00
Safety and Performance Management	14.00	12.00	12.00	12.00	12.00
Support Services	39.50	38.50	40.50	38.50	40.50
Departmental Support Services	39.50	38.50	40.50	38.50	40.50
Total	558.50	570.50	602.50	602.50	700.50

Emergency Medical Services: 2016-17

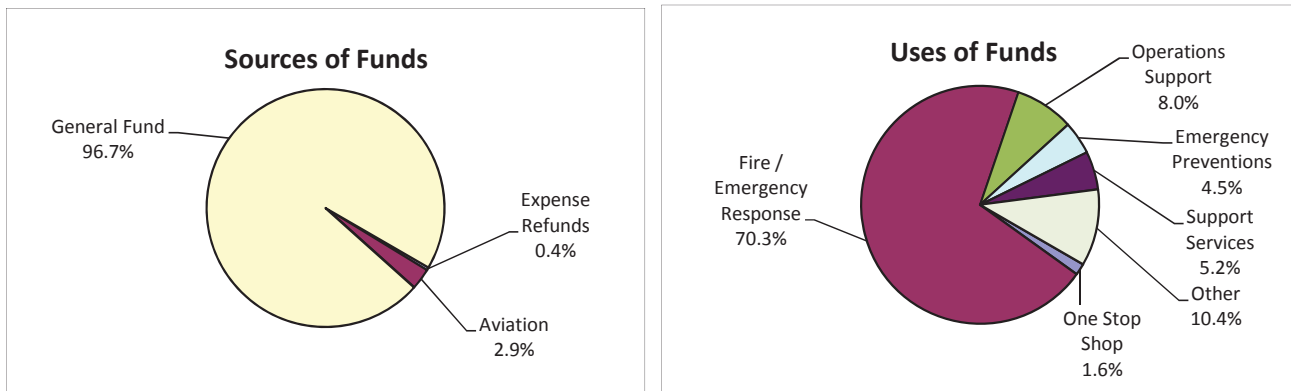
<i>Grants</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Community Relations and Injury Prevention	\$30,559	\$29,885	\$35,800	\$35,800	\$109,000
Community Relations and Injury Prevention	30,559	29,885	35,800	35,800	109,000
Operations	\$30,883	\$0	\$37,600	\$37,600	\$38,000
Emergency Field Operations	30,883	0	37,600	37,600	38,000
Total	\$61,442	\$29,885	\$73,400	\$73,400	\$147,000

Emergency Medical Services: 2016-17

<i>Expense Refunds</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Emergency Communications	\$11,600	\$7,195	\$5,031	\$21,300	\$5,000
Emergency Communications	11,600	7,195	5,031	21,300	5,000
Operations	\$402,650	\$452,646	\$654,313	\$492,000	\$351,050
Emergency Field Operations	402,650	452,646	654,313	492,000	351,050
Safety and Performance Improvement	\$0	\$137	\$0	\$0	\$0
Safety and Performance Management	0	137	0	0	0
Support Services	\$0	\$0	\$1,360	\$0	\$0
Departmental Support Services	0	0	1,360	0	0
Transfers and Other Requirements	\$108,157	\$0	\$0	\$0	\$0
Other Requirements	108,157	0	0	0	0
Total	\$522,407	\$459,978	\$660,704	\$513,300	\$356,050



Fire



Budget Overview

	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
General Fund					
Revenue	\$2,336,782	\$2,722,402	\$2,861,643	\$2,842,288	\$3,078,251
Requirements	\$142,501,926	\$168,713,581	\$177,225,986	\$175,266,499	\$185,513,831
Full-Time Equivalents (FTEs)					
Sworn	1,093.00	1,129.00	1,147.00	1,147.00	1,150.00
Civilian	83.00	94.00	97.00	97.00	106.00
Non-Sworn Cadets Unfunded	60.00	60.00	60.00	60.00	60.00
Expense Refunds	\$6,534,203	\$7,885,028	\$6,703,532	\$5,783,083	\$6,416,873
Grants					
Requirements	\$90,000	\$0	\$0	\$0	\$0
Full-Time Equivalents (FTEs)	36.00	0.00	0.00	0.00	0.00
Total Budget	\$149,126,129	\$176,598,609	\$183,929,518	\$181,049,582	\$191,930,704

In addition to the amount shown above, the FY 2016-17 Budget also includes \$1,694,356 for capital purchases, critical one-time costs, and transfers to the Capital Budget.

Beginning in FY 2014-15, certain administrative and personnel cost centers have been allocated to individual departments. In prior years, these expenditures were budgeted for in aggregate at the General Fund level.

Fire

Organization by Program and Activity for 2017

Emergency Prevention

Engineering and Inspection Services
Investigations
Outreach

Fire / Emergency Response

Combat Operations

One Stop Shop

Inspection, Review, and Support

Operations Support

Air, Equipment and Vehicle Support
Communications Section
Education Services
Employee Safety and Wellness

Support Services

Departmental Support Services

Transfers and Other Requirements

Other Requirements
Transfers

Fire

Mission and Goals for 2017

Mission

The Austin Fire Department is committed to creating safer communities through prevention, preparedness and effective emergency response.

Goals

Prevent fire deaths and property loss.

- Reduce fire deaths to zero.
- Clear by arrest at least 40% of arson cases.
- Increase the number of maintenance inspections performed by 2%, to approximately 10,000 annually.
- Install more than six smoke alarms per day, for approximately 2,500 annually.

Prepare for emergencies... everyone has a part!

- More than 95% of sworn positions fully staffed.
- Coordinate more than 150 community events.
- Rank-specific Department certifications will be achieved by more than 90% of sworn personnel.

Respond efficiently and effectively to emergencies.

- Response time from receipt of call to arrival is 8 minutes or less, 90% of the time.
 - At least 40% of the cardiac arrest cases arrive at the hospital with a pulse.
 - Confine 85% of structure fires to room of origin.
 - More than 98% of all unit responses in the City of Austin will be handled by AFD units.
-

Austin Fire Department

Message from the Director

The Austin Fire Department (AFD) is committed to creating safer communities through prevention, preparedness and effective emergency response. While this is the Department's central mission, we also believe that "our mission goes beyond our name." We are committed to serving our community as efficiently, effectively, and compassionately as possible.

We have 46 fire stations placed around the city as well as seven other work sites, staffed by 1,150 uniform and 106 civilian personnel. AFD responds to approximately 90,000 incidents and more than 70% of the responses are medical in nature. Ninety percent of the time, AFD responds to an emergency incident within 9 minutes of receiving the 9-1-1 call.

During FY 2015-16, AFD focused on several outreach initiatives. The Department launched the Fire - Community Advisory Board (F-CAB). Board members are leaders in their communities and are representing their respective Council district. The Board – led by the Fire Chief and members of AFD's executive team – meets quarterly. In addition to getting valuable community feedback on topics such as the Department's Budget, AFD provides educational information regarding types of emergency calls, response times, and fire prevention strategies.

AFD also adopted the National Fire Danger Rating System and installed fire danger signs at stations across the city. The fire danger signs are coordinated with the Department's operational step-up plans and should facilitate increased community awareness when the risk of wildfire is high. Other wildfire activities included hosting a Community Wildfire Preparedness Planning Workshop, an interdepartmental Wildfire Preparedness Symposium, and drafting the City's first wildfire evacuation plan.

Since central Texas has seen major shifts from drought conditions to flooding in a relatively short time, AFD also purchased additional water rescue equipment in FY 2015-16. A comprehensive "Severe Weather Step-Up Plan" was developed and implemented to place additional units in service faster during severe weather situations. Improved planning and operational flood inundation prediction maps were also developed and were used in the field during the Halloween floods of 2015. The new maps allow field commanders to more effectively prioritize actions and deploy their resources.

Over the last year, the City of Austin continued to work with the Department of Justice to implement a consent decree focusing on AFD's cadet hiring process. As a result, AFD was able to graduate 63 cadets in two training academy classes early in the fiscal year. Testing for the next round of cadet hiring began in 2015 and will culminate in the start of new cadet classes in August and October of 2016.

Finally, AFD has not opened a new fire station since December 2010 and has numerous older fire stations that are in desperate need of renovation. A concerted effort to educate the public about the need for new stations was initiated in FY 2015-16; Council requested information for how to fund five more stations to improve response times in specific areas of the City. Progress was made on station renovations; as part of a six-station Deferred Maintenance Project, Fire Stations 7 (201 Chicon St.) and 5 (1201 Webberville Road) were completely refurbished, increasing energy efficiency, improving functionality, and extending the service life of the structures for at least another 20 years.

The Austin Fire Department appreciates the support it receives from the citizens we serve. We continue toward our goal of becoming the best fire department in the country.



Respectfully submitted,

Rhoda Mae Kerr, Fire Chief

Budget Highlights

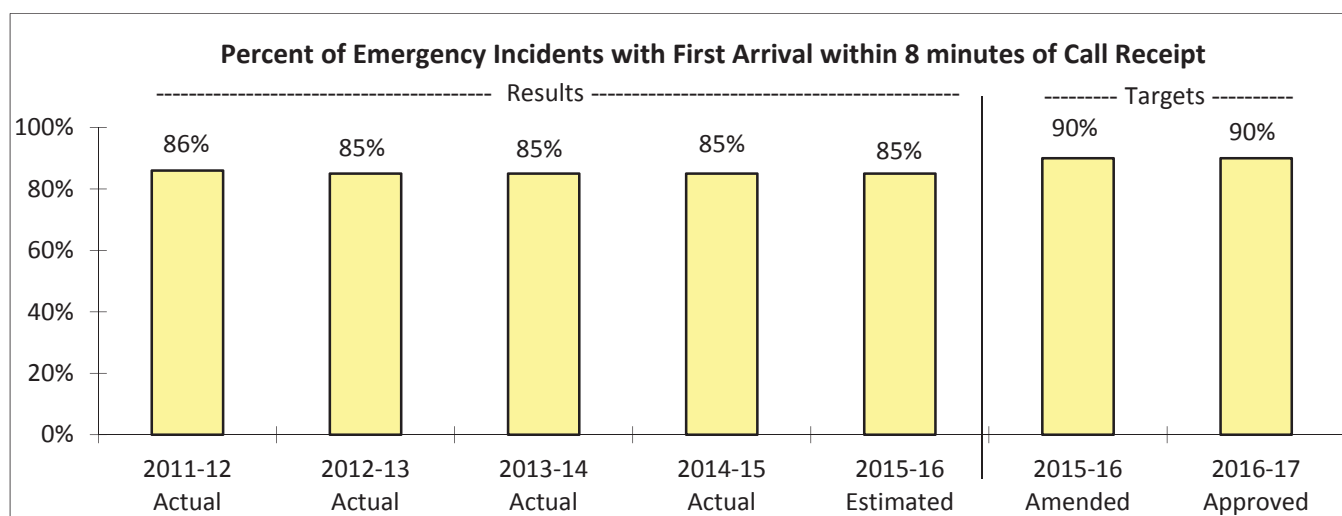
The Austin Fire Department is committed to creating safer communities through prevention, preparedness, and effective emergency response. The FY 2016-17 Budget for AFD includes personnel, tools, and equipment, which help the Department reach its goals and objectives. The FY 2016-17 Operating Budget of \$185.5 million includes funding for 1,150 firefighters and 106 civilian support staff to support 46 fire stations throughout the city and one airport fire station. The FY 2016-17 Budget also includes funding for Department-wide increases in health insurance and civilian and sworn wage adjustments of \$3.9 million and for overtime budget of \$3.0 million in order to cover vacancies and maintain mandatory four-person staffing requirement.

In FY 2016-17 AFD will graduate two cadet classes and gain 73 new firefighters. However, sworn vacancies will continue to be a challenge because of increased retirement rates.

Fire / Emergency Response

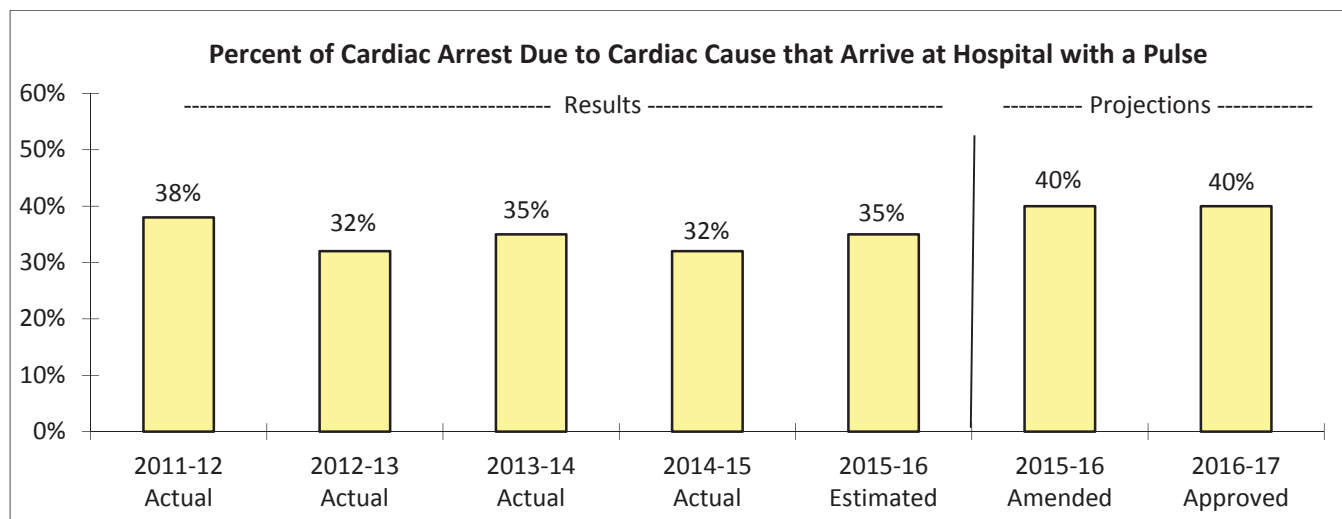
In FY 2016-17, AFD anticipates call volume to remain consistent with previous years at approximately 90,000 incidents. Despite increases in population, changes within dispatch have stabilized AFD's call volume growth. In May of 2015, Computer-Aided Dispatch (CAD) no longer assigned fire units to lower priority medical incidents if a medic unit is within 5 minutes from the incident. By reducing the overall call volume for AFD units, the apparatus is able to remain at the station for higher priority calls. AFD projects that in FY 2016-17 there may be a slight reduction in medical calls to roughly 66,000, or approximately 73 percent of AFD's call volume. To support the operations of the Aviation fire station three Firefighter positions are added, which are fully reimbursed by the Aviation Department. Two sworn positions are reallocated from Education Services due to long-term vacancies in Operations Support.

AFD has a goal to have the first arriving frontline unit reach the emergency location within 8 minutes of call receipt in 90 percent of emergency incidents. This target aligns with the national benchmark for fire departments to meet the 90th percentile for emergency response times. While AFD strives to provide the best service delivery throughout all areas of the City, challenges to maintain adequate unit response times continue to grow as the City expands geographically. In the summer of FY 2015-16, AFD opened the newest fire station in South Austin – the Shady Hollow station – which provides much needed service to this area.



AFD is committed to equipping its firefighters with the tools and training to improve its medical related response. For example, AFD has a goal that 40% of patients who experience a cardiac arrest due to a cardiac cause will arrive at the hospital with a pulse. To improve this metric, AFD is using new tools, such as the Cardio Pulmonary Resuscitation (CPR) Puck which measures the depth and accuracy of chest compressions during manual CPR. Feedback from the CPR Puck ensures that first responders are providing effective and consistent compressions.

In collaboration with the Office of the Medical Director (OMD), AFD Medical Operations has re-trained all AFD uniform personnel on a new CPR (Pit Crew) model that integrates the LUCAS Chest Compression System device. The LUCAS device is a tool that standardizes chest compressions during CPR. Additionally, AFD continues to utilize health programs such as the Austin-Travis County Emergency Medical Services Department's Community Paramedic Program to refer patients with chronic medical conditions to the appropriate resources.



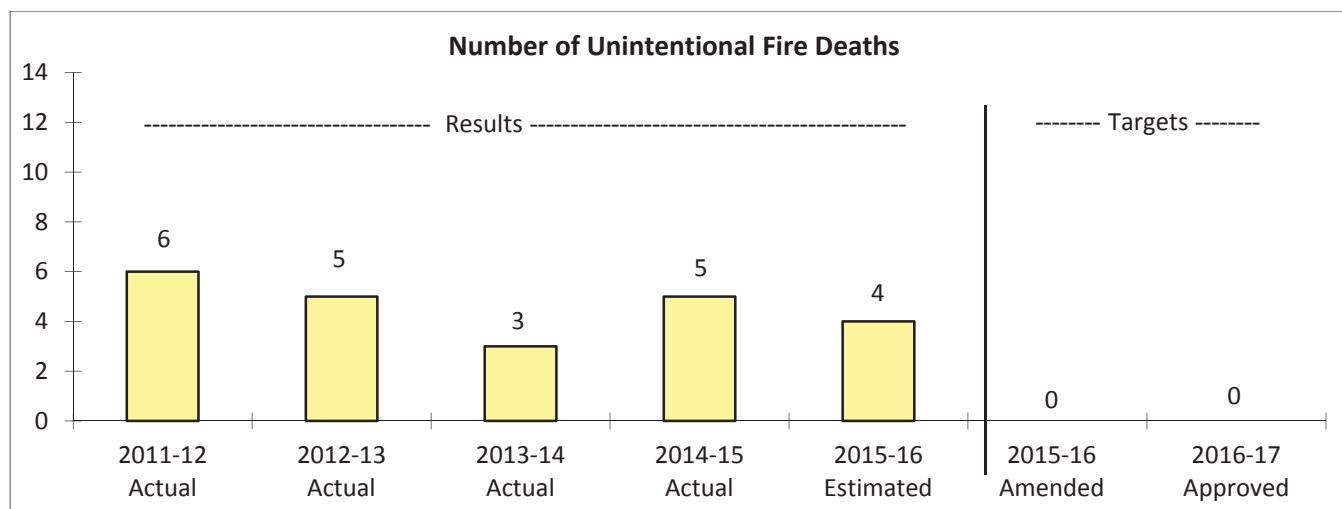
The FY 2016-17 Budget continues to fund AFD's Arson Investigations Division, which is responsible for investigating the origin, cause, and circumstances of a fire, and determining whether it was accidental or criminal in nature. AFD consistently exceeds the national percentage of arson cases cleared by arrest. The national percentage of arson cases cleared by arrest ranges from 18 to 21 percent. The arrest of a serial arsonist in 2013 cleared multiple cases in FY 2012-13 and FY 2013-14, resulting in a high percentage of arson cases cleared by arrest during these years. In FY 2016-17 AFD projects a 40 percent cleared by arrest rate for all arson cases.

The Wildfire Division anticipates completing 40 "Firewise" community presentations in FY 2016-17, similar to the previous year. In FY 2016-17, the total acreage treated for wildfire prevention is anticipated to be roughly 1,800 acres, which is consistent with FY 2015-16. The Wildfire Division continues to collaborate with various organizations including Fish and Wildlife, Nature Conservancy, Parks and Wildlife, and Austin Water to perform wildfire mitigation throughout the County.

Emergency Prevention

The FY 2016-17 Budget continues to include funding for prevention and education programs, which play a critical role in reducing the likelihood that an Austin resident will perish in a fire. This goal will remain the same through FY 2016-17. In FY 2016-17, 4.15 sworn positions and 5.15 civilian positions are reallocated from One Stop Shop to Engineering and Inspection Services in order to increase the number of maintenance inspections (e.g. daycares, foster homes, schools, etc.) and to improve building plan review timeliness.

Installing free smoke alarms within residential homes directly aligns with Chief Kerr's Zero Fire Death initiative that began six years ago. Nationally, three out of every five home fire deaths occur in homes with no smoke alarms or no working smoke alarms. In FY 2015-16, there were four unintentional fire deaths, which was a slight decrease from the previous year. All of these fire deaths occurred in single-family residences. Three of the homes did not have working smoke alarms.



One Stop Shop

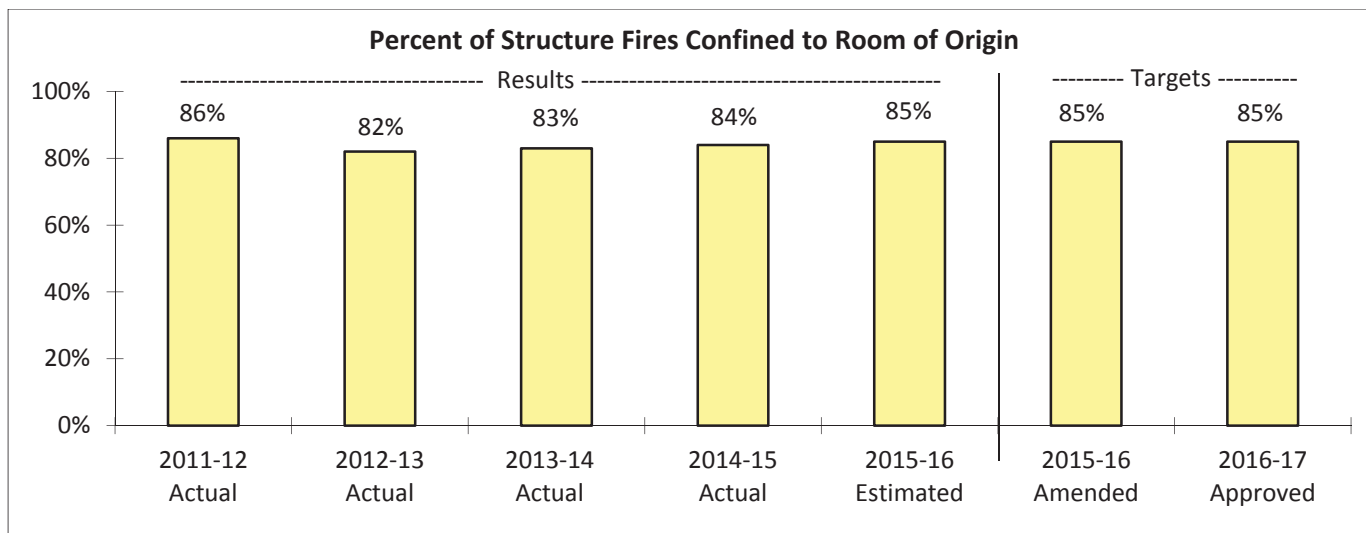
The FY 2016-17 Budget will continue to support the One Stop Shop. Engineering and Inspection Services are responsible for enforcing fire code compliance so Austin residents and visitors can live, work, and play in fire-safe environments. Two Engineer B positions, fully reimbursed by the Development Services Department (DSD), are added to help DSD with its Expedited Plan Review Program.

Operations Support

The FY 2016-17 Budget provides funding for Operations Support, which includes Communications, Safety and Wellness, Education Services, Outreach, and Equipment and Vehicle Support. AFD continues to provide dispatch services to the City of Austin and Travis County. AFD will also continue to provide maintenance support on breathing air systems, rescue tools, and apparatus under the Operations Support program. In FY 2016-17, two sworn positions are reallocated to Combat Operations to reduce long-term vacancies and 2.6 civilian positions from Support Services are added to this program to support Risk Management.

Education Services combines medical and fire training to prepare current firefighters and cadets for the various scenarios they may experience when responding to an incident. All firefighters are trained with state-required curricula for fire/rescue, handling hazardous materials, and emergency medical operations. In FY 2016-17, AFD anticipates completing 60,300 hours of continuing education. Education Services is the umbrella term for several other training programs, such as the LBJ High School Fire Academy, Field Training Officer (FTO)/Fire Post-Incident Review Program, Medical Continuing Education, Fire Continuing Education, Professional Development, Cadet Education and Training, Records Management System Training, and Local/Regional Training Partnerships. In FY 2016-17, AFD anticipates graduating two cadet classes totaling 73 cadets.

Both Prevention (Engineering and Inspection Services) and Operations (Emergency Services) contribute to the percent of fires confined to the room of origin. Early detection devices, such as smoke alarms, improve notification to AFD, which help confine the fire to the room of origin. In FY 2016-17, AFD projects that 85 percent of structure fires will be confined to room of origin.

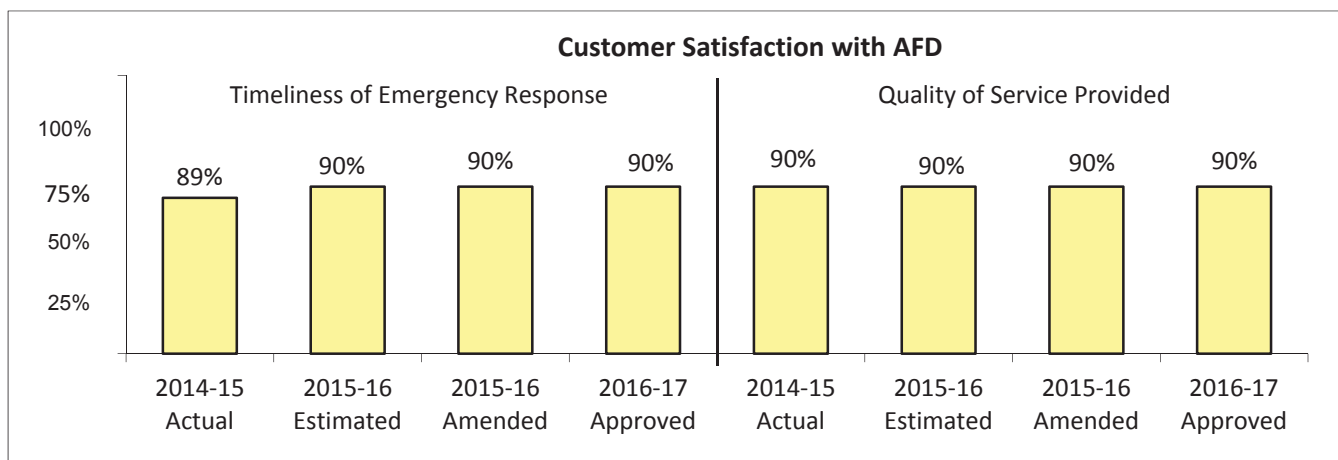


Support Services

The Support Services Program includes Purchasing, Human Resources, Payroll, IT Support, Public Information, Facility Maintenance, Administration and Support, and Planning and Research. The FY 2016-17 Budget includes funding to convert seven temporary employees – three Administrative Specialists, one Administrative Senior, one Materials Planner Senior, one Maintenance Worker II, and one Stores Specialist Senior – into permanent positions.

Customer Satisfaction

AFD remains committed to maintaining a high level of service delivery and professionalism when protecting and serving our community. Customer satisfaction is a key performance indicator of how AFD is performing. AFD consistently meets or exceeds the goal of 90% satisfaction with the quality of service provided to the residents. In the last two years, AFD has also remained above 89% customer satisfaction in the timeliness of emergency response.



Capital Outlay and Critical One-time

The FY 2016-17 Budget includes \$1.7 million in one-time costs for replacing the remaining two-thirds of the Department’s Self Contained Breathing Apparatus (SCBA) packs and accessories.

Other Revenue

AFD charges fees for services related to site inspections and reinspections, permitting, and out-of-district service requests. For FY 2016-17, AFD expects to generate a total of \$3.1 million, a net revenue increase of \$0.2 million, or 8.3%, over the previous year. This is a conservative estimate based on the level of growth and construction projected within the City of Austin.

Fire

Significant Changes

General Fund

Revenue Changes Dollars

Net increased revenue from site inspection fees, development fees, and building safety permits.	\$235,963
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Expenditure Changes FTEs Dollars

Citywide Cost Drivers

Additional funding to cover the cost of a 2% Pay for Performance and \$0.29 across-the-board wage increases in FY 2016-17, increase the living wage to \$13.50 per hour, annualize the cost of a Citywide market study approved in FY 2015-16, and increase City contributions for health insurance by 8% for civilian employees.	\$402,130
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Additional funding to cover the cost of a 2% wage increase in FY 2016-17, to fund step pay related to service tenure, and to increase City contributions for health insurance by 8% for sworn employees.	\$3,459,464
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Additional funding for City administrative, technology, and personnel cost centers.	\$2,569,409
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Department Cost Drivers

Annualize personnel costs related to adding positions for the Shady Hollow fire station in FY 2015-16.	\$1,261,287
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Increase for overtime budget to cover vacancies and to fulfill the mandatory four-person staffing requirement.	\$3,000,000
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Increase in contract costs for bunker gear, LUCAS, cardiologist, hose testing, and risk management professional development and supplies.	\$185,000
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Reduce expenditures in uniform replacements and travel/training in response to the City Manager's request that all General Fund and Support Services departments examine their respective budgets to find savings for other funding	(\$327,848)
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Reduce service contracts for legal fees per Council's directive to reallocate funding from public safety to the Health and Human Services Department.	(\$100,000)
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New Investments

Funding for three new Firefighter positions at the airport fire station.	3.00	\$277,386
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Increase in expense refund from the Aviation Department for the three new Firefighter positions and for increase in contract costs.		(\$552,167)
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Funding for two new Engineer B positions to help with the Expedited Plan Review Program at the Development Services Department. Includes 5 months of vacancy savings.	2.00	\$163,380
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Increase in expense refund from the Development Services Department for the two new Engineer B positions.		(\$163,380)
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Additional funding to convert 7 civilian support staff from temporary to permanent status.	7.00	\$155,040
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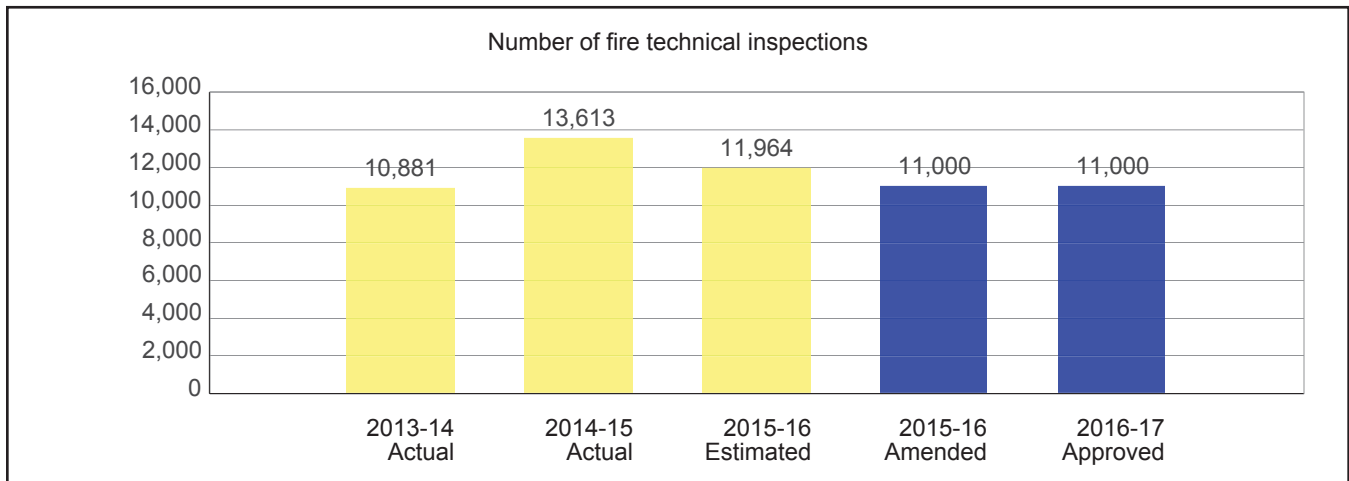
Fire

Budget Detail by Activity

Program: Emergency Prevention

Activity: Engineering and Inspection Services

The purpose of Engineering and Inspection Services is to ensure fire code compliance so Austin residents and visitors can live, work, and play in fire-safe environments.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	302,981	306,521	262,130	0	0
General Fund	2,837,979	3,038,265	2,526,437	2,833,063	3,931,497
Total Requirements	\$3,140,959	\$3,344,786	\$2,788,567	\$2,833,063	\$3,931,497
Full-Time Equivalents					
General Fund					
Civilian	4.00	5.00	3.60	3.60	8.75
Sworn	15.85	15.35	13.65	13.65	17.80
Total FTEs	19.85	20.35	17.25	17.25	26.55
Performance Measures					
Actual number of inspections performed	32,619	35,154	33,508	34,680	34,700
Number of maintenance inspections	9,777	9,176	8,718	10,175	10,375
Percent of multi-family residential fires confined to room of origin	88	90	90	90	90
Percent of plans that are reviewed on time	44.9	45.1	60	60	80
Number of fire technical inspections	10,881	13,613	11,964	11,000	11,000

Services

Inspections/code compliance; Coordination and support of in-service inspections by Operations units; Records management and performance reporting; Development services; Design review and design assistance; Inspections and testing services; Emergency response assistance; Coordination with other city departments for special event fire code and safety compliance; Public education on code requirements; Community relations; Special projects and assignments

Contact

Chris Swenson, Division Chief, 512-974-0311

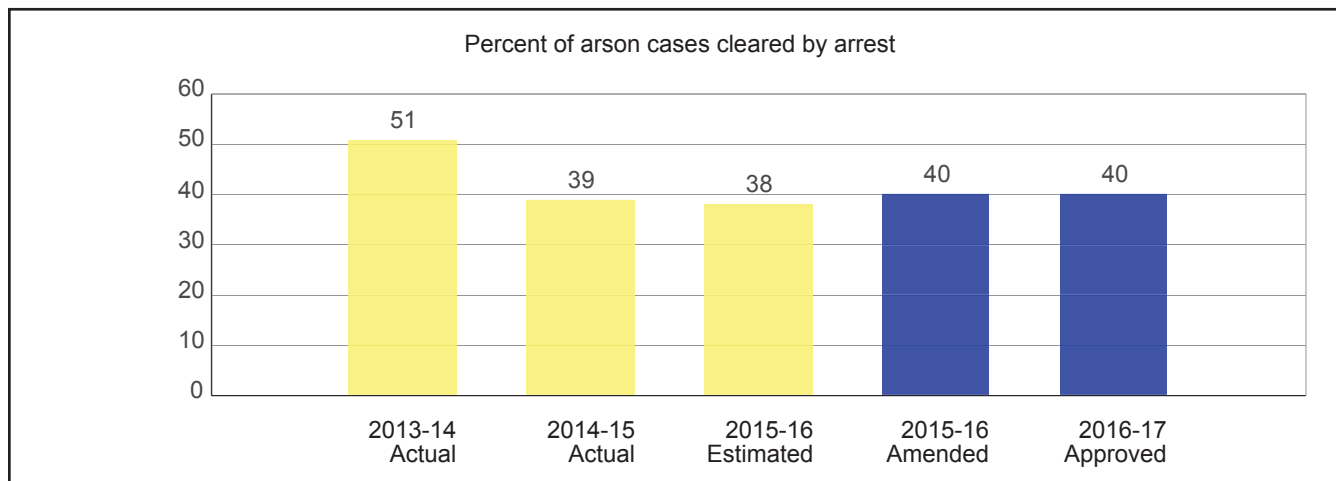
Fire

Budget Detail by Activity

Program: Emergency Prevention

Activity: Investigations

The purpose of Investigations is to provide fire cause determination and to investigate arsons for AFD members, the judicial system and people in the Austin service area in order to prevent fires.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	2,283	2,216	3,677	0	0
General Fund	2,031,056	2,112,872	2,415,748	1,887,412	1,956,948
Total Requirements	\$2,033,339	\$2,115,088	\$2,419,425	\$1,887,412	\$1,956,948
Full-Time Equivalents					
General Fund					
Civilian	1.00	1.00	1.00	1.00	1.00
Sworn	12.00	12.00	12.00	12.00	12.00
Total FTEs	13.00	13.00	13.00	13.00	13.00
Performance Measures					
Number of juvenile fire setters identified	60	35	45	85	45
Number of juvenile firesetter assessments completed	42	15	20	85	30
Total number of arson fires	129	126	140	160	160
Percent of arson cases cleared by arrest	51	39	38	40	40

Services

Incident investigations; arson abatement; Juvenile firesetter assessments; Records management; Legal liaison; Training

Contact

Chris Swenson, Division Chief, 512-974-0311

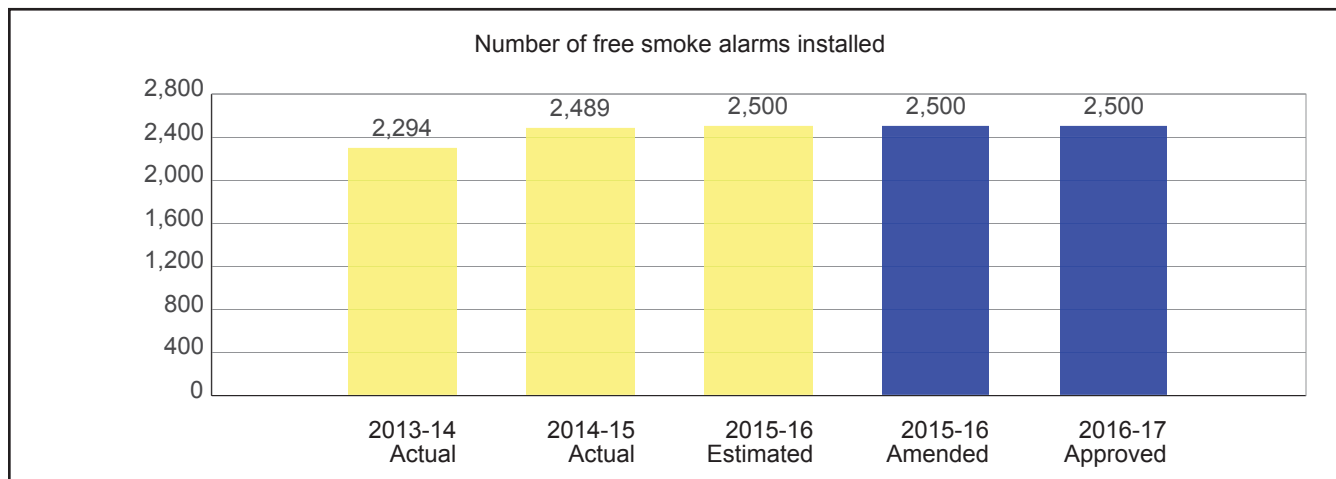
Fire

Budget Detail by Activity

Program: Emergency Prevention

Activity: Outreach

The Outreach activity delivers innovative outreach efforts driven by community needs, engages our community in pursuit of life safety, fire prevention, and wildfire fuel mitigation.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
General Fund	3,192,839	2,181,091	2,292,464	2,623,949	2,811,887
Total Requirements	\$3,192,839	\$2,181,091	\$2,292,464	\$2,623,949	\$2,811,887
Full-Time Equivalents					
General Fund					
Civilian	0.00	3.60	3.60	3.60	4.00
Sworn	9.40	10.00	9.00	9.00	9.00
Total FTEs	9.40	13.60	12.60	12.60	13.00
Performance Measures					
Number of apparatus requests filled	664	666	660	600	600
Number of community events coordinated	142	325	350	150	150
Number of public education events	97	222	140	100	100
Number of free smoke alarms installed	2,294	2,489	2,500	2,500	2,500

Services

Community Outreach; Public Education; School-based programs; Wildfire prevention and Fuel Mitigation

Contact

Matt Orta, Assistant Chief, 512-974-0135

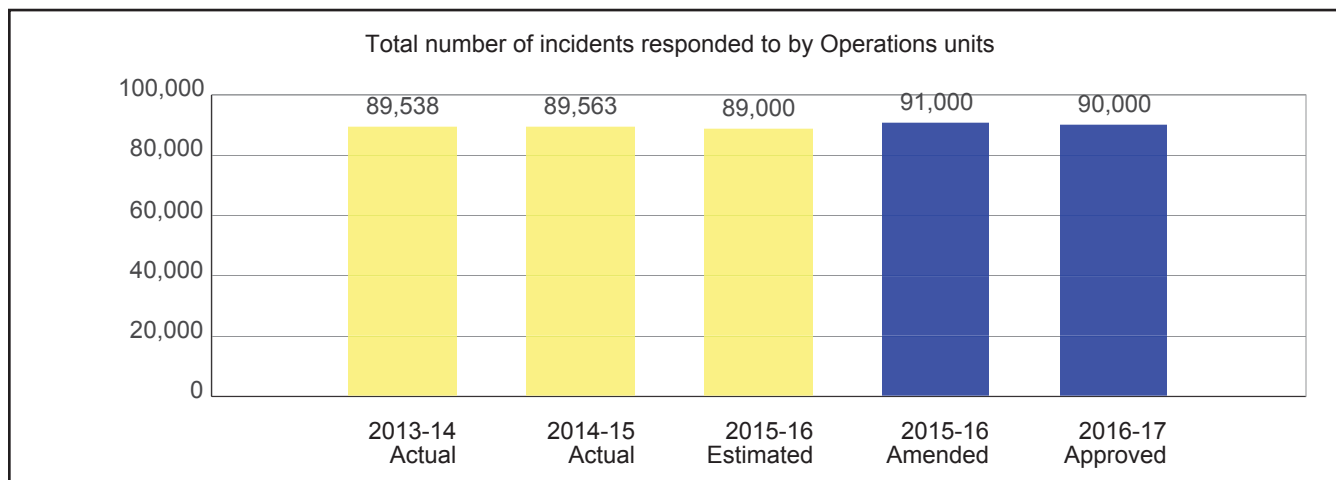
Fire

Budget Detail by Activity

Program: Fire / Emergency Response

Activity: Combat Operations

The purpose of Combat Operations is to control and extinguish fires in the least possible amount of time with the least possible loss of life or property and to provide medical first response, rescue services, and hazardous materials response.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	5,606,996	6,082,390	5,439,493	5,196,327	5,662,431
General Fund	109,306,807	119,017,171	123,673,620	121,663,591	129,246,393
Grants	90,000	0	0	0	0
Total Requirements	\$115,003,803	\$125,099,561	\$129,113,113	\$126,859,918	\$134,908,824
Full-Time Equivalents					
General Fund					
Civilian	63.00	60.00	60.00	60.00	60.00
Sworn	957.00	995.00	1,008.00	1,008.00	1,013.00
Grants	36.00	0.00	0.00	0.00	0.00
Total FTEs	1,056.00	1,055.00	1,068.00	1,068.00	1,073.00
Performance Measures					
Number of unintentional fire deaths occurring in structure fires	3	4	3	0	0
Percent of customers satisfied with the timeliness of AFD emergency response	90	89	90	90	90
Percent of total calls which are medical first responder calls	72	71.1	73	73	73
Percent of unit responses inside the City of Austin with an AFD unit response	New Meas	98	98	98	98
Total number of incidents responded to by Operations units	89,538	89,563	89,000	91,000	90,000

Services

Fire Response; Medical first response; Search and rescue operations; Hazardous materials mitigation; In-service fire inspections; Home hazard assessments; Smoke alarm installations; Community Service Group; Community collection/distribution centers

Contact

Doug Fowler, Assistant Chief, 512-974-0130

Bold Measure = Key Indicator

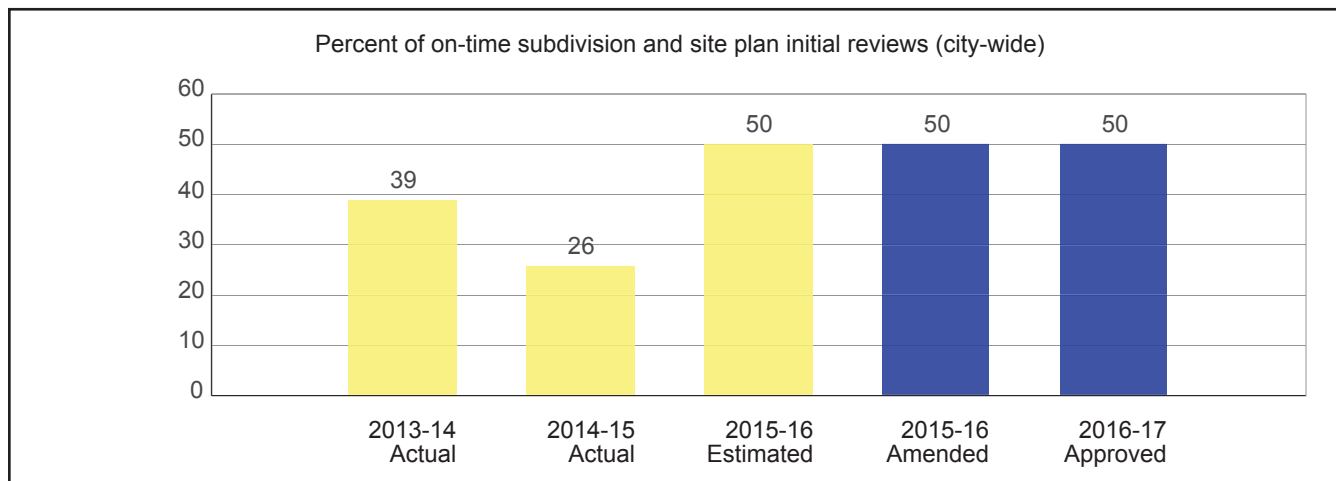
Fire

Budget Detail by Activity

Program: One Stop Shop

Activity: Inspection, Review, and Support

The purpose of Inspection, Review, and Support is to provide development services and assistance to the city-wide, consolidated One Stop Shop so that the community can have an efficient and effective development process.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	240,704	299,149	208,596	0	163,380
General Fund	2,649,314	2,899,637	3,600,576	3,920,686	2,823,160
Total Requirements	\$2,890,019	\$3,198,786	\$3,809,172	\$3,920,686	\$2,986,540
Full-Time Equivalents					
General Fund					
Civilian	11.00	11.00	15.40	15.40	12.25
Sworn	13.15	12.65	14.35	14.35	10.20
Total FTEs	24.15	23.65	29.75	29.75	22.45
Performance Measures					
Percent of initial commercial building plan reviews completed within Land Development Code mandated time of 21 days	23	32	35	35	35
Percent of on-time subdivision and site plan initial reviews (city-wide)	39	26	50	50	50

Services

Building inspections; Commercial building plan review; Land use review; HAZMAT permits

Contact

Dan McNabb, Division Manager, 512-974-2752

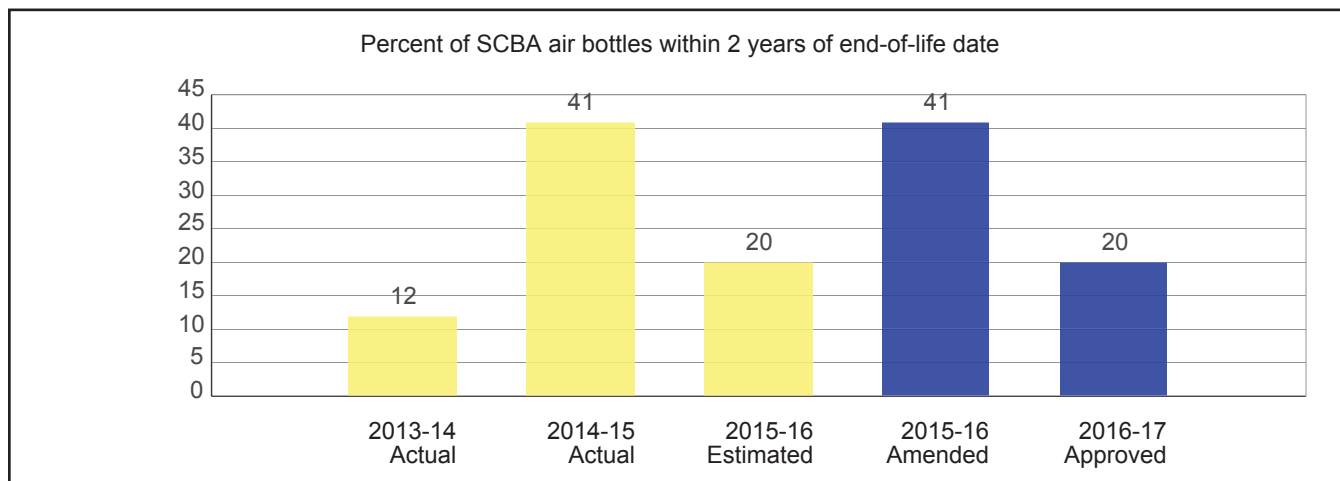
Fire

Budget Detail by Activity

Program: Operations Support

Activity: Air, Equipment and Vehicle Support

The purpose of Air, Equipment, and Vehicle Support to provide quality breathing air systems, to procure and test rescue tools, fire hose, and other equipment; to provide equipment maintenance and support, and to serve as liaison with Fleet Services so that AFD firefighters can perform safe and effective emergency operations during fires, rescues, hazardous materials incidents, and training activities.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	5,090	0	0	0	0
General Fund	2,018,604	1,723,270	1,774,764	1,786,054	1,845,493
Total Requirements	\$2,023,695	\$1,723,270	\$1,774,764	\$1,786,054	\$1,845,493
Full-Time Equivalents					
General Fund					
Civilian	5.00	7.00	7.00	7.00	7.00
Sworn	4.00	4.00	4.00	4.00	4.00
Total FTEs	9.00	11.00	11.00	11.00	11.00
Performance Measures					
Number of AFD airpacks and other breathing systems serviced	434	496	506	500	506
Number of airpack failures during emergency incidents per 100 airpacks	0	0	0	0	0
Percent of SCBA air bottles within 2 years of end-of-life date	12	41	20	41	20

Services

Emergency scene breathing air supply and support; Breathing air equipment repair and certification; Breathing air safety compliance; Liaison with Fleet for apparatus repair and preventive maintenance; Fire apparatus/equipment specification and procurement; Apparatus performance certifications; Fire equipment maintenance, supply, and distribution; Rescue tool repair and maintenance; Fire hose, nozzle, and appliance maintenance and testing; Maintenance support for air systems used by other City departments; Repair and maintenance of gas-powered lawn equipment

Contact

Andre Jordan , Division Chief , 512-974-0267

Bold Measure = Key Indicator

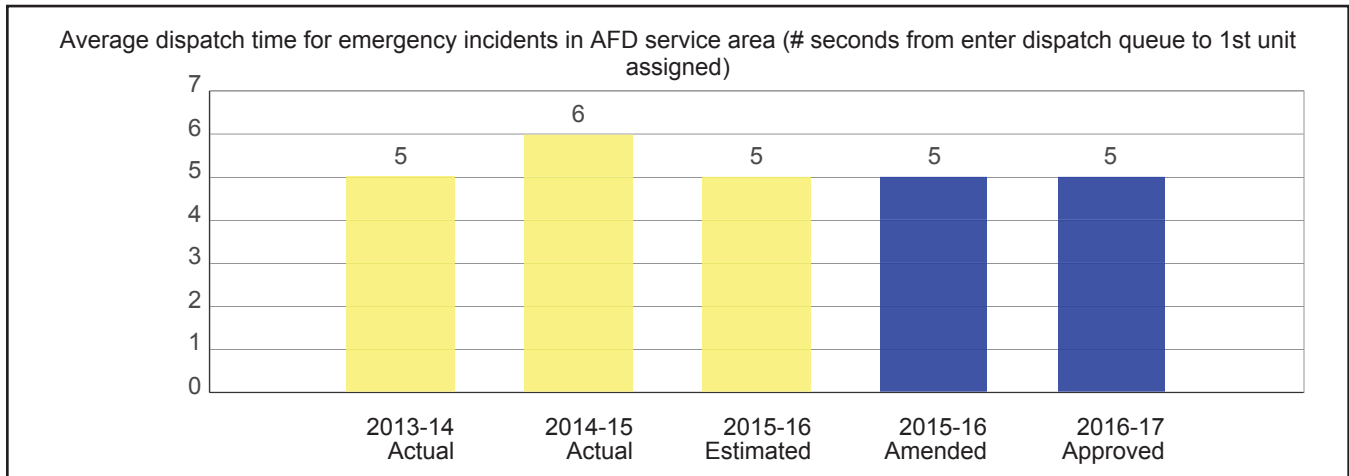
Fire

Budget Detail by Activity

Program: Operations Support

Activity: Communications Section

The purpose of the Communications Section is to provide integrated communications systems and operations to all users and providers of Fire Department services to ensure requests for services are received and responded to quickly and accurately.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	239,626	891,896	585,000	505,873	505,873
General Fund	4,995,749	4,578,825	5,305,573	5,095,676	5,275,860
Total Requirements	\$5,235,375	\$5,470,721	\$5,890,573	\$5,601,549	\$5,781,733
Full-Time Equivalents					
General Fund					
Civilian	1.00	1.00	1.00	1.00	1.00
Sworn	38.00	40.00	40.00	40.00	40.00
Total FTEs	39.00	41.00	41.00	41.00	41.00

Performance Measures

AFD call-taking time for calls in AFD service area (# seconds from phone pickup to enter dispatch queue)	40	40	40	40	40
Average dispatch time for emergency incidents in AFD service area (# seconds from enter dispatch queue to 1st unit assigned)	5	6	5	5	5
Number of units dispatched	148,499	153,746	151,495	151,500	152,000
Percent of calls answered within 10 seconds	95	93	95	95	95
Total number of dispatcher calls for service processed	125,155	127,084	127,142	126,000	127,000

Services

Emergency dispatch services; Voice, CAD, data, and radio systems maintenance; Wired/wireless telecommunication systems; Regional emergency fire dispatch

Contact

Brian Tanzola, Assistant Chief, 512-974-0148

Bold Measure = Key Indicator

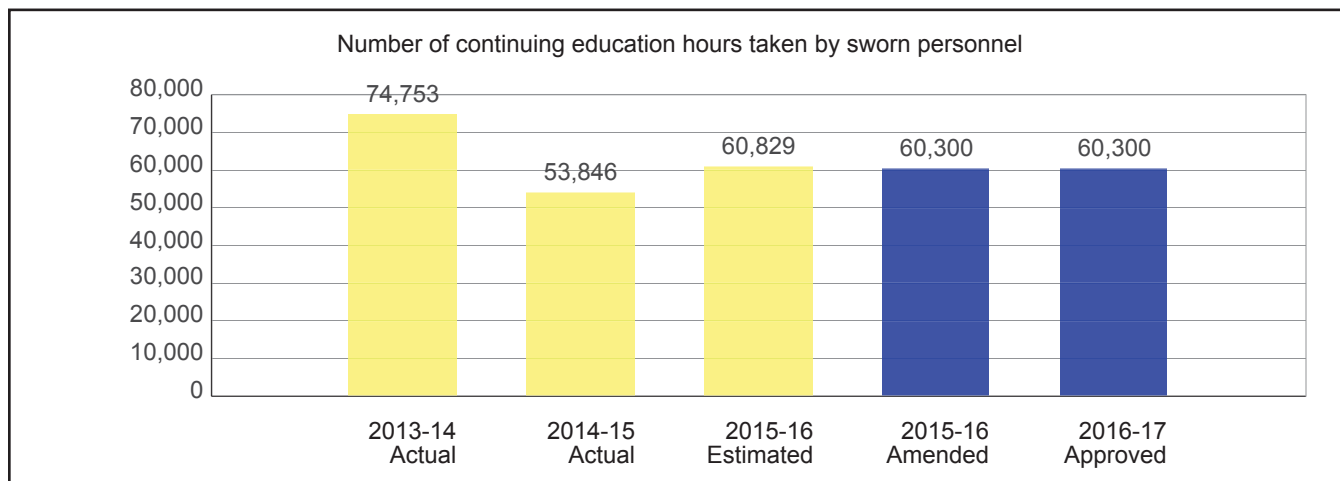
Fire

Budget Detail by Activity

Program: Operations Support

Activity: Education Services

The purpose of Education Services is to train fire cadets at the Fire Academy; to provide training support and skills assessment for probationary firefighters; and to provide continuing education and professional development programs to AFD firefighters throughout their careers. This activity will also report the recruiting efforts to attract qualified and diverse candidates for Fire Cadets.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	9,305	62,462	8,488	5,000	5,000
General Fund	4,136,395	4,743,355	5,133,155	4,904,513	4,759,047
Total Requirements	\$4,145,700	\$4,805,816	\$5,141,643	\$4,909,513	\$4,764,047
Full-Time Equivalents					
General Fund					
Civilian	1.00	2.40	2.40	2.40	6.00
Sworn	28.60	25.00	28.00	28.00	26.00
Total FTEs	29.60	27.40	30.40	30.40	32.00
Performance Measures					
Number of continuing education hours taken by sworn personnel	74,753	53,846	60,829	60,300	60,300
Percent of applicants from groups targeted for recruiting who take the entrance exam	0	58	61	40	40
Percent of cadets entering the Academy who graduate	0	0	83	95	95
Number of fire cadets graduated	0	0	63	72	67

Services

Cadet training; Firefighter and EMT Certification; Firefighter continuing education and professional development; recruit qualified and diverse candidates for the Fire Cadet positions with AFD; Coordinate and administer regional training programs

Contact

Richard Davis, Asstistant Chief, 512-974-0130

Bold Measure = Key Indicator

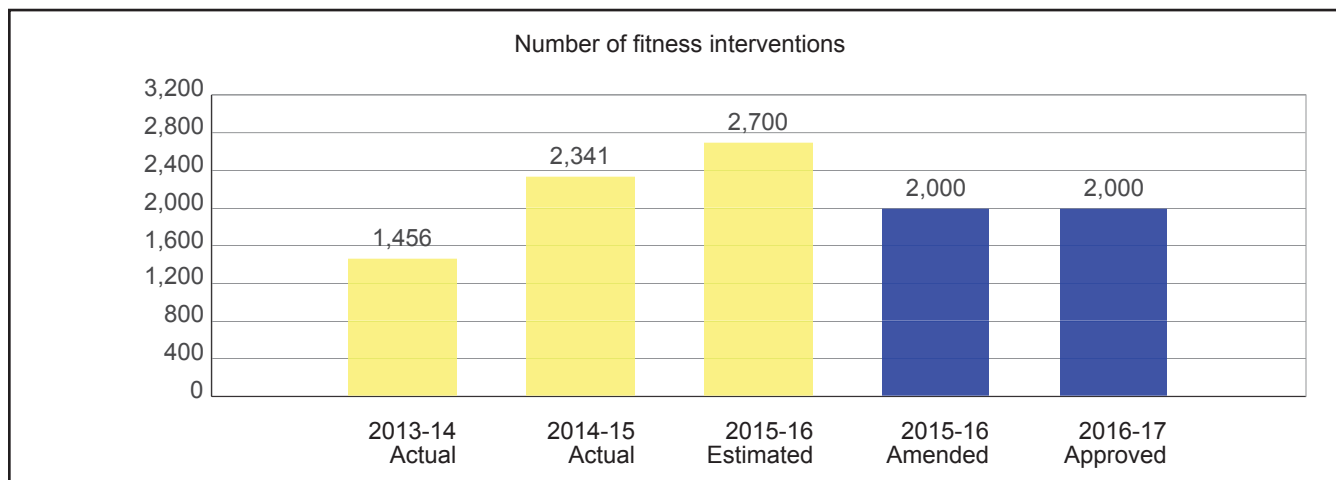
Fire

Budget Detail by Activity

Program: Operations Support

Activity: Employee Safety and Wellness

The purpose of Employee Safety and Wellness is to produce comprehensive safety and health programs in order to ensure that firefighters perform their duties in a safe working environment and to maintain a healthy, physically fit workforce equipped to handle the physical, mental and emotional demands of their work.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	31,602	117,409	28,127	31,634	35,940
General Fund	2,301,548	2,356,605	2,607,827	2,680,281	2,928,286
Total Requirements	\$2,333,150	\$2,474,014	\$2,635,954	\$2,711,915	\$2,964,226
Full-Time Equivalents					
General Fund					
Civilian	8.00	7.00	8.00	8.00	10.00
Sworn	6.00	6.00	6.00	6.00	6.00
Total FTEs	14.00	13.00	14.00	14.00	16.00
Performance Measures					
Number of AFD personnel exposed to infectious diseases per 1,000 patients contacted	0.1	0.7	0.5	0.5	0.5
Number of fitness interventions	1,456	2,341	2,700	2,000	2,000
Number of incident related on-the-job injuries	69	42	65	60	60
Number of medical exams performed	1,432	1,617	1,400	1,400	1,400
Number of on-duty firefighter fatalities and life-threatening injuries	0	0	0	0	0

Services

Research and development of safety policies, equipment, and tactics; Fitness/cardiac risk assessment; Firefighter mandatory physicals; Personal Protective Equipment (PPE) specification development and testing; Counseling and behavioral health services; Accident Investigation; Safety Bulletins; Accident Reduction Strategies; Management/Union Safety and Health Committee; Vehicle Accident Review Board; Emergency Response; Fitness education; Joint Fitness Initiative physicals

Contact

Aaron Woolverton, Division Chief, 512-974-0147

Bold Measure = Key Indicator

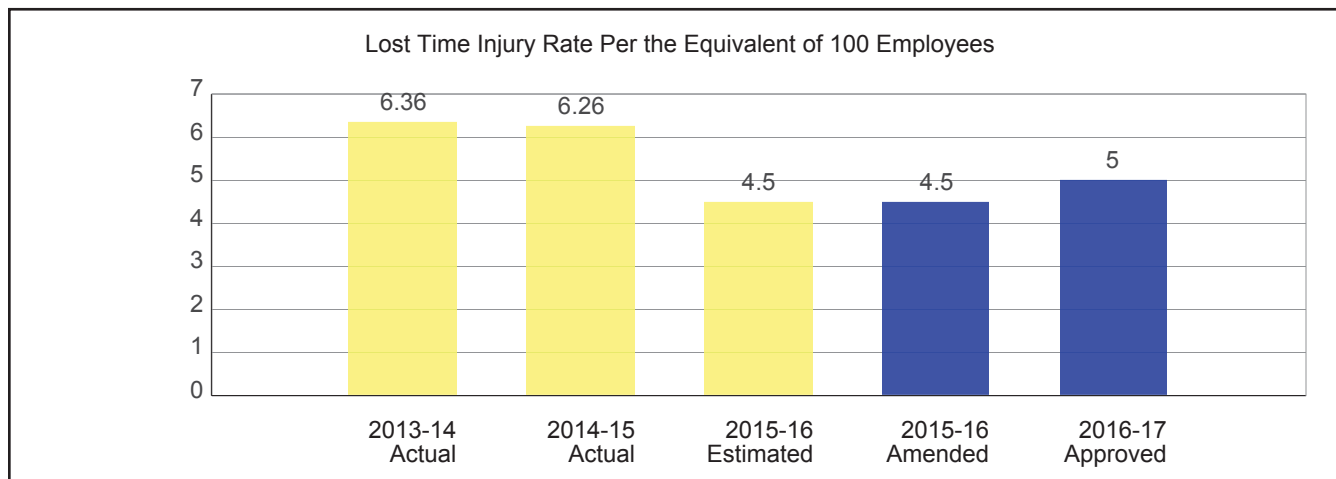
Fire

Budget Detail by Activity

Program: Support Services

Activity: Departmental Support Services

The purpose of Departmental Support Services is to provide administrative and managerial support to the department in order to produce more effective services.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	95,616	122,985	168,021	44,249	44,249
General Fund	8,531,181	9,225,821	10,491,659	10,182,222	9,915,071
Total Requirements	\$8,626,797	\$9,348,807	\$10,659,680	\$10,226,471	\$9,959,320
Full-Time Equivalents					
General Fund					
Civilian	49.00	56.00	55.00	55.00	56.00
Sworn	9.00	9.00	12.00	12.00	12.00
Total FTEs	58.00	65.00	67.00	67.00	68.00
Performance Measures					
Employee Turnover Rate	4.15	5.69	4.5	4.5	4.5
Lost Time Injury Rate Per the Equivalent of 100 Employees	6.36	6.26	4.5	4.5	5
Number of employee injuries	392	449	420	425	425
Percent of sworn positions fully staffed	94	89	90	92	92
Sick leave hours used per 1,000 hours	63.81	56.98	60	60	60

Services

Office of the Director; Strategic and business planning; Budget development; Financial monitoring; Labor-management relations; Collective bargaining contract administration; Business Technology support; Facilities Planning; Warehouse services; Human Resources; Payroll; Purchasing; Cadet employment processing; Planning and Research

Contact

Ronnelle Paulsen, Assistant Director, 512-974-5315

Fire

Budget Detail by Activity

Program: Transfers and Other Requirements

Activity: All Activities

The purpose of the Transfers and Other Requirements program is to account for transfers and other departmental requirements at the fund or agency level.

Graph Not Applicable

	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
General Fund	500,455	16,836,668	17,404,163	17,689,052	20,020,189
Total Requirements	\$500,455	\$16,836,668	\$17,404,163	\$17,689,052	\$20,020,189

Services

Citywide administrative and information technology support; Workers' compensation; Liability reserve; Accrued payroll

Contact

Ronnelle Paulsen, Assistant Director, 512-974-5315

Beginning in FY 2014-15, certain administrative and personnel cost centers have been allocated to individual departments. In prior years, these expenditures were budgeted for in aggregate at the General Fund level.

Fire: 2016-17

<i>General Fund</i>	2013-14	2014-15	2015-16	2015-16	2016-17
	Actual	Actual	Estimated	Amended	Approved
Requirements					
Emergency Prevention	\$8,061,873	\$7,332,229	\$7,234,649	\$7,344,424	\$8,700,332
Engineering and Inspection Services	2,837,979	3,038,265	2,526,437	2,833,063	3,931,497
Investigations	2,031,056	2,112,872	2,415,748	1,887,412	1,956,948
Outreach	3,192,839	2,181,091	2,292,464	2,623,949	2,811,887
Fire / Emergency Response	\$109,306,807	\$119,017,171	\$123,673,620	\$121,663,591	\$129,246,393
Combat Operations	109,306,807	119,017,171	123,673,620	121,663,591	129,246,393
One Stop Shop	\$2,649,314	\$2,899,637	\$3,600,576	\$3,920,686	\$2,823,160
Inspection, Review, and Support	2,649,314	2,899,637	3,600,576	3,920,686	2,823,160
Operations Support	\$13,452,296	\$13,402,054	\$14,821,319	\$14,466,524	\$14,808,686
Air, Equipment and Vehicle Support	2,018,604	1,723,270	1,774,764	1,786,054	1,845,493
Communications Section	4,995,749	4,578,825	5,305,573	5,095,676	5,275,860
Education Services	4,136,395	4,743,355	5,133,155	4,904,513	4,759,047
Employee Safety and Wellness	2,301,548	2,356,605	2,607,827	2,680,281	2,928,286
Support Services	\$8,531,181	\$9,225,821	\$10,491,659	\$10,182,222	\$9,915,071
Departmental Support Services	8,531,181	9,225,821	10,491,659	10,182,222	9,915,071
Transfers and Other Requirements	\$500,455	\$16,836,668	\$17,404,163	\$17,689,052	\$20,200,189
Other Requirements	4,894	1,047,278	813,046	1,097,936	726,222
Transfers	495,561	15,789,390	16,591,117	16,591,116	19,293,967
Total	\$142,501,926	\$168,713,581	\$177,225,986	\$175,266,499	\$185,513,831

Full-Time Equivalents (FTEs)

Emergency Prevention	42.25	46.95	42.85	42.85	52.55
Engineering and Inspection Services	19.85	20.35	17.25	17.25	26.55
Investigations	13.00	13.00	13.00	13.00	13.00
Outreach	9.40	13.60	12.60	12.60	13.00
Fire / Emergency Response	1,020.00	1,055.00	1,068.00	1,068.00	1,073.00
Combat Operations	1,020.00	1,055.00	1,068.00	1,068.00	1,073.00
One Stop Shop	24.15	23.65	29.75	29.75	22.45
Inspection, Review, and Support	24.15	23.65	29.75	29.75	22.45
Operations Support	91.60	92.40	96.40	96.40	100.00
Air, Equipment and Vehicle Support	9.00	11.00	11.00	11.00	11.00
Communications Section	39.00	41.00	41.00	41.00	41.00
Education Services	29.60	27.40	30.40	30.40	32.00
Employee Safety and Wellness	14.00	13.00	14.00	14.00	16.00
Support Services	58.00	65.00	67.00	67.00	68.00
Departmental Support Services	58.00	65.00	67.00	67.00	68.00
Total	1,236.00	1,283.00	1,304.00	1,304.00	1,316.00

Fire: 2016-17

<i>Grants</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
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Requirements

Fire / Emergency Response	\$90,000	\$0	\$0	\$0	\$0
Combat Operations	90,000	0	0	0	0
Total	\$90,000	\$0	\$0	\$0	\$0

Full-Time Equivalent (FTEs)

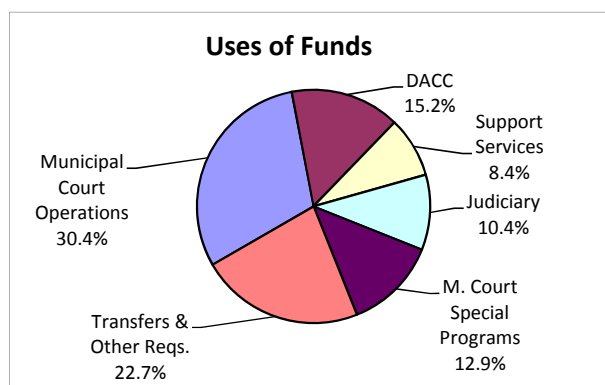
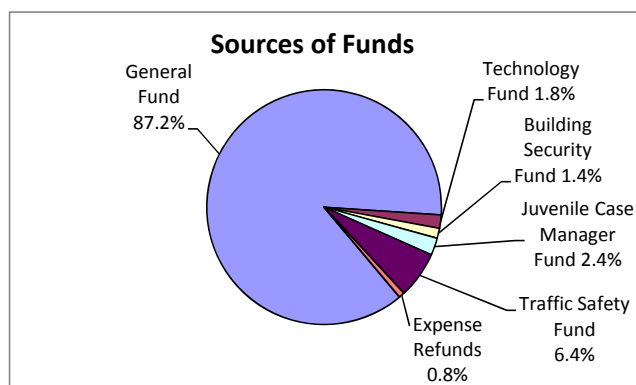
Fire / Emergency Response	36.00	0.00	0.00	0.00	0.00
Combat Operations	36.00	0.00	0.00	0.00	0.00
Total	36.00	0.00	0.00	0.00	0.00

Fire: 2016-17

<i>Expense Refunds</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Emergency Prevention	\$305,263	\$308,736	\$265,807	\$0	\$0
Engineering and Inspection Services	302,981	306,521	262,130	0	0
Investigations	2,283	2,216	3,677	0	0
Fire / Emergency Response	\$5,606,996	\$6,082,390	\$5,439,493	\$5,196,327	\$5,662,431
Combat Operations	5,606,996	6,082,390	5,439,493	5,196,327	5,662,431
One Stop Shop	\$240,704	\$299,149	\$208,596	\$0	\$163,380
Inspection, Review, and Support	240,704	299,149	208,596	0	163,380
Operations Support	\$285,623	\$1,071,767	\$621,615	\$542,507	\$546,813
Air, Equipment and Vehicle Support	5,090	0	0	0	0
Communications Section	239,626	891,896	585,000	505,873	505,873
Education Services	9,305	62,462	8,488	5,000	5,000
Employee Safety and Wellness	31,602	117,409	28,127	31,634	35,940
Support Services	\$95,616	\$122,985	\$168,021	\$44,249	\$44,249
Departmental Support Services	95,616	122,985	168,021	44,249	44,249
Total	\$6,534,203	\$7,885,028	\$6,703,532	\$5,783,083	\$6,416,873



Municipal Court



Budget Overview

	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
General Fund					
Revenue	\$16,556,172	\$16,690,005	\$15,565,695	\$16,251,827	\$15,428,302
Requirements	\$14,815,065	\$19,190,958	\$20,990,969	\$21,086,564	\$22,514,014
Full-Time Equivalents (FTEs)	165.75	166.75	167.75	167.75	164.75
Municipal Court Juvenile Case Manager Fund					
Revenue	\$596,590	\$605,627	\$618,281	\$644,975	\$616,071
Requirements	\$669,137	\$625,533	\$893,025	\$941,157	\$957,295
Full-Time Equivalents (FTEs)	9.00	9.00	9.00	9.00	9.00
Municipal Court Traffic Safety Fund					
Revenue	\$790,899	\$713,837	\$763,616	\$1,664,566	\$1,664,566
Requirements	\$829,518	\$714,337	\$763,616	\$1,664,566	\$1,664,566
Full-Time Equivalents (FTEs)	2.00	1.00	1.00	1.00	1.00
Municipal Court Technology Fund					
Revenue	\$524,469	\$493,397	\$475,853	\$534,098	\$475,316
Requirements	\$520,152	\$510,862	\$629,698	\$650,269	\$1,102,654
Municipal Court Building Security Fund					
Revenue	\$392,775	\$369,100	\$354,789	\$400,499	\$354,658
Requirements	\$371,149	\$385,540	\$398,617	\$398,617	\$398,617
Expense Refunds	\$253,855	\$203,946	\$223,180	\$196,005	\$205,024
Grants					
Full-Time Equivalents (FTEs)	2.00	2.00	2.00	2.00	2.00
Total Budget	\$17,458,876	\$21,631,176	\$23,899,105	\$24,937,178	\$26,842,170

In addition to the amount shown above, the FY 2016-17 Budget also includes \$80,000 for capital and critical one-time costs.

Beginning in FY 2014-15, certain administrative and personnel cost centers have been allocated to individual departments. In prior years, these expenditures were budgeted for in aggregate at the General Fund Level.

Municipal Court

Organization by Program and Activity for 2017

Court Judiciary

Central Booking
Municipal Court Services

Downtown Austin Community Court

Community Service Restitution
Court Operations
Rehabilitation Services

Municipal Court Operations

Caseflow Management
Central Booking Support
Civil Parking Administration
Collection Services
Customer Services

Municipal Court Special Programs

Civil Red Light Administration
Court Technology
Security Services
Youth Case Management

Support Services

Departmental Support Services

Transfers and Other Requirements

Other Requirements
Transfers

Municipal Court

Mission and Goals for 2017

Mission

The mission of the Municipal Court department is to impartially administer justice in a fair and efficient manner so that trust and accountability is exemplified to the public we serve.

Goals

Provide Exceptional Customer Service

- Meet or exceed 88% customer satisfaction as indicated by the City's Citizen Survey by enhancing online services.
-

Provide Effective and Impartial Administration of Justice

- Achieve a cases terminated versus cases filed rate of 100% or better by alternative collection techniques.
-

Promote Organizational Health

- Exceed a 76% overall employee job satisfaction rate as indicated by the City's Listening to the Workforce Survey by providing more opportunities for training to increase employees' abilities, knowledge and skills.
-

Improve the Quality of Life in DACC jurisdictional areas

- Achieve a goal of 65% of frequent offenders who complete rehabilitative recommendations.
 - Continue efforts to achieve a goal of 67% completion of court-mandated community service restitution hours assigned to offenders.
 - Complete 18,000,000 square feet of community service activities throughout the City of Austin, including mowing, cemetery maintenance, recycling, abatement of code violations, graffiti abatement and litter pick-up.
-

Municipal Court

Message from the Court Clerk

The Municipal Court and the Downtown Austin Community Court constitute the judicial branch of the City of Austin municipal government. They provide all magistrations services for the Travis County jail and handle class 'C' misdemeanor cases filed by a number of City departments, Austin Independent School District (AISD), Capital Metro, and the Texas Alcoholic Beverage Commission. Cases that are filed in these courts include traffic, city ordinance, state code, parking, and red light camera violations.

Municipal Court's vision is to be the most effective, efficient, and impartial municipal court in Texas. It, along with the City's aspiration to be the best-managed city in the country, has created an environment of innovation and continuous improvement to address current and upcoming challenges. The Courts provide a number of options other than fine payment for defendants to address their cases such as driving safety, deferred disposition (probation) for motor vehicles and bicycles, payment plans, and community service. For those pleading "not guilty", jury or judge trials are arranged. A Teen Court program is another option for juveniles.

Court has achieved several successes in FY 2015-16:

- Began process to acquire new case management system approved in FY 2015-16. The new system will be used to process 350,000 new cases filed annually and facilitate online services. This is a citywide IT initiative funded through the Communications and Technology Management (CTM) capital budget.
- Completed testing of skip tracing tool to be expanded to select Court units to help with verification of personal information, resulting in more reliable communications with defendants and customers.
- Migrated the Downtown Austin Community Court to JEMs, the current case management system.
- Updated the Municipal Court's website for easier navigation.
- Documented several court processes and procedures to streamline operations throughout the Municipal Court and improve new employee training.
- Moved the task of warrant confirmations to the Central Booking unit at the Travis County jail, allowing the court to close the building during non-business hours and reduce the requirements for 24/7 staffing.

In FY 2015-16 the Court has identified the following areas on which to concentrate over the next couple of years:

- Plan for construction and relocation of the Municipal Court, possibly utilizing a decentralized model.
- Design and build a data warehouse to allow for better organization of internal reports and information.
- Plan for upgrades and replacements for the telephone system and case management computer program.

Municipal Court will continue pursuing innovative means for defendants to resolve their cases in a timely and efficient manner. Court will continue to emphasize exceptional customer service to include online enhancements, working with other departments on e-citations, and working with CTM to prepare for an upgrade to the case management system. We will prepare for future relocation to a new building allowing for adequate customer service areas, courtrooms, staffing, security, and parking. Austin Municipal Court remains committed to improving business decisions and focusing on the goals, objectives, and culture of Austin as the "Best Managed City."



Mary Jane Grubb
Clerk of the Municipal Court

Downtown Austin Community Court

Message from the Director

The Downtown Austin Community Court (DACC) works collaboratively to address the quality of life issues of all residents in the downtown Austin community through the swift, creative sentencing of public order offenders. In FY 2008-09, DACC identified a group of individuals designated as Frequent Offenders. A Frequent Offender is defined as an individual who has had 25 or more legal cases with the Court and has had at least one active case in the last two years. To engage these offenders, DACC implemented an intensive case management program focused on providing wraparound services in collaboration with other community efforts, such as Ending Community Homelessness Coalition's (ECHO) 100 Homes Campaign and Road to Recovery, a partnership between DACC and Austin Travis County Integral Care (ATCIC).

In alignment with the City's continued efforts to secure additional Permanent Supportive Housing (PSH) for individuals with the highest needs, and through the aforementioned partnerships along with the ongoing internal development and enhancement of a continuum of wraparound services, the Department has been successful in decreasing the number of cases acquired by Frequent Offenders who are actively engaged in case management. Also, since January 2012, DACC has housed a total of 123 formerly homeless and chronically homeless individuals in PSH and Market-Rate Housing utilizing the above-mentioned PSH partnership and Emergency Solutions Grant collaboration with the City of Austin's Health and Human Services Department.



The FY 2016-17 Budget addresses the ever-increasing needs of Frequent Offenders and other homeless individuals who are dealing with physical health, mental health and substance abuse issues, many of them also presented with extensive criminal histories. Support service enhancements to our intensive case management program have allowed DACC to continue its goals for stabilizing and housing formerly homeless individuals as well as addressing the needs of people that are or may become Frequent Offenders if the court does not continue to proactively engage them in the community before they are arrested or cited.

Furthermore, in an effort to continue maximizing its ability to provide comprehensive services to the Court's homeless and priority populations, DACC began managing its own social service contracts in FY 2014-15. The ability to manage social service contracts in-house has allowed DACC to develop a robust array of services available to homeless individuals, in turn allowing homeless clients to enter the service continuum at any given point. The overarching goal for developing a comprehensive approach is to intensively support individuals by linking them to wraparound services that include substance abuse treatment, peer to peer support, on-call case management and temporary housing while the individual is working toward housing readiness.

In conclusion, the Downtown Austin Community Court will continue working toward its goal of becoming the Best Managed Community Court in the nation by fulfilling its mission to collaboratively address the needs of all residents in downtown Austin and surrounding communities. The Court will continue striving towards success by intensively serving and stabilizing repeat offenders and homeless individuals through the enhancement of a robust rehabilitation and intensive case management program, and by working closely with stakeholders to improve the safety and quality of life for defendants, the community, and the citizens of Austin alike.

Peter Valdez III, LMSW

Peter Valdez, Court Administrator
Downtown Austin Community Court

Budget Highlights

The Municipal Court is organized into five programs: Judiciary, Downtown Austin Community Court (DACC), Municipal Court Operations, Support Services, and Municipal Court Special Programs. The Special Programs include the Building Security Fund, Juvenile Case Manager Fund, Technology Fund, and Traffic Safety Fund.

The Court anticipates General Fund revenue, which includes all fines along with some costs and fees, to decrease in the current fiscal year for a total of \$15.4 million. The decrease in revenue is mostly attributable to a decrease in traffic citations filed at Municipal Court. General Fund expenditures are set to increase 6.8% over the current fiscal year for a total of \$22.5 million. Budgetary requirements include salary increases associated with wage adjustments, anticipated changes in the City's contribution for health insurance, and miscellaneous operating requirements. The budget also includes \$4.8 million in support costs for information technology, administrative support, workers' compensation, and liability reserve, which will be transferred to applicable departments during the year.

Judiciary

The Judiciary Program is comprised of a Presiding Judge, 8 full-time Associate Judges, and 14 Substitute Judges who work on an "as needed" basis. There are also 2.75 full time equivalents (FTEs) providing clerical support. Judges preside over scheduled appearance and trial dockets as well as provide magistration at the Travis County jail on a 24/7 basis. Over 70,000 cases are set on appearance dockets annually and 14,000 are set on trial dockets. Approximately 30,000 cases are seen on a "walk-in" basis annually. An estimated 74,000 Class 'C' misdemeanors, higher charge and search warrants will be issued in FY 2015-16.

Downtown Austin Community Court (DACC)

The Downtown Austin Community Court (DACC) provides offenders with the means and encouragement to address their criminal behavior through rehabilitation and community service restitution. DACC concentrates on public nuisance/quality of life violations and, when implemented in the fall of 1999, was originally designed to address 5,000 cases per year. Since FY 2011-12, the Court has addressed an average of 13,000 new cases annually.

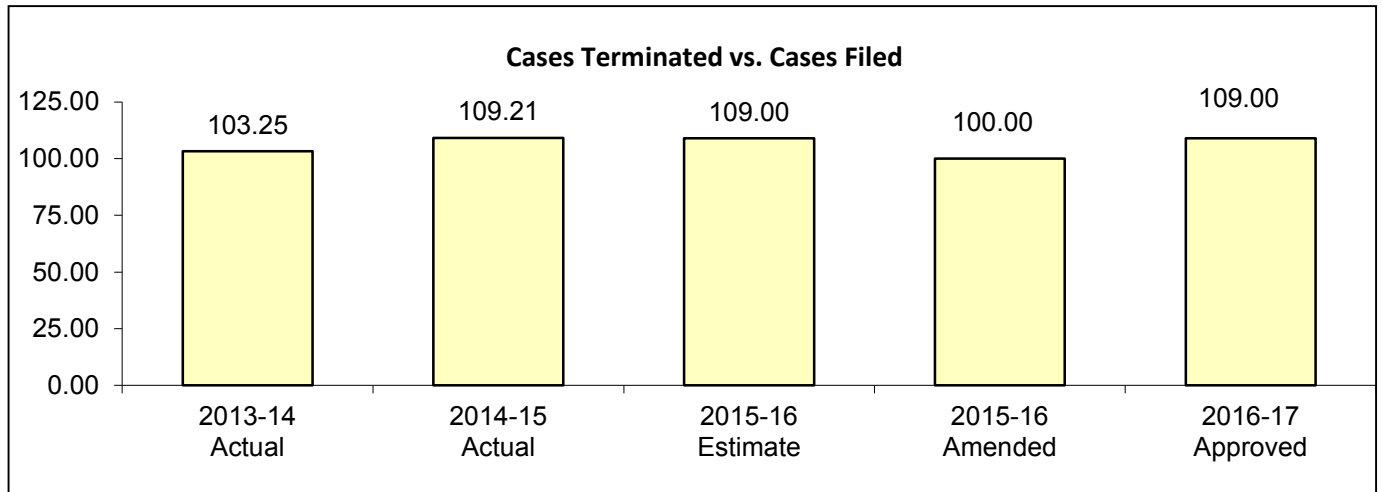
DACC has continued its efforts to engage repeat offenders and other vulnerable homeless individuals who require intensive case management services and rehabilitation. The Community Court serves four tiers of offenders. Tier 1 consists of Frequent Offenders who have had more than 25 cases with at least one active case in the last 2 years; Tier 2 consists of individuals with 15-24 cases who are positioned to become Frequent Offenders if appropriate intervention is not provided; Tier 3 consists of individuals with 2-14 cases; and Tier 4 consists of one-time offenders.

In FY 2015-16, through its intensive case management program, DACC continues to demonstrate that providing intensive wraparound services to repeat offenders and vulnerable homeless individuals results in a significant decrease in criminal offenses. The FY 2016-17 budget includes \$250,000 in additional funding to support rehabilitative services offered by DACC. This funding will better enable DACC to identify resources that will enhance case management service delivery (e.g. Peer to Peer Support Services and Temporary, Transitional and Sober Housing options without lengthy stay limitations, On-call Case Management & Life Skills Training) and remains committed to developing a robust array of rehabilitation, social service and permanent housing options made available to Frequent Offenders, chronically homeless individuals and other vulnerable, high-needs, homeless people. Ultimately, DACC case management clients will benefit from this person-centered approach as opposed to the current practice of placing individuals in an existing program that may not be the best fit or that may not provide the full spectrum of services that each client needs. The final most important piece of the service continuum that the Court is attempting to address as it permanently stabilizes its clients is the lack of permanent housing options due to extensive criminal histories and/or lack of on-site 24-hour support needed for individuals with a high degree of mental health and medical needs. In FY 2016-17 DACC will also administer \$250,000 in one-time quality of life funding for a contract to provide training and support services to at-risk youth and adults previously involved in the criminal justice system. In addition, DACC will administer over \$240,000 in a contract to support Austin Travis County Integral Care's continued involvement in the Homeless Outreach Street Team (HOST).

Municipal Court Operations

More than 100 FTEs are assigned to the Municipal Court Operations program to provide customer services, administration of civil cases, courtroom support, warrant processing, magistrate support, collection services, and updating case files. In FY

2016-17, Court anticipates over 333,000 new cases filed, 156,000 customers served at front counters, 265,000 phone calls received, and 37,000 cases processed by mail. Personnel also perform data entry, monitor and update case files and prepare warrants for judicial consideration along with numerous other daily duties. Court projects that \$28.1 million will be collected for the City's general fund, special purpose funds, Austin Independent School District (AISD), and the state.



Municipal Court Special Programs

The Austin Municipal Court has four special purpose funds: Court Building Security Fund, Court Technology Fund, Juvenile Case Manager Fund, and the Traffic Safety Fund. Revenue in each fund is obtained by collecting court costs upon conviction or deferred sentencing of Class 'C' misdemeanor cases. There are no significant changes in revenue in FY 2016-17. The only substantial change in requirements is the addition of \$0.5 million for the Municipal Court Technology Fund for a new case management system.

Municipal Court Building Security Fund

The Municipal Court Building Security Fund was created in FY 1995-96 and approved by City Council. The purpose of the fund is to provide funding for courthouse security. Revenue is derived from a \$3.00 security fee authorized under Article 102.017 of the Code of Criminal Procedure and paid by a defendant convicted of an offense or receiving deferred disposition. The revenue collected is directly related to the number of convictions and deferred dispositions that result with compliance in Class 'C' misdemeanor cases filed. Use of the funds collected is limited to security personnel, security enhancements, and training. This fund is supplemented by the General Fund as needed to provide adequate security.

Municipal Court Technology Fund

The Municipal Court Technology Fund was created in FY 1998-99 to provide funding to enhance court technology. Revenue is derived from a \$4 technology fee authorized under Article 102.0172 of the Code of Criminal Procedure and paid by a defendant convicted of a misdemeanor offense or receiving deferred disposition. Revenue collected is directly related to the number of convictions and deferrals resulting from Class 'C' misdemeanor charges. The primary requirement of the fund is to finance the purchase and maintenance of technological enhancements for municipal courts. Use of the funds collected is limited to court technology. In FY 2016-17, \$0.5 million will be spent to support implementation of a case management system.

Municipal Court Juvenile Case Manager Fund

The Juvenile Case Manager Fund was authorized by the City Council in FY 2006-07 as a result of legislation passed in 2005. Concurrently, the Youth Case Management program was established to provide for the administration of juvenile dockets and to assist with the provision of alternative sentencing for youth. The case manager program is designed to hold youth offenders accountable for their actions and enhance public safety. Revenue is derived from a \$4 fee authorized under Article 102.0174 of the Code of Criminal Procedure and paid by defendants convicted of fine-only misdemeanors. Prior to

FY 2011-12, the funding could only be used for juvenile case manager salaries and benefits. Legislation in 2011 expanded its permitted use to supplies and services. There are 9.0 full-time positions in this fund.

Municipal Court Traffic Safety Fund

In FY 2006-07, the City Council created the Civil Red Light Administration Program and the Municipal Court Traffic Safety Fund as authorized by the 80th Texas Legislature. Currently there are 10 cameras operational at key intersections across the City. The City's portion of the revenue from the \$75 penalty for each violation (as well as a \$25 late fee for violations not paid within 30 days) may be used to fund traffic safety programs. State law requires half of the net revenue generated by a Red Light Camera Program be sent to the state. The City must deposit its share of net revenue into a special account used only to fund traffic safety programs including pedestrian safety programs, public safety programs, intersection improvements, and traffic enforcement. There is 1.0 full-time position in this fund.

Municipal Court Significant Changes

General Fund

Revenue Changes Dollars

Expected decrease in revenue from \$6,995,889 to \$6,164,078 for penalties associated with traffic fines.	(\$831,811)
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Expenditure Changes FTEs Dollars

Citywide Cost Drivers

Additional funding to cover the cost of 2% Pay for Performance and \$0.29 across-the-board wage increases in FY 2016-17, increase the living wage to \$13.50 per hour, annualize the cost of a Citywide market study approved in FY 2015-16, and increase City contributions for health insurance by 8%.	\$792,739
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Additional funding to accurately reflect the communications and technology costs incurred by Municipal Court within the allocation to Communications and Technology Management.	\$129,558
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Department Cost Drivers

Transfer 3 Court Clerk Assistant positions from the Municipal Court to the Law Department to assist with complaint processing.	(3.00) (\$194,208)
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New Investments

Increase in funding for Downtown Austin Community Court's Rehabilitation Services activity.	\$250,000
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One-time social service contract funding for Minorities for Equality in Employment, Education, Liberty and Justice (MEEELJ).	\$250,000
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One-time and ongoing funding to support Austin Travis County Integral Care's continued participation in the Homeless Outreach Street Team (HOST).	\$242,354
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Municipal Court Technology Fund

Expenditure Changes FTEs Dollars

New Investments

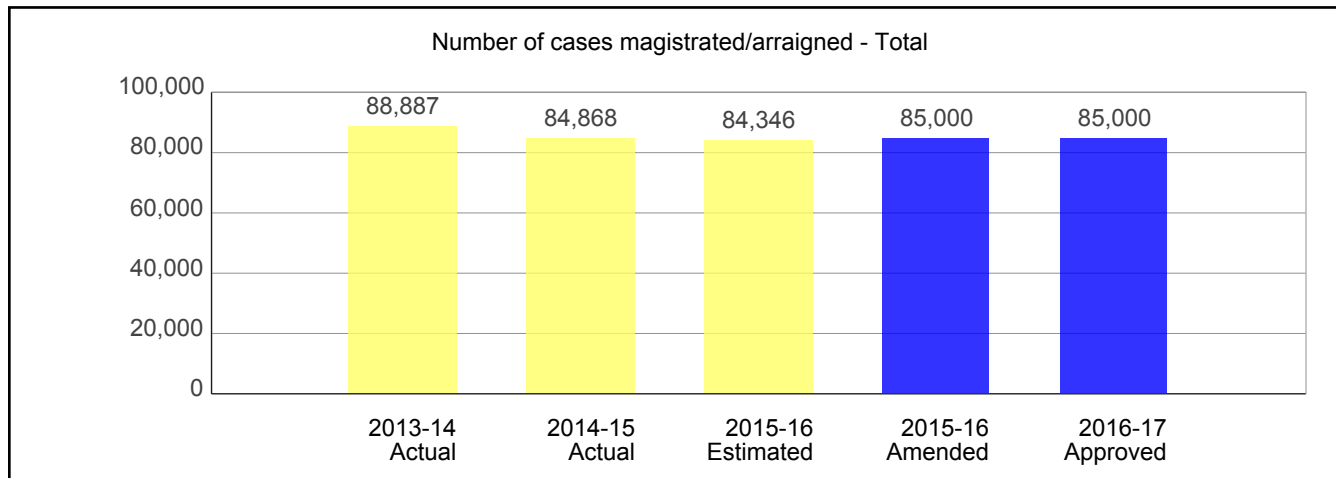
Funding to support implementation of the new Municipal Court Case Management System.	\$500,000
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Municipal Court Budget Detail by Activity

Program: Court Judiciary

Activity: Central Booking

The purpose of Central Booking is to provide magistration/arraignment services for arrestees in Travis County.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
General Fund	1,135,064	1,094,827	1,150,565	1,209,083	1,040,036
Total Requirements	\$1,135,064	\$1,094,827	\$1,150,565	\$1,209,083	\$1,040,036
Full-Time Equivalents					
General Fund					
Civilian	3.00	3.00	2.00	3.00	2.00
Total FTEs	3.00	3.00	2.00	3.00	2.00
Performance Measures					
Number of cases magistrated/arraigned - Total	88,887	84,868	84,346	85,000	85,000
Number of Class C misdemeanor cases magistrated/arraigned	24,939	22,552	22,700	23,600	23,000
Number of emergency protective orders issued	1,666	1,715	1,600	1,872	1,700
Number of higher charges magistrated/arraigned	63,948	62,316	62,514	61,200	62,500

Services

Perform all magistration duties to include: consider personal bonds; evaluate requests for and issue Emergency Protection Orders; conduct magistration of higher charge cases; set bonds; and conduct arraignment of class C misdemeanor cases.

Contact

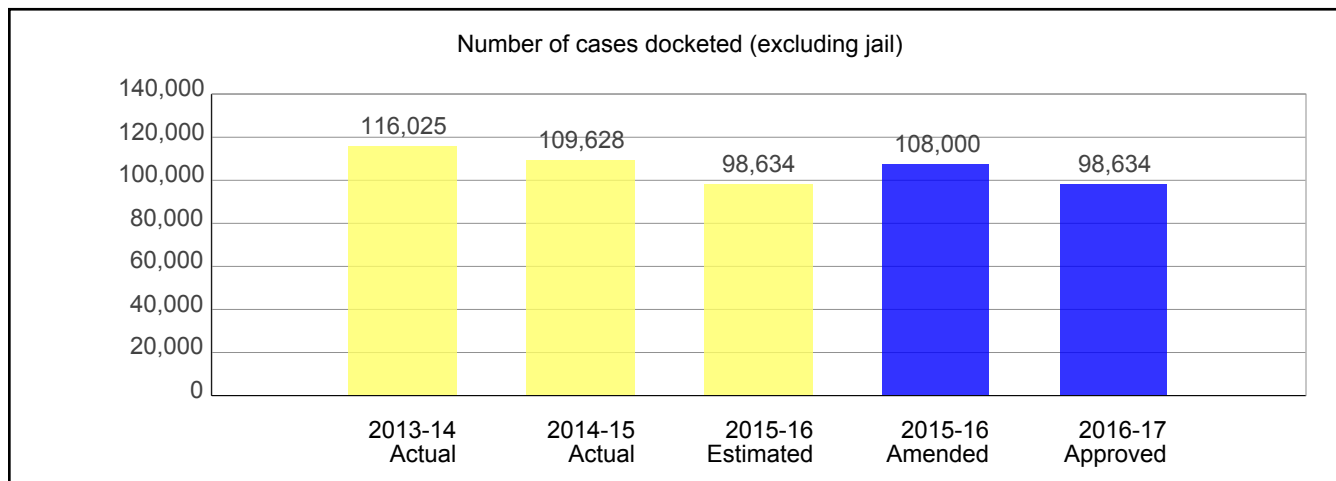
Judge Sherry Statman, Presiding Judge, 512-974-4830

Municipal Court Budget Detail by Activity

Program: Court Judiciary

Activity: Municipal Court Services

The purpose of Municipal Court Services is to preside over cases for people with business before the court, so that they receive timely and impartial justice.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
General Fund	1,409,004	1,511,765	1,545,426	1,588,650	1,760,279
Total Requirements	\$1,409,004	\$1,511,765	\$1,545,426	\$1,588,650	\$1,760,279
Full-Time Equivalents					
General Fund					
Civilian	8.00	8.00	9.00	8.00	9.00
Total FTEs	8.00	8.00	9.00	8.00	9.00
Performance Measures					
Number of cases docketed (excluding jail)	116,025	109,628	98,634	108,000	98,634
Number of Class C warrants and commitments signed/issued	80,396	71,247	66,200	73,534	70,000
Number of higher charge arrest warrants issued	4,919	4,879	4,572	5,000	4,572
Number of search warrants issued	3,165	3,038	3,488	2,500	3,488

Services

Review probable cause affidavits for arrests, warrants and Emergency Protective Orders; Issue orders and sign judgments; Research case law; Interpret law; Hold trials and hearings for adults and juveniles; Hear appeals of parking, camera at red light, and dangerous dog cases; Complete state-mandated training; Review and issue warrants; Issue commitments to hold defendants; Conduct training and education for criminal justice partners and citizens; Rule on requests for emergency protection order modifications.

Contact

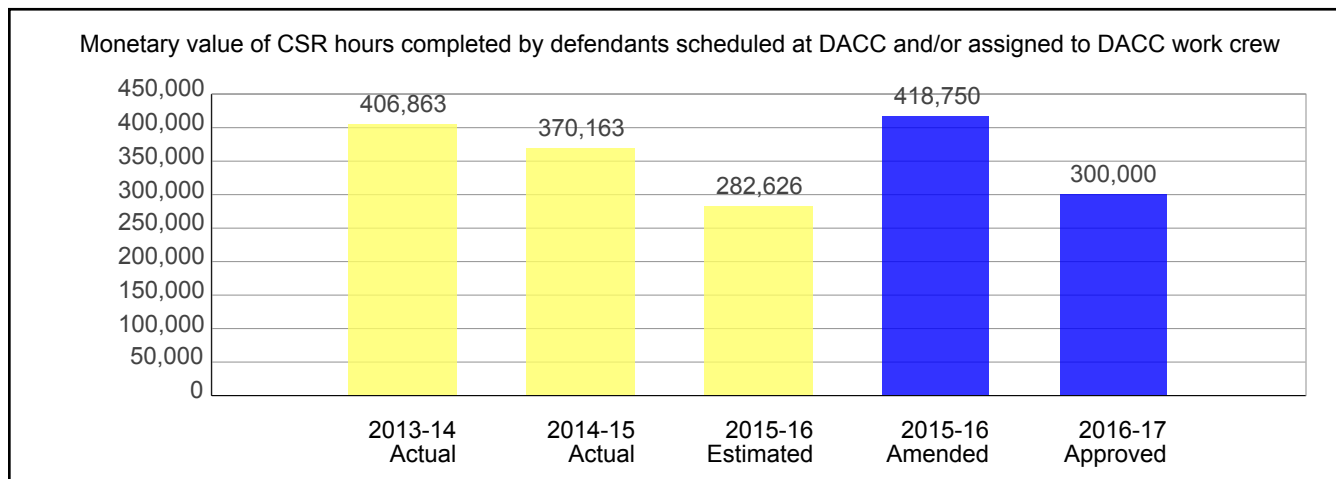
Judge Sherry Statman, Presiding Judge, 512-974-4830

Municipal Court Budget Detail by Activity

Program: Downtown Austin Community Court

Activity: Community Service Restitution

The purpose of Community Service Restitution (CSR) is to link criminal actions to a consequence for offenders so that the community can experience restorative justice.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	177,785	183,129	196,005	196,005	205,024
General Fund	252,686	249,767	263,132	253,282	239,914
Total Requirements	\$430,471	\$432,896	\$459,137	\$449,287	\$444,938

	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Full-Time Equivalents					
General Fund					
Civilian	6.50	6.50	6.00	6.00	6.00
Total FTEs	6.50	6.50	6.00	6.00	6.00

Performance Measures

Monetary value of CSR hours completed by defendants scheduled at DACC and/or assigned to DACC work crew	406,863	370,163	282,626	418,750	300,000
Number of CSR hours completed by DACC frequent offenders	3,140	1,957	2,108	2,000	2,000
Number of CSR hours scheduled for DACC frequent offenders	12,408	11,289	3,348	12,000	5,000
Total of number of square footage completed for community service activities: graffiti abatement; ARR; Code Enforcement; PARD; and other City Departments or citizens requests	11,743,000	16,422,422	17,867,554	15,000,000	18,000,000

Services

Individualized sentencing to Community Service Restitution based upon assessment of the defendant; Mandatory CSR supervision of defendants from Community Court and Municipal Court, or probationers from Travis County Probation; Ensure accountability of offenders by tracking the community services they are sentenced to perform, ensure that offenders perform projects that restore the community; Coordinate community based CSR resources.

Contact

Pete Valdez, Court Administrator, 512-974-4873

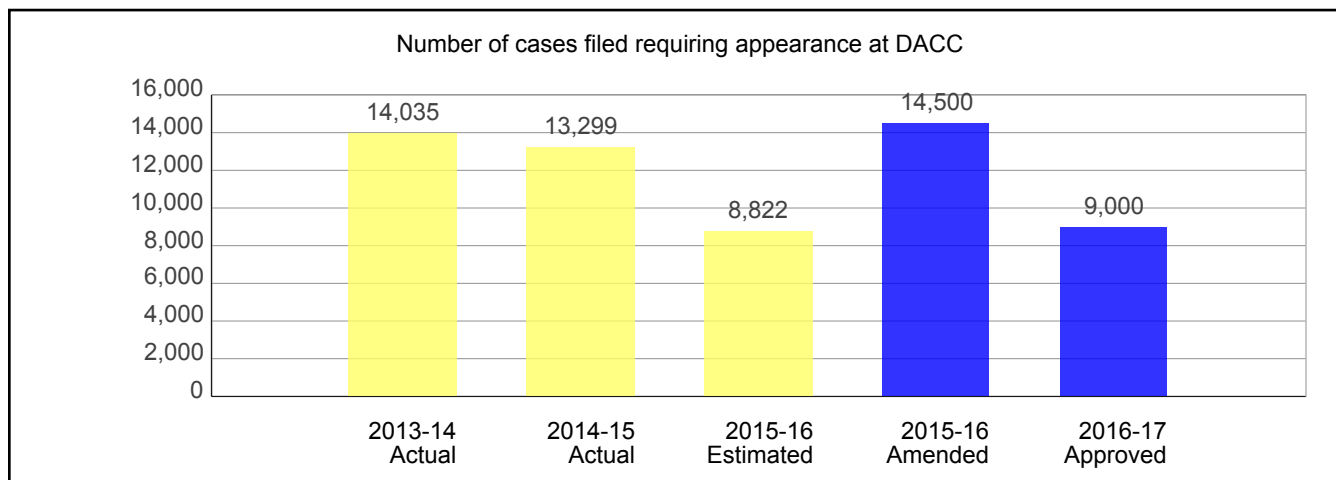
Bold Measure = Key Indicator

Municipal Court Budget Detail by Activity

Program: Downtown Austin Community Court

Activity: Court Operations

The purpose of DACC Court Operations is to analyze, evaluate, support and provide alternative options consistent with Therapeutic Jurisprudence and Restorative Justice Models, aimed at increasing the effectiveness of community service restitution and rehabilitation assistance, while assuring that due process requirements are met.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	1,902	4,846	9,756	0	0
General Fund	1,007,237	1,057,222	1,145,704	1,136,299	1,155,514
Total Requirements	\$1,009,140	\$1,062,068	\$1,155,460	\$1,136,299	\$1,155,514
Full-Time Equivalents					
General Fund					
Civilian	9.00	9.00	10.00	10.00	10.00
Total FTEs	9.00	9.00	10.00	10.00	10.00
Performance Measures					
Number of cases created for frequent offenders	5,273	4,782	2,214	4,000	2,200
Number of cases filed requiring appearance at DACC	14,035	13,299	8,822	14,500	9,000
Total number of cases docketed	99,713	100,126	46,312	100,000	50,000

Services

Legally process defendants; Inform defendants of their due process rights, options, and of their obligations within the process; Create and file cases; Prepare dockets; Conduct bench and jury trials related to homeless individuals; Conduct Jury empanelment; Conduct Arraignment dockets; Accept pleas; Issue and confirm warrants; Initiate warrant service; Prepare statistical reports; Enter data; Assist prosecutors, defense attorneys and defendants; Community Service Restitution and Rehabilitation Service planning, coordination and portfolio management.

Contact

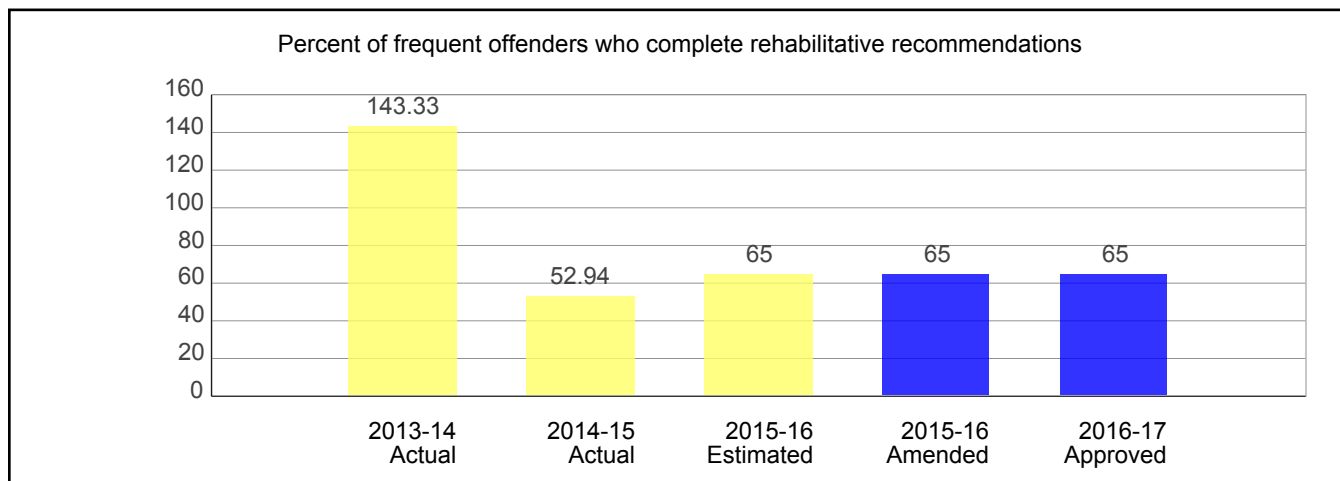
Pete Valdez, Court Administrator, 512-974-4873

Municipal Court Budget Detail by Activity

Program: Downtown Austin Community Court

Activity: Rehabilitation Services

The purpose of Rehabilitation Services is to assess and connect offenders to substance abuse treatment, transitional and permanent housing, mental health services, medical services, employment training and other support services that will reduce criminal involvement, reduce the burden on publically funded systems, promote life changing behavior and assist with the achievement of permanent and long-term stability.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	0	14,379	16,482	0	0
General Fund	1,478,166	1,295,116	1,671,740	1,714,607	2,474,671
Total Requirements	\$1,478,166	\$1,309,495	\$1,688,222	\$1,714,607	\$2,474,671
Full-Time Equivalents					
General Fund					
Civilian	6.50	7.50	8.00	8.00	8.00
Grants	2.00	2.00	2.00	2.00	2.00
Total FTEs	8.50	9.50	10.00	10.00	10.00
Performance Measures					
Percent of frequent offenders who complete rehabilitative recommendations	143.33	52.94	65	65	65

Services

Individualized assessment of needs for offenders requiring access to a continuum of rehabilitative options, including but not limited to: substance abuse treatment, mental health support and services, physical health support and services, crisis intervention services, job training, transitional and permanent housing assistance, assistance with basic needs and a number of additional support services.

Contact

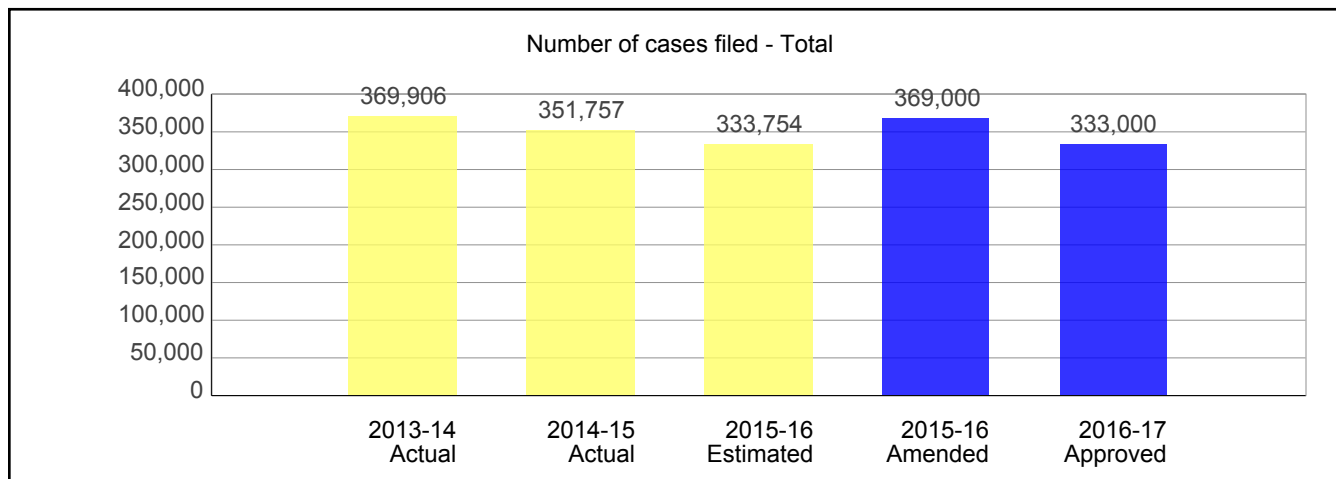
Pete Valdez, Court Administrator, 512-974-4873

Municipal Court Budget Detail by Activity

Program: Municipal Court Operations

Activity: Caseload Management

The purpose of Caseload Management is to ensure cases are processed accurately and efficiently for staff and customers so that cases are current.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	186	0	0	0	0
General Fund	3,050,828	3,055,400	3,102,179	2,944,306	2,817,915
Total Requirements	\$3,051,014	\$3,055,400	\$3,102,179	\$2,944,306	\$2,817,915
Full-Time Equivalents					
General Fund					
Civilian	44.50	43.50	42.95	42.95	39.95
Total FTEs	44.50	43.50	42.95	42.95	39.95
Performance Measures					
Percent of cases initiated within five business days from receipt	98.79	98.9	99	98	98
Number of cases filed - Total	369,906	351,757	333,754	369,000	333,000
Number of cases set on scheduled dockets and appearing at walk-in dockets	116,025	109,628	102,000	112,000	105,000
Percent of cases set on a docket within 60 days	97.52	96.88	98	97	97

Services

Schedule court calendars (docket calendar, officers' schedules, administrative hearings for dangerous dog and junk vehicle appeals); Court-related processing (appeals, dispositions, subpoenas, motions); arrest and search warrant preparation and confirmation, NISI (bond forfeiture) case preparation; Court-related records management.

Contact

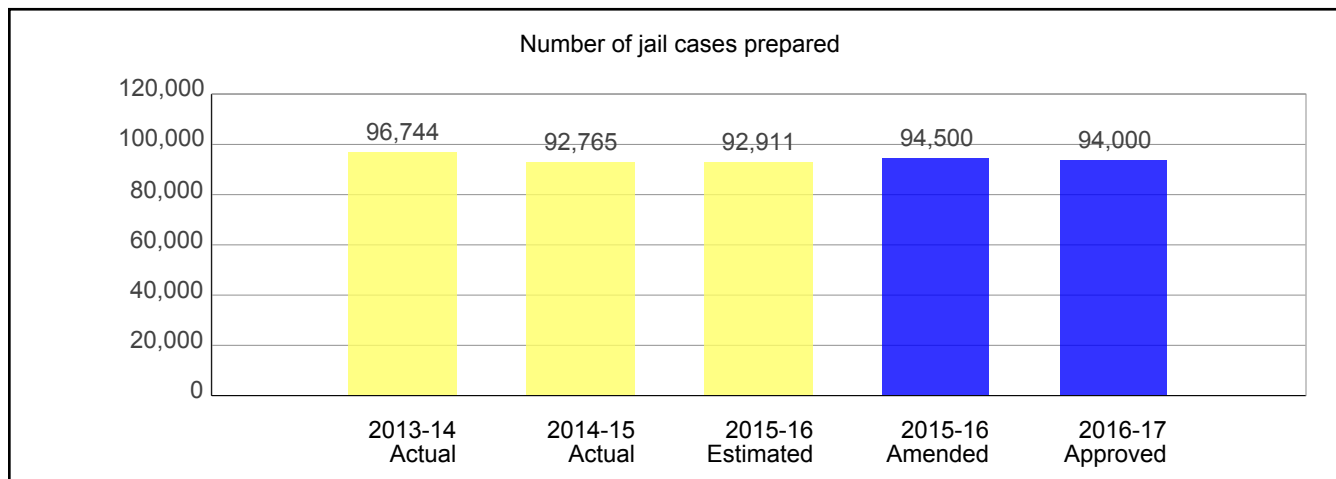
Mary Jane Grubb, Court Clerk, 512-974-4692

Municipal Court Budget Detail by Activity

Program: Municipal Court Operations

Activity: Central Booking Support

The purpose of Central Booking Support is to provide administrative support for arraignment/magistration services for arrestees in Travis County at the jail so that due process is achieved.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
General Fund	688,366	655,095	834,290	917,868	1,126,762
Total Requirements	\$688,366	\$655,095	\$834,290	\$917,868	\$1,126,762
Full-Time Equivalents					
General Fund					
Civilian	13.25	12.25	14.40	13.40	16.40
Total FTEs	13.25	12.25	14.40	13.40	16.40
Performance Measures					
Number of Emergency Protective Orders distributed	1,666	1,715	1,545	1,872	1,700
Number of jail cases prepared	96,744	92,765	92,911	94,500	94,000
Number of warrant confirmation requests	12,411	10,873	11,000	10,100	11,000
Percent of release to appear cases to the number of class C cases prepared	8.08	6.86	8	7.5	7.5

Services

Clerical support for in-custody hearings at the jail twenty-four hours a day, seven days a week; processing case records; recording judicial decisions; processing Search Warrants and Arrest Warrants; distributing Emergency Protective Orders; confirming warrants and collecting fine and bond payments for class C cases.

Contact

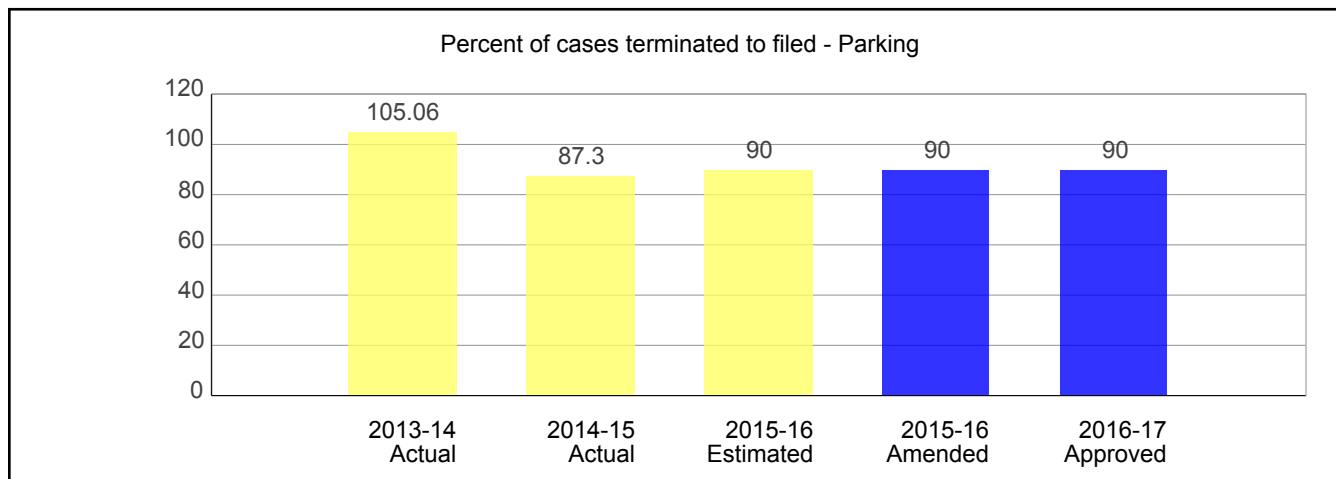
Mary Jane Grubb, Court Clerk, 512-974-4692

Municipal Court Budget Detail by Activity

Program: Municipal Court Operations

Activity: Civil Parking Administration

The purpose of Civil Parking Administration is to process parking citations and payments, conduct parking hearings, and order vehicle booting or impoundment so that parking ordinances are enforced and due process is ensured.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds		1,707	1,428	937	0
General Fund		446,519	496,547	503,610	503,170
Total Requirements		\$448,226	\$497,975	\$504,547	\$500,441
Full-Time Equivalents					
General Fund					
Civilian		5.25	5.25	5.40	5.40
Total FTEs		5.25	5.25	5.40	5.40
Performance Measures					
Number of cases filed - Parking		172,462	179,551	168,000	168,000
Percent of cases terminated to filed - Parking		105.06	87.3	90	90
Total number of parking hearings		New Meas	New Meas	New Meas	New Meas
					4,500

Services

Conduct parking hearings; Initiate parking cases, process sold vehicle affidavits, and maintain parking records; Issue boot and tow orders; Coordinate with law enforcement and other departments to coordinate the actual booting and towing of vehicles; Process payments of fines for parking, including those for Cameras at Red Light violations; Research out of state registered owners.

Contact

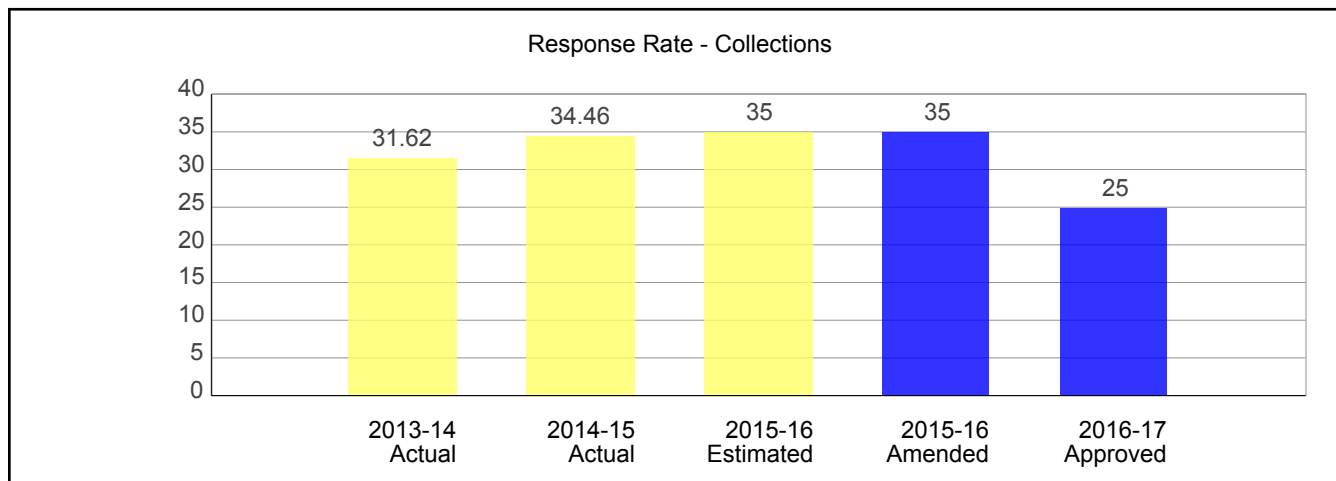
Mary Jane Grubb, Court Clerk, 512-974-4692

Municipal Court Budget Detail by Activity

Program: Municipal Court Operations

Activity: Collection Services

The purpose of Collection Services is to ensure defendant compliance with court obligations is obtained in accordance with guidelines set by the State mandated program.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	72,243	0	0	0	0
General Fund	677,951	706,791	871,515	831,243	908,358
Total Requirements	\$750,194	\$706,791	\$871,515	\$831,243	\$908,358
Full-Time Equivalents					
General Fund					
Civilian	9.25	9.25	10.50	9.50	10.50
Total FTEs	9.25	9.25	10.50	9.50	10.50
Performance Measures					
Collections per expense dollar	1.36	1.68	1.68	1.5	1.5
Response Rate - Collections	31.62	34.46	35	35	25
Average age of terminated cases (days)	212	184	200	215	200
Cases terminated vs cases filed	103.25	109.21	109	100	109

Services

Follow guidelines mandated by the State Office of Court Administration in accordance with their Collections Improvement Plan; Internal audits; Review applications and interview defendants for the establishment of time payment plans; telephone contacts on delinquent accounts; process phone credit card payments, and initiate and update warrant worksheet information for law enforcement to facilitate arrests. Conduct research using skip tracing tools to locate current contact information for defendants with delinquent cases.

Contact

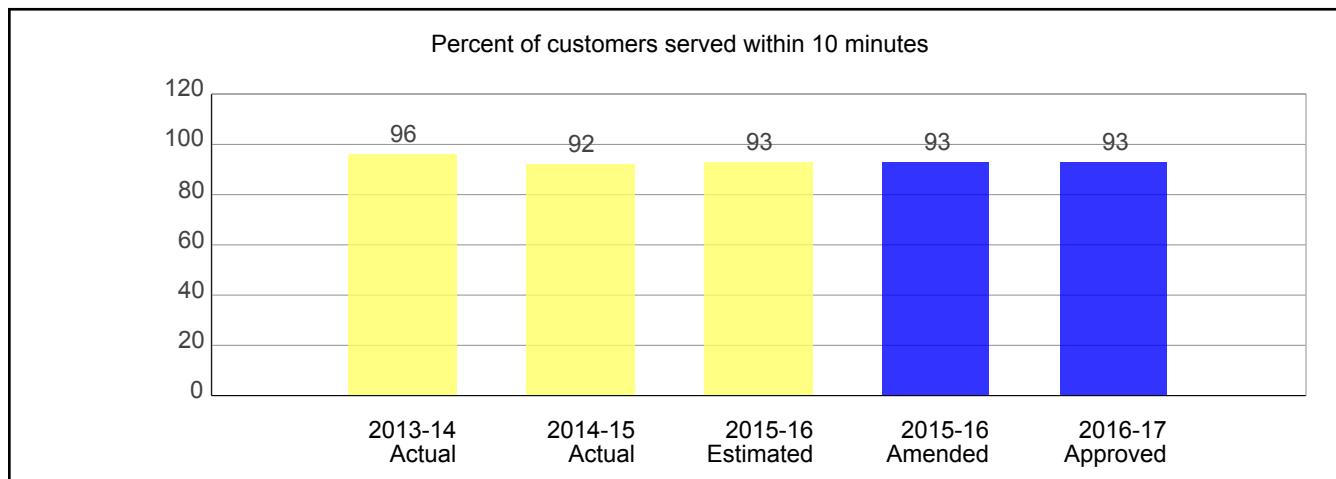
Mary Jane Grubb, Court Clerk, 512-974-4692

Municipal Court Budget Detail by Activity

Program: Municipal Court Operations

Activity: Customer Services

The purpose of Customer Services is to provide assistance for walk-in, phone, and mail customers so that cases may be processed in an effective manner.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
General Fund	2,697,733	2,863,057	2,960,970	2,969,078	2,790,698
Total Requirements	\$2,697,733	\$2,863,057	\$2,960,970	\$2,969,078	\$2,790,698
Full-Time Equivalents					
General Fund					
Civilian	41.00	43.50	40.50	41.50	38.50
Total FTEs	41.00	43.50	40.50	41.50	38.50
Performance Measures					
Number of phone calls - Total	315,770	266,832	260,000	290,000	265,000
Total Number of Cases Processed via Mail	New Meas	New Meas	New Meas	New Meas	37,000
Percent of customers served within 10 minutes	96	92	93	93	93

Services

Provide information to customers regarding options to handle citations and process cases appropriately; process document filings appropriately; answer phones and assist customers; handle public information requests; process payments; balance cash drawers; and schedule cases for court appearances; accept motions, bonds; set-up time payment plans.

Contact

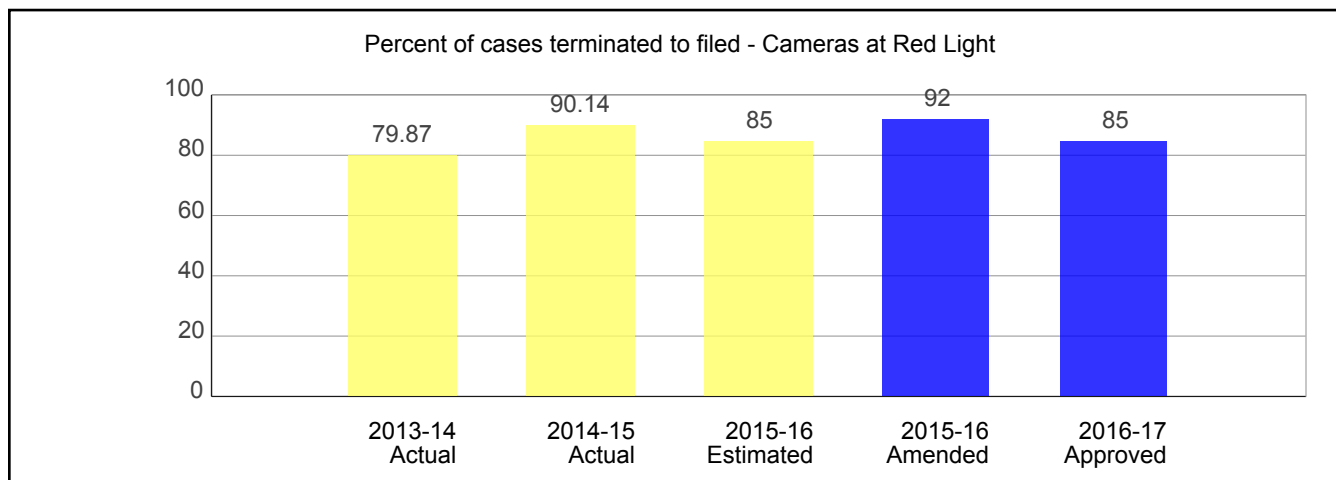
Mary Jane Grubb, Court Clerk, 512-974-4692

Municipal Court Budget Detail by Activity

Program: Municipal Court Special Programs

Activity: Civil Red Light Administration

The purpose of Civil Red Light Administration is to study, assess, and install cameras at public street intersections and facilitate the administration of justice by processing red light citations and conducting administrative hearings for the community so that traffic safety is enhanced.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Municipal Court Traffic Safety Fund	774,613	661,027	714,591	1,025,291	1,026,770
Total Requirements	\$774,613	\$661,027	\$714,591	\$1,025,291	\$1,026,770
Full-Time Equivalents					
Municipal Court Traffic Safety Fund Civilian	2.00	1.00	1.00	1.00	1.00
Total FTEs	2.00	1.00	1.00	1.00	1.00
Performance Measures					
Number of cameras operational	10	10	10	15	10
Number of cases filed - Cameras at Red Light	12,512	10,993	10,563	10,282	10,669
Percent of cases terminated to filed - Cameras at Red Light	79.87	90.14	85	92	85

Services

Administration of red light activities; engineering studies; red light camera installation; image and video review to determine violations; administrative hearings; case research; process sold vehicle affidavits; payment collection and schedule appeals.

Contact

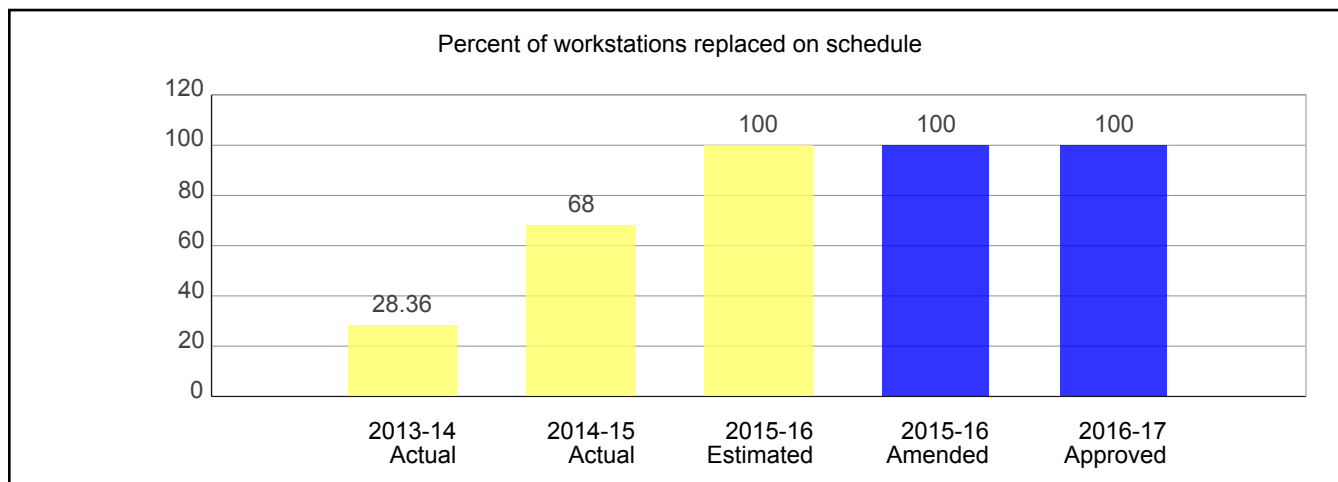
Mary Jane Grubb, Court Clerk, 512-974-4692

Municipal Court Budget Detail by Activity

Program: Municipal Court Special Programs

Activity: Court Technology

The purpose of Court Technology is to purchase and maintain technological enhancements for all court users including case management software, hardware, and individual workstations so that customer service and case management efficiencies are improved through technology.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Municipal Court Technology Fund	520,152	510,862	629,698	650,269	1,102,654
Total Requirements	\$520,152	\$510,862	\$629,698	\$650,269	\$1,102,654

	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Performance Measures					
Number of workstations upgraded	19	34	50	50	50
Percent of workstations replaced on schedule	28.36	68	100	100	100

Services

Replace equipment; maintain server, computers, monitors, printers, and OPOS (point of sale) as mandated and necessary in accordance with the City's schedules.

Contact

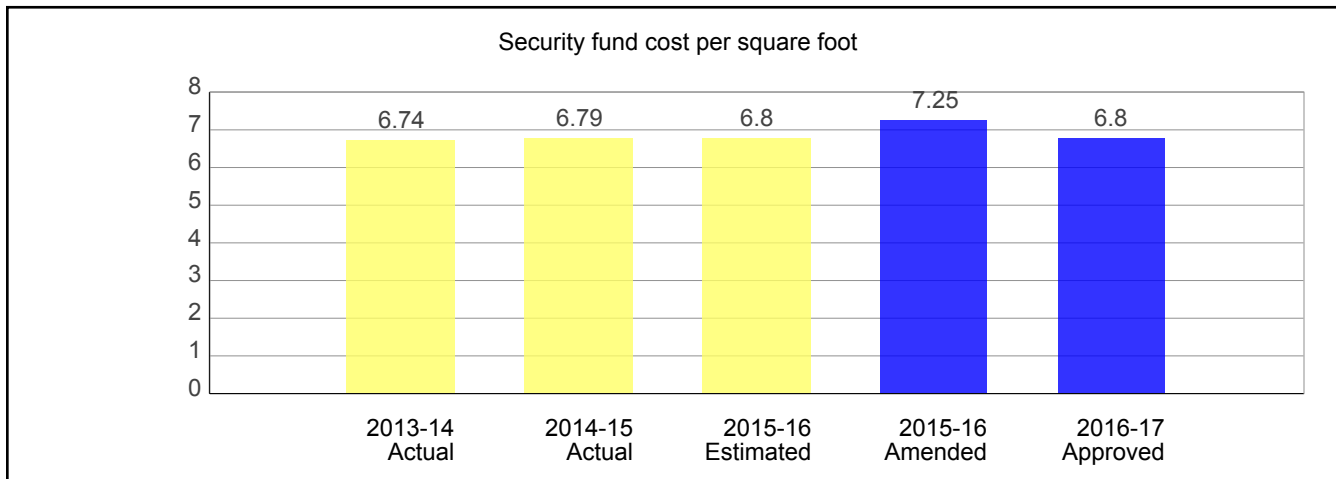
Mary Jane Grubb, Court Clerk, 512-974-4692

Municipal Court Budget Detail by Activity

Program: Municipal Court Special Programs

Activity: Security Services

The purpose of Security Services is to provide a safe and secure workplace and to protect the City's resources so that organizational health is enhanced.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Municipal Court Building Security Fund	371,149	385,540	398,617	398,617	398,617
Total Requirements	\$371,149	\$385,540	\$398,617	\$398,617	\$398,617
Performance Measures					
Number of security incidents	36	28	25	25	25
Security fund cost per square foot	6.74	6.79	6.8	7.25	6.8

Services

Provide court security through contracted security guards and certified peace officers; Assist with the development and maintenance of emergency plans; Monitor maintenance of security equipment; Process and transport arrestees for Downtown Austin Community Court; Boot and tow vehicles for delinquent parking cases.

Contact

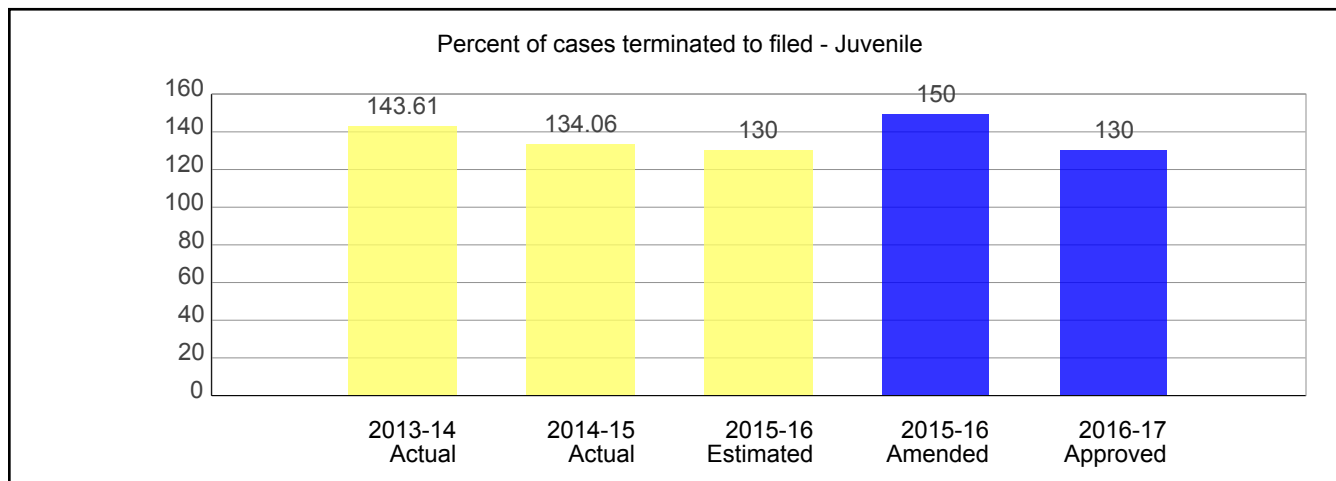
Mary Jane Grubb, Court Clerk, 512-974-4692

Municipal Court Budget Detail by Activity

Program: Municipal Court Special Programs

Activity: Youth Case Management

The purpose of Youth Case Management is to provide court and diversion based education, prevention and resource referral services to youth and their families so that youth are deferred from the criminal justice system.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	31	164	0	0	0
Municipal Court Juvenile Case Manager Fund	651,938	612,398	876,177	925,177	931,151
Total Requirements	\$651,969	\$612,562	\$876,177	\$925,177	\$931,151
Full-Time Equivalents					
Municipal Court Juvenile Case Manager Fund					
Civilian	9.00	9.00	9.00	9.00	9.00
Total FTEs	9.00	9.00	9.00	9.00	9.00
Performance Measures					
Percent of cases terminated to filed - Juvenile	143.61	134.06	130	150	130
Percent of juveniles cases diverted successfully completing Austin Youth Diversion Program	New Meas	New Meas	New Meas	New Meas	90
Total number of cases filed - Juvenile	1,848	1,430	1,300	1,200	1,300

Services

Case management for juveniles; alternative sentencing; personal contact with parents and juveniles; case monitoring; developing and conducting classes; no cost educational programs and community service referrals; Teen Court administration; and collaboration with Juvenile Court, Austin Independent School District and local social services agencies.

Contact

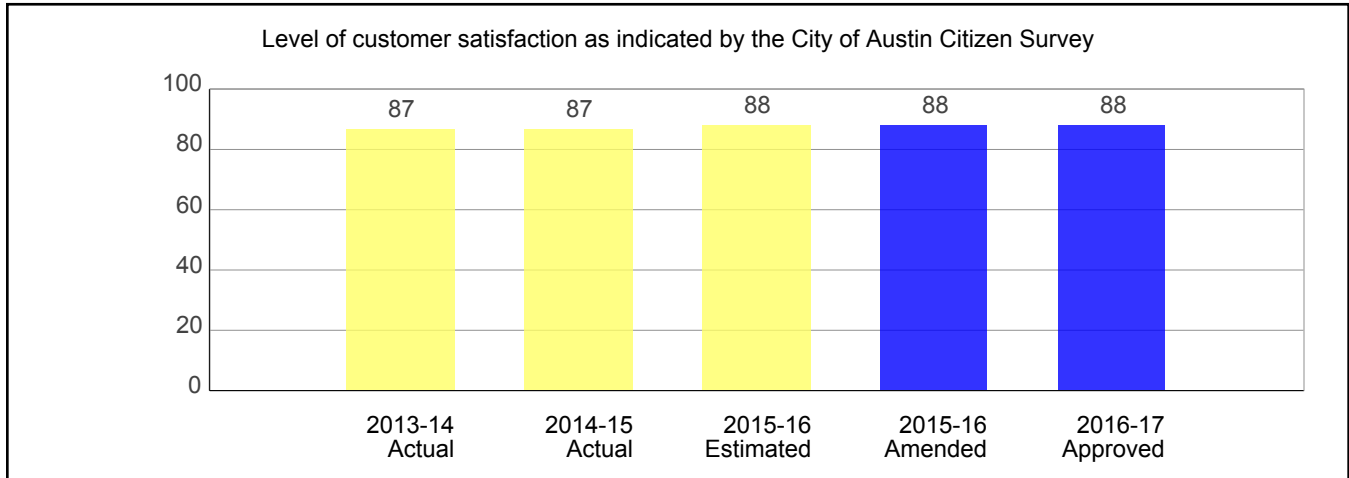
Mary Jane Grubb, Court Clerk, 512-974-4692

Municipal Court Budget Detail by Activity

Program: Support Services

Activity: Departmental Support Services

The purpose of Departmental Support Services is to provide administrative and managerial support to the department in order to produce more effective services.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
General Fund	1,960,917	2,078,127	2,227,712	2,309,949	2,263,442
Total Requirements	\$1,960,917	\$2,078,127	\$2,227,712	\$2,309,949	\$2,263,442
Full-Time Equivalents					
General Fund					
Civilian	19.50	19.00	19.00	20.00	19.00
Total FTEs	19.50	19.00	19.00	20.00	19.00
Performance Measures					
Lost Time Injury Rate	1.33	1.33	2	0	2
Overall level of employee satisfaction as indicated by the Listening to the Workforce Survey	74	72	74	81	76
Percent of employees completing minimum training requirements	100	78.76	100	89	100
Percent of information technology problems resolved at time of call	89.93	84.11	80	90	90
Sick Leave Utilization Rate	31.72	29.73	38	38	38
Turnover Rate	14.96	22.1	15	13.5	15
Level of customer satisfaction as indicated by the City of Austin Citizen Survey	87	87	88	88	88

Services

Court Clerk, Financial Monitoring, Budgeting, Accounting, Purchasing, Human Resources, Facility Expenses, Public Information, Vehicle and Equipment Maintenance, Grant Administration, Safety, Customer Service, Inventory Control, Audit/Internal Review, Contract Management.

Contact

Mary Jane Grubb, Court Clerk, 512-974-4692

Bold Measure = Key Indicator

Municipal Court

Budget Detail by Activity

Program: Transfers and Other Requirements

Activity: All Activities

The purpose of the Transfers and Other Requirements program is to account for transfers and other departmental requirements at the fund or agency level.

Graph Not Applicable

	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
General Fund	10,595	4,127,243	4,714,126	4,709,029	5,435,984
Municipal Court Juvenile Case Manager Fund	17,199	13,135	16,848	15,980	26,144
Municipal Court Traffic Safety Fund	54,905	53,310	49,025	639,275	637,796
Total Requirements	\$82,699	\$4,193,688	\$4,779,999	\$5,364,284	\$6,099,924

Services

Citywide administrative and information technology support; Workers' compensation; Liability reserve; Accrued payroll

Contact

Mary Jane Grubb, Court Clerk, 512-974-4692

Beginning in FY 2014-15, certain administrative and personnel cost centers have been allocated to individual departments. In prior years, these expenditures were budgeted for in aggregate at the General Fund level.

Municipal Court: 2016-17

<i>General Fund</i>	2013-14	2014-15	2015-16	2015-16	2016-17
	Actual	Actual	Estimated	Amended	Approved
Requirements					
Court Judiciary	\$2,544,068	\$2,606,593	\$2,695,991	\$2,797,733	\$2,800,315
Central Booking	1,135,064	1,094,827	1,150,565	1,209,083	1,040,036
Municipal Court Services	1,409,004	1,511,765	1,545,426	1,588,650	1,760,279
Downtown Austin Community Court	\$2,738,089	\$2,602,105	\$3,080,576	\$3,104,188	\$3,870,099
Community Service Restitution	252,686	249,767	263,132	253,282	239,914
Court Operations	1,007,237	1,057,222	1,145,704	1,136,299	1,155,514
Rehabilitation Services	1,478,166	1,295,116	1,671,740	1,714,607	2,474,671
Municipal Court Operations	\$7,561,397	\$7,776,890	\$8,272,564	\$8,165,665	\$8,144,174
Caseflow Management	3,050,828	3,055,400	3,102,179	2,944,306	2,817,915
Central Booking Support	688,366	655,095	834,290	917,868	1,126,762
Civil Parking Administration	446,519	496,547	503,610	503,170	500,441
Collection Services	677,951	706,791	871,515	831,243	908,358
Customer Services	2,697,733	2,863,057	2,960,970	2,969,078	2,790,698
Support Services	\$1,960,917	\$2,078,127	\$2,227,712	\$2,309,949	\$2,263,442
Departmental Support Services	1,960,917	2,078,127	2,227,712	2,309,949	2,263,442
Transfers and Other Requirements	\$10,595	\$4,127,243	\$4,714,126	\$4,709,029	\$5,435,984
Other Requirements	10,595	51,804	109,470	104,373	650,418
Transfers	0	4,075,439	4,604,656	4,604,656	4,785,566
Total	\$14,815,065	\$19,190,958	\$20,990,969	\$21,086,564	\$22,514,014

Full-Time Equivalents (FTEs)

Court Judiciary	11.00	11.00	11.00	11.00	11.00
Central Booking	3.00	3.00	2.00	3.00	2.00
Municipal Court Services	8.00	8.00	9.00	8.00	9.00
Downtown Austin Community Court	22.00	23.00	24.00	24.00	24.00
Community Service Restitution	6.50	6.50	6.00	6.00	6.00
Court Operations	9.00	9.00	10.00	10.00	10.00
Rehabilitation Services	6.50	7.50	8.00	8.00	8.00
Municipal Court Operations	113.25	113.75	113.75	112.75	110.75
Caseflow Management	44.50	43.50	42.95	42.95	39.95
Central Booking Support	13.25	12.25	14.40	13.40	16.40
Civil Parking Administration	5.25	5.25	5.40	5.40	5.40
Collection Services	9.25	9.25	10.50	9.50	10.50
Customer Services	41.00	43.50	40.50	41.50	38.50
Support Services	19.50	19.00	19.00	20.00	19.00
Departmental Support Services	19.50	19.00	19.00	20.00	19.00
Total	165.75	166.75	167.75	167.75	164.75

Municipal Court: 2016-17

<i>Municipal Court Building Security Fund</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Municipal Court Special Programs	\$371,149	\$385,540	\$398,617	\$398,617	\$398,617
Security Services	371,149	385,540	398,617	398,617	398,617
Total	\$371,149	\$385,540	\$398,617	\$398,617	\$398,617

Municipal Court: 2016-17

<i>Municipal Court Juvenile Case Manager Fund</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
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Requirements

Municipal Court Special Programs	\$651,938	\$612,398	\$876,177	\$925,177	\$931,151
Youth Case Management	651,938	612,398	876,177	925,177	931,151
Transfers and Other Requirements	\$17,199	\$13,135	\$16,848	\$15,980	\$26,144
Other Requirements	5,329	551	6,757	5,889	16,637
Transfers	11,870	12,584	10,091	10,091	9,507
Total	\$669,137	\$625,533	\$893,025	\$941,157	\$957,295

Full-Time Equivalents (FTEs)

Municipal Court Special Programs	9.00	9.00	9.00	9.00	9.00
Youth Case Management	9.00	9.00	9.00	9.00	9.00
Total	9.00	9.00	9.00	9.00	9.00

Municipal Court: 2016-17

<i>Municipal Court Technology Fund</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Municipal Court Special Programs	\$520,152	\$510,862	\$629,698	\$650,269	\$1,102,654
Court Technology	520,152	510,862	629,698	650,269	1,102,654
Total	\$520,152	\$510,862	\$629,698	\$650,269	\$1,102,654

Municipal Court: 2016-17

<i>Municipal Court Traffic Safety Fund</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Municipal Court Special Programs	\$774,613	\$661,027	\$714,591	\$1,025,291	\$1,026,770
Civil Red Light Administration	774,613	661,027	714,591	1,025,291	1,026,770
Transfers and Other Requirements	\$54,905	\$53,310	\$49,025	\$639,275	\$637,796
Other Requirements	54,905	25,354	24,105	319,277	321,816
Transfers	0	27,956	24,920	319,998	315,980
Total	\$829,518	\$714,337	\$763,616	\$1,664,566	\$1,664,566

Full-Time Equivalents (FTEs)

Municipal Court Special Programs	2.00	1.00	1.00	1.00	1.00
Civil Red Light Administration	2.00	1.00	1.00	1.00	1.00
Total	2.00	1.00	1.00	1.00	1.00

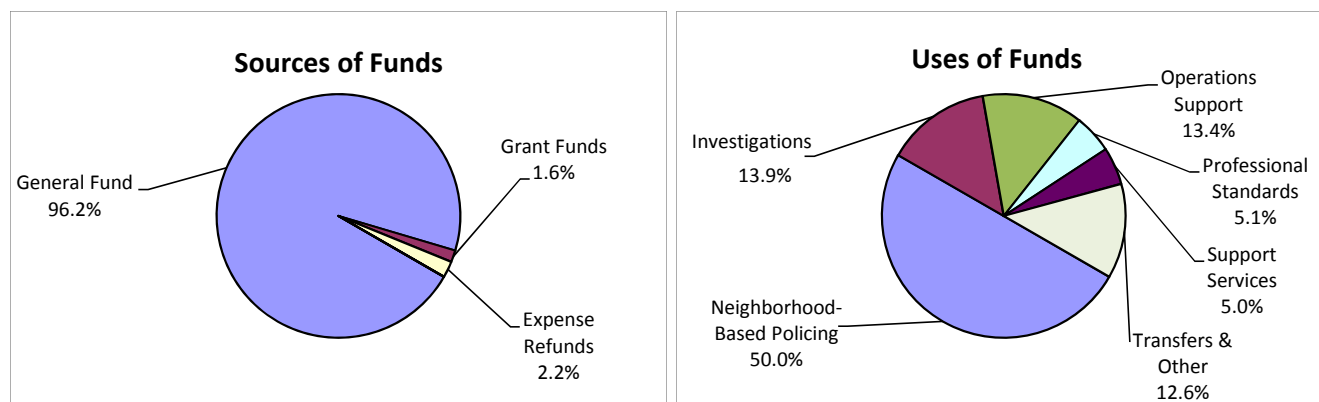
Municipal Court: 2016-17

<i>Grants</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Full-Time Equivalent (FTEs)					
Downtown Austin Community Court	2.00	2.00	2.00	2.00	2.00
Rehabilitation Services	2.00	2.00	2.00	2.00	2.00
Total	2.00	2.00	2.00	2.00	2.00

Municipal Court: 2016-17

<i>Expense Refunds</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Downtown Austin Community Court	\$179,688	\$202,354	\$222,243	\$196,005	\$205,024
Community Service Restitution	177,785	183,129	196,005	196,005	205,024
Court Operations	1,902	4,846	9,756	0	0
Rehabilitation Services	0	14,379	16,482	0	0
Municipal Court Operations	\$74,136	\$1,428	\$937	\$0	\$0
Caseflow Management	186	0	0	0	0
Civil Parking Administration	1,707	1,428	937	0	0
Collection Services	72,243	0	0	0	0
Municipal Court Special Programs	\$31	\$164	\$0	\$0	\$0
Youth Case Management	31	164	0	0	0
Total	\$253,855	\$203,946	\$223,180	\$196,005	\$205,024

Police



Budget Overview

	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
General Fund					
Revenue	\$4,194,793	\$4,253,915	\$4,260,251	\$4,166,584	\$4,317,959
Requirements	\$289,866,902	\$353,099,982	\$370,924,107	\$373,570,249	\$386,573,423
Full-Time Equivalents (FTEs)					
Sworn	1,787.00	1,846.00	1,896.00	1,896.00	1,908.00
Civilian	645.25	683.25	702.25	702.25	732.25
Expense Refunds	\$11,416,801	\$10,984,756	\$10,316,263	\$8,718,785	\$8,751,407
Grants					
Requirements	\$2,890,684	\$4,808,000	\$6,723,000	\$8,691,000	\$6,300,000
Full-Time Equivalents (FTEs)					
Civilian	18.00	18.00	4.00	18.00	6.00
Total Budget	\$304,174,387	\$368,892,738	\$387,963,370	\$390,980,034	\$401,624,830

*Beginning in FY 2014-15, certain administrative and personnel cost centers have been allocated to individual departments. In prior years, these expenditures were budgeted for in aggregate at the General Fund level.

Police

Organization by Program and Activity for 2017

Investigations

Centralized Investigations
Organized Crime

Neighborhood-Based Policing

Community Partnerships
Patrol
Patrol Support
Specialized Patrol and Events Planning
Traffic Enforcement

Operations Support

Air Operations
Communications
Forensics Science Services
Special Operations
Strategic Support
Victim Services

Professional Standards

Internal Affairs
Recruiting
Training

Support Services

Departmental Support Services

Transfers and Other Requirements

Other Requirements
Transfers

Police Mission and Goals for 2017

Mission

The mission of the Police Department is to keep you, your family and our community safe.

Goals

Reduce the violent crime rate by 1% to 4.01 per 1,000 population.

Reduce the property crime rate by 1% to 46.56 per 1,000 population.

Reduce the traffic fatality rate by 1% to 8.58 per 100,000 population.

Maintain the percentage of residents who are satisfied with the overall quality of police services at 73%.

Maintain an 8 minute 4 second average response time to emergency and urgent calls.

Increase the percent of Part I crimes cleared by 2% to 16.3%.

Reduce the Part II crime rate by 1% to 101 per 1,000 population.

Note: Basis for most goals (e.g. increase, decrease, maintain) is the 5-year actual average: FY 2010-11 through FY 2014-15. Exceptions: violent crime and response time are based on the most recent actual (FY 2014-15)

Austin Police Department

Message from the Director

The Austin Police Department (APD) continues its mission to keep you, your family and our community safe, so that residents and visitors feel safe. Our vision of being the safest big city in America is built around a strong commitment to neighborhood-based policing. The emphasis includes continued efforts to reduce crime, improve service delivery, increase attention to traffic safety and quality of life initiatives, and improve efficiency and effectiveness through professional development, process improvements, technology changes and volunteerism.



The Austin Police Department provides quality police services to the citizens of Austin, Texas in a variety of ways. Officers assigned to patrol and field operations respond to calls for service, provide traffic control, and assist citizens in solving neighborhood problems to enhance their quality of life. Highway Enforcement officers conduct investigations of serious injury collisions, special traffic initiatives, abandoned vehicle removal, and DWI enforcement. APD has a number of specialized units committed to keeping Austin safe, including Gang Suppression, Auto Theft Interdiction, Child Abuse, Financial Crimes, High Tech Crime, Homicide, Special Events, Training and Recruiting. The department also has civilian support units including Forensics, Crime Analysis and Crime Records, Human Resources, Financial Management and 9-1-1 Communications, as well as units that provide community outreach through the Police Activities League and Police Explorer Post, Citizens' Police Academy, Blue Santa and the National Night-Out Program.

The department has aligned its budget to address a number of goals. Those goals include proactively responding to crime trends and maintaining quality police services in a changing environment, addressing the support services workload that corresponds with increased numbers of officers, upgrading technology so that police can effectively meet the increased demand for service, reducing risk by enhancing the training of police, ensuring police have access to high-quality equipment and reliable vehicles so they can focus on customer service, and improving police facilities to support the efficient provision of services and encourage community access to police operations.

The Austin Police Department is committed to the use of best practices in order to reduce crime, enhance citizen safety, manage traffic safety, and to provide professionally trained staff so that Austin makes strides toward being the best-managed city in the nation.

A handwritten signature in blue ink, appearing to read "Art Acevedo".

Art Acevedo, Chief of Police
Austin Police Department

Budget Highlights

The FY 2016-17 budget for the Austin Police Department (APD) includes requirements to maintain current operations and fund increases in sworn personnel service tenure pay and other contract obligations. Contractual and commodity accounts remain relatively consistent with increased costs anticipated for Fleet fuel and maintenance balanced by reductions in technology costs.

Twelve additional sworn positions will be added in April 2017 to increase proactive community policing time. Cadet classes will be held to fill these new positions, as well as any vacancies that occur through attrition during the fiscal year. The Homeless Outreach Street Team pilot program will be extended for another year using existing sworn personnel. In addition, 21 civilian positions are being added in order to reallocate 21 sworn employees currently performing civilian work back to patrol activities. This will increase our community engagement time along with our efficiency and effectiveness. The 21 positions include two grant coordinators for Highway Enforcement, one planner senior for Emergency Planning and Response, one public information specialist senior, one administrative specialist for Risk Management, five firearms training specialists for the Training Academy, two business system analysts for Technology, and eight crime analysts for Strategic Intelligence. An additional eight positions will fully staff APD's Forensic Lab. Moreover, four existing part-time positions will be converted to full-time positions to account for those positions' increased workload, thereby increasing APD's total civilian count by another position. The total General Fund budget for Police in FY 2016-17 is \$386.6 million which includes 1,908 sworn and 732.25 civilian positions.

In response to the City Manager's direction that the department examine its budget to find approximately \$1.2 million in savings for other funding priorities, the department reviewed historic expenditure trends and reassessed current and forecasted needs. The department reduced civilian overtime by \$200,000 and civilian temporary salaries by \$100,000. The reduction in civilian temporary salaries is mitigated by the overall increase of 35 positions to the department's Communications Center during the past two fiscal years. In addition, the department reduced \$200,000 allocated for sworn clothing, with the remaining budget reductions realized through sworn attrition and the timing of cadet classes. Although each of these reductions will require management to closely monitor these budget items, they should not impact services to citizens.

Neighborhood-Based Policing



Neighborhood-Based Policing, comprised of the Patrol, Patrol Support, Community Partnerships, Specialized Patrol, and Traffic Enforcement activities, represents 50% of the FY 2016-17 Budget. The Patrol regions use directed patrols and tactical teams to supplement regular patrols in order to address emerging crime "hot spots" quickly and to prevent ongoing crime issues. Hot spots and other emerging trends are identified by crime analysts using data analysis to link call volume and crime patterns. Patrol Support, which includes district representatives and detectives, are often used in the crime reduction/prevention strategies as well.

Specialized Patrol is comprised of Park, Lake, and Mounted Patrols. Park Patrol is responsible for patrolling more than 29,000 acres of land containing 280 parks, 15 preserves, 40 greenbelts, 47 pools, and over 300 miles of trails in the City of Austin. Park officers utilize a wide range of tools to preserve the peace within City parks and are often seen patrolling on foot or bikes along park trails. Many of the areas patrolled by Park Patrol are not accessible by vehicle. In addition to patrolling many popular special events that take place

on park lands, including the Zilker Kite Festival, the Zilker Tree Holiday Festival, the Urban Music Festival, the Austin Symphony's 4th of July, Juneteenth Celebration, Austin City Limits Festival, and South By Southwest (SXSW) Music Festival, the units also provide support to the Downtown area for emergencies and shelter events.

Lake Patrol is responsible for patrolling the three area public lakes in the City of Austin. These include Walter E. Long, Lady Bird, and Lake Austin. APD's presence on these waterways is intended to properly educate boaters and ensure the safety of all persons on the water. The unit enforces State laws and City ordinances that relate to waterways, including illegal bridge jumping, swimming areas on area lakes, personal watercraft bans on certain holidays, and music levels from boats.

Traffic enforcement and safety is a top priority for the Department. The Highway Response and Commercial Vehicle Enforcement teams, alongside the DWI Enforcement and Motors units, are responsible for clearing traffic hazards, investigating crashes and enforcing local, state and federal traffic laws and City Ordinances on all the high-speed roadways within the city limits of Austin. Enforcement operations and unit deployments are based upon statistical analysis of collision and other data. The primary purpose of traffic enforcement is to reduce crashes, save lives, and facilitate the safe and efficient mobility of all road users throughout the city. The department continues to receive grant overtime funding from the Federal Motor Carrier Safety Administration and the Texas Department of Transportation that target a variety of traffic safety issues related to both commercial and passenger vehicle activities.

The Highway Enforcement unit participates in a variety of enforcement activities within the community, including monitoring of school zones, special events, and other regional traffic issues, and is a pivotal member of the City of Austin's Vision Zero Program that emphasizes the safe mobility for all road users and the long term commitment to eliminate traffic fatalities and severe injuries.



The Community Partnerships activity encompasses a wide variety of activities such as the Citizens Police Academy, Shop with a Cop, Austin Police Operation Blue Santa, National Night Out, Office of Community Liaison (OCL) Youth Summer Camp, Links Youth Leadership Program, I.C.A.R.E. Faith Community Conference, Austin Bright Cyclist, Crime Watch Safety Fairs, AISD reading programs, elementary and middle school soccer competitions, kickball, Star Cart Education, Pop-Up Street Games, Police Activities League (PAL) Basketball Clinics and Boxing Camps, and Police Explorer Competitions.

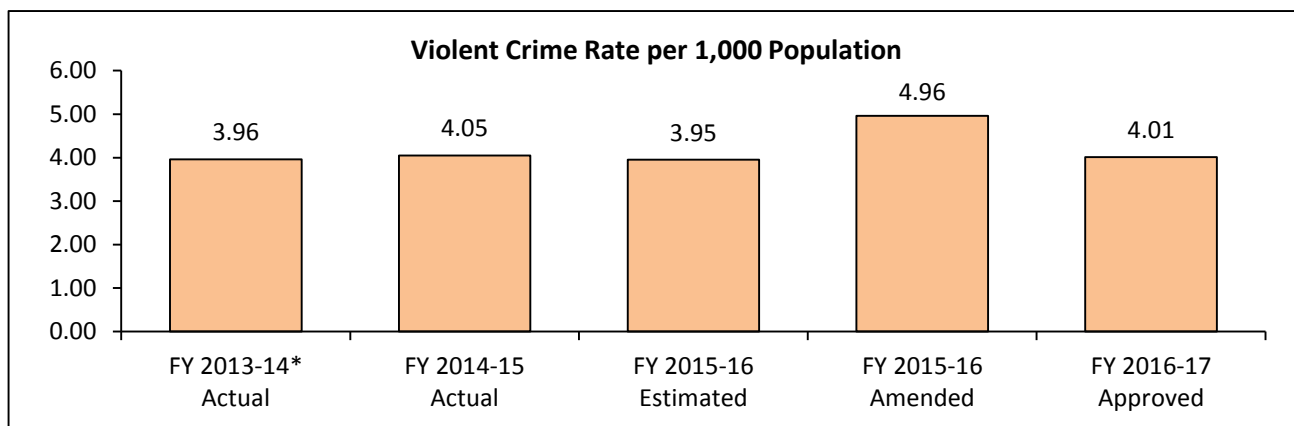
Investigations

The Investigations program accounts for 14% of the department's budget, and includes the Centralized Investigations and Organized Crime activities. Centralized Investigations detectives are tasked with solving high-profile crimes and those requiring a high level of specialization to investigate, such as homicide, robbery, sex crimes, property crimes, technology offenses, vehicle theft, burglary and domestic violence.

The Organized Crime activity focuses on criminal activity related to gangs, narcotics and human trafficking, and continues to participate in Gang Resistance Education and Training (GREAT) at AISD Elementary Schools to mentor at-risk youth. In the 2015-2016 school year the GREAT program supported 26 elementary and middle school campuses and served over 1,800 students.

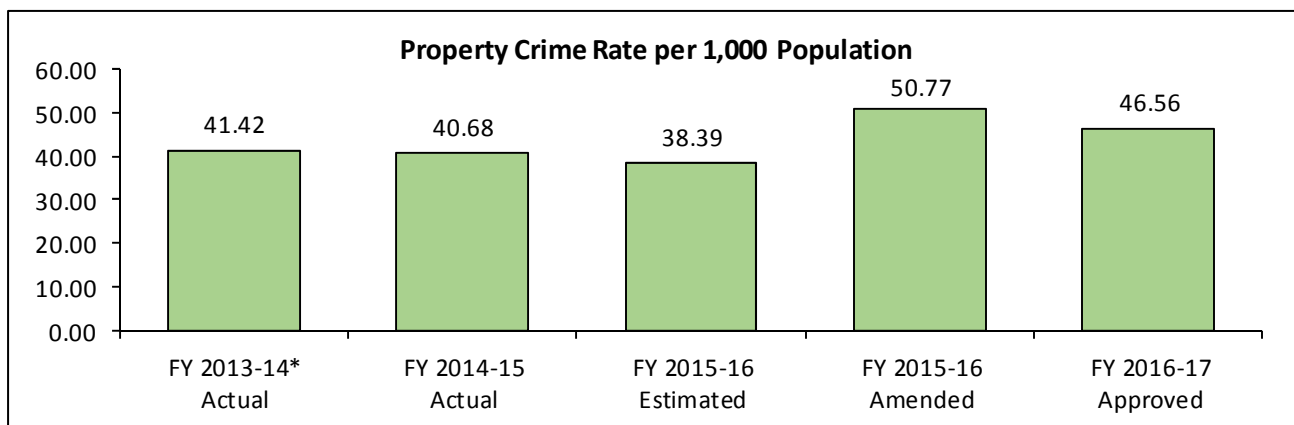
The FBI identifies seven "Part I Index Crimes" based on their seriousness and frequency of occurrence. Four of these are considered violent crimes: murder, rape, robbery, and aggravated assault. Three of these are property crimes: burglary, theft, and auto theft. APD reports crime counts to the FBI, whose Uniform Crime Reporting (UCR) program provides for consistent crime reporting across the country. For prior years (FY 2013-14 and earlier), APD reports the FBI's UCR violent crime rate. This rate is considered official, and it is calculated using the calendar year and Austin's U.S. census population. For FY 2014-15, the violent crime rate is based on a fiscal year and the full-purpose population. For comparison purposes, Austin is ranked against 31 other large U.S. cities for property crime and 23 other large U.S. cities for violent crime.

The FY 2014-15 violent crime rate result was 2% higher than the FY 2013-14 result and 1% higher than the average of the last four years. The increase in the violent crime rate can be mostly attributed to a 13% increase in Austin’s rate of robberies (1.1 per 1,000 residents). While robberies are up citywide, downtown experienced the highest increase, driven by robberies of intoxicated individuals leaving Sixth Street. Austin's rate of robberies was 68% lower than the rate for large U.S. cities for the most recent year of comparison data. Austin’s violent crime rate in calendar 2014 was 3.96, which was 59% below the UCR rate of 9.69 for large U.S. cities. Austin remains the second-safest city of all large U.S. cities with respect to violent crime.



* Restated from FY 2015-16 Budget

The FY 2014-15 property crime result was 2% lower than the FY 2013-14 result and 16% lower than the average of the last four years. Austin’s property crime rate in calendar 2014 (the most recent official results) was 41.42, which was 6% lower than the rate of 44.01 for large US cities. Austin ranked 17th safest of all large U.S. cities in property crime rate, moving up four positions from last year's ranking of 21st. Austin’s rate of 5.7 burglaries per 1,000 population was 10% lower compared to the previous year, and it was 30% lower than the rate for other large U.S. cities for the most recent year of comparison data. Austin’s rate of 32.4 thefts was 1% lower compared to the previous year, and it was 10% higher than the rate for other large U.S. cities. Austin’s rate of 2.6 auto thefts was 3% higher compared to the previous year, and it was 53% lower than the rate for other large U.S. cities.



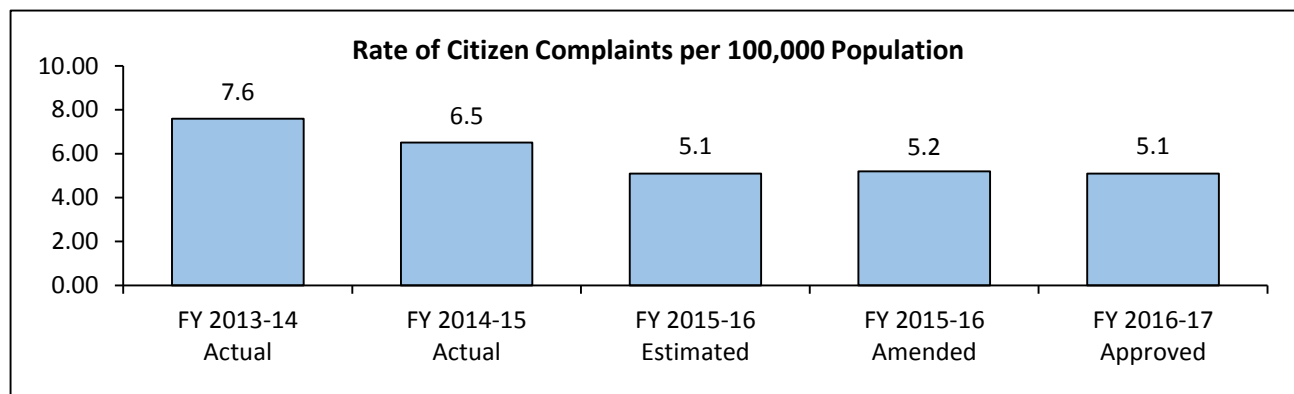
* Restated from FY 2015-16 Budget

Operations Support

Operations Support accounts for 13% of the FY 2016-17 operating budget and includes the Air Operations, Communications, Special Operations, Strategic Support, Forensic Sciences, and Victim Services activities, which provide services throughout the City’s land, streets and water areas. The Special Operations group orchestrated the second annual full-themed community event for “Superheroes Day” at Dell Children’s Medical Center in an effort to raise morale and spread positive energy and encouragement while the kids are in the hospital.

Professional Standards

Professional Standards includes the Recruiting, Training, and Internal Affairs activities, and amounts to 5% of the total budget. APD recruits year-round and is currently on a schedule to start an academy class every four months so that officer vacancies do not impact services to our citizens. In mid FY 2015-16, APD reorganized to allow a single commander to focus solely on recruiting. Going forward, the department expects larger cadet class sizes, which will result in more cadets graduating from the academy in FY 2016-17 and more officers completing probationary training in FY 2017-18. In addition to continuously improving training and policy development, APD continues to improve in community engagement and transparency, as evidenced by the consistent decline in both the number of and rate of citizen complaints.



Grants

During FY 2015-16, the Downtown Austin Alliance decided to discontinue its Downtown Rangers grant partnership with APD, so the FY 2016-17 Budget does not include the 11 downtown rangers and two downtown ranger lead positions authorized in previous budgets. The program's intent was for the Rangers to act as goodwill ambassadors and to enhance security in the downtown Austin area. At the program's end, the remaining staff accepted positions in other departments. The department continues to work with the DAA to provide a safe environment for both citizens and visitors to the downtown area.

Capital Improvement Projects Funding Sources

Proposition 7 of the 2006 Bond Program provided funding toward constructing, renovating, improving and equipping public safety facilities. As part of Proposition 7, the Municipal Court and Austin Police Department partnered to acquire a site for a new Municipal Court facility and Northeast Police Substation. In 2016, the City started taking a different approach to funding and building new facilities of this nature, therefore the unobligated funds can now be used for other projects. FY 2016-17 includes a reallocation utilizing the available balance of the Northeast substation project to the Mounted Patrol project. The Mounted Patrol project was funded through the 2012 bond program but was severely underfunded relative to the total needs of the project. This reallocation is necessary to allow this high-priority project to move forward.



Austin Police Department

Significant Changes

General Fund

Revenue Changes Dollars

Increase in revenue from alarm permit and false alarm fees, wrecker fees, and auction sales of abandoned vehicles.	\$158,823
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Expenditure Changes FTEs Dollars

Citywide Cost Drivers

Additional funding to cover the cost of a 2% wage increase in FY 2016-17, to fund step pay related to service tenure, and increase City contributions for health insurance by 8% for sworn employees.	\$7,450,090
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Additional funding to cover the cost of 2% Pay for Performance and \$0.29 across-the-board wage increases in FY 2016-17, increase the living wage to \$13.50 per hour, annualize the cost of a Citywide market study approved in FY 2015-16, and increase City contributions for health insurance by 8% for civilian employees.	\$1,897,231
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Additional funding to cover costs related to Fleet fuel and maintenance.	\$350,262
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Increase in funding for City administrative support.	\$746,949
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Decrease in transfers for technology management.	(\$845,927)
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Decrease in funding required for personnel cost centers.	(\$986,223)
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Department Cost Drivers

Annualization cost for 50 new officers and 19 new civilians added in FY 2015-16.	\$2,678,076
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Reduce expenditures in civilian overtime, civilian temporary salaries, and sworn clothing, and manage the timing of cadet classes to reduce funding requirements in response to the City Manager's direction that all General Fund & Support Services departments examine their respective budgets to find savings for other funding priorities.	(\$1,194,654)
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Increase in funding for capital replacement equipment, including expired bomb suits, Downtown Area Command bicycles, Lake Patrol jet skis, and Patrol canines.	\$125,673
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Expenditure Changes	FTEs	Dollars
Increase in funding for Municipal Court expense refund true-up.		\$116,215
Reduction in funding for FY 2015-16 one-time expenditures associated with the Sobriety Center.		(\$100,000)
New Investments		
Nine months of funding for 21 new civilian positions to transition existing sworn employees back to patrol activities.	21.00	\$1,472,384
Eight new civilian positions to fully staff the Forensic Lab.	8.00	\$1,179,544
Twelve new sworn positions to increase proactive community engagement time with funding deferred to FY18.	12.00	\$0
Conversion of four civilian part-time positions to full-time positions to manage increase in workload.	1.00	\$45,055

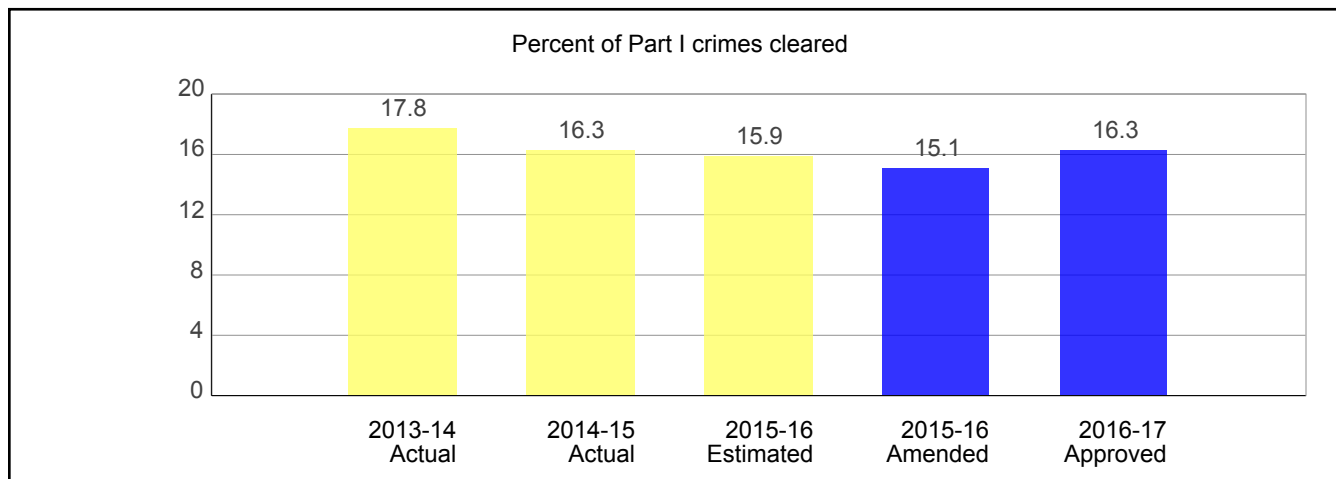
Police

Budget Detail by Activity

Program: Investigations

Activity: Centralized Investigations

The purpose of the Centralized Investigations activity is to investigate and solve property and violent crimes that require a particularly high level of expertise in order to protect victims and the public and deter criminal activity.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	580,019	469,555	352,065	468,280	352,065
General Fund	32,551,934	34,296,822	35,076,389	35,015,174	37,443,978
Grants	407,000	602,000	436,000	624,000	600,000
Total Requirements	\$33,538,953	\$35,368,377	\$35,864,454	\$36,107,454	\$38,396,043
Full-Time Equivalents					
General Fund					
Civilian	21.00	22.00	23.00	23.00	23.00
Sworn	195.00	203.00	200.00	203.00	216.00
Grants	2.00	2.00	2.00	2.00	2.00
Total FTEs	218.00	227.00	225.00	228.00	241.00
Performance Measures					
Number of cases investigated by centralized detectives	47,618	54,836	55,384	52,980	55,384
Number of Part I property crimes investigated department-wide	37,444	35,913	34,837	45,865	43,360
Number of Part I violent crimes investigated department-wide	3,579	3,579	3,584	4,481	3,734
Part I property crimes cleared	5,430	5,043	4,266	5,507	5,386
Part I violent crimes cleared	1,882	1,845	1,834	2,095	2,290
Percent of Part I crimes cleared	17.8	16.3	15.9	15.1	16.3

Services

Violent crime case investigation: Homicide, Cold Case, Sex Crimes, Sex Offender Apprehension and Registration, Robbery, Domestic Violence, Child Abuse, Crisis Intervention Team, Special Investigations Unit; Property crime case investigation: Burglary, Financial/White Collar Crimes, Commercial Burglary, Auto Theft, Animal Cruelty, Arrest Review

Contact

Troy Gay, Investigations Bureau Assistant Chief, 512-974-5030

Bold Measure = Key Indicator

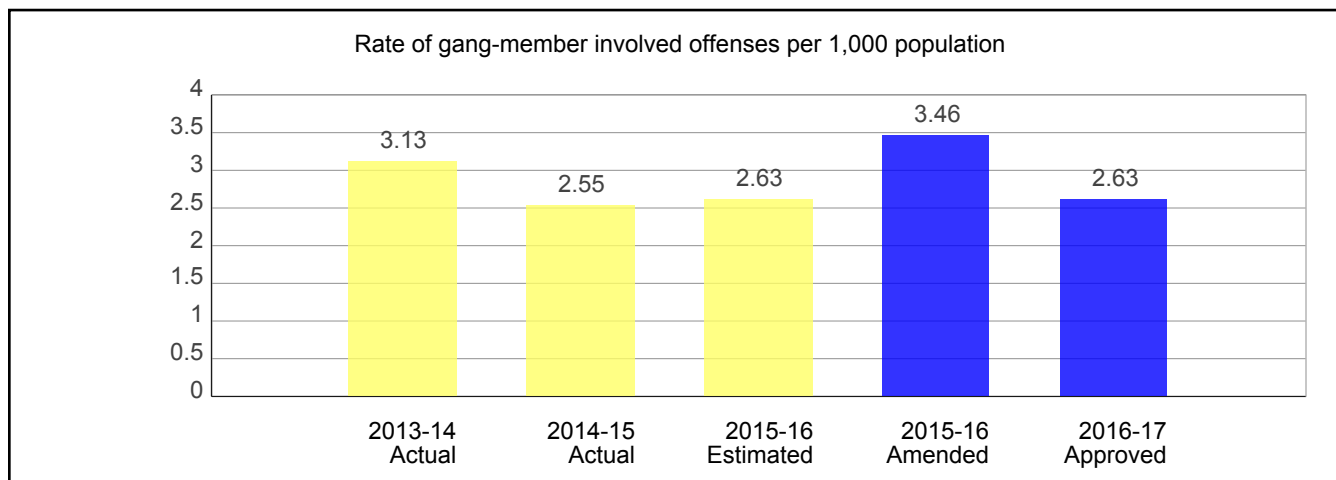
Police

Budget Detail by Activity

Program: Investigations

Activity: Organized Crime

The purpose of the Organized Crime activity is to investigate the possession, manufacture, and illegal sale of controlled substances, gang-related crime, and computer-related crime and gather and disseminate information regarding criminal activity to APD Commands and other criminal justice agencies and the general public in order to reduce organized crime.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	433,666	340,119	55,000	55,000	55,000
General Fund	15,428,637	15,869,136	17,884,249	17,884,249	17,417,222
Grants	0	433,000	448,000	514,000	39,000
Total Requirements	\$15,862,303	\$16,642,255	\$18,387,249	\$18,453,249	\$17,511,222
Full-Time Equivalents					
General Fund					
Civilian	2.75	2.75	2.75	2.75	3.00
Sworn	101.00	117.00	115.00	118.00	112.00
Total FTEs	103.75	119.75	117.75	120.75	115.00
Performance Measures					
Number of federal arrests made by Narcotics Conspiracy	58	114	81	101	81
Number of gang-member involved offenses	2,656	2,250	2,385	3,126	2,449
Rate of gang-member involved offenses per 1,000 population	3.13	2.55	2.63	3.46	2.63

Services

Execution of search warrants; arrest of suspects; surveillance; clandestine lab removal; seizure of controlled substances and assets; information dissemination; intelligence gathering and case management; crime stoppers hot-line; apprehension of gang members and career criminal/probation-parole violators; human trafficking unit; investigation of gang-related offenses; education/gang awareness presentations

Contact

Steve Deaton, Organized Crime Commander, 512-974-8600

Bold Measure = Key Indicator

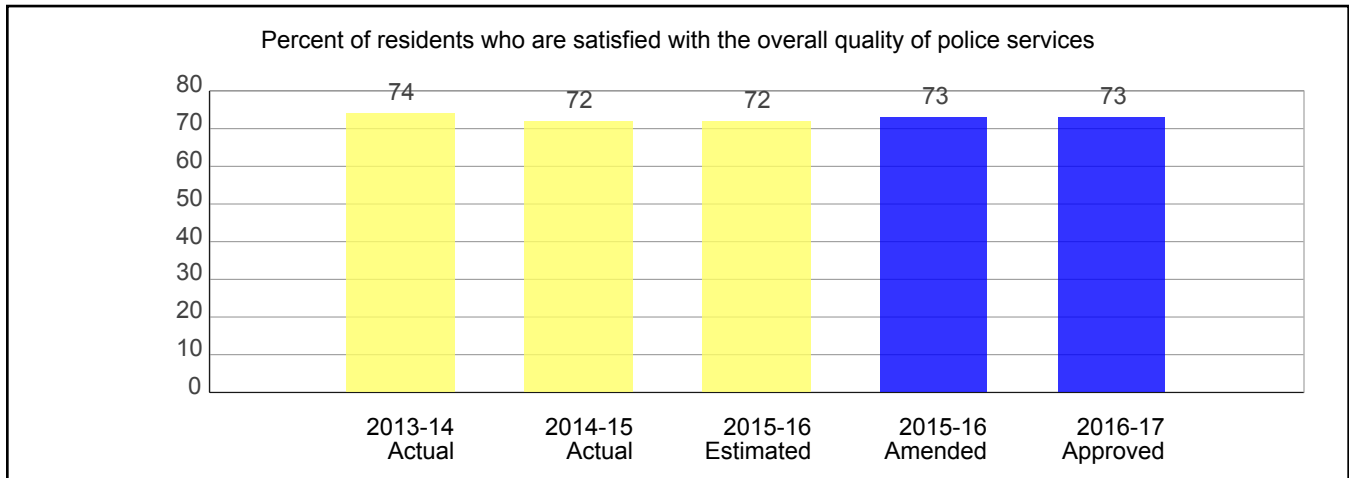
Police

Budget Detail by Activity

Program: Neighborhood-Based Policing

Activity: Community Partnerships

The purpose of the Community Partnerships activity is to establish partnerships and provide collaborative problem solving opportunities, neighborhood services, and education to residents so that together police and citizens can improve safety, the perception of safety and neighborhood quality of life.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	26,025	37,603	0	0	0
General Fund	1,679,562	1,887,419	2,081,242	2,121,242	2,180,061
Grants	652,779	650,000	0	700,000	0
Total Requirements	\$2,358,366	\$2,575,021	\$2,081,242	\$2,821,242	\$2,180,061
Full-Time Equivalents					
General Fund					
Civilian	12.00	11.00	12.00	12.00	12.00
Sworn	5.00	5.00	6.00	6.00	6.00
Grants	13.00	13.00	0.00	13.00	0.00
Total FTEs	30.00	29.00	18.00	31.00	18.00
Performance Measures					
Number of youth attendances in PAL programs	New Meas	7,290	10,000	3,878	10,000
Number of youth enrolled in the Explorers program	New Meas	42	37	33	37
Percent of residents who are satisfied with the speed of emergency police response	68	67	67	69	68
Percent of residents who feel safe downtown at night	31	28	28	35	35
Percent of residents who feel safe in their neighborhoods at night	75	75	75	76	76
Percent of residents who are satisfied with the overall quality of police services	74	72	72	73	73

Services

Partnerships; public education; outreach to youth; community events; volunteer support

Contact

Art Acevedo, Chief of Police, 512-974-5030

Bold Measure = Key Indicator

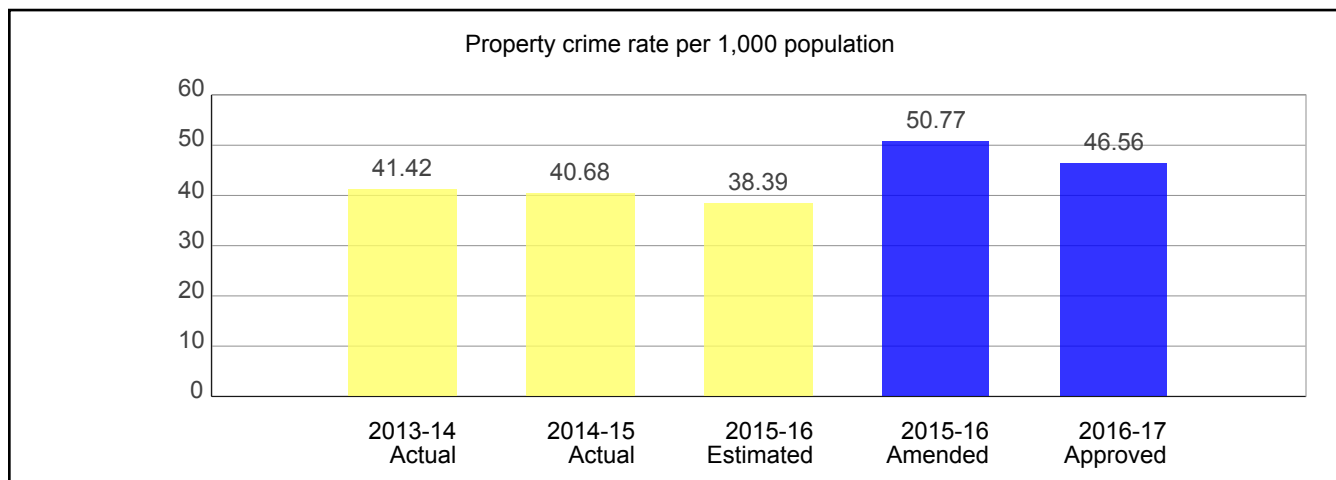
Police

Budget Detail by Activity

Program: Neighborhood-Based Policing

Activity: Patrol

The purpose of the Patrol activity is to provide a police presence in neighborhoods, respond to calls for service from the community, and engage in collaborative problem solving initiatives with the community so that the community can feel and be safe.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	6,115,055	6,441,066	8,330,879	6,629,346	6,778,183
General Fund	104,562,382	110,616,888	113,776,382	114,278,592	121,927,657
Grants	321,038	331,000	1,482,000	1,482,000	1,239,000
Total Requirements	\$110,998,475	\$117,388,953	\$123,589,261	\$122,389,938	\$129,944,840
Full-Time Equivalents					
General Fund					
Civilian	9.00	9.00	13.00	9.00	12.00
Sworn	863.00	892.00	970.00	964.00	984.00
Total FTEs	872.00	901.00	983.00	973.00	996.00
Performance Measures					
Austin's ranking among the safest major US cities on property crime	21	17	17	20	16
Austin's ranking among the safest major US cities on violent crime	2	2	2	2	2
Number of incidents responded to by patrol officers, including self-initiated calls	595,292	572,623	572,623	567,517	572,623
Percent of Community Engagement Time	19	17	17	21	21
Response time from dispatch to arrival for EMERGENCY and URGENT calls	5.37	5.45	5.49	5.36	5.49
Part II crime rate per 1,000 population	91	90	80	108	101
Property crime rate per 1,000 population	41.42	40.68	38.39	50.77	46.56
Violent crime rate per 1,000 population	3.96	4.05	3.95	4.96	4.01

Services

Response to 911 calls; traffic enforcement; law enforcement; preventive patrol/visibility; directed patrol/hot spots

Contact

Art Acevedo, Chief of Police, 512-974-5030

Bold Measure = Key Indicator

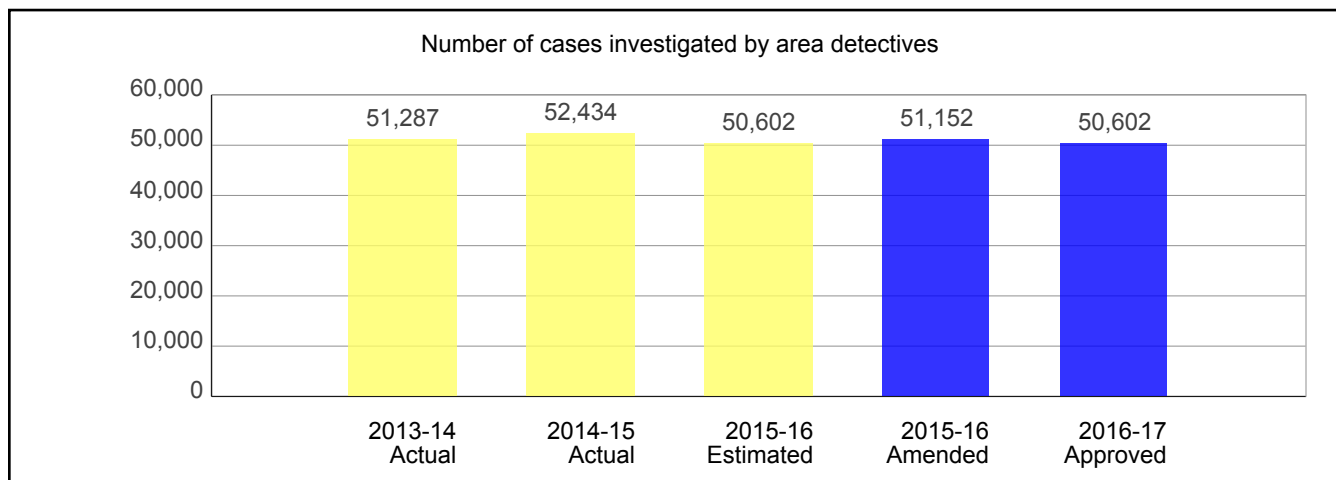
Police

Budget Detail by Activity

Program: Neighborhood-Based Policing

Activity: Patrol Support

The purpose of the Patrol Support activity is to support the first response officers through follow-up investigations, apprehension of offenders, and targeted enforcement efforts, and to provide collaborative problem solving opportunities to residents in order to reduce crime and disorder and to improve quality of life.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	173,063	175,930	0	0	0
General Fund	32,936,620	34,456,877	32,311,677	32,311,677	32,085,849
Total Requirements	\$33,109,684	\$34,632,807	\$32,311,677	\$32,311,677	\$32,085,849
Full-Time Equivalents					
General Fund					
Civilian	9.00	9.00	7.00	8.00	11.00
Sworn	245.00	253.00	226.00	227.00	218.00
Total FTEs	254.00	262.00	233.00	235.00	229.00
Performance Measures					
Arrests made by Metro Tactical	1,972	1,982	1,592	1,596	1,592
Average response time to calls for service at ABIA	5.49	6.44	6.54	6.56	6.54
Number of calls for service at ABIA	18,949	17,625	18,628	16,890	18,628
Number of cases investigated by area detectives	51,287	52,434	50,602	51,152	50,602
Number of false alarms received	38,933	41,415	40,368	38,297	40,368

Services

Investigations; arrests; court testimony; Austin Regional Intelligence Center (ARIC); Intel Unit, Real Time Crime Center (RTCC)

Contact

Art Acevedo, Chief of Police, 512-974-5030

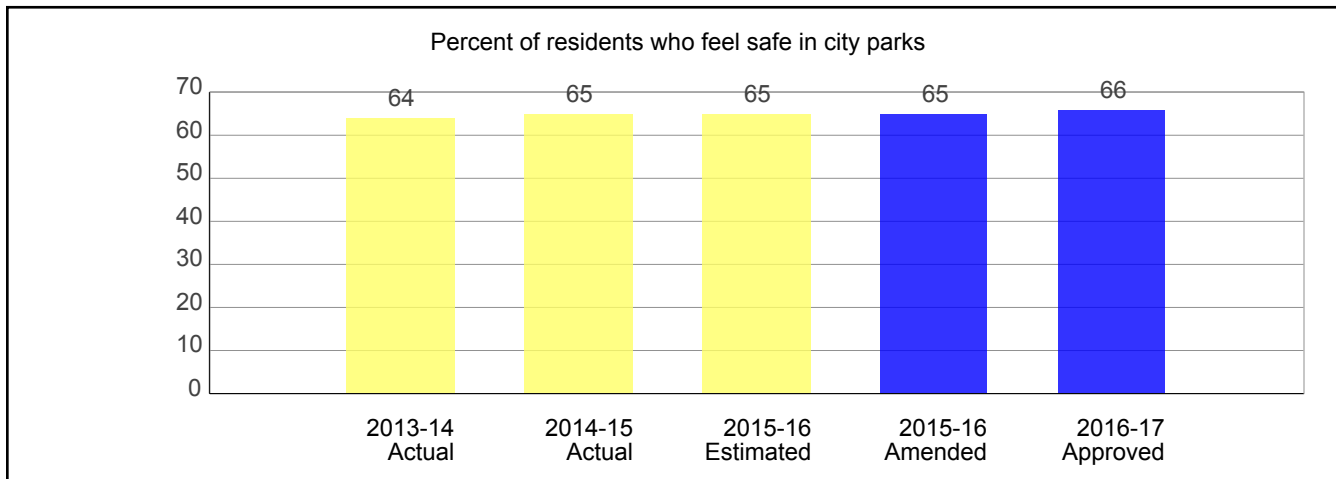
Bold Measure = Key Indicator

Police Budget Detail by Activity

Program: Neighborhood-Based Policing

Activity: Specialized Patrol and Events Planning

The purpose of the Specialized Patrol and Events Planning activity is to provide specialized public safety services to Austin residents.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds		2,014,068	2,851,569	1,368,715	1,368,715
General Fund		11,144,198	11,422,985	13,695,556	14,005,520
Total Requirements		\$13,158,266	\$14,274,554	\$15,064,271	\$15,374,235
Full-Time Equivalents					
General Fund					
Civilian		4.00	4.00	4.00	7.00
Sworn		73.00	77.00	77.00	80.00
Total FTEs		77.00	81.00	81.00	87.00
Performance Measures					
Number of boat safety checks on area lakes		431	1,079	1,079	1,079
Number of enforcement actions taken by the Parks unit on parkland	New Meas	New Meas	New Meas	New Meas	32,112
Percent of residents who feel safe in city parks		64	65	65	66

Services

Law enforcement; lake/park patrol; citations; arrests; investigations for boating accidents; special events; holiday and special event security; disaster response

Contact

Art Acevedo, Chief of Police, 512-974-5030

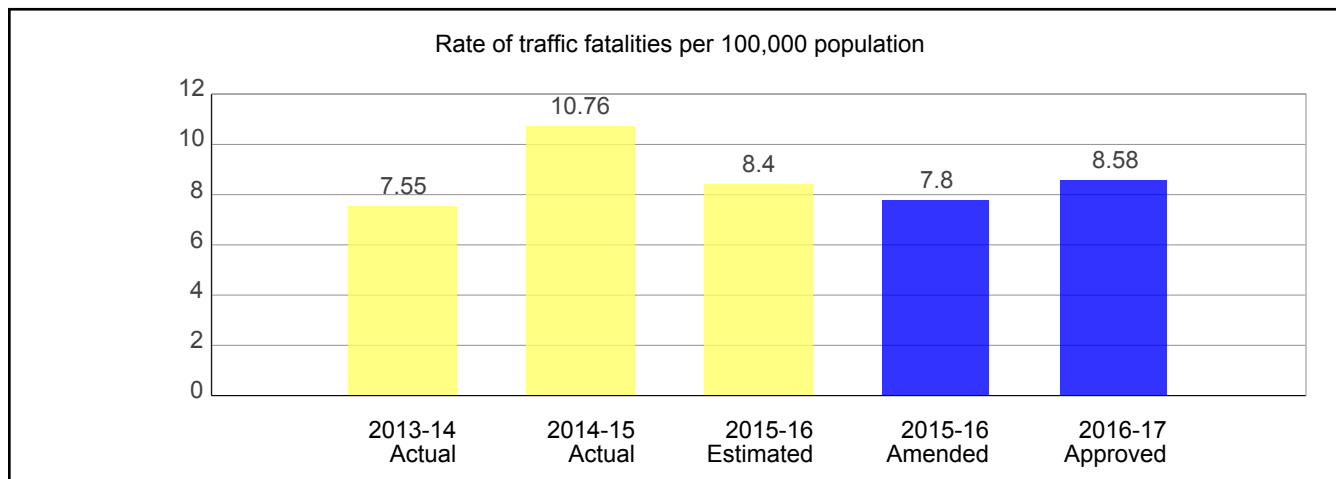
Police

Budget Detail by Activity

Program: Neighborhood-Based Policing

Activity: Traffic Enforcement

The purpose of the Traffic Enforcement activity is to investigate crashes, analyze collisions, target enforcement efforts and coordinate with multiple agencies in responding to traffic management in order to improve traffic safety.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	47,061	34,057	32,160	20,000	20,000
General Fund	17,054,571	18,826,843	19,019,729	18,973,329	19,103,828
Grants	1,180,000	1,770,000	1,702,000	2,050,000	2,000,000
Total Requirements	\$18,281,631	\$20,630,900	\$20,753,889	\$21,043,329	\$21,123,828
Full-Time Equivalents					
General Fund					
Civilian	6.00	6.00	6.00	6.00	8.00
Sworn	117.00	124.00	124.00	126.00	122.00
Grants	1.00	1.00	0.00	1.00	0.00
Total FTEs	124.00	131.00	130.00	133.00	130.00
Performance Measures					
Number of citation violations issued by APD officers	184,254	156,088	165,114	167,328	165,114
Number of DWI arrests	6,191	5,954	5,804	6,017	5,804
Rate of DWI-related fatalities per 100,000 population	3.42	3.97	3.21	3.2	3.21
Rate of serious-injury-producing crashes per 100,000 population	47.09	45.65	42.31	44.64	42.31
Rate of traffic fatalities per 100,000 population	7.55	10.76	8.4	7.8	8.58

Services

Crash investigation; crash reconstruction; collision analysis; coordination of enforcement efforts; coordination of multiple agency efforts

Contact

Art Fortune, Highway Enforcement Commander, 512-974-8210

Bold Measure = Key Indicator

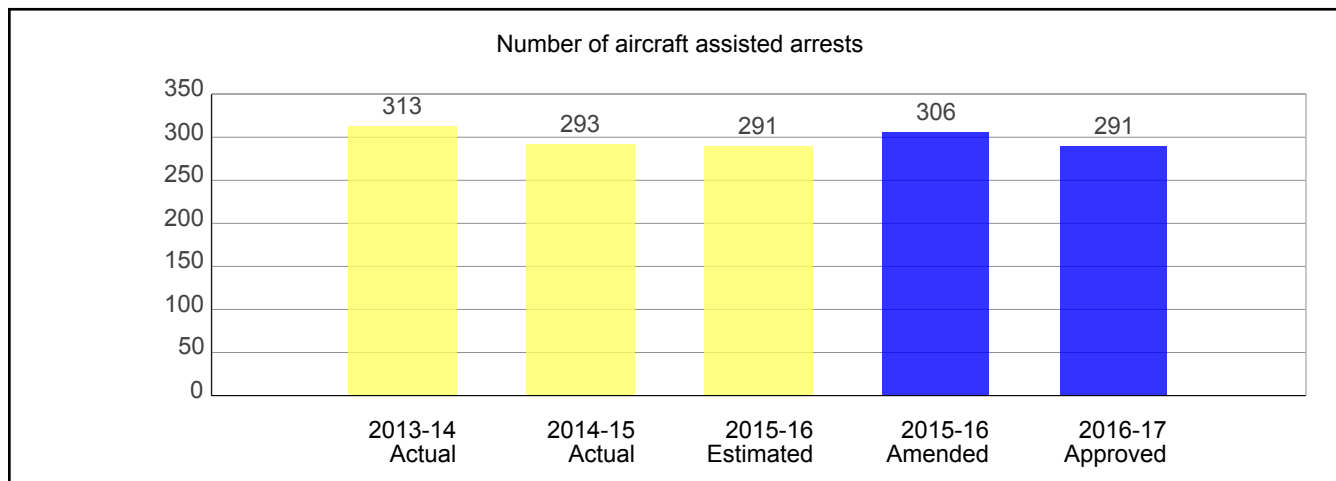
Police

Budget Detail by Activity

Program: Operations Support

Activity: Air Operations

The purpose of the Air Operations activity is to provide support from fixed wing and helicopter resources to APD and the public in order to enhance the safety of officers and residents.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	0	10,886	0	0	0
General Fund	1,878,484	1,971,054	1,881,029	1,881,029	1,886,706
Total Requirements	\$1,878,484	\$1,981,940	\$1,881,029	\$1,881,029	\$1,886,706
Full-Time Equivalents					
General Fund					
Civilian	1.00	1.00	0.00	0.00	0.00
Sworn	9.00	9.00	9.00	9.00	9.00
Total FTEs	10.00	10.00	9.00	9.00	9.00
Performance Measures					
Number of aircraft assisted arrests	313	293	291	306	291
Number of hours helicopter is in the air	929	868	822	863	822

Services

Aerial support

Contact

Todd Gage, Special Operations Commander, 512-974-5203

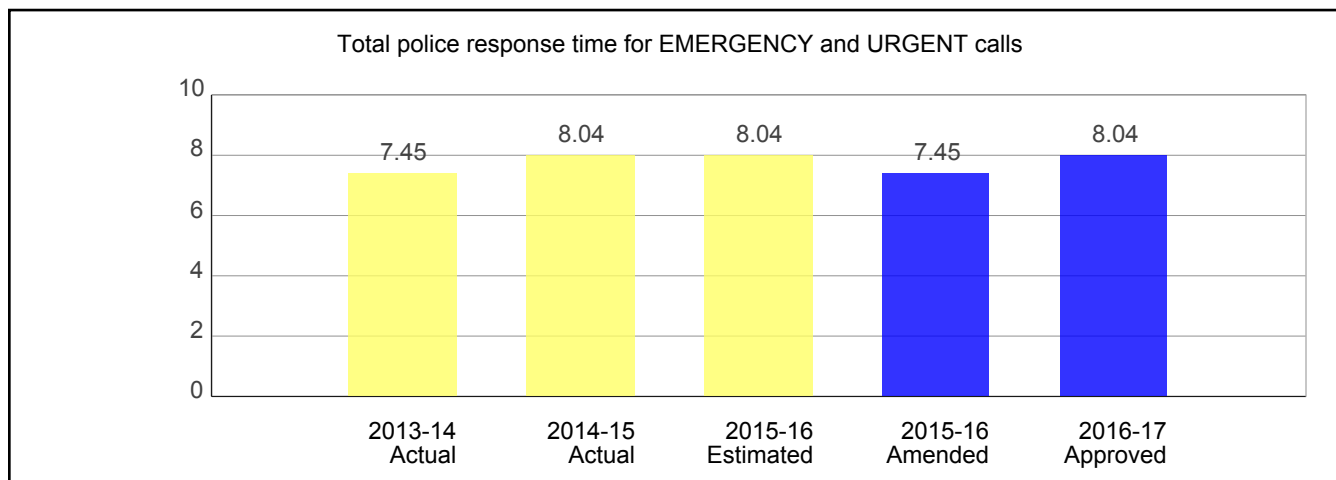
Police

Budget Detail by Activity

Program: Operations Support

Activity: Communications

The purpose of the Communications activity is to receive and process emergency and non-emergency calls for police service from the public in order to provide police assistance to persons in need and support police personnel in the delivery of that service.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	7,500	7,500	0	0	0
General Fund	13,313,590	14,714,539	14,477,500	16,668,899	17,131,028
Total Requirements	\$13,321,090	\$14,722,039	\$14,477,500	\$16,668,899	\$17,131,028
Full-Time Equivalents					
General Fund					
Civilian	191.75	212.75	227.75	227.75	226.75
Sworn	2.00	2.00	2.00	2.00	2.00
Total FTEs	193.75	214.75	229.75	229.75	228.75
Performance Measures					
Number of calls dispatched for service	335,995	337,406	337,406	319,354	337,406
Number of calls received in the 9-1-1 call center	991,751	1,077,547	1,077,547	1,044,014	1,077,547
Number of EMERGENCY and URGENT calls dispatched for service	79,169	83,755	83,755	83,722	83,755
Response time to dispatch EMERGENCY and URGENT calls	0.55	1.01	0.59	0.56	0.59
Response time to process EMERGENCY and URGENT calls	1.12	1.17	1.16	1.13	1.16
Total response time for EMERGENCY calls	6.24	6.37	6.4	6.27	6.4
Total response time for URGENT calls	8.23	8.42	8.43	8.21	8.43
Total police response time for EMERGENCY and URGENT calls	7.45	8.04	8.04	7.45	8.04

Services

Response to and direction of emergency and non-emergency incoming calls; radio communications; response to warrant checks and other inquiries from outside law enforcement agencies

Contact

David Mahoney, Communications Commander, 512-974-0947

Bold Measure = Key Indicator

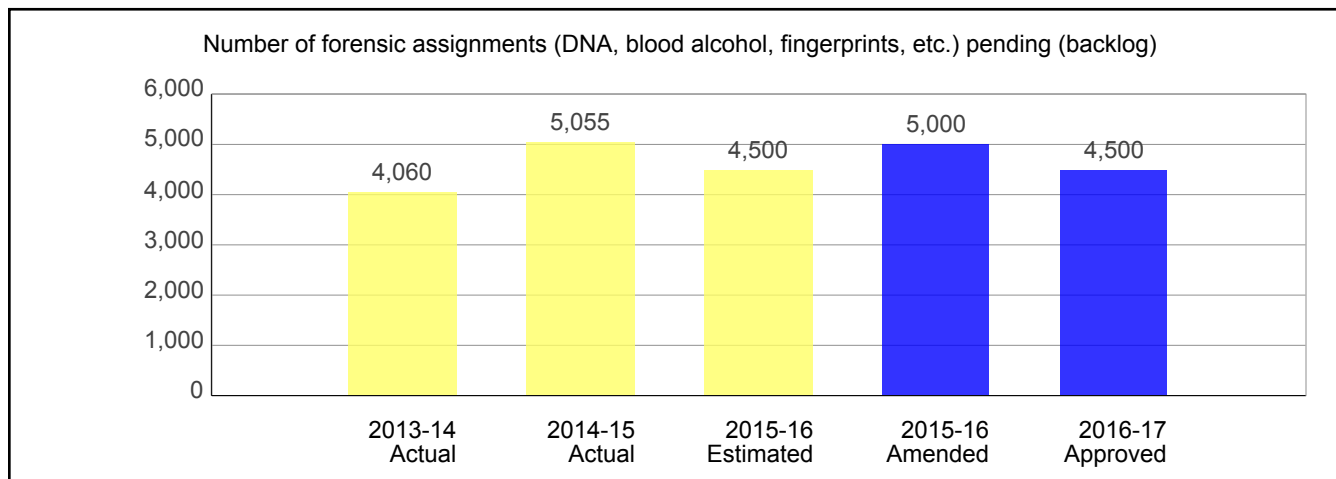
Police

Budget Detail by Activity

Program: Operations Support

Activity: Forensics Science Services

The purpose of the Forensics Science Services activity is to provide timely and accurate forensic science and operational support to APD, local law enforcement, and judicial agencies so they can successfully resolve investigations.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds		182,205	182,180	167,444	167,444
General Fund		7,177,894	7,605,759	8,276,575	9,339,404
Grants		204,867	464,000	2,290,000	317,000
Total Requirements		\$7,564,966	\$8,251,939	\$10,734,019	\$9,823,848
Full-Time Equivalents					
General Fund					
Civilian		83.25	85.25	85.25	93.75
Total FTEs		83.25	85.25	85.25	93.75
Performance Measures					
Number of forensic assignments (DNA, blood alcohol, fingerprints, etc.) pending (backlog)		4,060	5,055	4,500	5,000
Number of forensics assignments (DNA, blood alcohol, fingerprints, etc.) analyzed		17,128	16,514	18,886	17,053
Number of forensics assignments (DNA, blood alcohol, fingerprints, etc.) received		19,332	18,069	18,467	17,947
Number of items of evidence received		117,874	109,068	108,102	110,905

Services

Laboratory analysis; Breath Alcohol Testing Program Management; multi-media and polygraph support; crime scene investigation, photography and evidence collection; clandestine laboratory response; evidence and found property management

Contact

Nick Wright, Forensics Commander, 512-974-5150

Bold Measure = Key Indicator

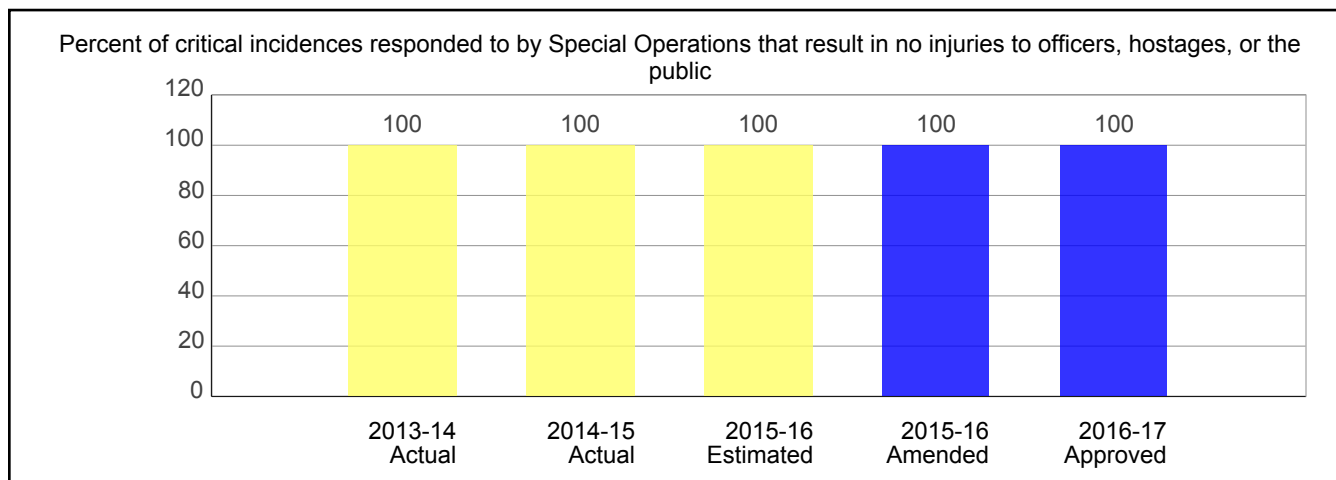
Police

Budget Detail by Activity

Program: Operations Support

Activity: Special Operations

The purpose of the Special Operations activity is to resolve crises involving hostage/barricade situations, provide canine and warrant service, and investigate and render safe explosives and hazardous devices in order to enhance the safety of officers and the public.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	1,645,707	0	0	0	0
General Fund	6,615,929	7,904,825	7,903,175	7,911,709	8,187,929
Total Requirements	\$8,261,636	\$7,904,825	\$7,903,175	\$7,911,709	\$8,187,929
Full-Time Equivalents					
General Fund					
Civilian	1.00	1.00	1.00	1.00	1.00
Sworn	56.00	50.00	49.00	49.00	49.00
Total FTEs	57.00	51.00	50.00	50.00	50.00
Performance Measures					
Number of critical incidents responded to by Special Operations	1,501	1,474	1,611	1,485	1,611
Percent of critical incidences responded to by Special Operations that result in no injuries to officers, hostages, or the public	100	100	100	100	100

Services

Critical incident response/resolution; warrant service (high-risk warrants); explosive device disposal/safety; canine searches; threat assessments, including those associated with homeland defense; fugitive apprehension

Contact

Todd Gage, Special Operations Commander, 512-974-5203

Bold Measure = Key Indicator

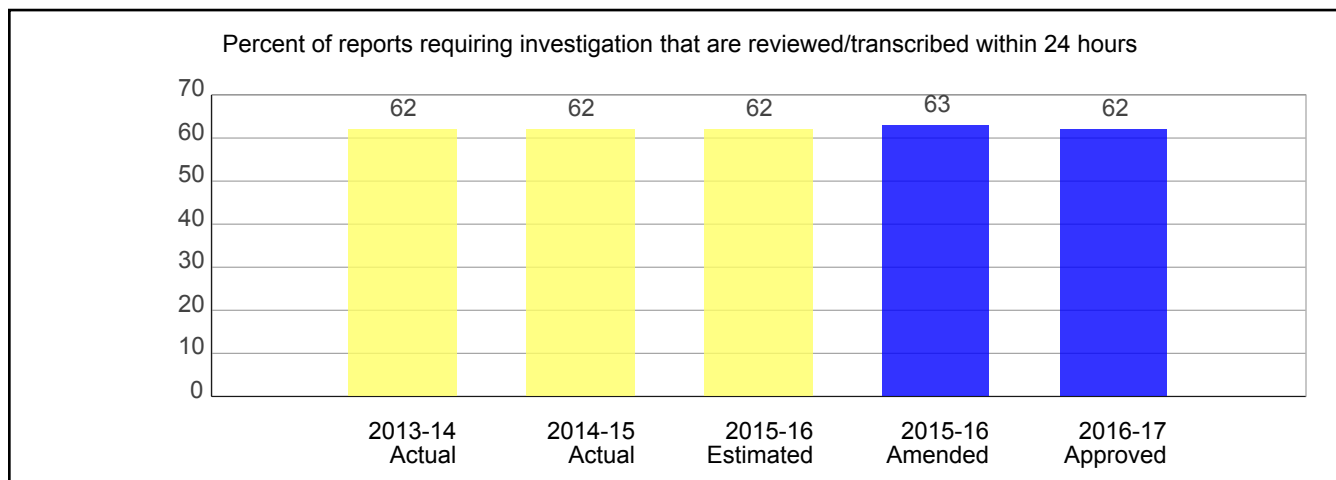
Police

Budget Detail by Activity

Program: Operations Support

Activity: Strategic Support

The purpose of the Strategic Support activity is to assist with major project implementation, evaluate department resource allocation, conduct crime analysis, maintain offense and arrest records, and provide timely and useful information to department members and the public so they can make informed decisions resulting in safer communities.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	19,489	23,578	0	0	0
General Fund	10,846,873	11,726,123	13,659,257	13,659,257	13,528,175
Grants	0	36,000	0	0	150,000
Total Requirements	\$10,866,362	\$11,785,701	\$13,659,257	\$13,659,257	\$13,678,175
Full-Time Equivalents					
General Fund					
Civilian	65.00	79.00	80.00	81.00	80.00
Total FTEs	65.00	79.00	80.00	81.00	80.00
Performance Measures					
Number of arrests processed	52,870	50,072	47,518	50,516	47,518
Number of incident reports reviewed/transcribed	116,207	112,438	112,003	115,727	112,003
Number of Open Record Requests processed	29,393	29,452	33,529	30,259	33,529
Percent of reports requiring investigation that are reviewed/transcribed within 24 hours	62	62	62	63	62

Services

Planning; facilitation; analysis; evaluation; system improvement; identification of crime trends; crime analysis and mapping; data entry and management; juvenile fingerprint processing; incident report review and dissemination; management of identification information; report sales; records entry training; customer training

Contact

Ron MacKay, Research and Planning Division Manager, 512-974-5022

Bold Measure = Key Indicator

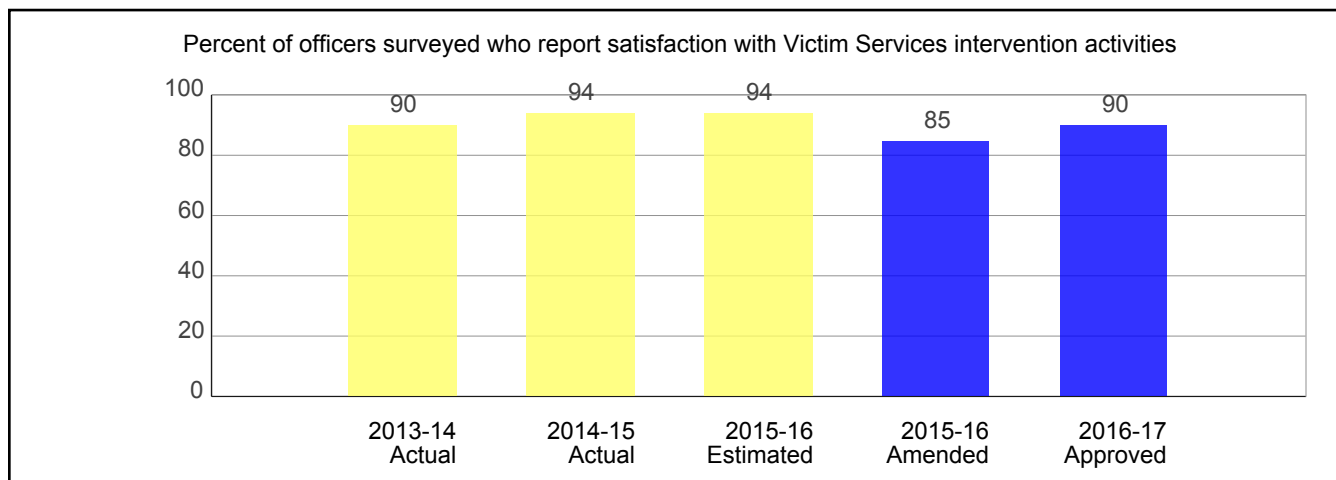
Police

Budget Detail by Activity

Program: Operations Support

Activity: Victim Services

The purpose of the Victim Services activity is to respond to the psychological and emotional needs of victims/families, community members, and first responders experiencing trauma in order to reduce psychological stress and trauma and enhance well-being.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
General Fund	2,086,288	2,220,836	2,288,872	2,288,872	2,320,962
Grants	125,000	190,000	365,000	347,000	822,000
Total Requirements	\$2,211,288	\$2,410,836	\$2,653,872	\$2,635,872	\$3,142,962
Full-Time Equivalents					
General Fund					
Civilian	27.00	27.00	27.00	27.00	27.00
Grants	2.00	2.00	2.00	2.00	4.00
Total FTEs	29.00	29.00	29.00	29.00	31.00
Performance Measures					
Number of Victim Services case-related contacts	37,008	35,913	33,715	35,000	33,715
Percent of officers surveyed who report satisfaction with Victim Services intervention activities	90	94	94	85	90

Services

Psychological support; crisis counseling; assessment/referral; assistance in criminal investigations and court testimony; collaboration and problem solving; emergency disaster response; crime/trauma victim/witness support; public education and facilitation

Contact

Kachina Clark, Victim Services Division Manager, 512-974-5037

Bold Measure = Key Indicator

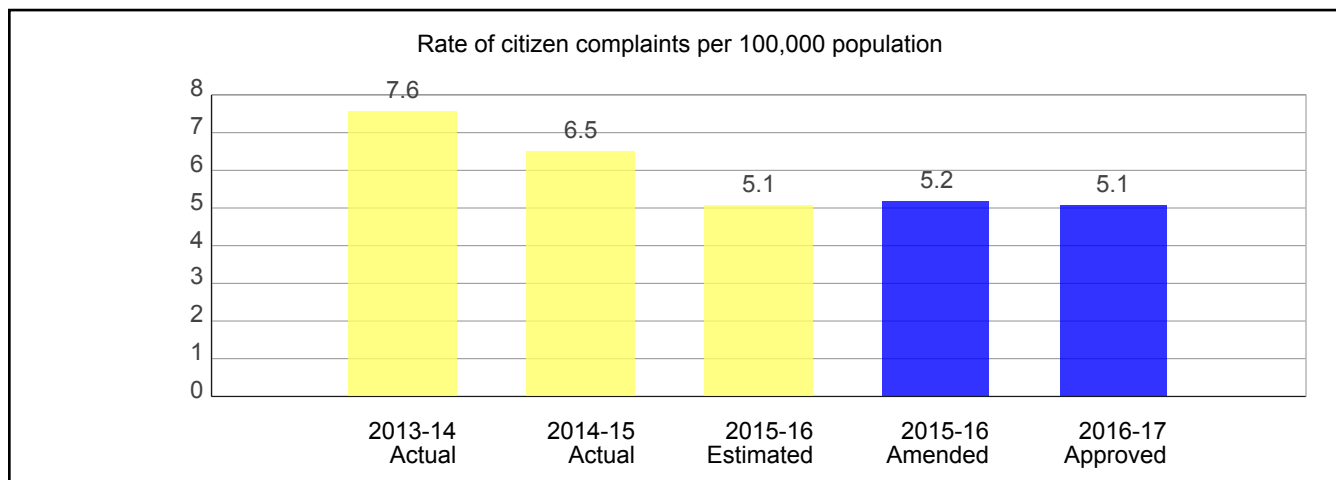
Police

Budget Detail by Activity

Program: Professional Standards

Activity: Internal Affairs

The purpose of the Internal Affairs activity is to investigate potential policy violations by APD employees in a timely manner and provide information about the Internal Affairs function to employees and the public so they will have trust and confidence in Internal Affairs investigations.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
General Fund	4,483,645	4,316,598	4,285,114	4,285,114	4,133,125
Total Requirements	\$4,483,645	\$4,316,598	\$4,285,114	\$4,285,114	\$4,133,125
Full-Time Equivalents					
General Fund					
Civilian	4.00	4.00	4.00	4.00	5.00
Sworn	27.00	24.00	23.00	24.00	22.00
Total FTEs	31.00	28.00	27.00	28.00	27.00
Performance Measures					
Lost Time Injury Rate	4.1	3.38	3.38	4	4
Number of citizen complaints	64	57	47	47	47
Number of employee injuries	841	776	776	828	776
Number of less serious (Class B) investigations completed	164	148	140	140	140
Number of serious (Class A and Administrative Inquiry) investigations completed	46	34	40	26	40
Rate of citizen complaints per 100,000 population	7.6	6.5	5.1	5.2	5.1

Services

Internal investigations; presentation of complaints to chain-of-command; on-site investigations; investigations of critical incidents; complaint records maintenance; information and activity reporting

Contact

Kurtis Krause, Professional Standards Commander, 512-974-8501

Bold Measure = Key Indicator

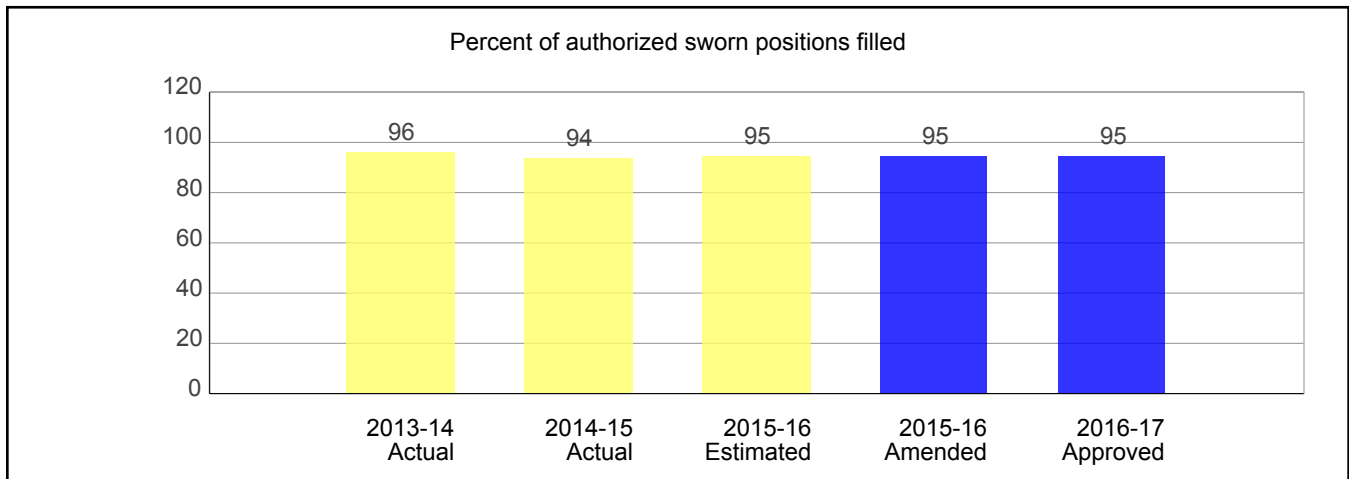
Police

Budget Detail by Activity

Program: Professional Standards

Activity: Recruiting

The purpose of the Recruiting activity is to recruit and screen for diverse, qualified and professional police applicants so the APD can have the personnel resources necessary to maintain authorized staffing and meet its goals.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
General Fund	1,605,241	1,991,320	2,369,954	2,377,454	3,324,749
Grants	0	0	0	0	700,000
Total Requirements	\$1,605,241	\$1,991,320	\$2,369,954	\$2,377,454	\$4,024,749

	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Full-Time Equivalents					
General Fund					
Sworn	13.00	14.00	21.00	15.00	21.00
Total FTEs	13.00	14.00	21.00	15.00	21.00

	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Performance Measures					
Number of applicants processed	924	815	967	900	967
Number of cadets who started the academy	116	51	133	125	185
Percent of authorized sworn positions filled	96	94	95	95	95
Percent of cadets entering the academy who are African-American	9	6	8	No Goal	No Goal
Percent of cadets entering the academy who are Asian	3	8	6	No Goal	No Goal
Percent of cadets entering the academy who are female	12	2	9	No Goal	No Goal
Percent of cadets entering the academy who are Hispanic	19	12	8	No Goal	No Goal
Percent of cadets entering the academy who are historically minority	34	25	24	No Goal	No Goal

Services

Applicant recruitment; testing and screening; background investigations

Contact

Andrew Michael, Recruiting Commander, 512-974-5744

Bold Measure = Key Indicator

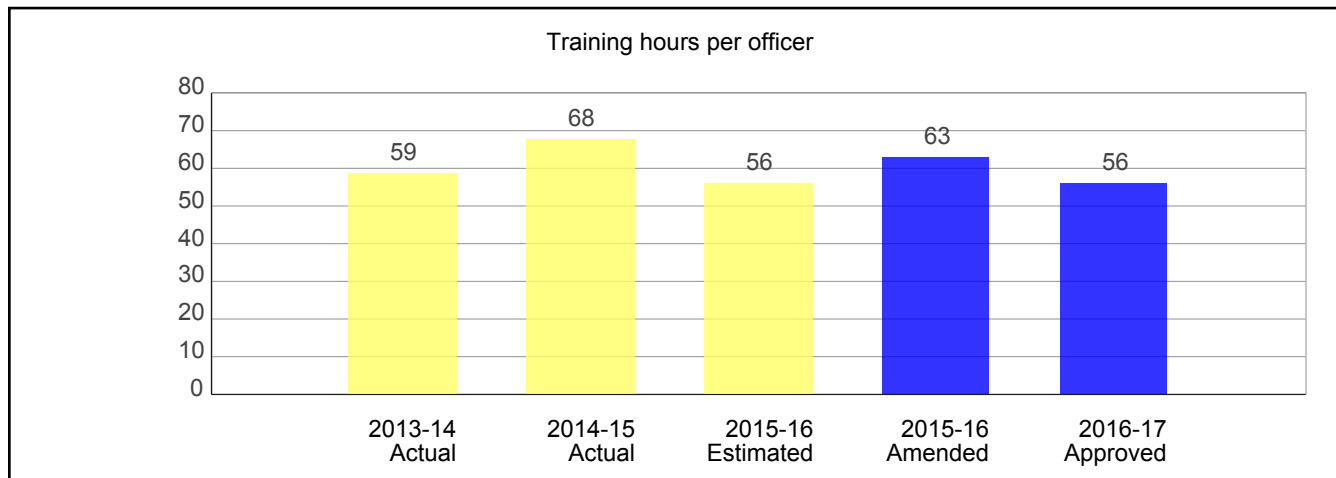
Police

Budget Detail by Activity

Program: Professional Standards

Activity: Training

The purpose of the Training activity is to train and monitor police officers for the Austin Police Department so that APD has highly qualified and physically and mentally competent staff to meet the expectations of the public and the demands of the profession.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
General Fund	11,055,368	11,311,803	11,517,660	12,153,000	12,329,217
Grants	0	0	0	0	180,000
Total Requirements	\$11,055,368	\$11,311,803	\$11,517,660	\$12,153,000	\$12,509,217
Full-Time Equivalents					
General Fund					
Civilian	127.00	127.00	125.00	126.00	131.00
Sworn	51.00	53.00	49.00	49.00	45.00
Total FTEs	178.00	180.00	174.00	175.00	176.00
Performance Measures					
Number of cadets who graduated from the academy	87	92	77	87	140
Number of new police officers who completed the probationary training period and attained civil service status	126	77	84	85	70
Percent of cadets who graduated from the academy	89	87	85	85	85
Percent of new police officers who completed the probationary training period and attained civil service status	90	89	91	91	91
Training hours per officer	59	68	56	63	56

Services

Training/education; evaluation of probationary officers; qualification and certification; medical and psychological support, evaluation, and treatment; management support/advice; critical incident support; peer support

Contact

Mark Spangler, Training Commander, 512-974-8121

Bold Measure = Key Indicator

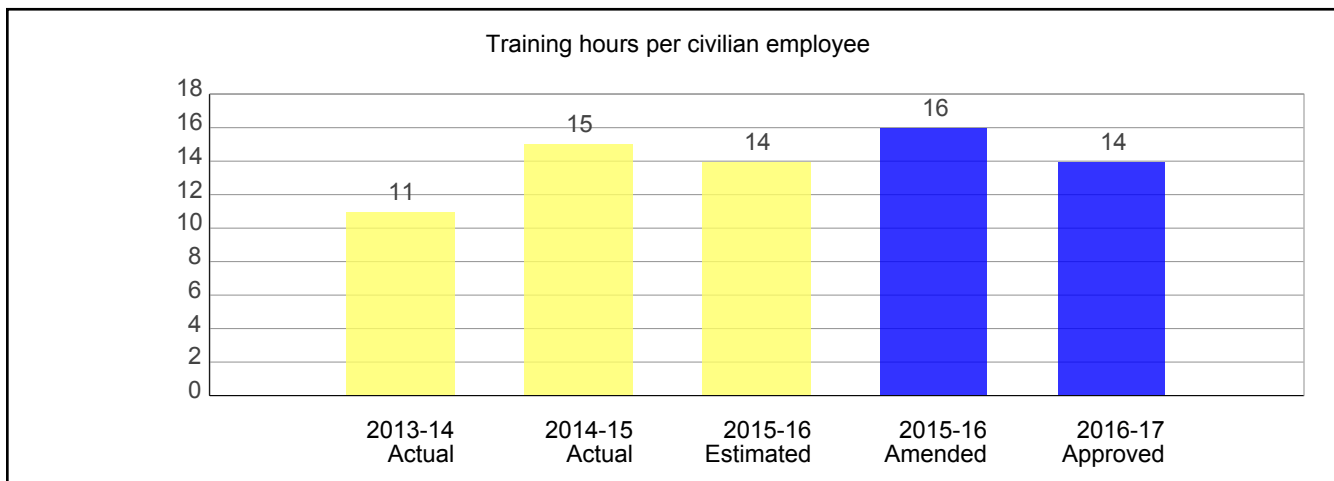
Police

Budget Detail by Activity

Program: Support Services

Activity: Departmental Support Services

The purpose of the Departmental Support Services activity is to provide administrative and managerial support to the department in order to provide more effective services.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	172,944	410,715	10,000	10,000	10,000
General Fund	15,182,261	16,110,608	19,564,334	19,302,629	19,707,507
Grants	0	332,000	0	493,000	253,000
Total Requirements	\$15,355,205	\$16,853,323	\$19,574,334	\$19,805,629	\$19,970,507
Full-Time Equivalents					
General Fund					
Civilian	81.50	82.50	84.50	83.50	91.75
Sworn	30.00	23.00	25.00	25.00	22.00
Total FTEs	111.50	105.50	109.50	108.50	113.75
Performance Measures					
% of under 5,000 competitive procurement awards to certified MBE vendors	0	4.18	10	25	25
% of under 5,000 competitive procurement awards to certified WBE vendors	47.53	51.8	50	30	30
Number of civilian grievances and appeals per 100 employees	0.36	0.17	0.17	0	0.17
Number of media calls responded to	44,788	49,828	53,803	45,955	53,803
Number of public requests for information responded to	35,798	45,535	42,650	40,025	42,650
Percent of vehicles using alternative fuel	New Meas	69	72	69	72
Sick Leave Utilization Rate	27.83	31.12	31.12	37.9	31.12
Training hours per civilian employee	11	15	14	16	14

Services

Office of the Director; Public Information; Financial Management: Budget, Accounting, Purchasing, Contract Management, Audit/Internal Review, Grants Management; Human Resources; Facility Expense; Information Technology Support; Vehicle and Equipment Maintenance; Inventory Control

Contact

Alice Thomas, Administrative Bureau, Assistant Director, 512-974-5030

Bold Measure = Key Indicator

Police

Budget Detail by Activity

Program: Transfers and Other Requirements

Activity: All Activities

The purpose of the Transfers and Other Requirements program is to account for transfers and other departmental requirements at the fund or agency level.

Graph Not Applicable

	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
General Fund	263,425	45,849,547	50,855,413	50,403,935	50,520,506
Total Requirements	\$263,425	\$45,849,547	\$50,855,413	\$50,403,935	\$50,520,506

Services

Citywide administrative and information technology support; Workers' compensation; Liability reserve; Accrued payroll

Contact

Alice Thomas, Administrative Bureau, Assistant Director, 512-974-5030

Beginning in FY 2014-15, certain administrative and personnel cost centers have been allocated to individual departments. In prior years, these expenditures were budgeted for in aggregate at the General Fund level.

Police: 2016-17

<i>General Fund</i>	2013-14	2014-15	2015-16	2015-16	2016-17
	Actual	Actual	Estimated	Amended	Approved
Requirements					
Investigations	\$47,980,571	\$50,165,958	\$52,960,638	\$52,899,423	\$54,861,200
Centralized Investigations	32,551,934	34,296,822	35,076,389	35,015,174	37,443,978
Organized Crime	15,428,637	15,869,136	17,884,249	17,884,249	17,417,222
Neighborhood-Based Policing	\$167,377,332	\$177,211,012	\$180,884,586	\$181,423,546	\$189,302,915
Community Partnerships	1,679,562	1,887,419	2,081,242	2,121,242	2,180,061
Patrol	104,562,382	110,616,888	113,776,382	114,278,592	121,927,657
Patrol Support	32,936,620	34,456,877	32,311,677	32,311,677	32,085,849
Specialized Patrol and Events Planning	11,144,198	11,422,985	13,695,556	13,738,706	14,005,520
Traffic Enforcement	17,054,571	18,826,843	19,019,729	18,973,329	19,103,828
Operations Support	\$41,919,058	\$46,143,137	\$48,486,408	\$50,725,148	\$52,394,204
Air Operations	1,878,484	1,971,054	1,881,029	1,881,029	1,886,706
Communications	13,313,590	14,714,539	14,477,500	16,668,899	17,131,028
Forensics Science Services	7,177,894	7,605,759	8,276,575	8,315,382	9,339,404
Special Operations	6,615,929	7,904,825	7,903,175	7,911,709	8,187,929
Strategic Support	10,846,873	11,726,123	13,659,257	13,659,257	13,528,175
Victim Services	2,086,288	2,220,836	2,288,872	2,288,872	2,320,962
Professional Standards	\$17,144,254	\$17,619,721	\$18,172,728	\$18,815,568	\$19,787,091
Internal Affairs	4,483,645	4,316,598	4,285,114	4,285,114	4,133,125
Recruiting	1,605,241	1,991,320	2,369,954	2,377,454	3,324,749
Training	11,055,368	11,311,803	11,517,660	12,153,000	12,329,217
Support Services	\$15,182,261	\$16,110,608	\$19,564,334	\$19,302,629	\$19,707,507
Departmental Support Services	15,182,261	16,110,608	19,564,334	19,302,629	19,707,507
Transfers and Other Requirements	\$263,425	\$45,849,547	\$50,855,413	\$50,403,935	\$50,520,506
Other Requirements	28,220	5,041,256	2,951,640	2,500,162	2,270,468
Transfers	235,205	40,808,291	47,903,773	47,903,773	48,250,038
Total	\$289,866,902	\$353,099,982	\$370,924,107	\$373,570,249	\$386,573,423

Full-Time Equivalents (FTEs)

Investigations	319.75	344.75	340.75	346.75	354.00
Centralized Investigations	216.00	225.00	223.00	226.00	239.00
Organized Crime	103.75	119.75	117.75	120.75	115.00
Neighborhood-Based Policing	1,343.00	1,390.00	1,445.00	1,443.00	1,460.00
Community Partnerships	17.00	16.00	18.00	18.00	18.00
Patrol	872.00	901.00	983.00	973.00	996.00
Patrol Support	254.00	262.00	233.00	235.00	229.00
Specialized Patrol and Events Planning	77.00	81.00	81.00	85.00	87.00
Traffic Enforcement	123.00	130.00	130.00	132.00	130.00
Operations Support	436.00	467.00	481.00	482.00	488.50
Air Operations	10.00	10.00	9.00	9.00	9.00
Communications	193.75	214.75	229.75	229.75	228.75
Forensics Science Services	83.25	85.25	85.25	85.25	93.75
Special Operations	57.00	51.00	50.00	50.00	50.00
Strategic Support	65.00	79.00	80.00	81.00	80.00
Victim Services	27.00	27.00	27.00	27.00	27.00
Professional Standards	222.00	222.00	222.00	218.00	224.00
Internal Affairs	31.00	28.00	27.00	28.00	27.00
Recruiting	13.00	14.00	21.00	15.00	21.00
Training	178.00	180.00	174.00	175.00	176.00
Support Services	111.50	105.50	109.50	108.50	113.75
Departmental Support Services	111.50	105.50	109.50	108.50	113.75
Total	2,432.25	2,529.25	2,598.25	2,598.25	2,640.25

Police: 2016-17

<i>Grants</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Investigations	\$407,000	\$1,035,000	\$884,000	\$1,138,000	\$639,000
Centralized Investigations	407,000	602,000	436,000	624,000	600,000
Organized Crime	0	433,000	448,000	514,000	39,000
Neighborhood-Based Policing	\$2,153,817	\$2,751,000	\$3,184,000	\$4,232,000	\$3,239,000
Community Partnerships	652,779	650,000	0	700,000	0
Patrol	321,038	331,000	1,482,000	1,482,000	1,239,000
Traffic Enforcement	1,180,000	1,770,000	1,702,000	2,050,000	2,000,000
Operations Support	\$329,867	\$690,000	\$2,655,000	\$2,828,000	\$1,289,000
Forensics Science Services	204,867	464,000	2,290,000	2,481,000	317,000
Strategic Support	0	36,000	0	0	150,000
Victim Services	125,000	190,000	365,000	347,000	822,000
Professional Standards	\$0	\$0	\$0	\$0	\$880,000
Recruiting	0	0	0	0	700,000
Training	0	0	0	0	180,000
Support Services	\$0	\$332,000	\$0	\$493,000	\$253,000
Departmental Support Services	0	332,000	0	493,000	253,000
Total	\$2,890,684	\$4,808,000	\$6,723,000	\$8,691,000	\$6,300,000

Full-Time Equivalents (FTEs)

Investigations	2.00	2.00	2.00	2.00	2.00
Centralized Investigations	2.00	2.00	2.00	2.00	2.00
Neighborhood-Based Policing	14.00	14.00	0.00	14.00	0.00
Community Partnerships	13.00	13.00	0.00	13.00	0.00
Traffic Enforcement	1.00	1.00	0.00	1.00	0.00
Operations Support	2.00	2.00	2.00	2.00	4.00
Victim Services	2.00	2.00	2.00	2.00	4.00
Total	18.00	18.00	4.00	18.00	6.00

Police: 2016-17

<i>Expense Refunds</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Investigations	\$1,013,685	\$809,673	\$407,065	\$523,280	\$407,065
Centralized Investigations	580,019	469,555	352,065	468,280	352,065
Organized Crime	433,666	340,119	55,000	55,000	55,000
Neighborhood-Based Policing	\$8,375,272	\$9,540,223	\$9,731,754	\$8,018,061	\$8,166,898
Community Partnerships	26,025	37,603	0	0	0
Patrol	6,115,055	6,441,066	8,330,879	6,629,346	6,778,183
Patrol Support	173,063	175,930	0	0	0
Specialized Patrol and Events Planning	2,014,068	2,851,569	1,368,715	1,368,715	1,368,715
Traffic Enforcement	47,061	34,057	32,160	20,000	20,000
Operations Support	\$1,854,901	\$224,143	\$167,444	\$167,444	\$167,444
Air Operations	0	10,886	0	0	0
Communications	7,500	7,500	0	0	0
Forensics Science Services	182,205	182,180	167,444	167,444	167,444
Special Operations	1,645,707	0	0	0	0
Strategic Support	19,489	23,578	0	0	0
Support Services	\$172,944	\$410,715	\$10,000	\$10,000	\$10,000
Departmental Support Services	172,944	410,715	10,000	10,000	10,000
Total	\$11,416,801	\$10,984,756	\$10,316,263	\$8,718,785	\$8,751,407

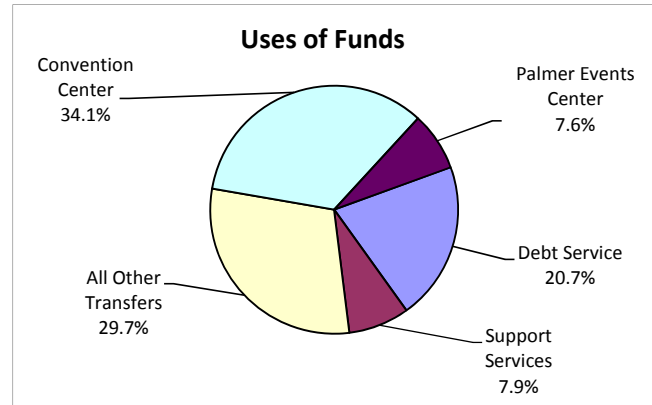
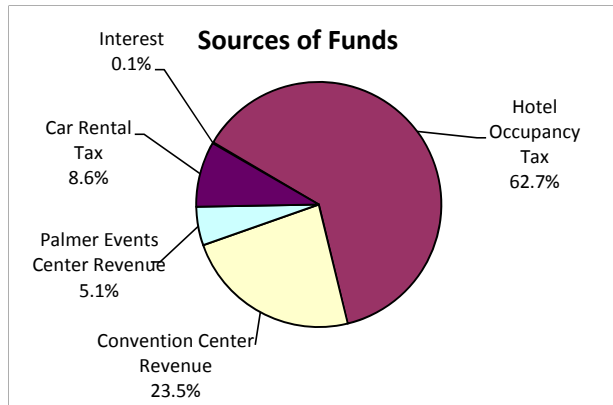




City of Austin
2016-17
Approved
Budget

Volume I
Utility/Other Enterprises

Austin Convention Center



Budget Overview

	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Convention Center Operating Fund					
Revenue	\$48,696,415	\$57,895,034	\$63,372,251	\$56,639,320	\$64,552,319
Requirements	\$35,630,248	\$65,163,974	\$71,408,727	\$52,538,864	\$62,973,907
Full-Time Equivalents (FTEs)-	203.50	202.25	211.75	211.75	220.75
Palmer Events Center Operating Fund					
Revenue	\$8,065,072	\$8,304,113	\$8,886,072	\$7,987,358	\$8,697,517
Requirements	\$5,260,395	\$10,894,802	\$14,241,066	\$12,224,655	\$8,273,077
Full-Time Equivalents (FTEs)-	39.00	39.00	44.25	44.25	46.00
Palmer Events Center Garage Fund					
Revenue	\$2,088,403	\$2,301,901	\$2,716,453	\$2,888,348	\$2,709,748
Requirements	\$2,098,483	\$2,299,213	\$2,716,453	\$2,888,348	\$2,709,748
Full-Time Equivalents (FTEs)-	8.50	8.75	10.00	10.00	10.00
Convention Center Tax Fund					
Revenue	\$34,095,107	\$39,733,253	\$43,931,675	\$39,682,228	\$45,257,031
Requirements	\$34,092,133	\$39,736,227	\$43,931,675	\$39,682,228	\$45,257,031
Palmer Events Center Revenue Fund					
Revenue	\$3,261,653	\$3,533,399	\$3,907,900	\$3,444,644	\$3,711,536
Requirements	\$3,244,622	\$3,550,431	\$3,907,900	\$3,444,644	\$3,711,536
Palmer Events Center TLP Venue Project Fund					
Revenue	\$8,631,337	\$8,677,499	\$8,911,247	\$8,303,603	\$9,000,883
Requirements	\$8,588,509	\$8,647,865	\$8,911,247	\$8,303,603	\$9,000,883
Convention Center Venue Project Fund					
Revenue	\$15,149,507	\$17,667,752	\$19,529,783	\$17,636,242	\$20,119,262
Requirements	\$10,874,100	\$23,558,290	\$20,401,640	\$17,636,242	\$20,119,262
Less Departmental Interfund Transfers	(\$37,567,674)	(\$43,939,822)	(\$48,760,297)	(\$43,619,039)	(\$49,867,215)
Total Budget	\$62,262,544	\$109,910,980	\$116,758,411	\$93,099,545	\$102,178,229

Austin Convention Center Organization by Program and Activity for 2017

Event Operations

Event Planning
Event Sales and Contracting
Event Security and Safety
Event Set-Up Operations
Facilities Operations
Parking Management
Utility and Technology Services

Support Services

Departmental Support Services

Transfers and Other Requirements

Other Requirements
Transfers

Austin Convention Center Mission and Goals for 2017

Mission

The mission of the Austin Convention Center Department is to provide outstanding event facilities and services to our customers so they can have a positive experience.

Goals

Achieve an overall customer satisfaction survey target of 4.55 (5.0 scale).

Continue the financial success of the department whereby total revenue exceeds requirements.

- Maintain a minimum balance equivalent to 180 days of operating requirements
-

Continue to add to the local economy through Austin's hospitality industry.

- Actual Hotel Occupancy Tax Collections in FY 2016-17 to meet or exceed actual collection in FY 2015-16.
 - Exhibit Hall and Ballroom occupancy level for the revenue generating events based on the Total Gross Square footage at the Convention Center in FY 2016-17 to meet or exceed the average of the 5 most recent completed years, adjusted for known anomalies.
-

Invest in the workforce.

- Average 26 hours of training per FTE.
-

Austin Convention Center

Message from the Director

The City of Austin remains one of the fastest-growing cities in America. The tourism industry continues to be an important and growing element of the local economy, as evidenced by year-over-year growth in hotel occupancy and Hotel Occupancy Tax (HOT) collections.

As recognized by the *Imagine Austin* Plan, valuable synergies are created by successful partnering experiences. The Austin Convention Center Department (ACCD) has several long-standing strategic partnership relationships, one of which is with the Austin Convention and Visitors Bureau (ACVB). ACVB serves as the Austin Convention Center's (ACC) official sales and marketing arm to the convention and trades show industry and actively markets ACC as a world-class facility. In 2015, the partnership with ACVB led to increased convention attendance. The ACC hosted 18 new events, generating significant hotel room nights. ACCD also has a partnership with the Professional Convention Management Association (PCMA). In 2017, ACC will host the PCMA's largest annual event, bringing together thousands of meetings industry leaders, showcasing the latest innovations in event technology, meeting design, and business event strategy. With the limelight on our facilities and dedicated staff, this conference will provide us with the opportunity to secure new event business well into the future.



ACCD continues to demonstrate its commitment to preserving our planet's resources, and recently became the first City of Austin department to realize carbon neutrality. This status has been attained 7 years ahead of the City Council net zero mandate as part of Austin's Community Climate Plan. It appears that ACC is the first convention center in North America to attain 'carbon neutral' status, distinguishing us further from our competitors and increasing our marketability.

Events hosted by ACCD create local jobs and economic benefits, which contribute to building a vibrant, resilient, and diverse economy as envisioned by the *Imagine Austin* Plan. Tourists provide direct benefits to local businesses and local employment opportunities, and fuel tax revenue received by the City in the form of hotel occupancy, vehicle rental, and sales taxes. ACCD receives a portion of the City's total HOT collections, representing roughly 60% of departmental revenue, and receives the vehicle rental tax collections via the Town Lake Venue for the Palmer Events Center and garage. These revenue sources are governed by state statutes, bond covenants, and local ordinances and must be utilized accordingly. Sales tax revenue generated by tourism activity and received by the City's General Fund is used to pay for basic city services including police protection, streets, parks and libraries, thus reducing the tax burden on local tax payers.

Austin's social vibrancy and robust economic climate has provided a favorable environment for new hotel developments. Many new hotels have opened in previous years, with the 1,068-room Fairmont Hotel projected to open in June, 2017. The increased hotel inventory allows events to outgrow the ACC facility, leave the Austin market, and search for other convention centers offering increased space capacity when compared to Austin. The ACC has already experienced an event loss caused by ACC's size and lack of availability, and that trend is expected to continue. This will result in more lost business opportunities of existing clients and inability to attract new clients. In 2015, a Long-Range Master Plan (Plan), which supports an expansion of the ACC facility to significantly minimize convention center availability and size issues, was presented to the City Council. The Plan is an important tool to ensuring the future success of ACCD and its customers.

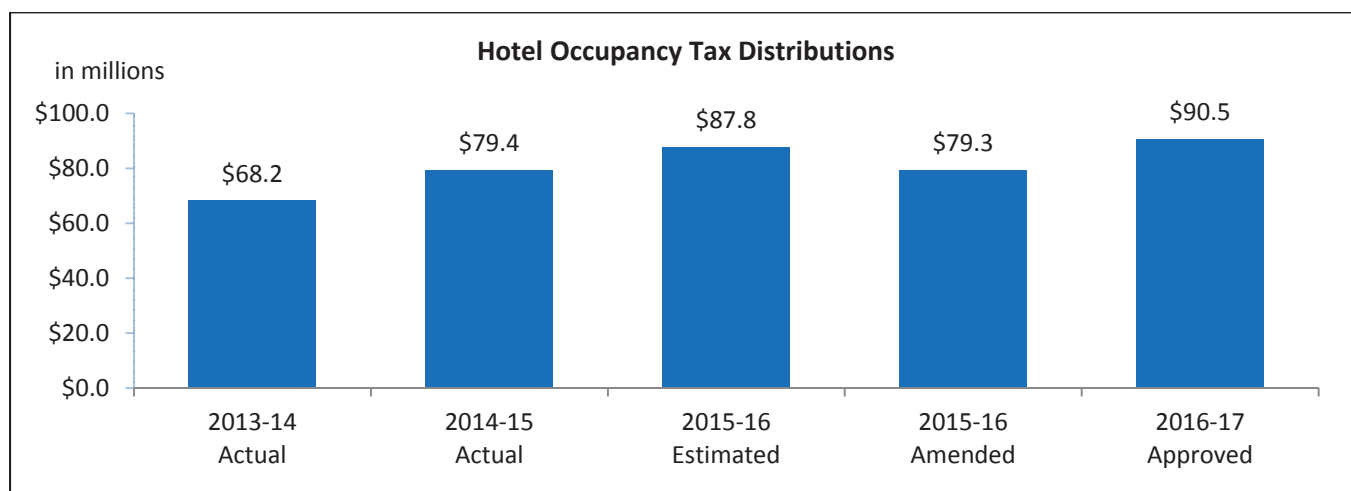
The FY 2016-17 Budget continues to strategically transfer ACC operating funds to the Capital Improvement Project (CIP) budget to prepare for any future dollar-intensive endeavors, and provides for ongoing capital requirements of the aging existing facilities. The FY 2016-17 Budget also includes investments in the ACCD's work force, including new FTE requests, to meet the increased workloads and customer expectations associated with larger and more complex events.

Mark Tester, ACCD Director

Budget Highlights

The Austin Convention Center Department (ACCD) maintains and operates the Austin Convention Center (ACC), the Palmer Events Center (PEC), and three parking garages. The Department offers clients a variety of facilities and services with a mission to provide outstanding event facilities and services to our customers so they can have a positive experience.

Austin Convention Center facilities provide customer-friendly meeting spaces to attract out-of-town visitors to the city of Austin, thereby contributing to a prosperous Austin economy. The money spent by visitors to the city translates into increased retail sales for local businesses and generates additional sales tax, and Hotel Occupancy Tax revenue. Because the Austin Convention Center's largest single revenue source is from its portion of the Hotel Occupancy Tax distributions, efforts by ACCD and its sales and marketing partner, the Austin Convention and Visitors Bureau, are concentrated on capturing events that generate significant hotel usage.



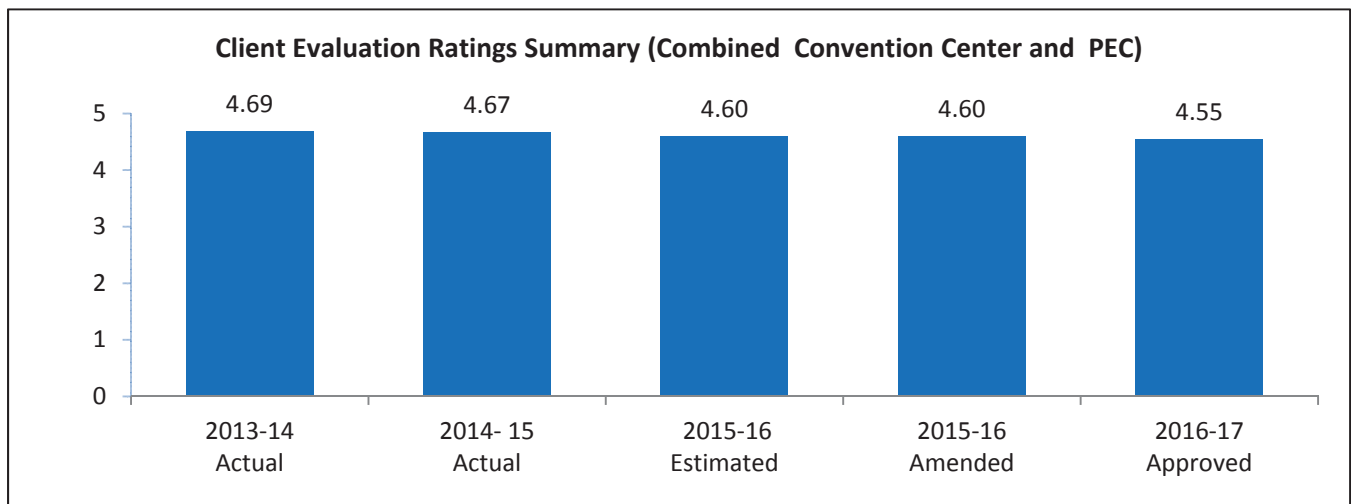
The City receives nine cents on each dollar of qualified room occupancy rents. The chart above depicts total Hotel Occupancy Tax distributions to all recipient funds: Convention Center Tax Fund, Venue Project Fund, Tourism and Promotion Fund and Cultural Arts Fund. In FY 2016-17, total ACCD revenue is projected to increase by \$11.2 million, or 12.1%, from the FY 2015-16 Budget, primarily due to a projected increase of \$8.1 million in Hotel Occupancy Tax distributions. The net increase in the Department's other revenue sources, due to a combination of events booked during FY 2016-17 and fee increases, account for the remainder of the revenue increases.

FY 2014-15 Hotel Occupancy Tax distributions set another new record and were \$11.2 million higher than the actual taxes distributed in FY 2013-14 and \$10.8 million higher than the target. With the addition of new hotels, there was a 7.0% increase in hotel rooms in Austin over the previous year. Eighteen new events were hosted at the Austin Convention Center. It is projected that there will be a 3.0% increase in hotel rooms in the Austin Market in FY 2015-16. During the first half of FY 2015-16, Austin's booming economy has led to increased travel and convention business activity, including another year of attendance growth in South by Southwest. As a result of the strong current year collections, the estimated Hotel Occupancy Tax distribution in FY 2015-16 is projected to increase by 10.8% over budget.

Hotel Occupancy Tax distributions are expected to again perform well in FY 2016-17, and a 3.0% increase above FY 2015-16 estimated levels is projected. It is projected that there will be a 6% increase in the number of rooms, as a result of the opening of several hotels in 2017 in the downtown and greater Austin area. Among them is the 37-story, 1,068-room Fairmont Austin scheduled to open in June 2017. The additional hotel rooms are expected to translate into an increase in tourism dollars for the Austin economy, which in turn, will be reflected in the Hotel Occupancy Tax distributions. In FY 2016-17, the Austin Convention Center Department is projected to receive 62.7% of its total revenue from Hotel Occupancy Tax distributions.

Austin must operate within an extremely competitive market, and it is critical that our facilities be well-maintained, that continual building improvements be made, and that technological investments are made to meet our customers' evolving technological needs. Retaining and growing our client base, by not only meeting, but exceeding, their facility and services needs is essential to the continued strong financial success of ACCD.

In order to maintain a high level of customer service, surveys of clients and users are conducted on a routine basis and are currently compiled by the City's Communication and Technology Management Department. Survey results are used to continually monitor the quality of service and ensure that our customers' needs are being met. The customer satisfaction survey identifies each activity area within the Department and asks the customer to rate each activity. The ACCD has historically received high ratings, as depicted in the graph below. The overall departmental rating for FY 2014-15 was 4.67. One survey question asks clients to rate the Department's overall cleanliness; the Department has far exceeded the goal in this area with an average rating of 4.81. The overall ratings goal will temporarily decrease slightly to 4.55 in FY 2016-17, as we anticipate, and have begun to experience, that construction and other uncontrollable activities near the Convention Center will have a negative impact on client satisfaction. The move-in and move-out process has been challenging when there are multiple events in the facility. The absence of a marshalling yard (currently being sought) has negatively impacted our customer experience. Also, events have become increasingly complex, which stretches the Department's ability to meet some customer needs.



Total requirements for FY 2016-17 have increased \$9.1 million from the FY 2015-16 Budget. The transfers from the operating funds to the Capital Improvement Project (CIP) Budget and to the Public Improvement District are projected to increase by \$9.4 million. The FY 2016-17 Budget continues to strategically prepare for ongoing capital requirements of aging facilities and future facility development options by transferring excess operating funds to the CIP Budget. It is critical that strategic transfers to the CIP be made now to allow for optimal long-term financing options to fund future building investments. As planned, a one-time reimbursement to the Parks and Recreation Department for parkland development related to the Town Lake Venue decreased by \$5.0 million from prior year. Citywide cost drivers, including increases in wage and health benefits, are projected to add \$1.4 million to the FY 2016-17 budget. An additional net increase of \$2.3 million includes contractual, commodity and capital purchases for technology updates, marketing activities, building and equipment maintenance costs and contractor expenses necessary to meet business demands. To keep pace with business activity, the FY 2016-17 Budget also includes \$1.0 million and 11.75 new positions. One vacant position is being transferred to the Economic Development Department to support programming at the African American Cultural Heritage Facility.

Austin Convention Center Significant Changes

Austin Convention Center Operating Fund

Revenue Changes	Dollars	
Increased contractor revenue, primarily for food and beverage operations based on scheduled events.		\$1,873,599
Increased revenue from the Hotel Occupancy Tax fund allocation to the Convention Center Tax fund based on current collection trends and scheduled events.		\$5,591,388
Increased revenue from the Hotel Occupancy Tax fund allocation to the Venue Project fund based on current collection trends and scheduled events.		\$2,484,813
Increased revenue from anticipated event schedule and fee changes, facility and parking revenue.		\$446,076
Expenditure Changes	FTEs	Dollars
Citywide Cost Drivers		
Additional funding to cover the cost of 2% Pay for Performance and \$0.29 across-the-board wage increases in FY 2016-17, increase the living wage to \$13.50 per hour, annualize the cost of a Citywide market study approved in FY 2015-16, and increase City contributions for health insurance by 8%.		\$705,589
Additional funding for administrative, technology, and personnel cost centers.		\$522,274
Department Cost Drivers		
Increase in costs for advertising and marketing efforts, property insurance costs, credit card transaction fees, and technical assistance training.		\$384,839
A net transfer increase of 0.25 FTE from the Palmer Events Center Operating Fund to the Convention Center Operating Fund to align operational needs across the Department.	0.25	\$22,583
Transfer of 0.75 vacant FTE from the Convention Center Operating Fund to the Economic Development Department to support programming at the African American Cultural Heritage Facility.	(0.75)	\$0
Additional funding increase in personnel costs, primarily for temporary employees to fulfill operational needs.		\$174,000
Increase in contractor catering concession services expenses, based on scheduled events, which is more than offset by increased contractor revenue.		\$654,010
Net decrease in transfer to the debt service fund, primarily due to the combined decrease in General Obligation (GO) and increase in Venue fund debt repayment schedules.		(\$129,799)

Expenditure Changes	FTEs	Dollars
New Investments		
Decrease in funding based on prior year one-time periodic purchase of speakers and Wi-Fi accessories, cloud services and power failure protection purchases not planned for current year.		(\$357,800)
Increase in funding for 9.50 new FTEs to support increased number of events and attendees' needs which include security services, additional cleaning workload, supervisor support, and database application changes.	9.50	\$798,545
Increase in costs associated with 2 Professional Convention Management Association (PCMA) events, replacement of radios and software.		\$994,880
Net increase in funding for new non-CIP capital purchases such as electric vehicle, high pressure surface cleaning system, digital sign, fold and roll stage sections, large format printer/cutter and Cisco VoIP system.		\$269,995
A net increase for transfers to the Capital Improvement Project (CIP) Budget from the Convention Center Operating fund and the Venue Project fund for necessary building improvements and future facility development.		\$8,855,954
Increase transfer to Downtown PID per amendment from the dais.		\$210,000

Palmer Events Center Combined Funds

Revenue Changes	FTEs	Dollars
Increased revenue from vehicle rental tax revenue based on current collections.		\$693,665
Increased contractor revenue, primarily for food and beverage operations based on scheduled events.		\$250,883
Decreased revenue from anticipated event schedule and fee changes, facility and parking revenue.		(\$155,886)

Expenditure Changes	FTEs	Dollars
Citywide Cost Drivers		
Additional funding to cover the cost of 2% Pay for Performance and \$0.29 across-the-board wage increases in FY 2016-17, increase the living wage to \$13.50 per hour, annualize the cost of a Citywide market study approved in FY 2015-16, and increase City contributions for health insurance by 8%.		\$157,299
Additional funding for administrative, technology, and personnel cost centers.		\$120,112
Department Cost Drivers		
A net transfer decrease of 0.25 FTE from the Palmer Events Center Operating Fund to the Convention Center Operating Fund in order to align operational needs across the Department.	(0.25)	(\$22,583)
Increase in contractor catering and concession services expenses based on scheduled events, which is more than offset by increased contractor revenue.		\$89,338
Increases in non-capital purchases for on-going maintenance costs, electric service charges, power and other building supplies.		\$138,200

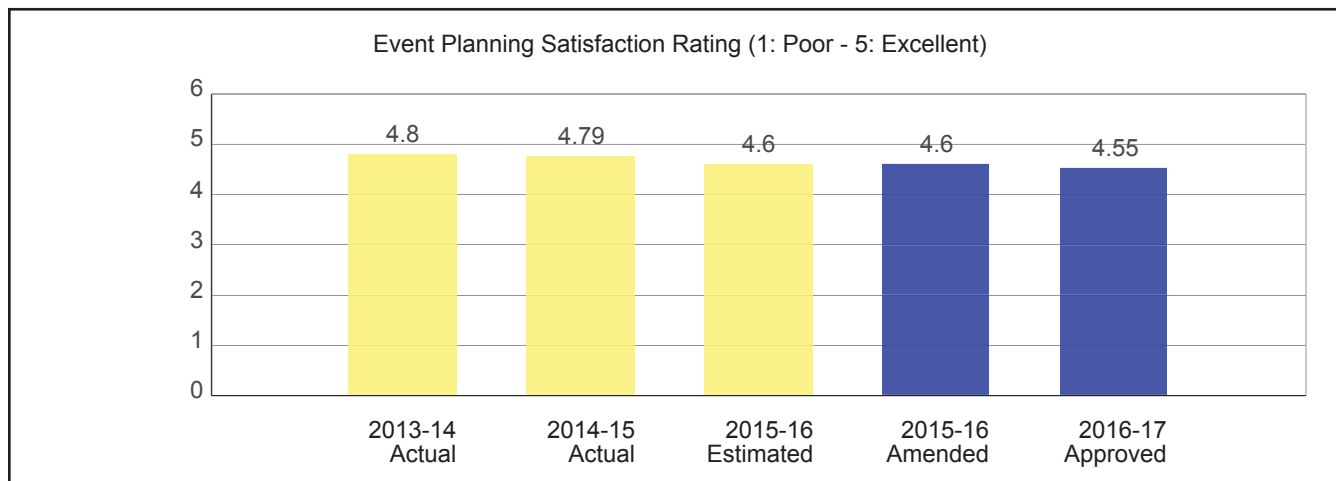
Expenditure Changes	FTEs	Dollars
Decrease for a planned one-time prior year transfer to the Parks and Recreation Department for reimbursement for parkland development related to the Town Lake Venue not scheduled in current year.		(\$5,000,000)
New Investments		
Additional funding for 2.25 new FTEs to support increased number of events and attendees along with an increase in the complexity of events.	2.25	\$193,265
Transfer of 0.25 vacant FTE from the Palmer Events Center Operating Fund to the Economic Development Department to support programming at the African American Cultural Heritage Facility.	(0.25)	\$0
A net increase in the transfer to the Capital Improvement Project (CIP) Budget for necessary building improvements and future facility developments.		\$334,144
Additional funding in personnel costs, for temporary employees and overtime to fulfill operational needs.		\$45,000

Austin Convention Center Budget Detail by Activity

Program: Event Operations

Activity: Event Planning

The purpose of the Event Planning activity is to plan and coordinate event-related services for our facility clients and lessees so they can have a well-planned event.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Convention Center Operating Fund	790,886	867,334	953,222	914,848	928,257
Convention Center Palmer Events Center Operating Fund	296,532	333,485	336,487	328,070	433,176
Total Requirements	\$1,087,418	\$1,200,818	\$1,289,709	\$1,242,918	\$1,361,433
Full-Time Equivalents					
Convention Center Operating Fund Civilian	10.00	9.00	10.00	10.00	10.00
Convention Center Palmer Events Center Operating Fund Civilian	4.00	5.00	4.00	4.00	5.00
Total FTEs	14.00	14.00	14.00	14.00	15.00
Performance Measures					
Equipment rental revenue	419,863	508,814.5	412,000	412,000	435,000
Event Planning Satisfaction Rating (1: Poor - 5: Excellent)	4.8	4.79	4.6	4.6	4.55

Services

Plans and coordinates events for ACCD clients for meeting/event space and times, any necessary equipment and labor such as tables, chairs, staging, etc.

Contact

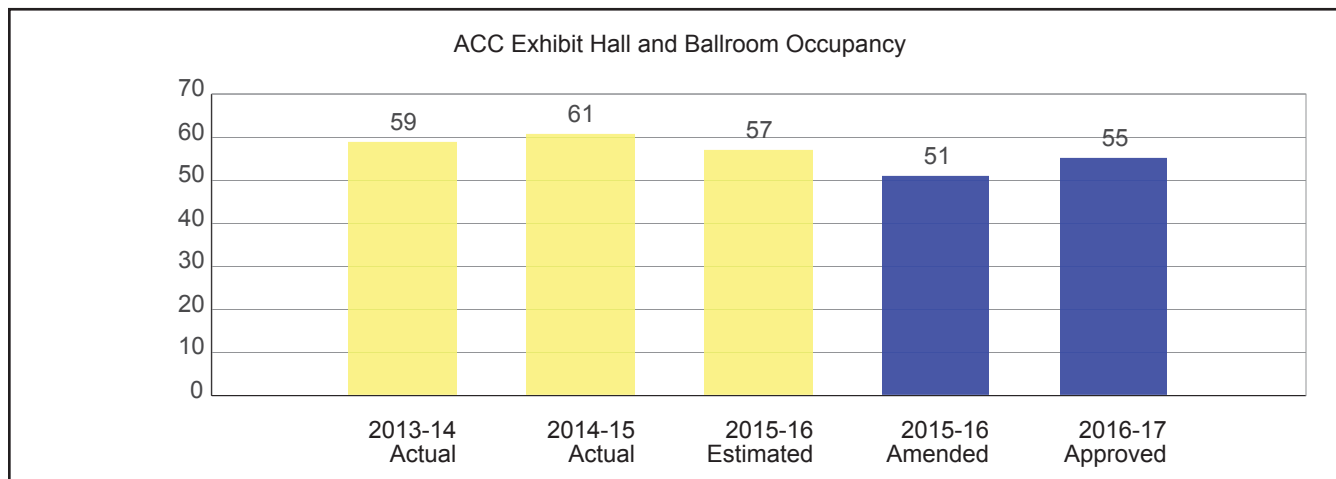
Alycia Sparkman, Manager, Events and Exhibitor Services, 512-404-4208

Austin Convention Center Budget Detail by Activity

Program: Event Operations

Activity: Event Sales and Contracting

The purpose of the Event Sales and Contracting activity is to provide facilities sales and reservations management for our clients, and to secure and accurately contract events so that event parameters are well-defined.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Convention Center Operating Fund	1,613,970	1,645,210	2,092,172	2,137,995	3,181,554
Convention Center Palmer Events Center Operating Fund	147,593	230,900	394,237	401,737	378,760
Total Requirements	\$1,761,563	\$1,876,110	\$2,486,409	\$2,539,732	\$3,560,314
Full-Time Equivalents					
Convention Center Operating Fund Civilian	13.50	11.50	11.50	11.50	13.00
Convention Center Palmer Events Center Operating Fund Civilian	2.50	2.50	4.00	4.00	4.00
Total FTEs	16.00	14.00	15.50	15.50	17.00
Performance Measures					
Event Sales and Contracting Satisfaction Rating (1: Poor - 5: Excellent)	4.84	4.8	4.6	4.6	4.55
Facility revenue	12,396,296	14,033,071	14,420,132	14,232,669	14,522,859
Number of events	317	274	275	300	275
Palmer Events Center Exhibit Hall Occupancy	New Meas	59	60	57	60
ACC Exhibit Hall and Ballroom Occupancy	59	61	57	51	55

Services

Sells facility and destination, schedules and books reservations of event space, solicits potential clients, manages inquiries, sends proposals, and negotiates and facilitates contracts.

Contact

A.Harris, Manager, Sales and Events, 512-404-4244; F.Ward, Sales Mgr. 512-404-4210

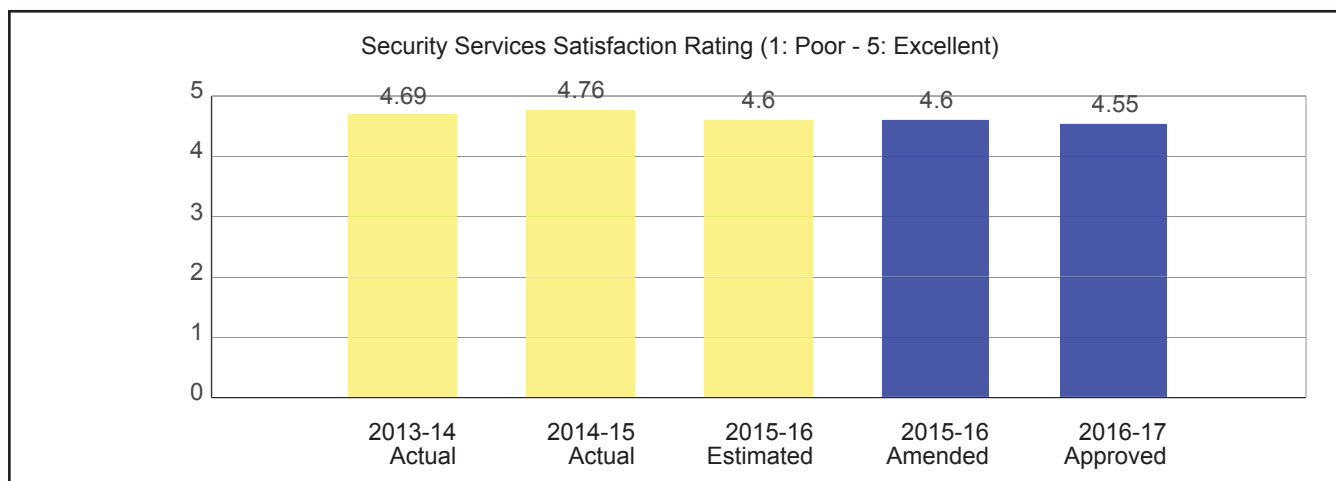
Bold Measure = Key Indicator

Austin Convention Center Budget Detail by Activity

Program: Event Operations

Activity: Event Security and Safety

The purpose of the Event Security and Safety activity is to provide facility security, medical services, and event safety/assistance to users of the facility so they can have a secure and safe visit.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Convention Center Operating Fund	3,068,767	3,163,269	3,545,336	3,417,054	3,672,899
Convention Center Palmer Events Center Operating Fund	1,015,730	1,119,166	1,232,084	1,223,637	1,276,668
Total Requirements	\$4,084,497	\$4,282,434	\$4,777,420	\$4,640,691	\$4,949,567
Full-Time Equivalents					
Convention Center Operating Fund Civilian	31.00	32.00	32.00	32.00	33.00
Convention Center Palmer Events Center Operating Fund Civilian	13.00	12.00	12.00	12.00	13.00
Total FTEs	44.00	44.00	44.00	44.00	46.00
Performance Measures					
Health and Safety unit training hours provided	New Meas	56	48	48	40
Security calls or Requests for Service completed	New Meas	New Meas	7,500	7,500	7,775
Security Revenue	New Meas	965,948	946,450	946,450	954,603
Security Services Satisfaction Rating (1: Poor - 5: Excellent)	4.69	4.76	4.6	4.6	4.55

Services

Monitor, oversee and provide facility security and fire safety systems 24 hours a day; Facility plant systems (such as boilers and air conditioners) after-hours monitoring; Quick and effective response to all emergency situations; Customer assistance for visitors and event attendees; Clients and event coordinators assistance in developing/implementing safety, security, crowd management, and traffic control plans; Security officers, peace officers, and emergency medical technicians for events

Contact

Al Eells, Division Manager, 512-404-4125

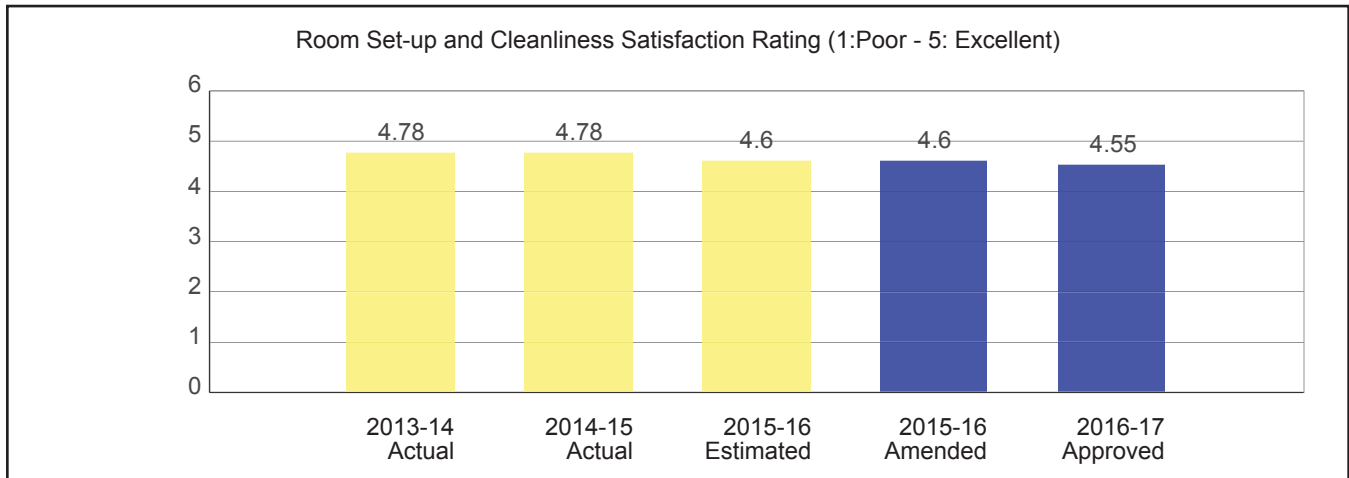
Bold Measure = Key Indicator

Austin Convention Center Budget Detail by Activity

Program: Event Operations

Activity: Event Set-Up Operations

The purpose of the Event Set-Up Operations activity is to prepare the facilities based on event pre-plans for clients, subcontractors and exhibitors so they can have a well set event and assist in utility service installation for users of the facility so that they can utilize the facilities' functionality.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Convention Center Operating Fund	3,679,403	4,684,651	3,892,652	3,754,496	4,261,416
Convention Center Palmer Events Center Operating Fund	716,830	1,107,579	926,714	922,841	994,745
Total Requirements	\$4,396,233	\$5,792,230	\$4,819,366	\$4,677,337	\$5,256,161
Full-Time Equivalent					
Convention Center Operating Fund Civilian	52.25	44.50	43.50	43.50	49.50
Convention Center Palmer Events Center Operating Fund Civilian	9.25	9.50	13.50	13.50	11.50
Total FTEs	61.50	54.00	57.00	57.00	61.00
Performance Measures					
Event Set-up Costs per Dollar of Revenue	0.35	0.41	0.33	0.33	0.36
Room Set-up and Cleanliness Satisfaction Rating (1:Poor - 5: Excellent)	4.78	4.78	4.6	4.6	4.55

Services

Provides event set-up/take-down, and clean-up; Event pre-plan review and development and strategy; Maintenance of high quality inventory of equipment necessary for supporting events

Contact

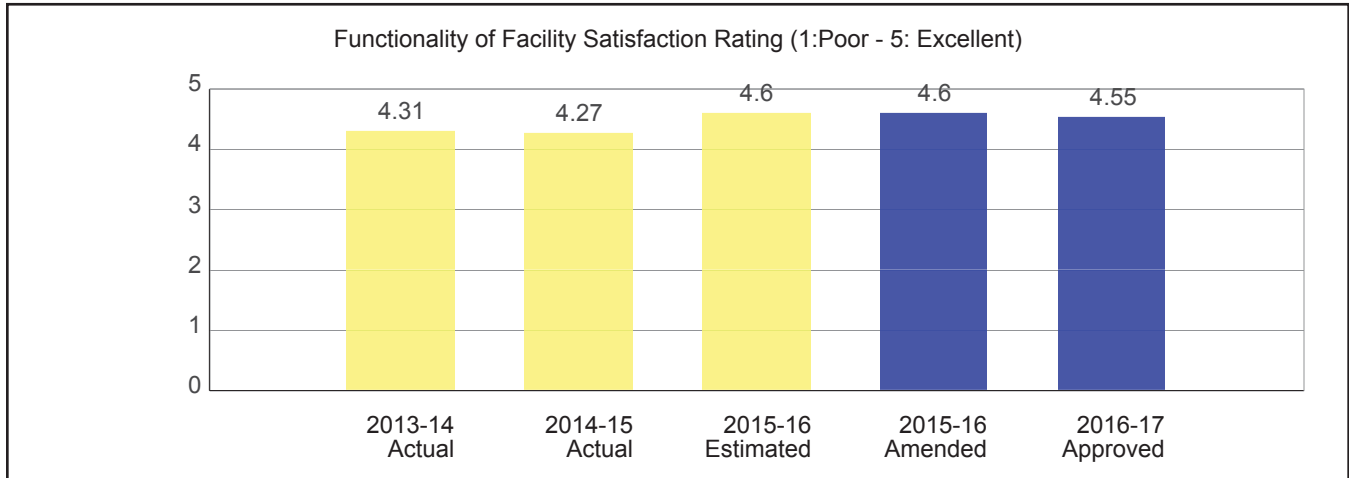
Taje Allen, Manager, Public Services 512-404-4320

Austin Convention Center Budget Detail by Activity

Program: Event Operations

Activity: Facilities Operations

The purpose of the Facilities Operations activity is to provide preventive/emergency facility infrastructure maintenance so that users can utilize the facilities' functionality.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Convention Center Operating Fund	13,888,286	15,743,822	16,229,890	16,586,455	17,329,710
Convention Center Palmer Events Center Operating Fund	1,496,156	1,555,315	1,710,624	1,916,421	1,871,396
Convention Center Palmer Events Center Revenue Fund	1,015,613	1,154,850	1,104,836	1,104,836	1,194,174
Total Requirements	\$16,400,055	\$18,453,987	\$19,045,350	\$19,607,712	\$20,395,280
Full-Time Equivalents					
Convention Center Operating Fund Civilian	34.25	40.75	46.00	46.00	42.50
Convention Center Palmer Events Center Operating Fund Civilian	8.25	8.25	9.00	9.00	9.50
Total FTEs	42.50	49.00	55.00	55.00	52.00
Performance Measures					
Austin Convention Center Facilities square footage	2,080,222	2,080,222	2,080,222	2,080,222	2,080,222
Cleaning Costs per Dollar of Revenue	New Meas	New Meas	New Meas	New Meas	0.72
Functionality of Facility Satisfaction Rating (1:Poor - 5: Excellent)	4.31	4.27	4.6	4.6	4.55

Services

Event pre-planning document reviews and development; Comprehensive preventive maintenance program for all facilities, systems, and associated equipment; Bid documents specifications development for outsourcing specialty maintenance services and facility repair projects

Contact

Bryan Helford, Manager, Convention, Maintenance and Services, 512-404-4311

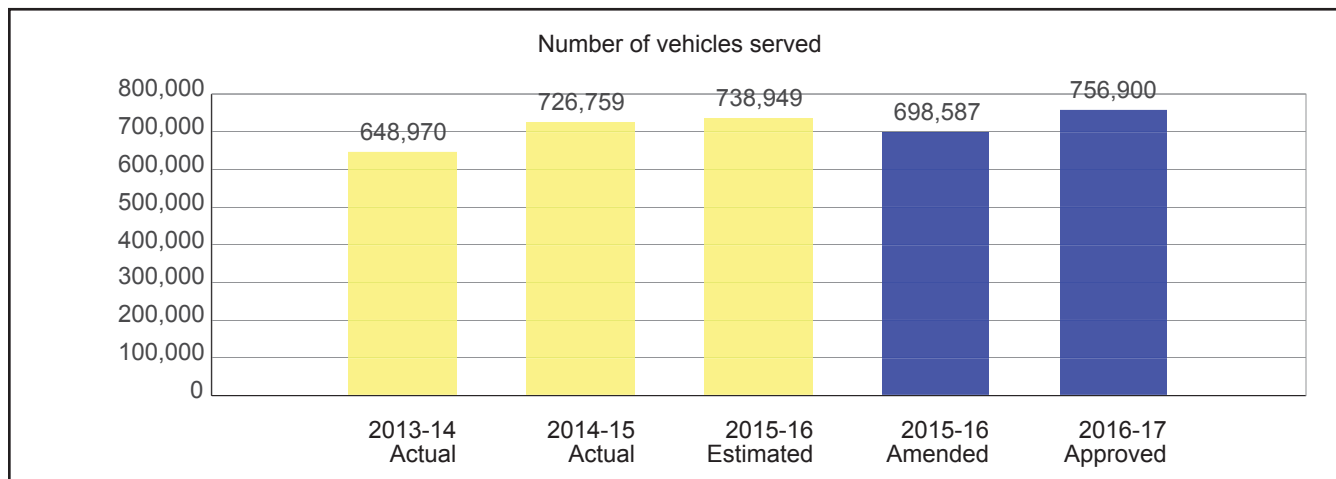
Bold Measure = Key Indicator

Austin Convention Center Budget Detail by Activity

Program: Event Operations

Activity: Parking Management

The purpose of the Parking Management activity is to manage parking resources and provide excellent customer service for event attendees and customers so they can have accessible, clean and convenient parking in ACCD garages.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Convention Center Operating Fund	1,380,335	1,691,082	1,873,884	1,820,996	1,780,705
Convention Center Palmer Events Center Garage Fund	728,574	841,063	1,116,036	1,116,453	1,109,748
Total Requirements	\$2,108,909	\$2,532,145	\$2,989,920	\$2,937,449	\$2,890,453
Full-Time Equivalents					
Convention Center Operating Fund Civilian	14.00	14.75	15.50	15.50	15.00
Convention Center Palmer Events Center Garage Fund Civilian	8.50	8.75	10.00	10.00	10.00
Total FTEs	22.50	23.50	25.50	25.50	25.00
Performance Measures					
Number of vehicles served	648,970	726,759	738,949	698,587	756,900
Parking Services Revenue	4,250,908	5,111,522.75	5,650,000	5,471,717	5,563,759
Parking Services satisfaction rating	4.6	4.67	4.6	4.6	4.55

Services

Manage, provide and oversee parking requirements (including coordination with event staff and clients, pricing negotiation/billing, and logistical planning) for events and customers. Develop and implement effective revenue controls for all paid parking operations. Provide clean, well-lit and well-maintained facilities.

Contact

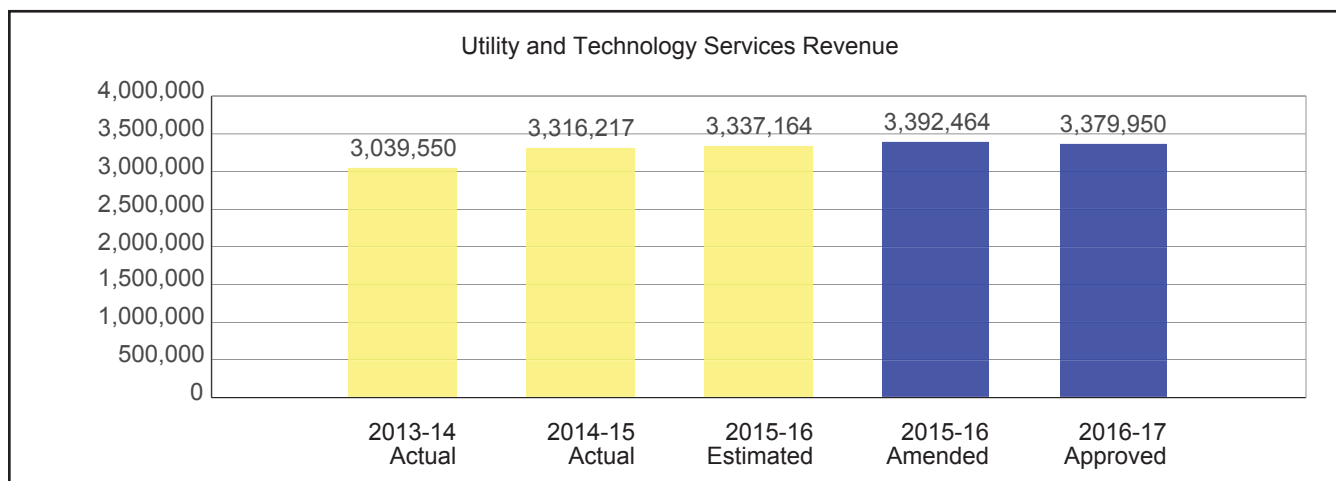
Hays Thompson, Program Manager, Parking Services, 512-404-4262

Austin Convention Center Budget Detail by Activity

Program: Event Operations

Activity: Utility and Technology Services

The purpose of the Utility and Technology Services activity is to provide technical, telecommunication, and utility services to users of the facilities so they are able to conduct their business.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Convention Center Operating Fund	2,177,206	2,483,292	3,127,273	3,082,585	3,082,084
Convention Center Palmer Events Center Operating Fund	93,320	127,288	252,640	294,678	429,221
Total Requirements	\$2,270,526	\$2,610,580	\$3,379,913	\$3,377,263	\$3,511,305
Full-Time Equivalents					
Convention Center Operating Fund Civilian	13.00	14.25	14.25	14.25	15.75
Convention Center Palmer Events Center Operating Fund Civilian	2.00	1.75	1.75	1.75	3.00
Total FTEs	15.00	16.00	16.00	16.00	18.75
Performance Measures					
Utility and Technology Service-Related Refunds as a percent of Revenue	0.08	0.01	0.01	0.05	0.01
Utility and Technology Services Revenue	3,039,550	3,316,217	3,337,164	3,392,464	3,379,950
Utility Services/Technology Satisfaction Rating	4.78	4.78	4.6	4.6	4.55

Services

Provide electric, air, water, equipment/technology services (Internet, networking, telephone)

Contact

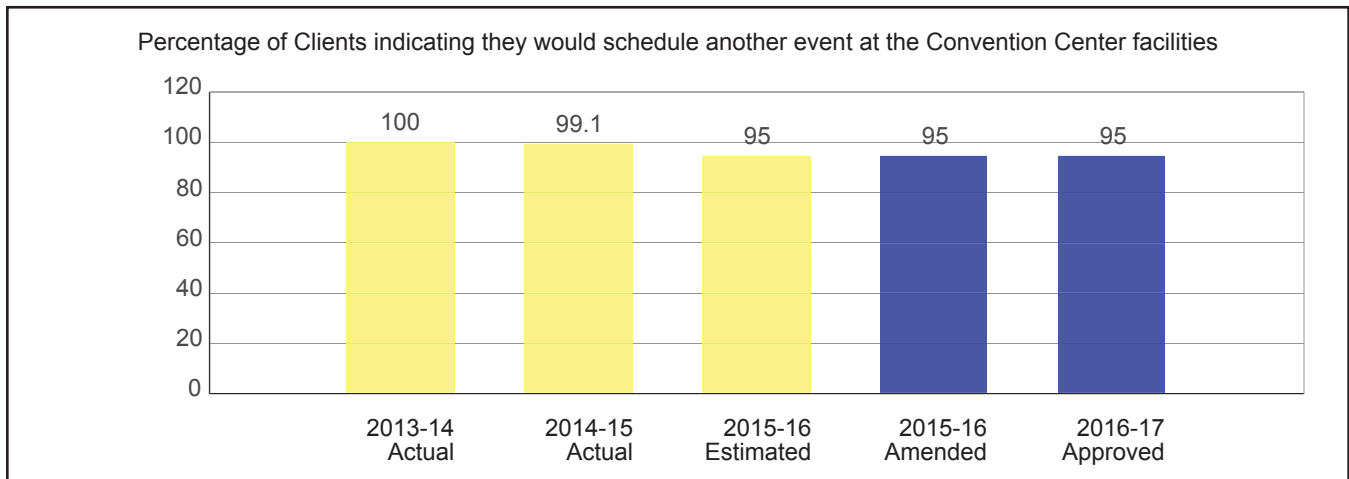
A. Sparkman, Mgr, Events and Exhibitor Services, 404-4208; D. Gossett, IT Division Mgr, 404-4034

Austin Convention Center Budget Detail by Activity

Program: Support Services

Activity: Departmental Support Services

The purpose of the Departmental Support Services activity is to provide administrative and managerial support to the department in order to produce more effective services.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Convention Center Operating Fund	4,140,248	4,960,871	6,331,361	6,384,627	6,978,633
Convention Center Palmer Events Center Operating Fund	647,491	732,786	847,558	919,775	1,144,440
Expense Refunds	686,351	730,377	818,023	886,927	983,405
Total Requirements	\$5,474,090	\$6,424,034	\$7,996,942	\$8,191,329	\$9,106,478
Full-Time Equivalents					
Convention Center Operating Fund Civilian	35.50	35.50	39.00	39.00	42.00
Total FTEs	35.50	35.50	39.00	39.00	42.00
Performance Measures					
Annual Training Hours Per FTE	36	39.5	26	26	26
Employee Turnover Rate	7.02	8.1	8	8	8.7
Lost Time Injury Rate Per the Equivalent of 100 Employees	4.53	3.42	5	5	5
Sick leave hours used per 1,000 hours	30.68	32.9	34.73	34.73	36
Cumulative Client Evaluation Ratings Summary (5.0 scale)	4.69	4.67	4.6	4.6	4.55
Hotel Occupancy Tax Distributions	68,156,254	79,446,644	87,845,351	79,311,936	90,494,712
Number of days of operating and maintenance expense sustained with combined operating ending balances	552	425	233	283	226
Percentage of Clients indicating they would schedule another event at the Convention Center facilities	100	99.1	95	95	95

Services

Provide financial monitoring, budgeting, accounting, purchasing, human resources, facility expenses, information technology support, customer service

Contact

Carla Steffen, Assistant Director, 512-404-4014

Bold Measure = Key Indicator

Austin Convention Center Budget Detail by Activity

Program: Transfers and Other Requirements

Activity: All Activities

The purpose of the Transfers and Other Requirements program is to account for transfers and other departmental requirements at the fund or agency level.

Graph Not Applicable

	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Convention Center Operating Fund	4,891,146	29,924,444	33,362,937	14,439,808	21,758,649
Convention Center Palmer Events Center Garage Fund	1,369,909	1,458,150	1,600,417	1,771,895	1,600,000
Convention Center Palmer Events Center Operating Fund	846,744	5,688,284	8,540,722	6,217,496	1,744,671
Convention Center Palmer Events Center Revenue Fund	2,229,009	2,395,581	2,803,064	2,339,808	2,517,362
Convention Center Tax Fund	34,092,133	39,736,227	43,931,675	39,682,228	45,257,031
Convention Center Venue Project Fund	10,874,100	23,558,290	20,401,640	17,636,242	20,119,262
Town Lake Park Vehicle Rental Tax Fund	8,588,509	8,647,865	8,911,247	8,303,603	9,000,883
Total Requirements	\$62,891,550	\$111,408,841	\$119,551,702	\$90,391,080	\$101,997,858

Services

General Obligation debt; Capital Improvement Program; Citywide administrative and information technology support; Workers' compensation; Liability reserve; Tourism & Promotion; Accrued payroll; Departmental interfund transfers

Contact

Carla Steffen, Assistant Director, 512-404-4014

Austin Convention Center: 2016-17

<i>Convention Center Operating Fund</i>	2013-14	2014-15	2015-16	2015-16	2016-17
	Actual	Actual	Estimated	Amended	Approved
Requirements					
Event Operations	\$26,598,854	\$30,278,659	\$31,714,429	\$31,714,429	\$34,236,625
Event Planning	790,886	867,334	953,222	914,848	928,257
Event Sales and Contracting	1,613,970	1,645,210	2,092,172	2,137,995	3,181,554
Event Security and Safety	3,068,767	3,163,269	3,545,336	3,417,054	3,672,899
Event Set-Up Operations	3,679,403	4,684,651	3,892,652	3,754,496	4,261,416
Facilities Operations	13,888,286	15,743,822	16,229,890	16,586,455	17,329,710
Parking Management	1,380,335	1,691,082	1,873,884	1,820,996	1,780,705
Utility and Technology Services	2,177,206	2,483,292	3,127,273	3,082,585	3,082,084
Support Services	\$4,140,248	\$4,960,871	\$6,331,361	\$6,384,627	\$6,978,633
Departmental Support Services	4,140,248	4,960,871	6,331,361	6,384,627	6,978,633
Transfers and Other Requirements	\$4,891,146	\$29,924,444	\$33,362,937	\$14,439,808	\$21,758,649
Other Requirements	67,189	2,915,500	178,813	169,637	590,574
Transfers	4,823,957	27,008,944	33,184,124	14,270,171	21,168,075
Total	\$35,630,248	\$65,163,974	\$71,408,727	\$52,538,864	\$62,973,907

Full-Time Equivalents (FTEs)

Event Operations	168.00	166.75	172.75	172.75	178.75
Event Planning	10.00	9.00	10.00	10.00	10.00
Event Sales and Contracting	13.50	11.50	11.50	11.50	13.00
Event Security and Safety	31.00	32.00	32.00	32.00	33.00
Event Set-Up Operations	52.25	44.50	43.50	43.50	49.50
Facilities Operations	34.25	40.75	46.00	46.00	42.50
Parking Management	14.00	14.75	15.50	15.50	15.00
Utility and Technology Services	13.00	14.25	14.25	14.25	15.75
Support Services	35.50	35.50	39.00	39.00	42.00
Departmental Support Services	35.50	35.50	39.00	39.00	42.00
Total	203.50	202.25	211.75	211.75	220.75

Austin Convention Center: 2016-17

<i>Convention Center Palmer Events Center Operating Fund</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Event Operations	\$3,766,160	\$4,473,732	\$4,852,786	\$5,087,384	\$5,383,966
Event Planning	296,532	333,485	336,487	328,070	433,176
Event Sales and Contracting	147,593	230,900	394,237	401,737	378,760
Event Security and Safety	1,015,730	1,119,166	1,232,084	1,223,637	1,276,668
Event Set-Up Operations	716,830	1,107,579	926,714	922,841	994,745
Facilities Operations	1,496,156	1,555,315	1,710,624	1,916,421	1,871,396
Utility and Technology Services	93,320	127,288	252,640	294,678	429,221
Support Services	\$647,491	\$732,786	\$847,558	\$919,775	\$1,144,440
Departmental Support Services	647,491	732,786	847,558	919,775	1,144,440
Transfers and Other Requirements	\$846,744	\$5,688,284	\$8,540,722	\$6,217,496	\$1,744,671
Other Requirements	8,095	16,648	36,043	21,945	97,304
Transfers	838,649	5,671,636	8,504,679	6,195,551	1,647,367
Total	\$5,260,395	\$10,894,802	\$14,241,066	\$12,224,655	\$8,273,077

Full-Time Equivalents (FTEs)

Event Operations	39.00	39.00	44.25	44.25	46.00
Event Planning	4.00	5.00	4.00	4.00	5.00
Event Sales and Contracting	2.50	2.50	4.00	4.00	4.00
Event Security and Safety	13.00	12.00	12.00	12.00	13.00
Event Set-Up Operations	9.25	9.50	13.50	13.50	11.50
Facilities Operations	8.25	8.25	9.00	9.00	9.50
Utility and Technology Services	2.00	1.75	1.75	1.75	3.00
Total	39.00	39.00	44.25	44.25	46.00

Austin Convention Center: 2016-17

<i>Convention Center Palmer Events Center Garage Fund</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
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Requirements

Event Operations	\$728,574	\$841,063	\$1,116,036	\$1,116,453	\$1,109,748
Parking Management	728,574	841,063	1,116,036	1,116,453	1,109,748
Transfers and Other Requirements	\$1,369,909	\$1,458,150	\$1,600,417	\$1,771,895	\$1,600,000
Other Requirements	6,695	(3,717)	15,103	6,520	13,543
Transfers	1,363,214	1,461,867	1,585,314	1,765,375	1,586,457
Total	\$2,098,483	\$2,299,213	\$2,716,453	\$2,888,348	\$2,709,748

Full-Time Equivalent (FTEs)

Event Operations	8.50	8.75	10.00	10.00	10.00
Parking Management	8.50	8.75	10.00	10.00	10.00
Total	8.50	8.75	10.00	10.00	10.00

Austin Convention Center: 2016-17

<i>Convention Center Palmer Events Center Revenue Fund</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Event Operations	\$1,015,613	\$1,154,850	\$1,104,836	\$1,104,836	\$1,194,174
Facilities Operations	1,015,613	1,154,850	1,104,836	1,104,836	1,194,174
Transfers and Other Requirements	\$2,229,009	\$2,395,581	\$2,803,064	\$2,339,808	\$2,517,362
Transfers	2,229,009	2,395,581	2,803,064	2,339,808	2,517,362
Total	\$3,244,622	\$3,550,431	\$3,907,900	\$3,444,644	\$3,711,536

Austin Convention Center: 2016-17

<i>Convention Center Tax Fund</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Transfers and Other Requirements	\$34,092,133	\$39,736,227	\$43,931,675	\$39,682,228	\$45,257,031
Transfers	34,092,133	39,736,227	43,931,675	39,682,228	45,257,031
Total	\$34,092,133	\$39,736,227	\$43,931,675	\$39,682,228	\$45,257,031

Austin Convention Center: 2016-17

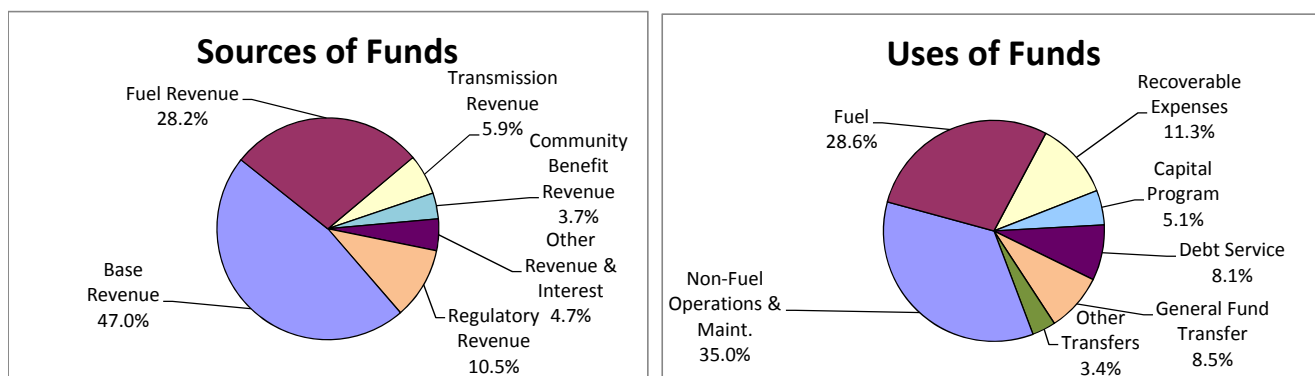
<i>Convention Center Venue Project Fund</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Transfers and Other Requirements	\$10,874,100	\$23,558,290	\$20,401,640	\$17,636,242	\$20,119,262
Transfers	10,874,100	23,558,290	20,401,640	17,636,242	20,119,262
Total	\$10,874,100	\$23,558,290	\$20,401,640	\$17,636,242	\$20,119,262

Austin Convention Center: 2016-17

<i>Town Lake Park Vehicle Rental Tax Fund</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Transfers and Other Requirements	\$8,588,509	\$8,647,865	\$8,911,247	\$8,303,603	\$9,000,883
Transfers	8,588,509	8,647,865	8,911,247	8,303,603	9,000,883
Total	\$8,588,509	\$8,647,865	\$8,911,247	\$8,303,603	\$9,000,883



Austin Energy



Budget Overview

	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Austin Energy Fund					
Revenue	\$1,391,240,663	\$1,363,343,974	\$1,352,756,835	\$1,404,011,591	\$1,284,164,523
Transfers In	\$0	\$4,314	\$0	\$0	\$0
Requirements	\$1,371,356,935	\$1,337,122,103	\$1,321,426,673	\$1,361,978,850	\$1,266,403,124
Full-Time Equivalents (FTEs)	1,672.75	1,672.75	1,672.75	1,672.75	1,718.00
Expense Refunds	\$61,005,407	\$69,284,115	\$67,860,997	\$67,960,872	\$76,048,820
Grants					
Requirements	\$672,235	\$308,322	\$5,355,000	\$1,984,000	\$55,000
Full-Time Equivalents (FTEs)	9.00	1.00	1.00	1.00	0.00
Total Budget	\$1,433,034,577	\$1,406,714,540	\$1,394,642,670	\$1,431,923,722	\$1,342,506,944

Note: Prior to FY 2013-14, the Austin Energy Fund fully funded the Economic Development Department. In FY 2013-14, Austin Energy began funding a transfer to the Economic Development Department as part of a shared-cost funding arrangement between the General Fund, Austin Water, Austin Resource Recovery, and Austin Energy.

Austin Energy

Organization by Program and Activity for 2017

Customer Care

311 City-Wide Call Center
 Billing and Revenue Measurement
 Customer Contact Center

Customer Energy Solutions

Conservation Rebates and Incentives
 Demand Side Management

Electric Service Delivery

Distribution Services
 Power Delivery Support
 Transmission Services

Power Generation, Market Operations & Resource Planning

Nuclear and Coal Plants Operating
 Power Generation

Power Supply

Power Supply & ERCOT Recoverable

Support Services

Departmental Support Services

Transfers and Other Requirements

Debt Transfers
 Interfund Transfers
 Other Requirements

Austin Energy

Mission and Goals for 2017

Mission

The mission of the Austin Energy Department is to safely deliver clean, affordable, reliable energy and excellent customer service.

Goals

Proactively develop an understanding of Austin Energy's customers by monitoring indicators and conducting customer surveys.

- Increase customer satisfaction above 83% on the American Customer Satisfaction Index (ACSI).

Sustain a commitment to the Austin City Council's 2% affordability goal and maintain Austin Energy's all-in competitive rates in the lower 50% of Texas rates overall.

Pursue best operating and maintenance practices for AE's electric delivery system and power plants to ensure availability and reliability, which supports the Excellent Customer Service Strategy.

- System Average Interruption Duration Index (SAIDI) at 60 minutes or less.
- System Average Interruption Frequency Index (SAIFI) at 0.8 interruptions.
- System Average Transmission Line Performance Index of 4.1 faults.

Maintain a strong financial position in support of the Utility's Risk Management strategy and achieve improved credit ratings as measured by bond ratings agencies.

- Achieve the "AA" credit rating on separate lien electric utility system revenue bonds on the Standard & Poor's rating.

Support the Energy Resource Strategy. This strategic objective is addressed by the Austin Energy long-range energy resource plan and other emerging energy technology and energy-focused programs.

- 55% of all energy needs met through the use of renewable sources by 2025.
 - 800 Megawatts (MW) of energy efficiency and demand response savings by 2020.
 - Additional 200 MW of demand response savings by 2025.
 - Increase installed solar capacity to 950 MW, including 200 MW of local solar.
 - Retire Austin Energy's share of the Fayette Power Project beginning in FY 2022.
-

Austin Energy

Message from the General Manager

Austin Energy (AE), the City of Austin's municipally owned and operated electric utility, provides retail electric service to more than 455,000 metered customers in a service area that includes 206 square miles within the City and 231 square miles in surrounding Travis and Williamson counties. AE owns or has an ownership interest in a diverse mix of generation resources comprising natural gas, coal and nuclear plants. AE also has renewable energy installations or purchased power contracts totaling 1,287 megawatts (MW), primarily wind and solar, bringing its total energy resources to 3,827 MW. AE also owns electric delivery assets including 74 substations, 624 miles of transmission lines and over 11,450 miles of distribution lines.



Webberville Solar Farm

In early FY 2015-16, Austin Energy began a Cost of Service study and rate review. AE's base rates were increased early in FY 2012-13, after 18 years without a base rate increase. Prior to the increase, the utility was experiencing deficits because the revenue being collected was less than the costs to serve customers. The City Council now requires rates to be reviewed every five years. During the current year-long rate review process, which included public and customer participation, staff recommendations to the Austin City Council were presented in the spring of 2016. Council approved an impartial hearings examiner to evaluate AE's data, methodology and the concerns some stakeholder groups raised. The results of the cost of service and rate review showed that due to AE's strong financial position coming out of the previous rate review, AE will be able to reduce revenue requirements by \$42.5 million which includes lowering base rates for most customers beginning in January 2017.

Austin Energy has continued working toward the Energy Resource Plan goals to achieve 55 percent renewables by 2025. The current plan, in place since 2014, will be updated as a part of the biennial review, as required by Council, in early FY 2016-17. As part of keeping AE on target to meet the current goals, AE secured purchase power agreements (PPAs) for 438 MW of utility-scale solar from west Texas. AE is the largest user of solar power in the Electric Reliability Council of Texas (ERCOT) market. AE's wind energy PPA's totaling 1,145 MW; combined with the solar PPA's has positioned AE to remain a leader in renewable energy generation. AE is a recipient of a \$4.3 million grant from the U.S. Department of Energy's SunShot Initiative to pilot a platform to enable and promote integrated distributed energy resources. This includes community solar, battery storage, and smart inverter technologies. The pilot will last several years and should help AE reach the goal of 10 MW of local energy storage by 2025.

Operationally, in FY 2015-16 Austin Energy continued to be a leader in reliable electric service. More than halfway through FY 2015-16, the 12-month rolling average for the System Outage Duration Index (SAIDI) was 55.61 minutes (well below the 90 minute industry average). The 12-month rolling average for the System Outage Frequency Index (SAIFI) was 0.73 interruptions (well below the industry average of 1.0 interruption). This, in spite of a very challenging year for weather given the many storms and flooding the Austin area received.

As we look forward to FY 2016-17, Austin Energy will continue to meet the affordability metric to maintain system average rates at or below 2% annual compound growth rates that began in October 2012. In addition, we will continue working towards our competitiveness metric to maintain an average annual system rate in the lower 50% of all Texas utilities serving residential, commercial and industrial customers as measured by published data from the Energy Information Administration. We are dedicated to investing in the resources necessary to meet these challenges and provide the safe delivery of clean, affordable, reliable energy and excellent customer services.

Jackie A. Sargent, General Manager

Budget Highlights



Installation of Distribution Remote Switches

The FY 2016-17 Budget of Austin Energy (AE) continues to address major operating and capital improvement issues and will help the utility to continue financing the needs of AE's Resource, Generation and Climate Protection Plan in order to meet legislative and environmental regulations affecting the industry, as well as progress towards the goal of 55% renewables by 2025. The Budget will also enable AE to keep up with system growth, invest in energy efficiency, smart grid technologies and renewable energy resources, and maintain excellent reliability of service. The FY 2016-17 Budget was developed to keep AE on a continued path toward meeting all financial policies by allowing for the continued replenishment of reserves in order to maintain the excellent bond ratings achieved by the utility.

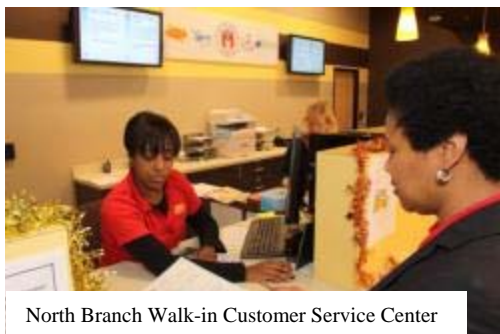
Rates

Austin Energy's rates are composed of base rates, which only change following a cost of service study, and adjustable or pass-through rates, which may be adjusted on an annual basis. Base rates cover basic utility infrastructure such as power plants, distribution lines, customer service and the related operation and maintenance. Adjustable rates cover costs which may be more variable, are assessed by others or provide additional services. Both base and adjustable rates vary slightly depending on whether a customer is located within or outside the city of Austin. AE's base rates consist of fixed charges and consumption based charges. AE's base rates, which include Customer Charges, Electric Delivery Charges, Energy Charges and Demand Charges, will change in FY 2016-17 resulting from the every-five-year cost of service study the utility conducted. The results of this public process resulted in lower base revenue requirements for AE of approximately \$42.5 million and lower system-wide base rates by 6.7%.

AE's adjustable rates include the Power Supply Adjustment (PSA), Regulatory Charge and Customer Benefit Charge (CBC). These rates are reviewed and adjusted each year through the budgetary process to reflect the actual cost of these items. AE makes no profit on these dollar-for-dollar pass-through charges. These rates are typically adjusted only once per year and are applied to a customer's consumption or, in the case of the Regulatory Charge, the large commercial customers' demand level.

The PSA recovers dollar-for-dollar net power supply (fuel) costs and is reflected as a line item on the electric portion of the bill. The PSA is typically adjusted beginning with November bills by utilizing actual costs from the most recent twelve month period. Due to the rate case, the FY 2016-17 PSA will be updated in January 2017. This historical data is used to set the power supply adjustment for the next 12 month period beginning November 1, 2016. However, historical data will never perfectly match future actual costs that the utility incurs, so a true-up is included in the calculation. A true-up is an adjustment to rates by which under-recovered costs are collected by the utility or over-recovered costs are returned to customers. AE used the true-up process to lower the FY 2015-16 Budget PSA to a system average 2.769 cents per kilowatt-hour (kWh) in April 2016, the lowest rate since 2003. Due to the continued lower Electric Reliability Council of Texas (ERCOT) wholesale market prices resulting from very favorable natural gas prices, as well as milder weather in the spring and summer months, the proposed PSA included in the FY 2016-17 Budget will remain 2.769 cents per kWh (system average) with a proposed seasonal adjustment that will make the PSA slightly higher in the four summer months and slightly lower in the eight non-summer months.

The Regulatory Charge recovers dollar-for-dollar AE's share of the statewide costs of managing and using the transmission grid, as well as its expansion and upkeep. It includes ERCOT charges and fees that are based on AE's share of the summer statewide peak demand, which is about four percent of the statewide total. Statewide transmission costs include the \$6.7 billion cost of new transmission lines that helps bring more renewable energy from West Texas to the rest of the state. These costs are reviewed, approved and apportioned by the Public Utility Commission of Texas (PUCT). Other non-discretionary regulatory costs may also be included. Changes to the Regulatory Charge continue to be driven primarily by increases to the transmission cost of service that is charged to all customers in the ERCOT region. Those costs have increased significantly in recent years due to the completion of multi-year efforts to improve the Texas transmission system and allow greater access to wind and solar resources in West Texas. The Regulatory charge was under-recovered through FY 2014-15 by \$32.6 million. The Regulatory Charge was increased in FY 2015-16 to off-set the large under-recovery. The Regulatory Charge for FY 2016-



North Branch Walk-in Customer Service Center

17 will remain relatively flat, reflecting an increase in the ERCOT postage stamp rate and a continuing under-recovery. A typical residential customer using 895 kilowatt hours (kWh) per month will experience a \$0.64 monthly savings.

The CBC recovers certain costs incurred by AE as a benefit to AE's customers across its entire service territory. There are three components of the community benefit charge: (1) funding to provide utility bill assistance, weatherization, and discounts through the Customer Assistance Program (CAP) for qualifying low-income customers; (2) the costs of AE's distributed solar and Energy Efficiency Services (EES); and (3) the costs to provide

Service Area Lighting (SAL) throughout the city of Austin. For customers outside the city of Austin, the CBC excludes the service area lighting component and the outside city of Austin CAP component is reduced for residential customers. The community benefit charge is billed on a kWh basis to all customer classes and may be adjusted as costs change. The CAP program over-recovery at the end of FY 2014-15 was approximately \$4.6 million. Customer enrollments are increasing and increased weatherization efforts are expected to offset the over-recovery during FY 2014-15 and FY 2015-16. Additionally, SAL under-recovery at the end of FY 2014-15 was approximately \$4.2 million. This will require an increase SAL charge of \$0.41 per month for the typical residential customer. For EES costs, there was an over-recovery through the end of FY 2014-15 of approximately \$9.8 million. AE is continually evaluating EES program expenditures to determine funding requirements and is modifying the cost allocation method to track cost causation. This will decrease the FY 2016-17 EES rates by \$0.34 or 13.1% for the typical 895 kWh residential user.

The following table reflects the average residential customer bill impact for FY 2016-17. The FY 2015-16 versus FY 2016-17 rate comparison is based on an average residential customer using 895 kWh of energy. The FY 2016-17 average monthly bill includes the impact of the proposed rate changes mentioned above and will take effect January 1, 2017.

Average Residential Customer Bill Impact

Unbundled 5-Tier Inclining Block Energy Rate (Inside City of Austin Customer)

Average Monthly Bill	Energy kWh	FY 2015-16 Approved Budget Rate	FY 2016-17 Approved Budget Rate	\$ Change	% Change
Customer Charge		\$ 10.00	\$ 10.00	\$ 0.00	0.0%
Base Electricity Charge*	895	\$ 36.78	\$ 37.05	\$ 0.27	0.7%
Power Supply Adjustment (PSA)	895	\$ 28.09	\$ 24.71	(\$ 3.38)	(12.0%)
Community Benefit Charge (CBC)	895	\$ 4.96	\$ 5.03	\$ 0.07	1.4%
Regulatory Charge	895	\$ 12.66	\$ 12.02	(\$ 0.64)	(5.1%)
Total Monthly Bill	895	\$92.49	\$ 88.81	(\$ 3.68)	(4.0%)
Total CAP Customer Discounted Bill	895	\$72.85	\$ 69.54	(\$ 3.31)	(4.5%)

* Increase results from modifications made to residential tiers during Cost of Service rate review.

Austin Energy customers also have the opportunity to support 100% renewable energy for an average cost of a few dollars per month by signing up for Green Choice®. The Green Choice® adjustable premium will remain at 0.75 cents in FY 2016-17. In addition, for a short period of time, AE will allow current Green Choice® customers on Batches 5 and 6 to convert to the Green Choice® adjustable premium rates. In addition, AE offers customers a Residential Value-of-Solar (VOS) Rider that enables AE to credit customers for their solar production at a rate equivalent to the value of solar assessment. The VOS rate will change to 10.6 cents per kWh.

Revenue

In the FY 2016-17 Budget, revenue, including transfers, totals \$1.28 billion, which represents a \$119.8 million or 8.54% decrease compared to the FY 2015-16 Budget of \$1.40 billion. The PSA makes up the largest share of the variance with a decrease of \$71.5 million, mainly due to lower natural gas prices in the ERCOT wholesale market. Other major decreases to revenue include \$54.8 for base revenue due to the effects of lowering system-wide rates and thus reducing revenue requirements resulting from the cost of service study and rate review. There is an increase of \$1.3 million in Regulatory revenue in order to recover Austin Energy's additional costs related to the ongoing Texas electric transmission grid build-out. Transmission Revenue is AE's share of revenue for other utilities' use of AE-owned transmission lines and at \$75.8 million, is \$2.0 million higher than the prior year resulting from higher ERCOT transmission rates. Other revenue, which includes various fees for services and on-site energy revenue, increased \$3.3 million to \$57.6 million due to higher revenue for infrastructure attachments from private corporations. There is also a reduction of \$14.4 million for the one-time recording of the proceeds from the sale of the Energy Control System in FY 2015-16.

Requirements

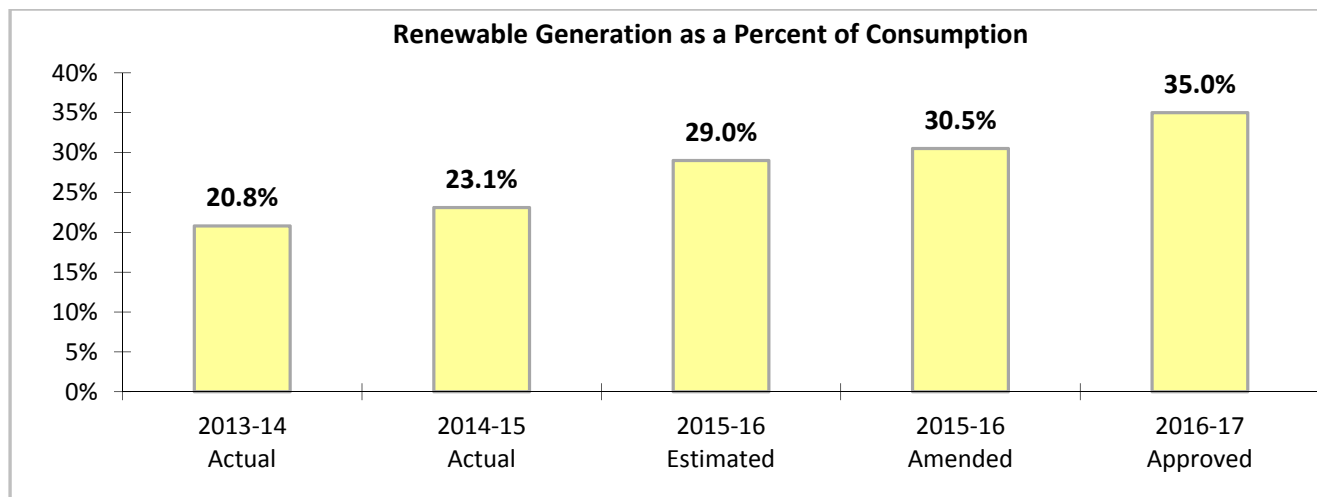
Total requirements of \$1.27 billion in the FY 2016-17 Budget represent a \$95.6 million or 7.0% decrease from the FY 2015-16 Budget of \$1.36 billion. Major decreases include \$71.5 million in the PSA or power supply expenses and ERCOT net settlements due to the lower cost of power delivered by ERCOT to the Austin Energy load zone. This decrease was driven in part by lower natural gas prices and the excellent reliability of AE's generation plants selling into the market. Other decreases include \$8.9 million for bad debt expenses due to enhanced collection efforts and the implementation of Council approved arrearage policies.

Increases to the operating budget include \$18.9 million for non-fuel operations and maintenance. Major items in this variance are an increase of \$6.0 million to begin funding of the non-nuclear decommissioning reserve, \$5.4 million for built-in cost drivers for wage adjustments, market study implementations and health insurance. Other increases include \$5.4 million for information technology hardware, software and additional contract staffing, and \$1.1 million for the addition of 45 new FTEs in Customer Care which will be the result of converting temporary and contract staffing to AE employees. Other increases include \$18.1 million for recoverable expenses, resulting from increases in transmission costs and ERCOT fees passed on through a higher Transmission rate in the ERCOT market as well as costs associated with the completion of multi-year efforts to improve the Texas transmission system and allow greater access to wind and solar resources in West Texas.

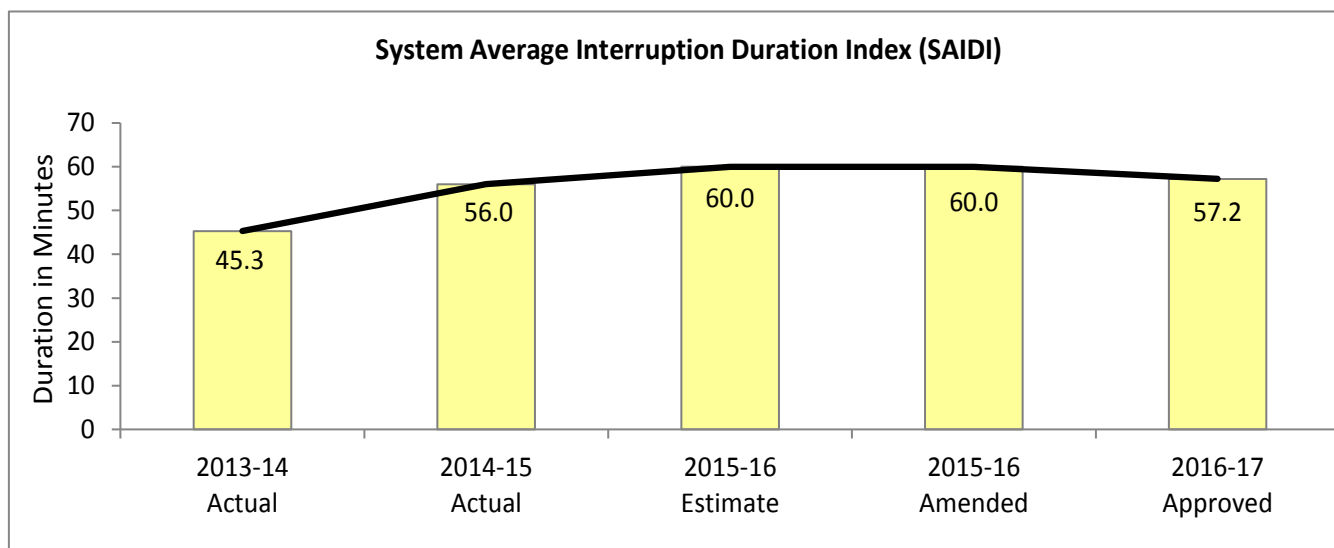
For transfers out, Debt service will decrease by \$13.8 million due to savings achieved during the bond refunding in FY 2014-15. The transfer to the Capital Improvement Program (CIP) funds will slightly decrease by \$0.5 million. For the first time in five years, the General Fund Transfer will increase by \$3.0 million to \$108.0 million due to the effects of the rate restructuring that went into effect in October 2012. Other changes to transfers include a \$3.4 million increase in the Support Services allocation, a \$0.8 million increase in the Communications and Technology Management allocation, and a decrease of \$1.6 million for the Economic Development department transfer resulting from the previously approved transition plan. AE will decrease funding for the Contingency Reserve (formerly the Strategic Reserve) by \$36.0 million. The Capital Reserve (formerly the Repair and Replacement Fund) will decrease in FY 2016-17 by \$9.0 million.

Key Performance Indicators

The City adopted the Austin Climate Protection Plan (ACPP) in 2007 to build a more sustainable community. Austin Energy's current Resource, Generation, and Climate Protection Plan to 2025 (the Generation Resource Plan) meets these objectives. The Generation Resource Plan is a resource planning tool that brings together demand and energy management options over the planning horizon. Austin Energy reviews the Generation Resource Plan and issues a report on performance goals annually, and reassesses the Generation Resource Plan in a public forum every two years. Major resource recommendations and changes will be presented to the City Council for authorization. The current goal is to meet 55% renewable generation as a percentage of consumption by 2025. AE is well on its way to meeting this, with current estimates at 29% by the end of FY 2015-16 and 35% by the end of FY 2016-17 as new solar and wind purchase power agreements come on-line.



System Average Interruption Duration Index (SAIDI) defines the average outage duration for each customer served during the fiscal year. It is a direct measure of the reliability of the Austin Energy (AE) distribution system. The Public Utility Commission of Texas (PUCT) -defined standard is average outage duration of 60 minutes. In FY 2014-15, the SAIDI numbers increased due to the abundance and severity of weather related storms, including the Memorial Day flood of 2015. Despite this, AE continued to perform below the SAIDI target at 56.04 minutes. These indicators are directly influenced by the type and magnitude of weather events and the distribution line clearance cycle.



Austin Energy Significant Changes

Revenue Changes	Dollars	
Decrease in Service Area (Base) Revenue stemming from lower revenue requirements and the corresponding rate restructuring resulting from the Cost of Service study.	(\$54,806,222)	
Decrease in Power Supply Revenue due to lower expected load zone market prices and recovery in FY2016 of prior year roll over.	(\$71,457,087)	
Community Benefit Revenue decrease due to lower rate for recovery of energy efficiency services costs.	(\$227,924)	
Regulatory Revenue increase to reflect adjustment of rate lower to better align with collection under recovery pace.	\$1,325,263	
Increase in Transmission Revenue due to higher ERCOT demand on the transmission grid and an increase in ERCOT transmission postage stamp rate.	\$2,032,447	
Increase in Other Revenue due to an increase in pole attachment revenue and new service connection revenue offset by lower Chilled Water customer revenue resulting from delays in customer connections.	\$3,286,455	
Expenditure Changes	FTEs	Dollars
Citywide		
Additional funding to cover the cost of a \$0.29 plus 2.0% wage increase in FY 2016-17, to implement a Citywide market study, and to increase City contributions for health insurance by 8%.		\$5,430,444
Increase in allocations for Support Services, Communications & Technology Management (CTM), and decreases in accrued payroll, and workers' compensation.		\$3,228,185
Increase in vehicle maintenance and fuel due to higher costs of parts and labor.		\$428,134
Increase in Personnel Savings to align with projected vacancy rates.		(\$1,153,704)
Electric Service Delivery		
Increase in temporary employees to keep up with increased workload.		\$314,585
Reduce engineering services and IT staffing as part of reducing overall operating costs in light of reduced revenue from rate settlement.		(\$2,409,139)
Increase in overtime to keep up with growth in the distribution system.		\$601,980
Increase in computer software maintenance for smart grid systems.		\$562,802
Increase in technology consulting and staffing as part of Smart Grid modernization projects.		\$2,490,200

Expenditure Changes	FTEs	Dollars
Power Generation		
Increase in AE's share of operating costs for the South Texas Nuclear Plant (STP) resulting from an additional refueling outage in FY 2016-17.		\$1,431,681
Decrease in Plant Maintenance at Decker Power station and the Sand Hill Energy Center.		(\$734,408)
Begin funding for Non-Nuclear Decommissioning expense.		\$6,000,000
Power Supply		
Decrease in Power Supply expenses due to lower expected load zone market prices.		(\$71,457,087)
Customer Care		
Increase in overtime to handle increased call volume and reduce customer wait time.		\$287,200
Decrease in temporary staffing in order to convert to permanent Austin Energy FTEs.		(\$1,499,401)
Decrease in consulting services resulting from the hiring of full-time permanent staff.		(\$669,760)
Convert temporary and contractor staffing into full-time equivalents to promote consistency in staff.	45.00	\$3,314,457
Decrease in bad debt expense resulting from increased collection efforts and Council arrearage policies.		(\$8,852,329)
Customer Energy Solutions		
Increase in consulting services to help promote programs and reach energy efficiency goals.		\$1,058,612
Increase in Conservation Program Incentives to help reach energy efficiency goals.		\$407,000
Increase conservation rebates to provide additional energy efficiency benefits and free high bill audits to residential and small commercial customers.		\$2,000,000
Reduce conservation expenses for surveys funding		(\$100,000)
Recoverable Expenses		
Increase in Transmission Cost of Service based on AE's share of the Electric Reliability Council of Texas (ERCOT) transmission grid costs and an increase in the transmission rate.		\$17,670,697
Increase in ERCOT administrative fees based on AE's share of the ERCOT grid costs.		\$440,422
Support Services		
Increase in information technology consulting and staffing services.		\$1,180,396
Increase in information technology software and hardware purchases and maintenance reflecting the higher demand of technology in the utility.		\$4,183,819

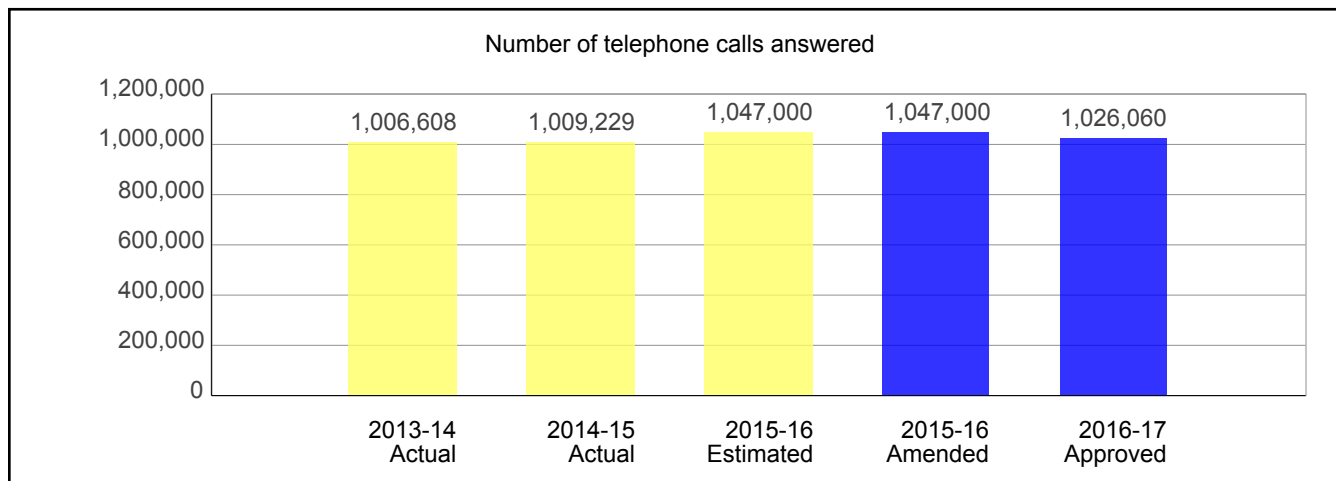
Expenditure Changes	FTEs	Dollars
Increase in property, boiler and liability insurance premiums based on historical claims.		\$469,659
Decrease in consulting for cost of service, rate review and strategic planning studies.		(\$150,000)
Reduce commercial paper administrative expenses		(\$1,000,000)
Transfers & Other Requirements		
Increase in the General Fund Transfer based on calculated revenue.		\$3,000,000
Net decrease in transfers to Contingency (formerly Strategic Reserve) and Capital (formerly Repair & Replacement) Reserves.		(\$45,000,000)
Decrease in Economic Development Department funding transfer based on a shared-cost funding model between the General Fund, Austin Energy, Austin Water, and Austin Resource Recovery.		(\$1,597,437)
Decrease in the transfer of current revenue (cash funding) for the Capital Improvement Program (CIP) based on the updated FY 2016-17 Electric CIP Spending Plan, which was lowered by \$42 million.		(\$535,989)
Decrease in debt service requirements due to the updated FY 2016-17 Electric CIP Spending Plan, which was lowered by \$42 million.		(\$13,778,395)

Austin Energy Budget Detail by Activity

Program: Customer Care

Activity: 311 City-Wide Call Center

The purpose of the 311 City-Wide Call Center activity is to provide uncomplicated access to City of Austin services and information.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Austin Energy Fund	1,985,013	2,633,422	2,660,039	2,551,701	3,129,746
Expense Refunds	6,295,998	6,455,138	7,116,040	7,116,040	8,610,179
Total Requirements	\$8,281,010	\$9,088,559	\$9,776,079	\$9,667,741	\$11,739,925
Full-Time Equivalents					
Austin Energy Fund Civilian	69.00	68.00	69.00	69.00	68.00
Total FTEs	69.00	68.00	69.00	69.00	68.00
Performance Measures					
Call Service Level	90.76	91.37	90	90	90
Number of service orders issued	246,382	253,893	265,600	265,600	256,515
Number of telephone calls answered	1,006,608	1,009,229	1,047,000	1,047,000	1,026,060

Services

Provide a single point of contact for Austin's citizens and visitors offering information to callers regarding all City departments including Austin Police Department non-emergency requests.

Contact

Cindi Perez, Manager, 512-972-9801

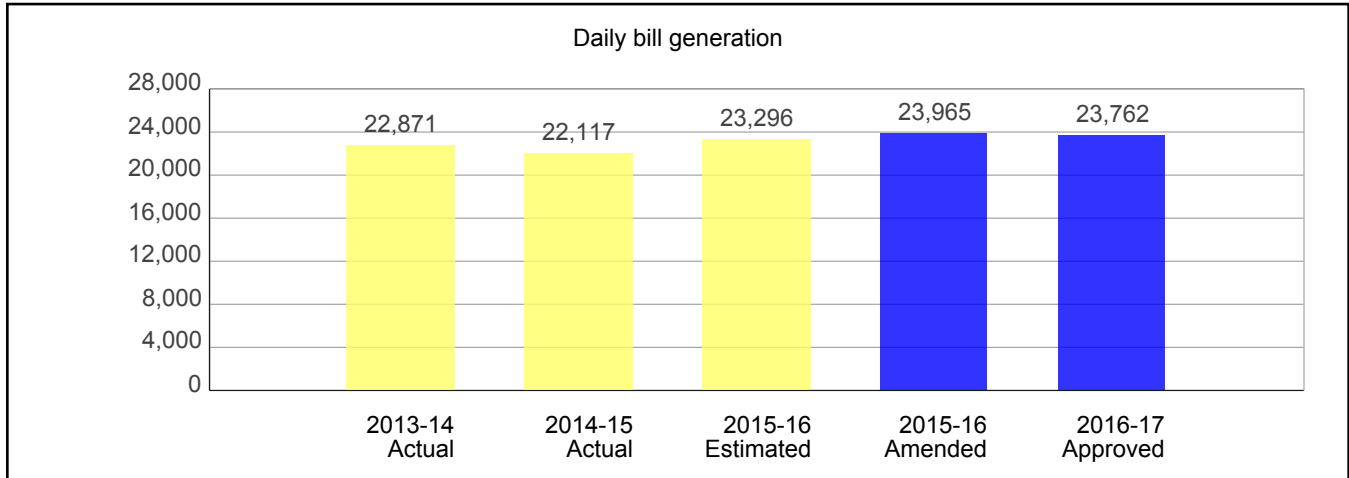
Austin Energy

Budget Detail by Activity

Program: Customer Care

Activity: Billing and Revenue Measurement

The purpose of the Billing and Revenue Measurement activity is to provide billing and revenue collection services for all City of Austin utilities including Austin Energy, Austin Water, Austin Resource Recovery, Watershed Protection and the Transportation User fee.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Austin Energy Fund	14,166,333	22,188,605	23,896,339	23,896,339	20,861,359
Expense Refunds	12,430,549	10,814,806	12,204,933	12,204,933	15,427,345
Total Requirements	\$26,596,882	\$33,003,411	\$36,101,272	\$36,101,272	\$36,288,704
Full-Time Equivalents					
Austin Energy Fund Civilian	122.00	124.00	124.00	124.00	123.00
Total FTEs	122.00	124.00	124.00	124.00	123.00
Performance Measures					
Daily bill generation	22,871	22,117	23,296	23,965	23,762
Percent of customer billing requests resolved prior to next billing cycle (less than 30 days from date of request)	93.87	96.42	97.5	97.5	97.5
Percent of high priority customer billing requests resolved within five business days	78	86.73	85	85	90

Services

Billing for utility accounts, revenue measurement, credit management and current diversion investigation.

Contact

Elaine Kelly-Diaz, Vice President, Customer Account Management, 512-322-6667

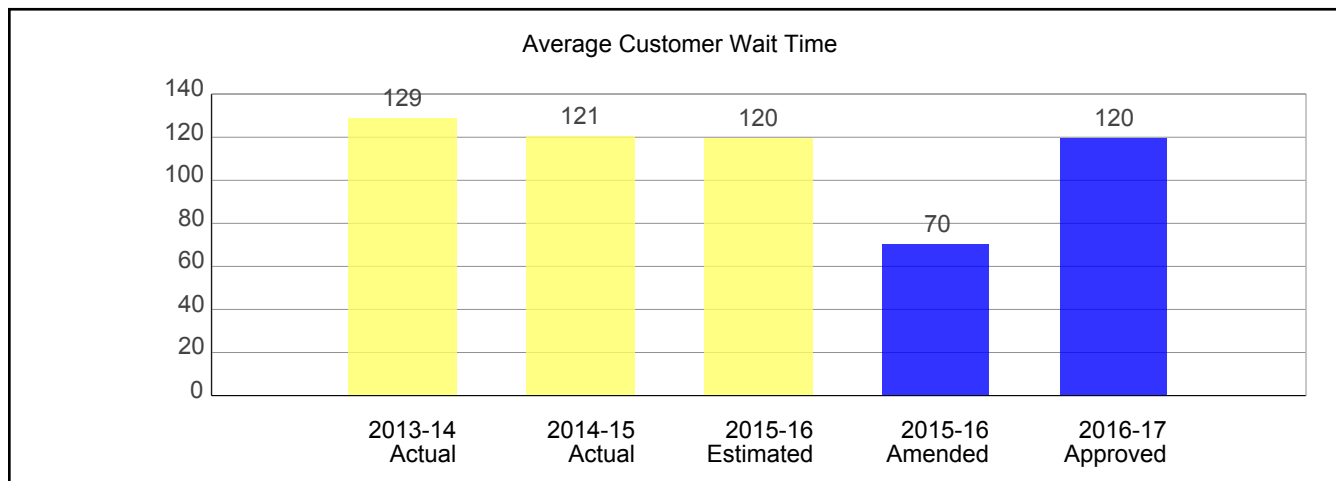
Bold Measure = Key Indicator

Austin Energy Budget Detail by Activity

Program: Customer Care

Activity: Customer Contact Center

The purpose of the Customer Contact Center activity is to provide excellent customer service and information to all City of Austin utility customers pertaining to billing, service, and City code.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Austin Energy Fund	9,986,664	11,139,729	12,343,766	12,351,288	16,232,220
Expense Refunds	6,700,299	8,215,378	8,969,708	8,969,708	8,922,389
Total Requirements	\$16,686,963	\$19,355,106	\$21,313,474	\$21,320,996	\$25,154,609
Full-Time Equivalents					
Austin Energy Fund Civilian	160.00	164.00	164.00	164.00	211.00
Total FTEs	160.00	164.00	164.00	164.00	211.00
Performance Measures					
Average Customer Wait Time	129	121	120	70	120
Total Customer Interactions	1,784,258	1,850,756	1,760,000	1,750,000	1,775,000

Services

Customer account inquiry; Remittance processing; Billing system management.

Contact

Jawana Gutierrez, Vice President, Customer Care Services, 512-322-6596

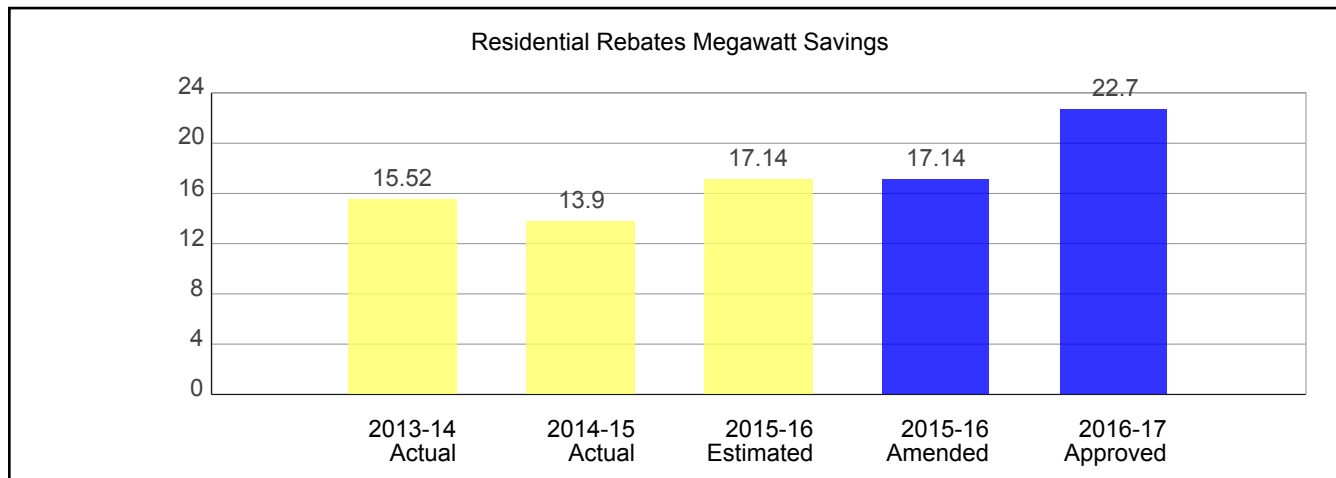
Austin Energy

Budget Detail by Activity

Program: Customer Energy Solutions

Activity: Conservation Rebates and Incentives

The purpose of the Conservation Rebates and Incentives activity is to provide rebates for residential, commercial, and industrial customers in order to increase energy efficiency and lower energy demand to ultimately lessen the need for Austin Energy to build or purchase new generation to meet the needs of Austin Energy's customers.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Austin Energy Fund	24,060,314	25,855,047	24,249,134	24,249,134	25,616,000
Expense Refunds	40,467	5,442	0	0	0
Total Requirements	\$24,100,781	\$25,860,488	\$24,249,134	\$24,249,134	\$25,616,000
Performance Measures					
Commercial Rebate Megawatt savings	31.84	41.8	31.04	31.04	21.32
Peak Load Management Megawatt Savings	19.63	10.2	13.82	13.82	15.2
Residential Rebates Megawatt Savings	15.52	13.9	17.14	17.14	22.7
Solar Incentive Megawatt Savings	7.61	7.68	10	10	10

Services

Provide application, inspection and rebates to qualifying Austin Energy customers for energy efficiency.

Contact

Debbie Kimberly, Vice President, Customer Energy Solutions, 512-322-6327

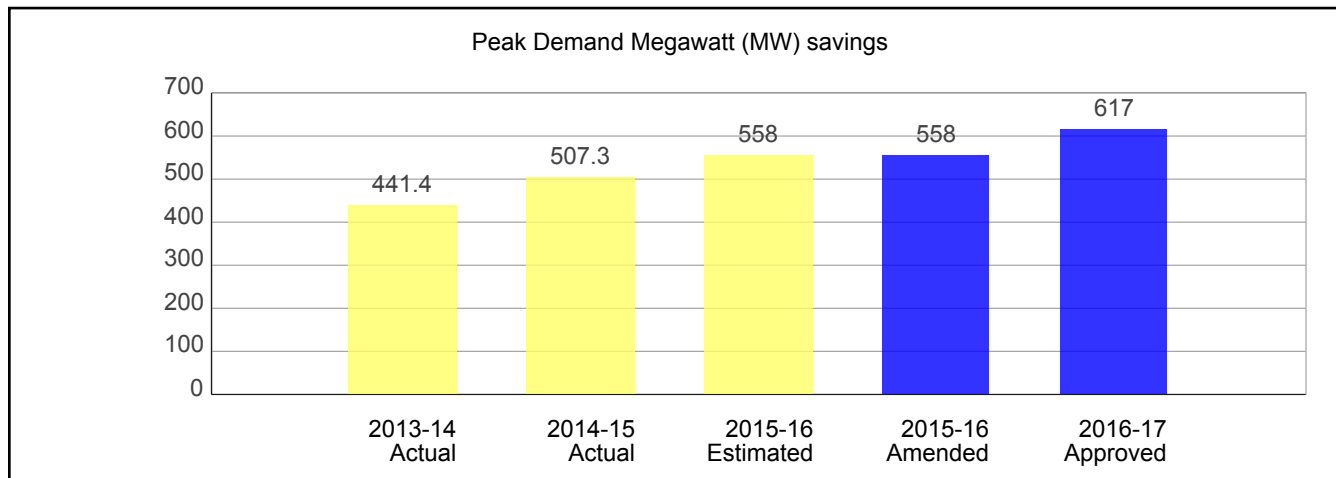
Austin Energy

Budget Detail by Activity

Program: Customer Energy Solutions

Activity: Demand Side Management

The purpose of the Demand Side Management activity is to develop, implement, maintain and promote the Austin Energy renewable energy and conservation rebate programs in accordance with the Austin Climate Protection Plan in order for Austin Energy to become a leader in addressing global climate change.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Austin Energy Fund	16,405,150	18,637,691	20,268,043	20,268,043	21,394,530
Expense Refunds	1,811	3	0	0	0
Grants	672,235	308,322	55,000	55,000	55,000
Total Requirements	\$17,079,196	\$18,946,016	\$20,323,043	\$20,323,043	\$21,449,530
Full-Time Equivalents					
Austin Energy Fund					
Civilian	107.00	111.00	111.00	111.00	111.00
Grants	9.00	1.00	1.00	1.00	0.00
Total FTEs	116.00	112.00	112.00	112.00	111.00
Performance Measures					
Peak Demand Megawatt (MW) savings	441.4	507.3	558	558	617
Percentage of energy efficiency achieved in customer base	1.13	1.27	1.11	1.11	1.11

Services

Promote energy efficiency and peak load demand reduction by promoting energy efficiency programs combined with rebates and incentives to Austin Energy customers.

Contact

Debbie Kimberly, Vice President, Customer Energy Solutions, 512-322-6327

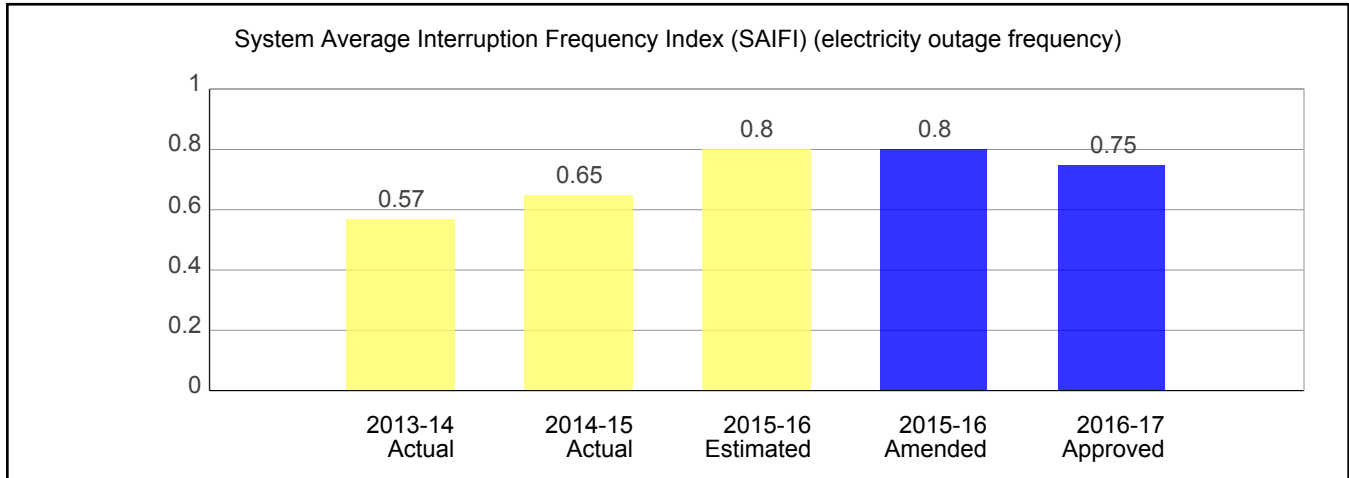
Austin Energy

Budget Detail by Activity

Program: Electric Service Delivery

Activity: Distribution Services

The purpose of the Distribution Services activity is to provide construction, operations and maintenance of the Distribution System in Austin Energy's service territory.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Austin Energy Fund	33,685,417	36,759,608	39,645,686	39,384,127	41,499,418
Expense Refunds	10,452,494	12,016,279	10,733,351	10,743,339	12,365,928
Total Requirements	\$44,137,911	\$48,775,886	\$50,379,037	\$50,127,466	\$53,865,346
Full-Time Equivalents					
Austin Energy Fund Civilian	293.00	291.00	289.00	289.00	291.00
Total FTEs	293.00	291.00	289.00	289.00	291.00
Performance Measures					
Miles of Distribution Line Cleared	298	292	380	380	300
System Average Interruption Duration Index (SAIDI)	45.25	56.04	60	60	57.22
System Average Interruption Frequency Index (SAIFI) (electricity outage frequency)	0.57	0.65	0.8	0.8	0.75

Services

Design, Engineering, Construction of the Distribution System in Austin Energy's service territory. This includes both overhead and underground lines, transformers, feeders, streetlights and other associated equipment to keep the system operating normally. Other services include tree trimming and system restoration.

Contact

Dan Smith, Vice President, Electric Service Delivery, 512 505-7009

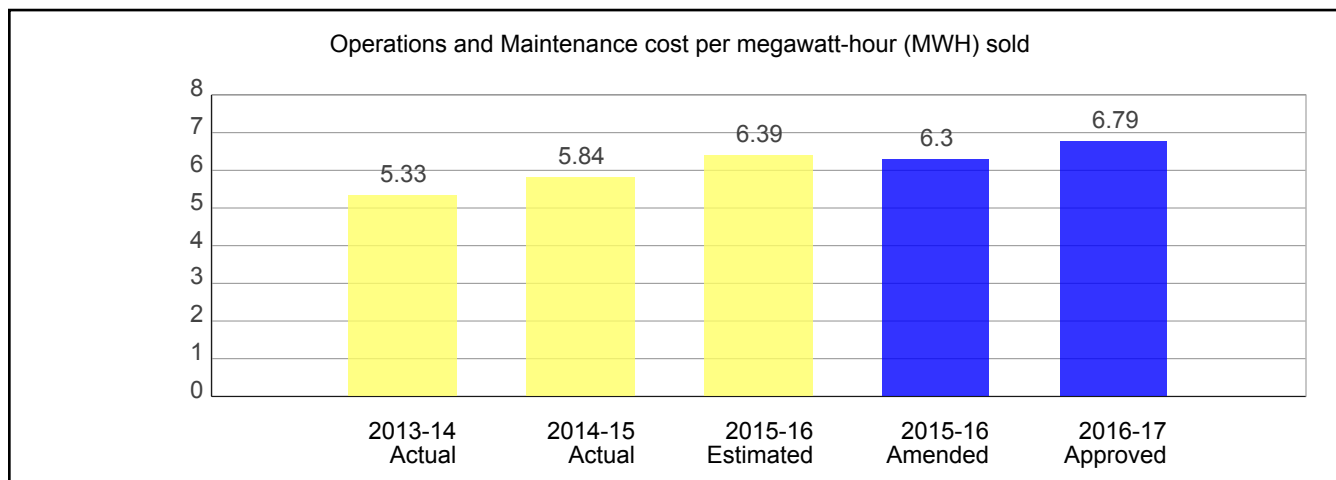
Austin Energy

Budget Detail by Activity

Program: Electric Service Delivery

Activity: Power Delivery Support

The purpose of the Power Delivery Support activity is to build, operate and maintain the transmission and distribution systems in the Austin Energy service territory in order to provide clean, reliable and affordable electric service to our customers.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Austin Energy Fund	26,916,918	31,273,325	35,686,613	36,338,029	37,736,891
Expense Refunds	4,282,733	5,049,047	5,468,212	5,489,296	5,128,414
Grants	0	0	5,300,000	1,929,000	0
Total Requirements	\$31,199,651	\$36,322,372	\$46,454,825	\$43,756,325	\$42,865,305
Full-Time Equivalent					
Austin Energy Fund Civilian	193.75	204.75	204.75	204.75	208.00
Total FTEs	193.75	204.75	204.75	204.75	208.00
Performance Measures					
Capital dollars per customer	249.81	270.49	259.65	254.37	275.13
Operations and Maintenance cost per megawatt-hour (MWH) sold	5.33	5.84	6.39	6.3	6.79

Services

Public Involvement; System Planning; Administration; Surveying; Substation construction and maintenance; Metering; Project management; System engineering and training.

Contact

Dan Smith, Vice President, Electric Service Delivery, 512-505-7009

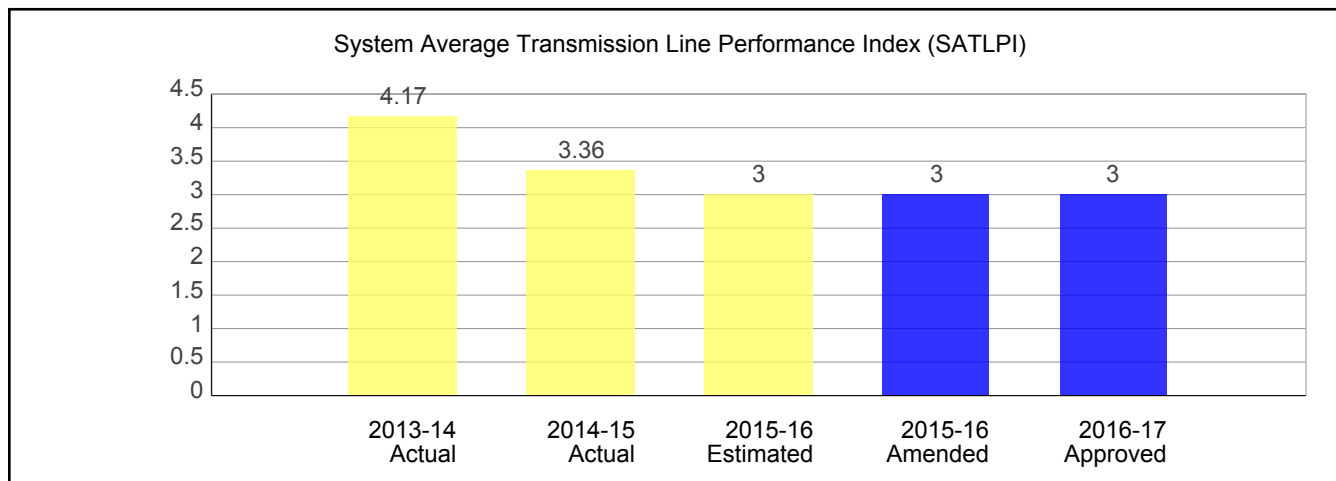
Austin Energy

Budget Detail by Activity

Program: Electric Service Delivery

Activity: Transmission Services

The purpose of the Transmission Services activity is to provide construction, operations and maintenance of the Transmission System as it relates to Austin Energy's service territory.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Austin Energy Fund	114,693,879	124,019,381	130,200,952	123,582,288	141,603,134
Expense Refunds	2,225,131	2,102,690	2,713,188	2,649,977	2,640,042
Total Requirements	\$116,919,009	\$126,122,072	\$132,914,140	\$126,232,265	\$144,243,176
Full-Time Equivalents					
Austin Energy Fund Civilian	52.00	53.00	51.00	51.00	50.00
Total FTEs	52.00	53.00	51.00	51.00	50.00
Performance Measures					
Miles of Transmission Line Cleared	138.46	105.57	132	132	132
System Average Transmission Line Performance Index (SATLPI)	4.17	3.36	3	3	3

Services

Construction, Operation and Maintenance of Transmission facilities including relay construction and maintenance, planning & records, tree trimming and compliance. Also includes Austin Energy's Transmission Expenses paid to the Electric Reliability Council of Texas (ERCOT) based on AE's share of the statewide grid.

Contact

Dan Smith, Vice President, Electric Service Delivery, 512-505-7009

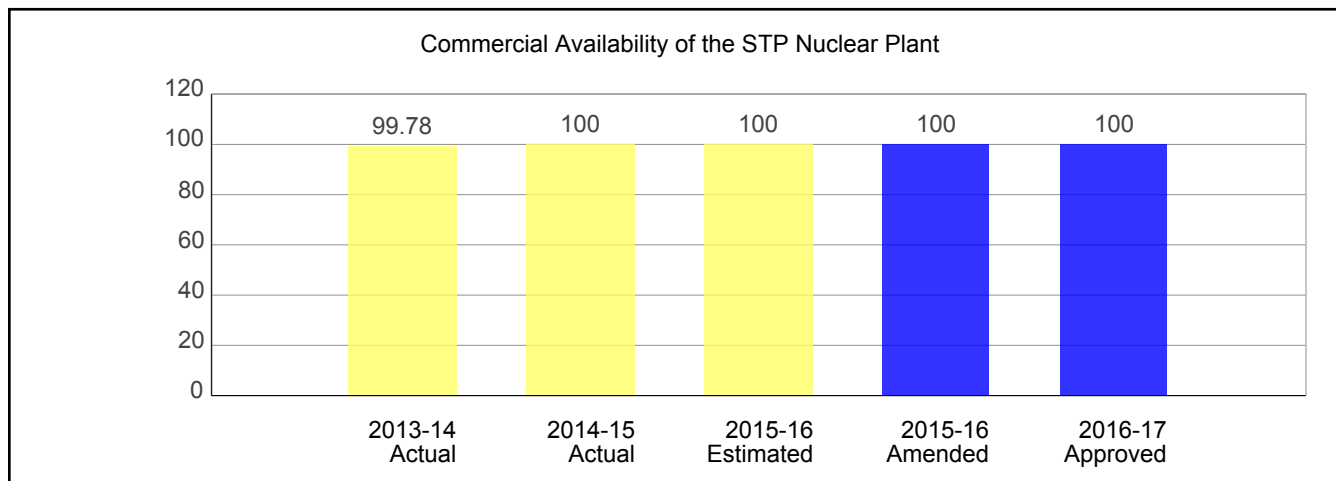
Austin Energy

Budget Detail by Activity

Program: Power Generation, Market Operations & Resource Planning

Activity: Nuclear and Coal Plants Operating

The purpose of the Nuclear and Coal Plants Operating activity is to account for the costs to operate and maintain the Fayette Power Plant and South Texas Nuclear Plant.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Austin Energy Fund	99,212,988	81,159,185	85,494,840	90,908,789	92,340,470
Total Requirements	\$99,212,988	\$81,159,185	\$85,494,840	\$90,908,789	\$92,340,470
Performance Measures					
Capability Factor (CF) of South Texas Nuclear Plant	82.07	94.1	94.4	95	94
Commercial Availability of FPP Units 1&2	95.73	100	97	97	97
Commercial Availability of the STP Nuclear Plant	99.78	100	100	100	100

Services

Operation and Maintenance of the coal fired Fayette Power Plant, which Austin Energy owns 50% with LCRA. Operations and Maintenance of the South Texas Nuclear Plant which Austin Energy owns 16% of Units 1 and 2.

Contact

John Wester, Director, Power Projects & Asset Management

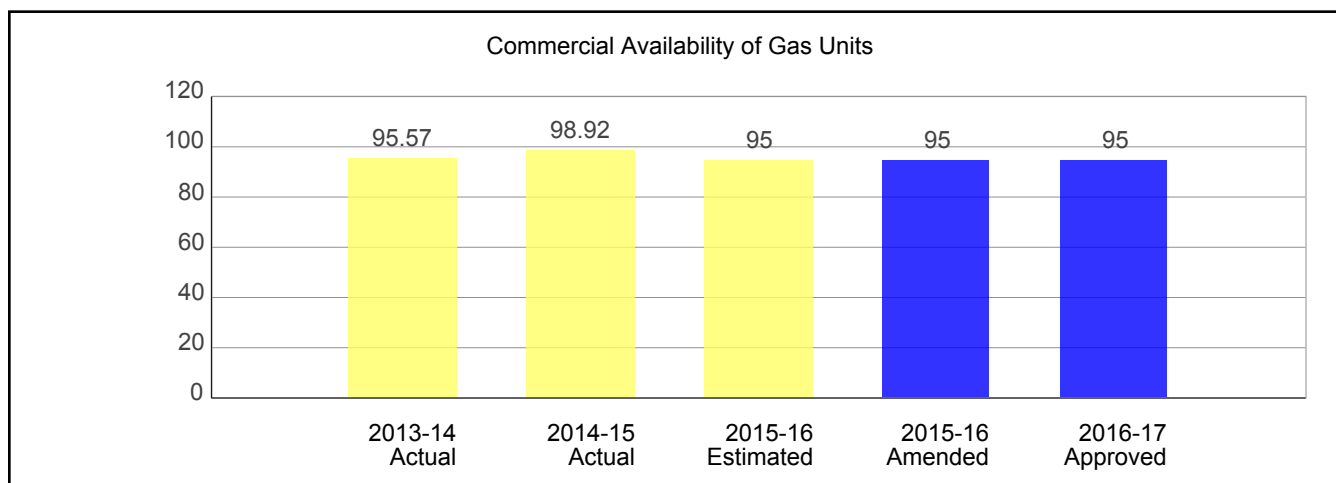
Austin Energy

Budget Detail by Activity

Program: Power Generation, Market Operations & Resource Planning

Activity: Power Generation

The purpose of the Power Generation activity is to provide operations, maintenance and engineering services to utility owned and co-owned power plants in order to provide clean, affordable and reliable energy for our customers as well as provide energy market analysis and scheduling in order to ensure that adequate generation is available to meet customer demand and to ensure that Austin Energy is in compliance with all federal, state and local laws pertaining to system generation, sale and purchase of power.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Austin Energy Fund	65,155,773	63,168,154	64,707,964	64,381,202	70,453,849
Expense Refunds	1,521,093	1,656,684	1,059,818	1,191,832	1,146,979
Total Requirements	\$66,676,866	\$64,824,839	\$65,767,782	\$65,573,034	\$71,600,828
Full-Time Equivalent					
Austin Energy Fund Civilian	245.00	237.00	243.00	243.00	236.00
Total FTEs	245.00	237.00	243.00	243.00	236.00
Performance Measures					
Emissions by Plant	4,615,680	3,790,500	4,254,000	4,500,000	5,380,000
Megawatts (MW) of solar generation in Austin Energy's energy supply	52.4	60.05	226	76	506
Start Reliability of Peakers	98.8	99.2	99	99	99
Commercial Availability of Gas Units	95.57	98.92	95	95	95
Renewable Power Generated as a Percent of Consumption	20.8	23.1	29	30.5	35

Services

Operate Power Plants both owned and co-owned, procure power from Purchase Power Agreements, procure sufficient fuel supply to operate power plants.

Contact

Elaina Ball, Vice President, Power Production, 512-322-6062

Bold Measure = Key Indicator

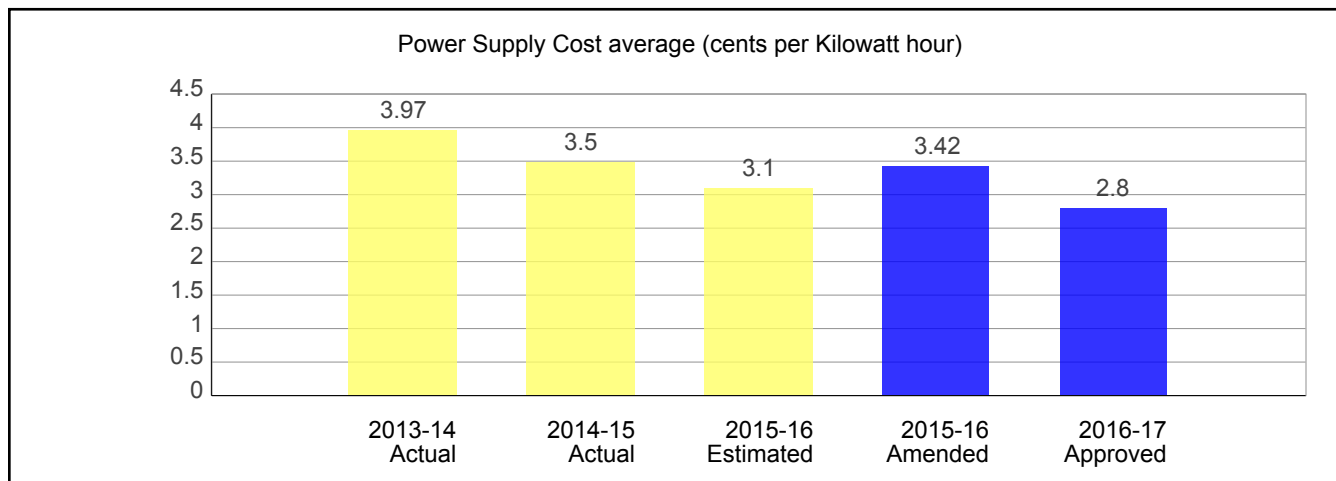
Austin Energy

Budget Detail by Activity

Program: Power Supply

Activity: Power Supply & ERCOT Recoverable

The purpose of the Power Supply and ERCOT Recoverable activity is to purchase the commodities necessary to operate the Austin Energy-owned and co-owned power plants in order to provide sufficient electric services to AE customers.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Austin Energy Fund	506,791,337	449,074,436	405,876,229	441,469,967	370,453,302
Total Requirements	\$506,791,337	\$449,074,436	\$405,876,229	\$441,469,967	\$370,453,302
Performance Measures					
Power Supply Expense	501,593,156	444,505,009	398,628,151	442,553,468	360,473,005
Power Supply Cost average (cents per Kilowatt hour)	3.97	3.5	3.1	3.42	2.8

Services

To calculate the net effect of purchases for natural gas and fuel oil to operate owned generating plants as well as account for costs of co-owned facilities which use coal and nuclear fuel. Power is bought from and sold into the Electric Reliability Council of Texas (ERCOT) wholesale market and also accounts for the use of purchase power agreements to purchase renewable energy, ERCOT administrative costs and fuel hedging activities.

Contact

Khalil Shalabi, Vice President, Energy Market Operation & Resource Planning, 512 322-6520

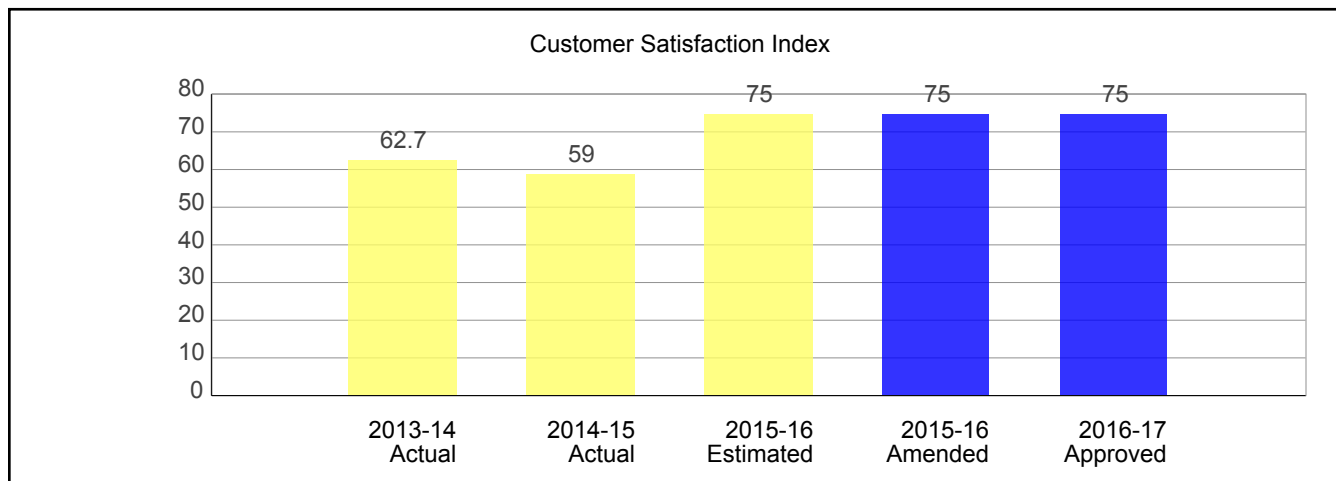
Austin Energy

Budget Detail by Activity

Program: Support Services

Activity: Departmental Support Services

The purpose of the Departmental Support Services activity is to provide operational support to the department so they have the necessary tools to perform their jobs.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Austin Energy Fund	79,127,279	88,702,130	88,611,187	88,818,484	96,420,333
Expense Refunds	17,054,833	22,968,649	19,595,747	19,595,747	21,807,544
Total Requirements	\$96,182,111	\$111,670,779	\$108,206,934	\$108,414,231	\$118,227,877
Full-Time Equivalents					
Austin Energy Fund Civilian	431.00	420.00	417.00	417.00	420.00
Total FTEs	431.00	420.00	417.00	417.00	420.00
Performance Measures					
Lost Time Injury Rate	1.22	0.66	1	0.7	1
Sick Leave Utilization Rate	33.97	35.54	35	35	35
Turnover Rate	7.72	6.48	5.5	4.5	5.5
Customer Satisfaction Index	62.7	59	75	75	75
Credit rating for separate-lien electric utility system revenue bonds	AA-	AA-	AA-	AA-	AA-

Services

Corporate communications, workforce development, safety, security and facility management, legal, information technology, financial monitoring & budget, materials and fleet management, governmental relations issues & market policy, strategic planning & development.

Contact

David Kutach, Director, Budget & Finance, 512-322-6357

Austin Energy

Budget Detail by Activity

Program: Transfers and Other Requirements

Activity: All Activities

The purpose of the Transfers and Other Requirements program is to account for transfers to debt service, the General Fund transfer, reserves transfers and transfers for services Austin Energy receives from other city departments. Other department requirements includes bad debt expense, debt service, and commercial paper administrative expenses.

Graph Not Applicable

	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Austin Energy Fund	379,285,235	382,511,390	387,785,881	393,779,459	328,661,872
Total Requirements	\$379,285,235	\$382,511,390	\$387,785,881	\$393,779,459	\$328,661,872

Services

Accrued payroll; Utility billing system support; 311 Call Center support; Bad debt expense; Interest on Debt; Depreciation

Debt service requirements for revenue bonds, General Obligation debt and commercial paper

General Fund transfer; Capital Improvement Program; Reserves; Citywide administrative and information technology support; Workers' compensation; Economic Development

Contact

David Kutach, Director, Budget & Finance, 512-322-6357

Austin Energy: 2016-17

<i>Austin Energy Fund</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Customer Care	\$26,138,010	\$35,961,755	\$38,900,144	\$38,799,328	\$40,223,325
311 City-Wide Call Center	1,985,013	2,633,422	2,660,039	2,551,701	3,129,746
Billing and Revenue Measurement	14,166,333	22,188,605	23,896,339	23,896,339	20,861,359
Customer Contact Center	9,986,664	11,139,729	12,343,766	12,351,288	16,232,220
Customer Energy Solutions	\$40,465,464	\$44,492,737	\$44,517,177	\$44,517,177	\$47,010,530
Conservation Rebates and Incentives	24,060,314	25,855,047	24,249,134	24,249,134	25,616,000
Demand Side Management	16,405,150	18,637,691	20,268,043	20,268,043	21,394,530
Electric Service Delivery	\$175,296,214	\$192,052,314	\$205,533,251	\$199,304,444	\$220,839,443
Distribution Services	33,685,417	36,759,608	39,645,686	39,384,127	41,499,418
Power Delivery Support	26,916,918	31,273,325	35,686,613	36,338,029	37,736,891
Transmission Services	114,693,879	124,019,381	130,200,952	123,582,288	141,603,134
Power Generation, Market Operations & Resource Planning	\$164,368,761	\$144,327,339	\$150,202,804	\$155,289,991	\$162,794,319
Nuclear and Coal Plants Operating	99,212,988	81,159,185	85,494,840	90,908,789	92,340,470
Power Generation	65,155,773	63,168,154	64,707,964	64,381,202	70,453,849
Power Supply	\$506,791,337	\$449,074,436	\$405,876,229	\$441,469,967	\$370,453,302
Power Supply & ERCOT Recoverable	506,791,337	449,074,436	405,876,229	441,469,967	370,453,302
Support Services	\$79,127,279	\$88,702,130	\$88,611,187	\$88,818,484	\$96,420,333
Departmental Support Services	79,127,279	88,702,130	88,611,187	88,818,484	96,420,333
Transfers and Other Requirements	\$379,285,235	\$382,511,390	\$387,785,881	\$393,779,459	\$328,661,872
Debt Transfers	0	113,904,000	116,983,500	116,982,894	103,204,499
Interfund Transfers	358,729,798	255,797,550	256,318,236	270,718,236	215,909,723
Other Requirements	20,555,437	12,809,839	14,484,145	6,078,329	9,547,650
Total	\$1,371,472,299	\$1,337,122,101	\$1,321,426,673	\$1,361,978,850	\$1,266,403,124

Full-Time Equivalents (FTEs)

Customer Care	351.00	356.00	357.00	357.00	402.00
311 City-Wide Call Center	69.00	68.00	69.00	69.00	68.00
Billing and Revenue Measurement	122.00	124.00	124.00	124.00	123.00
Customer Contact Center	160.00	164.00	164.00	164.00	211.00
Customer Energy Solutions	107.00	111.00	111.00	111.00	111.00
Demand Side Management	107.00	111.00	111.00	111.00	111.00
Electric Service Delivery	538.75	548.75	544.75	544.75	549.00
Distribution Services	293.00	291.00	289.00	289.00	291.00
Power Delivery Support	193.75	204.75	204.75	204.75	208.00
Transmission Services	52.00	53.00	51.00	51.00	50.00
Power Generation, Market Operations & Resource Planning	245.00	237.00	243.00	243.00	236.00
Power Generation	245.00	237.00	243.00	243.00	236.00
Support Services	431.00	420.00	417.00	417.00	420.00
Departmental Support Services	431.00	420.00	417.00	417.00	420.00
Total	1,672.75	1,672.75	1,672.75	1,672.75	1,718.00

Austin Energy: 2016-17

<i>Grants</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Customer Energy Solutions	\$672,235	\$308,322	\$55,000	\$55,000	\$55,000
Demand Side Management	672,235	308,322	55,000	55,000	55,000
Electric Service Delivery	\$0	\$0	\$5,300,000	\$1,929,000	\$0
Power Delivery Support	0	0	5,300,000	1,929,000	0
Total	\$672,235	\$308,322	\$5,355,000	\$1,984,000	\$55,000

Full-Time Equivalents (FTEs)

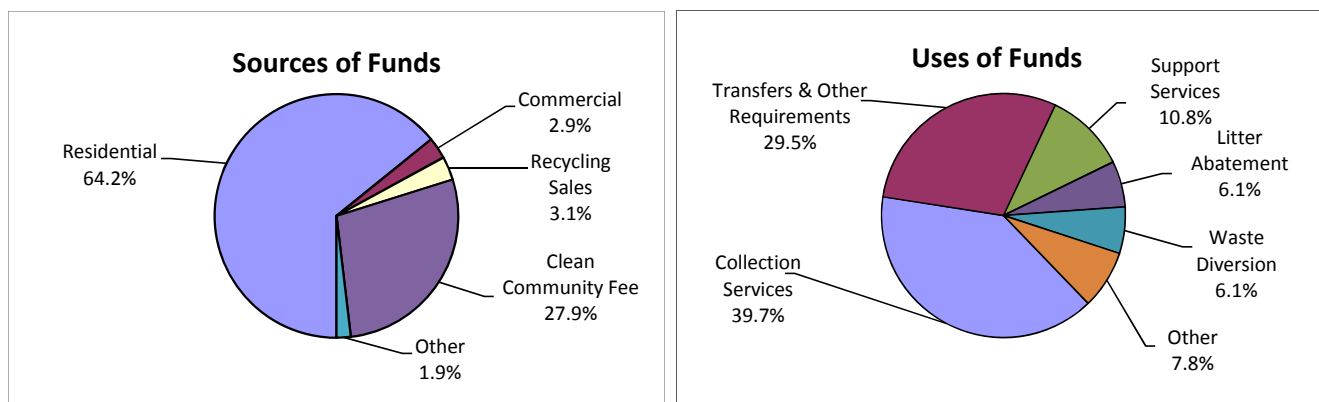
Customer Energy Solutions	9.00	1.00	1.00	1.00	0.00
Demand Side Management	9.00	1.00	1.00	1.00	0.00
Total	9.00	1.00	1.00	1.00	0.00

Austin Energy: 2016-17

<i>Expense Refunds</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Customer Care	\$25,426,846	\$25,485,321	\$28,290,681	\$28,290,681	\$32,959,913
311 City-Wide Call Center	6,295,998	6,455,138	7,116,040	7,116,040	8,610,179
Billing and Revenue Measurement	12,430,549	10,814,806	12,204,933	12,204,933	15,427,345
Customer Contact Center	6,700,299	8,215,378	8,969,708	8,969,708	8,922,389
Customer Energy Solutions	\$42,277	\$5,445	\$0	\$0	\$0
Conservation Rebates and Incentives	40,467	5,442	0	0	0
Demand Side Management	1,811	3	0	0	0
Electric Service Delivery	\$16,960,357	\$19,168,016	\$18,914,751	\$18,882,612	\$20,134,384
Distribution Services	10,452,494	12,016,279	10,733,351	10,743,339	12,365,928
Power Delivery Support	4,282,733	5,049,047	5,468,212	5,489,296	5,128,414
Transmission Services	2,225,131	2,102,690	2,713,188	2,649,977	2,640,042
Power Generation, Market Operations & Resource Planning	\$1,521,093	\$1,656,684	\$1,059,818	\$1,191,832	\$1,146,979
Power Generation	1,521,093	1,656,684	1,059,818	1,191,832	1,146,979
Support Services	\$17,054,833	\$22,968,649	\$19,595,747	\$19,595,747	\$21,807,544
Departmental Support Services	17,054,833	22,968,649	19,595,747	19,595,747	21,807,544
Total	\$61,005,407	\$69,284,115	\$67,860,997	\$67,960,872	\$76,048,820



Austin Resource Recovery



Budget Overview

	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
General Fund					
Revenue	\$71,198,611	\$81,057,236	\$85,986,526	\$88,437,014	\$90,536,418
Requirements	\$79,043,153	\$80,400,794	\$86,795,009	\$90,831,799	\$91,080,444
Full-Time Equivalents (FTEs)	415.00	414.00	429.00	429.00	454.00
Expense Refunds	\$0	\$0	\$70,845	\$0	\$0
Grants					
Requirements	\$0	\$400,000	\$0	\$0	\$820,000
Total Budget	\$79,043,153	\$80,800,794	\$86,865,854	\$90,831,799	\$91,900,444

Austin Resource Recovery Organization by Program and Activity for 2017

Collection Services

Bulk Collection
Organics Collection and Processing
Recycling Collection
Trash Collection

Litter Abatement

Litter Abatement

Operations Support

Operations Support Services

Remediation

Remediation

Support Services

Departmental Support Services

Transfers and Other Requirements

Other Requirements
Transfers

Waste Diversion

Diversion Facilities
Strategic Initiatives

Austin Resource Recovery Mission and Goals for 2017

Mission

The mission of Austin Resource Recovery is to provide excellent customer services that promote waste reduction, increase resource recovery, and support the City's sustainability efforts so that zero waste goals may be achieved.

Goals

Provide reliable integrated waste management services.

- Maintain the percent of Residential Trash, Recycling, Yard Trimmings, and Brush and Bulk collected on time at 99%.
-

Implement Master Plan initiatives in order to achieve Zero Waste goals.

- Increase the percent of waste stream diverted from the landfill through ARR Curbside Collections and Household Hazardous Waste Operations to 75% by 2020.
 - Increase the number of business contacts provided with Universal Recycling Ordinance Compliance information and Zero Waste guidance by ARR staff and contractors to 1,600.
-

Improve employee workplace safety.

- Decrease lost time injury rate per 100 employees to 0.
-

Improve customer satisfaction.

- Increase the average customer satisfaction in the citizen survey for household hazardous waste disposal, residential recycling, trash, bulk item, and organics collection services to 85%.
-

Austin Resource Recovery Department

Message from the Director

The Austin Resource Recovery Department (ARR) provides a broad range of services, including a pilot residential organics collection program, curbside collection of trash, recycling, and yard trimmings, Central Business District trash collection, collection of brush and bulk items, education and outreach, Brownfields remediation, as well as street sweeping, litter abatement, household hazardous waste collection and dead animal pickup. To provide these services in a professional and efficient manner, ARR employs 429 staff members and operates five different facilities throughout the city.

In January 2009 City Council adopted the concept of Zero Waste when they approved the Zero Waste Strategic Plan. ARR then developed a Department Master Plan through extensive public engagement. The ARR Master Plan, adopted by Council in December 2011, continues to serve as the Department's implementation plan of diversion programs along with strategic direction provided by City Council.



Austin Resource Recovery's FY 2016-17 activities will continue to focus on customer service, employee safety, quality assurance, and citywide diversion activities. In support of diversion goal attainment, while balancing the issue of affordability, the first phase of a multi-year curbside organics collection program expansion is expected to be initiated coupled with customer outreach and education.

Amongst the new initiatives planned, perhaps the most significant is the implementation of the Universal Recycling Ordinance that affects Austin's largest commercial office buildings and multifamily properties. In April 2013, City Council expanded the Universal Recycling Ordinance to include smaller properties and established minimum recycling requirements for all businesses to be implemented by October 2016. The amended ordinance also directed ARR staff to develop organics collection requirements and rules for food service establishments beginning October 2016. The focus of outreach efforts is to promote commercial recycling and composting initiatives and ensure the business community has the technical information and practical tools to meet the City's Zero Waste goal.

ARR will continue to research the composition of the discard material stream from numerous sources to help identify areas of the city in need of disposal diversion assistance, and to reengage the *Recycle Right* campaign to encourage residents to more effectively recycle and compost at home.

Regarding operations sustainability actions, ARR will continue to explore compressed natural gas, hybrid and electric vehicle technologies in preparation for replacing our aging fleet of collection trucks. Externally, we will be asking our customers to commit toward greater diversion of recycling and organics at home and throughout the city. ARR staff has piloted various recycling and composting efforts at City-sponsored events to increase diversion at these events, and will soon implement organics collection at City Hall and other City-operated buildings.

ARR will strive to exceed industry standards in service delivery and implement innovative programs to advance our journey toward Zero Waste while lowering our carbon footprint. ARR is leading the community on the journey toward Zero Waste.

A handwritten signature in black ink, appearing to read "Robert Gedert".

Robert Gedert, Director

Budget Highlights

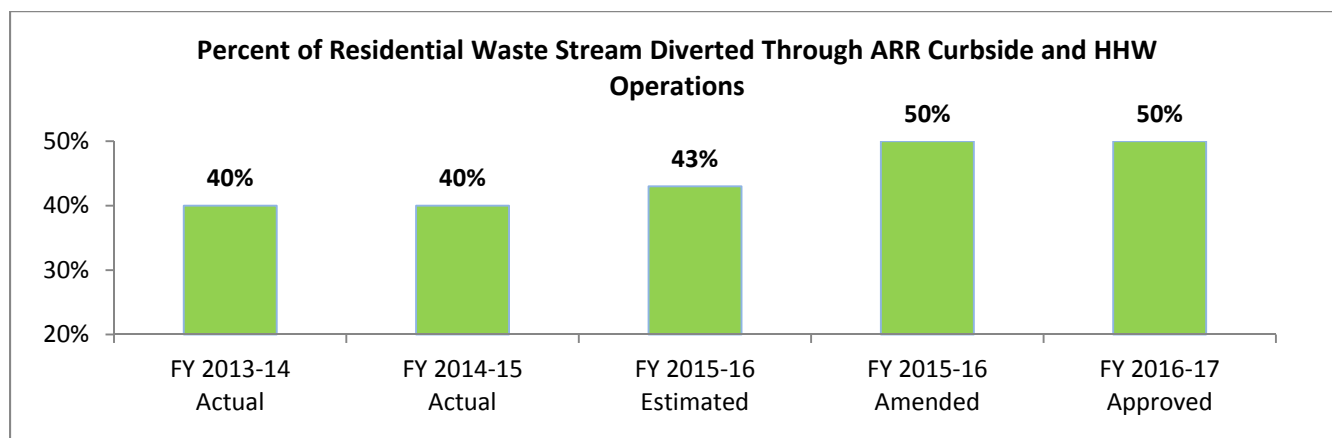
The Austin Resource Recovery Department (ARR) provides weekly collection of trash and yard trimmings, bi-weekly collection of recyclables, and semi-annual collection of brush and bulk items. In addition, ARR provides an array of other citywide services including dead animal collection, street sweeping, daily cleaning and litter control management of the downtown Central Business District, special events waste management, illegal dump clean-ups, a household hazardous waste collection facility and a Recycle and Reuse Center. The FY 2016-17 Budget, with projected revenues of \$90.5 million and expenditures of \$91.1 million, will allow ARR to continue to provide these services while maintaining a high level of customer satisfaction.

Zero Waste Performance and Initiatives

Zero Waste and affordability are the guiding principles for the way in which ARR provides services. The 2009 Zero Waste Strategic Plan provides the policy foundation while the ARR Master Plan provides implementation strategies for future programs and services. The Master Plan, adopted by Austin City Council in December 2011, details infrastructure, policy, and program changes needed to achieve Zero Waste and provides future planning for ARR's other core services. The ARR Master Plan serves as the Department's roadmap for investing in the necessary programs, resources, and infrastructure needed to achieve the diversion goals established by Council and guides in the development of the annual budget.



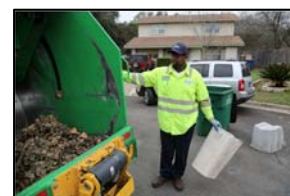
The key performance indicator, *Percent of Waste Stream Diverted by ARR Curbside and HHW Operations*, illustrates the waste diversion success of ARR residential collection of Recycling, Yard Trimmings and Household Hazardous Waste (HHW). This measurement includes materials collected at the residential curb by ARR and received at the HHW site that are recycled or composted instead of landfilled. The calculation divides the total tons of materials collected and diverted from the landfills by the total tons of materials collected by ARR's operations.



The FY 2016-17 Budget includes funding to support implementation of the first organics curbside collection expansion, Zero Waste initiatives, and marketing of these programs to citizens.

Collection Services

The Collections Services program provides curbside trash, recycling, yard trimming, brush, and bulk collection to residential and commercial customers. The FY 2016-17 Budget includes \$36.5 million in funding as well as 19 new collection positions to support this program. Twelve of these new positions are operational employees designated to the citywide curbside Organics collection program expansion and remaining 7 positions are needed to service the growing customer base. During FY 2015-16, Collection Services had net 1.5 FTEs transferred out to other programs.



Remediation

The Remediation program includes the final closure and post closure care activities at the City's FM 812 landfill and Brownfields Redevelopment. The FY 2016-17 Budget of \$2.4 million (including grants) provides funding for the maintenance of the landfill vegetative cover, the implementation of a landfill gas to energy project, and assessment of the City's Brownfields properties. During FY 2015-16, Remediation had net .25 FTEs transferred out to other programs.

Litter Abatement

The Litter Abatement program contains Clean Austin, street cleaning, container maintenance, litter control, boulevard sweeping, and dead animal collection divisions. The FY 2016-17 Budget includes funding of \$5.6 million to support a variety of activities within the Litter Abatement program. The Clean Austin program within litter abatement provides bulk and brush collection in areas of increased need, collects materials gathered during neighborhood cleanups, and acts as the primary resource support of City-sponsored special event cleanup services by collecting materials and delivering trash and recycling containers. During FY 2015-16, Litter Abatement had net 2.5 FTEs transferred out to other programs.

Operations Support

The Operations Support program provides cart Maintenance, safety, customer service, and routing services. The FY 2016-17 Budget includes \$4.7 million in funding to provide support to the diversion programs and initiatives. The routing division is focused on continually analyzing and implementing more efficient routing for the service fleet to reduce the ARR carbon footprint.

Waste Diversion

The Waste Diversion program contains the Resource Recovery Center, Recycling Reuse Redevelopment, Household Hazardous Waste Facility, business outreach, and Zero Waste program implementation. The FY 2016-17 Budget for the Waste Diversion Unit is \$5.6 million. Two new positions have been added to help support the growing demand for services at the Resource Recovery Center and Household Hazardous Waste facility. In October 2010, the Austin City Council approved the first phase of the Universal Recycling Ordinance; the implementation of the ordinance is slated to continue through 2017, in planned stages. The second phase was adopted by City Council in April 2013 with additional implementation activities through 2019. As a result, the Waste Diversion program includes funding for extensive tenant education in multifamily units and local businesses, as well as technical assistance to the on-site property management. During FY 2015-16, Waste Diversion had net 2.25 FTEs transferred in from other programs.

Support Services

The Support Services program includes human resources, training, purchasing, budgeting, accounting, information technology, public information, facilities, quality assurance, and administration and management. \$9.9 million in funding is included in the FY 2016-17 Budget along with two new positions to support the various activities under this program and two new training positions to support the curbside organics expansion and other operational staff. During FY 2015-16, Support Service had net 2.0 FTEs transferred in from other programs.

ARR will provide an extensive public education campaign to increase community engagement and participation in single stream recycling and organics collection. ARR will also begin conducting contamination audits for its residential customers with the intent to identify and lower residential contamination rates. Further, ARR's budget for the next five years will reflect increased expenditures in public education, including school education programs, residential awareness campaigns, and business assistance to continue to drive the diversion rate higher toward the 2020 goal of 75% diversion.

Curbside Collection/Clean Community Fees

One of the main principles of the Zero Waste concept is a focus on reducing waste and increasing recycling. In an effort to encourage residents to further embrace this concept, ARR adjusted trash cart rates to charge a per-gallon rate. The FY 2016-17 cart rates remain unchanged from FY 2015-16 cart rates of 16 cents per gallon for the 24-, 32-, and 64-gallon carts, and 30 cents per gallon for the 96-gallon cart. The per-gallon rate system is intended to create a financial incentive for customers to decrease their trash volume by recycling more items and downsizing their trash cart size.

Increase diversion at all City facilities and operations

ARR has contracted with a private service provider to collect waste and recyclables from City facilities and buildings. ARR is currently reviewing responses to solicitations for service renewals that will include organics collections. Many departments operate out of multiple facilities throughout the city; some of these facilities are City-owned, while others are leased and may include non-City tenants. Styles and methods of collection vary depending on the office or service center setting. ARR provides employee and tenant education and signage to increase recycling diversion within City facilities.

Capital Budget

The Austin Resource Recovery Department FY 2016-17 Capital Budget includes \$8.1 million in new appropriation for the purchase of vehicles and equipment for continuing operations as well as the first phase of the organics curbside expansion program.

Austin Resource Recovery

Significant Changes

Austin Resource Recovery Fund

Revenue Changes	Dollars
Base Fee increase of \$1.00.	\$2,031,467
Residential Clean Community Fee increase of \$0.40 and customer growth.	\$1,821,568
Commercial Clean Community Fee increase of \$1.75.	\$397,355
Recycling Sales due to contract renewal with decreased revenue share.	(\$807,196)
Trash cart revenue due to customers exchanging to smaller trash cart size.	(\$1,168,250)

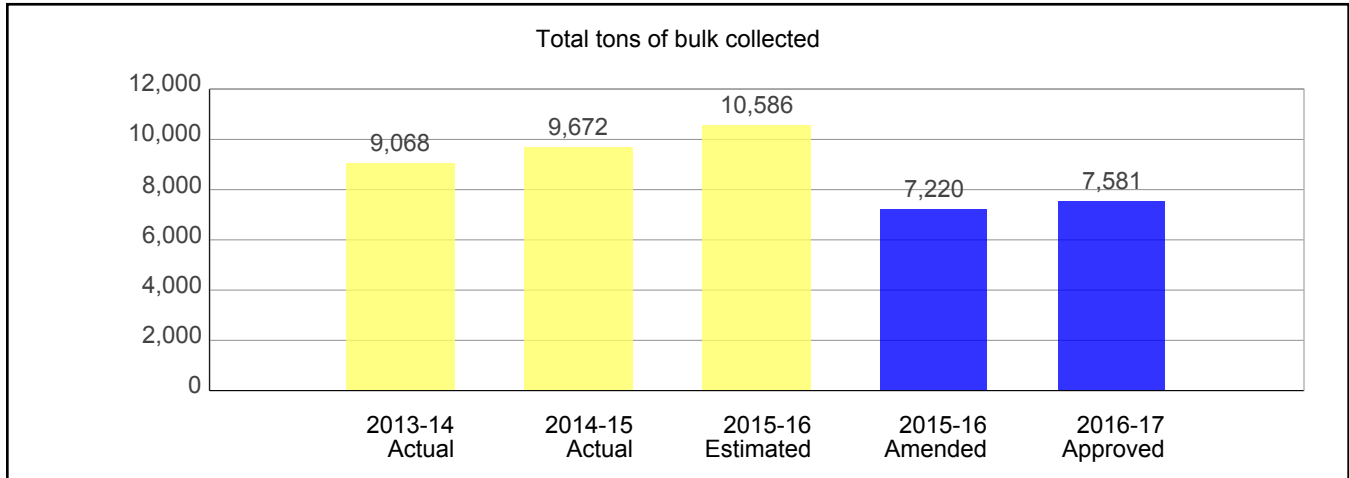
Expenditure Changes	FTEs	Dollars
Citywide Cost Drivers		
Additional funding to cover the cost of 2% Pay for Performance and \$0.29 across-the-board wage increases in FY 2016-17, increase the living wage to \$13.50 per hour, annualize the cost of a Citywide market study approved in FY 2015-16, and increase City contributions for health insurance by 8%.		\$1,720,405
Fleet maintenance and fuel expense.		\$641,563
Customer Care & Billing (CC&B) allocation increase.		\$209,001
Economic Development allocation increase.		\$166,286
Bad Debt Expense allocation decrease.		(\$567,135)
3-1-1 Call Center allocation decrease.		(\$1,135,640)
Department Cost Drivers		
Northeast Service Center land payment.		\$1,000,000
Purchase of operational vehicles and trash, recycle and organics carts.		\$700,000
Organics program expansion operational expense.		\$500,203
Vehicle Fleet Technology Upgrade one time transfer back out.		(\$1,500,000)
General Obligation Debt Service decrease.		(\$2,097,314)
New Investments		
Full-year funding for 25 new positions for the first-year implementation of organics program and for increased workload due to population growth.	25.00	\$1,603,481

Austin Resource Recovery Budget Detail by Activity

Program: Collection Services

Activity: Bulk Collection

The purpose of the Bulk Collection activity is to provide services to Austin Resource Recovery customers so that they have a convenient and cost effective way to dispose of items too large for garbage and recycling collection.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Austin Resource Recovery Fund	2,260,699	2,427,092	2,301,081	2,564,236	2,594,166
Total Requirements	\$2,260,699	\$2,427,092	\$2,301,081	\$2,564,236	\$2,594,166
Full-Time Equivalent					
Austin Resource Recovery Fund Civilian	25.30	25.66	25.00	26.50	25.00
Total FTEs	25.30	25.66	25.00	26.50	25.00
Performance Measures					
Percent of waste stream diverted from landfills through curbside bulk collection	0.08	0.07	0.05	0.05	0.05
Total number of bulk pickups	85,939	85,546	64,569	68,000	67,798
Total tons of bulk collected	9,068	9,672	10,586	7,220	7,581

Services

Bulk collection; On-call collection; Clean Austin program

Contact

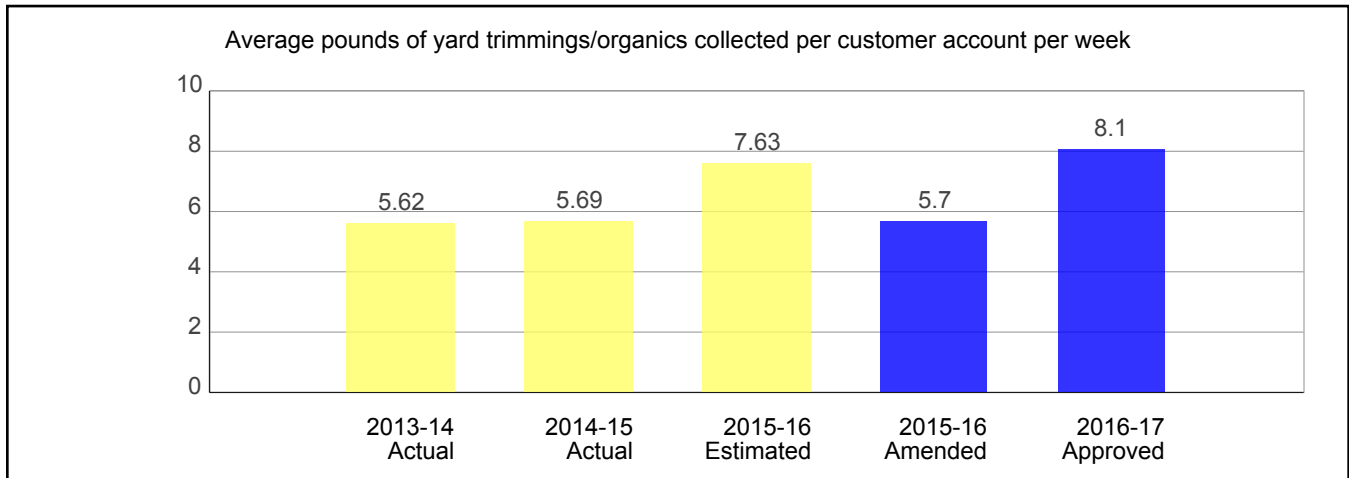
Richard McHale, Division Manager, 512-974-4301

Austin Resource Recovery Budget Detail by Activity

Program: Collection Services

Activity: Organics Collection and Processing

The purpose of the Organics Collection and Processing activity is to provide ARR residential customers a weekly opportunity to dispose of food waste, grass clippings, leaves, and small branches from typical residential lawn care at the curb.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Austin Resource Recovery Fund	6,145,923	6,650,085	6,685,156	6,589,969	7,858,255
Expense Refunds	0	0	2,940	0	0
Total Requirements	\$6,145,923	\$6,650,085	\$6,688,096	\$6,589,969	\$7,858,255
Full-Time Equivalents					
Austin Resource Recovery Fund Civilian	51.05	50.08	53.75	53.75	66.75
Total FTEs	51.05	50.08	53.75	53.75	66.75
Performance Measures					
Percent of Residential Brush and Bulk Collected on Time	99.7	99.7	99.9	100	100
Percent of Residential Yard Trimmings Collected on Time	99.97	99.95	99.97	100	100
Tons of all organics processed through ARR	36,078	34,707	37,500	37,500	37,500
Total number of brush pickups	45,509	47,665	45,000	45,000	45,000
Total tons of brush collected	6,692	7,776	8,000	6,500	8,000
Average pounds of yard trimmings/organics collected per customer account per week	5.62	5.69	7.63	5.7	8.1

Services

Yard Trimmings collection; Brush collection; Brush processing; Food waste collection in pilot service areas.

Contact

Richard McHale, Division Manager, 512-974-4301

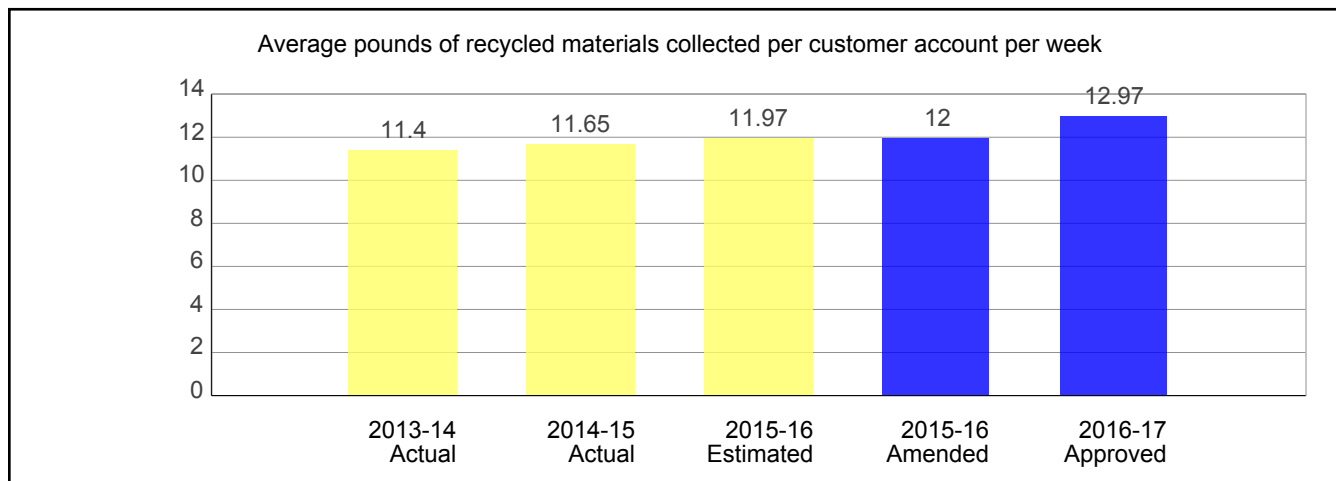
Bold Measure = Key Indicator

Austin Resource Recovery Budget Detail by Activity

Program: Collection Services

Activity: Recycling Collection

The purpose of the Recycling Collection activity is to provide recycling services to the community in order to divert waste from landfills.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Austin Resource Recovery Fund	10,745,258	11,568,775	11,558,990	11,305,945	11,882,763
Total Requirements	\$10,745,258	\$11,568,775	\$11,558,990	\$11,305,945	\$11,882,763
Full-Time Equivalents					
Austin Resource Recovery Fund Civilian	56.60	58.50	55.50	55.50	62.00
Total FTEs	56.60	58.50	55.50	55.50	62.00
Performance Measures					
Average Hours of Overtime per Recycling Collection Employee per Month	No Data	No Data	No Data	No Goal	3.5
Curbside Recycling Collection Customer Satisfaction	86	84	84	No Goal	87
Percent of Residential Recycling collected on time	99.9	99.9	99.9	100	100
Average pounds of recycled materials collected per customer account per week	11.4	11.65	11.97	12	12.97

Services

Residential recycling collection; Commercial recycling collection; In-house recycling collection

Contact

Ron Romero, Division Manager, 512-974-4353

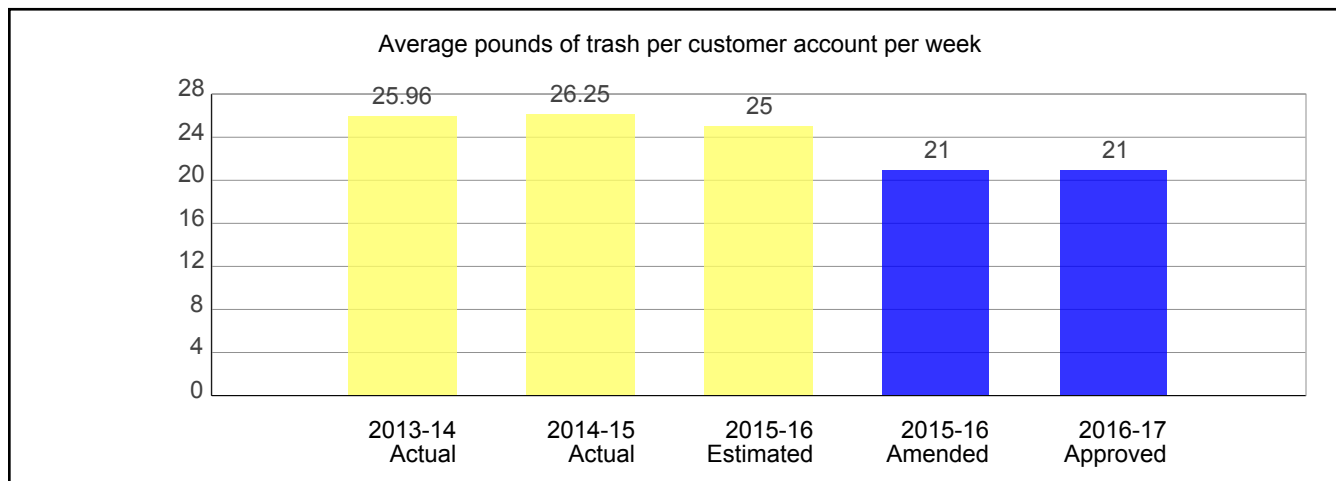
Bold Measure = Key Indicator

Austin Resource Recovery Budget Detail by Activity

Program: Collection Services

Activity: Trash Collection

The purpose of the Trash Collection activity is to provide a system of collecting garbage that utilizes diversion incentives for ARR Customers so that they can have a reliable and efficient system for disposing of their refuse.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Austin Resource Recovery Fund	13,527,140	14,401,103	13,538,181	13,787,196	14,135,012
Total Requirements	\$13,527,140	\$14,401,103	\$13,538,181	\$13,787,196	\$14,135,012
Full-Time Equivalents					
Austin Resource Recovery Fund					
Civilian	101.80	100.51	103.50	103.50	103.00
Total FTEs	101.80	100.51	103.50	103.50	103.00
Performance Measures					
Customer satisfaction with the quality of residential curbside trash collection in the City of Austin Citizen Survey	85	87	90	90	90
Number of trash collection customers	189,543	191,580	193,029	196,300	195,199
Percent of Residential Curbside Trash Collected on Time	99.9	99.9	99.9	100	100
Average pounds of trash per customer account per week	25.96	26.25	25	21	21
Percent of Combined Residential Collection Services Collected On-Time	99.9	99.9	99.9	100	100

Services

Residential trash collection; Commercial trash collection; In-house trash collection; Excess trash collection

Contact

Ron Romero, Division Manager, 512-974-4353

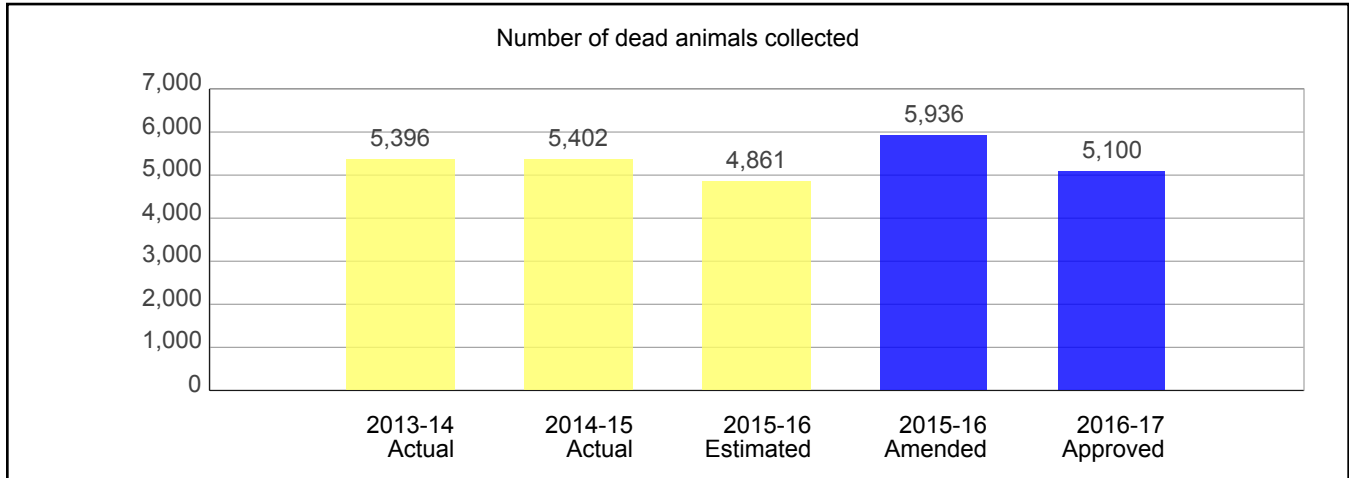
Bold Measure = Key Indicator

Austin Resource Recovery Budget Detail by Activity

Program: Litter Abatement

Activity: Litter Abatement

The purpose of Litter Abatement is to remove litter and dumped materials from public property for citizens of Austin and provide street cleaning services to the citizens of Austin so they can have a cleaner city, cleaner streets and improved water quality.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Austin Resource Recovery Fund	5,480,816	5,026,303	5,218,146	5,522,820	5,608,636
Total Requirements	\$5,480,816	\$5,026,303	\$5,218,146	\$5,522,820	\$5,608,636
Full-Time Equivalents					
Austin Resource Recovery Fund Civilian	51.50	51.50	53.00	55.50	53.00
Total FTEs	51.50	51.50	53.00	55.50	53.00
Performance Measures					
Number of cleanups, requests and special events	95	138	190	105	110
Number of dead animals collected	5,396	5,402	4,861	5,936	5,100
Percent of dead animals collected within one business day	89	94	83	95	90
Total number of curb miles swept	52,955	52,918	53,000	52,500	52,500

Services

Dead animal collection; Litter collection; Illegal dumping clean-up; Downtown litter collection; Special events/requests, street sweeping of residential streets, boulevards and the central business district

Contact

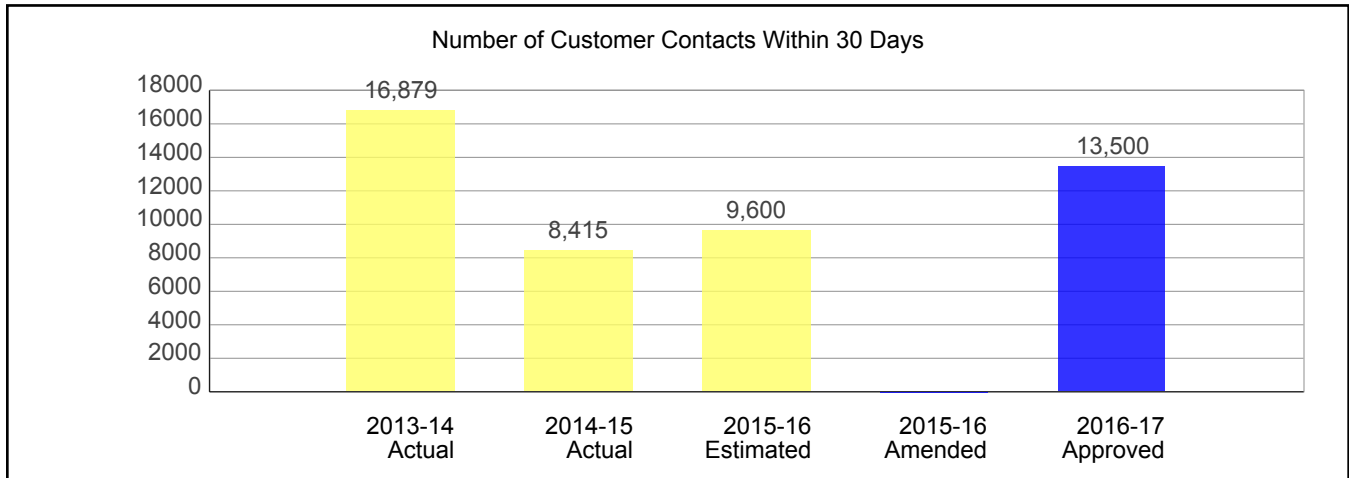
Richard McHale, Division Manager, 512-974-4301

Austin Resource Recovery Budget Detail by Activity

Program: Operations Support

Activity: Operations Support Services

The purpose of the Operations Support Services activity is to support the daily operations of the Department.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Austin Resource Recovery Fund	3,777,020	4,432,142	4,253,221	4,675,946	4,709,713
Expense Refunds	0	0	113	0	0
Total Requirements	\$3,777,020	\$4,432,142	\$4,253,334	\$4,675,946	\$4,709,713
Full-Time Equivalents					
Austin Resource Recovery Fund					
Civilian	34.50	35.00	36.00	36.00	36.00
Total FTEs	34.50	35.00	36.00	36.00	36.00
Performance Measures					
Escalated Service Requests Processed and Closed Within 1 Business Day	New Meas	New Meas	New Meas	New Meas	200
Number of Customer Contacts Within 30 Days	16,879	8,415	9,600	No Goal	13,500
Percent of ARR Action Requests Processed Within 2 Business Days of Creation	98.8	99.6	99.1	0	100
Percent of Austin Code Compliance Service Requests Processed Within 2 Business Days of Creation	100	99.2	98	0	100
Percent of Telephone Customer Inquiries Resolved Within 5 Minutes or Less	New Meas	New Meas	New Meas	New Meas	100
Tons of carts recycled	228.58	243.67	250	262.5	253

Services

Billing Services; Cart/Container Maintenance; City-wide dumpster contract; Safety; Service Contracts; Service Request Center

Contact

Jessica Frazier, Division Manager, 512-974-1960

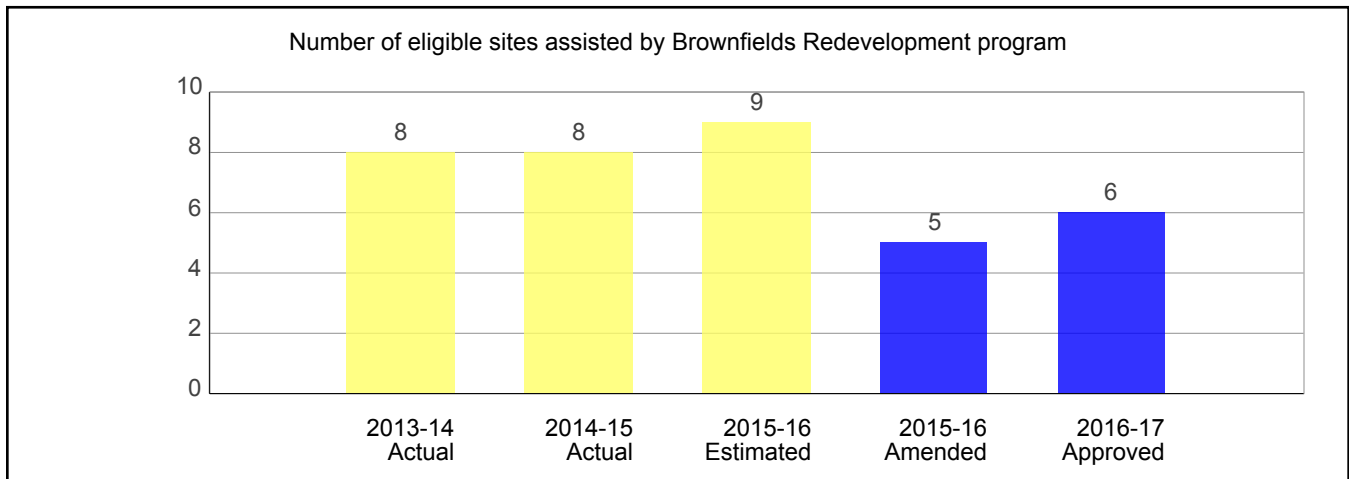
Bold Measure = Key Indicator

Austin Resource Recovery Budget Detail by Activity

Program: Remediation

Activity: Remediation

The purpose of the Remediation activity is to provide activities associated with ensuring that closed landfills do not adversely impact local environmental or public health, as required by state and federal law.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Austin Resource Recovery Fund	1,108,690	1,459,407	1,782,548	1,618,294	1,599,941
Grants	0	400,000	0	0	820,000
Total Requirements	\$1,108,690	\$1,859,407	\$1,782,548	\$1,618,294	\$2,419,941
Full-Time Equivalents					
Austin Resource Recovery Fund Civilian	7.25	8.25	8.50	8.75	8.50
Total FTEs	7.25	8.25	8.50	8.75	8.50
Performance Measures					
Number of eligible sites assisted by Brownfields Redevelopment program	8	8	9	5	6
Number of environmental site assessments (ESAs) completed for Brownfields Redevelopment	5	10	12	5	6
Number of groundwater monitoring events	2	2	2	2	2

Services

Landfill Gas Remediation and Monitoring; Groundwater Contamination Remediation and Monitoring; Slope Maintenance and Stability; Erosion/Sedimentation Control; Stormwater Management

Contact

Donald Hardee, Division Manager, 512-974-4345

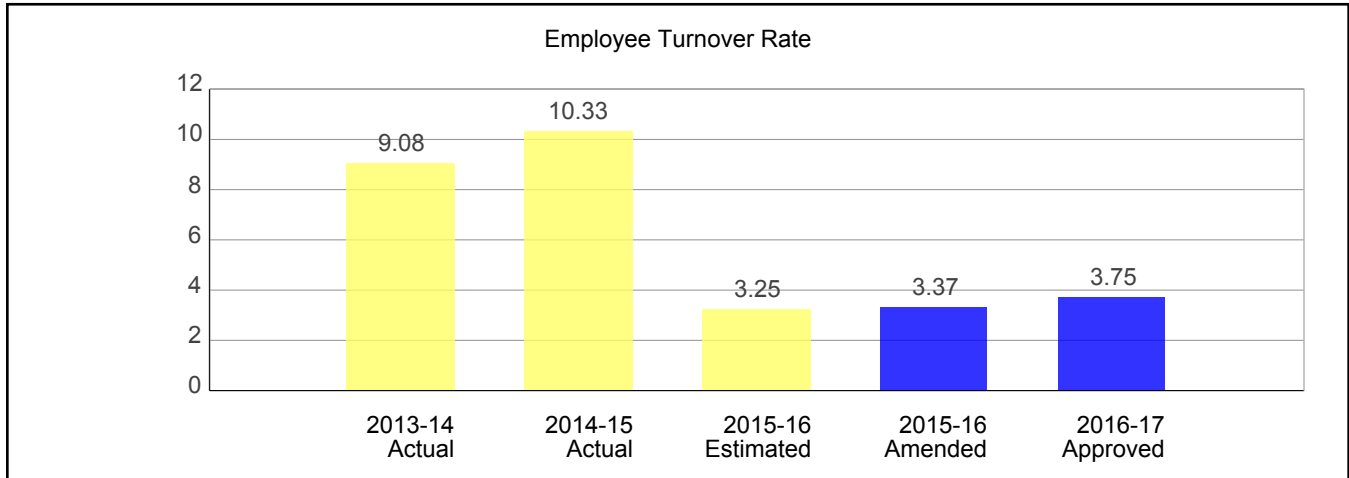
Bold Measure = Key Indicator

Austin Resource Recovery Budget Detail by Activity

Program: Support Services

Activity: Departmental Support Services

The purpose of the Departmental Support Services activity is to provide administrative and managerial support to the department in order to produce more effective services.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Austin Resource Recovery Fund	7,619,118	8,013,186	7,770,536	9,355,869	9,911,254
Expense Refunds	0	0	67,792	0	0
Total Requirements	\$7,619,118	\$8,013,186	\$7,838,328	\$9,355,869	\$9,911,254
Full-Time Equivalents					
Austin Resource Recovery Fund					
Civilian	59.17	56.67	60.67	58.67	64.67
Total FTEs	59.17	56.67	60.67	58.67	64.67
Performance Measures					
Average pounds of curbside collection (brush, bulk, trash, recycling) per customer account per pickup	45.97	47	46	50	50
Employee Turnover Rate	9.08	10.33	3.25	3.37	3.75
Number of Community Events, Meetings, Presentations Conducted by ARR Staff or its Contractors emphasizing ARR services.	675	561	548	No Goal	440
Number of employee injuries that require medical treatment	68	64	90	43	80
Sick leave hours used per 1,000 hours	39.37	38.54	37.75	37.96	37.75
Average Customer Satisfaction With the Quality of all Curbside and HHW Services	77.4	74.1	77	77	77
Lost Time Injury Rate Per the Equivalent of 100 Employees	1.04	1.29	0.78	0	0

Services

Office of the Director, Financial Monitoring, Budgeting, Accounting, Purchasing, Human Resources, Facility Expenses, Information Technology Support, Public Information, Vehicle and Equipment Maintenance, Grant Administration, Safety, Customer Service, Inventory Control, Audit/Internal Review, Contract Management

Contact

Jessica Frazier, Division Manager, 512-974-1960

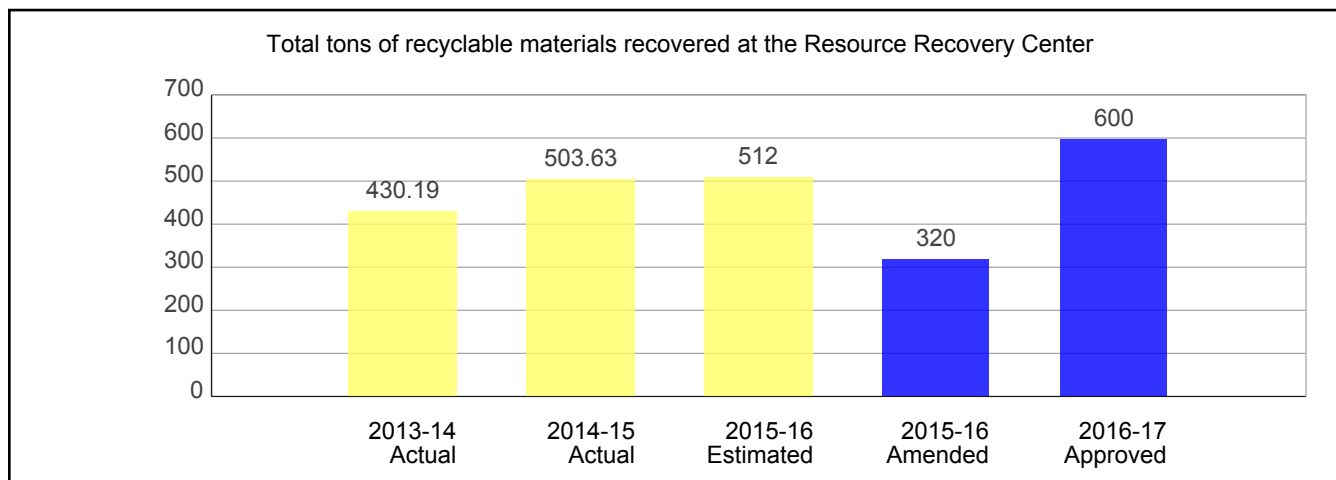
Bold Measure = Key Indicator

Austin Resource Recovery Budget Detail by Activity

Program: Waste Diversion

Activity: Diversion Facilities

The purpose of the Diversion Facilities activity is to provide city of Austin and Travis County residents proper disposal of hazardous materials and technical assistance. In addition, facilities are equipped to recycle, reuse or repurpose other materials in order to divert waste from the landfill.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Austin Resource Recovery Fund	1,672,579	1,987,585	2,118,269	2,104,008	2,364,267
Total Requirements	\$1,672,579	\$1,987,585	\$2,118,269	\$2,104,008	\$2,364,267
Full-Time Equivalents					
Austin Resource Recovery Fund					
Civilian	13.50	14.50	15.75	13.50	17.75
Total FTEs	13.50	14.50	15.75	13.50	17.75
Performance Measures					
Recycle Re-Use Drop-Off Center Customer Satisfaction	No Data	50	50	No Goal	55
Tons of HHW Materials Received per RRDOC Employee	54.71	54.6	79.74	No Goal	75
Tons of Non-HHW Materials Received per RRDOC Employee	31.87	37.31	101.12	No Goal	60
Total tons of recyclable materials recovered at the Resource Recovery Center	430.19	503.63	512	320	600

Services

Resource Recovery Center, Austin Reuse Centers, and Household Hazardous Waste Facility. Hazardous waste collection and disposal; Paint reblending; Home pickup for disabled and elderly

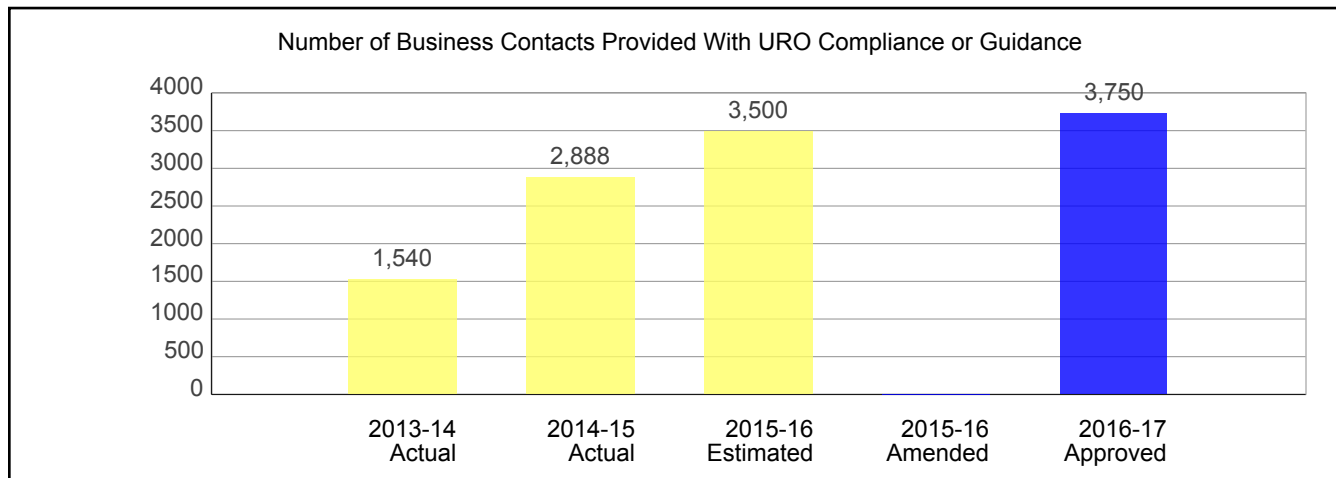
Contact

Donald Hardee, Division Manager, 512-974-4345

Austin Resource Recovery Budget Detail by Activity

Program: Waste Diversion
Activity: Strategic Initiatives

The purpose of the Zero Waste activity is to implement Zero Waste-related incentive programs, provide education and outreach, develop and implement ordinances to achieve Zero Waste and perform long-range strategic planning in conjunction with the Austin Resource Recovery Master Plan and the City's climate protection goals.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Austin Resource Recovery Fund	2,009,792	1,905,228	2,021,699	3,306,412	3,277,549
Total Requirements	\$2,009,792	\$1,905,228	\$2,021,699	\$3,306,412	\$3,277,549
Full-Time Equivalents					
Austin Resource Recovery Fund					
Civilian	14.33	13.33	17.33	17.33	17.33
Total FTEs	14.33	13.33	17.33	17.33	17.33
Performance Measures					
Percentage of Compost Class Participants That Are Issued a Rebate	No Data	27	29	No Goal	30
Number of Business Contacts Provided With URO Compliance or Guidance	1,540	2,888	3,500	No Goal	3,750
Percent of waste stream diverted by ARR curbside, reuse, and HHW operations	39.61	39.95	43.44	50	50

Services

Zero Waste program and ordinance development; Zero Waste education, training and outreach; Waste reduction/diversion planning assistance for special events and businesses.

Contact

Jessica King, Division Manager, 512-974-7678

Austin Resource Recovery

Budget Detail by Activity

Program: Transfers and Other Requirements

Activity: All Activities

The purpose of the Transfers and Other Requirements program is to account for transfers and other departmental requirements at the fund or agency level.

Graph Not Applicable

	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Austin Resource Recovery Fund	24,696,118	22,529,887	29,547,182	30,001,104	27,138,888
Total Requirements	\$24,696,118	\$22,529,887	\$29,547,182	\$30,001,104	\$27,138,888

Services

Accrued payroll; 311 Call Center support; Bad debt expenses;

General Obligation debt; Citywide administrative and information technology support; Workers' compensation; Liability reserve; Capital Improvement Program; Wireless communications

Contact

Jessica Frazier, Division Manager, 512-974-1960

Austin Resource Recovery: 2016-17

<i>Austin Resource Recovery Fund</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Collection Services	\$32,679,020	\$35,047,055	\$34,083,408	\$34,247,346	\$36,470,196
Bulk Collection	2,260,699	2,427,092	2,301,081	2,564,236	2,594,166
Organics Collection and Processing	6,145,923	6,650,085	6,685,156	6,589,969	7,858,255
Recycling Collection	10,745,258	11,568,775	11,558,990	11,305,945	11,882,763
Trash Collection	13,527,140	14,401,103	13,538,181	13,787,196	14,135,012
Litter Abatement	\$5,480,816	\$5,026,303	\$5,218,146	\$5,522,820	\$5,608,636
Litter Abatement	5,480,816	5,026,303	5,218,146	5,522,820	5,608,636
Operations Support	\$3,777,020	\$4,432,142	\$4,253,221	\$4,675,946	\$4,709,713
Operations Support Services	3,777,020	4,432,142	4,253,221	4,675,946	4,709,713
Remediation	\$1,108,690	\$1,459,407	\$1,782,548	\$1,618,294	\$1,599,941
Remediation	1,108,690	1,459,407	1,782,548	1,618,294	1,599,941
Support Services	\$7,619,118	\$8,013,186	\$7,770,536	\$9,355,869	\$9,911,254
Departmental Support Services	7,619,118	8,013,186	7,770,536	9,355,869	9,911,254
Transfers and Other Requirements	\$24,696,118	\$22,529,887	\$29,547,182	\$30,001,104	\$27,138,888
Other Requirements	7,318,141	4,507,197	3,738,377	4,192,293	3,683,742
Transfers	17,377,977	18,022,690	25,808,805	25,808,811	23,455,146
Waste Diversion	\$3,682,371	\$3,892,813	\$4,139,968	\$5,410,420	\$5,641,816
Diversion Facilities	1,672,579	1,987,585	2,118,269	2,104,008	2,364,267
Strategic Initiatives	2,009,792	1,905,228	2,021,699	3,306,412	3,277,549
Total	\$79,043,153	\$80,400,794	\$86,795,009	\$90,831,799	\$91,080,444

Full-Time Equivalents (FTEs)

Collection Services	234.75	234.75	237.75	239.25	256.75
Bulk Collection	25.30	25.66	25.00	26.50	25.00
Organics Collection and Processing	51.05	50.08	53.75	53.75	66.75
Recycling Collection	56.60	58.50	55.50	55.50	62.00
Trash Collection	101.80	100.51	103.50	103.50	103.00
Litter Abatement	51.50	51.50	53.00	55.50	53.00
Litter Abatement	51.50	51.50	53.00	55.50	53.00
Operations Support	34.50	35.00	36.00	36.00	36.00
Operations Support Services	34.50	35.00	36.00	36.00	36.00
Remediation	7.25	8.25	8.50	8.75	8.50
Remediation	7.25	8.25	8.50	8.75	8.50
Support Services	59.17	56.67	60.67	58.67	64.67
Departmental Support Services	59.17	56.67	60.67	58.67	64.67
Waste Diversion	27.83	27.83	33.08	30.83	35.08
Diversion Facilities	13.50	14.50	15.75	13.50	17.75
Strategic Initiatives	14.33	13.33	17.33	17.33	17.33
Total	415.00	414.00	429.00	429.00	454.00

Austin Resource Recovery: 2016-17

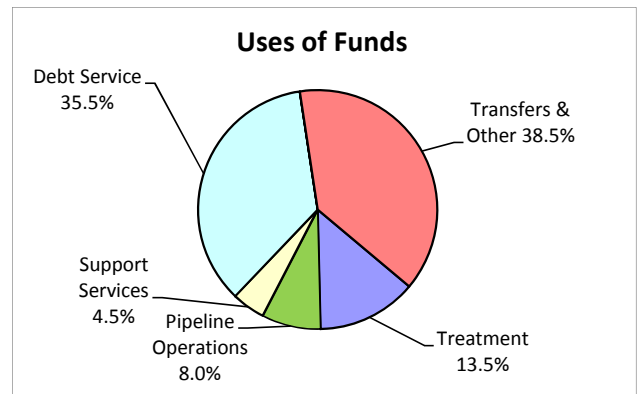
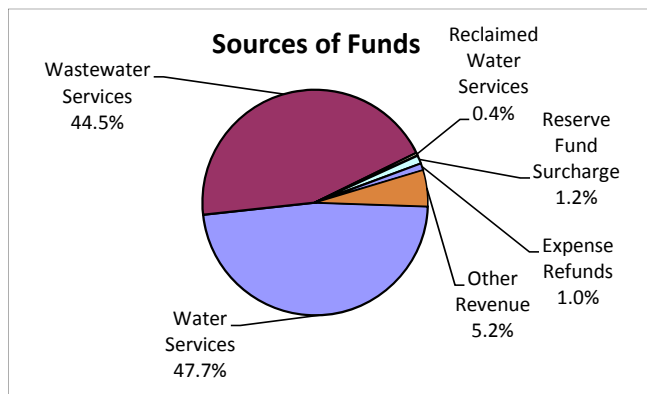
<i>Grants</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Remediation	\$0	\$400,000	\$0	\$0	\$820,000
Remediation	0	400,000	0	0	820,000
Total	\$0	\$400,000	\$0	\$0	\$820,000

Austin Resource Recovery: 2016-17

<i>Expense Refunds</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Collection Services	\$0	\$0	\$2,940	\$0	\$0
Organics Collection and Processing	0	0	2,940	0	0
Operations Support	\$0	\$0	\$113	\$0	\$0
Operations Support Services	0	0	113	0	0
Support Services	\$0	\$0	\$67,792	\$0	\$0
Departmental Support Services	0	0	67,792	0	0
Total	\$0	\$0	\$70,845	\$0	\$0



Austin Water



Budget Overview

	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Water Utility Fund					
Revenue	\$243,835,832	\$276,094,422	\$306,312,003	\$288,078,963	\$301,987,003
Transfers In	\$17,350,147	\$6,450,291	\$11,063,291	\$11,063,291	\$15,064,291
Requirements	\$264,299,084	\$265,926,255	\$285,299,192	\$285,721,879	\$305,226,413
Full-Time Equivalents (FTEs)	591.53	587.00	589.91	589.91	603.77
Wastewater Utility Fund					
Revenue	\$236,654,120	\$242,909,723	\$259,304,318	\$258,956,771	\$275,646,195
Transfers In	\$3,750,291	\$3,150,291	\$7,567,722	\$7,567,722	\$5,530,722
Requirements	\$244,392,435	\$233,764,227	\$245,928,398	\$245,531,367	\$261,262,915
Full-Time Equivalents (FTEs)	562.82	557.35	555.59	555.59	563.23
Reclaimed Utility Fund					
Revenue	\$847,478	\$945,089	\$1,722,634	\$1,771,481	\$2,510,485
Transfers In	\$3,760,000	\$2,060,000	\$3,400,000	\$3,400,000	\$3,400,000
Requirements	\$5,158,498	\$4,304,636	\$4,964,386	\$5,255,718	\$4,908,498
Full-Time Equivalents (FTEs)	3.00	3.00	3.00	3.00	3.00
Expense Refunds	\$851,687	\$5,257,987	\$5,336,367	\$5,879,586	\$6,121,475
Total Budget	\$514,701,704	\$509,253,105	\$541,528,343	\$542,388,550	\$577,519,301

Austin Water

Organization by Program and Activity for 2017

Engineering Services

Collection System Engineering
 Distribution System Engineering
 Facility Engineering

Environmental Affairs & Conservation

Environmental and Regulatory Services
 Public Affairs
 Special Services
 Water Conservation
 Wildland Conservation

One Stop Shop

Inspection, Review, and Support

Other Utility Program Requirements

Other Utility Program Requirements

Pipeline Operations

Pipeline O&M Support
 Pipeline Wastewater Operations
 Pipeline Water Operations

Reclaimed Water Services

Reclaimed Water Services Support

Support Services

Departmental Support Services

Transfers and Other Requirements

Debt Transfers
 Interfund Transfers
 Other Requirements

Treatment

Process Engineering
 Treatment O&M Support
 Wastewater Operations
 Water Operations

Water Resources Management

Infrastructure Management
 Systems Planning
 Utility Development Services

Austin Water

Mission and Goals for 2017

Mission

The mission of Austin Water is to provide safe, reliable, high quality, sustainable, and affordable water services to our customers so that all community needs for water are met.

Goals

Strengthen customer value and stakeholder understanding and support:

- Minimize loss of water. Respond to 90% priority 1 leaks within 3 hours.
- Reduce customer service complaints. Keep customer service complaint rate to no greater than 0.08%.

Protect the water supply and promote community sustainability:

- Contribute to the conservation of the region's water supply by reducing growth of potable water demand. Maintain total water pumpage per capita per day at 123 gallons.
- Reduce demand for potable water. Provide 1.1 billion gallons of reclaimed wastewater for beneficial purposes.
- Protect water quality and conserve habitat for endangered species. Conduct planned conservation practices or compliance monitoring on at least 25,000 acres of Austin Water's wildlands.

Protect the public health and safety by providing high quality water services:

- Maintain quality of drinking water to a higher standard than regulatory requirements. Ensure drinking water quality turbidity is no greater than 0.10 Nephelometric Turbidity Units.
- Maintain quality of wastewater effluent being discharged to the environment by maintaining higher quality than permitted standard. Ensure carbonaceous biological oxygen demand of 3.0 in treated wastewater.
- Reduce the number and volume of Sanitary Sewer Overflows. Keep number of reportable wastewater overflows per 100 miles of sewer lines at 3 or less.
- Maintain city-wide fire protection. Return fire hydrants back to service within 14 days, 90% of the time.

Maintain strong financial viability to ensure balanced cost structure and affordable rates:

- Ensure continued strong financial position by maintaining AA bond rating.
- Keep dollar amount of revenue recovery above \$2.5 million.
- Control total operating costs. Keep total operating costs at or below 98% of budget.
- Minimize utility debt. Keep percentage of cash funding of capital improvement spending above 20%.
- Maintain annual average water and wastewater bill of less than 1.2% of median household income.

Ensure infrastructure stability and operational optimization:

- Improve effectiveness and efficiency of Capital Improvement Program project delivery. Achieve 80% of planned Capital Improvement Program spending each fiscal year.
 - Maximize energy efficiency. Use no more than 2,278 kilowatt hours (kWh) per million gallons of water, wastewater and reclaimed water services provided.
-

Austin Water

Message from the Director

Austin Water (AW) provides water, wastewater, reclaimed water, conservation and environmental protection services to a population of over one million retail and wholesale customers spanning over more than 540 square miles. AW draws water from the Colorado River into three regional water treatment plants that have a combined maximum capacity of 335 million gallons per day. Drinking water is pumped from the plants into Austin's water distribution system, which has a total reservoir storage capacity of approximately 170 million gallons. AW also operates a collection system where wastewater is treated and safely released into the Colorado River to augment environmental flows or recycled into reclaimed water for uses such as irrigation or industrial cooling. Austin Water's Hornsby Bend biosolids facility has gained national recognition for its management of the waterways and lands, leading to its recognition as a national birding sanctuary. In addition, AW manages over 40,000 acres of wildlands to protect water quality and endangered species habitat. Austin Water's award-winning Water Conservation division offers public outreach and incentive programs.



**Balcones Canyonlands
Preserve**

Austin Water accomplishments and awards in 2016 include:

- Partnership for Safe Water: Director's Award for exceptional performance and standards at both the Ullrich and Davis Water Treatment Plants
- National Association of Clean Water Agencies: Silver Award to South Austin Regional Wastewater Treatment Plant and Walnut Creek Wastewater Treatment Plant
- Improved bond ratings by bond rating agencies for Austin Water's financial outlook, from Negative to Stable
- Texas Living Waters' Inaugural Water Conservation Scorecard: Highest score amongst 300 utilities in the state for Water Conservation

Austin Water continues to deliver high-quality water and wastewater services to its customers. Reliable water and wastewater services are essential to the health and welfare of the community. While AW has been recognized for the excellence of utility services and management practices, the Utility continues to face challenges including water supply sustainability, resiliency and diversification; aging infrastructure risk management; balancing financial stability with service reliability, quality and customer affordability; maintaining service levels for a growing service area; and managing regulatory requirements.

Austin Water is confident that we will meet all of the challenges we face. We continue to be a leader in our industry and will adapt to changing conditions. Our vision is to be recognized as the best water utility in the nation, in a city that strives to be the best managed city in the nation. Our team is committed to achieving these lofty goals, while providing safe, reliable, high quality, sustainable and affordable water to our customers and protecting the environment through sustainable practices.

**Greg Meszaros, Director
Austin Water**

Budget Highlights

The FY 2016-17 Budget for Austin Water addresses major operating and capital improvement issues while allowing the Utility to continue to provide high quality water and wastewater services. A reliable water supply, quality customer services, appropriate and timely investment in infrastructure and affordable rates remain the Utility's priorities. The combined storage water supply of Lakes Travis and Buchanan reached a critically low level in November of 2014, a threshold not seen since the 1950's drought of record. In 2015, the region saw an increase in rainfall that was almost double the annual average, and the amount of water flowing into the Highland Lakes was higher than any year since 2007. The combined storage of Lakes Travis and Buchanan increased by more than 1.2 million acre-feet from the 2015 to 2016 spring seasons (one acre foot is equal to 325,851 gallons). In May 2016, the City Manager lifted the Stage 2 watering

restrictions and implemented the Council approved Conservation stage. The new stage includes updated residential watering days and a comprehensive Austin Water campaign to educate and engage the community regarding restrictions during this stage. Even with lifting of Stage 2 restrictions, the upcoming fiscal year continues to present challenges for the Utility including balancing its financial needs while pursuing affordability for its customers, increasing service needs due to growing population and service area, maintaining and improving its infrastructure, and managing regulatory requirements.



Line Cleaning

Austin Water's FY 2016-17 Budget projects total available funds of \$604.1 million and total requirements of \$571.4 million. A system-wide rate increase of 3.0% is necessary in FY 2016-17 to ensure that AW meets its cost burden while maintaining the level and quality of service it provides to its customers.

Revenue

A 2016 report published by The Living Waters Project ranked the City of Austin's water conservation policies and ongoing efforts as best in the state among more than 300 Texas utilities. The environmental consortium reviewed state reports regarding water quality standards, the amount of water loss throughout the pipeline infrastructure, and evaluated water restriction guidelines. Water conservation initiatives prolong the "trigger" to purchase additional water under the existing Lower Colorado River Authority (LCRA) supply agreement and defer the need to expand capital infrastructure in the long term, a goal the utility genuinely supports. AW aspires to lead the state and the nation in innovative ways to sustain our natural resources.

Water service revenue is inherently volatile because of extreme weather conditions and the success of Austin's water conservation programs. However, AW has strengthened its financial position through a series of business model changes recommended by several commissions and adopted by the Austin City Council. Starting in 2015, Austin Water began to collect a greater percentage of fixed revenue from its customer base and also introduced a water reserve fund volumetric surcharge. These innovative changes have not only improved the utility's financial metrics, but reinforced the City of Austin's position as a leader in conservation based pricing.

For FY 2016-17, AW is projecting an increase in revenue of \$12.8 million or 2.3%, from \$567.3 million in the current year estimate to \$580.1 million. The increase is the result of the projected growth in customers and the projected system-wide revenue rate increase.



Rates

In FY 2016-17, the projected revenue increase needed to cover operating requirements, debt service, and transfers out is higher than the projected increase in base revenue from system growth, necessitating increases in water, wastewater, and reclaimed water rates. A 2.9% rate revenue increase for water service, a 3.0% rate revenue increase for wastewater service, and a 10.0% rate revenue increase for reclaimed water for a combined rate revenue increase of 3.0% are included in the budget. In addition, the Water Reserve Fund volumetric surcharge is projected to remain at \$0.19 per 1,000 gallons in FY 2016-17. AW projects to collect \$7.3 million in Surcharge Revenue.

Annual water consumption in the residential customer class peaked in FY 2010-11, and has steadily dropped each year as the combined effects of Stage 2 water restrictions and prolonged drought weather conditions changed customer behavior. AW reduced the FY 2015-16 residential annual average per account to 5,600 gallons of water because of lower than anticipated monthly consumption over the financial forecast period. However, with the ease in water restrictions implemented in May 2016, AW anticipates for the annual average to increase to 5,800 gallons for the current and next fiscal year.

The table below reflects the approved average residential customer annualized bill impacts for FY 2016-17. The average residential water and wastewater bill is based on 5,800 gallons of water usage and 4,000 gallons of wastewater per month with a 5/8" meter. Additional information on rates can be found in the fee schedule in Volume II of the Budget Document.

Average FY 2016-17 Residential Customer Bill Impact

	Current 2016 Rates ¹	Approved 2017 Rates	\$ Variance	% Variance
Water Service ²	\$40.26	\$41.59	\$1.33	3.3%
Wastewater Service	\$39.98	\$41.60	\$1.62	4.1%
Total Revenue	\$80.24	\$83.19	\$2.95	3.7%

Notes:

1. Bills based on 5,800 gallons of water and 4,000 gallons of wastewater discharge
2. Bills includes the Reserve Fund Surcharge

Requirements

Total requirements in FY 2016-17 approved budget is \$571.4 million, which represents an increase of \$34.9 million or 6.5% from FY 2015-16 amended budget of \$536.5 million. This increase is due to a rise in Citywide cost drivers such as wage adjustments, insurance costs, market study, fleet preventive maintenance and fuel cost, and departmental cost drivers necessary to support service needs and infrastructure maintenance. Departmental cost drivers include Austin Energy billing and customer care, additional staffing, increase in contractual costs, Public Works charges, street cuts, pipeline maintenance, and chemicals. Approximately half of the increase is due to transfers to CIP, General Fund, Support Services Fund and Debt Service.

AW’s staffing levels have remained relatively flat in the last two fiscal years. AW’s growing service area and customer base has resulted in increasing workloads for operational and maintenance staff and requires additional staff to adequately manage increased demands, improve response times, and meet efficiency goals. For FY 2016-17, Austin Water is adding 22.5 new positions for the following purposes:

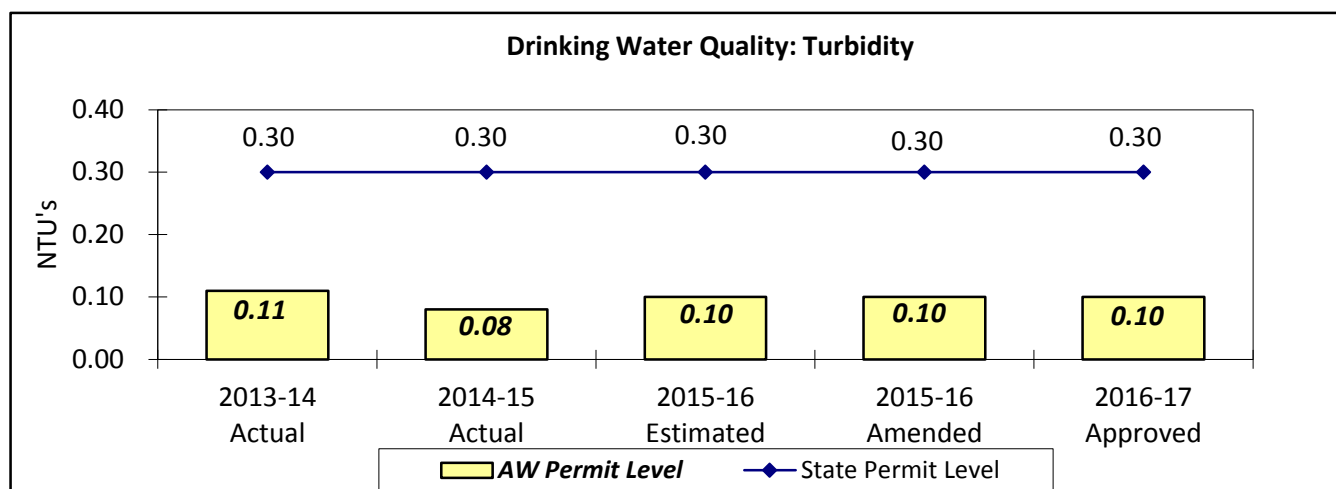
- Work related to the newly annexed Lost Creek and River Place package plants and water systems: 5.0
- Distribution system maintenance, small meter exchange program, and large meter testing: 4.0
- Supporting Supervisory Control and Data Acquisition for engineering system needs: 1.0
- Providing engineering support for large diameter transmissions and large valve operations: 1.0
- Instrumentation and automation support for expanded service area: 1.5
- Strengthening internal controls for debt management, external agreements and annexation process: 1.0
- Addressing security, tap sales, lab systems, accident injury prevention, records management : 5.0
- Administrative support for Public Information Requests and Utility Development Services: 2.0
- Expedited Plan Review program: 2.0

FY 2015-16 budget was amended to include a transfer to debt service for Capital Recovery Fee defeasance in the amount of \$18.2 million. The transfer was made out of Capital Recovery Fee or Impact Fee revenue to set up an escrow account used to defease outstanding bond issues. A defeasance is a method of paying off outstanding bond issues early.

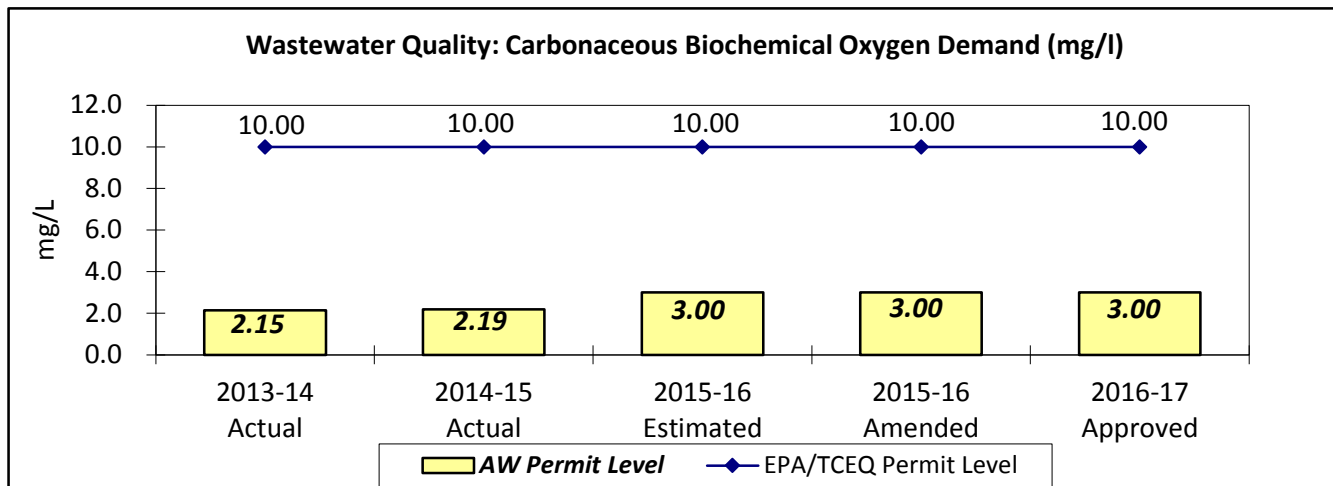
The current 5-year Capital Improvements Program (CIP) spending plan for FY 2017-21 is \$886.1 million. The emphasis is on replacement and rehabilitation of critical assets throughout the water and wastewater systems, which consist of horizontal assets (pipes, valves, etc.) and vertical assets (treatment plants, pump stations, reservoirs, lift stations, etc.). The focus on rehabilitation and replacement of older assets can reduce operating costs by increasing the efficiency of the system.

Key Performance Indicators

The following graphs indicate that both water and wastewater qualities exceed state standards.



One way of assessing drinking water quality is to examine its turbidity, or the relative clarity of a liquid. Turbidity is measured in Nephelometric Turbidity Units (NTU) and it is an excellent measure of plant optimization to ensure maximum public health protection. NTUs of 1.0 or less generally are not detected by the naked eye. Per the Safe Water Drinking Act, the permit level for drinking water turbidity is less than 0.30 NTU’s 95% of the time. Austin Water projects turbidity for FY 2016-17 at 0.10 NTU’s.

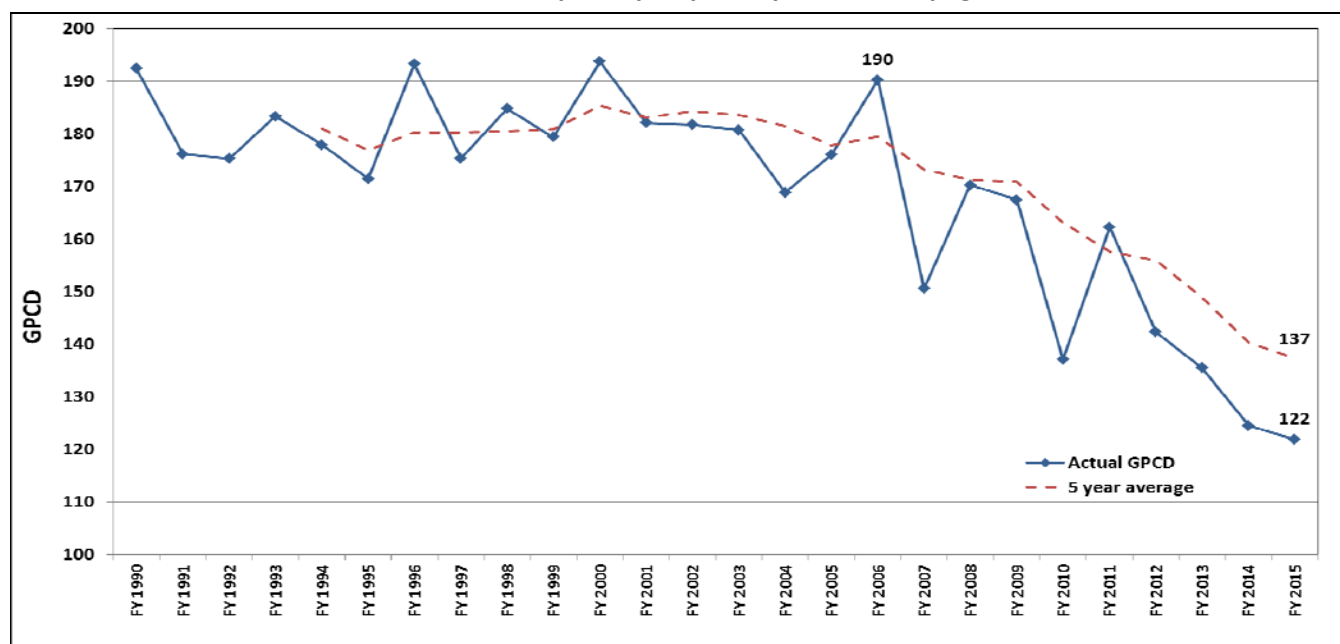


One way of assessing the quality level of treated wastewater effluent is to compare the actual level of Carbonaceous Biochemical Oxygen Demand (CBOD), in milligrams per liter (mg/L), to the permitted level mandated by the Environmental Protection Agency (EPA) and the Texas Commission on Environmental Quality (TCEQ). Austin’s wastewater treatment measures have historically been well below the permitted level of 10.00 mg/L. Austin Water projects CBOD for FY 2016-17 at 3.0 mg/L.

Water Conservation

Continuing initiatives in the Water Conservation program for FY 2016-17 include incentives for outdoor water use reduction, commercial equipment upgrades, and a mobile app to allow customers to better understand water use. Austin Water is exploring additional opportunities for conservation under the umbrella of the Water Forward Task Force, including projects to promote reclaimed and auxiliary water use. Recent increased rainfall has refilled storage reservoirs, allowing the lifting of drought restrictions for the first time in five years. Lessons learned from the drought led to a revision of water use codes in 2016, relaxing restrictions for car washing and hose-end sprinklers, but permanently limiting automatic irrigation to one day per week. As a result of these changes, the FY 2016-17 budget includes a slight increase in water use compared to previous years. Austin Water’s long-range conservation efforts preserve environmental flows in the Colorado River and delay additional water supply costs, while reducing average water use per day. In FY 2014-15, gallons of water pumpage per capita per day (GPCD) reached 122, continuing a slow downward trend, as shown in the following graph.

Austin Gallons per Capita per Day Water Pumpage



Austin Water

Significant Changes

Austin Water Utility Fund - Combined

Revenue Changes	Dollars	
Increase in Water Service revenue from the combined impact of water consumption projections, which includes moving from Stage 2 Water restrictions to Conservation Stage Water restrictions and a 2.9% water rate revenue increase.		\$13,749,884
Increase in Wastewater Service revenue from the combined impact of an increase in base revenues, an increase in wastewater averages, and an increase in revenue resulting from a 3.0% wastewater rate revenue increase.		\$16,406,522
Increase in Reclaimed Water Service revenue from a 10.0% system-wide base reclaimed water rate revenue increase.		\$735,307
Increase in Reserve Fund Surcharge revenue due to increased consumption from moving from Stage 2 Water restrictions to Conservation Stage Water restrictions.		\$90,698
Decrease in revenue from industrial wastewater discharge permit fees and contractual agreements for cellular network towers on Austin Water ground space.		(\$120,800)
Increase in Capital Recovery Fees due to a projected increase in growth-related expenses.		\$1,964,000
Expenditure Changes	FTEs	Dollars
Citywide Cost Drivers		
Additional funding to cover the cost of 2% Pay for Performance and \$0.29 across-the-board wage increases in FY 2016-17, increase the living wage to \$13.50 per hour, annualize the cost of a Citywide market study approved in FY 2015-16, and increase City contributions for health insurance by 8%.		\$4,394,266
Decrease in Accrued Payroll and Workers' Compensation.		(\$500,279)
Increase in fleet fuel charges and fleet preventative maintenance costs.		\$714,913
Increase in the Communication Technology Management support allocation.		\$256,309
Increase in the City Administrative Support Transfer.		\$100,827
Funding methodology change in the Capital Project Management Fund allocates administrative costs for project management activities to operating budgets and discontinues practice of directly charging capital projects. Increase to operating budget is offset by decrease to capital budget.		\$1,813,549

Expenditure Changes	FTEs	Dollars
Department Cost Drivers		
Four new positions in Pipeline Operations to focus on troubleshooting, investigating and inspecting water distribution systems and to assist with the Small Meter Exchange Program and annual large water meter testing.	4.00	\$313,992
One new position in Engineering Services to address an increasing workload that the Facility Engineering SCADA (Supervisory Control and Data Acquisition) group is experiencing due to a number of reasons, especially with the significant addition of over 150 major pieces of SCADA equipment.	1.00	\$147,508
One new position in Engineering Services to address additional responsibilities for emergencies related to large diameter transmissions, operation of large valves, implementation of Capital Improvement Program projects and overall Engineering Support of the Transmission/Distribution system.	1.00	\$138,884
One and a half new positions in Treatment to provide instrumentation and automation support for the expanded service area for the water, wastewater and reclaimed facilities and to provide additional assistance for work in the septic	1.50	\$130,572
Five new positions in Support Services to provide support for planning and delivering security system improvement projects to the Utility, assisting customers with tap sales requests, assisting with the support of the laboratory information management system (LIMS), promoting accident injury prevention and strengthening the Records and Information Management Program.	5.00	\$540,408
Five new positions in Treatment for work related to the newly annexed Lost Creek and River Place Package plants and water systems, the growing reclaimed system, and several new lift stations.	5.00	\$441,948
Two new positions in Environmental Affairs and Conservation and Water Resource Management to address administrative efficiency for Public Information Requests and the Utility Development Services Division.	2.00	\$134,964
One new position in Support Services to strengthen internal controls related to debt management, external agreements and the annexation process. This position will also assist with impact fee tracking and reporting.	1.00	\$124,221
Transfer of 1.0 position to corporate Human Resources.	(1.00)	(\$133,072)
Two new positions for the Expedited Plan Review Program funded by the Development Services Department.	2.00	\$0
Increase in temporary employees due to additional staff needed to maintain service levels, provide administrative support, meet fiber installation project demand, and replace staff on active military duty.		\$478,705
Decrease in vacancy savings (increased cost) to reflect current vacancy trends.		\$1,237,990
Increase in security services costs to cover the new contract with an increased scope of work.		\$1,000,000
Additional contracts cost for flow monitoring services, digitizing records, valve turns services and pressure testing for new water mains.		\$1,953,712

Expenditure Changes	FTEs	Dollars
Increase in equipment rental for chemical corrosion and odor treatment program implementation.		\$110,204
Decrease in electric services anticipating moving Austin Water accounts from the Green Choice rate to the Commercial Energizer rate.		(\$3,288,305)
Increase in street cut repair costs.		\$1,500,000
Add a reimbursement to Development Services Department for a Project Coordinator to assist with site plan plumbing reviews and costs associated with Amanda programming upgrades.		\$695,807
Increase in the transfer to Austin Energy for utility billing system support.		\$2,084,235
Decrease in bad debt expense based on revenue collection trends.		(\$555,407)
Increase in fire and extended coverage insurance costs.		\$225,052
Increase in legal claims related to the wholesale rate case for payment of refunds to the petitioners, which is in compliance with the Public Utility Commission Final Order.		\$2,100,000
Cover increases to existing computer software maintenance agreements and additional maintenance costs for new software.		\$296,042
Increases in pipeline maintenance for leak detection, sewer cleaning and inspection services, and to allow for a condition assessment of a piece of aging infrastructure.		\$1,206,080
Increase the training and travel budget in order to maintain required professional licenses and to be inline with historical continuing educational needs.		\$383,015
Increase in chemical costs due to a change in raw water quality that requires more chemicals to maintain treated water standards.		\$862,940
Purchase additional meters for the small meter replacement program.		\$172,288
Increase in debt service requirements offset by savings from 2016 bond refinancing and defeasance.		\$5,244,385
Increase in the operating fund cash transfers for pay-as-you-go cash financing for Water, Wastewater, and Reclaimed Water capital projects.		\$10,650,000
Decrease in debt service CRF defeasance transfer to reduce Austin Water debt using impact fee/capital recover fee collections.		(\$3,200,000)
Increases in transfers to the General Fund, Water Revenue Stability Reserve Fund, and Economic Development Fund.		\$3,091,631

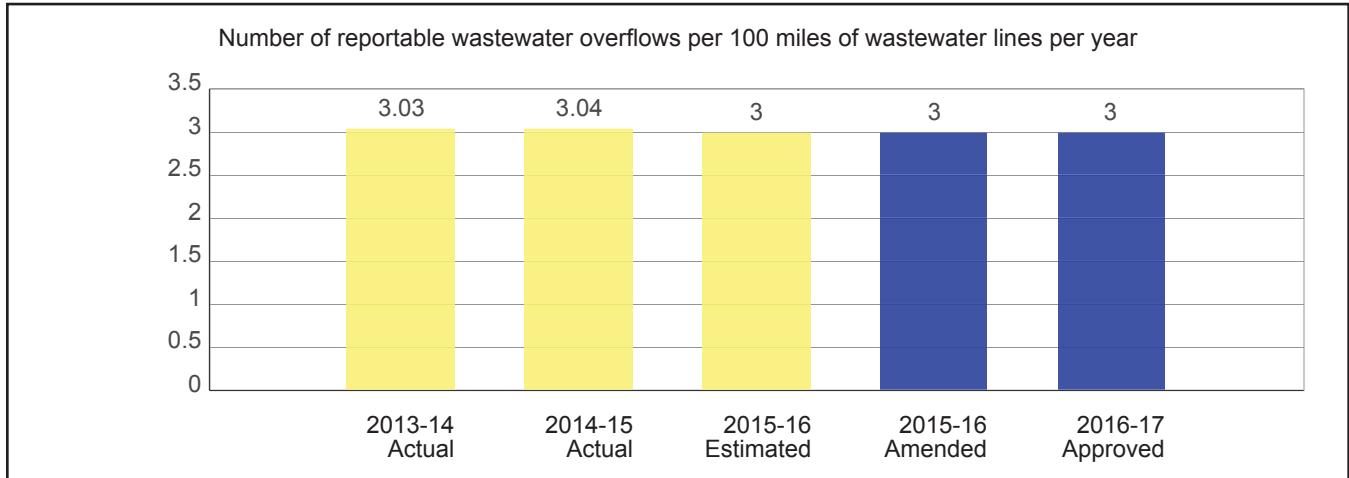
Austin Water

Budget Detail by Activity

Program: Engineering Services

Activity: Collection System Engineering

The purpose of Collection System Engineering is to provide effective engineering, program/project management, and technical support for the collection system infrastructure to reduce wastewater overflows and transport raw wastewater to the treatment plants and to rehabilitate and replace the aging water and wastewater lines.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	0	816,037	841,187	956,667	971,653
Wastewater Utility Operating Fund	4,267,585	3,853,963	4,057,375	4,045,499	5,038,040
Water Utility Operating Fund	683,690	290,238	313,705	179,826	238,610
Total Requirements	\$4,951,275	\$4,960,237	\$5,212,267	\$5,181,992	\$6,248,303
Full-Time Equivalents					
Wastewater Utility Operating Fund					
Civilian	19.00	19.00	19.00	19.00	19.00
Water Utility Operating Fund					
Civilian	6.00	5.00	5.00	5.00	5.00
Total FTEs	25.00	24.00	24.00	24.00	24.00
Performance Measures					
Linear feet of deteriorated wastewater main replaced or rehabilitated	28,321	27,482	35,000	35,000	35,000
Linear feet of deteriorated water mains replaced or relocated	57,535	52,523	52,000	52,000	52,000
Number of reportable wastewater overflows per 100 miles of wastewater lines per year	3.03	3.04	3	3	3

Services

Engineering technical services for wastewater collection and water mains.

Contact

Kevin Koeller, Manager, 512-972-2055

Bold Measure = Key Indicator

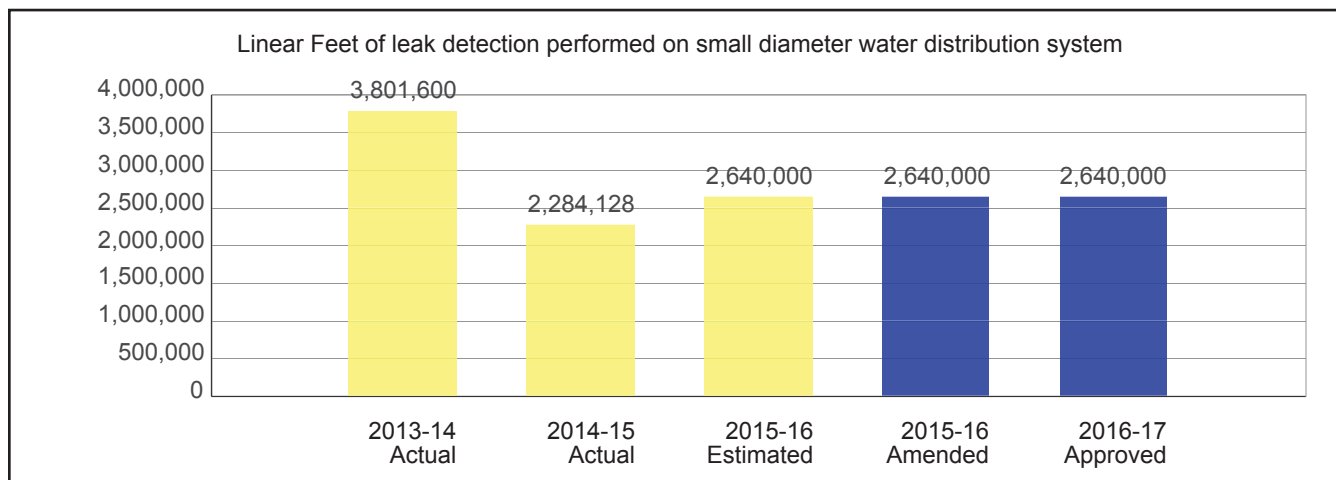
Austin Water

Budget Detail by Activity

Program: Engineering Services

Activity: Distribution System Engineering

The purpose of Distribution System Engineering is to provide effective engineering, project management and technical support to the water distribution infrastructure and control systems in order to reduce water leaks and continuously deliver reliable, safe and adequate supplies of drinking water from the treatment plants to the customers.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	0	31,224	37,082	31,838	43,989
Wastewater Utility Operating Fund	1,218,194	1,449,932	427,048	427,663	430,593
Water Utility Operating Fund	3,751,248	3,579,190	2,435,020	2,393,056	3,300,630
Total Requirements	\$4,969,442	\$5,060,346	\$2,899,150	\$2,852,557	\$3,775,212
Full-Time Equivalents					
Wastewater Utility Operating Fund					
Civilian	12.50	12.50	3.50	3.50	3.50
Water Utility Operating Fund					
Civilian	21.50	22.50	13.50	13.50	14.50
Total FTEs	34.00	35.00	17.00	17.00	18.00
Performance Measures					
Linear feet of leak detection and condition assessment performed on large diameter water transmission lines	73,471	70,245	52,800	52,800	66,300
Linear Feet of leak detection performed on small diameter water distribution system	3,801,600	2,284,128	2,640,000	2,640,000	2,640,000

Services

Engineering technical services for the water distribution and transmission systems.

Contact

Mark Dollins, Manager, 512-972-1028

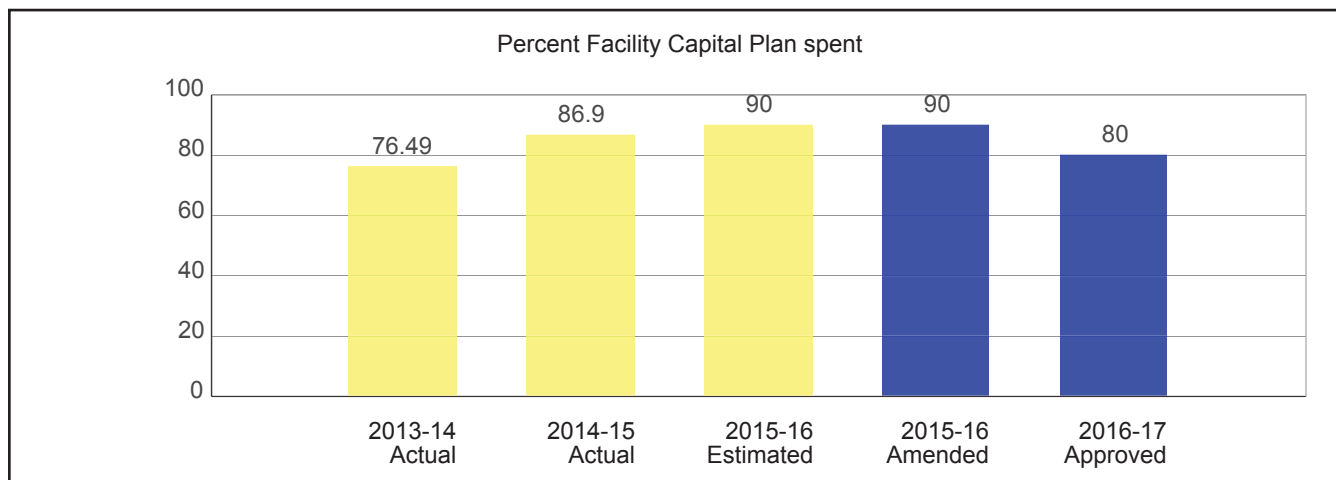
Austin Water

Budget Detail by Activity

Program: Engineering Services

Activity: Facility Engineering

The purpose of Facility Engineering is to provide effective engineering, project delivery, technical support and SCADA services and support for AW treatment plants and related facilities, equipment and systems necessary to provide safe, reliable and high quality utility services to our customers.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	0	1,222,187	1,043,836	1,605,364	1,205,731
Wastewater Utility Operating Fund	1,686,342	1,277,031	1,532,756	1,377,605	1,483,576
Water Utility Operating Fund	1,838,447	1,227,739	1,336,247	935,888	1,373,322
Total Requirements	\$3,524,789	\$3,726,957	\$3,912,839	\$3,918,857	\$4,062,629
Full-Time Equivalents					
Wastewater Utility Operating Fund					
Civilian	13.10	13.60	14.08	14.08	14.07
Water Utility Operating Fund					
Civilian	15.90	15.90	15.92	15.92	16.93
Total FTEs	29.00	29.50	30.00	30.00	31.00
Performance Measures					
Percent Facility Capital Plan spent	76.49	86.9	90	90	80
Percent SCADA Systems Equipment Availability	New Meas	New Meas	New Meas	New Meas	96

Services

Engineering and SCADA technical services for treatment plants and related facilities and systems.

Contact

Bill Stauber, Manager, 512-972-0239

Bold Measure = Key Indicator

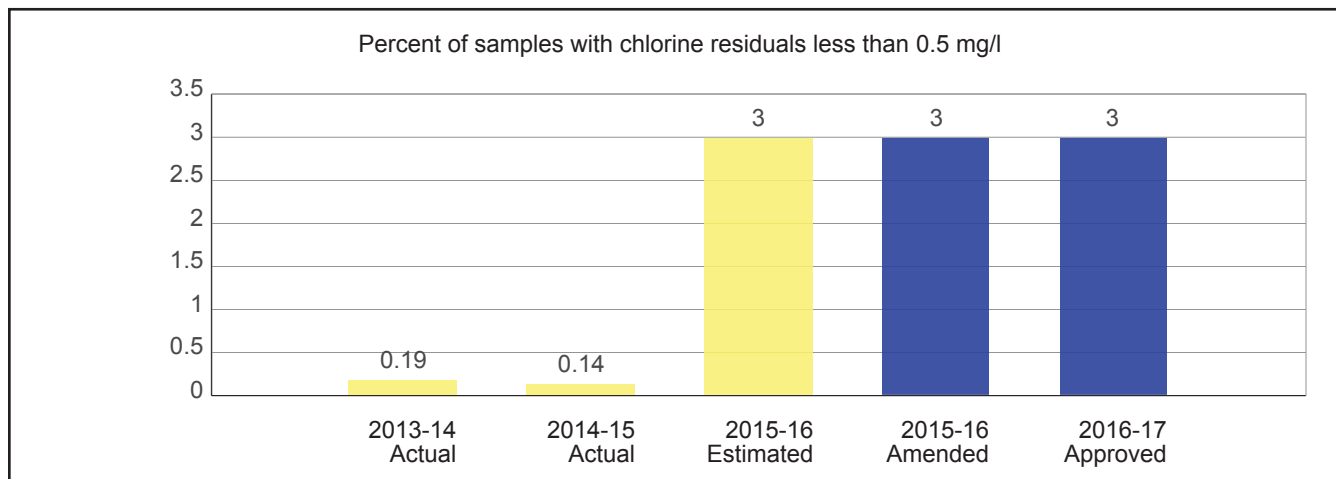
Austin Water

Budget Detail by Activity

Program: Environmental Affairs & Conservation

Activity: Environmental and Regulatory Services

The purpose of Environmental and Regulatory Services is to track proposed and enacted statutes, rules and regulations and provide information to Utility management in order to allow the Utility to be proactive in its regulatory compliance.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Wastewater Utility Operating Fund	673,252	710,670	675,943	675,613	714,831
Water Utility Operating Fund	549,776	586,568	557,727	556,289	590,890
Total Requirements	\$1,223,028	\$1,297,238	\$1,233,670	\$1,231,902	\$1,305,721
Full-Time Equivalents					
Wastewater Utility Operating Fund					
Civilian	6.00	5.50	5.50	5.50	5.50
Water Utility Operating Fund					
Civilian	5.00	4.50	4.50	4.50	4.50
Total FTEs	11.00	10.00	10.00	10.00	10.00
Performance Measures					
Percent of samples with chlorine residuals less than 0.5 mg/l	0.19	0.14	3	3	3
Utility-wide energy efficiency (kWh per million gallons of water, wastewater, and reclaimed water services provided)	2,278	2,325	2,301	2,352	2,278

Services

Liaison with State and Federal regulators; State legislation monitoring; Water and wastewater treatment alternatives methods and research; Permitting and compliance reporting.

Contact

Raj Bhattarai, Manager, 512-972-0075

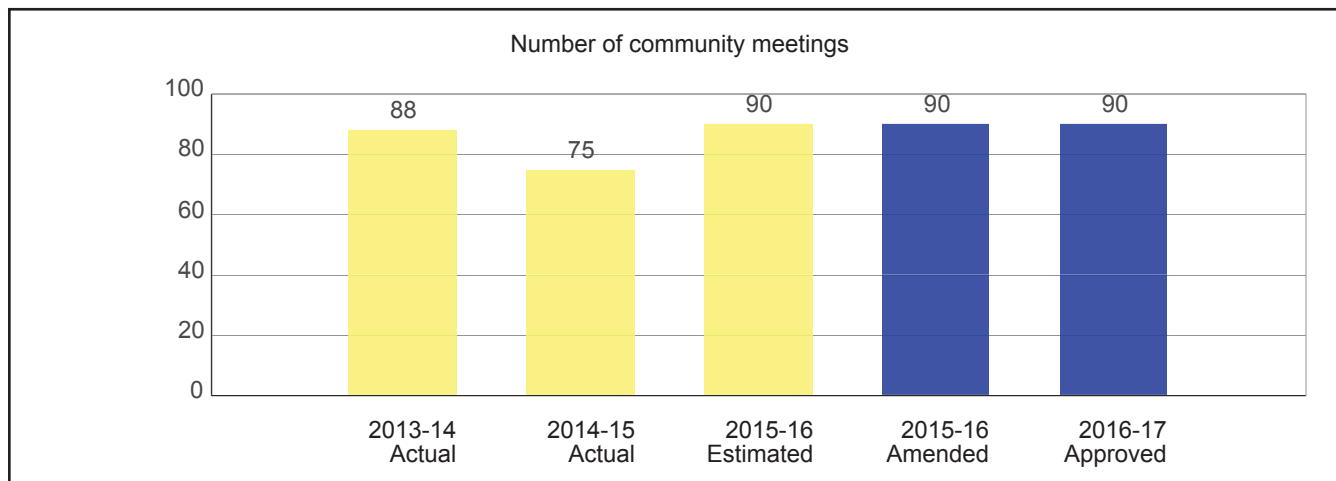
Austin Water

Budget Detail by Activity

Program: Environmental Affairs & Conservation

Activity: Public Affairs

The purpose of Public Affairs is to provide timely, accurate, and critical information regarding Austin Water to the residents of Austin.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Wastewater Utility Operating Fund	483,438	505,552	567,914	554,015	574,750
Water Utility Operating Fund	1,831,738	1,370,894	1,408,942	1,591,835	1,416,597
Total Requirements	\$2,315,177	\$1,876,446	\$1,976,856	\$2,145,850	\$1,991,347
Full-Time Equivalents					
Wastewater Utility Operating Fund Civilian	4.17	3.92	4.00	4.00	4.50
Water Utility Operating Fund Civilian	4.18	3.93	4.00	4.00	4.50
Total FTEs	8.35	7.85	8.00	8.00	9.00
Performance Measures					
Number of community meetings	88	75	90	90	90
Percentage of Press Coverage	100	100	100	100	100

Services

Provides information to the public regarding water conservation efforts, watering restrictions, wastewater overflows, water main breaks, boil water notices, and other marketing and advertising. Handles public engagement for CIP projects, provides education events through the Dowser Dan show to K-4 graders and to 6 and 7th graders through the Mobile Classroom in partnership with Colorado River Alliance and AISD and provide a presence at public events regarding water services.

Contact

Kevin Buchman, Manager, 512-972-0151

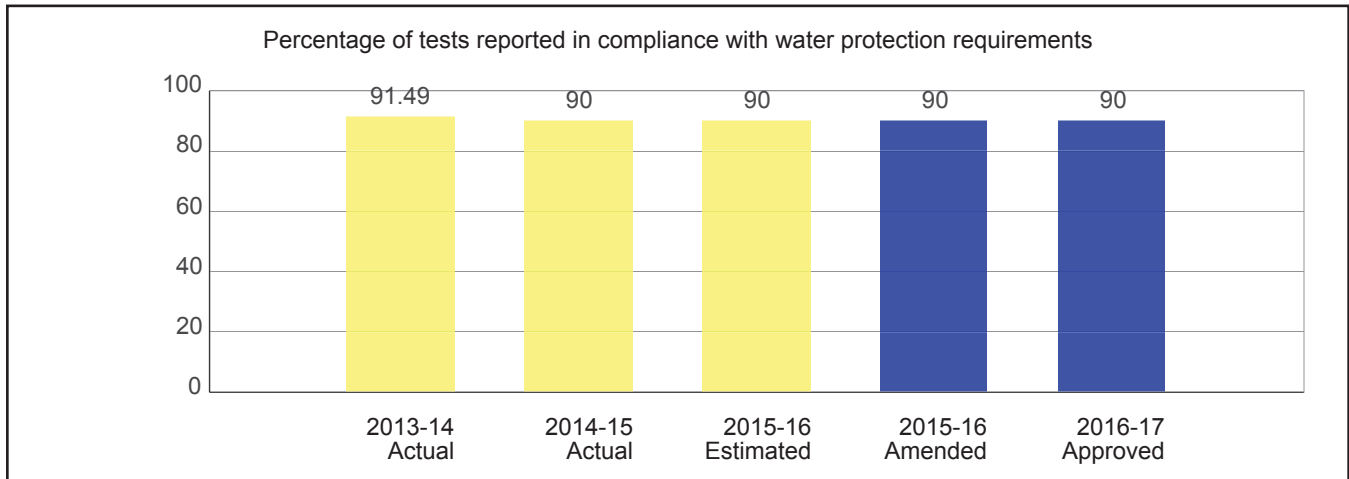
Austin Water

Budget Detail by Activity

Program: Environmental Affairs & Conservation

Activity: Special Services

The purpose of Special Services is to provide timely water quality surveys/investigations, backflow assembly testing, and private fire hydrant maintenance for customers in order to reduce the probability of a backflow incident and to control pollutant levels being discharged to the wastewater collection system so that pollutants do not affect worker health and safety, pass through or interfere with treatment plants, cause permit violations or keep biosolids from beneficial reuse.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	86	111	0	0	0
Wastewater Utility Operating Fund	1,654,036	1,685,493	1,654,711	1,653,236	1,697,043
Water Utility Operating Fund	1,162,297	1,227,716	1,239,958	1,239,834	1,278,702
Total Requirements	\$2,816,419	\$2,913,320	\$2,894,669	\$2,893,070	\$2,975,745
Full-Time Equivalents					
Wastewater Utility Operating Fund					
Civilian	17.85	18.30	16.70	16.70	16.20
Water Utility Operating Fund					
Civilian	13.45	13.05	13.15	13.15	13.15
Total FTEs	31.30	31.35	29.85	29.85	29.35
Performance Measures					
Number of pass through and interference events caused by industrial users	0	0	0	0	0
Percentage of tests reported in compliance with water protection requirements	91.49	90	90	90	90

Services

Pretreatment and Water Protection: Administration and enforcement of the City's Pretreatment and Water Protection Programs through the regulation of industrial users, hauled waste, transporters, and other customers regulated under the water protection rules via the following: inspections, permitting, surveillance, sampling and monitoring; review of applications, self-monitoring and test reports, site plans and design plans and specifications; ensuring the timely testing and reporting of BPAs, PFHs and CCTs; and implementation of interlocal agreements with other political subdivisions.

Environmental Management: Assessments of utility environmental management practices; develop & support implementation of BMPs & SOPs; reporting and representing the utility to other regulatory agencies; provision of required training.

Contact

Antonio Canales, Manager, 512-972-1060

Bold Measure = Key Indicator

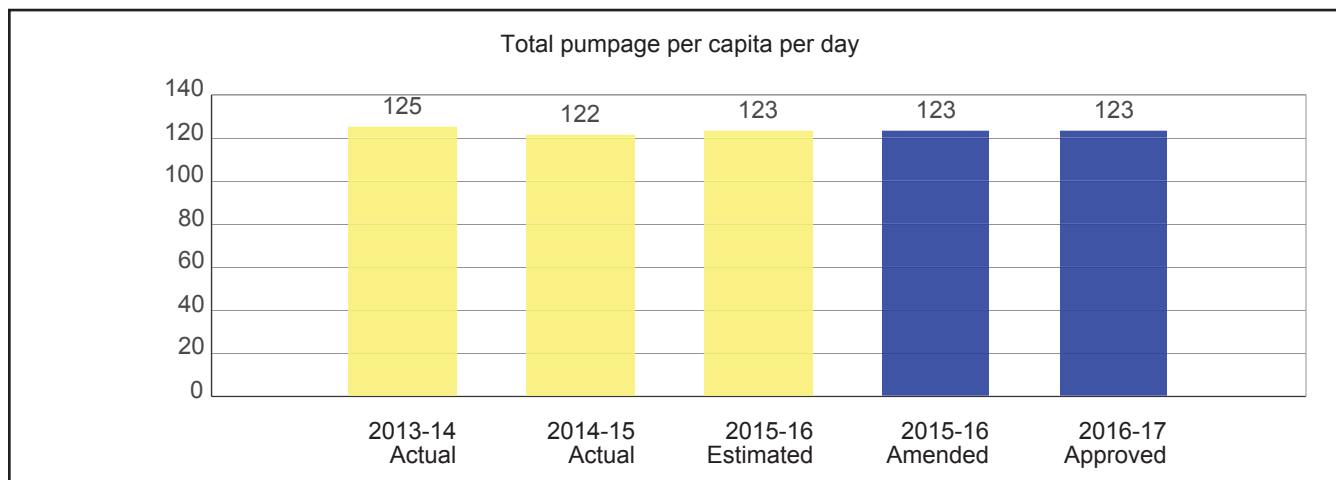
Austin Water

Budget Detail by Activity

Program: Environmental Affairs & Conservation

Activity: Water Conservation

The purpose of Water Conservation is to provide conservation services to Austin water customers to reduce water usage in order to slow the increase in peak day demand and defer the start date of water payments to the Lower Colorado River Authority. To maintain water use below 140 gallons per capita per day.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Water Utility Operating Fund	2,846,740	2,859,483	3,343,219	4,135,831	4,209,195
Total Requirements	\$2,846,740	\$2,859,483	\$3,343,219	\$4,135,831	\$4,209,195
Full-Time Equivalents					
Water Utility Operating Fund Civilian	20.00	20.00	20.00	20.00	20.00
Total FTEs	20.00	20.00	20.00	20.00	20.00
Performance Measures					
Peaking Factor (ratio of maximum daily demand to average daily demand)	1.55	1.737	1.55	1.55	1.55
Total pumpage per capita per day	125	122	123	123	123

Services

To administer and enforce water conservation ordinances, administer conservation incentive programs, promote water efficient behavior and manage Austin drought response.

Contact

Drema Gross, Manager, 512-974-2787

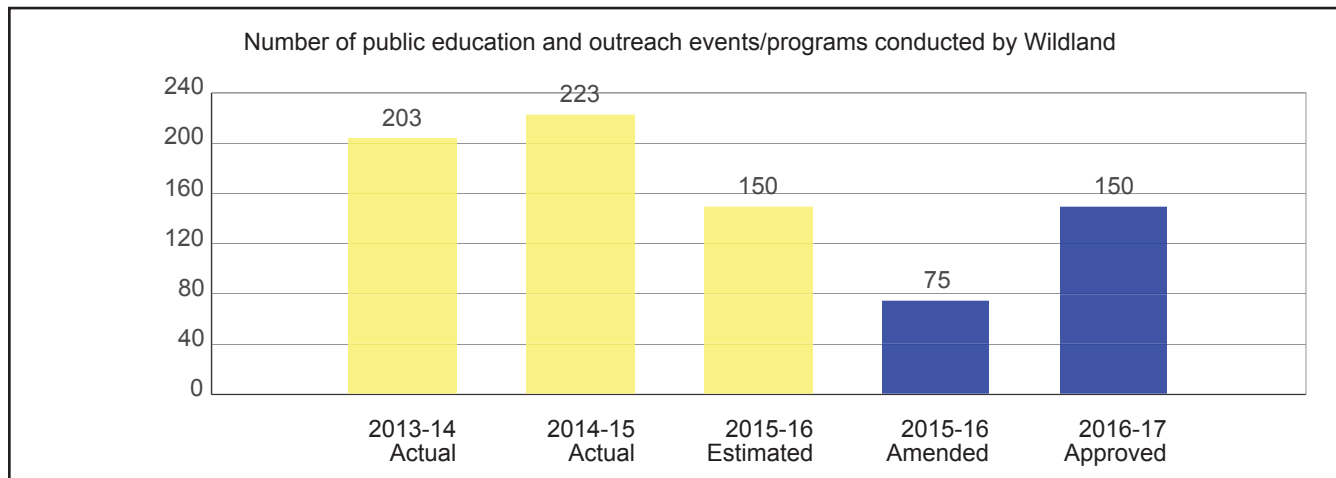
Austin Water

Budget Detail by Activity

Program: Environmental Affairs & Conservation

Activity: Wildland Conservation

The purpose of the Wildlands Conservation Division is to provide conservation and land management services to land purchased in fee simple or conservation easement in order to protect sensitive watersheds in the recharge/contributing zones, preserve endangered species and protect source water of drinking water supplies.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	0	1,121,952	1,335,288	1,347,845	1,430,098
Water Utility Operating Fund	2,519,824	1,355,978	1,439,672	1,447,449	1,527,445
Total Requirements	\$2,519,824	\$2,477,930	\$2,774,960	\$2,795,294	\$2,957,543
Full-Time Equivalents					
Water Utility Operating Fund Civilian	21.00	21.00	22.00	22.00	22.00
Total FTEs	21.00	21.00	22.00	22.00	22.00
Performance Measures					
Number of acres receiving planned conservation practices or compliance monitoring	New Meas	45,343	16,000	16,000	25,000
Number of public education and outreach events/programs conducted by Wildland	203	223	150	75	150

Services

Land management; Natural Resources Conservation; Endangered Species Conservation; Source Water Protection.

Contact

Kevin Thuesen, Acting Manager, 512-972-1666

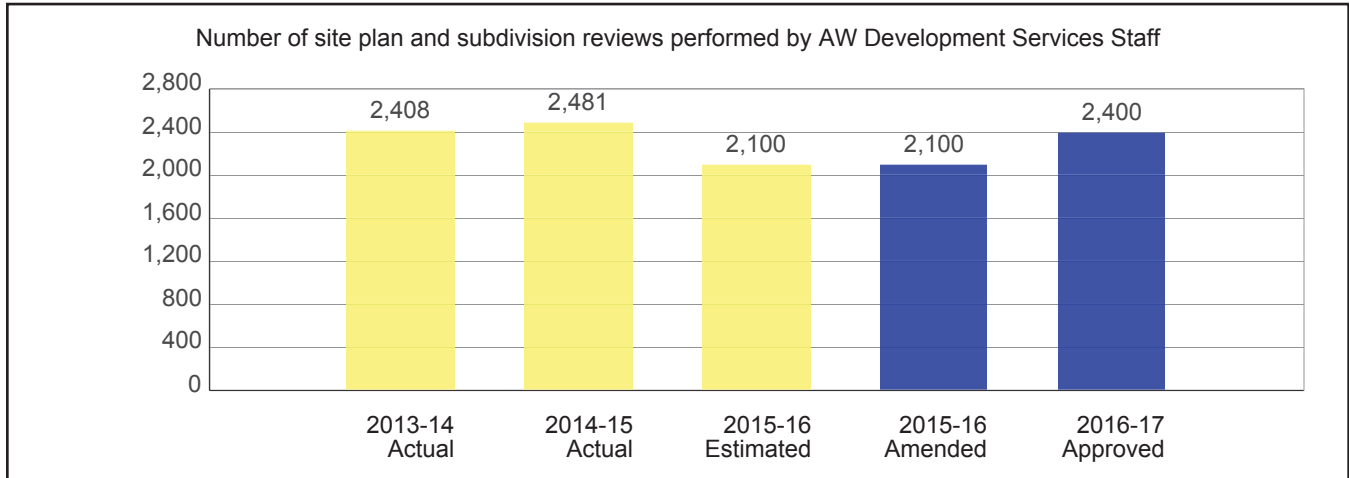
Austin Water

Budget Detail by Activity

Program: One Stop Shop

Activity: Inspection, Review, and Support

The purpose of the Inspection, Review, and Support Activity is to provide development assistance for the City-wide consolidated One Stop Shop with regard to water, wastewater, and reclaimed water utility services in order for the community to experience an efficient and effective development process.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	0	0	0	0	129,695
Wastewater Utility Operating Fund	293,616	340,700	409,107	410,048	472,876
Water Utility Operating Fund	264,477	259,002	243,430	242,813	250,758
Total Requirements	\$558,093	\$599,703	\$652,537	\$652,861	\$853,329
Full-Time Equivalents					
Wastewater Utility Operating Fund					
Civilian	2.90	3.35	3.95	3.95	5.45
Water Utility Operating Fund					
Civilian	3.10	3.60	2.50	2.50	3.50
Total FTEs	6.00	6.95	6.45	6.45	8.95
Performance Measures					
Number of customers served by AW Development Services staff at Development Assistance Center	947	976	1,000	1,000	960
Number of site plan and subdivision reviews performed by AW Development Services Staff	2,408	2,481	2,100	2,100	2,400

Services

Engineering and regulatory review and services pertaining to water, wastewater, and reclaimed water utility services of site and building plans, subdivisions, planned unit developments, zoning cases, development assessments, and easement releases, service verification, and tap permits.

Contact

Bart Jennings, Manager, 512-972-0118

Bold Measure = Key Indicator

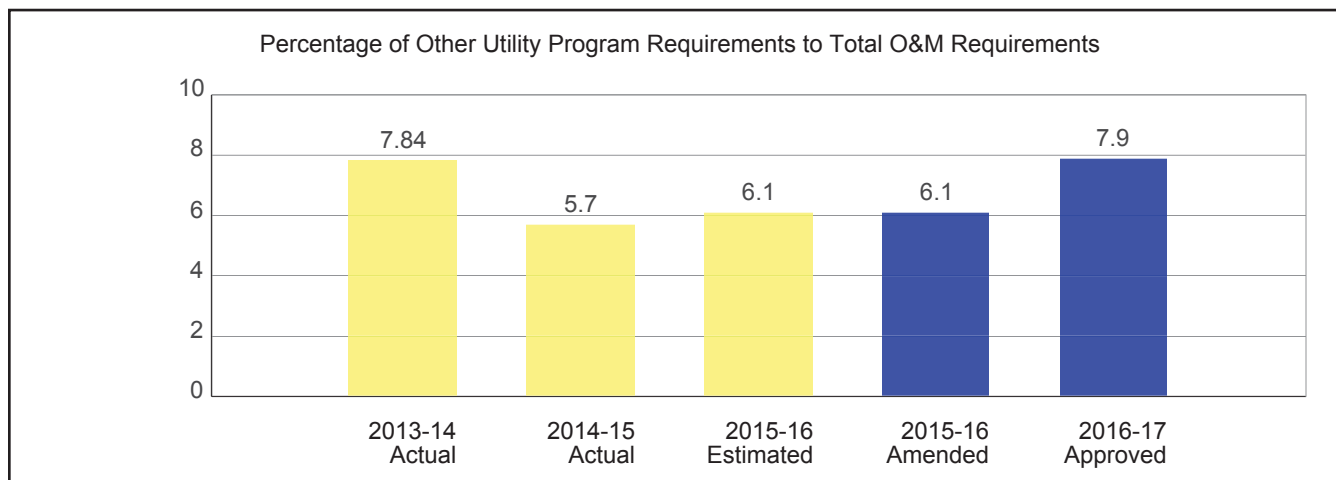
Austin Water

Budget Detail by Activity

Program: Other Utility Program Requirements

Activity: Other Utility Program Requirements

The purpose of Other Utility Program Requirements is to account for Austin Water's department-wide expenditures such as debt interest and commission charges, general liability, and bad debt to ensure the appropriate level of financial reporting.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	108,346	36,222	0	0	0
Reclaimed Water Utility Operating Fund	23,305	27,251	21,508	21,567	23,768
Wastewater Utility Operating Fund	5,448,233	4,281,256	5,259,548	4,603,300	6,912,334
Water Utility Operating Fund	8,828,522	5,462,993	5,875,017	6,584,056	8,548,898
Total Requirements	\$14,408,407	\$9,807,723	\$11,156,073	\$11,208,923	\$15,485,000

	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Performance Measures					
Percent of Bad Debt Expense compared to Total Billed Revenue	1.32	0.51	0.86	0.9	0.75
Percentage of Other Utility Program Requirements to Total O&M Requirements	7.84	5.7	6.1	6.1	7.9

Services

General Interest Accruals; Administrative costs on Revenue Bonds, Water District Bonds, Commercial Paper and Arbitrage; Bad Debt; General Liability Insurance.

Contact

David Anders, Assistant Director, 512-972-0323

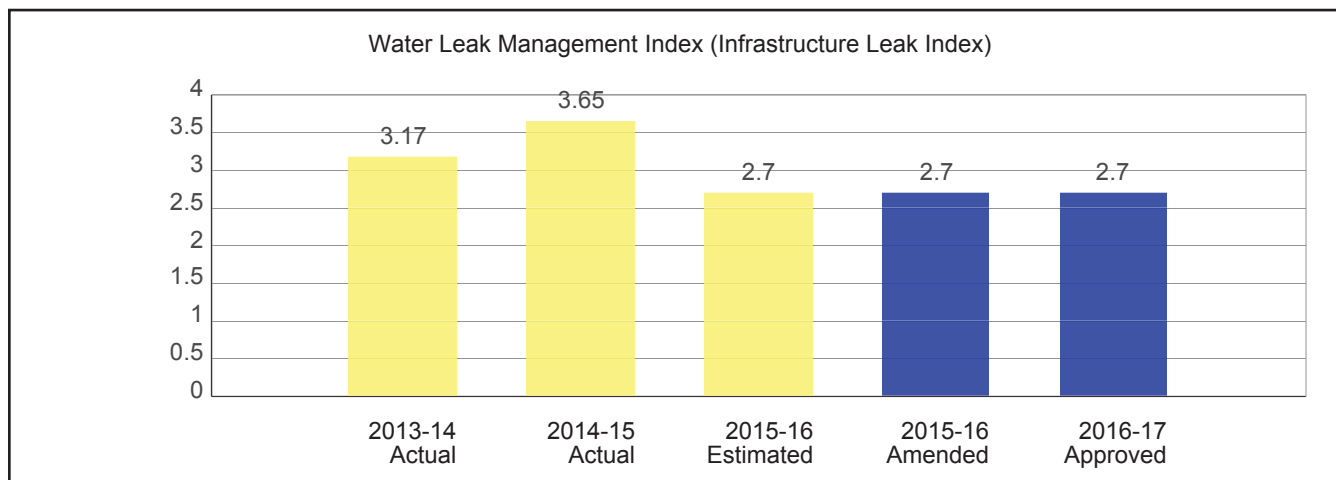
Austin Water

Budget Detail by Activity

Program: Pipeline Operations

Activity: Pipeline O&M Support

The purpose of Pipeline O&M Support is to provide management and administrative support to the Pipeline Operations program area's internal and external customers in order to allow program areas to operate, maintain and repair infrastructure in delivery and transport of potable, reuse, and wastewater.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Wastewater Utility Operating Fund	1,371,103	1,504,691	1,670,088	1,653,601	1,773,877
Water Utility Operating Fund	1,439,983	1,513,428	1,682,802	1,670,410	1,781,937
Total Requirements	\$2,811,086	\$3,018,118	\$3,352,890	\$3,324,011	\$3,555,814
Full-Time Equivalents					
Wastewater Utility Operating Fund					
Civilian	18.00	19.50	19.50	19.50	20.00
Water Utility Operating Fund					
Civilian	18.33	19.50	19.50	19.50	20.00
Total FTEs	36.33	39.00	39.00	39.00	40.00
Performance Measures					
Number of Service Requests initiated by AW dispatchers from customers	14,773	15,631	14,500	14,500	15,500
Water Leak Management Index (Infrastructure Leak Index)	3.17	3.65	2.7	2.7	2.7

Services

Overall asset management, work order, leak management, safety, conservation, financial management and employee development policy for the program area; Schedules, Emergency One Calls, Right of Way Management Permits, Traffic Control, Licensing, Records Management, Organizational Charts, General Administrative Responsibilities; Customer service and dispatch of work to field crews.

Contact

Rosemary Ybarra, Manager, 512-972-1105

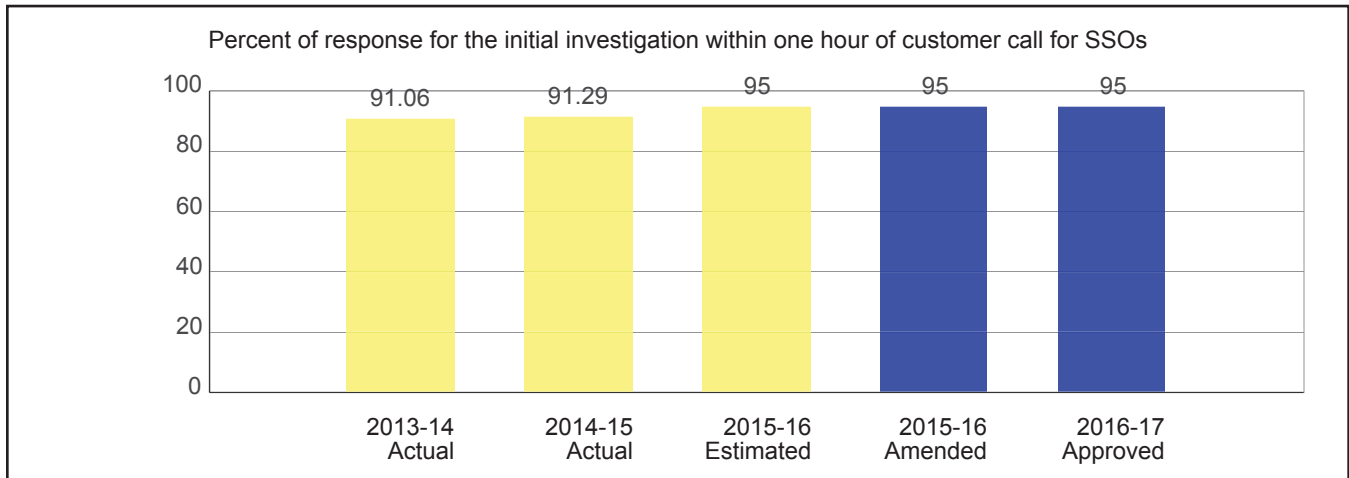
Austin Water

Budget Detail by Activity

Program: Pipeline Operations

Activity: Pipeline Wastewater Operations

The purpose of Pipeline Wastewater Operations is to provide comprehensive operation, maintenance, repair, construction and rehabilitation of the Collection System Pipeline Infrastructure in order to protect the public health, safety, and the environment.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	16,515	197,487	50,305	149,775	58,107
Wastewater Utility Operating Fund	15,297,778	15,463,636	15,946,796	15,762,019	16,914,952
Total Requirements	\$15,314,293	\$15,661,123	\$15,997,101	\$15,911,794	\$16,973,059
Full-Time Equivalents					
Wastewater Utility Operating Fund					
Civilian	141.59	141.62	139.62	139.62	137.82
Total FTEs	141.59	141.62	139.62	139.62	137.82
Performance Measures					
Feet of pipe installed	19,932.4	15,806.4	15,000	15,000	15,000
Number of linear feet of wastewater main cleaned	2,527,985	2,220,003	2,020,500	2,020,500	2,020,500
Number of linear feet of wastewater main TV inspected	1,713,908	1,839,036	1,842,500	1,842,500	1,842,500
Percent of response for the initial investigation within one hour of customer call for SSOs	91.06	91.29	95	95	95

Services

TV inspection; overflow abatement; line cleaning; smoke testing and O & M of collection system flow meters; emergency response and repair to Sanitary Sewer Overflow (SSO); Special Billed SSO (caused by contractors) and AWU special bills to contractors for related costs; manhole inspection; study inflow and infiltration of collection systems, and construction and rehabilitation services.

Contact

Mercedes Garcia-Lopez, Operations Manager, 512-972-0892

Bold Measure = Key Indicator

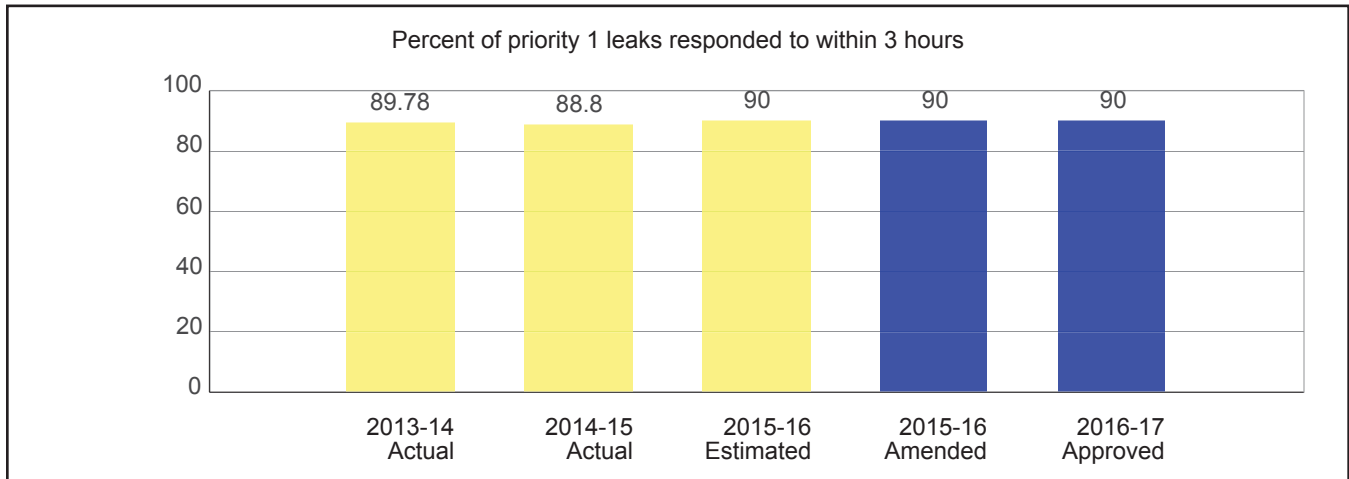
Austin Water

Budget Detail by Activity

Program: Pipeline Operations

Activity: Pipeline Water Operations

The purpose of Pipeline Water Operations is to provide maintenance and repair services to the water distribution pipeline infrastructure systems in order to continuously deliver water from the treatment facilities to the end user. To install, repair and replace valves and fire hydrants within the distribution system in order to supply water for fire hydrants and customers. To provide meter testing to metered customers in order to ensure accurate registration of water usage.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	5,826	992,252	1,444,509	1,043,453	1,667,954
Water Utility Operating Fund	22,572,360	21,642,018	22,116,019	22,134,095	24,095,410
Total Requirements	\$22,578,187	\$22,634,271	\$23,560,528	\$23,177,548	\$25,763,364
Full-Time Equivalents					
Water Utility Operating Fund					
Civilian	173.08	168.38	170.38	170.38	175.18
Total FTEs	173.08	168.38	170.38	170.38	175.18
Performance Measures					
Number of water leaks repaired	7,003	5,848	6,000	6,000	6,000
Percent of Fire Hydrants back in service less or equal to 14 days	80	93.48	90	90	90
Percent of valves exercised within last five years	36	38	50	50	50
Percentage of meters 3" or larger that were tested and verified for accuracy within the last 12 months	66	77	90	90	90
Percent of priority 1 leaks responded to within 3 hours	89.78	88.8	90	90	90

Services

Operate, maintain and repair water distribution pipeline system; Install, operate, repair and replace water valves and fire hydrants; Repair, exchange and perform accuracy tests of meters; Perform leak detection surveys and related tasks and repairs.

Contact

Daniel Layton, Operations Manager, 512-972-1034

Bold Measure = Key Indicator

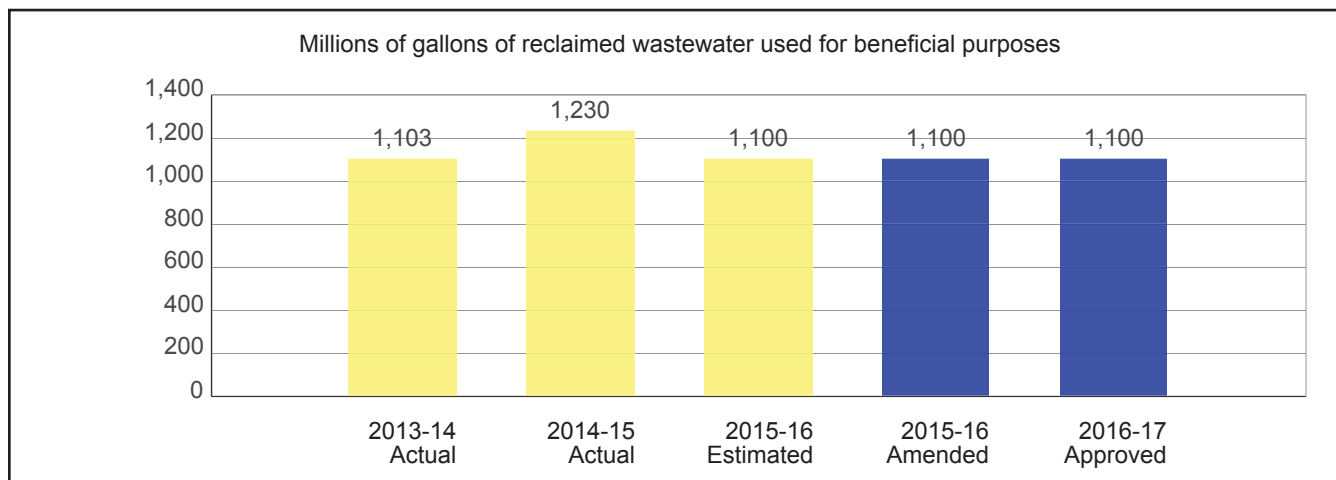
Austin Water

Budget Detail by Activity

Program: Reclaimed Water Services

Activity: Reclaimed Water Services Support

The purpose of Reclaimed Water Services Support is to provide engineering, management, administrative, regulatory and technical support in order to increase reclaimed water use so that the Utility can more effectively manage water resources for the community in order to protect public health and the environment.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	0	1,278	2,004	2,004	2,004
Reclaimed Water Utility Operating Fund	314,442	339,436	375,185	388,355	416,789
Total Requirements	\$314,442	\$340,713	\$377,189	\$390,359	\$418,793
Full-Time Equivalents					
Reclaimed Water Utility Operating Fund Civilian	3.00	3.00	3.00	3.00	3.00
Total FTEs	3.00	3.00	3.00	3.00	3.00
Performance Measures					
Millions of gallons of reclaimed wastewater used for beneficial purposes	1,103	1,230.18	1,100	1,100	1,100
Reclaimed Water Revenue	819,965	943,855	1,715,585	1,770,107	2,505,414

Services

Respond to inquiries from existing and potential customers, City departments, and Boards and Commissions; Report spills; Oversee the implementation of the master plan; Hire design engineers and consultants using requests for qualifications and rotation lists; Supervise and interact with design engineers and consultants on the preparation of construction documents; Supervise and interact with design engineers, contractors, inspectors, and property owners on project construction; Develop and monitor project budgets and schedules; Provide engineering information and technical advice to support the water conservation division.

Contact

Dan Pedersen, Manager, 512-972-0074

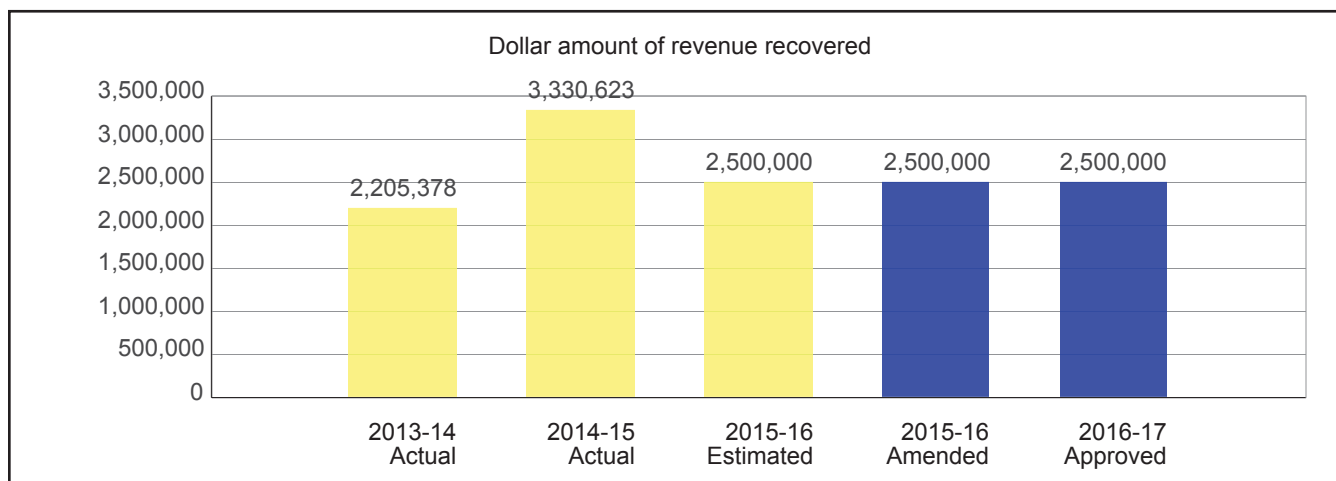
Austin Water

Budget Detail by Activity

Program: Support Services

Activity: Departmental Support Services

The purpose of Departmental Support Services is to provide administrative and managerial support to the department in order to produce more effective services.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	354,215	427,806	298,511	298,511	300,000
Wastewater Utility Operating Fund	10,730,697	10,871,915	11,689,821	11,298,993	12,833,279
Water Utility Operating Fund	11,499,852	10,955,674	11,813,288	11,450,765	13,002,785
Total Requirements	\$22,584,764	\$22,255,394	\$23,801,620	\$23,048,269	\$26,136,064
Full-Time Equivalents					
Wastewater Utility Operating Fund					
Civilian	87.06	86.31	85.32	85.32	87.82
Water Utility Operating Fund					
Civilian	87.14	86.89	87.38	87.38	89.88
Total FTEs	174.20	173.20	172.70	172.70	177.70
Performance Measures					
Customer Service Complaint Rate	0.053	0.044	0.08	0.08	0.08
Dollar amount of revenue recovered	2,205,378	3,330,623	2,500,000	2,500,000	2,500,000
Employee Turnover Rate	9.52	8.81	9	9	8.5
Lost Time Injury Rate Per the Equivalent of 100 Employees	2.53	3.5	2.7	2.7	2.7
Percent of actual O&M spending to budget	94.8	98.03	98	98	98
Percent of Average Annual Residential Bill to Median Household Income	1.41	1.42	1.24	1.2	1.2
Percentage of actual cash contribution compared to actual CIP spending	14	29	43	20	32.3
Sick leave hours used per 1,000 hours	31.27	33.22	32	32	32
Credit rating for separate-lien water utility revenue bonds	AA	AA	AA	AA	AA

Services

Support services encompasses all O&M units associated with administrative and managerial support to AW, including human resources services, internal audit, office of the director, financial management, facility management, budget and accounting, information technology, security management, safety and technical training, and consumer services.

Contact

David Anders, Assistant Director, 512-972-0323

Bold Measure = Key Indicator

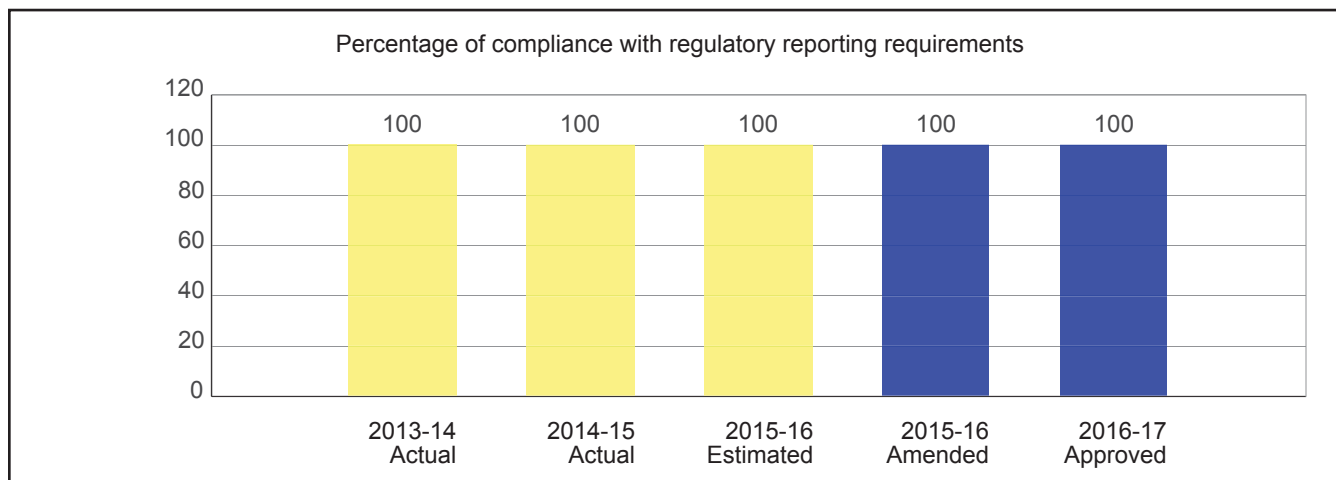
Austin Water

Budget Detail by Activity

Program: Treatment

Activity: Process Engineering

The purpose of Process Engineering is to provide support to the water, wastewater and biosolids treatment facilities by optimizing process control, troubleshooting problems, advising on design and construction of projects, and assisting in keeping the plants in regulatory compliance.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	0	58,360	26,499	99,410	30,609
Wastewater Utility Operating Fund	633,718	501,942	454,198	479,367	504,997
Water Utility Operating Fund	452,313	411,850	441,997	343,412	461,052
Total Requirements	\$1,086,031	\$972,152	\$922,694	\$922,189	\$996,658
Full-Time Equivalents					
Wastewater Utility Operating Fund					
Civilian	3.84	3.50	3.50	3.50	3.50
Water Utility Operating Fund					
Civilian	3.16	3.50	3.50	3.50	3.50
Total FTEs	7.00	7.00	7.00	7.00	7.00
Performance Measures					
Percent digester effluent biosolids reused as compost, land applied or given as Class A biosolid	162	136.6	80	80	80
Percentage of compliance with regulatory reporting requirements	100	100	100	100	100

Services

Management of the beneficial reuse of the wastewater biosolids, assist in Utility efforts to identify and secure future water resources, treatment process consulting for the water and wastewater plants and compose and submit regulatory reports to the state and national governing agencies.

Contact

Judy Musgrove, Manager, 512-972-0157

Bold Measure = Key Indicator

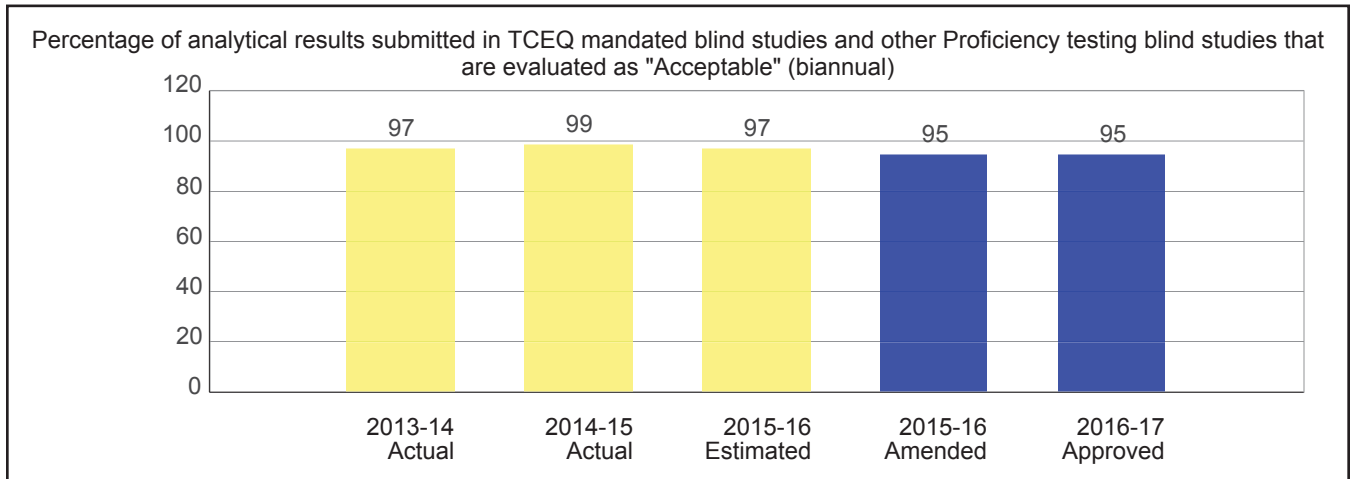
Austin Water

Budget Detail by Activity

Program: Treatment

Activity: Treatment O&M Support

The purpose of Treatment O&M Support is to provide the support services to assist the treatment plants in order to provide safe, reliable, high quality, sustainable, and affordable water services to our customers so that all community needs for water are met.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	325,964	318,870	200,593	312,082	202,761
Wastewater Utility Operating Fund	5,953,097	6,520,668	7,244,778	7,223,718	7,489,935
Water Utility Operating Fund	4,765,480	5,127,617	6,216,590	6,200,424	6,454,332
Total Requirements	\$11,044,541	\$11,967,156	\$13,661,961	\$13,736,224	\$14,147,028
Full-Time Equivalents					
Wastewater Utility Operating Fund					
Civilian	62.26	63.20	63.02	63.02	63.52
Water Utility Operating Fund					
Civilian	43.74	44.80	44.98	44.98	45.48
Total FTEs	106.00	108.00	108.00	108.00	109.00
Performance Measures					
Number of I&C and electrical work orders that are in open, scheduled, waiting scheduling status at start of each month	493	351	387	430	400
Percent (%) Lab Analyses Reported within Customer Requested Turnaround Time (TAT)	98.3	98.7	97	95	95
Percent of equipment calibration and preventive maintenance work orders completed to total scheduled	60	63.05	76.1	80	80
Percentage of analytical results submitted in TCEQ mandated blind studies and other Proficiency testing blind studies that are evaluated as "Acceptable" (biannual)	97	99	97	95	95

Services

Manage regulatory and internal reports to ensure regulations are met and support services for the Treatment Programs

Contact

Jane Burazer, Assistant Director, 512-972-0133

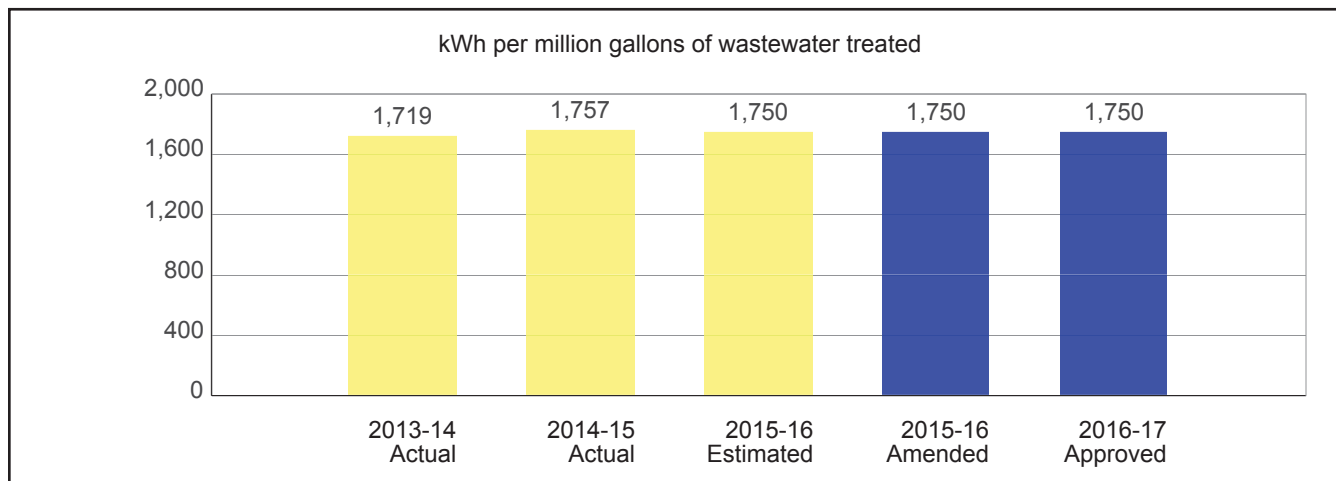
Bold Measure = Key Indicator

Austin Water Budget Detail by Activity

Program: Treatment

Activity: Wastewater Operations

The purpose of Wastewater Operations is to provide the treatment for wastewater to produce effluent in order to protect the public's health, safety and the environment.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	405	0	0	0	0
Wastewater Utility Operating Fund	31,569,064	29,308,782	32,387,351	31,897,130	31,658,157
Total Requirements	\$31,569,469	\$29,308,782	\$32,387,351	\$31,897,130	\$31,658,157
Full-Time Equivalents					
Wastewater Utility Operating Fund					
Civilian	149.50	143.50	144.50	144.50	148.00
Total FTEs	149.50	143.50	144.50	144.50	148.00
Performance Measures					
kWh per million gallons of wastewater treated	1,719	1,757.2	1,750	1,750	1,750
Wastewater Quality: Ammonia	0.42	0.39	0.5	0.5	0.5
Wastewater Quality: Carbonaceous Biochemical Oxygen Demand (CBOD)	2.15	2.19	3	3	3

Services

Wastewater treatment, reuse, and discharge for the protection of water of the state in accordance with the Clean Water Act requirement.

Contact

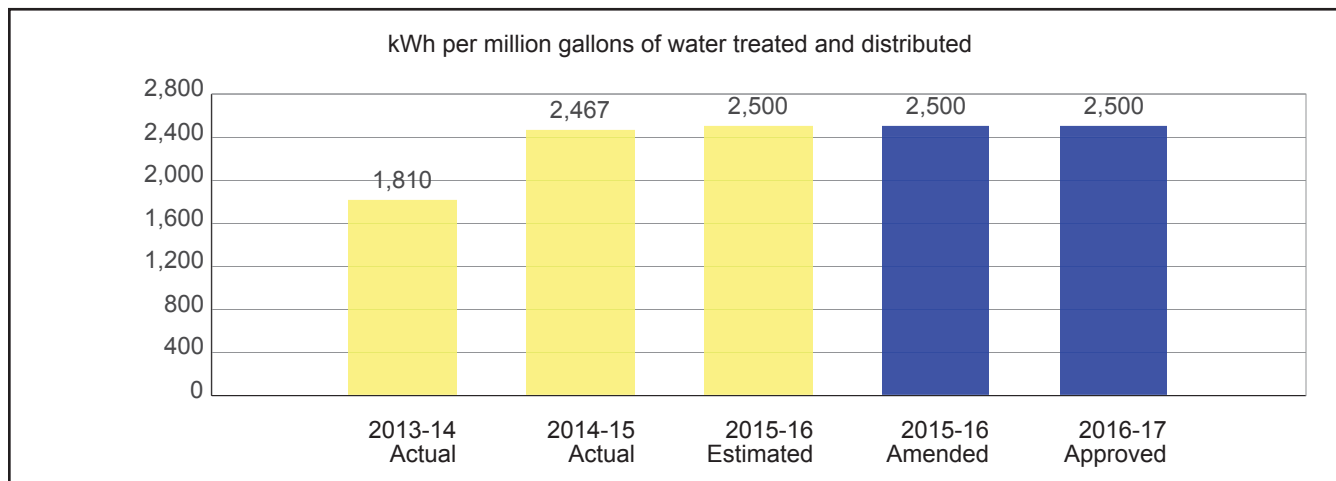
Ayman Benyamin, Manager, AWU Operations 512-972-2040

Austin Water Budget Detail by Activity

Program: Treatment

Activity: Water Operations

The purpose of Water Operations is to provide an adequate and safe supply of drinking water to Utility customers in order to meet demand, fire suppression, and other community needs.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	40,330	34,201	34,162	32,637	53,085
Water Utility Operating Fund	31,073,023	30,101,365	31,891,380	31,718,040	31,148,045
Total Requirements	\$31,113,352	\$30,135,566	\$31,925,542	\$31,750,677	\$31,201,130
Full-Time Equivalents					
Water Utility Operating Fund Civilian	138.00	136.00	136.00	136.00	138.00
Total FTEs	138.00	136.00	136.00	136.00	138.00
Performance Measures					
kWh per million gallons of water treated and distributed	1,810	2,467	2,500	2,500	2,500
Drinking Water Quality: Turbidity	0.11	0.08	0.1	0.1	0.1

Services

Water treatment; Sludge disposal; Process control; Regulatory documentation

Contact

Mehrdad Morabbi, Manager, AWU Operations 512-972-0159

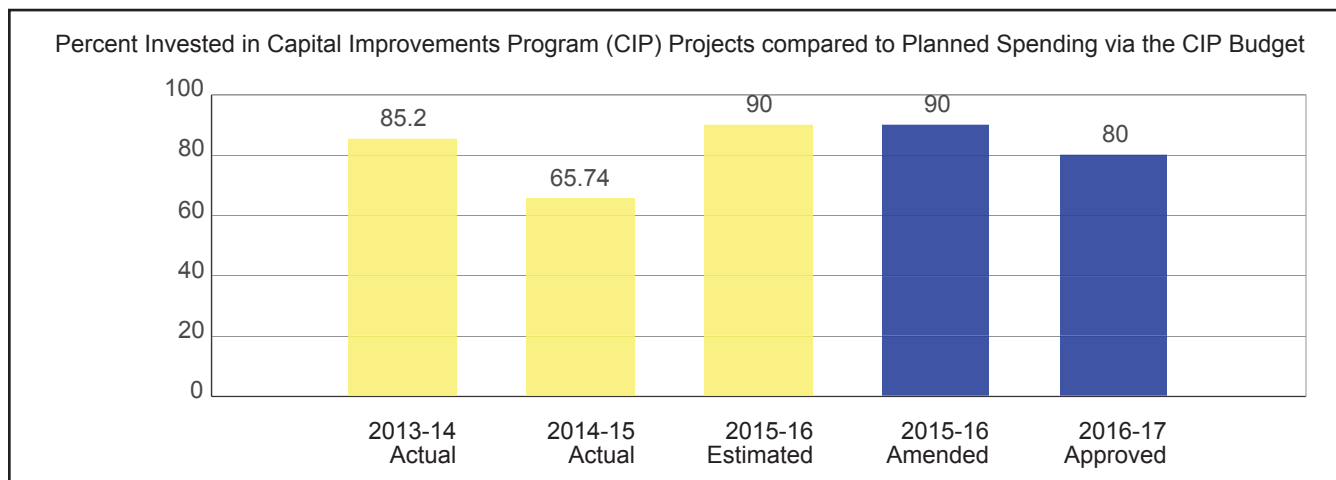
Austin Water

Budget Detail by Activity

Program: Water Resources Management

Activity: Infrastructure Management

The purpose of the Infrastructure Management activity is to provide management of Austin Water's Capital Improvement Program (CIP), assets, and infrastructure records so that the department can provide ongoing customer service and meet its mission and goals.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	0	0	14,739	0	17,024
Wastewater Utility Operating Fund	556,337	474,301	1,102,455	1,159,031	1,039,810
Water Utility Operating Fund	503,384	460,427	1,116,033	1,161,995	1,052,039
Total Requirements	\$1,059,721	\$934,727	\$2,233,227	\$2,321,026	\$2,108,873
Full-Time Equivalents					
Wastewater Utility Operating Fund					
Civilian	4.50	4.00	9.00	9.00	9.00
Water Utility Operating Fund					
Civilian	4.50	4.00	9.00	9.00	9.00
Total FTEs	9.00	8.00	18.00	18.00	18.00
Performance Measures					
Percent of initial review of as-built projects completed within 14 days	New Meas	88.01	85	85	85
Percentage of CIP projects in the AW GIS available for project coordination and spatial analysis	98.81	97.01	95	95	95
Percent Invested in Capital Improvements Program (CIP) Projects compared to Planned Spending via the CIP Budget	85.2	65.74	90	90	80

Services

Asset management, CIP management and development; CIP coordination with other City of Austin departments and external entities; CIP Project Action Review (CIPPAR); infrastructure, property and easement records management; water and wastewater impact fee management.

Contact

Brian L. Long, P.E., Managing Engineer, 512-972-0177

Bold Measure = Key Indicator

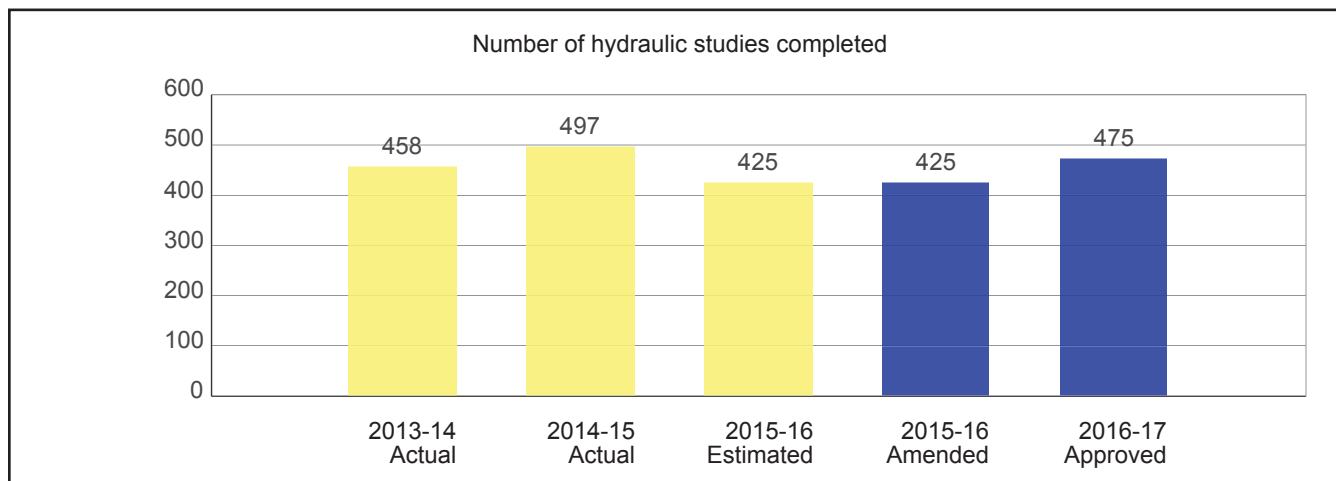
Austin Water

Budget Detail by Activity

Program: Water Resources Management

Activity: Systems Planning

The purpose of Systems Planning is to provide analysis of the wastewater collection and water distribution systems for Utility management in order to insure adequate infrastructure capacities are available and to identify areas for system improvement. Division also conducts water supply planning and analysis and integrated water resource planning functions.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Wastewater Utility Operating Fund	783,919	884,198	868,449	857,678	931,164
Water Utility Operating Fund	1,216,842	1,242,389	1,303,405	1,296,761	1,244,197
Total Requirements	\$2,000,761	\$2,126,587	\$2,171,854	\$2,154,439	\$2,175,361
Full-Time Equivalents					
Wastewater Utility Operating Fund					
Civilian	8.05	8.55	7.65	7.65	7.60
Water Utility Operating Fund					
Civilian	9.95	10.45	9.35	9.35	8.40
Total FTEs	18.00	19.00	17.00	17.00	16.00
Performance Measures					
Number of hydraulic studies completed	458	497	425	425	475
Peak day water usage as a percentage of water treatment system capacity	61	59	62	80	80

Services

System and water supply planning; Hydraulic analysis and system modeling, identification of system deficiencies; system troubleshooting; proposals for new facilities; long range infrastructure and facility plans and area studies; system projects coordination for CIP and operations, strategies for water and wastewater system operation; land use assumptions for state impact fee requirements; forecasts of demand by small areas and system-wide; LCRA coordination, drought response planning, and integrated water resource planning.

Contact

Teresa Lutes, P.E., Managing Engineer, 512-972-0179

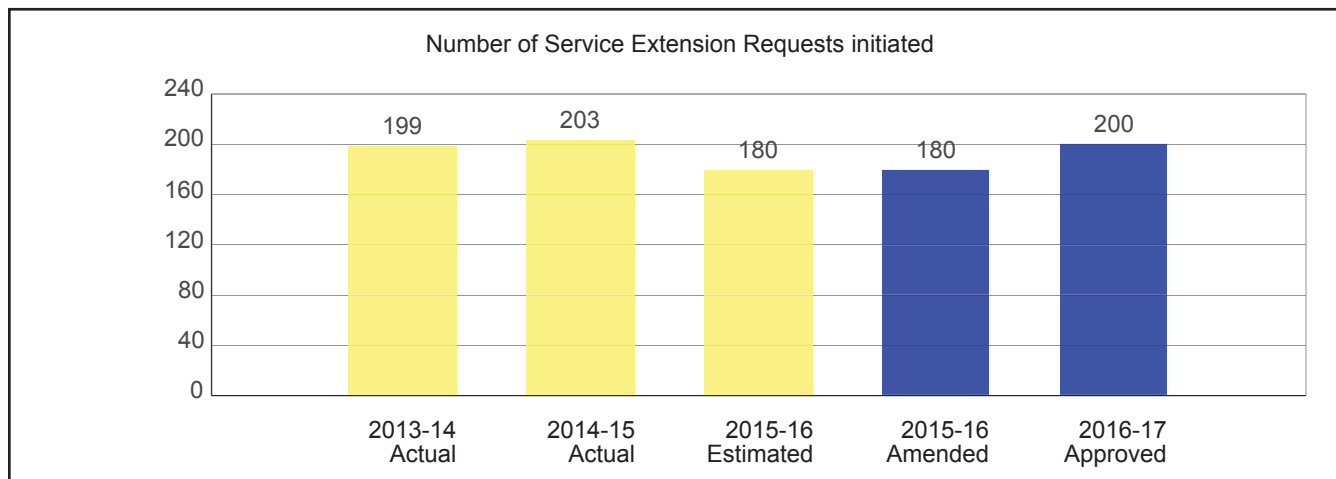
Austin Water

Budget Detail by Activity

Program: Water Resources Management

Activity: Utility Development Services

The purpose of the Utility Development Services Division is to: 1) review engineering plans, tap plans, and service extensions requested from developers and landowners in order to assist them in obtaining water, wastewater and reclaimed water utility services for existing and future development while meeting Austin City Code and Texas Commission on Environmental Quality rules and regulations; 2) regulate on-site sewage facilities and private wastewater laterals in order to protect the public's health and safety; and 3) perform contract negotiations and customer management services for Austin Water in order to assist developers, other municipalities, districts, corporations, and other entities with the provision of contracted City water and wastewater services.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Expense Refunds	0	0	7,652	0	8,765
Wastewater Utility Operating Fund	1,210,042	1,094,777	1,805,662	1,897,356	2,588,993
Water Utility Operating Fund	448,964	478,530	1,062,610	1,129,538	1,735,408
Total Requirements	\$1,659,005	\$1,573,307	\$2,875,924	\$3,026,894	\$4,333,166
Full-Time Equivalents					
Wastewater Utility Operating Fund Civilian	12.50	11.00	16.75	16.75	17.75
Water Utility Operating Fund Civilian	3.50	4.00	9.25	9.25	10.25
Total FTEs	16.00	15.00	26.00	26.00	28.00
Performance Measures					
Number of design plans reviewed for new or modified on-site sewage facilities	31	42	49	49	50
Number of on-site sewage facility inspections and investigations conducted	284	257	280	280	280
Number of Service Extension Requests initiated	199	203	180	180	200

Services

Engineering review for site plans, subdivisions, planned unit developments, zoning cases, development assessments, construction plans, tap plans, and easement releases. Engineering review of applications for service extensions requests and on-site sewage facilities; Engineering review for alternative wastewater collection systems; Enforcement of the private wastewater lateral ordinance; Enforcement of the on-site sewage facilities ordinance; and Wholesale and large volume contract and customer relationship management.

Contact

Bart Jennings, Manager, 512-972-0118

Bold Measure = Key Indicator

Austin Water

Budget Detail by Activity

Program: Transfers and Other Requirements

Activity: All Activities

The purpose of the Transfers and Other Requirements program is to account for transfers and other departmental requirements at the fund or agency level.

Graph Not Applicable

	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Reclaimed Water Utility Operating Fund	4,820,751	3,937,949	4,567,693	4,845,796	4,467,941
Wastewater Utility Operating Fund	160,561,985	153,034,718	158,174,398	159,555,495	168,203,708
Water Utility Operating Fund	166,050,122	175,773,157	189,462,131	189,309,562	201,516,161
Total Requirements	\$331,432,858	\$332,745,825	\$352,204,222	\$353,710,853	\$374,187,810

Services

Accrued payroll; Utility billing system support; 311 Call Center support; Bad debt expenses; Depreciation; Debt service requirements for revenue bonds, General Obligation debt and commercial paper; General Fund transfer; Transfers to Capital Improvement Program and AW Reserves; Citywide administrative and information technology support; Workers' compensation; Liability reserve; Economic Development support.

Contact

David Anders, Assistant Director, 512-972-0323

Austin Water: 2016-17

<i>Wastewater Utility Operating Fund</i>	2013-14	2014-15	2015-16	2015-16	2016-17
	Actual	Actual	Estimated	Amended	Approved
Requirements					
Engineering Services	\$7,172,121	\$6,580,926	\$6,017,179	\$5,850,767	\$6,952,209
Collection System Engineering	4,267,585	3,853,963	4,057,375	4,045,499	5,038,040
Distribution System Engineering	1,218,194	1,449,932	427,048	427,663	430,593
Facility Engineering	1,686,342	1,277,031	1,532,756	1,377,605	1,483,576
Environmental Affairs & Conservation	\$2,810,726	\$2,901,716	\$2,898,568	\$2,882,864	\$2,986,624
Environmental and Regulatory Services	673,252	710,670	675,943	675,613	714,831
Public Affairs	483,438	505,552	567,914	554,015	574,750
Special Services	1,654,036	1,685,493	1,654,711	1,653,236	1,697,043
One Stop Shop	\$293,616	\$340,700	\$409,107	\$410,048	\$472,876
Inspection, Review, and Support	293,616	340,700	409,107	410,048	472,876
Other Utility Program Requirements	\$5,448,233	\$4,281,256	\$5,259,548	\$4,603,300	\$6,912,334
Other Utility Program Requirements	5,448,233	4,281,256	5,259,548	4,603,300	6,912,334
Pipeline Operations	\$16,668,881	\$16,968,327	\$17,616,884	\$17,415,620	\$18,688,829
Pipeline O&M Support	1,371,103	1,504,691	1,670,088	1,653,601	1,773,877
Pipeline Wastewater Operations	15,297,778	15,463,636	15,946,796	15,762,019	16,914,952
Support Services	\$10,730,697	\$10,871,915	\$11,689,821	\$11,298,993	\$12,833,279
Departmental Support Services	10,730,697	10,871,915	11,689,821	11,298,993	12,833,279
Transfers and Other Requirements	\$160,561,985	\$153,034,718	\$158,174,398	\$159,555,495	\$168,203,708
Debt Transfers	100,199,534	98,915,162	93,255,822	93,650,448	93,805,347
Interfund Transfers	56,061,497	49,749,542	59,516,796	60,516,796	66,085,703
Other Requirements	4,300,954	4,370,014	5,401,780	5,388,251	8,312,658
Treatment	\$38,155,878	\$36,331,392	\$40,086,327	\$39,600,215	\$39,653,089
Process Engineering	633,718	501,942	454,198	479,367	504,997
Treatment O&M Support	5,953,097	6,520,668	7,244,778	7,223,718	7,489,935
Wastewater Operations	31,569,064	29,308,782	32,387,351	31,897,130	31,658,157
Water Resources Management	\$2,550,297	\$2,453,276	\$3,776,566	\$3,914,065	\$4,559,967
Infrastructure Management	556,337	474,301	1,102,455	1,159,031	1,039,810
Systems Planning	783,919	884,198	868,449	857,678	931,164
Utility Development Services	1,210,042	1,094,777	1,805,662	1,897,356	2,588,993
Total	\$244,392,435	\$233,764,227	\$245,928,398	\$245,531,367	\$261,262,915

Full-Time Equivalents (FTEs)

Engineering Services	44.60	45.10	36.58	36.58	36.57
Collection System Engineering	19.00	19.00	19.00	19.00	19.00
Distribution System Engineering	12.50	12.50	3.50	3.50	3.50
Facility Engineering	13.10	13.60	14.08	14.08	14.07
Environmental Affairs & Conservation	28.02	27.72	26.20	26.20	26.20
Environmental and Regulatory Services	6.00	5.50	5.50	5.50	5.50
Public Affairs	4.17	3.92	4.00	4.00	4.50
Special Services	17.85	18.30	16.70	16.70	16.20
One Stop Shop	2.90	3.35	3.95	3.95	5.45
Inspection, Review, and Support	2.90	3.35	3.95	3.95	5.45
Pipeline Operations	159.59	161.12	159.12	159.12	157.82
Pipeline O&M Support	18.00	19.50	19.50	19.50	20.00
Pipeline Wastewater Operations	141.59	141.62	139.62	139.62	137.82
Support Services	87.06	86.31	85.32	85.32	87.82
Departmental Support Services	87.06	86.31	85.32	85.32	87.82
Treatment	215.60	210.20	211.02	211.02	215.02
Process Engineering	3.84	3.50	3.50	3.50	3.50
Treatment O&M Support	62.26	63.20	63.02	63.02	63.52
Wastewater Operations	149.50	143.50	144.50	144.50	148.00
Water Resources Management	25.05	23.55	33.40	33.40	34.35
Infrastructure Management	4.50	4.00	9.00	9.00	9.00
Systems Planning	8.05	8.55	7.65	7.65	7.60
Utility Development Services	12.50	11.00	16.75	16.75	17.75
Total	562.82	557.35	555.59	555.59	563.23

Austin Water: 2016-17

<i>Reclaimed Water Utility Operating Fund</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Other Utility Program Requirements	\$23,305	\$27,251	\$21,508	\$21,567	\$23,768
Other Utility Program Requirements	23,305	27,251	21,508	21,567	23,768
Reclaimed Water Services	\$314,442	\$339,436	\$375,185	\$388,355	\$416,789
Reclaimed Water Services Support	314,442	339,436	375,185	388,355	416,789
Transfers and Other Requirements	\$4,820,751	\$3,937,949	\$4,567,693	\$4,845,796	\$4,467,941
Debt Transfers	3,875,041	2,569,189	2,482,541	2,762,095	2,205,025
Interfund Transfers	944,535	1,369,305	2,079,388	2,079,388	2,261,970
Other Requirements	1,175	(545)	5,764	4,313	946
Total	\$5,158,498	\$4,304,636	\$4,964,386	\$5,255,718	\$4,908,498

Full-Time Equivalents (FTEs)

Reclaimed Water Services	3.00	3.00	3.00	3.00	3.00
Reclaimed Water Services Support	3.00	3.00	3.00	3.00	3.00
Total	3.00	3.00	3.00	3.00	3.00

Austin Water: 2016-17

<i>Water Utility Operating Fund</i>	2013-14	2014-15	2015-16	2015-16	2016-17
	Actual	Actual	Estimated	Amended	Approved
Requirements					
Engineering Services	\$6,273,385	\$5,097,166	\$4,084,972	\$3,508,770	\$4,912,562
Collection System Engineering	683,690	290,238	313,705	179,826	238,610
Distribution System Engineering	3,751,248	3,579,190	2,435,020	2,393,056	3,300,630
Facility Engineering	1,838,447	1,227,739	1,336,247	935,888	1,373,322
Environmental Affairs & Conservation	\$8,910,376	\$7,400,639	\$7,989,518	\$8,971,238	\$9,022,829
Environmental and Regulatory Services	549,776	586,568	557,727	556,289	590,890
Public Affairs	1,831,738	1,370,894	1,408,942	1,591,835	1,416,597
Special Services	1,162,297	1,227,716	1,239,958	1,239,834	1,278,702
Water Conservation	2,846,740	2,859,483	3,343,219	4,135,831	4,209,195
Wildland Conservation	2,519,824	1,355,978	1,439,672	1,447,449	1,527,445
One Stop Shop	\$264,477	\$259,002	\$243,430	\$242,813	\$250,758
Inspection, Review, and Support	264,477	259,002	243,430	242,813	250,758
Other Utility Program Requirements	\$8,828,522	\$5,462,993	\$5,875,017	\$6,584,056	\$8,548,898
Other Utility Program Requirements	8,828,522	5,462,993	5,875,017	6,584,056	8,548,898
Pipeline Operations	\$24,012,343	\$23,155,446	\$23,798,821	\$23,804,505	\$25,877,347
Pipeline O&M Support	1,439,983	1,513,428	1,682,802	1,670,410	1,781,937
Pipeline Water Operations	22,572,360	21,642,018	22,116,019	22,134,095	24,095,410
Support Services	\$11,499,852	\$10,955,674	\$11,813,288	\$11,450,765	\$13,002,785
Departmental Support Services	11,499,852	10,955,674	11,813,288	11,450,765	13,002,785
Transfers and Other Requirements	\$166,050,122	\$175,773,157	\$189,462,131	\$189,309,562	\$201,516,161
Debt Transfers	108,406,606	112,488,809	103,450,567	103,466,252	109,112,808
Interfund Transfers	44,483,301	51,393,222	71,962,676	71,798,441	78,257,126
Other Requirements	13,160,215	11,891,126	14,048,888	14,044,869	14,146,227
Treatment	\$36,290,816	\$35,640,832	\$38,549,967	\$38,261,876	\$38,063,429
Process Engineering	452,313	411,850	441,997	343,412	461,052
Treatment O&M Support	4,765,480	5,127,617	6,216,590	6,200,424	6,454,332
Water Operations	31,073,023	30,101,365	31,891,380	31,718,040	31,148,045
Water Resources Management	\$2,169,190	\$2,181,345	\$3,482,048	\$3,588,294	\$4,031,644
Infrastructure Management	503,384	460,427	1,116,033	1,161,995	1,052,039
Systems Planning	1,216,842	1,242,389	1,303,405	1,296,761	1,244,197
Utility Development Services	448,964	478,530	1,062,610	1,129,538	1,735,408
Total	\$264,299,084	\$265,926,255	\$285,299,192	\$285,721,879	\$305,226,413

Full-Time Equivalents (FTEs)

Engineering Services	43.40	43.40	34.42	34.42	36.43
Collection System Engineering	6.00	5.00	5.00	5.00	5.00
Distribution System Engineering	21.50	22.50	13.50	13.50	14.50
Facility Engineering	15.90	15.90	15.92	15.92	16.93
Environmental Affairs & Conservation	63.63	62.48	63.65	63.65	64.15
Environmental and Regulatory Services	5.00	4.50	4.50	4.50	4.50
Public Affairs	4.18	3.93	4.00	4.00	4.50
Special Services	13.45	13.05	13.15	13.15	13.15
Water Conservation	20.00	20.00	20.00	20.00	20.00
Wildland Conservation	21.00	21.00	22.00	22.00	22.00
One Stop Shop	3.10	3.60	2.50	2.50	3.50
Inspection, Review, and Support	3.10	3.60	2.50	2.50	3.50
Pipeline Operations	191.41	187.88	189.88	189.88	195.18
Pipeline O&M Support	18.33	19.50	19.50	19.50	20.00
Pipeline Water Operations	173.08	168.38	170.38	170.38	175.18
Support Services	87.14	86.89	87.38	87.38	89.88
Departmental Support Services	87.14	86.89	87.38	87.38	89.88
Treatment	184.90	184.30	184.48	184.48	186.98
Process Engineering	3.16	3.50	3.50	3.50	3.50
Treatment O&M Support	43.74	44.80	44.98	44.98	45.48
Water Operations	138.00	136.00	136.00	136.00	138.00
Water Resources Management	17.95	18.45	27.60	27.60	27.65
Infrastructure Management	4.50	4.00	9.00	9.00	9.00
Systems Planning	9.95	10.45	9.35	9.35	8.40
Utility Development Services	3.50	4.00	9.25	9.25	10.25

Austin Water: 2016-17

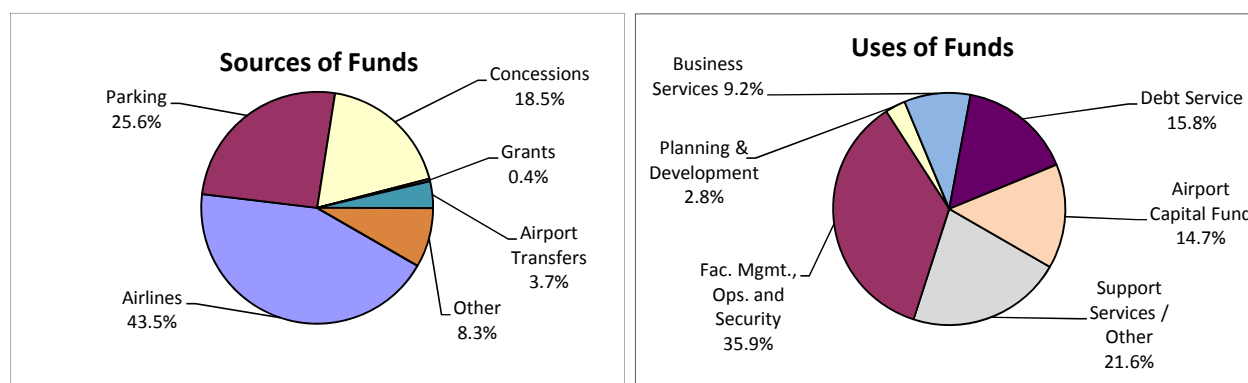
<i>Water Utility Operating Fund</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Total	591.53	587.00	589.91	589.91	603.77

Austin Water: 2016-17

<i>Expense Refunds</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Engineering Services	\$0	\$2,069,448	\$1,922,105	\$2,593,869	\$2,221,373
Collection System Engineering	0	816,037	841,187	956,667	971,653
Distribution System Engineering	0	31,224	37,082	31,838	43,989
Facility Engineering	0	1,222,187	1,043,836	1,605,364	1,205,731
Environmental Affairs & Conservation	\$86	\$1,122,063	\$1,335,288	\$1,347,845	\$1,430,098
Special Services	86	111	0	0	0
Wildland Conservation	0	1,121,952	1,335,288	1,347,845	1,430,098
One Stop Shop	\$0	\$0	\$0	\$0	\$129,695
Inspection, Review, and Support	0	0	0	0	129,695
Other Utility Program Requirements	\$108,346	\$36,222	\$0	\$0	\$0
Other Utility Program Requirements	108,346	36,222	0	0	0
Pipeline Operations	\$22,341	\$1,189,739	\$1,494,814	\$1,193,228	\$1,726,061
Pipeline Wastewater Operations	16,515	197,487	50,305	149,775	58,107
Pipeline Water Operations	5,826	992,252	1,444,509	1,043,453	1,667,954
Reclaimed Water Services	\$0	\$1,278	\$2,004	\$2,004	\$2,004
Reclaimed Water Services Support	0	1,278	2,004	2,004	2,004
Support Services	\$354,215	\$427,806	\$298,511	\$298,511	\$300,000
Departmental Support Services	354,215	427,806	298,511	298,511	300,000
Treatment	\$366,698	\$411,431	\$261,254	\$444,129	\$286,455
Process Engineering	0	58,360	26,499	99,410	30,609
Treatment O&M Support	325,964	318,870	200,593	312,082	202,761
Wastewater Operations	405	0	0	0	0
Water Operations	40,330	34,201	34,162	32,637	53,085
Water Resources Management	\$0	\$0	\$22,391	\$0	\$25,789
Infrastructure Management	0	0	14,739	0	17,024
Utility Development Services	0	0	7,652	0	8,765
Total	\$851,687	\$5,257,987	\$5,336,367	\$5,879,586	\$6,121,475



Aviation



Budget Overview

	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Airport Fund					
Revenue	\$109,192,296	\$119,950,148	\$131,693,747	\$129,838,685	\$140,860,630
Transfers In	\$7,777,526	\$4,139,648	\$4,518,147	\$5,545,817	\$5,459,083
Requirements	\$89,037,299	\$92,347,041	\$110,131,238	\$114,445,900	\$124,928,622
Transfers to Capital Fund	\$29,092,756	\$33,293,467	\$26,080,656	\$20,938,602	\$21,391,091
Full-Time Equivalents (FTEs)	362.00	379.00	415.00	415.00	456.00
Airport Capital Fund					
Revenue	\$49,895	\$129,451	\$377,346	\$110,000	\$380,000
Transfers-In	\$29,092,756	\$33,293,467	\$26,080,656	\$20,938,602	\$21,391,091
Requirements	\$7,777,526	\$4,139,648	\$17,254,739	\$26,431,554	\$30,410,833
Expense Refunds	\$32,405	\$4,724	\$35	\$0	\$0
Grants					
Requirements	\$568,770	\$610,005	\$503,752	\$569,000	\$542,000
Total Budget	\$97,416,000	\$97,101,418	\$127,889,764	\$141,446,454	\$155,881,455

Aviation

Organization by Program and Activity for 2017

Airport Planning & Development

Planning, Design and Construction

Business Services

Airport Property Management

Parking

Facilities Management, Operations and Airport Security

Air/Fire Rescue (ARFF)

Airline Maintenance

Airport Security

Airside Maintenance

Asset Management Services

Building Maintenance

Facility Services

Grounds Maintenance

Mechanic Shop

Operations

Support Services

Departmental Support Services

Transfers and Other Requirements

Other Requirements

Transfers

Aviation

Mission and Goals for 2017

Mission

The mission of the Aviation Department is to connect our community to the world with an Austin style experience.

Goals

Provide Customer and Community Value:

- At least 45 percent of passengers ranking overall satisfaction with the Airport "Excellent" in the Airport Service Quality Survey.
-

Achieve Operational Excellence:

- Lost time injury rate of 0.62 or less.
-

Be recognized as a leader in airport Environmental Stewardship:

- Collect 450 tons of recycling materials in the terminal.
-

Maintain Economic Sustainability:

- Airline Cost per Passenger less than or equal to \$9.80.
 - Non-Airline Revenue per Passenger greater than or equal to \$12.12.
-

Aviation

Message from the Director

To be the airport of choice for Central Texas is our vision, while connecting our community to the world with an Austin-style experience is the mission of Austin-Bergstrom International Airport (ABIA). Together, the Aviation Department, airlines, business partners, and travel community continually work together to ensure passenger safety and a convenient, friendly travel experience.

For the fourth year in a row, Austin citizens who were surveyed selected ABIA as the highest ranked services the City of Austin provides. Austin was ranked 5th best U.S. airport by Travel & Leisure magazine readers. The World's Best Airports for Customer Service 2015 ranked Austin third. The ranking comes from the Airports Council International (ACI) Airport Service Quality (ASQ) customer survey.

Now in its 17th year, ABIA offers customers 15 airlines and 52 nonstop destinations. New in 2016 are seasonal transatlantic nonstop flights on Condor Airlines from Frankfurt, Germany to Austin and from Guadalajara, Jalisco, Mexico to Austin (Summer 2016) on Volaris Airlines. Low-cost Allegiant added new routes to Memphis, Albuquerque and Cincinnati. Alaska Airlines added a year-round nonstop flight from Portland to Austin.

For the 5th consecutive year ABIA set a new record for annual traffic. In 2015, over 11.6 million passengers traveled through Austin – a 9.8% increase from 2014. The first 7 months of FY 2015-16 has continued the trend with a 10.6% passenger increase over the same period the prior year. This continued growth has spurred the need for further construction and expansion of the airport as follows:

- Nine gate terminal expansion
- Expanded jet parking area
- New parking garage
- Concessions renovation
- Hyatt hotel
- New parking lot with pet boarding service
- Renovation of the South Terminal



The airport supports our community's sustainable vision. As such, honors earned by recently completed construction projects at Austin's airport include: the 2015 Outstanding Construction Award of the Associated General Contractors, Austin Chapter, in the category of Building over \$75 million for the new Consolidated Rental Car Facility (CONRAC), which also received the LEED Silver Certification by the U.S. Green Building Council (USGBC). The Terminal East Infill project, new customs facility and security checkpoint entrance, also received the 2015 Outstanding Construction Award of the Associated General Contractors, Austin Chapter.

Looking forward, ABIA will focus additional resources in FY 2016-17 to support the City of Austin's Zero Waste goals of eliminating 90% of the trash sent to landfills by 2040. A local waste and recycling management company was recently hired to assist with achieving this ambitious goal. Getting off to a great start, the waste diversion rates from the ABIA terminal have already increased by 100% over the FY 2014-15 rates. The next step is to fully implement a composting pilot program for terminal food concessionaires by FY 2017-18.

The Aviation Department continues to seek out creative ways to reduce costs, increase non-airline revenue, and improve the efficiency and effectiveness of its operations. The strategic focus of this sustainable future targets the following four major areas: customer and community value, operational excellence, environmental stewardship, and economic sustainability. ABIA is committed to developing the airport in a way that meets the needs of the present without compromising the needs of future generations.

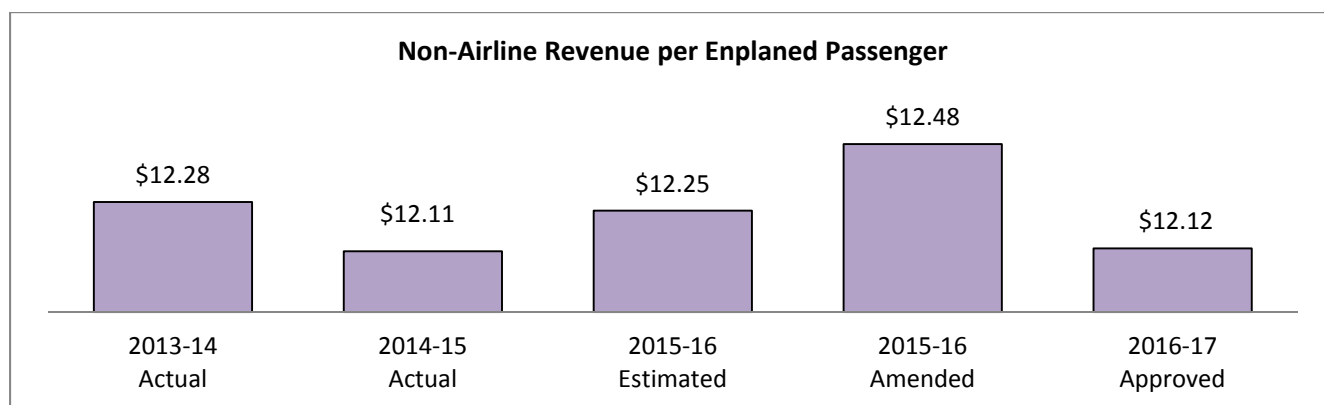

Jim Smith, Executive Director

Budget Highlights

Austin-Bergstrom International Airport (ABIA) operates as an enterprise fund of the City of Austin and is self-sustaining; it does not receive tax revenue, thus functioning without burdening the City budget or tax payer. Austin's airport has operated in this fashion since 1982. Funding to finance operating expenses and development is generated by fees and rent paid by airlines, concessions and passengers; in addition, ABIA receives grants, including federal Airport Improvement Program (AIP) grants. In order to comply with federal regulations and to ensure ABIA is eligible to receive AIP funds, all revenue generated by the Airport is retained by the airport for the capital or operating costs of the airport.

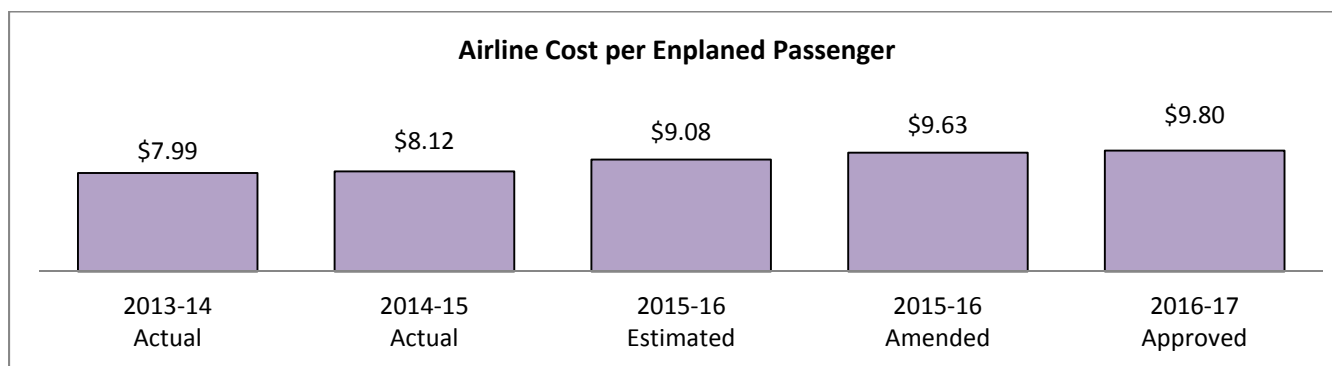
Revenue

In the FY 2016-17 Budget, the Airport Fund receives 45.4% of its total revenue from airlines and 54.4% from non-airline fees, such as parking, concessions, rentals, and other fees. Landing fees and terminal lease revenue are projected to increase 10.6%, while non-airline revenue is expected to increase 6.6%. Passenger traffic is projected to increase by 4.0% in FY 2016-17. Aviation's goal is to generate at least \$12.12 of non-airline revenue per enplaned passenger in FY 2016-17.



The airline cost per enplaned passenger is one of the Aviation Department's key indicators and a key indicator of the airport industry. This measure is a function of airport costs and enplanement trends. The FY 2016-17 Budget includes airline payments of \$27.7 million in landing fees and \$36.2 million in terminal rent and other fees. The airlines' landing fees are based on the estimated landed weight of commercial and cargo carriers and are set to recover the City's costs for the construction, operation, and maintenance of the airfield. Terminal rents are paid by the airlines and are intended to recover the capital, operating, and maintenance costs associated with the airlines' use of the terminal.

The FY 2016-17 goal for airline cost per enplaned passenger is \$9.80, a 1.8% increase over the FY 2015-16 goal of \$9.63. The increase is primarily due to increased operating expenses allocated to airline cost centers. Providing quality facilities while controlling costs is critical to maintaining a reasonable cost per enplaned passenger.



Requirements

The ABIA terminal building has surpassed its original design capacity of 11 million annual passengers. In 2015, the airport's original design capacity was exceeded by number of passengers utilizing the terminal concourse and aircraft parking at the terminal gates. The Aviation Department has significant planning efforts underway to meet this increased demand and is currently in the final design phase for the expansion of the existing Barbara Jordan Terminal. The project will include the addition of nine new gates, new hold room space, concessions space, restroom facilities and concourse circulation space, as well as airport and airline support space. The construction of the first of three Apron Expansion phases in support of the Terminal Expansion began in the spring of 2016 and will continue through the summer of 2019. Enabling work/temporary gates for the Terminal Expansion project began in June 2016. Terminal Expansion construction will begin in the fall of 2016 and continue through the fall of 2018.

A new Parking Garage and Administrative Building will be constructed on West Lot A to accommodate growing passenger demand for parking close to the terminal and office space for administrative staff. The professional services team is under contract and has kicked off the preliminary design phase of this 5,000 space parking garage. The Construction Manager at Risk (CMAR) has been selected and will provide preconstruction services. Anticipated construction start for the new Parking Garage is the summer of 2017.

Forty-one new full-time equivalents (FTEs) are included in the Aviation Department's FY 2016-17 Budget to address passenger growth, construction projects, and new facility needs. Aviation is also transferring one position between programs within the department.

The Facilities Management, Operations and Airport Security Program is adding twenty-one new positions to the budget to maintain control over the increasing traffic issues at the terminal: seven positions are being added to the ground maintenance, airfield maintenance, and mechanic shop to maintain runways, taxiways, terminal apron, public roadways and parking lots as well as additional vehicles and equipment; six positions are being added to Facility Services to maintain gates, the Ground Transportation Staging Area (GTSA)/Cell phone lot, other ABIA buildings, and additional floor/detail services for concessionaires; five new positions are being added to Security to handle the increase in pedestrian and vehicle traffic congestion, inspections, U.S. Customs coverage, after hours construction coordination, and increased communications activities such as alarm resolutions, work order entries and incoming calls. Airport Operations will be adding two new positions to provide escort services, monitoring of contractors during Apron construction, and to manage the flight information data system (FIDS). One position is being added to the warehouse to improve the ratio of store staff to inventory items managed.

In the Support Services Program, fourteen new positions are included to assist with the following functions: seven positions to provide IT support for security data protection and policy, process and procedures enforcement and the implementation of a Geographic Information Systems (GIS) program to help manage geospatial data; two positions to support HR with employment and employee relations; four positions to assist with increased accounts receivable, accounts payable, CIP and fixed asset activities; and one position is being added to cover additional customer service demand.

In the Airport Planning and Development Program, four new positions are being added for the implementation of the numerous airport capital improvements as well as the pavement management and utility program required by the Federal Aviation Administration (FAA).

The Business Services Program is adding two positions to the ground transportation staff to assist with the increase in passengers, special events and ride sharing programs. The FY 2016-17 Budget includes \$1.3 million for the implementation of the IT Master Plan recommendations. To ensure adequate funding for debt service coverage, a \$5.5 million transfer from the Airport Capital Fund will be made to the Operating Fund. Debt service requirements total \$23.2 million. Projected revenue in excess of requirements, \$21.4 million, is to be transferred to the Airport Capital Fund and used for capital improvement projects.

Other Funds

Airport Capital Fund

The Airport Capital Fund was established in September 1989 by an ordinance authorizing the issuance of \$30 million of Airport System Prior Lien Revenue Bonds for new airport development. As specified in the ordinance, the Airport Fund is required to transfer the excess of available funds over total requirements, less a reserve for future operating expenses, to the Airport Capital Fund on an annual basis. These funds may be used only for lawful purposes related to the airport system, including expenditures associated with the Airport Capital Improvements Program (CIP).

Total available funds of \$21.8 million are projected for FY 2016-17. The major source of available funds is a projected transfer of \$21.4 million from the Airport Operating Fund. Interest income of \$380,000 is also projected. Additionally, a \$5.5 million transfer to the Airport Operating Fund is anticipated to assure adequate funding for debt service coverage. A \$25.0 million transfer to the Airport CIP fund is also anticipated.



Consolidated Rental Car Facility (CONRAC), Austin-Bergstrom International Airport

Aviation

Significant Changes

Airport Operating Fund

Revenue Changes	Dollars
Increased airline revenue due to the recovery of higher operating costs.	\$6,137,000
Increased concessions and parking revenue as a result of the 4.0% passenger growth projection.	\$2,376,090
Increased revenue from other rental and fees primarily due to additional tenant reimbursements related to facility services, drainage fees, and logistic management services.	\$2,508,855

Expenditure Changes	FTEs	Dollars
Citywide Cost Drivers		
Additional funding to cover the cost of 2% Pay for Performance and \$0.29 across-the-board wage increases in FY 2016-17, increase the living wage to \$13.50 per hour, annualize the cost of a Citywide market study approved in FY 2015-16, and increase City contributions for health insurance by 8%.		\$1,131,956
Additional funding for City administrative, technology, and personnel cost centers.		\$1,807,396
Increase in the Austin Police Department (APD) and the Air/Fire Rescue (ARFF) reimbursement expenses for costs associated with sworn salary increases and three new firefighters.		\$830,488
Department Cost Drivers		
Additional funding for parking management services and credit card fees.		\$891,800
Additional funding for shift differential, overtime, temporary employees, holidays worked, stability pay, terminal pay, and allowances/other pay.		\$328,990
Increase in general liability insurance premiums, vehicle fuel, telephone and security costs.		\$304,339
Additional funding for software, small tools, and office furnishings.		\$292,231
Additional funding for maintenance activities and water usage on the ABIA campus.		\$320,545
Increase in consultant services, advertising, and publication costs for marketing new air service.		\$307,000
Increase in funding to replace the airfield lighting vault generator.		\$215,000
Decrease in waste management services cost due to successful negotiations of a new contract.		(\$365,000)
Increase in transfer to the Airport Capital Fund.		\$452,489
Decrease in transfers to Revenue Bond Debt Service Fund, Variable Rate Notes Debt Service Fund, Operating Reserve Fund, and GO Debt Service Fund.		(\$308,694)

Expenditure Changes	FTEs	Dollars
New Investments		
Additional funding for Information Technology activities related to computer systems upgrades and the implementation of the IT master plan recommendations.		\$1,250,000
The Airport Planning and Development program is adding four new positions for capital projects and tenant improvements.	4.00	\$388,607
The Business Services program is adding two new positions to assist passengers with their ground transportation needs.	2.00	\$124,876
The Facilities Management, Operations and Airport Security program is adding twenty-one new positions to meet customer service expectations when faced with unprecedented growth in passenger traffic.	21.00	\$1,413,172
The Support Services program is adding fourteen new positions to assist in the areas of finance, human resources, information systems and the visitor's center.	14.00	\$1,326,963

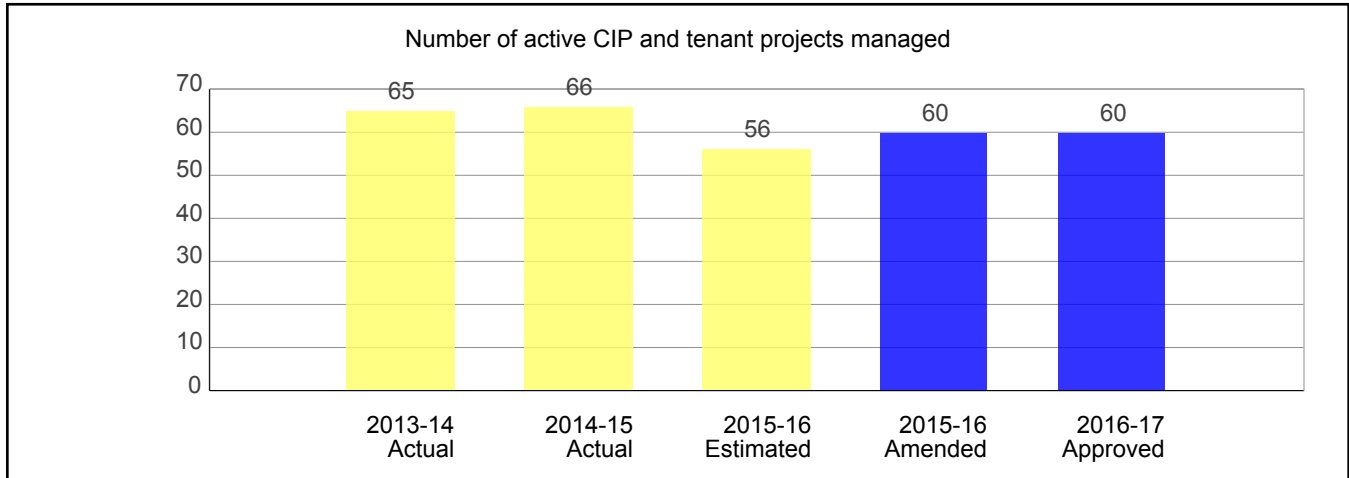
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Budget Detail by Activity

Program: Airport Planning & Development

Activity: Planning, Design and Construction

The purpose of the Planning, Design and Construction activity is to design and construct facilities for users of the airport to ensure a safe and secure environment.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Airport Operating Fund	2,154,024	2,441,891	2,625,200	3,113,986	4,162,285
Total Requirements	\$2,154,024	\$2,441,891	\$2,625,200	\$3,113,986	\$4,162,285
Full-Time Equivalents					
Airport Operating Fund					
Civilian	17.00	23.00	24.00	25.00	28.00
Total FTEs	17.00	23.00	24.00	25.00	28.00
Performance Measures					
Number of active CIP and tenant projects managed	65	66	56	60	60
Number of tons of Terminal solid waste recycled	313	279.2	400	320	450

Services

Managing CIP/Tenant projects; monitoring contracts for CIP Projects; compliance with FAA regulation (grants program); monitoring noise program and complaints; monitoring environmental activities and reports; supporting city sustainability goals; planning for future needs; maintaining accurate facility plans and records.

Contact

Shane Harbinson, Assistant Director, 512-530-6652

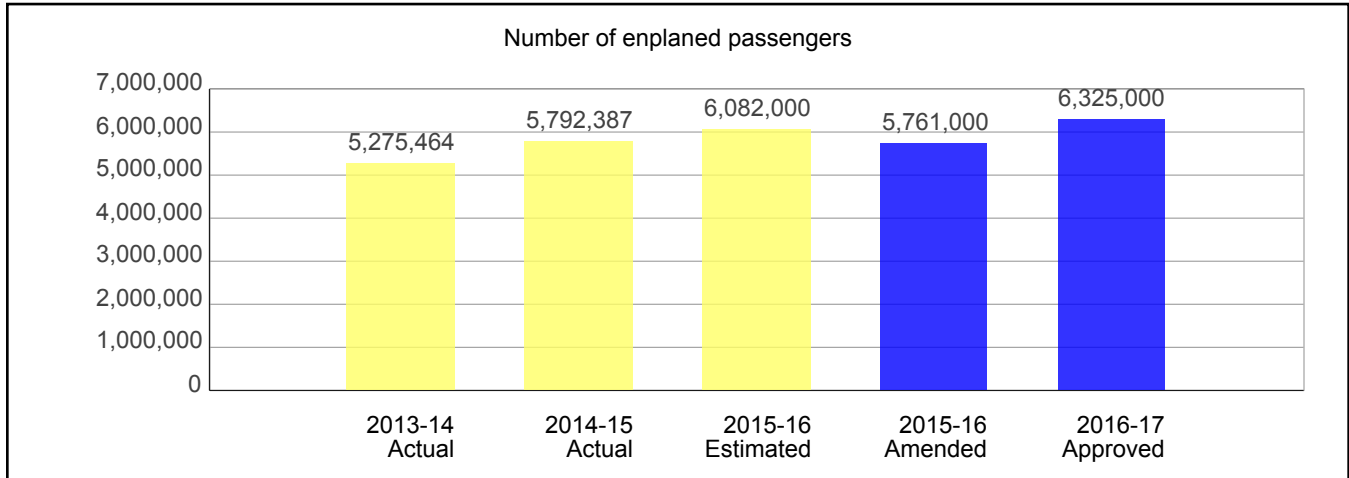
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Budget Detail by Activity

Program: Business Services

Activity: Airport Property Management

The purpose of the Airport Property Management activity is to develop business for the Department of Aviation through the solicitation, negotiation, and monitoring of leases and agreements to maximize the airport's revenue and provide a high standard of customer service.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Airport Operating Fund	643,835	819,628	1,991,394	1,975,174	2,161,833
Total Requirements	\$643,835	\$819,628	\$1,991,394	\$1,975,174	\$2,161,833
Full-Time Equivalents					
Airport Operating Fund					
Civilian	6.00	6.00	7.00	6.00	7.00
Total FTEs	6.00	6.00	7.00	6.00	7.00
Performance Measures					
Number of deplaned passengers	5,244,569	5,769,778	6,058,000	5,727,000	6,300,000
Number of enplaned passengers	5,275,464	5,792,387	6,082,000	5,761,000	6,325,000
Non-Airline revenue per enplaned passenger	12.28	12.11	12.25	12.48	12.12

Services

Solicitation, development, monitoring, and administration of long and short term agreements, concessions, real estate, licenses, and facilities.

Contact

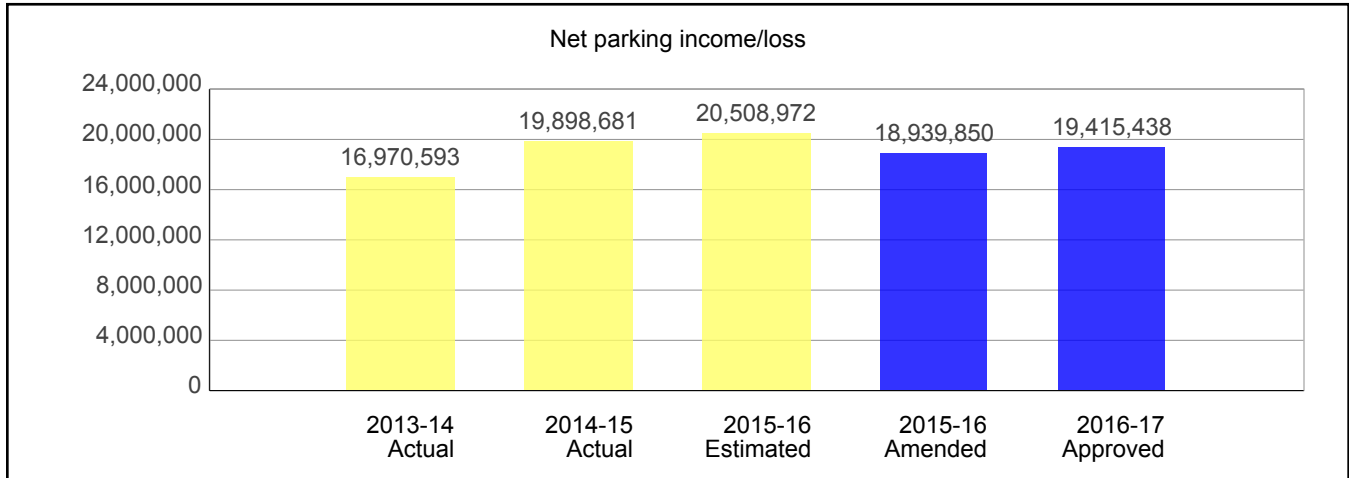
Susana Carbajal, Assistant Director, 512-530-6364

Aviation Budget Detail by Activity

Program: Business Services

Activity: Parking

The purpose of the Parking activity is to provide quality parking services to the traveling public and airport tenants, thus maximizing airport parking revenue.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Airport Operating Fund	9,569,559	9,750,851	10,757,083	10,403,173	11,414,669
Expense Refunds	100	0	0	0	0
Total Requirements	\$9,569,659	\$9,750,851	\$10,757,083	\$10,403,173	\$11,414,669
Full-Time Equivalents					
Airport Operating Fund					
Civilian	14.00	14.00	16.00	16.00	17.00
Total FTEs	14.00	14.00	16.00	16.00	17.00
Performance Measures					
Net parking income/loss	16,970,593	19,898,681	20,508,972	18,939,850	19,415,438
Parking revenue per enplaned passenger	6.39	6.32	6.12	6.31	5.94

Services

Providing customer service to the traveling public and tenants; contract administration; monitoring and compliance; monitoring and maintaining computerized revenue control for reporting parking revenue; monitoring and inspection of public parking facilities; planning and implementing service enhancement products; airfield passenger transport; revenue control for ground transportation service; coordinate marketing and advertisement efforts.

Contact

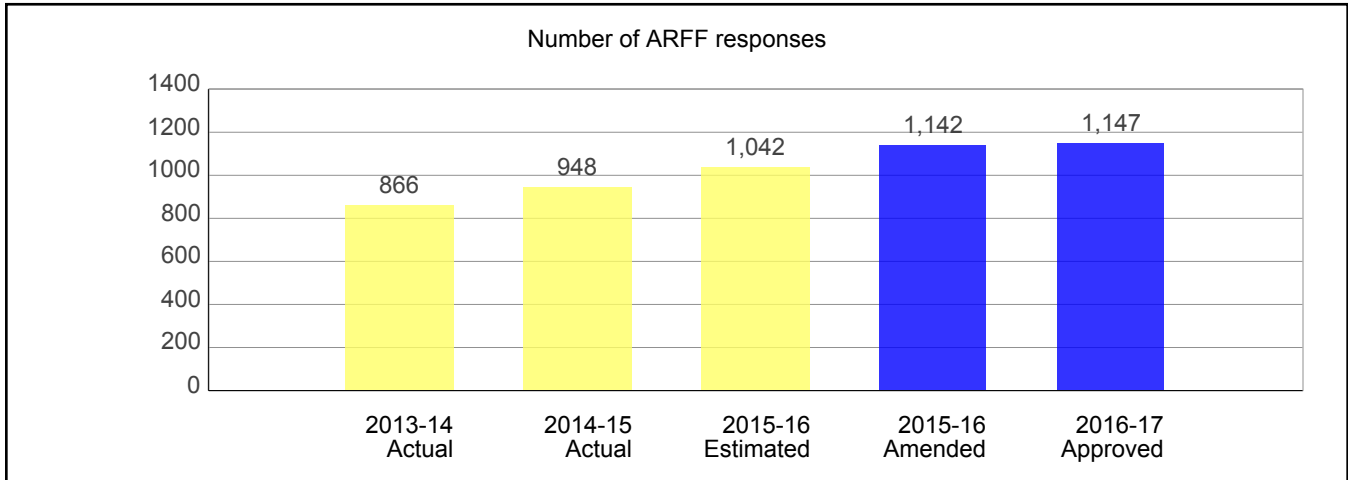
Jerry Dinse, Parking Services Administrator, 512-530-6344

Aviation Budget Detail by Activity

Program: Facilities Management, Operations and Airport Security

Activity: Air/Fire Rescue (ARFF)

The purpose of the Air/Fire Rescue activity is to provide firefighting rescue operations and fire prevention services to air travelers and clients of the aviation industry so they can be provided with acceptable emergency responses.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Airport Operating Fund	4,846,183	5,170,512	5,394,773	5,543,952	6,047,009
Total Requirements	\$4,846,183	\$5,170,512	\$5,394,773	\$5,543,952	\$6,047,009
Performance Measures					
ARFF Costs per Operation	27.04	27.2	29.59	29.24	31.89
Number of ARFF responses	866	948	1,042	1,142	1,147

Services

Emergency assistance; inspection of fuel farms and fuel trucks; safety equipment; compliance with the Texas State Commission on Fire Protection certification; compliance with the FAA standards on safety, equipment and training; medical first responder; inspection of commercial sites.

Contact

Douglas Denzer, Battalion Chief, 512-530-2733

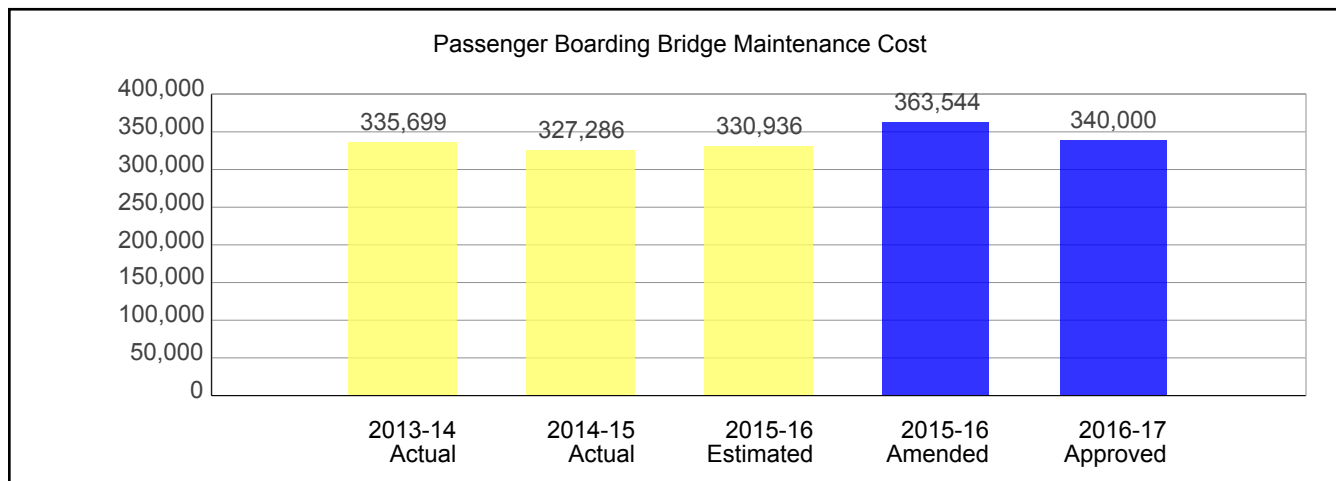
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Budget Detail by Activity

Program: Facilities Management, Operations and Airport Security

Activity: Airline Maintenance

The purpose of the Airline Maintenance activity is to provide maintenance services for airline tenant users to ensure a secure and safe environment.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Airport Operating Fund	2,285,095	1,403,213	3,150,392	3,465,549	3,241,576
Total Requirements	\$2,285,095	\$1,403,213	\$3,150,392	\$3,465,549	\$3,241,576
Full-Time Equivalents					
Airport Operating Fund Civilian	19.00	21.00	22.00	23.00	22.00
Total FTEs	19.00	21.00	22.00	23.00	22.00
Performance Measures					
Passenger Boarding Bridge Maintenance Cost	335,699	327,286	330,936	363,544	340,000
Percentage of up-time for the baggage handling system (BHS)	New Meas	98.19	99	97	98

Services

Maintaining all airline loading bridges, ground power units, pre-conditioned air, in-line baggage handling system and airline carousels; maintaining Jet-Lifts; responding to baggage alarms and jams; providing support services to TSA and contractors.

Contact

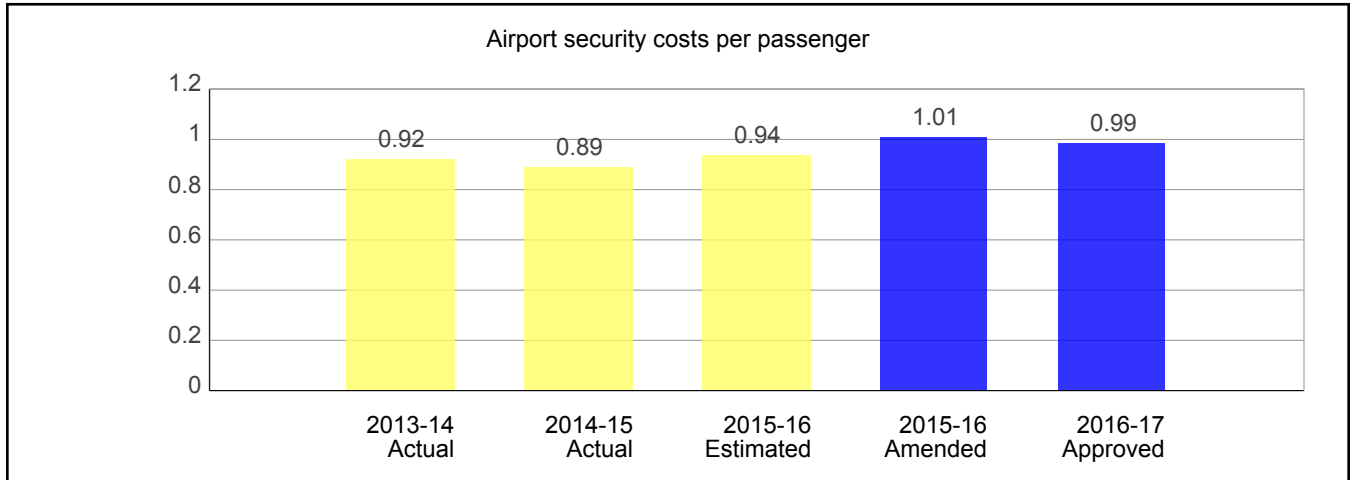
Mike Robinson, Division Manager, 512-530-7504

Aviation Budget Detail by Activity

Program: Facilities Management, Operations and Airport Security

Activity: Airport Security

The purpose of the Airport Security activity is to provide a security program that meets or exceeds the requirements set out in 49 CFR 1542 (Airport Security) for users of the airport.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Airport Operating Fund	9,652,779	10,290,507	11,466,883	11,579,462	12,497,462
Grants	568,770	610,005	503,752	569,000	542,000
Total Requirements	\$10,221,549	\$10,900,512	\$11,970,635	\$12,148,462	\$13,039,462
Full-Time Equivalents					
Airport Operating Fund Civilian	55.00	58.00	63.00	63.00	68.00
Total FTEs	55.00	58.00	63.00	63.00	68.00
Performance Measures					
Airport security costs per passenger	0.92	0.89	0.94	1.01	0.99
Security Violations Issued	44	71	55	55	60

Services

Emergency assistance and first response, traffic control, ground transportation, and enforcement and compliance with TSA regulations; management of the Airport Security Program; regulations of federal, state and local laws; antiterrorism/anti-hijacking programs and education.

Contact

Denise Hatch, Airport Security Manager, 512-530-2685

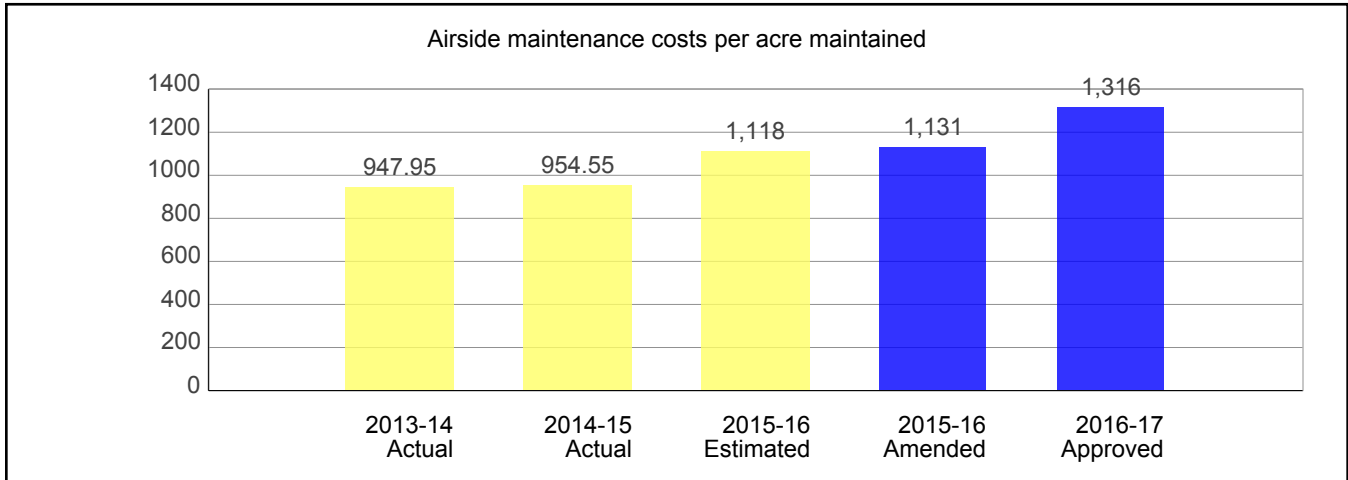
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Budget Detail by Activity

Program: Facilities Management, Operations and Airport Security

Activity: Airside Maintenance

The purpose of the Airside Maintenance activity is to maintain the airfield areas for the airport users to ensure a clean and safe environment.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Airport Operating Fund	1,611,510	1,622,743	1,900,003	1,923,214	2,237,943
Expense Refunds	29,976	0	0	0	0
Total Requirements	\$1,641,486	\$1,622,743	\$1,900,003	\$1,923,214	\$2,237,943
Full-Time Equivalents					
Airport Operating Fund					
Civilian	16.40	16.40	17.40	17.40	20.40
Total FTEs	16.40	16.40	17.40	17.40	20.40
Performance Measures					
Airside maintenance costs per acre maintained	947.95	954.55	1,117.65	1,131.3	1,316.44
Number of incidents of noncompliance with FAA Part 139 during federal inspections	0	0	0	0	0

Services

Pavement repair; mowing; snow and ice removal; fence repairs; FAA compliance-Part 139 (Airport Safety); management of airside maintenance contracts; landscaping; cleaning; pavement striping; tree trimming.

Contact

Chris Carter, Division Manager, 512-530-6352

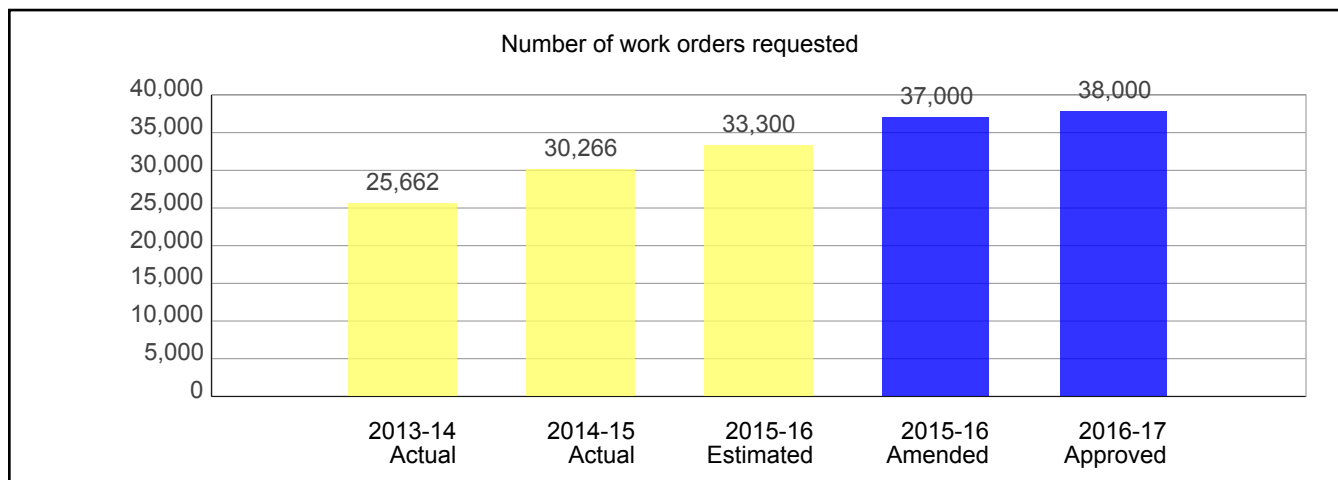
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Budget Detail by Activity

Program: Facilities Management, Operations and Airport Security

Activity: Asset Management Services

The purpose of the Asset Management Services activity is to provide planning and scheduling, resource management, and other support services to airport facilities, maintenance, operations, security and other activities, so they can maximize the availability of airport equipment, systems, and services for airport tenants and customers.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Airport Operating Fund	1,562,768	3,200,897	1,631,261	1,582,376	1,744,795
Total Requirements	\$1,562,768	\$3,200,897	\$1,631,261	\$1,582,376	\$1,744,795
Full-Time Equivalents					
Airport Operating Fund					
Civilian	16.00	13.00	14.00	14.00	15.00
Total FTEs	16.00	13.00	14.00	14.00	15.00
Performance Measures					
Number of work orders requested	25,662	30,266	33,300	37,000	38,000
Preventative maintenance costs compared to total maintenance costs	New Meas	58	63	68	67

Services

Providing maintenance activity planning and scheduling, project coordination, resource planning, purchasing, materials management, and other support activities to other airport business units; maintaining the data integrity of the airport's computerized enterprise asset management system; managing the Department's central warehouse.

Contact

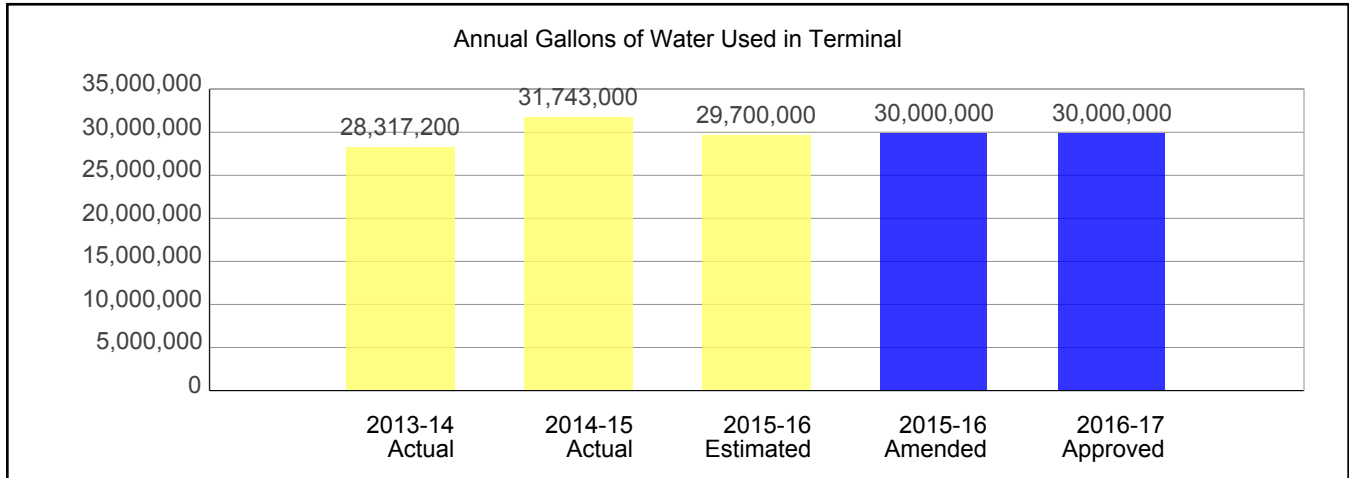
Valerie Slaughter, Asset Management/Business Operations Manager, 512-530-6327

Aviation Budget Detail by Activity

Program: Facilities Management, Operations and Airport Security

Activity: Building Maintenance

The purpose of the Building Maintenance activity is to provide maintenance services for users of the airport so they will be in a safe environment.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Airport Operating Fund	10,368,286	10,915,920	12,633,158	12,715,396	13,503,749
Total Requirements	\$10,368,286	\$10,915,920	\$12,633,158	\$12,715,396	\$13,503,749
Full-Time Equivalents					
Airport Operating Fund Civilian	37.00	37.00	44.00	43.00	44.00
Total FTEs	37.00	37.00	44.00	43.00	44.00
Performance Measures					
Annual Gallons of Water Used in Terminal	28,317,200	31,743,000	29,700,000	30,000,000	30,000,000
Annual Kilowatts used in Terminal	23,016,242	23,820,181	26,000,000	25,300,000	27,000,000
Building maintenance costs per passenger	New Meas	0.94	1.04	1.11	1.07

Services

Maintaining airport terminal building systems which include plumbing, electrical, fire protection and suppression; maintaining airport terminal HVAC, elevator/escalator systems and all utilities.

Contact

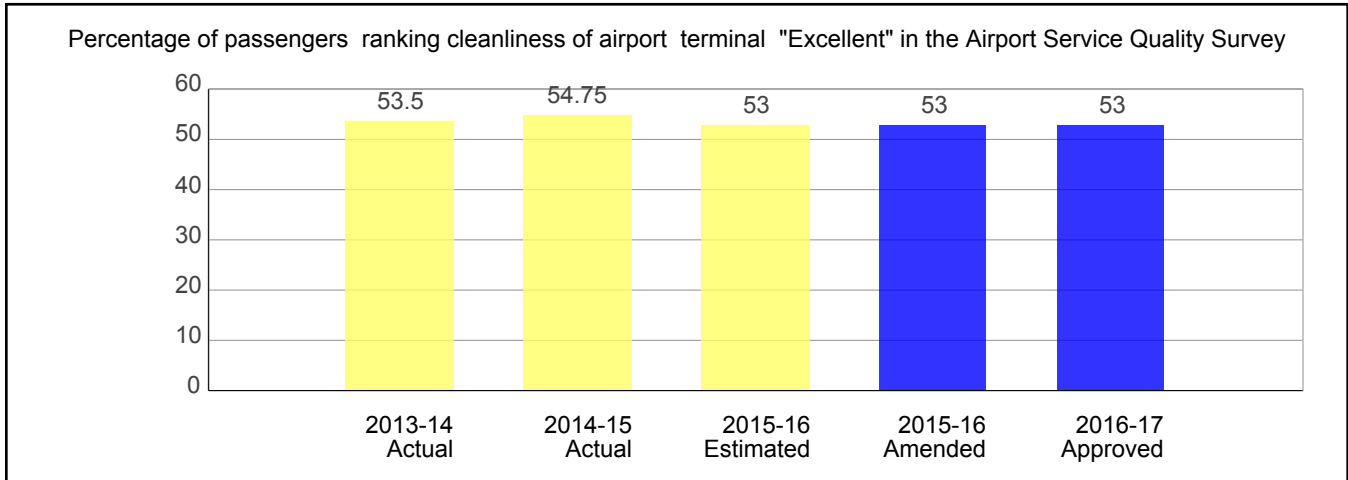
Mike Robinson, Division Manager, 512-530-7504

Aviation Budget Detail by Activity

Program: Facilities Management, Operations and Airport Security

Activity: Facility Services

The purpose of the Facility Services activity is to provide custodial services to maintain the airport facilities for the traveling public and airport tenants so that they will have a clean and safe environment.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Airport Operating Fund	5,988,374	6,292,060	8,108,924	8,184,892	7,635,974
Total Requirements	\$5,988,374	\$6,292,060	\$8,108,924	\$8,184,892	\$7,635,974
Full-Time Equivalents					
Airport Operating Fund Civilian	81.00	81.00	91.00	91.00	97.00
Total FTEs	81.00	81.00	91.00	91.00	97.00
Performance Measures					
Facilities service costs per passenger	New Meas	0.54	0.67	0.71	0.6
Percentage of passengers ranking cleanliness of airport terminal "Excellent" in the Airport Service Quality Survey	53.5	54.75	53	53	53

Services

Cleaning and maintenance of the terminal building; cleaning and maintaining office buildings and designated parts of parking garage; cleaning supplies and custodial equipment; managing waste disposal and recycling program.

Contact

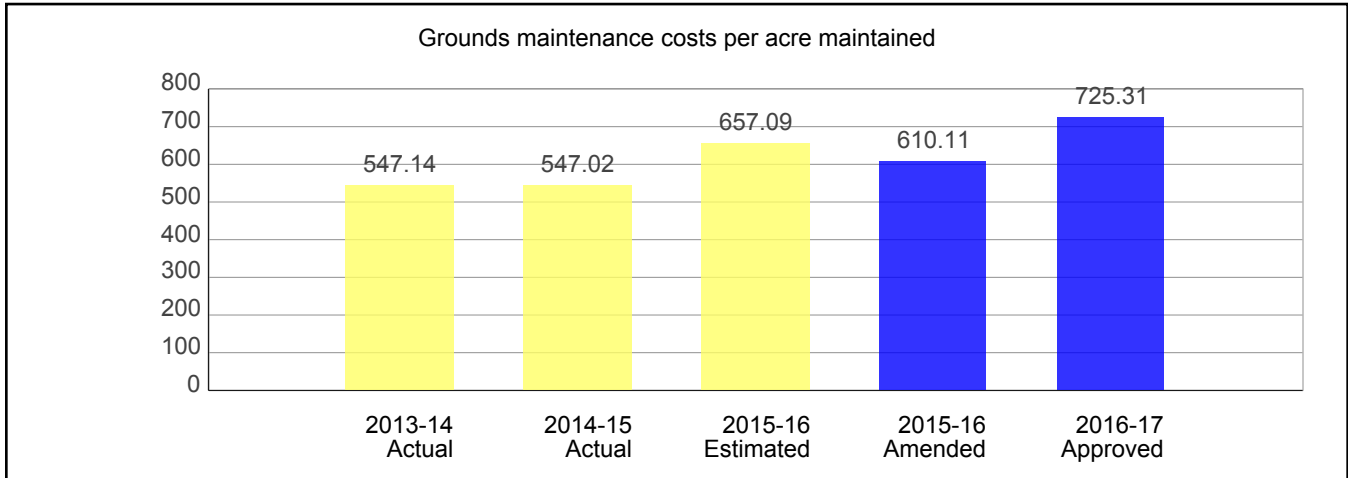
Karen Devane, Division Manager, 512-530-6338

Aviation Budget Detail by Activity

Program: Facilities Management, Operations and Airport Security

Activity: Grounds Maintenance

The purpose of the Grounds Maintenance activity is to maintain rights-of-way, water features and the landscape in accordance with generally accepted forestry, landscaping and environmental standards for the safety and enjoyment of airport users.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Airport Operating Fund	1,367,848	1,367,550	1,642,713	1,525,286	1,813,276
Expense Refunds	0	4,590	0	0	0
Total Requirements	\$1,367,848	\$1,372,140	\$1,642,713	\$1,525,286	\$1,813,276
Full-Time Equivalents					
Airport Operating Fund Civilian	17.40	17.40	17.40	17.40	20.40
Total FTEs	17.40	17.40	17.40	17.40	20.40
Performance Measures					
Grounds maintenance costs per acre maintained	547.14	547.02	657.09	610.11	725.31
Number of gallons of reclaimed water used	New Meas	13,034,000	18,000,000	19,000,000	18,000,000

Services

Mowing and trimming lawns, trees, shrubs, ornamental plants and beds; maintaining water features and stormwater quality ponds, street and parking lot pavement, walkways, roadway and other surface painted markings; debris removal; maintaining landscape irrigation system; wildlife mitigation; fence installation and maintenance; plant/weed control.

Contact

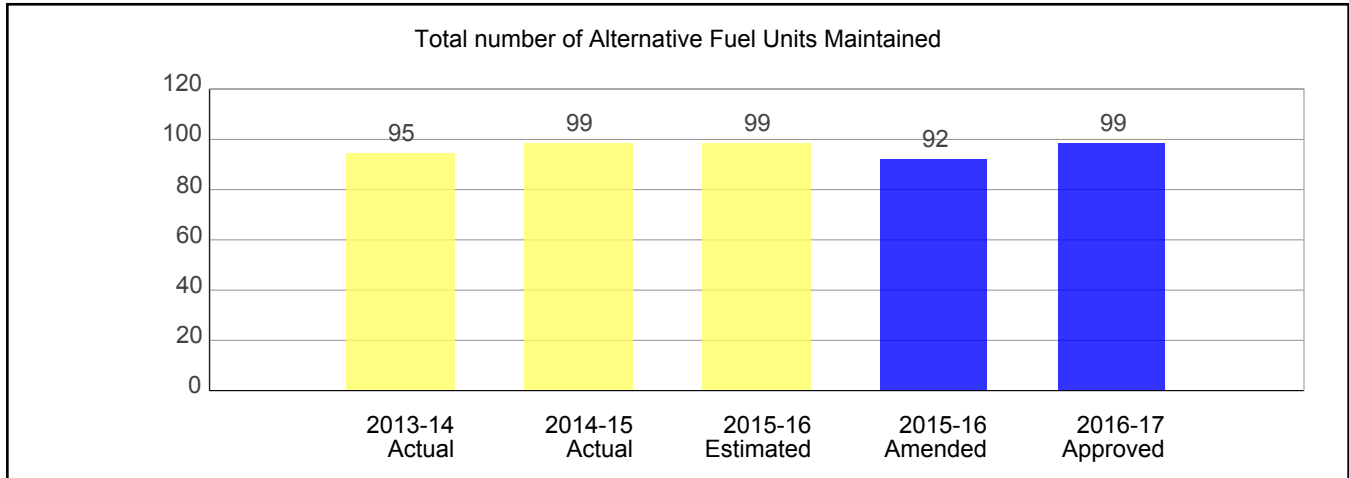
Chris Carter, Division Manager, 512-530-6352

Aviation Budget Detail by Activity

Program: Facilities Management, Operations and Airport Security

Activity: Mechanic Shop

The purpose of the Mechanic Shop activity is to provide equipment and support to all divisions within the Department of Aviation to ensure the safe and efficient operations at the airport.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Airport Operating Fund	964,786	843,449	1,137,066	1,086,163	1,285,939
Expense Refunds	2,295	0	0	0	0
Total Requirements	\$967,081	\$843,449	\$1,137,066	\$1,086,163	\$1,285,939
Full-Time Equivalents					
Airport Operating Fund					
Civilian	4.20	5.20	5.20	5.20	6.20
Total FTEs	4.20	5.20	5.20	5.20	6.20
Performance Measures					
Preventative maintenance performed on fleet vehicles	New Meas	304	317	300	320
Total number of Alternative Fuel Units Maintained	95	99	99	92	99

Services

Vehicle/equipment maintenance; FAA Part 139 compliance; CFR Part 1542 (airport security) compliance; vehicle operational and safety inspections.; preventive maintenance checks and services

Contact

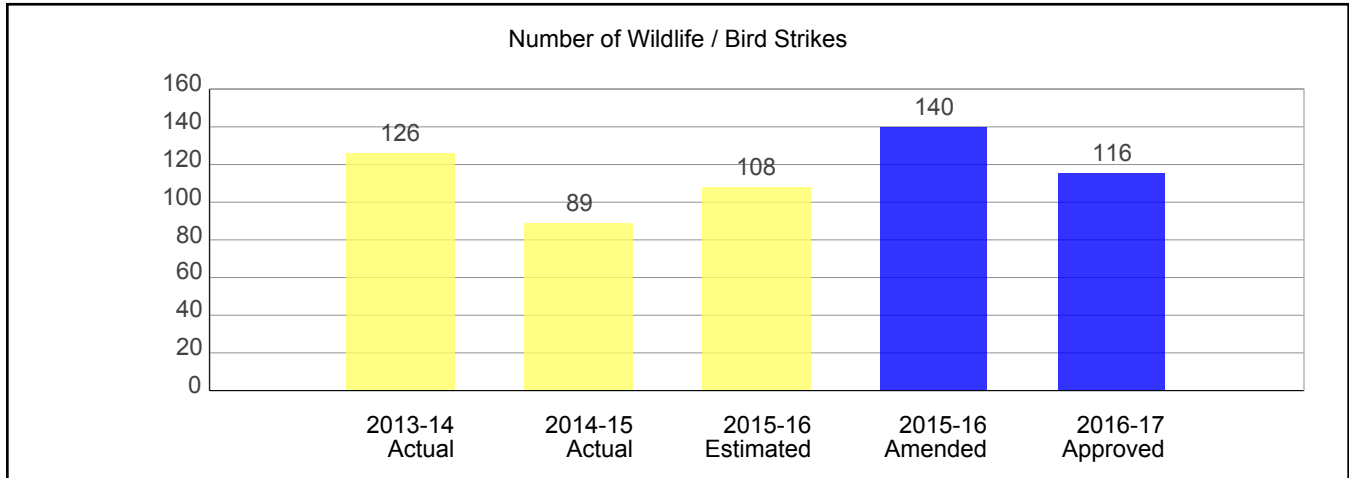
Chris Carter, Division Manager, 512-530-6352

Aviation Budget Detail by Activity

Program: Facilities Management, Operations and Airport Security

Activity: Operations

The purpose of the Operations activity is to ensure that Federal Aviation Regulation Part 139 (Airport Certification) requirements are met or exceeded.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Airport Operating Fund	1,113,877	1,260,980	1,720,632	1,745,460	2,186,968
Total Requirements	\$1,113,877	\$1,260,980	\$1,720,632	\$1,745,460	\$2,186,968
Full-Time Equivalents					
Airport Operating Fund					
Civilian	12.00	13.00	17.00	17.00	20.00
Total FTEs	12.00	13.00	17.00	17.00	20.00
Performance Measures					
Number of Part 139 findings during the daily inspections	669	692	700	630	665
Number of Wildlife / Bird Strikes	126	89	108	140	116

Services

Managing ramp operations; compliance with local, state, and federal rules and regulations; responding to all incidents and emergencies; providing liaisons between the Aviation Department and all agencies dealing with the Air Operations Area (AOA); coordinating all construction activities; technical support; leadership and guidance in safety by the safety committee; driving safety training; monitoring and inspecting public parking facilities; providing customer service to tenants and traveling public; monitoring services delivered by terminal concessionaires; inspecting displays and advertisements.

Contact

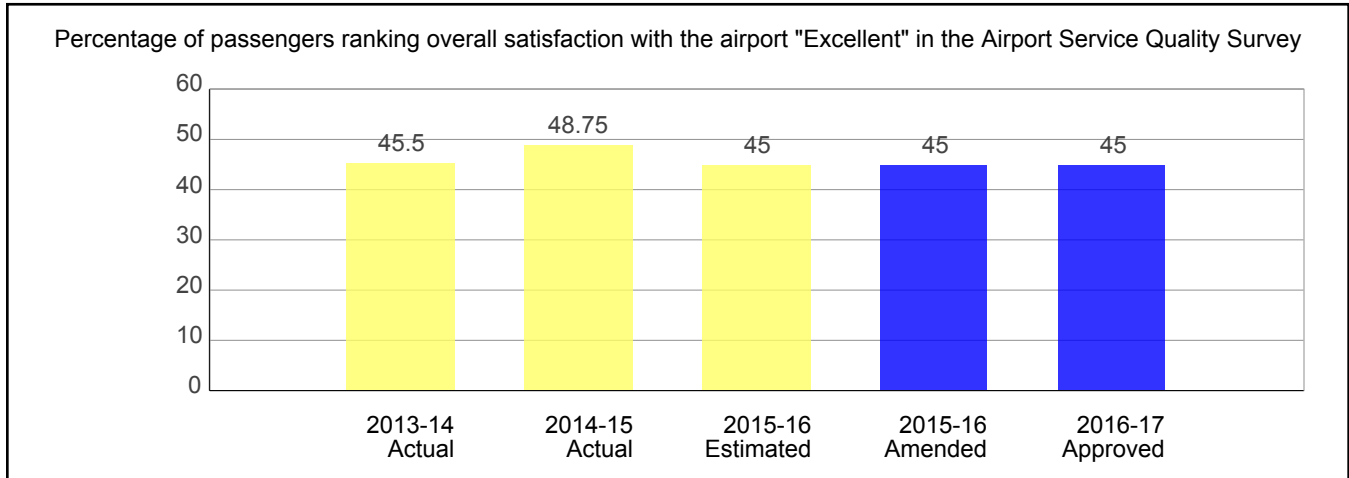
Scott Madole, Airport Operations Manager, 512-530-5535

Aviation Budget Detail by Activity

Program: Support Services

Activity: Departmental Support Services

The purpose of the Departmental Support Services activity is to provide administrative, managerial, and financial support to the department to operate in the most effective and efficient manner.



	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Airport Operating Fund	11,340,054	12,796,215	17,884,652	18,120,045	21,342,367
Expense Refunds	35	134	35	0	0
Total Requirements	\$11,340,089	\$12,796,349	\$17,884,687	\$18,120,045	\$21,342,367
Full-Time Equivalents					
Airport Operating Fund					
Civilian	67.00	74.00	77.00	77.00	91.00
Total FTEs	67.00	74.00	77.00	77.00	91.00
Performance Measures					
Employee Turnover Rate	9.44	5.63	9.44	9.44	8.7
Number of airline seats per month	12,923,512	14,199,134	14,840,067	14,625,108	15,433,670
Number of people responded to (Visitors Center)	106,526	114,939	122,000	122,000	128,000
Sick leave hours used per 1,000 hours	26.76	28.54	27	27	27
Airline cost per enplaned passenger	7.99	8.12	9.08	9.63	9.8
Lost Time Injury Rate Per the Equivalent of 100 Employees	0.31	0.87	0.62	0.85	0.62
Percentage of passengers ranking overall satisfaction with the airport "Excellent" in the Airport Service Quality Survey	45.5	48.75	45	45	45

Services

Executive Director, Financial Monitoring, Budgeting, Accounting, Human Resources, Accounts Payable/Receivable, Information Technology Support, Public Information, Shared Telephone Services, Grant Administration, Safety, Customer Service, Inventory Control, Audit/Internal Review, Risk Management, Marketing, Legal, Training, Administration, Strategy Planning and Performance Measurement.

Contact

Jim Smith, Executive Director, 512-530-7518

Bold Measure = Key Indicator

Aviation Budget Detail by Activity

Program: Transfers and Other Requirements

Activity: All Activities

The purpose of the Transfers and Other Requirements program is to account for transfers and other departmental requirements at the fund or agency level.

Graph Not Applicable

	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Airport Capital Fund	7,777,526	4,139,648	17,254,739	26,431,554	30,410,833
Airport Operating Fund	54,661,076	57,464,093	54,167,760	52,420,374	55,043,868
Total Requirements	\$62,438,602	\$61,603,741	\$71,422,499	\$78,851,928	\$85,454,701

Services

Citywide administrative and technology support; Workers' compensation; Liability reserve; Airport Operating reserve; Accrued payroll; General Obligation debt; Airport Revenue Bond debt; Airport Variable Rate Notes debt; and Airport Capital Fund

Contact

Dave Arthur, Finance Assistant Director, 512-530-6688

Aviation: 2016-17

<i>Airport Operating Fund</i>	2013-14	2014-15	2015-16	2015-16	2016-17
	Actual	Actual	Estimated	Amended	Approved
Requirements					
Airport Planning & Development	\$2,154,024	\$2,441,891	\$2,625,200	\$3,113,986	\$4,162,285
Planning, Design and Construction	2,154,024	2,441,891	2,625,200	3,113,986	4,162,285
Business Services	\$10,213,394	\$10,570,479	\$12,748,477	\$12,378,347	\$13,576,502
Airport Property Management	643,835	819,628	1,991,394	1,975,174	2,161,833
Parking	9,569,559	9,750,851	10,757,083	10,403,173	11,414,669
Facilities Management, Operations and Airport Security	\$39,761,506	\$42,367,830	\$48,785,805	\$49,351,750	\$52,194,691
Air/Fire Rescue (ARFF)	4,846,183	5,170,512	5,394,773	5,543,952	6,047,009
Airline Maintenance	2,285,095	1,403,213	3,150,392	3,465,549	3,241,576
Airport Security	9,652,779	10,290,507	11,466,883	11,579,462	12,497,462
Airsides Maintenance	1,611,510	1,622,743	1,900,003	1,923,214	2,237,943
Asset Management Services	1,562,768	3,200,897	1,631,261	1,582,376	1,744,795
Building Maintenance	10,368,286	10,915,920	12,633,158	12,715,396	13,503,749
Facility Services	5,988,374	6,292,060	8,108,924	8,184,892	7,635,974
Grounds Maintenance	1,367,848	1,367,550	1,642,713	1,525,286	1,813,276
Mechanic Shop	964,786	843,449	1,137,066	1,086,163	1,285,939
Operations	1,113,877	1,260,980	1,720,632	1,745,460	2,186,968
Support Services	\$11,340,054	\$12,796,215	\$17,884,652	\$18,120,045	\$21,342,367
Departmental Support Services	11,340,054	12,796,215	17,884,652	18,120,045	21,342,367
Transfers and Other Requirements	\$54,661,076	\$57,464,093	\$54,167,760	\$52,420,374	\$55,043,868
Other Requirements	83,647	201,821	412,517	272,000	911,372
Transfers	54,577,429	57,262,273	53,755,243	52,148,374	54,132,496
Total	\$118,130,055	\$125,640,508	\$136,211,894	\$135,384,502	\$146,319,713

Full-Time Equivalents (FTEs)

Airport Planning & Development	17.00	23.00	24.00	25.00	28.00
Planning, Design and Construction	17.00	23.00	24.00	25.00	28.00
Business Services	20.00	20.00	23.00	22.00	24.00
Airport Property Management	6.00	6.00	7.00	6.00	7.00
Parking	14.00	14.00	16.00	16.00	17.00
Facilities Management, Operations and Airport Security	258.00	262.00	291.00	291.00	313.00
Airline Maintenance	19.00	21.00	22.00	23.00	22.00
Airport Security	55.00	58.00	63.00	63.00	68.00
Airsides Maintenance	16.40	16.40	17.40	17.40	20.40
Asset Management Services	16.00	13.00	14.00	14.00	15.00
Building Maintenance	37.00	37.00	44.00	43.00	44.00
Facility Services	81.00	81.00	91.00	91.00	97.00
Grounds Maintenance	17.40	17.40	17.40	17.40	20.40
Mechanic Shop	4.20	5.20	5.20	5.20	6.20
Operations	12.00	13.00	17.00	17.00	20.00
Support Services	67.00	74.00	77.00	77.00	91.00
Departmental Support Services	67.00	74.00	77.00	77.00	91.00
Total	362.00	379.00	415.00	415.00	456.00

Aviation: 2016-17

<i>Airport Capital Fund</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Transfers and Other Requirements	\$7,777,526	\$4,139,648	\$17,254,739	\$26,431,554	\$30,410,833
Transfers	7,777,526	4,139,648	17,254,739	26,431,554	30,410,833
Total	\$7,777,526	\$4,139,648	\$17,254,739	\$26,431,554	\$30,410,833

Aviation: 2016-17

<i>Grants</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Facilities Management, Operations and Airport Security	\$568,770	\$610,005	\$503,752	\$569,000	\$542,000
Airport Security	568,770	610,005	503,752	569,000	542,000
Total	\$568,770	\$610,005	\$503,752	\$569,000	\$542,000

Aviation: 2016-17

<i>Expense Refunds</i>	2013-14 Actual	2014-15 Actual	2015-16 Estimated	2015-16 Amended	2016-17 Approved
Requirements					
Business Services	\$100	\$0	\$0	\$0	\$0
Parking	100	0	0	0	0
Facilities Management, Operations and Airport Security	\$32,271	\$4,590	\$0	\$0	\$0
Airside Maintenance	29,976	0	0	0	0
Grounds Maintenance	0	4,590	0	0	0
Mechanic Shop	2,295	0	0	0	0
Support Services	\$35	\$134	\$35	\$0	\$0
Departmental Support Services	35	134	35	0	0
Total	\$32,405	\$4,724	\$35	\$0	\$0



City of Austin
2016-17
Approved
Budget

Volume I
Financial Summaries

FY 2016-17 PERSONNEL SUMMARY

in Full-Time Equivalents (FTEs)

	2013-14 ACTUAL BUDGET	2014-15 ACTUAL BUDGET	2015-16 AMENDED BUDGET	TRANSFERRED IN	OUT	ELIMINATED	POSITIONS NEW	TOTAL DEPT. CHANGE	2016-17 PROPOSED BUDGET	COUNCIL ACTION NEW POSITIONS	ELIMINATED POSITIONS	2016-17 APPROVED BUDGET
GENERAL FUND												
Animal Services	95.50	98.50	106.50	0.00	0.00	0.00	3.00	3.00	109.50	0.00	0.00	109.50
Development Services	0.00	0.00	324.00	0.00	0.00	0.00	39.00	39.00	363.00	0.00	(1.00)	362.00
EMS - Sworn	479.00	489.00	521.00	0.00	0.00	0.00	53.00	53.00	574.00	1.00	(1.00)	574.00
EMS - Non-Sworn	79.50	81.50	81.50	0.00	0.00	0.00	45.00	45.00	126.50	0.00	0.00	126.50
Fire - Sworn	1,093.00	1,129.00	1,147.00	0.00	0.00	0.00	3.00	3.00	1,150.00	0.00	0.00	1,150.00
Fire - Non-Sworn	143.00	154.00	157.00	0.00	0.00	0.00	9.00	9.00	166.00	0.00	0.00	166.00
Health & Human Services	205.75	217.75	254.75	1.00	0.00	0.00	3.00	4.00	258.75	2.00	0.00	260.75
Library	359.05	368.05	422.30	0.00	0.00	0.00	11.00	11.00	433.30	0.00	0.00	433.30
Municipal Court	165.75	166.75	167.75	0.00	(3.00)	0.00	0.00	(3.00)	164.75	0.00	0.00	164.75
Neighborhood Housing & Community Dev.	0.00	0.00	25.00	0.00	0.00	0.00	1.00	1.00	26.00	0.00	0.00	26.00
Parks and Recreation	622.75	637.75	649.75	0.00	0.00	0.00	2.00	2.00	651.75	0.00	0.00	651.75
Planning & Zoning	357.00	363.00	71.00	0.00	0.00	0.00	2.00	2.00	73.00	0.00	(22.00)	51.00
Police - Sworn	1,787.00	1,846.00	1,896.00	0.00	0.00	0.00	12.00	12.00	1,908.00	0.00	0.00	1,908.00
Police - Non-Sworn	645.25	683.25	702.25	0.00	0.00	0.00	22.00	22.00	724.25	8.00	0.00	732.25
GENERAL FUND TOTAL	6,032.55	6,234.55	6,525.80	1.00	(3.00)	0.00	205.00	203.00	6,728.80	11.00	(24.00)	6,715.80
SUPPORT SERVICES FUND												
Building Services	158.35	158.08	160.08	1.00	0.00	0.00	1.00	2.00	162.08	0.00	0.00	162.08
City Auditor	26.00	26.50	26.50	0.00	0.00	0.00	0.00	0.00	26.50	0.00	0.00	26.50
City Clerk	23.00	24.00	24.00	0.00	0.00	0.00	3.00	3.00	27.00	0.00	0.00	27.00
Communications and Public Information	23.00	24.00	25.00	0.00	0.00	0.00	0.00	0.00	25.00	0.00	0.00	25.00
Contract Management	45.00	44.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Financial Services	189.50	190.50	241.50	3.00	0.00	0.00	3.00	6.00	247.50	0.00	0.00	247.50
Government Relations	5.00	4.00	4.00	0.00	0.00	0.00	0.00	0.00	4.00	0.00	0.00	4.00
Human Resources	103.00	104.00	107.50	1.00	0.00	0.00	4.00	5.00	112.50	0.00	0.00	112.50
Labor Relations	0.00	0.00	6.00	0.00	0.00	0.00	0.00	0.00	6.00	0.00	0.00	6.00
Law	91.00	91.00	94.00	3.00	0.00	0.00	0.00	3.00	97.00	0.00	0.00	97.00
Management Services	92.23	96.23	64.23	0.00	(1.00)	(1.00)	0.00	(2.00)	62.23	0.00	0.00	62.23
Mayor and Council	30.00	46.00	59.00	0.00	0.00	0.00	0.00	0.00	59.00	0.00	0.00	59.00
Medical Director	0.00	0.00	9.00	0.00	0.00	0.00	0.00	0.00	9.00	0.00	0.00	9.00
Real Estate Services	35.00	35.00	35.00	0.00	0.00	0.00	2.00	2.00	37.00	0.00	(2.00)	35.00
Small and Minority Business Resources	29.00	29.00	29.00	0.00	0.00	0.00	0.00	0.00	29.00	0.00	0.00	29.00
Telecommunications & Regulatory Affairs	0.00	0.00	15.00	0.00	0.00	0.00	0.00	0.00	15.00	0.00	0.00	15.00
SUPPORT SERVICES FUND TOTAL	850.08	872.31	899.81	8.00	(1.00)	(1.00)	13.00	19.00	918.81	0.00	(2.00)	916.81

FY 2016-17 PERSONNEL SUMMARY
in Full-Time Equivalents (FTEs)

	2013-14 ACTUAL BUDGET	2014-15 ACTUAL BUDGET	2015-16 AMENDED BUDGET	TRANSFERRED IN	OUT	ELIMINATED	POSITIONS NEW	TOTAL DEPT. CHANGE	2016-17 PROPOSED BUDGET	COUNCIL ACTION NEW POSITIONS	ELIMINATED POSITIONS	2016-17 APPROVED BUDGET
ENTERPRISE AND OTHER FUNDS												
Austin Code	108.00	108.00	117.00	0.00	0.00	0.00	0.00	0.00	117.00	2.00	0.00	119.00
ACC - Austin Convention Center	203.50	202.25	211.75	0.25	(0.75)	0.00	9.50	9.00	220.75	0.00	0.00	220.75
ACC - Palmer Events Center Garage	8.50	8.75	10.00	0.00	0.00	0.00	0.00	0.00	10.00	0.00	0.00	10.00
ACC - Palmer Events Center Operating	39.00	39.00	44.25	0.00	(0.50)	0.00	2.25	1.75	46.00	0.00	0.00	46.00
Austin Energy	1,672.75	1,672.75	1,672.75	0.00	0.00	0.00	45.25	45.25	1,718.00	0.00	0.00	1,718.00
Austin Resource Recovery	415.00	414.00	429.00	0.00	0.00	0.00	25.00	25.00	454.00	0.00	0.00	454.00
Austin Transportation Dept - Mobility Fund	130.00	143.00	155.00	0.00	(1.00)	0.00	13.00	12.00	167.00	1.00	0.00	168.00
Austin Transportation Dept - Parking Mgmt	51.50	55.50	65.50	0.00	0.00	0.00	0.00	0.00	65.50	0.00	0.00	65.50
Austin Water	1,157.35	1,147.35	1,148.50	0.00	(1.00)	0.00	22.50	21.50	1,170.00	0.00	0.00	1,170.00
Aviation	362.00	379.00	415.00	0.00	0.00	0.00	41.00	41.00	456.00	0.00	0.00	456.00
CTM - Communications & Technology Mang.	221.00	221.00	229.00	0.00	(1.00)	(1.00)	8.00	6.00	235.00	0.00	0.00	235.00
CTM - CTECC	46.00	48.00	47.00	0.00	0.00	0.00	1.00	1.00	48.00	0.00	0.00	48.00
CTM - Wireless Communications	40.00	40.00	39.00	0.00	0.00	0.00	0.00	0.00	39.00	0.00	0.00	39.00
Economic Development	53.00	56.00	58.00	1.00	0.00	0.00	1.00	2.00	60.00	2.00	0.00	62.00
Fleet	205.00	205.00	212.00	0.00	0.00	0.00	6.00	6.00	218.00	0.00	0.00	218.00
Municipal Court - Juvenile Case Manager Fund	9.00	9.00	9.00	0.00	0.00	0.00	0.00	0.00	9.00	0.00	0.00	9.00
Municipal Court - Traffic Safety Fund	2.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	1.00	0.00	0.00	1.00
Neighborhood Housing & Community Dev.	24.00	25.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Parks & Recreation - Golf	38.00	41.00	41.00	0.00	0.00	0.00	0.00	0.00	41.00	0.00	0.00	41.00
Public Works - Capital Projects Mgmt.	201.00	186.00	164.00	0.00	(2.00)	0.00	0.00	(2.00)	162.00	0.00	0.00	162.00
Public Works - Child Safety Fund	9.00	14.25	14.25	0.00	0.00	0.00	0.00	0.00	14.25	0.00	0.00	14.25
Public Works -Transportation Fund	313.00	303.00	313.00	1.00	0.00	0.00	16.00	17.00	330.00	0.00	0.00	330.00
Watershed Protection	272.75	273.75	275.75	0.00	0.00	0.00	35.25	35.25	311.00	0.00	0.00	311.00
ENTERPRISE AND OTHER FUNDS TOTAL	5,581.35	5,592.60	5,671.75	2.25	(6.25)	(1.00)	225.75	220.75	5,892.50	5.00	0.00	5,897.50
GRANT FUNDS												
Austin Energy Special Revenue	9.00	3.00	1.00	0.00	0.00	(1.00)	0.00	(1.00)	0.00	0.00	0.00	0.00
Fire Special Revenue (Sworn)	36.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Health Special Revenue	212.00	216.00	214.00	0.00	(1.00)	0.00	2.00	1.00	215.00	0.00	0.00	215.00
Human Resources Special Revenue	6.00	6.00	6.00	0.00	0.00	0.00	0.00	0.00	6.00	0.00	0.00	6.00
Management Services Special Revenue	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	1.00	0.00	0.00	1.00
Municipal Court Special Revenue	2.00	2.00	2.00	0.00	0.00	0.00	0.00	0.00	2.00	0.00	0.00	2.00
Neighborhood Housing Special Revenue	28.00	29.00	29.00	0.00	0.00	0.00	4.00	4.00	33.00	0.00	0.00	33.00
Parks & Recreation Special Revenue	3.00	3.00	3.00	0.00	0.00	0.00	0.00	0.00	3.00	0.00	0.00	3.00
Planning & Zoning Special Revenue	2.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Police Special Revenue	18.00	18.00	18.00	0.00	0.00	(14.00)	2.00	(12.00)	6.00	0.00	0.00	6.00
GRANT FUNDS TOTAL	317.00	278.00	274.00	0.00	(1.00)	(15.00)	8.00	(8.00)	266.00	0.00	0.00	266.00
CITYWIDE TOTAL	12,780.98	12,977.46	13,371.36	11.25	(11.25)	(17.00)	451.75	434.75	13,806.11	16.00	(26.00)	13,796.11

Funds Subject to Appropriation

The City of Austin has established a series of funds to track the expenditures of separate activities. A fund is a fiscal and accounting entity that records cash, revenue, expenditures and balances relating to specific activities. The City of Austin uses funds that can be divided into the following categories: General, Enterprise, Internal Service, Special Revenue, Debt Retirement and Capital Projects. Below is a list of the funds that are budgeted for the upcoming fiscal year.

General Fund and General Fund Reserves

The General Fund is the general operating fund for the City of Austin. This fund accounts for revenue and expenditures for general government services. The General Fund is supported by taxes, fees, fines, permits, licenses, charges for services and interest income. The General Fund also includes transfers from other funds including Austin Water Utility and Austin Energy. Reserve funds are maintained according to the City's financial policies to keep a healthy fiscal climate.

Enterprise Funds and Enterprise Reserves

Enterprise funds account for the acquisition, operations and maintenance of the City's facilities and services that are entirely or predominantly supported by user charges. They may also be funds for which the City has decided that the revenue earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes. All activities necessary to provide services are accounted for in these funds including, but not limited to, administration, operations and maintenance. The two largest enterprise funds are the Austin Energy and Austin Water Utility Funds.

Austin Energy Fund

The Austin Energy Fund is the operating fund for the electric utility. The primary source of revenue is the sale of electricity to customers. Revenue supports operations and maintenance of the electrical distribution system.

Austin Water Utility Funds

The Austin Water Utility Funds account for the operating requirements for the water, wastewater, and reclaimed water functions of Austin Water. The primary revenue source is water and wastewater sales. The revenue supports treatment, collection and distribution of water, wastewater, and reclaimed water.

Other **enterprise funds** are as follows:

- Airport Operating Fund – The operating and maintenance fund for the Austin-Bergstrom International Airport. Revenue sources include airline fees and non-airline revenue such as parking and concession fees;
- Austin Code Fund – Used to account for expenditures of the City's code compliance efforts, including property abatement, zoning, and dangerous housing and buildings code compliance;
- Austin Resource Recovery Fund – Accounts for activities of the Austin Resource Recovery department, including garbage, recycling and hazardous waste collection and zero waste initiatives;
- Convention Center and Palmer Events Funds – Account for convention center and public events activities;
- Drainage Utility Fund – Accounts for drainage and watershed protection activities;
- Golf and Golf Surcharge Funds – Accounts for golf activities;
- Mobility Fund – Accounts for transportation planning, right-of-way management and traffic management activities;
- Parking Management Fund – Accounts for parking and transportation permitting activities; and
- Transportation Fund – Accounts for transportation, streets, and bridge maintenance activities.

The **enterprise reserve funds** are as follows:

- Airport Capital Fund – Accounts for funds used for the Airport Capital Improvements Program (CIP);
- Austin Energy Repair and Replacement Fund – Accounts for funds used to provide extensions, additions, replacements and improvements to the electric system;
- Austin Energy Strategic Reserve Fund – Provides emergency funding for unforeseen events in Austin Energy;
- Austin Water Revenue Stability Reserve Fund – Provides emergency funding in case of revenue shortfalls;

Funds Subject to Appropriation

- Convention Center Marketing and Promotion Fund – Accounts for promotion of concession and catering products and services at the Convention Center; and,
- Convention Center Repair and Replacement Fund – Funds the acquisition, replacement, maintenance and repair of catering and concession equipment and furnishings within the Convention Center.

Internal Service Funds

Internal service funds are used to account for the financing of goods or services provided by one department to other City departments and other agencies on a cost-reimbursement basis. The internal service funds are:

- Capital Projects Management Fund – Includes project management of the City’s capital projects;
- Combined Transportation, Emergency, and Communication Center – Accounts for the operation of shared emergency communications and transportation management for the region;
- Communications and Technology Management Fund – Includes information technology efforts of the City;
- CTM Technology Acquisition Fund – Provides cash reserves to purchase large information technology resources;
- Employee Benefits Fund – Includes the health, dental and life insurance costs of City employees and retirees;
- Fleet Services Fund – Includes vehicle and equipment services;
- Liability Reserve Fund – Provides coverage of the City’s major claims liabilities;
- Support Services Fund – Includes the activities of the various support services departments;
- Vehicle Acquisition Fund – Used to purchase replacement vehicles for general government departments;
- Wireless Communication Services Fund – Includes communication support activities; and,
- Workers’ Compensation Fund – Accounts for workers’ compensation costs.

Special Revenue Funds

Special revenue funds are used to account for and report the proceeds of specific revenue sources (other than major capital projects) that are restricted or committed to expenditures for specific purposes other than debt service or capital projects. Grants awarded to the City from various federal, state, and other sources are included in this category. Also included are the following budgeted funds.

General Government

- Municipal Court Building Security Fund – Provides funding to enhance courthouse security;
- Municipal Court Juvenile Case Manager Fund – Accounts for the collection of fees associated with fine-only misdemeanor charges and provides funding for the administration of juvenile dockets; and,
- Municipal Court Technology Fund – Provides funding for technological enhancements to Court operations.

Public Safety

- Municipal Court Traffic Safety Fund – Collects fees associated with red light camera program penalties; and,
- Police Asset Forfeiture Funds – These funds account for the collection of contraband awarded to the agency by the courts. Funds may only be used to increase law enforcement resources.

Transportation, Planning, and Sustainability

- Child Safety Fund – Accounts for certain fines and fees used to provide school crossing guards at city schools.

Public Recreation and Culture

- Cultural Arts Fund – Records activities for cultural project purposes; funded by a portion of the hotel occupancy tax.

Urban Growth Management

- Austin Cable Access Fund – Accounts for payments from cable companies and disbursements to Austin Access Television;
- Business Retention and Enhancement Fund – Accounts for funds to retain and enhance downtown businesses (this fund is being dissolved in FY 2016-17);

Funds Subject to Appropriation

- City Hall Fund – Used for funding and expenditures for Austin City Hall’s retail leases and underground parking garage;
- Downtown Public Improvement District Fund – Provides adequate and constant funds for quality of life improvements and planning and marketing of Downtown Austin;
- East 6th Street Public Improvement District Fund – Provides additional services that supplement existing services provided by the City of Austin;
- Estancia Hill Country Public Improvement District Fund – Provides a financing mechanism for the construction, ownership, and maintenance of certain improvements to support the planned community;
- Hotel Motel Occupancy Tax Fund – Accounts for hotel/motel occupancy tax revenue and transfers the revenue to participating funds;
- HUD Section 108 Family Business Loan Program – In partnership with the U.S. Department of Housing and Urban Development, supports and stimulates business development by providing low-interest loans to qualified Austin small business owners;
- I-35 Parking Program Fund – Accounts for revenue, operations, and maintenance requirements for two parking lots located under the IH-35 overpass between East 6th and 8th Streets. These state-owned lots fall under the City’s control through a 1963 lease arrangement;
- Indian Hills Public Improvement District Fund – Provides a financing mechanism for basic infrastructure to support the planned community;
- Mueller Tax Incrementing Financing Fund – Accounts for property tax revenue collected in the Mueller Tax Increment Financing reinvestment Zone No. 16;
- Music Loan Program Fund – Provides resources for one-time music projects (this fund is being dissolved in FY 2016-17);
- Neighborhood Housing - Housing Trust Fund – Accounts for preserving and creating reasonably priced housing in the city of Austin;
- Neighborhood Housing University Neighborhood Overlay Fund – Created to provide rental housing development assistance within the University Neighborhood Overlay;
- One Texas Center Fund – Accounts for revenue and debt service of the One Texas Center Building;
- Parks and Recreation Special Events Fund – Accounts for the revenue generated by and expenditures pertaining to specific special events that utilize Austin’s parkland;
- Rutherford Lane Facility Fund – Accounts for revenue, expenditures and debt service requirements of the Rutherford Lane facilities;
- Seaholm Tax Increment Financing Fund – Accounts for property and sales tax revenue that is collected in the Seaholm Tax Increment Financing Reinvestment Zone No. 18;
- Second Street Tax Increment Financing Fund – Accounts for property tax revenue collected in a contiguous geographic area that includes Blocks 2, 3, 4 and 21 of the Original City Subdivision and which is generally bounded by San Antonio Street, West Cesar Chavez Street, Colorado Street and West Third Street;
- South Congress Public Improvement District Fund – Provides services that supplement those provided by the City of Austin, including minor capital improvements, beautification efforts, promotional efforts, and marketing;
- Tourism and Promotion Fund – Accounts for the promotion of tourism in Austin as both a leisure and business destination. Funded by a portion of bed tax receipts;
- Town Lake Park Vehicle Rental Tax Fund – Accounts for the levy of a short-term motor vehicle rental tax;
- Waller Creek Tunnel Reserve Fund – Provides reserve funding for the Waller Creek tunnel project;
- Waller Creek Tunnel Tax Increment Financing Fund – Accounts for property tax revenue that is collected in the Waller Creek Tax Increment Financing Reinvestment Zone No. 17;
- Whisper Valley Public Improvement District Fund – Provides a financing mechanism for basic infrastructure to support the planned community; and,
- Wildland Conservation Fund – Accounts for the City and County’s management of preserve systems.

Other

- Economic Development Fund – Provides funding for the Economic Development Department. The primary revenue sources are transfers from the General Fund and enterprise funds;

Funds Subject to Appropriation

- Economic Incentives Reserve Fund – Provides incentive grants and other economic incentive agreements established on the grounds that they provide higher levels of employment, economic activity and stability;
- Green Water Treatment Plant Land Sale Proceeds Fund – Used to account for revenue and expenditures associated with the land sale of the decommissioned and deconstructed Green Water Treatment Plant;
- Long Center Capital Improvements Fund – Accounts for capital improvements and maintenance of the Long Center for Performing Arts; and
- Music Venue Assistance Program – Provides low-interest loans to qualifying music venues to assist with implementing sound mitigation technologies and reduce the number of sound-related complaints.

Debt Retirement

Debt retirement funds are used to account for the accumulation of resources for, and the payment of, general long-term debt.

- Airport Revenue Bond Redemption Fund – Used to pay debt for airport construction;
- Airport Variable Rate Bond Debt Service Fund – Used to pay debt for the airport rental car area;
- Combined Utility Revenue Bond Redemption Fund – Used to pay debt for utility bonds;
- Convention Center Hotel Occupancy Tax Revenue Bond Redemption Fund – Used to pay debt for the Convention Center and Waller Creek expansion with funds from Venue Project Fund;
- Convention Center Town Lake Park Venue Project Bond Redemption Fund – Used to pay for debt associated with the Palmer Events Center Town Lake Park Venue Project;
- General Obligation Debt Service Fund – Used for payments of principal, interest and related costs of general obligation or tax-supported debt;
- HUD Section 108 Debt Service Fund – Used to account for HUD loans for construction costs; and,
- Seaholm Parking Garage Debt Service Fund – Used to account for debt service and associated costs for bonds issued to finance public improvements associated with the garage.

Capital Projects Funds

Capital projects funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities other than those financed by proprietary funds and trust funds. Below are the groups of funds that account for the activities related to the capital improvement projects:

- 1984:* Funds authorized September 8, 1984, for waterworks and utility projects, street improvements, drainage and flood control, library renovations, land acquisition, and public safety projects;
- 1985:* Funds authorized January 19, 1985, for cultural arts; authorized July 26 for parks and recreation; authorized September 26 for art in public places; and authorized December 14 for various purposes;
- 1992:* Funds authorized August 10, 1992, for public safety projects, erosion control, flooding and storm water drainage, street improvements, library facilities, parks, recreation and facilities, and waterworks improvement;
- 1997:* Funds authorized on May 3, 1997, for radio trunking;
- 1998:* Funds authorized November 3, 1998, for street improvements, parks, public safety, libraries, museum and cultural art facilities, and flood, erosion and water quality projects;
- 2000:* Funds authorized November 7, 2000, for street improvements and land acquisition;
- 2006:* Funds authorized November 7, 2006, for transportation projects, drainage and water quality protection, parks facilities and parkland, affordable housing, central library, and public safety facilities;
- 2010:* Funds authorized November 2, 2010, for mobility projects, including roadway, signals, intersections and pedestrian/ADA improvements;
- 2012:* Funds authorized November 6, 2012, for transportation and mobility projects, open space and water protection, parks and recreation, public safety, health and human services, and library, museum and cultural art facilities;
- 2013:* Funds authorized November 5, 2013, for affordable housing; and,
- Other:* Funds established for various purposes that use funding sources other than authorized bonds.

Funds Subject to Appropriation

Fund Category	Fund Name
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General	General
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Enterprise	Airport Operating	Austin Code	Austin Energy	Austin Resource Recovery	Convention Center Operating	Convention Center Palmer Events Garage	Convention Center Palmer Events Center Operating
	Convention Center Palmer Events Center Revenue	Convention Center Tax	Convention Center Venue Project	Drainage Utility	Golf	Golf Surcharge	Mobility
	Parking Management	Reclaimed Water Utility Operating	Transportation	Wastewater Utility Operating	Water Utility Operating		

Reserves	General Fund Reserves	Budget Stabilization Reserve	Emergency Reserve	Property Tax Reserve			
	Enterprise Fund Reserves	Airport Capital	Austin Energy Repair and Replacement	Austin Energy Strategic Reserve	Austin Water Revenue Stability Reserve	Convention Center Marketing and Promotion	Convention Center Repair and Replacement

Internal Service	Capital Projects Management	Combined Transportation, Emergency & Communications Ctr	Communications and Technology Management	CTM Technology Acquisition	Employee Benefits	Fleet Services	Liability Reserve
	Support Services	Vehicle Acquisition	Wireless Communication Services	Workers' Compensation			

Special Revenue	Austin Cable Access	Business Retention and Enhancement	Child Safety	City Hall	Cultural Arts	Downtown Public Improvement District	East 6 th Street Public Improvement District
	Economic Development	Economic Incentives Reserve	Estancia Hill Country Public Improvement District	Green Water Treatment Plant Land Sale Proceeds	Hotel Motel Occupancy Tax	HUD Section 108 Family Business Loan Program	I-35 Parking Program
	Indian Hills Public Improvement District	Long Center Capital Improvements	Mueller Tax Increment Financing	Municipal Court Building Security	Municipal Court Juvenile Case Manager	Municipal Court Technology	Municipal Court Traffic Safety
	Music Loan Program	Music Venue Assistance Program	Neighborhood Housing University Neighborhood Overlay	Neighborhood Housing – Housing Trust	One Texas Center	Parks and Recreation Special Events	Police Asset Forfeiture Funds
	Rutherford Lane Facility	Seaholm Tax Increment Financing	Second Street Tax Increment Financing	South Congress Public Improvement District	Tourism and Promotion	Town Lake Park Vehicle Rental Tax	Waller Creek Tunnel Reserve
	Waller Creek Tunnel Tax Increment Financing	Whisper Valley Public Improvement District	Wildland Conservation				

Funds Subject to Appropriation

Fund Category	Fund Name						
Debt Retirement	Airport Revenue Bond Redemption	Airport Variable Rate Bond Debt Service	Combined Utility Revenue Bond Redemption	Convention Center Hotel Occupancy Tax Revenue Bond Redemption	Conv Ctr Town Lake Park Venue Project Bond Redemption	General Obligation Debt Service	HUD Section 108 Debt Service
	Seaholm Parking Garage Debt Service						

Funds Subject to Appropriation

Department	Fund Name									
Animal Services	General Fund									
Development Services										
Emergency Medical Services										
Fire										
Health and Human Services										
Library										
Municipal Court						Municipal Court Building Security	Municipal Court Juvenile Case Management	Municipal Court Technology	Municipal Court Traffic Safety	
Neighborhood Housing and Community Development						HUD Section 108 Debt Service	Neighborhood Housing – Housing Trust	Neighborhood Housing University Neighborhood Overlay		
Parks and Recreation						Golf	Golf Surcharge	Parks and Recreation Special Events		
Planning and Zoning										
Police	Police Federal Department of Justice Asset Forfeiture	Police Federal Department of Treasury Asset Forfeiture	Police State Contraband Asset Forfeiture	Police State Gambling Asset Forfeiture						
Building Services	Support Services Fund									
Communications and Public Information						City Hall	One Texas Center	Rutherford Lane Facility		
Financial Services						Long Center Capital Improvements	Estancia Hill Country Public Improvement District	Indian Hills Public Improvement District	Seaholm Parking Garage Debt Service	Seaholm Tax Increment Financing
						Waller Creek Tunnel Reserve	Waller Creek Tunnel Tax Increment Financing	Whisper Valley Public Improvement District		
Government Relations										
Human Resources						Employee Benefits	Workers' Compensation			
Labor Relations										
Law						Liability Reserve				
Management Services										
Mayor and Council										
Office of the City Auditor										
Office of the City Clerk										
Office of the Medical Director										
Office of Real Estate Services										
Small and Minority Business Resources										
Telecommunications and Regulatory Affairs						Austin Cable Access				

Funds Subject to Appropriation

Department	Fund Name					
Austin Code	Austin Code					
Austin Convention Center	Convention Center Hotel Occupancy Tax Revenue Bond Redemption	Convention Center Marketing & Promotion	Convention Center Operating	Convention Center Palmer Events Center Garage	Convention Center Palmer Events Center Operating	Convention Center Palmer Events Center Revenue
	Convention Center Repair & Replacement	Convention Center Tax	Conv Ctr Town Lake Park Venue Project Bond Redemption	Convention Center Venue Project	Hotel Motel Occupancy Tax	Tourism and Promotion
	Town Lake Park Vehicle Rental Tax					
Austin Energy	Austin Energy	Austin Energy Repair and Replacement	Austin Energy Strategic Reserve	Utility Revenue Bond Redemption		
Austin Resource Recovery	Austin Resource Recovery					
Austin Transportation	I-35 Parking Program	Mobility	Parking Management			
Austin Water	Austin Water Revenue Stability	Reclaimed Water Utility Operating	Utility Revenue Bond Redemption	Water Utility Operating	Wastewater Utility Operating	Wildland Conservation
Aviation	Airport Capital	Airport Operating	Airport Revenue Bond Redemption	Airport Variable Rate Bond Debt Service		
Communications and Technology Management	Combined Transportation, Emergency & Communications Ctr	Communications and Technology Management	CTM Technology Acquisition	Wireless Communication Services		
Economic Development	Business Retention and Enhancement	Cultural Arts	Downtown Public Improvement District	East 6 th Street Public Improvement District	Economic Development	Economic Incentives Reserve
	Green Water Treatment Plant Land Sale Proceeds	HUD Section 108 Family Business Loan Program	Mueller Tax Increment Financing	Music Loan Program	Music Venue Assistance Program	Second Street Tax Increment Financing
	South Congress Public Improvement District					
Fleet Services	Fleet Services	Vehicle Acquisition				
Public Works	Capital Projects Management	Child Safety	Transportation			
Watershed Protection	Drainage Utility					
Non-Departmental	Budget Stabilization Reserve	Emergency Reserve	General Obligation Debt Service	Property Tax Reserve		

All Funds Matrix – 2016-17

Major Funding Sources and Major Expenditure Categories for All Budgeted Funds by Fund Type FY 2016-17 Approved Budget in (000s)

	General	Reserves (General & Enterprise)	Enterprise	Internal Service	Special Revenue	Debt Retirement	Total
BEGINNING BALANCES	\$0	\$481,369	\$501,246	\$38,532	\$61,005	\$201,662	\$1,283,814
ALL FUNDS REVENUE AND TRANSFERS IN							
Taxes	\$650,538	\$0	\$0	\$0	\$109,655	\$127,105	\$887,298
Franchise Fees	\$36,717	\$0	\$147	\$0	\$1,900	\$0	\$38,765
Fines, Forfeitures, & Penalties	\$16,209	\$0	\$724	\$0	\$3,829	\$0	\$20,762
Licenses, Permits, & Inspections	\$50,799	\$0	\$8,955	\$70	\$0	\$0	\$59,824
Charges for Services & Goods	\$62,942	\$720	\$431,148	\$1,042	\$9,369	\$500	\$505,722
Interest & Other	\$2,344	\$424	\$61,030	\$10,292	\$31,807	\$5,195	\$111,092
Utility Charges	\$0	\$0	\$1,834,725	\$0	\$0	\$0	\$1,834,725
Transfers In/Billings to Depts.*	\$151,008	\$131,724	\$151,469	\$543,751	\$66,084	\$423,689	\$1,467,726
TOTAL AVAILABLE FUNDS	\$970,557	\$132,869	\$2,488,200	\$555,155	\$222,644	\$556,489	\$4,925,913
Less: Interfund Transfers	(\$249,763)	(\$34,192)	(\$640,314)	(\$142,864)	(\$57,295)	(\$143,207)	(\$1,267,635)
NET TOTAL AVAILABLE FUNDS	\$720,794	\$98,677	\$1,847,886	\$412,291	\$165,349	\$413,282	\$3,658,278
ALL FUNDS EXPENDITURES AND TRANSFERS OUT							
Personnel	\$720,542	\$0	\$524,844	\$165,520	\$10,730	\$0	\$1,421,637
Contractuals	\$235,126	\$5,093	\$758,239	\$381,433	\$78,303	\$1,813	\$1,460,007
Commodities	\$22,788	\$487	\$436,281	\$33,165	\$21,526	\$574,813	\$1,089,061
Non-CIP Capital	\$768	\$2,024	\$2,369	\$764	\$4,616	\$0	\$10,541
Expense Refunds	(\$33,345)	\$0	(\$107,052)	(\$16,793)	(\$676)	\$0	(\$157,866)
Indirect Costs and Transfers	\$24,677	\$128,896	\$833,071	\$20,502	\$128,160	\$700	\$1,136,007
TOTAL REQUIREMENTS	\$970,557	\$136,500	\$2,447,753	\$584,591	\$242,659	\$577,327	\$4,959,387
Less: Interfund Transfers**	(\$249,763)	(\$34,192)	(\$640,314)	(\$142,864)	(\$57,295)	(\$143,207)	(\$1,267,635)
NET TOTAL REQUIREMENTS	\$720,794	\$102,308	\$1,807,439	\$441,727	\$185,364	\$434,120	\$3,691,752
EXCESS (DEFICIENCY) OF REVENUE, TRANSFERS IN & OTHER SOURCES OVER EXPENDITURES & TRANSFERS OUT	\$0	(\$3,632)	\$40,447	(\$29,436)	(\$20,015)	(\$20,838)	(\$33,474)
ENDING BALANCES	\$0	\$477,738	\$541,693	\$9,096	\$40,990	\$180,824	\$1,250,340

* Also includes inter-agency billings

**Includes health insurance costs shown in Personnel and contractual costs charged by Internal Service Funds to other City funds shown in Contractuals

Note: Numbers may not add due to rounding

Summary of All City Funds

(000s)

BEGINNING BALANCES	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
GENERAL FUND	0	0	0	0	0
RESERVES FUNDS					
Airport Capital Fund	56,137	77,502	106,785	91,320	115,989
Austin Energy Capital Reserve Fund	64	64	64	64	9,064
Austin Energy Contingency Reserve Fund	103,953	105,444	151,101	149,444	188,323
Austin Energy Power Supply Stabilization Reserve Fund	0	0	0	0	0
Austin Water Utility Revenue Stability Reserve Fund	5,517	11,361	18,692	18,280	28,154
Community Development Incentives Fund	0	0	0	0	834
Convention Center Marketing and Promotion Fund	476	486	444	296	299
Convention Center Repair and Replacement Fund	556	460	183	41	219
General Fund Budget Stabilization Reserve Fund	78,345	108,283	100,179	95,487	65,038
General Fund Contingency Reserve Fund	6,505	6,793	7,194	7,194	0
General Fund Emergency Reserve Fund	40,000	40,000	40,000	40,000	54,669
General Fund One-Time Expenditure Fund	14	0	0	656	0
General Fund Property Tax Reserve Fund	4,500	4,500	4,500	4,500	4,500
Utility Revenue Bond-ECC Proceeds Reserve	0	0	0	0	14,281
TOTAL RESERVES FUNDS	296,067	354,892	429,143	407,283	481,369
ENTERPRISE FUNDS					
Airport Operating Fund	0	0	0	0	0
Austin Code Fund	1,506	2,371	2,097	1,820	2,101
Austin Energy Fund	214,764	274,985	279,171	269,082	310,501
Austin Resource Recovery Fund	12,809	5,370	6,134	6,661	5,325
Convention Center Operating Fund	21,596	34,884	27,826	23,103	19,790
Convention Center Palmer Events Center Garage Fund	0	(3)	0	0	0
Convention Center Palmer Events Center Operating Fund	9,388	12,228	9,661	8,864	4,306
Convention Center Palmer Events Center Revenue Fund	0	17	0	0	0
Convention Center Tax Fund	0	3	0	0	0
Convention Center Venue Project Fund	2,487	6,762	872	0	0
Drainage Utility Fund	7,017	8,371	9,495	5,827	10,631
Golf Fund	(565)	(997)	(1,421)	(1,168)	(1,483)
Golf Surcharge Fund	155	131	104	106	157
Mobility Fund	0	5,769	5,521	6,512	4,653
Parking Management Fund	2,913	3,242	2,992	3,113	2,449
Reclaimed Water Utility Operating Fund	2,382	1,831	534	562	693
Transportation Fund	12,872	5,749	9,670	6,466	8,154
Wastewater Utility Operating Fund	39,924	37,181	50,516	47,095	71,460
Water Utility Operating Fund	15,881	13,250	30,433	29,749	62,509
TOTAL ENTERPRISE FUNDS	343,128	411,145	433,605	407,790	501,246
INTERNAL SERVICE FUNDS					
Capital Projects Management Fund	554	521	(1,053)	(654)	(1,225)

Note: Numbers may not add due to rounding.

Summary of All City Funds

(000s)

BEGINNING BALANCES	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
Combined Transportation, Emergency & Communications Ctr Fund	100	304	65	403	0
Communications and Technology Management Fund	2,722	3,266	1,308	649	679
CTM - Technology Acquisition Fd	28	192	305	305	365
Employee Benefits Fund	43,897	36,622	22,614	23,330	19,790
Fleet Services Fund	3,558	6,316	10,965	12,315	7,643
Liability Reserve Fund	5,125	1,645	128	(1,354)	51
Support Services Fund	6,228	8,901	7,325	5,553	3,859
Vehicle Acquisition Fund	551	647	2,939	1,520	1,504
Wireless Communication Services Fund	932	(231)	38	(10)	85
Workers' Compensation Fund	(407)	2,303	5,001	4,529	5,781
TOTAL INTERNAL SERVICE FUNDS	63,288	60,487	49,636	46,587	38,532
SPECIAL REVENUE FUNDS					
Austin Cable Access Fund	2,682	1,753	2,555	2,064	2,790
Business Retention and Enhancement Fund	2,214	1,629	2,219	1,993	4,787
Child Safety Fund	336	197	329	332	267
City Hall Fund	1,336	693	280	347	59
Cultural Arts Fund	2,297	2,993	3,936	2,436	4,313
Downtown Public Improvement District	303	259	307	0	558
East 6th Street Public Improvement District	101	98	100	0	112
Economic Development Fund	0	1,162	108	0	210
Economic Incentives Reserve Fund	21,872	19,529	19,394	18,978	16,869
Environmental Remediation Fund	630	969	0	0	0
Estancia Hill Country Public Improvement District	0	0	126	0	126
Green Water Treatment Plant Land Sale Proceeds Fund	0	0	0	0	0
Hotel Occupancy Tax Fund	0	0	0	0	0
HUD Section 108 Family Business Loan Program Fund	(15)	42	92	191	1,398
I-35 Parking Program Fund	382	592	707	452	597
Indian Hills Public Improvement District	0	0	0	0	0
Long Center Capital Improvements Fund	0	0	5	0	5
Mueller Tax Increment Financing Fund	1	1	3	0	3
Municipal Court Building Security Fund	74	97	80	99	36
Municipal Court Juvenile Case Manager Fund	2,113	2,040	2,020	1,764	1,746
Municipal Court Technology Fund	735	739	783	734	630
Municipal Court Traffic Safety Fund	0	0	0	0	0
Music Loan Program Fund	2	7	7	7	0
Music Venue Assistance Program Fund	286	300	372	359	465
Neighborhood Housing and Community Development Fund	1,182	341	0	0	0
Neighborhood Housing University Neighborhood Overlay Fund	694	820	910	804	1,082
Neighborhood Housing-Housing Trust Fund	774	759	2,853	2,350	831
One Texas Center Fund	67	116	1,042	237	1,682

Note: Numbers may not add due to rounding.

Summary of All City Funds

(000s)

BEGINNING BALANCES	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
Parks and Recreation Special Events Fund	0	0	0	0	0
Police Federal Department of Justice Asset Forfeiture Fund	2,203	1,148	2,108	1,997	2,340
Police Federal Department of Treasury Asset Forfeiture Fund	1,028	934	952	576	1,051
Police State Contraband Asset Forfeiture Fund	616	971	797	670	788
Police State Gambling Asset Forfeiture Fund	594	559	549	480	566
Rutherford Lane Facility Fund	(1,028)	(114)	347	139	704
Seaholm Tax Increment Financing Fund	0	92	394	394	928
Second Street Tax Increment Financing Fund	344	335	288	256	823
South Congress Public Improvement District	0	0	88	0	21
Tourism And Promotion Fund	1,484	1,560	2,079	1,566	1,888
Town Lake Park Vehicle Rental Tax Fund	0	0	0	0	0
Waller Creek Tunnel Reserve Fund	7,174	10,580	9,844	9,842	11,890
Waller Creek Tunnel Tax Increment Financing Fund	4,767	0	580	579	146
Whisper Valley Public Improvement District	0	0	0	0	0
Wildland Conservation Fund	1,265	1,228	855	1,043	1,295
TOTAL SPECIAL REVENUE FUNDS	56,512	52,431	57,109	50,688	61,005
DEBT RETIREMENT FUNDS					
AE Debt Service Fund	64,788	51,830	60,326	60,431	49,634
Airport Revenue Bond Redemption Fund	1,437	1,245	6,631	6,631	21,988
Airport Variable Rate Bond Debt Service Fund	14,160	14,774	15,389	15,400	3,042
AWU Debt Service Fund	84,645	87,498	77,472	77,490	89,148
Conv Ctr Town Lake Park Venue Project Bond Redemption Fund	1,451	1,485	1,525	1,525	1,565
Convention Center HOT Debt Service Fund	3,430	3,405	3,342	3,343	3,425
Convention Center HOT Debt Service Fund-Subordinate Lien	4,632	4,982	4,541	4,595	4,777
Convention Center Waller Creek Venue Debt Service Fund	576	581	909	909	919
General Obligation Debt Service Fund	15,694	17,116	20,590	20,093	19,899
Go Debt Svc - Capital Metro	5	0	7	7	7
HUD Section 108 Debt Service Fund	0	0	0	0	0
Seaholm Parking Garage Debt Service Fund	0	0	0	0	559
Utility Debt Service Fund-Prior Lien	378	4,533	4,534	4,533	4,537
Utility Debt Service Fund-Subordinate Lien	2,746	2,532	2,469	2,466	2,160
TOTAL DEBT RETIREMENT FUNDS	193,941	189,981	197,734	197,423	201,662
TOTAL BEGINNING BALANCES	952,936	1,068,937	1,167,228	1,109,771	1,283,814

Note: Numbers may not add due to rounding.

Summary of All City Funds

(000s)

REVENUE AND TRANSFERS IN	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
GENERAL FUND	832,109	874,142	917,675	913,229	970,557
RESERVES FUNDS					
Airport Capital Fund	29,143	33,423	26,458	21,049	21,771
Austin Energy Capital Reserve Fund	0	0	9,000	9,000	3,309
Austin Energy Contingency Reserve Fund	1,491	45,657	36,000	36,000	0
Austin Energy Power Supply Stabilization Reserve Fund	0	0	0	0	89,235
Austin Water Utility Revenue Stability Reserve Fund	5,844	7,332	9,461	9,229	9,339
Community Development Incentives Fund	0	0	1,059	1,059	0
Convention Center Marketing and Promotion Fund	228	262	298	247	288
Convention Center Repair and Replacement Fund	342	393	447	370	432
General Fund Budget Stabilization Reserve Fund	44,805	23,435	9,835	4,228	4,946
General Fund Contingency Reserve Fund	287	401	0	0	0
General Fund Emergency Reserve Fund	0	0	14,669	14,669	3,548
General Fund One-Time Expenditure Fund	14,867	31,539	0	0	0
Utility Revenue Bond-ECC Proceeds Reserve	0	0	14,281	0	0
TOTAL RESERVES FUNDS	97,007	142,441	121,508	95,851	132,869
ENTERPRISE FUNDS					
Airport Operating Fund	116,970	124,090	136,212	135,385	146,320
Austin Code Fund	16,127	16,785	18,350	18,366	17,991
Austin Energy Fund	1,391,241	1,363,348	1,352,757	1,404,012	1,284,165
Austin Resource Recovery Fund	71,199	81,057	85,987	88,437	90,536
Convention Center Operating Fund	48,696	57,895	63,372	56,639	64,552
Convention Center Palmer Events Center Garage Fund	2,088	2,302	2,716	2,888	2,710
Convention Center Palmer Events Center Operating Fund	8,065	8,304	8,886	7,987	8,698
Convention Center Palmer Events Center Revenue Fund	3,262	3,533	3,908	3,445	3,712
Convention Center Tax Fund	34,095	39,733	43,932	39,682	45,257
Convention Center Venue Project Fund	15,150	17,668	19,530	17,636	20,119
Drainage Utility Fund	72,413	78,818	85,772	84,444	88,613
Golf Fund	5,849	5,736	7,397	7,846	8,022
Golf Surcharge Fund	166	163	203	177	203
Mobility Fund	0	0	28,871	24,180	28,530
Parking Management Fund	10,605	11,187	12,237	11,473	12,396
Reclaimed Water Utility Operating Fund	4,607	3,005	5,123	5,171	5,910
Transportation Fund	63,365	48,590	51,901	52,667	62,238
Wastewater Utility Operating Fund	240,404	246,060	266,872	266,524	281,177
Water Utility Operating Fund	261,186	282,545	317,375	299,142	317,051
TOTAL ENTERPRISE FUNDS	2,365,488	2,411,009	2,511,400	2,526,102	2,488,200
INTERNAL SERVICE FUNDS					
Capital Projects Management Fund	25,427	21,650	21,069	24,399	25,342

Note: Numbers may not add due to rounding.

Summary of All City Funds

(000s)

REVENUE AND TRANSFERS IN	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
Combined Transportation, Emergency & Communications Ctr Fund	15,376	18,837	17,960	17,960	18,980
Communications and Technology Management Fund	43,833	45,520	53,430	53,420	57,026
CTM - Technology Acquisition Fd	165	113	60	0	0
Employee Benefits Fund	187,489	203,812	229,792	230,197	253,128
Fleet Services Fund	47,829	51,770	42,295	42,508	47,836
Liability Reserve Fund	4,006	4,002	4,686	4,686	4,061
Support Services Fund	98,820	101,442	111,574	110,301	118,962
Vehicle Acquisition Fund	4,600	14,977	10,812	10,727	0
Wireless Communication Services Fund	13,910	15,572	15,486	15,486	17,366
Workers' Compensation Fund	14,470	15,917	12,453	12,453	12,453
TOTAL INTERNAL SERVICE FUNDS	455,923	493,612	519,619	522,138	555,155
SPECIAL REVENUE FUNDS					
Austin Cable Access Fund	2,412	2,597	2,585	2,378	2,378
Business Retention and Enhancement Fund	1,015	592	2,568	275	0
Child Safety Fund	1,732	2,084	2,077	2,080	2,572
City Hall Fund	1,363	1,452	1,777	1,759	1,832
Cultural Arts Fund	7,956	9,278	10,261	9,258	10,568
Downtown Public Improvement District	3,697	4,185	5,435	5,175	7,648
East 6th Street Public Improvement District	114	129	133	121	121
Economic Development Fund	13,504	12,531	14,921	14,956	15,868
Economic Incentives Reserve Fund	14,887	14,145	14,895	14,869	11,637
Environmental Remediation Fund	1,669	320	0	0	0
Estancia Hill Country Public Improvement District	0	0	1,766	1,766	1,745
Green Water Treatment Plant Land Sale Proceeds Fund	15,830	11,983	4,309	4,309	0
Hotel Occupancy Tax Fund	70,699	82,371	87,845	79,312	90,495
HUD Section 108 Family Business Loan Program Fund	1,140	1,975	3,335	4,309	3,539
I-35 Parking Program Fund	421	448	401	401	435
Indian Hills Public Improvement District	0	0	1,640	1,640	1,659
Long Center Capital Improvements Fund	0	0	300	300	300
Mueller Tax Increment Financing Fund	2,507	3,231	3,703	3,946	4,489
Municipal Court Building Security Fund	393	369	355	400	355
Municipal Court Juvenile Case Manager Fund	597	606	618	645	616
Municipal Court Technology Fund	524	493	476	534	475
Municipal Court Traffic Safety Fund	791	714	764	1,665	1,665
Music Loan Program Fund	9	0	0	0	0
Music Venue Assistance Program Fund	100	130	127	130	133
Neighborhood Housing and Community Development Fund	3,608	4,712	0	0	0
Neighborhood Housing University Neighborhood Overlay Fund	126	91	189	0	0
Neighborhood Housing-Housing Trust Fund	784	2,646	1,226	897	2,497

Note: Numbers may not add due to rounding.

Summary of All City Funds

(000s)

REVENUE AND TRANSFERS IN	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
One Texas Center Fund	1,988	2,568	2,255	1,751	1,643
Parks and Recreation Special Events Fund	0	0	0	0	1,884
Police Federal Department of Justice Asset Forfeiture Fund	338	1,105	326	0	0
Police Federal Department of Treasury Asset Forfeiture Fund	474	213	247	0	0
Police State Contraband Asset Forfeiture Fund	592	433	193	0	0
Police State Gambling Asset Forfeiture Fund	32	1	17	0	0
Rutherford Lane Facility Fund	3,656	3,782	3,743	3,743	3,488
Seaholm Tax Increment Financing Fund	92	302	534	880	894
Second Street Tax Increment Financing Fund	100	101	702	700	100
South Congress Public Improvement District	0	0	124	112	132
Tourism And Promotion Fund	11,110	12,929	14,283	12,908	14,585
Town Lake Park Vehicle Rental Tax Fund	8,631	8,677	8,911	8,304	9,001
Waller Creek Tunnel Reserve Fund	9,903	5,370	8,840	7,318	8,155
Waller Creek Tunnel Tax Increment Financing Fund	1,929	2,684	3,636	3,490	4,785
Whisper Valley Public Improvement District	0	0	16,589	16,589	16,699
Wildland Conservation Fund	292	226	622	253	253
TOTAL SPECIAL REVENUE FUNDS	185,018	207,993	222,731	207,175	222,644
DEBT RETIREMENT FUNDS					
AE Debt Service Fund	122,631	104,622	97,297	97,192	95,513
Airport Revenue Bond Redemption Fund	2,659	12,185	30,990	38,272	47,141
Airport Variable Rate Bond Debt Service Fund	27,505	26,245	13,223	13,625	12,707
AWU Debt Service Fund	198,429	188,653	196,742	194,536	154,870
Conv Ctr Town Lake Park Venue Project Bond Redemption Fund	3,071	3,079	3,080	3,081	3,075
Convention Center HOT Debt Service Fund	5,402	5,003	5,152	5,152	5,174
Convention Center HOT Debt Service Fund-Subordinate Lien	9,535	8,240	8,974	9,032	9,586
Convention Center Waller Creek Venue Debt Service Fund	1,344	1,667	1,775	1,776	1,777
General Obligation Debt Service Fund	142,028	149,970	157,747	160,239	165,148
Go Debt Svc - Capital Metro	2	1	0	0	0
HUD Section 108 Debt Service Fund	1,018	1,069	1,135	1,205	841
Seaholm Parking Garage Debt Service Fund	0	0	451	0	500
Utility Debt Service Fund-Prior Lien	4,659	6,046	9,664	9,661	42,143
Utility Debt Service Fund-Subordinate Lien	15,418	27,003	27,514	27,518	18,015
TOTAL DEBT RETIREMENT FUNDS	533,701	533,784	553,745	561,289	556,489
TOTAL AVAILABLE FUNDS	4,469,246	4,662,981	4,846,678	4,825,783	4,925,913
LESS: INTERFUND TRANSFERS	(1,156,447)	(1,213,746)	(1,223,928)	(1,217,940)	(1,267,635)
NET TOTAL AVAILABLE FUNDS	3,312,799	3,449,235	3,622,750	3,607,843	3,658,279

Note: Numbers may not add due to rounding.

Summary of All City Funds

(000s)

EXPENDITURES AND TRANSFERS OUT	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
GENERAL FUND	832,109	874,098	917,675	913,229	970,557
RESERVES FUNDS					
Airport Capital Fund	7,778	4,140	17,255	26,432	30,411
Austin Energy Contingency Reserve Fund	0	0	0	0	92,545
Community Development Incentives Fund	0	0	225	225	384
Convention Center Marketing and Promotion Fund	218	303	443	443	487
Convention Center Repair and Replacement Fund	438	669	411	411	652
General Fund Budget Stabilization Reserve Fund	14,867	31,539	44,976	45,707	11,738
General Fund Contingency Reserve Fund	0	0	7,194	7,194	0
General Fund One-Time Expenditure Fund	14,881	31,539	0	656	0
Utility Revenue Bond-ECC Proceeds Reserve	0	0	0	0	284
TOTAL RESERVES FUNDS	38,182	68,189	70,503	81,068	136,500
ENTERPRISE FUNDS					
Airport Operating Fund	116,970	124,090	136,212	135,385	146,320
Austin Code Fund	15,261	17,059	18,345	20,134	19,963
Austin Energy Fund	1,331,019	1,359,162	1,321,427	1,361,979	1,266,403
Austin Resource Recovery Fund	78,637	80,294	86,795	90,832	91,080
Convention Center Operating Fund	35,408	64,953	71,409	52,539	62,974
Convention Center Palmer Events Center Garage Fund	2,092	2,299	2,716	2,888	2,710
Convention Center Palmer Events Center Operating Fund	5,225	10,871	14,241	12,225	8,273
Convention Center Palmer Events Center Revenue Fund	3,245	3,550	3,908	3,445	3,712
Convention Center Tax Fund	34,092	39,736	43,932	39,682	45,257
Convention Center Venue Project Fund	10,874	23,558	20,402	17,636	20,119
Drainage Utility Fund	71,059	77,694	84,636	85,251	94,523
Golf Fund	6,281	6,160	7,459	7,476	8,206
Golf Surcharge Fund	190	190	150	150	150
Mobility Fund	0	20,437	27,769	28,134	29,357
Parking Management Fund	10,277	11,437	13,051	13,330	12,838
Reclaimed Water Utility Operating Fund	5,158	4,302	4,964	5,256	4,908
Transportation Fund	64,719	44,669	53,416	54,240	64,471
Wastewater Utility Operating Fund	243,147	232,725	245,928	245,531	261,263
Water Utility Operating Fund	263,817	265,362	285,299	285,722	305,226
TOTAL ENTERPRISE FUNDS	2,297,471	2,388,549	2,442,060	2,461,834	2,447,753
INTERNAL SERVICE FUNDS					
Capital Projects Management Fund	25,460	23,224	21,241	23,895	23,205
Combined Transportation, Emergency & Communications Ctr Fund	15,172	19,076	18,025	18,361	18,984
Communications and Technology Management Fund	43,288	47,478	54,059	54,059	57,634
CTM - Technology Acquisition Fd	0	0	0	0	300
Employee Benefits Fund	194,764	217,820	232,617	252,028	268,831

Note: Numbers may not add due to rounding.

Summary of All City Funds

(000s)

EXPENDITURES AND TRANSFERS OUT	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
Fleet Services Fund	45,070	47,122	45,617	54,794	55,129
Liability Reserve Fund	7,485	5,519	4,763	4,600	4,163
Support Services Fund	96,148	103,017	115,041	116,443	122,821
Vehicle Acquisition Fund	4,504	12,684	12,247	12,247	0
Wireless Communication Services Fund	15,073	15,303	15,440	15,475	17,341
Workers' Compensation Fund	11,761	13,219	11,674	15,884	16,183
TOTAL INTERNAL SERVICE FUNDS	458,724	504,463	530,723	567,787	584,591
SPECIAL REVENUE FUNDS					
Austin Cable Access Fund	3,341	1,796	2,350	2,350	2,009
Business Retention and Enhancement Fund	1,600	2	0	1,000	4,787
Child Safety Fund	1,871	1,952	2,140	2,427	2,526
City Hall Fund	2,006	1,865	1,999	1,999	1,805
Cultural Arts Fund	7,260	8,335	9,883	9,883	11,645
Downtown Public Improvement District	3,741	4,137	5,183	5,183	7,648
East 6th Street Public Improvement District	118	127	121	121	161
Economic Development Fund	12,342	13,585	14,819	14,820	16,078
Economic Incentives Reserve Fund	17,230	14,280	17,420	17,420	14,885
Environmental Remediation Fund	1,330	1,289	0	0	0
Estancia Hill Country Public Improvement District	0	1,771	1,766	1,766	1,745
Green Water Treatment Plant Land Sale Proceeds Fund	15,830	11,983	4,309	4,309	0
Hotel Occupancy Tax Fund	70,699	82,371	87,845	79,312	90,495
HUD Section 108 Family Business Loan Program Fund	1,083	1,926	2,029	4,096	3,304
I-35 Parking Program Fund	211	333	512	512	762
Indian Hills Public Improvement District	0	1,826	1,640	1,640	1,659
Long Center Capital Improvements Fund	0	295	300	300	305
Mueller Tax Increment Financing Fund	2,507	3,229	3,703	3,946	4,486
Municipal Court Building Security Fund	370	386	399	399	399
Municipal Court Juvenile Case Manager Fund	669	626	893	941	957
Municipal Court Technology Fund	520	449	630	650	1,103
Municipal Court Traffic Safety Fund	791	714	764	1,665	1,665
Music Loan Program Fund	4	0	7	7	0
Music Venue Assistance Program Fund	87	57	35	200	615
Neighborhood Housing and Community Development Fund	4,448	5,053	0	0	0
Neighborhood Housing University Neighborhood Overlay Fund	(0)	2	17	804	1,082
Neighborhood Housing-Housing Trust Fund	799	552	3,247	3,247	3,328
One Texas Center Fund	1,940	1,641	1,615	1,615	3,083
Parks and Recreation Special Events Fund	0	0	0	0	1,884
Police Federal Department of Justice Asset Forfeiture Fund	1,393	146	95	1,997	2,340
Police Federal Department of Treasury Asset Forfeiture Fund	568	195	149	576	1,051

Note: Numbers may not add due to rounding.

Summary of All City Funds

(000s)

EXPENDITURES AND TRANSFERS OUT	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
Police State Contraband Asset Forfeiture Fund	237	607	202	670	788
Police State Gambling Asset Forfeiture Fund	66	11	0	480	566
Rutherford Lane Facility Fund	2,743	3,320	3,387	3,563	4,088
Seaholm Tax Increment Financing Fund	0	0	0	816	0
Second Street Tax Increment Financing Fund	108	148	166	600	923
South Congress Public Improvement District	0	0	192	192	132
Tourism And Promotion Fund	11,033	12,411	14,474	14,474	16,473
Town Lake Park Vehicle Rental Tax Fund	8,631	8,677	8,911	8,304	9,001
Waller Creek Tunnel Reserve Fund	6,498	6,106	6,794	6,934	6,831
Waller Creek Tunnel Tax Increment Financing Fund	6,697	2,104	4,070	4,070	4,925
Whisper Valley Public Improvement District	0	8,409	16,589	16,589	16,699
Wildland Conservation Fund	328	599	181	428	428
TOTAL SPECIAL REVENUE FUNDS	189,099	203,315	218,835	220,305	242,659
DEBT RETIREMENT FUNDS					
AE Debt Service Fund	135,589	96,176	107,989	107,989	97,255
Airport Revenue Bond Redemption Fund	2,851	6,799	15,633	18,211	40,319
Airport Variable Rate Bond Debt Service Fund	26,891	25,630	25,570	25,938	12,606
AWU Debt Service Fund	195,576	198,882	185,050	185,113	177,502
Conv Ctr Town Lake Park Venue Project Bond Redemption Fund	3,037	3,039	3,040	3,040	3,043
Convention Center HOT Debt Service Fund	5,427	5,066	5,069	5,069	5,067
Convention Center HOT Debt Service Fund-Subordinate Lien	9,184	8,681	8,737	8,960	9,514
Convention Center Waller Creek Venue Debt Service Fund	1,339	1,339	1,765	1,765	1,764
General Obligation Debt Service Fund	140,605	146,497	158,438	164,039	168,418
HUD Section 108 Debt Service Fund	1,018	1,069	1,135	1,205	841
Seaholm Parking Garage Debt Service Fund	0	0	(108)	0	700
Utility Debt Service Fund-Prior Lien	505	6,045	9,677	9,661	42,150
Utility Debt Service Fund-Subordinate Lien	15,632	27,067	27,823	27,823	18,148
TOTAL DEBT RETIREMENT FUNDS	537,654	526,290	549,818	558,814	577,327
TOTAL REQUIREMENTS	4,353,238	4,564,904	4,729,614	4,803,037	4,959,387
LESS: INTERFUND TRANSFERS	(1,156,447)	(1,213,746)	(1,223,928)	(1,217,940)	(1,267,635)
NET TOTAL REQUIREMENTS	3,242,270	3,324,422	3,505,794	3,585,097	3,691,752

Note: Numbers may not add due to rounding.

Summary of All City Funds

(000s)

**EXCESS (DEFICIENCY) OF REVENUE,
TRANSFERS IN AND OTHER SOURCES OVER
EXPENDITURES AND TRANSFERS OUT**

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
GENERAL FUND	(0)	44	0	0	0
RESERVES FUNDS					
Airport Capital Fund	21,365	29,283	9,203	(5,383)	(8,640)
Austin Energy Capital Reserve Fund	0	0	9,000	9,000	3,309
Austin Energy Contingency Reserve Fund	1,491	45,657	36,000	36,000	(92,545)
Austin Energy Power Supply Stabilization Reserve Fund	0	0	0	0	89,235
Austin Water Utility Revenue Stability Reserve Fund	5,844	7,332	9,461	9,229	9,339
Community Development Incentives Fund	0	0	834	834	(384)
Convention Center Marketing and Promotion Fund	10	(42)	(145)	(196)	(199)
Convention Center Repair and Replacement Fund	(96)	(277)	36	(41)	(219)
General Fund Budget Stabilization Reserve Fund	29,938	(8,104)	(35,141)	(41,479)	(6,792)
General Fund Contingency Reserve Fund	287	401	(7,194)	(7,194)	0
General Fund Emergency Reserve Fund	0	0	14,669	14,669	3,548
General Fund One-Time Expenditure Fund	(14)	0	0	(656)	0
Utility Revenue Bond-ECC Proceeds Reserve	0	0	14,281	0	(284)
TOTAL RESERVES FUNDS	58,825	74,251	51,004	14,783	(3,632)
ENTERPRISE FUNDS					
Airport Operating Fund	0	0	0	0	0
Austin Code Fund	865	(274)	4	(1,768)	(1,972)
Austin Energy Fund	60,221	4,186	31,330	42,032	17,761
Austin Resource Recovery Fund	(7,438)	763	(808)	(2,395)	(544)
Convention Center Operating Fund	13,288	(7,058)	(8,036)	4,100	1,578
Convention Center Palmer Events Center Garage Fund	(3)	3	0	0	0
Convention Center Palmer Events Center Operating Fund	2,840	(2,567)	(5,355)	(4,237)	424
Convention Center Palmer Events Center Revenue Fund	17	(17)	0	0	0
Convention Center Tax Fund	3	(3)	0	0	0
Convention Center Venue Project Fund	4,275	(5,891)	(872)	0	0
Drainage Utility Fund	1,354	1,124	1,136	(807)	(5,910)
Golf Fund	(432)	(424)	(62)	370	(184)
Golf Surcharge Fund	(24)	(27)	53	27	53
Mobility Fund	0	(248)	1,103	(3,954)	(827)
Parking Management Fund	328	(249)	(814)	(1,858)	(441)
Reclaimed Water Utility Operating Fund	(551)	(1,297)	158	(84)	1,002
Transportation Fund	(1,354)	3,920	(1,515)	(1,572)	(2,233)
Wastewater Utility Operating Fund	(2,743)	13,335	20,944	20,993	19,914
Water Utility Operating Fund	(2,631)	17,183	32,076	13,420	11,825
TOTAL ENTERPRISE FUNDS	68,017	22,460	69,341	64,268	40,447
INTERNAL SERVICE FUNDS					

Note: Numbers may not add due to rounding.

Summary of All City Funds

(000s)

EXCESS (DEFICIENCY) OF REVENUE, TRANSFERS IN AND OTHER SOURCES OVER EXPENDITURES AND TRANSFERS OUT

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
Capital Projects Management Fund	(33)	(1,574)	(172)	504	2,137
Combined Transportation, Emergency & Communications Ctr Fund	204	(238)	(65)	(401)	(3)
Communications and Technology Management Fund	545	(1,958)	(629)	(639)	(608)
CTM - Technology Acquisition Fd	165	113	60	0	(300)
Employee Benefits Fund	(7,275)	(14,008)	(2,824)	(21,831)	(15,703)
Fleet Services Fund	2,759	4,648	(3,322)	(12,286)	(7,293)
Liability Reserve Fund	(3,479)	(1,518)	(77)	86	(102)
Support Services Fund	2,673	(1,576)	(3,466)	(6,141)	(3,859)
Vehicle Acquisition Fund	96	2,293	(1,435)	(1,520)	0
Wireless Communication Services Fund	(1,163)	269	46	10	25
Workers' Compensation Fund	2,710	2,698	779	(3,430)	(3,730)
TOTAL INTERNAL SERVICE FUNDS	(2,800)	(10,851)	(11,105)	(45,649)	(29,436)
SPECIAL REVENUE FUNDS					
Austin Cable Access Fund	(928)	801	235	28	369
Business Retention and Enhancement Fund	(585)	590	2,568	(725)	(4,787)
Child Safety Fund	(139)	132	(63)	(347)	46
City Hall Fund	(642)	(413)	(222)	(240)	27
Cultural Arts Fund	696	943	378	(625)	(1,076)
Downtown Public Improvement District	(44)	48	252	(8)	0
East 6th Street Public Improvement District	(4)	2	13	0	(40)
Economic Development Fund	1,162	(1,054)	102	137	(210)
Economic Incentives Reserve Fund	(2,343)	(135)	(2,525)	(2,551)	(3,249)
Environmental Remediation Fund	339	(969)	0	0	0
Estancia Hill Country Public Improvement District	0	126	0	0	0
Green Water Treatment Plant Land Sale Proceeds Fund	0	0	0	0	0
Hotel Occupancy Tax Fund	0	(0)	0	0	0
HUD Section 108 Family Business Loan Program Fund	58	49	1,306	213	235
I-35 Parking Program Fund	210	115	(111)	(111)	(327)
Indian Hills Public Improvement District	0	(0)	0	0	0
Long Center Capital Improvements Fund	0	5	0	0	(5)
Mueller Tax Increment Financing Fund	0	3	0	0	4
Municipal Court Building Security Fund	23	(16)	(44)	2	(44)
Municipal Court Juvenile Case Manager Fund	(73)	(20)	(275)	(296)	(341)
Municipal Court Technology Fund	4	44	(154)	(116)	(627)
Municipal Court Traffic Safety Fund	0	(0)	0	0	0
Music Loan Program Fund	5	(0)	(7)	(7)	0
Music Venue Assistance Program Fund	13	73	92	(70)	(482)
Neighborhood Housing and Community Development Fund	(841)	(341)	0	0	0

Note: Numbers may not add due to rounding.

Summary of All City Funds

(000s)

**EXCESS (DEFICIENCY) OF REVENUE,
TRANSFERS IN AND OTHER SOURCES OVER
EXPENDITURES AND TRANSFERS OUT**

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
Neighborhood Housing University Neighborhood Overlay Fund	126	89	172	(804)	(1,082)
Neighborhood Housing-Housing Trust Fund	(15)	2,094	(2,021)	(2,350)	(831)
One Texas Center Fund	48	926	640	136	(1,440)
Parks and Recreation Special Events Fund	0	0	0	0	0
Police Federal Department of Justice Asset Forfeiture Fund	(1,055)	959	232	(1,997)	(2,340)
Police Federal Department of Treasury Asset Forfeiture Fund	(94)	18	98	(576)	(1,051)
Police State Contraband Asset Forfeiture Fund	355	(174)	(9)	(670)	(788)
Police State Gambling Asset Forfeiture Fund	(35)	(10)	17	(480)	(566)
Rutherford Lane Facility Fund	913	462	356	180	(600)
Seaholm Tax Increment Financing Fund	92	302	534	64	894
Second Street Tax Increment Financing Fund	(8)	(48)	535	100	(823)
South Congress Public Improvement District	0	88	(67)	(79)	0
Tourism And Promotion Fund	77	519	(191)	(1,566)	(1,888)
Town Lake Park Vehicle Rental Tax Fund	(0)	0	0	0	0
Waller Creek Tunnel Reserve Fund	3,405	(735)	2,046	384	1,324
Waller Creek Tunnel Tax Increment Financing Fund	(4,767)	580	(434)	(579)	(140)
Whisper Valley Public Improvement District	0	(0)	0	0	0
Wildland Conservation Fund	(36)	(374)	441	(175)	(175)
TOTAL SPECIAL REVENUE FUNDS	(4,081)	4,678	3,896	(13,130)	(20,015)
DEBT RETIREMENT FUNDS					
AE Debt Service Fund	(12,958)	8,446	(10,692)	(10,797)	(1,742)
Airport Revenue Bond Redemption Fund	(192)	5,386	15,357	20,061	6,822
Airport Variable Rate Bond Debt Service Fund	614	616	(12,347)	(12,313)	101
AWU Debt Service Fund	2,853	(10,228)	11,693	9,423	(22,632)
Conv Ctr Town Lake Park Venue Project Bond Redemption Fund	34	40	40	41	33
Convention Center HOT Debt Service Fund	(25)	(63)	83	83	107
Convention Center HOT Debt Service Fund-Subordinate Lien	351	(441)	236	72	72
Convention Center Waller Creek Venue Debt Service Fund	5	328	10	10	13
General Obligation Debt Service Fund	1,423	3,474	(691)	(3,801)	(3,270)
Go Debt Svc - Capital Metro	2	1	0	0	0
HUD Section 108 Debt Service Fund	(0)	0	0	0	0
Seaholm Parking Garage Debt Service Fund	0	0	559	0	(200)
Utility Debt Service Fund-Prior Lien	4,155	1	(13)	0	(7)
Utility Debt Service Fund-Subordinate Lien	(214)	(63)	(309)	(305)	(134)
TOTAL DEBT RETIREMENT FUNDS	(3,953)	7,494	3,927	2,475	(20,838)
TOTAL EXCESS (DEFICIENCY) OF APPROPRIATED FUNDS OVER EXPENDITURES	116,008	98,076	117,064	22,747	(33,474)

Note: Numbers may not add due to rounding.

Summary of All City Funds

(000s)

ENDING BALANCES	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
GENERAL FUND	(0)	44	0	0	0
RESERVES FUNDS					
Airport Capital Fund	77,502	106,785	115,989	85,937	107,349
Austin Energy Capital Reserve Fund	64	64	9,064	9,064	12,374
Austin Energy Contingency Reserve Fund	105,444	151,101	187,101	185,444	95,778
Austin Energy Power Supply Stabilization Reserve Fund	0	0	0	0	89,235
Austin Water Utility Revenue Stability Reserve Fund	11,361	18,692	28,154	27,509	37,493
Community Development Incentives Fund	0	0	834	834	450
Convention Center Marketing and Promotion Fund	486	444	299	100	100
Convention Center Repair and Replacement Fund	460	183	219	0	0
General Fund Budget Stabilization Reserve Fund	108,283	100,179	65,038	54,008	58,246
General Fund Contingency Reserve Fund	6,793	7,194	0	0	0
General Fund Emergency Reserve Fund	40,000	40,000	54,669	54,669	58,217
General Fund One-Time Expenditure Fund	(0)	0	0	0	0
General Fund Property Tax Reserve Fund	4,500	4,500	4,500	4,500	4,500
Utility Revenue Bond-ECC Proceeds Reserve	0	0	14,281	0	13,997
TOTAL RESERVES FUNDS	354,892	429,143	480,148	422,066	477,738
ENTERPRISE FUNDS					
Airport Operating Fund	0	0	0	0	0
Austin Code Fund	2,371	2,097	2,101	51	129
Austin Energy Fund	274,985	279,171	310,501	311,114	328,263
Austin Resource Recovery Fund	5,370	6,134	5,325	4,267	4,781
Convention Center Operating Fund	34,884	27,826	19,790	27,203	21,368
Convention Center Palmer Events Center Garage Fund	(3)	0	0	0	0
Convention Center Palmer Events Center Operating Fund	12,228	9,661	4,306	4,627	4,731
Convention Center Palmer Events Center Revenue Fund	17	(0)	0	0	0
Convention Center Tax Fund	3	0	0	0	0
Convention Center Venue Project Fund	6,762	872	0	0	0
Drainage Utility Fund	8,371	9,495	10,631	5,020	4,721
Golf Fund	(997)	(1,421)	(1,483)	(797)	(1,668)
Golf Surcharge Fund	131	104	157	132	210
Mobility Fund	0	5,521	6,623	2,558	3,826
Parking Management Fund	3,242	2,992	2,179	1,255	2,008
Reclaimed Water Utility Operating Fund	1,831	534	693	478	1,695
Transportation Fund	11,518	9,670	8,154	4,893	5,921
Wastewater Utility Operating Fund	37,181	50,516	71,460	68,088	91,374
Water Utility Operating Fund	13,250	30,433	62,509	43,169	74,334
TOTAL ENTERPRISE FUNDS	411,145	433,605	502,946	472,058	541,693
INTERNAL SERVICE FUNDS					
Capital Projects Management Fund	521	(1,053)	(1,225)	(150)	913

Note: Numbers may not add due to rounding.

Summary of All City Funds

(000s)

ENDING BALANCES	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
Combined Transportation, Emergency & Communications Ctr Fund	304	65	0	2	(3)
Communications and Technology Management Fund	3,266	1,308	679	10	71
CTM - Technology Acquisition Fd	192	305	365	305	65
Employee Benefits Fund	36,622	22,614	19,790	1,499	4,087
Fleet Services Fund	6,316	10,965	7,643	29	350
Liability Reserve Fund	1,645	128	51	(1,268)	(51)
Support Services Fund	8,901	7,325	3,859	(589)	0
Vehicle Acquisition Fund	647	2,939	1,504	0	1,504
Wireless Communication Services Fund	(231)	38	85	0	109
Workers' Compensation Fund	2,303	5,001	5,781	1,099	2,050
TOTAL INTERNAL SERVICE FUNDS	60,487	49,636	38,532	938	9,096
SPECIAL REVENUE FUNDS					
Austin Cable Access Fund	1,753	2,555	2,790	2,092	3,159
Business Retention and Enhancement Fund	1,629	2,219	4,787	1,268	0
Child Safety Fund	197	329	267	(16)	313
City Hall Fund	693	280	59	107	85
Cultural Arts Fund	2,993	3,936	4,313	1,810	3,237
Downtown Public Improvement District	259	307	558	(8)	558
East 6th Street Public Improvement District	98	100	112	0	72
Economic Development Fund	1,162	108	210	137	0
Economic Incentives Reserve Fund	19,529	19,394	16,869	16,427	13,620
Environmental Remediation Fund	969	(0)	0	0	0
Estancia Hill Country Public Improvement District	0	126	126	0	126
Green Water Treatment Plant Land Sale Proceeds Fund	0	0	0	0	0
Hotel Occupancy Tax Fund	0	(0)	0	0	0
HUD Section 108 Family Business Loan Program Fund	42	92	1,398	404	1,633
I-35 Parking Program Fund	592	707	597	341	270
Indian Hills Public Improvement District	0	(0)	0	0	0
Long Center Capital Improvements Fund	0	5	5	0	0
Mueller Tax Increment Financing Fund	1	3	3	0	7
Municipal Court Building Security Fund	97	80	36	100	(8)
Municipal Court Juvenile Case Manager Fund	2,040	2,020	1,746	1,468	1,405
Municipal Court Technology Fund	739	783	630	618	2
Municipal Court Traffic Safety Fund	0	0	0	0	0
Music Loan Program Fund	7	7	0	0	0
Music Venue Assistance Program Fund	300	372	465	289	(18)
Neighborhood Housing and Community Development Fund	341	0	0	0	0
Neighborhood Housing University Neighborhood Overlay Fund	820	910	1,082	0	0
Neighborhood Housing-Housing Trust Fund	759	2,853	831	0	0
One Texas Center Fund	116	1,042	1,682	373	242

Note: Numbers may not add due to rounding.

Summary of All City Funds

(000s)

ENDING BALANCES	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
Parks and Recreation Special Events Fund	0	0	0	0	0
Police Federal Department of Justice Asset Forfeiture Fund	1,148	2,108	2,340	0	0
Police Federal Department of Treasury Asset Forfeiture Fund	934	952	1,051	0	0
Police State Contraband Asset Forfeiture Fund	971	797	788	0	0
Police State Gambling Asset Forfeiture Fund	559	549	566	0	0
Rutherford Lane Facility Fund	(114)	347	704	319	104
Seaholm Tax Increment Financing Fund	92	394	928	457	1,822
Second Street Tax Increment Financing Fund	335	288	823	356	0
South Congress Public Improvement District	0	88	21	(79)	21
Tourism And Promotion Fund	1,560	2,079	1,888	0	0
Town Lake Park Vehicle Rental Tax Fund	(0)	0	0	0	0
Waller Creek Tunnel Reserve Fund	10,580	9,844	11,890	10,226	13,214
Waller Creek Tunnel Tax Increment Financing Fund	0	580	146	0	5
Whisper Valley Public Improvement District	0	(0)	0	0	0
Wildland Conservation Fund	1,228	855	1,295	867	1,120
TOTAL SPECIAL REVENUE FUNDS	52,431	57,109	61,005	37,558	40,990
DEBT RETIREMENT FUNDS					
AE Debt Service Fund	51,830	60,276	49,634	49,634	47,892
Airport Revenue Bond Redemption Fund	1,245	6,631	21,988	26,691	28,810
Airport Variable Rate Bond Debt Service Fund	14,774	15,389	3,042	3,087	3,143
AWU Debt Service Fund	87,498	77,269	89,165	86,913	66,516
Conv Ctr Town Lake Park Venue Project Bond Redemption Fund	1,485	1,525	1,565	1,566	1,598
Convention Center HOT Debt Service Fund	3,405	3,342	3,425	3,425	3,533
Convention Center HOT Debt Service Fund-Subordinate Lien	4,982	4,541	4,777	4,667	4,849
Convention Center Waller Creek Venue Debt Service Fund	581	909	919	919	932
General Obligation Debt Service Fund	17,116	20,590	19,899	16,292	16,629
Go Debt Svc - Capital Metro	7	1	7	7	7
HUD Section 108 Debt Service Fund	0	0	0	0	0
Seaholm Parking Garage Debt Service Fund	0	0	559	0	359
Utility Debt Service Fund-Prior Lien	4,533	4,534	4,521	4,534	4,530
Utility Debt Service Fund-Subordinate Lien	2,532	2,469	2,160	2,161	2,026
TOTAL DEBT RETIREMENT FUNDS	189,988	197,476	201,662	199,898	180,824
TOTAL ENDING BALANCES	1,068,944	1,167,014	1,284,292	1,132,518	1,250,340

Note: Numbers may not add due to rounding.

General Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
REVENUE					
Taxes					
Property Taxes	338,417,835	358,359,179	384,312,660	379,466,806	414,623,974
City Sales Tax	189,464,121	204,029,286	213,399,981	215,674,909	224,166,047
Other Taxes	9,354,551	10,351,562	11,192,000	10,036,000	11,748,000
Franchise Fees					
Telecommunications	15,801,884	16,092,641	16,064,000	16,064,000	16,176,000
Gas	7,587,376	7,256,312	5,539,000	7,761,000	5,630,000
Cable	10,031,951	10,872,805	11,642,000	10,891,000	11,381,000
Miscellaneous Franchise Fees	3,989,915	3,620,699	3,479,473	3,746,304	3,530,207
Fines, Forfeitures, Penalties					
Library Fines	598,496	598,083	604,500	601,300	796,700
Traffic Fines	8,992,105	8,713,374	8,256,488	8,978,452	8,173,924
Parking Violations	3,262,318	3,324,479	2,922,342	3,076,149	2,893,118
Other Fines	4,277,015	4,669,043	4,388,284	4,170,183	4,345,130
Licenses, Permits, Inspections					
Alarm Permits	3,145,402	3,249,198	3,249,198	3,193,102	3,281,690
Public Health Licenses, Permits, Inspections	3,454,175	4,368,500	4,248,395	4,557,191	4,359,649
Development Fees	8,071,341	9,006,707	9,866,161	9,211,615	12,493,761
Building Safety	18,085,242	21,321,222	23,159,764	23,546,681	29,594,370
Other Licenses/Permits	951,038	1,052,253	932,861	1,239,305	1,069,828
Charges for Services/Goods					
Recreation and Culture Charges	7,462,184	7,583,970	7,789,434	7,613,233	7,945,232
Public Health Charges	5,217,099	5,970,220	7,157,006	6,739,442	7,631,385
Emergency Medical Services	42,068,099	42,701,182	44,097,850	42,070,001	43,456,427
General Government Charges	2,181,453	2,036,934	1,823,228	2,002,036	1,857,196
Use of Money & Property					
Interest	356,167	606,993	1,082,402	452,707	1,093,943
Property Sales	1,487,954	1,283,828	1,145,153	967,062	1,169,528
Use of Property	1,930,337	1,864,733	2,030,024	2,010,325	2,051,725
Other Revenue					
Other Revenue	170,718	138,602	221,129	88,773	80,340
Total Revenue	686,358,776	729,071,804	768,603,333	764,157,576	819,549,174
TRANSFERS IN					
Austin Energy	105,000,000	105,000,000	105,000,000	105,000,000	108,000,000
Austin Water Utility	39,109,193	39,955,435	41,993,280	41,993,280	42,876,568
Other Funds	1,641,207	12,724	0	0	130,961
Budget Stabilization Reserve	0	0	2,078,000	2,078,000	0
Support Services/Infrastructure Funds	0	101,929	0	0	0
Total Transfers In	145,750,400	145,070,088	149,071,280	149,071,280	151,007,529
TOTAL AVAILABLE FUNDS	832,109,176	874,141,892	917,674,613	913,228,856	970,556,703
DEPARTMENT REQUIREMENTS					
Police	289,866,902	353,099,982	370,924,107	373,570,249	386,573,423
Fire	142,501,926	168,713,581	177,225,986	175,266,499	185,513,831
Emergency Medical Services	60,763,906	72,245,791	77,555,956	78,255,956	83,786,011
Parks and Recreation	59,067,969	70,506,274	75,432,093	75,432,093	80,504,938
Austin Public Library	31,393,135	37,208,706	41,755,192	41,755,192	47,167,036
Health and Human Services	22,740,099	30,799,286	35,902,604	36,080,604	38,536,285
Development Services	0	0	32,902,297	32,902,297	37,523,998
Social Service Contracts	19,363,263	22,116,053	25,202,364	25,202,364	31,724,626
Municipal Court	14,815,065	19,190,958	20,990,969	21,086,564	22,514,014
Animal Services	8,679,045	10,707,402	11,546,362	11,546,362	12,914,285
Planning and Zoning	27,085,565	35,699,763	7,355,288	7,505,329	7,642,545
Neighborhood Housing and Community Development	0	0	4,818,944	4,818,944	5,798,181
Total Department Requirements	676,276,876	820,287,796	881,612,162	883,422,453	940,199,173

Note: Numbers may not add due to rounding.

General Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
OTHER REQUIREMENTS					
Interdepartmental Charges	0	2,853,093	4,246,425	4,246,425	6,147,637
Training-city wide	353,458	356,507	465,000	465,000	465,000
Accrued Payroll	1,278,842	0	0	0	0
Wireless Communication-instal	1,391,867	0	0	0	0
Wireless Communication-towers	988,258	0	0	0	0
Wireless Communications-maint	1,152,770	0	0	0	0
Total Other Requirements	5,165,196	3,209,600	4,711,425	4,711,425	6,612,637
TRANSFERS OUT					
Trf to Econ Incentive Rsv Fund	14,205,935	14,115,384	14,862,072	14,869,325	11,636,581
Trf to Economic Development	1,280,445	2,098,596	3,396,673	3,396,673	4,862,671
Trf to Housing Trust Fund	775,396	841,849	896,978	896,978	2,496,978
Trf to Special Revenue Fund	550,000	1,210,943	1,235,943	1,235,943	1,710,943
Trf to Building Svcs CIP Fund	0	1,500,000	1,400,000	1,400,000	1,440,000
Trf to Other Enterprise Fund	0	852,536	852,536	852,536	852,536
Trf to Golf Enterprise	0	0	0	0	500,000
Trf to 2nd Street TIF Fund	100,000	100,000	100,000	100,000	100,000
Trf to GO Debt Service	0	0	0	0	92,184
Trf to Barton Springs Consvrtn	53,000	53,000	53,000	53,000	53,000
Administrative Support	0	0	600,000	600,000	0
Trf to Comm Dev Incentives Fund	0	0	118,859	118,859	0
Trf To GF Budget Stabilztn Fund	44,804,932	23,434,574	7,834,965	1,571,664	0
Trf to Support Services Fund	40,406,233	0	0	0	0
Liability Reserve	2,500,000	0	0	0	0
Trf to CTECC Fund	11,543,981	0	0	0	0
Trf to CTM Fund	20,851,215	0	0	0	0
Trf to Electric Operating Fund	1,000,000	0	0	0	0
Trf to GF Contingency Reserve	287,314	401,271	0	0	0
Trf to Health CIP Fund	100,000	242,941	0	0	0
Trf to Housing Fund	0	4,711,134	0	0	0
Trf to Library CIP Fund	0	1,000,000	0	0	0
Trf to PARD CIP Fund	176,924	996,216	0	0	0
Trf to Transportation Fund	852,536	0	0	0	0
Trf to Wireless Communication	5,547,639	0	0	0	0
Workers' Compensation	7,703,202	0	0	0	0
Total Transfers Out	152,738,752	51,558,445	31,351,026	25,094,978	23,744,893
TOTAL REQUIREMENTS	834,180,824	875,055,841	917,674,613	913,228,856	970,556,703
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(2,071,648)	(913,948)	0	0	0
ADJUSTMENT TO GAAP	2,071,648	913,948	0	0	0
ENDING BALANCE	0	0	0	0	0

Note: Numbers may not add due to rounding.

Support Services Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	6,228,420	8,900,999	7,325,164	5,552,718	3,858,916
REVENUE					
Other Licenses/Permits	65,378	69,258	66,623	50,000	70,000
General Government Charges	32,713	57,210	16,356	10,000	10,450
Interest	11,723	28,185	65,000	15,000	65,000
Use of Property	1,039,789	851,842	909,363	887,806	914,652
Indirect Cost Recovery	465,823	621,600	535,000	535,000	535,000
Other Revenue	544,869	350,961	1,087,311	105,000	150,000
Total Revenue	2,160,293	1,979,055	2,679,653	1,602,806	1,745,102
TRANSFERS IN					
General Fund	40,406,233	42,193,866	50,016,448	49,878,853	53,120,635
Austin Energy	21,002,536	20,132,282	22,415,057	22,415,057	25,765,779
Austin Water Utility	13,126,585	13,325,654	12,384,793	12,384,793	12,485,620
Other Funds	15,561,183	10,516,060	9,851,780	9,801,780	10,407,918
Support Services/Infrastructure Funds	0	6,392,156	5,936,648	5,927,900	6,129,304
Aviation	2,625,317	3,067,776	3,786,716	3,786,716	4,426,720
Austin Resource Recovery Fund	2,625,317	2,588,436	3,070,623	3,070,623	3,064,652
Convention Center	1,312,659	1,246,284	1,432,737	1,432,737	1,816,090
Total Transfers In	96,659,830	99,462,514	108,894,802	108,698,459	117,216,718
TOTAL AVAILABLE FUNDS	98,820,123	101,441,569	111,574,455	110,301,265	118,961,820
DEPARTMENT REQUIREMENTS					
Financial Services	20,834,564	23,825,306	32,922,501	33,096,407	34,062,204
Building Services	13,084,120	14,047,201	16,043,050	16,043,050	16,852,593
Human Resources	10,890,998	12,115,117	14,053,934	14,055,434	14,809,524
Law	10,230,633	10,766,409	12,093,298	12,520,480	12,807,507
Management Services	10,361,747	11,982,653	9,023,018	9,055,869	9,385,903
Mayor and Council	2,509,593	4,186,166	5,434,825	5,236,982	5,857,441
Office of the City Clerk	2,726,497	3,072,627	3,301,953	3,451,953	4,856,863
Office of Real Estate Services	3,406,646	3,904,433	4,047,183	4,181,724	4,640,806
Small and Minority Business Resources	3,098,580	3,170,730	3,529,899	3,542,643	3,678,931
Office of City Auditor	2,359,926	2,611,757	3,138,804	3,210,065	3,446,431
Communications and Public Information	2,548,240	2,726,303	3,009,853	3,009,853	3,249,287
Telecommunications and Regulatory Affairs	0	0	1,763,642	1,804,482	1,929,449
Office of the Medical Director	0	0	1,293,530	1,614,204	1,702,025
Government Relations	1,323,885	1,366,970	1,307,439	1,499,640	1,388,496
Labor Relations Office	0	0	973,790	974,392	1,023,084
Contract Management	4,635,599	5,248,241	0	0	0
Total Department Requirements	88,011,029	99,023,912	111,936,719	113,297,178	119,690,544
OTHER REQUIREMENTS					
Accrued Payroll	219,065	0	0	0	0
Total Other Requirements	219,065	0	0	0	0
TRANSFERS OUT					
Trf to GO Debt Service	3,119,547	3,115,520	3,103,984	3,145,340	3,130,192
Liability Reserve	75,000	0	0	0	0
Trf to CTM Fund	3,554,449	0	0	0	0
Trf to FSD CIP Fund	1,800,000	1,666,312	0	0	0
Total Transfers Out	8,548,996	4,781,832	3,103,984	3,145,340	3,130,192
TOTAL REQUIREMENTS	96,779,090	103,805,744	115,040,703	116,442,518	122,820,736
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	2,041,034	(2,364,175)	(3,466,248)	(6,141,253)	(3,858,916)
ADJUSTMENT TO GAAP	631,545	788,340	0	0	0
ENDING BALANCE	8,900,999	7,325,164	3,858,916	(588,535)	0

Note: Numbers may not add due to rounding.



Airport Capital Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	56,136,873	77,501,998	106,785,268	91,320,444	115,988,531
REVENUE					
Interest	49,895	129,451	377,346	110,000	380,000
Total Revenue	49,895	129,451	377,346	110,000	380,000
TRANSFERS IN					
Aviation	29,092,756	33,293,467	26,080,656	20,938,602	21,391,091
Total Transfers In	29,092,756	33,293,467	26,080,656	20,938,602	21,391,091
TOTAL AVAILABLE FUNDS	29,142,651	33,422,918	26,458,002	21,048,602	21,771,091
TRANSFERS OUT					
Trf to Airport CIP Fund	0	0	12,736,592	20,885,737	24,951,750
Trf to Airport Operating Fund	7,777,526	4,139,648	4,518,147	5,545,817	5,459,083
Total Transfers Out	7,777,526	4,139,648	17,254,739	26,431,554	30,410,833
TOTAL REQUIREMENTS	7,777,526	4,139,648	17,254,739	26,431,554	30,410,833
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	21,365,125	29,283,270	9,203,263	(5,382,952)	(8,639,742)
ADJUSTMENT TO GAAP	0	0	0	0	0
ENDING BALANCE	77,501,998	106,785,268	115,988,531	85,937,492	107,348,789

Note: Numbers may not add due to rounding.

Airport Operating Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	0	0	0	0	0
REVENUE					
Parking Fees	33,722,673	36,586,049	37,245,504	36,371,418	37,583,609
Terminal Rental & Other Fees	23,440,549	26,905,584	33,215,000	33,146,000	36,210,000
Landing Fees	20,991,287	22,720,401	23,746,000	24,670,000	27,743,000
Concessions	22,446,664	25,169,445	26,692,402	26,004,359	27,168,258
Building Rental/Lease	2,874,561	3,041,404	4,209,626	4,282,920	4,797,682
Other Rentals and Fees	3,592,702	3,706,355	3,699,995	3,752,290	3,777,842
Other Revenue	1,731,740	1,356,840	2,315,381	1,174,174	2,577,559
General Government Charges	103,178	121,430	179,341	123,207	609,631
Interest	116,172	153,177	217,814	106,387	217,814
Other Licenses/Permits	165,118	167,813	172,684	207,930	175,235
Property Sales	7,650	21,650	0	0	0
Total Revenue	109,192,296	119,950,148	131,693,747	129,838,685	140,860,630
TRANSFERS IN					
CIP	7,777,526	4,139,648	4,518,147	5,545,817	5,459,083
Total Transfers In	7,777,526	4,139,648	4,518,147	5,545,817	5,459,083
TOTAL AVAILABLE FUNDS	116,969,822	124,089,796	136,211,894	135,384,502	146,319,713
PROGRAM REQUIREMENTS					
Facilities Management, Operations and Airport Security	39,761,506	42,367,830	48,785,805	49,351,750	52,194,691
Support Services	11,340,054	12,796,215	17,884,652	18,120,045	21,342,367
Business Services	10,213,394	10,570,479	12,748,477	12,378,347	13,576,502
Airport Planning & Development	2,154,024	2,441,891	2,625,200	3,113,986	4,162,285
Total Program Requirements	63,468,978	68,176,415	82,044,134	82,964,128	91,275,845
OTHER REQUIREMENTS					
Compensation Adjustment	0	0	0	0	592,680
Accrued Payroll	62,285	201,821	383,331	242,814	185,220
Market Study Adjustment	0	0	29,186	29,186	133,472
Awards and Recognition	21,362	0	0	0	0
Total Other Requirements	83,647	201,821	412,517	272,000	911,372
TRANSFERS OUT					
Trf to Airport Capital Fund	29,092,756	33,293,467	26,080,656	20,938,602	21,391,091
Trf to ABIA 95 D/S Fund	2,014,613	2,751,581	11,847,816	15,698,506	15,243,674
Trf to ABIA D/S-Serial A Notes	18,143,544	15,086,194	7,607,557	7,831,851	7,933,042
Administrative Support	2,625,317	0	3,786,716	3,786,716	4,426,720
Trf to Airport Operating Rsv	493,408	877,366	2,462,700	1,922,900	1,967,212
CTM Support	1,464,944	1,383,786	1,248,165	1,248,165	1,665,952
Trf to CIP Mgm - CPM (5460)	0	0	0	0	771,082
Workers' Compensation	462,940	506,162	424,869	424,869	438,392
CTECC Support	125,316	0	138,767	138,767	144,161
Regional Radio System	0	0	114,693	114,693	124,230
Trf to GO Debt Service	26,277	26,040	26,304	26,305	26,940
Liability Reserve	20,000	17,000	17,000	17,000	0
Trf to CTECC Fund	0	144,375	0	0	0
Trf to Support Services Fund	0	3,067,776	0	0	0
Trf to Wireless Communication	108,315	108,526	0	0	0
Total Transfers Out	54,577,429	57,262,273	53,755,243	52,148,374	54,132,496
TOTAL REQUIREMENTS	118,130,055	125,640,508	136,211,894	135,384,502	146,319,713
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(1,160,233)	(1,550,712)	0	0	0
ADJUSTMENT TO GAAP	1,160,233	1,550,712	0	0	0
ENDING BALANCE	0	0	0	0	0

Note: Numbers may not add due to rounding.

Airport Revenue Bond Redemption Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	1,436,513	1,244,514	6,630,582	6,630,613	21,987,909
TRANSFERS IN					
CIP	0	7,401,000	12,091,900	15,523,000	23,925,100
Aviation	2,014,613	2,751,581	11,847,816	15,698,506	15,243,674
Other Funds	644,387	2,032,419	7,050,341	7,050,341	7,972,458
Total Transfers In	2,659,000	12,185,000	30,990,057	38,271,847	47,141,232
TOTAL AVAILABLE FUNDS	2,659,000	12,185,000	30,990,057	38,271,847	47,141,232
OTHER REQUIREMENTS					
Interest payment D/S funds	2,590,999	6,192,932	14,106,030	16,684,282	21,228,414
Principal payment D/S funds	260,000	606,000	1,526,000	1,526,000	19,090,000
Services-other	0	0	700	700	700
Total Other Requirements	2,850,999	6,798,932	15,632,730	18,210,982	40,319,114
TOTAL REQUIREMENTS	2,850,999	6,798,932	15,632,730	18,210,982	40,319,114
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(191,999)	5,386,068	15,357,327	20,060,865	6,822,118
ADJUSTMENT TO GAAP	0	0	0	0	0
ENDING BALANCE	1,244,514	6,630,582	21,987,909	26,691,478	28,810,027

Note: Numbers may not add due to rounding.

Airport Variable Rate Bond Debt Service Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	14,159,628	14,773,592	15,389,137	15,399,625	3,041,844
TRANSFERS IN					
Aviation	15,762,867	15,086,194	7,607,557	7,831,851	7,933,042
Other Funds	11,742,339	11,159,098	5,615,283	5,793,138	4,773,853
Total Transfers In	27,505,206	26,245,292	13,222,840	13,624,989	12,706,895
TOTAL AVAILABLE FUNDS	27,505,206	26,245,292	13,222,840	13,624,989	12,706,895
OTHER REQUIREMENTS					
Interest payment D/S funds	8,708,818	8,055,294	7,363,047	7,732,633	8,416,376
Principal payment D/S funds	15,350,000	16,075,000	16,825,000	16,825,000	2,850,000
Services-other	2,832,423	1,499,453	1,382,086	1,380,185	1,339,685
Total Other Requirements	26,891,242	25,629,747	25,570,133	25,937,818	12,606,061
TOTAL REQUIREMENTS	26,891,242	25,629,747	25,570,133	25,937,818	12,606,061
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	613,964	615,545	(12,347,293)	(12,312,829)	100,834
ADJUSTMENT TO GAAP	0	0	0	0	0
ENDING BALANCE	14,773,592	15,389,137	3,041,844	3,086,796	3,142,678

Note: Numbers may not add due to rounding.

Austin Cable Access Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	2,681,552	1,753,201	2,554,642	2,064,201	2,789,835
REVENUE					
Cable	1,959,344	2,142,281	2,100,000	1,900,000	1,900,000
Interest	2,893	4,929	10,000	3,000	3,000
Total Revenue	1,962,238	2,147,211	2,110,000	1,903,000	1,903,000
TRANSFERS IN					
General Fund	450,000	450,000	475,000	475,000	475,000
Total Transfers In	450,000	450,000	475,000	475,000	475,000
TOTAL AVAILABLE FUNDS	2,412,238	2,597,211	2,585,000	2,378,000	2,378,000
REQUIREMENTS					
Capital	241,405	1,144,819	1,852,000	1,875,000	1,534,000
Commodities	53,636	139,074	23,000	0	0
Contractuals	455,879	539,141	475,020	475,000	475,000
Expense Refunds	(6,834)	(6,137)	(213)	0	0
Total Requirements	744,086	1,816,896	2,349,807	2,350,000	2,009,000
TRANSFERS OUT					
Trf to FSD CIP Fund	2,600,000	0	0	0	0
Total Transfers Out	2,600,000	0	0	0	0
TOTAL REQUIREMENTS	3,344,086	1,816,896	2,349,807	2,350,000	2,009,000
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(931,849)	780,314	235,193	28,000	369,000
ADJUSTMENT TO GAAP	3,498	21,127	0	0	0
ENDING BALANCE	1,753,201	2,554,642	2,789,835	2,092,201	3,158,835

Note: Numbers may not add due to rounding.

Austin Code Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	1,505,965	2,371,234	2,097,063	1,819,537	2,101,429
REVENUE					
Clean Community Fee	14,570,898	15,068,260	16,619,967	16,687,663	16,107,359
Building Safety	202,607	232,110	226,991	294,000	578,364
Short Term Rental License Fee	295,210	340,685	301,740	346,625	357,814
Code Compliance Penalties	249,604	287,920	321,997	225,410	353,281
Commercial Solid Waste Permits	498,000	510,778	510,613	501,178	188,894
Public Health Charges	108,311	146,474	135,766	124,950	128,451
Other Licenses/Permits	99,780	98,430	98,230	100,000	100,890
General Government Charges	0	17,750	53,660	0	96,703
Interest	79,235	52,196	64,439	69,205	62,430
Other Revenue	22,881	29,974	16,206	16,732	16,643
Total Revenue	16,126,528	16,784,576	18,349,609	18,365,763	17,990,829
TOTAL AVAILABLE FUNDS	16,126,528	16,784,576	18,349,609	18,365,763	17,990,829
PROGRAM REQUIREMENTS					
Case Investigation	6,111,606	6,408,725	6,776,359	7,743,597	5,438,833
Support Services	2,730,321	3,403,614	3,565,960	3,449,296	5,046,353
Operational Support	2,019,072	1,918,542	2,401,384	2,694,554	2,433,038
Licensing and Registration Compliance	1,856,245	1,464,615	1,285,057	1,643,332	1,658,327
Total Program Requirements	12,717,244	13,195,496	14,028,760	15,530,779	14,576,551
OTHER REQUIREMENTS					
Interdepartmental Charges	652,654	567,169	636,280	636,280	805,414
Bad Debt Expense	0	194,927	0	306,488	274,796
Compensation Adjustment	0	0	0	0	168,351
Accrued Payroll	61,874	43,744	94,370	76,826	49,733
Market Study Adjustment	0	0	3,663	3,663	42,522
Fire/Extend Coverage Insurance	0	1,996	3,119	867	867
Awards and Recognition	6,483	0	0	0	0
Utility Billing System Support	478,067	0	0	0	0
Total Other Requirements	1,199,078	807,837	737,432	1,024,124	1,341,683
TRANSFERS OUT					
Administrative Support	562,568	0	1,125,840	1,125,840	1,362,068
Utility Billing System Support	0	902,273	925,983	925,983	1,291,641
CTM Support	557,825	657,089	1,178,770	1,178,770	1,008,553
Trf to GO Debt Service	194,520	195,004	184,348	184,351	167,872
Workers' Compensation	120,021	151,010	121,071	121,071	123,595
Regional Radio System	0	0	33,114	33,114	39,802
Liability Reserve	15,000	15,000	0	0	26,000
Trf to CIP Mgm - CPM	0	0	0	0	14,678
CTECC Support	8,825	0	9,925	9,925	10,623
Trf to CTECC Fund	0	10,861	0	0	0
Trf to Support Services Fund	0	671,076	0	0	0
Trf to Wireless Communication	26,919	25,044	0	0	0
Fire/Extend Coverage Insurance	303	0	0	0	0
Trf to CTM CIP Fund	0	500,000	0	0	0
Total Transfers Out	1,485,981	3,127,357	3,579,051	3,579,054	4,044,832
TOTAL REQUIREMENTS	15,402,303	17,130,690	18,345,243	20,133,957	19,963,066
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	724,225	(346,114)	4,366	(1,768,194)	(1,972,237)
ADJUSTMENT TO GAAP	141,044	71,943	0	0	0
ENDING BALANCE	2,371,234	2,097,063	2,101,429	51,343	129,192

Note: Numbers may not add due to rounding.

Austin Energy Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	214,764,108	274,985,273	279,171,274	269,082,295	310,501,436
REVENUE					
Base Revenue	634,464,672	636,817,083	639,873,883	658,061,573	603,255,351
Power Supply Revenue	501,593,156	443,535,156	397,762,493	433,356,231	361,899,144
Community Benefit Revenue	45,599,475	51,903,236	48,022,697	48,376,261	48,148,337
Regulatory Revenue	98,453,903	96,818,458	138,142,836	132,947,963	134,273,226
Transmission Revenue	68,974,261	74,331,887	75,926,372	73,751,931	75,784,378
Transmission Rider	575,375	518,109	0	0	0
Other Revenue	39,402,908	56,712,421	49,861,198	54,350,276	57,636,731
Interest Income	2,176,913	2,707,624	3,167,356	3,167,356	3,167,356
Total Revenue	1,391,240,663	1,363,343,974	1,352,756,835	1,404,011,591	1,284,164,523
TRANSFERS IN					
Conservation Rebates and Incentives Fund	0	4,314	0	0	0
Total Transfers In	0	4,314	0	0	0
TOTAL AVAILABLE FUNDS	1,391,240,663	1,363,348,288	1,352,756,835	1,404,011,591	1,284,164,523
PROGRAM REQUIREMENTS					
Power Supply	501,593,156	443,535,156	397,762,493	433,356,231	361,899,144
Recoverable Expenses	113,221,998	122,757,683	131,506,538	124,950,969	143,062,088
Non-Fuel Operations & Maintenance	237,180,183	264,996,654	280,840,610	280,947,091	299,839,327
Conservation	12,940,926	18,637,691	15,626,609	15,626,609	16,540,574
Conservation Rebates	24,060,314	25,855,047	24,249,134	24,249,134	25,616,000
Nuclear & Coal Plants Operating	99,212,988	81,159,186	85,494,840	90,908,789	92,340,470
Other Operating Expenses	23,289,872	9,771,177	11,117,565	17,218,230	7,365,901
Total Program Requirements	1,011,499,437	966,712,594	946,597,789	987,257,053	946,663,504
OTHER REQUIREMENTS					
Accrued Payroll	527,699	769,418	1,527,148	1,420,667	625,398
Use of Money & Property - Use of Property	0	0	(14,400,000)	(14,400,000)	0
Total Other Requirements	527,699	769,418	(12,872,852)	(12,979,333)	625,398
DEBT SERVICE					
General Obligation Debt Service	150,366	149,300	150,448	150,449	153,784
Capital Lease	123,888	63,750	125,209	125,209	125,209
Debt Service (Principal and Interest)	130,881,466	113,629,491	116,707,843	116,707,236	102,925,506
Total Debt Service	131,155,720	113,842,541	116,983,500	116,982,894	103,204,499
TRANSFERS OUT					
Electric Capital Improvement Program	79,846,580	67,787,565	64,624,113	64,624,113	64,088,124
General Fund	105,000,000	105,000,000	105,000,000	105,000,000	108,000,000
Strategic Reserve	0	44,000,000	36,000,000	36,000,000	0
Voluntary Utility Assistance Fund	600,000	1,100,000	600,000	600,000	600,000
Trunked Radio	328,471	282,961	366,816	366,816	468,275
Workers' Compensation	2,188,084	2,338,903	1,875,196	1,875,196	1,767,037
Liability Reserve	400,000	400,000	400,000	400,000	0
Support Services Fund	21,002,536	20,132,282	22,415,057	22,415,057	25,765,779
CTM Support	7,037,555	5,985,656	6,946,625	6,946,625	7,727,516
Economic Incentives Reserve Fund	333,333	0	0	0	0
Repair and Replacement Fund	0	0	9,000,000	9,000,000	0
Utility Revenue Bond - ECC Proceeds Reserve Fund	0	0	14,400,000	14,400,000	0
Economic Development Fund	11,437,520	8,770,183	9,090,429	9,090,429	7,492,992
Total Transfers Out	228,174,079	255,797,550	270,718,236	270,718,236	215,909,723
TOTAL REQUIREMENTS	1,371,356,935	1,337,122,103	1,321,426,673	1,361,978,850	1,266,403,124
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	19,883,728	26,226,185	31,330,162	42,032,741	17,761,399
ADJUSTMENT TO GAAP	40,337,437	(22,040,184)	0	0	0
ENDING BALANCE	274,985,273	279,171,274	310,501,436	311,115,036	328,262,835

Note: Numbers may not add due to rounding.

Austin Energy Capital Reserve Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	64,071	64,071	64,071	64,071	9,064,071
TRANSFERS IN					
Other Funds	0	0	0	0	3,309,442
Austin Energy	0	0	9,000,000	9,000,000	0
Total Transfers In	0	0	9,000,000	9,000,000	3,309,442
TOTAL AVAILABLE FUNDS	0	0	9,000,000	9,000,000	3,309,442
TOTAL REQUIREMENTS	0	0	0	0	0
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	0	0	9,000,000	9,000,000	3,309,442
ADJUSTMENT TO GAAP	0	0	0	0	0
ENDING BALANCE	64,071	64,071	9,064,071	9,064,071	12,373,513

Note: Numbers may not add due to rounding.

Austin Energy Contingency Reserve Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	103,953,476	105,444,118	151,101,192	149,444,118	188,322,666
REVENUE					
Use of Money & Property Interest	1,490,642	1,657,074	1,221,474	0	0
Total Revenue	1,490,642	1,657,074	1,221,474	0	0
TRANSFERS IN					
Austin Energy	0	44,000,000	36,000,000	36,000,000	0
Total Transfers In	0	44,000,000	36,000,000	36,000,000	0
TOTAL AVAILABLE FUNDS	1,490,642	45,657,074	37,221,474	36,000,000	0
TRANSFERS OUT					
Tfr to Power Supply Stabilization	0	0	0	0	89,235,405
Tfr to Utility Reserve Fund	0	0	0	0	3,309,442
Total Transfers Out	0	0	0	0	92,544,847
TOTAL REQUIREMENTS	0	0	0	0	92,544,847
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	1,490,642	45,657,074	37,221,474	36,000,000	(92,544,847)
ADJUSTMENT TO GAAP	0	0	0	0	0
ENDING BALANCE	105,444,118	151,101,192	188,322,666	185,444,118	95,777,819

Note: Numbers may not add due to rounding.

Austin Energy Power Supply Stabilization Reserve Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	0	0	0	0	0
TRANSFERS IN					
Other Funds	0	0	0	0	89,235,405
Total Transfers In	0	0	0	0	89,235,405
TOTAL AVAILABLE FUNDS	0	0	0	0	89,235,405
TOTAL REQUIREMENTS	0	0	0	0	0
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	0	0	0	0	89,235,405
ADJUSTMENT TO GAAP	0	0	0	0	0
ENDING BALANCE	0	0	0	0	89,235,405

Note: Numbers may not add due to rounding.

Austin Resource Recovery Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	12,808,545	5,370,428	6,133,785	6,661,325	5,325,302
REVENUE					
Residential ARR Fees	46,916,348	52,100,560	55,824,783	57,126,717	58,110,762
Clean Community Fee	16,846,828	21,408,509	22,812,752	23,086,470	25,305,392
Recycling Sales	3,545,877	3,105,437	2,951,193	3,629,633	2,822,437
Commercial ARR Fees	2,070,660	2,576,494	2,598,591	2,826,232	2,590,025
Other Revenue	980,862	996,650	786,338	825,689	839,326
Extra Stickers and Carts	635,044	540,141	752,459	752,062	684,562
County Revenue	0	112,337	104,750	110,000	110,000
Property Sales	174,941	185,676	130,308	50,000	50,000
Interest	20,197	20,564	17,236	21,002	14,544
General Government Charges	8,134	10,868	8,116	9,209	9,370
Public Health Charges	(280)	0	0	0	0
Total Revenue	71,198,611	81,057,236	85,986,526	88,437,014	90,536,418
TOTAL AVAILABLE FUNDS	71,198,611	81,057,236	85,986,526	88,437,014	90,536,418
PROGRAM REQUIREMENTS					
Collection Services	32,679,020	35,047,055	34,083,408	34,247,346	36,470,196
Support Services	7,619,118	8,013,186	7,770,536	9,355,869	9,911,254
Waste Diversion	3,682,371	3,892,813	4,139,968	5,410,420	5,641,816
Litter Abatement	5,480,816	5,026,303	5,218,146	5,522,820	5,608,636
Operations Support	3,777,020	4,432,142	4,253,221	4,675,946	4,709,713
Remediation	1,108,690	1,459,407	1,782,548	1,618,294	1,599,941
Total Program Requirements	54,347,035	57,870,907	57,247,827	60,830,695	63,941,556
OTHER REQUIREMENTS					
Interdepartmental Charges	4,022,235	3,347,539	2,327,021	2,327,021	1,191,381
Bad Debt Expense	2,539,585	946,356	1,108,294	1,591,488	1,024,353
Market Study Adjustment	0	0	13,674	13,674	667,493
Compensation Adjustment	0	0	0	0	614,504
Accrued Payroll	24,213	184,576	254,013	226,784	145,929
Fire/Extend Coverage Insurance	26,039	28,725	35,375	33,326	40,082
Awards and Recognition	27,007	0	0	0	0
Utility Billing System Support	679,062	0	0	0	0
Total Other Requirements	7,318,141	4,507,197	3,738,377	4,192,293	3,683,742
TRANSFERS OUT					
Trf to GO Debt Service	11,169,385	11,625,032	10,550,892	10,550,898	8,453,584
Trf to Resource Recovery CIP	850,000	500,000	8,674,696	8,674,696	7,684,696
Administrative Support	2,625,317	2,588,436	3,070,623	3,070,623	3,064,652
CTM Support	945,517	1,183,959	1,298,606	1,298,606	1,303,083
Utility Billing System Support	0	973,629	904,327	904,327	1,113,328
Trf to Economic Development	88,250	159,630	305,689	305,689	471,975
Workers' Compensation	538,118	580,269	464,105	464,105	453,181
Liability Reserve	225,000	225,000	250,000	250,000	275,000
Trf to Transportation Fund	0	0	0	0	200,000
Trf to Wastewater Operating Fund	0	0	130,431	130,431	130,431
Regional Radio System	0	0	149,511	149,511	79,905
Trf to Library CIP Fund	0	0	0	0	75,000
Trf to PARD CIP Fund	0	0	0	0	75,000
Trf to CIP Mgm - CPM	0	0	0	0	64,688
CTECC Support	8,825	10,861	9,925	9,925	10,623
Trf to Wireless Communication	148,694	99,028	0	0	0
Trf to Environmental Rmdn Fund	386,366	76,846	0	0	0
Trf to Sustainability Fund	392,505	0	0	0	0
Total Transfers Out	17,377,977	18,022,690	25,808,805	25,808,811	23,455,146
TOTAL REQUIREMENTS	79,043,153	80,400,794	86,795,009	90,831,799	91,080,444

Note: Numbers may not add due to rounding.

Austin Resource Recovery Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(7,844,542)	656,443	(808,483)	(2,394,785)	(544,026)
ADJUSTMENT TO GAAP	406,425	106,914	0	0	0
ENDING BALANCE	5,370,428	6,133,785	5,325,302	4,266,540	4,781,276

Note: Numbers may not add due to rounding.

Austin Water Utility Fund - Combined

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	58,187,038	52,261,960	81,483,019	77,405,715	134,661,011
REVENUE					
Water/Wastewater Revenue	472,467,659	505,421,788	559,404,125	541,721,817	572,704,228
Other Revenue	7,269,839	12,360,671	5,594,672	5,746,424	5,471,824
Interest	116,059	234,735	850,667	181,874	656,731
Public Health Licenses, Permits, Inspections	566,397	679,764	546,058	600,500	556,300
Other Fines	335,555	790,675	561,025	0	371,200
Miscellaneous Franchise Fees	167,506	189,803	145,144	232,000	147,300
Building Rental/Lease	251,963	135,770	127,670	144,800	127,700
Land & Infrastructure Rental/Lease	71,500	60,500	68,462	75,800	68,500
Scrap Sales	52,310	35,486	39,116	48,800	39,900
Development Fees	0	2,090	2,016	0	0
Property Sales	38,642	37,951	0	55,200	0
Total Revenue	481,337,430	519,949,234	567,338,955	548,807,215	580,143,683
TRANSFERS IN					
CIP	9,600,000	9,300,000	18,200,000	18,200,000	20,164,000
Austin Water Utility	3,760,000	2,060,000	3,400,000	3,400,000	3,400,000
Support Services/Infrastructure Funds	300,582	300,582	300,582	300,582	300,582
Austin Resource Recovery Fund	0	0	130,431	130,431	130,431
General Fund	11,199,856	0	0	0	0
Total Transfers In	24,860,438	11,660,582	22,031,013	22,031,013	23,995,013
TOTAL AVAILABLE FUNDS	506,197,868	531,609,816	589,369,968	570,838,228	604,138,696
PROGRAM REQUIREMENTS					
Treatment	74,446,695	71,972,224	78,636,294	77,862,091	77,716,518
Pipeline Operations	40,681,224	40,123,773	41,415,705	41,220,125	44,566,176
Support Services	22,230,549	21,827,588	23,503,109	22,749,758	25,836,064
Other Utility Program Requirements	14,300,061	9,771,500	11,156,073	11,208,923	15,485,000
Environmental Affairs & Conservation	11,721,102	10,302,354	10,888,086	11,854,102	12,009,453
Engineering Services	13,445,506	11,678,093	10,102,151	9,359,537	11,864,771
Water Resources Management	4,719,487	4,634,621	7,258,614	7,502,359	8,591,611
One Stop Shop	558,093	599,703	652,537	652,861	723,634
Reclaimed Water Services	314,442	339,436	375,185	388,355	416,789
Total Program Requirements	182,417,158	171,249,292	183,987,754	182,798,111	197,210,016
OTHER REQUIREMENTS					
Utility Billing System Support	17,209,766	15,709,766	18,317,220	18,317,220	20,401,455
Market Study Adjustment	0	0	133,117	133,117	1,495,639
Accrued Payroll	177,578	475,829	764,853	745,854	318,547
Interdepartmental Charges	0	0	166,242	166,242	169,190
Trf to PID Fund	0	0	0	0	75,000
Services-PID contract expense	75,000	75,000	75,000	75,000	0
Total Other Requirements	17,462,344	16,260,595	19,456,432	19,437,433	22,459,831
DEBT SERVICE REQUIREMENTS					
Trf to Util D/S Separate Lien	196,655,400	186,882,443	180,244,309	180,655,096	152,966,772
Trf to Utility D/S Prior Lien	2,073,137	2,701,381	2,700,906	2,700,906	38,802,555
Trf to Utility D/S Sub Lien	8,110,646	19,649,422	11,345,846	11,345,846	8,807,516
Trf to GO Debt Service	4,799,398	3,973,920	4,001,520	4,010,080	3,620,142
Trf to Util D/S Tax/Rev Bonds	717,086	714,463	727,005	727,005	645,526
Commercial paper interest	125,513	51,533	169,344	439,862	280,669
Total Debt Service Requirements	212,481,181	213,973,161	199,188,930	199,878,795	205,123,180
TRANSFERS OUT					
Trf to General Fund	37,909,193	38,755,435	40,793,280	40,793,280	42,876,568
Trf to Wastewater CIP Fund	25,459,000	20,900,000	22,250,000	23,250,000	29,200,000
Trf to Water CIP Fund	2,482,000	11,920,000	17,300,000	17,300,000	22,000,000
TRF CRF to Debt Defeasance	0	0	18,200,000	18,200,000	15,000,000
Administrative Support	0	0	12,384,793	12,384,793	12,485,620
Trf to Water Revenue Stab Rsv	5,835,880	7,304,753	9,368,656	9,204,421	9,295,119

Note: Numbers may not add due to rounding.

Austin Water Utility Fund - Combined

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
CTM Support	3,546,544	3,455,342	3,871,271	3,871,271	4,127,580
Trf to Reclaimed Water Fund	3,760,000	2,060,000	3,400,000	3,400,000	3,400,000
Trf to Economic Development	614,875	1,148,827	2,011,254	2,011,254	2,928,899
Trf to Reclaimed Water CIP Fnd	900,000	1,300,000	2,000,000	2,000,000	2,000,000
Trf to CIP Mgm - CPM (5460)	0	0	0	0	1,813,549
Workers' Compensation	1,443,027	1,618,251	1,286,209	1,286,209	1,213,237
Regional Radio System	0	0	283,472	283,472	253,605
CTECC Support	0	0	9,925	9,925	10,622
Liability Reserve	400,000	400,000	400,000	400,000	0
Trf to CTECC Fund	8,826	10,860	0	0	0
Trf to Econ Incentive Rsv Fund	333,333	0	0	0	0
Trf to PARD CIP Fund	100,000	0	0	0	0
Trf to Support Services Fund	13,126,585	13,325,654	0	0	0
Trf to Wireless Communication	279,120	229,697	0	0	0
Trf to Environmental Rmdn Fund	447,524	83,250	0	0	0
Trf to Sustainability Fund	4,843,426	0	0	0	0
Total Transfers Out	101,489,333	102,512,069	133,558,860	134,394,625	146,604,799
TOTAL REQUIREMENTS	513,850,016	503,995,118	536,191,976	536,508,964	571,397,826
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(7,652,148)	27,614,698	53,177,992	34,329,264	32,740,870
ADJUSTMENT TO GAAP	1,727,070	1,606,361	0	0	0
ENDING BALANCE	52,261,960	81,483,019	134,661,011	111,734,979	167,401,881

Note: Numbers may not add due to rounding.

Austin Water Utility Revenue Stability Reserve Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	5,516,644	11,360,878	18,692,451	18,279,673	28,153,852
REVENUE					
Interest	8,354	26,820	92,745	25,000	44,008
Total Revenue	8,354	26,820	92,745	25,000	44,008
TRANSFERS IN					
Austin Water Utility	5,835,880	7,304,753	9,368,656	9,204,421	9,295,119
Total Transfers In	5,835,880	7,304,753	9,368,656	9,204,421	9,295,119
TOTAL AVAILABLE FUNDS	5,844,234	7,331,573	9,461,401	9,229,421	9,339,127
TOTAL REQUIREMENTS	0	0	0	0	0
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	5,844,234	7,331,573	9,461,401	9,229,421	9,339,127
ADJUSTMENT TO GAAP	0	0	0	0	0
ENDING BALANCE	11,360,878	18,692,451	28,153,852	27,509,094	37,492,979

Note: Numbers may not add due to rounding.

Business Retention and Enhancement Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	<u>2,213,939</u>	<u>1,629,203</u>	<u>2,218,894</u>	<u>1,992,701</u>	<u>4,787,088</u>
REVENUE					
Licenses, Permits, Inspections					
Other Licenses/Permits	766,702	319,129	2,245,285	50,000	0
Use of Money & Property					
Interest	13,193	13,708	19,517	9,799	0
Loan Repayments	13,813	14,665	14,664	15,569	0
Use of Property	221,670	244,534	288,728	200,000	0
Total Revenue	<u>1,015,377</u>	<u>592,036</u>	<u>2,568,194</u>	<u>275,368</u>	<u>0</u>
TOTAL AVAILABLE FUNDS	<u>1,015,377</u>	<u>592,036</u>	<u>2,568,194</u>	<u>275,368</u>	<u>0</u>
DEPARTMENT REQUIREMENTS					
Economic Development	0	0	0	1,000,000	0
Total Department Requirements	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,000,000</u>	<u>0</u>
TRANSFERS OUT					
Trf To GF Budget Stablztn Fund	0	0	0	0	4,787,088
Trf to General Fund	1,597,797	0	0	0	0
Total Transfers Out	<u>1,597,797</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>4,787,088</u>
TOTAL REQUIREMENTS	<u>1,597,797</u>	<u>0</u>	<u>0</u>	<u>1,000,000</u>	<u>4,787,088</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>(582,420)</u>	<u>592,036</u>	<u>2,568,194</u>	<u>(724,632)</u>	<u>(4,787,088)</u>
ADJUSTMENT TO GAAP	(2,316)	(2,345)	0	0	0
ENDING BALANCE	<u>1,629,203</u>	<u>2,218,894</u>	<u>4,787,088</u>	<u>1,268,069</u>	<u>0</u>

Note: Numbers may not add due to rounding.

Capital Projects Management Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	554,396	521,119	(1,052,875)	(653,783)	(1,224,604)
REVENUE					
Other Revenue	0	0	6,504	111,100	4,500,000
Interest	701	205	200	1,000	200
Development Fees	0	0	0	168,350	0
Donations	0	0	0	88,550	0
General Government Charges	1,521	0	263	0	0
Miscellaneous Franchise Fees	0	0	0	500,000	0
Other Licenses/Permits	0	(435)	0	0	0
Property Sales	0	3,423	2,808	0	0
Total Revenue	2,222	3,193	9,775	869,000	4,500,200
TRANSFERS IN					
Other Funds	0	0	0	0	10,650,652
CIP	25,424,439	21,647,131	21,059,242	23,529,879	6,233,424
Austin Water Utility	0	0	0	0	1,813,549
Support Services/Infrastructure Funds	0	0	0	0	919,299
Aviation	0	0	0	0	771,082
Austin Energy	0	0	0	0	362,197
Convention Center	0	0	0	0	91,702
Total Transfers In	25,424,439	21,647,131	21,059,242	23,529,879	20,841,905
TOTAL AVAILABLE FUNDS	25,426,661	21,650,324	21,069,017	24,398,879	25,342,105
PROGRAM REQUIREMENTS					
Capital Projects Delivery	18,472,079	16,868,676	15,852,104	18,147,269	17,424,108
Support Services	3,448,473	4,129,434	3,112,367	3,458,148	3,398,774
Sidewalk Infrastructure Program	829,453	(521)	0	0	0
Neighborhood Partnering Program	0	88,221	0	0	0
Urban Trails	0	110,872	0	0	0
Total Program Requirements	22,750,005	21,196,682	18,964,471	21,605,417	20,822,882
OTHER REQUIREMENTS					
Compensation Adjustment	0	0	0	0	310,394
Accrued Payroll	22,293	7,890	136,131	164,229	57,532
Market Study Adjustment	0	0	111,650	111,650	44,665
Federal unemployment tax co	0	0	15,000	0	35,000
Total Other Requirements	22,293	7,890	262,781	275,879	447,591
TRANSFERS OUT					
Administrative Support	1,500,181	0	921,242	921,242	908,045
CTM Support	813,250	896,037	865,468	865,468	837,657
Workers' Compensation	254,550	281,045	210,753	210,753	173,244
Regional Radio System	0	0	9,031	9,031	8,442
Liability Reserve	7,000	7,000	7,000	7,000	7,000
Trf to Support Services Fund	0	862,812	0	0	0
Trf to Wireless Communication	961	7,773	0	0	0
Trf to Mobility CIP	150,000	0	0	0	0
Total Transfers Out	2,725,942	2,054,667	2,013,494	2,013,494	1,934,388
TOTAL REQUIREMENTS	25,498,240	23,259,239	21,240,746	23,894,790	23,204,861
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(71,579)	(1,608,915)	(171,729)	504,089	2,137,244
ADJUSTMENT TO GAAP	38,302	34,921	0	0	0
ENDING BALANCE	521,119	(1,052,875)	(1,224,604)	(149,694)	912,640

Note: Numbers may not add due to rounding.

Child Safety Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	336,019	197,090	329,445	331,707	266,764
REVENUE					
County Revenue	859,263	925,862	930,546	912,300	921,423
Traffic Fines	798,316	796,752	784,808	806,300	814,363
Interest	231	312	950	200	200
Other Revenue	73,879	335	200	200	200
Total Revenue	1,731,690	1,723,260	1,716,504	1,719,000	1,736,186
TRANSFERS IN					
General Fund	0	360,943	360,943	360,943	835,943
Total Transfers In	0	360,943	360,943	360,943	835,943
TOTAL AVAILABLE FUNDS	1,731,690	2,084,203	2,077,447	2,079,943	2,572,129
PROGRAM REQUIREMENTS					
Child Safety	1,859,478	1,936,790	2,107,839	2,391,634	2,473,436
Total Program Requirements	1,859,478	1,936,790	2,107,839	2,391,634	2,473,436
OTHER REQUIREMENTS					
Compensation Adjustment	0	0	0	0	18,460
Market Study Adjustment	0	0	0	2,635	11,160
Accrued Payroll	5,196	3,070	16,314	16,938	7,736
Total Other Requirements	5,196	3,070	16,314	19,573	37,356
TRANSFERS OUT					
Workers' Compensation	9,232	12,584	15,975	15,975	15,053
Total Transfers Out	9,232	12,584	15,975	15,975	15,053
TOTAL REQUIREMENTS	1,873,906	1,952,444	2,140,128	2,427,182	2,525,845
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(142,216)	131,759	(62,681)	(347,239)	46,284
ADJUSTMENT TO GAAP	3,287	596	0	0	0
ENDING BALANCE	197,090	329,445	266,764	(15,532)	313,048

Note: Numbers may not add due to rounding.

City Hall Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	1,335,769	693,339	280,383	346,854	58,592
REVENUE					
Parking Fees	1,123,469	1,223,213	1,477,810	1,541,574	1,525,481
Building Rental/Lease	237,766	226,458	297,190	217,200	304,519
Interest	1,434	1,468	1,400	0	1,400
Other Revenue	427	542	450	0	500
Total Revenue	1,363,097	1,451,681	1,776,850	1,758,774	1,831,900
TOTAL AVAILABLE FUNDS	1,363,097	1,451,681	1,776,850	1,758,774	1,831,900
REQUIREMENTS					
Commodities	0	6,320	3,700	3,700	65,000
Contractuals	664,795	862,154	994,941	994,941	1,090,000
Expense Refunds	0	(1,650)	0	0	0
Total Requirements	664,795	866,823	998,641	998,641	1,155,000
TRANSFERS OUT					
Trf to PW-Transportation CIP	0	0	0	0	500,000
Trf to Building Svcs CIP Fund	1,350,000	1,000,000	1,000,000	1,000,000	150,000
Total Transfers Out	1,350,000	1,000,000	1,000,000	1,000,000	650,000
TOTAL REQUIREMENTS	2,014,795	1,866,823	1,998,641	1,998,641	1,805,000
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(651,698)	(415,142)	(221,791)	(239,867)	26,900
ADJUSTMENT TO GAAP	9,268	2,186	0	0	0
ENDING BALANCE	693,339	280,383	58,592	106,987	85,492

Note: Numbers may not add due to rounding.

Combined Transportation, Emergency & Communications Ctr Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	99,848	303,641	65,191	403,461	0
REVENUE					
County Revenue	2,023,413	2,231,624	2,351,369	2,351,369	2,692,914
TXDOT	1,106,010	1,618,591	2,131,010	2,131,010	1,168,419
Capital Metro	520,075	546,390	580,930	580,930	630,702
Interest	327	3,012	0	0	0
Other Revenue	3,539	5,792	0	0	0
Total Revenue	3,653,364	4,405,410	5,063,309	5,063,309	4,492,035
TRANSFERS IN					
General Fund	11,543,981	14,186,704	12,668,646	12,668,646	14,247,632
Aviation	125,316	144,375	138,767	138,767	144,161
Support Services/Infrastructure Funds	8,825	46,417	39,840	39,840	43,468
Other Funds	17,650	21,722	19,850	19,850	21,246
Austin Energy	8,825	10,861	9,925	9,925	10,623
Austin Resource Recovery Fund	8,825	10,861	9,925	9,925	10,623
Austin Water Utility	8,826	10,860	9,925	9,925	10,622
Total Transfers In	11,722,248	14,431,800	12,896,878	12,896,878	14,488,375
TOTAL AVAILABLE FUNDS	15,375,612	18,837,210	17,960,187	17,960,187	18,980,410
PROGRAM REQUIREMENTS					
CTECC and Public Safety IT Support	13,133,481	13,681,148	14,579,355	14,916,230	16,555,944
Total Program Requirements	13,133,481	13,681,148	14,579,355	14,916,230	16,555,944
OTHER REQUIREMENTS					
Compensation Adjustment	0	0	0	0	86,331
Accrued Payroll	22,100	24,436	40,533	39,648	14,182
Market Study Adjustment	0	0	681	681	0
Awards and Recognition	1,917	0	0	0	0
Fire/Extend Coverage Insurance	40,441	74,723	0	0	0
Total Other Requirements	64,458	99,159	41,214	40,329	100,513
TRANSFERS OUT					
Trf to CTM CIP Fund	1,960,808	5,384,044	3,350,000	3,350,000	2,276,485
Workers' Compensation	56,713	64,319	53,809	53,809	49,649
Liability Reserve	1,000	1,000	1,000	1,000	1,000
Total Transfers Out	2,018,521	5,449,363	3,404,809	3,404,809	2,327,134
TOTAL REQUIREMENTS	15,216,459	19,229,670	18,025,378	18,361,368	18,983,591
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	159,153	(392,460)	(65,191)	(401,181)	(3,181)
ADJUSTMENT TO GAAP	44,640	154,010	0	0	0
ENDING BALANCE	303,641	65,191	0	2,280	(3,181)

Note: Numbers may not add due to rounding.

Combined Utility Revenue Bond Redemption Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	152,557,329	146,392,939	144,800,362	144,921,034	145,479,564
REVENUE					
Other Revenue	3,577,437	3,573,615	3,535,279	3,562,074	3,546,869
Cost of Issuance Proceeds	0	252,247	0	0	0
Interest	44,498	63,812	186,028	22,971	202,188
Total Revenue	3,621,936	3,889,674	3,721,307	3,585,045	3,749,057
TRANSFERS IN					
Austin Water Utility	206,807,000	209,185,000	212,522,545	210,429,000	200,602,346
Austin Energy	130,708,000	113,502,000	114,973,600	114,893,529	106,189,470
Total Transfers In	337,515,000	322,687,000	327,496,145	325,322,529	306,791,816
TOTAL AVAILABLE FUNDS	341,136,936	326,576,674	331,217,452	328,907,574	310,540,873
OTHER REQUIREMENTS					
Interest payment D/S funds	165,905,112	183,089,529	167,642,971	167,690,530	204,851,110
Principal payment D/S funds	181,396,214	145,079,722	144,695,279	144,695,279	130,204,726
Debt Defeasance	0	0	18,200,000	18,200,000	0
Total Other Requirements	347,301,325	328,169,251	330,538,250	330,585,809	335,055,836
TOTAL REQUIREMENTS	347,301,325	328,169,251	330,538,250	330,585,809	335,055,836
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(6,164,390)	(1,592,577)	679,202	(1,678,235)	(24,514,963)
ADJUSTMENT TO GAAP	0	0	0	0	0
ENDING BALANCE	146,392,939	144,800,362	145,479,564	143,242,799	120,964,601

Note: Numbers may not add due to rounding.

Communications and Technology Management Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	<u>2,721,962</u>	<u>3,266,463</u>	<u>1,308,336</u>	<u>648,639</u>	<u>679,040</u>
REVENUE					
Other Revenue	214,592	213,318	218,860	217,260	383,440
Interest	3,909	17,055	8,000	0	8,900
Total Revenue	<u>218,501</u>	<u>230,374</u>	<u>226,860</u>	<u>217,260</u>	<u>392,340</u>
TRANSFERS IN					
General Fund	20,851,215	22,675,297	26,669,094	26,669,094	29,107,172
Support Services/Infrastructure Funds	6,433,239	6,662,937	8,809,927	8,809,927	8,620,460
Austin Energy	7,037,555	5,985,656	6,946,625	6,946,625	7,727,516
Austin Water Utility	3,546,544	3,455,342	3,871,271	3,871,271	4,127,580
Other Funds	2,437,270	2,885,528	3,214,735	3,214,734	2,759,282
Aviation	1,464,944	1,383,786	1,248,165	1,248,165	1,665,952
Convention Center	897,899	1,056,962	1,144,805	1,144,805	1,322,866
Austin Resource Recovery Fund	945,517	1,183,959	1,298,606	1,298,606	1,303,083
Total Transfers In	<u>43,614,183</u>	<u>45,289,467</u>	<u>53,203,228</u>	<u>53,203,227</u>	<u>56,633,911</u>
TOTAL AVAILABLE FUNDS	<u>43,832,684</u>	<u>45,519,841</u>	<u>53,430,088</u>	<u>53,420,487</u>	<u>57,026,251</u>
PROGRAM REQUIREMENTS					
Communications and Technology Management	32,685,371	34,474,811	41,075,090	41,168,346	44,089,635
Support Services	3,586,384	4,013,702	3,513,204	3,497,632	4,754,883
One Stop Shop	305,497	282,804	449,702	449,702	661,099
Total Program Requirements	<u>36,577,252</u>	<u>38,771,316</u>	<u>45,037,996</u>	<u>45,115,680</u>	<u>49,505,617</u>
OTHER REQUIREMENTS					
Compensation Adjustment	0	0	0	0	453,434
Accrued Payroll	98,525	100,064	225,729	198,464	74,506
Fire/Extend Coverage Insurance	(20,926)	25,382	106,419	56,000	56,000
Market Study Adjustment	0	0	4,450	4,450	51,565
Awards and Recognition	15,814	14,302	0	0	0
Total Other Requirements	<u>93,412</u>	<u>139,748</u>	<u>336,598</u>	<u>258,914</u>	<u>635,505</u>
TRANSFERS OUT					
Trf to CTM CIP Fund	6,924,300	8,845,290	8,679,790	8,679,790	7,485,763
Liability Reserve	5,000	5,000	5,000	5,000	7,000
Total Transfers Out	<u>6,929,300</u>	<u>8,850,290</u>	<u>8,684,790</u>	<u>8,684,790</u>	<u>7,492,763</u>
TOTAL REQUIREMENTS	<u>43,599,965</u>	<u>47,761,355</u>	<u>54,059,384</u>	<u>54,059,384</u>	<u>57,633,885</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>232,719</u>	<u>(2,241,514)</u>	<u>(629,296)</u>	<u>(638,897)</u>	<u>(607,634)</u>
ADJUSTMENT TO GAAP	<u>311,782</u>	<u>283,387</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u>3,266,463</u>	<u>1,308,336</u>	<u>679,040</u>	<u>9,742</u>	<u>71,406</u>

Note: Numbers may not add due to rounding.

Community Development Incentives Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	0	0	0	0	833,705
TRANSFERS IN					
Budget Stabilization Reserve	0	0	939,846	939,846	0
General Fund	0	0	118,859	118,859	0
Total Transfers In	0	0	1,058,705	1,058,705	0
TOTAL AVAILABLE FUNDS	0	0	1,058,705	1,058,705	0
REQUIREMENTS					
Contractuals	0	0	225,000	225,000	225,000
Total Requirements	0	0	225,000	225,000	225,000
TRANSFERS OUT					
Trf To GF Budget Stablztn Fund	0	0	0	0	158,705
Total Transfers Out	0	0	0	0	158,705
TOTAL REQUIREMENTS	0	0	225,000	225,000	383,705
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	0	0	833,705	833,705	(383,705)
ADJUSTMENT TO GAAP	0	0	0	0	0
ENDING BALANCE	0	0	833,705	833,705	450,000

Note: Numbers may not add due to rounding.

Convention Center Hotel Occupancy Tax Revenue Bond Redemption Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	8,637,844	8,968,623	8,792,114	8,846,686	9,121,672
REVENUE					
Interest	4,662	7,068	5,181	1,810	1,860
Total Revenue	4,662	7,068	5,181	1,810	1,860
TRANSFERS IN					
Other Funds	16,276,537	14,903,346	15,896,130	15,957,834	16,534,736
Total Transfers In	16,276,537	14,903,346	15,896,130	15,957,834	16,534,736
TOTAL AVAILABLE FUNDS	16,281,199	14,910,414	15,901,311	15,959,644	16,536,596
OTHER REQUIREMENTS					
Principal payment D/S funds	9,380,000	9,495,000	10,230,000	10,230,000	10,560,000
Interest payment D/S funds	5,600,056	5,088,102	4,861,071	5,085,171	5,331,354
Services-other	970,363	503,822	480,682	479,500	453,265
Total Other Requirements	15,950,419	15,086,925	15,571,753	15,794,671	16,344,619
TOTAL REQUIREMENTS	15,950,419	15,086,925	15,571,753	15,794,671	16,344,619
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	330,779	(176,510)	329,558	164,973	191,977
ADJUSTMENT TO GAAP	0	1	0	0	0
ENDING BALANCE	8,968,623	8,792,114	9,121,672	9,011,659	9,313,649

Note: Numbers may not add due to rounding.

Convention Center Marketing and Promotion Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	476,341	486,090	444,482	296,422	299,133
REVENUE					
Contractor Revenue	227,889	261,832	297,799	246,726	288,176
Total Revenue	227,889	261,832	297,799	246,726	288,176
TOTAL AVAILABLE FUNDS	227,889	261,832	297,799	246,726	288,176
REQUIREMENTS					
Commodities	222,240	304,106	443,148	443,148	487,309
Total Requirements	222,240	304,106	443,148	443,148	487,309
TOTAL REQUIREMENTS	222,240	304,106	443,148	443,148	487,309
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	5,649	(42,274)	(145,349)	(196,422)	(199,133)
ADJUSTMENT TO GAAP	4,100	666	0	0	0
ENDING BALANCE	486,090	444,482	299,133	100,000	100,000

Note: Numbers may not add due to rounding.

Convention Center Operating Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	21,595,649	34,884,021	27,826,000	23,102,692	19,789,524
REVENUE					
Contractor Revenue	10,556,903	12,064,505	13,448,455	11,358,057	13,231,656
Facility Revenue	6,238,077	6,823,167	6,678,403	6,678,403	6,798,692
Parking Fees	2,984,095	3,730,723	4,050,000	3,699,822	3,963,759
Building Rental/Lease	113,770	135,800	221,040	211,860	266,410
Other Revenue	91,669	317,065	110,300	110,300	117,600
Interest	18,093	73,149	84,578	50,500	90,921
Scrap Sales	4,112	17,699	0	0	0
Total Revenue	20,006,719	23,162,107	24,592,776	22,108,942	24,469,038
TRANSFERS IN					
Other Funds	28,689,696	34,732,927	38,779,475	34,530,378	40,083,281
Total Transfers In	28,689,696	34,732,927	38,779,475	34,530,378	40,083,281
TOTAL AVAILABLE FUNDS	48,696,415	57,895,034	63,372,251	56,639,320	64,552,319
PROGRAM REQUIREMENTS					
Event Operations	26,598,854	30,278,659	31,714,429	31,714,429	34,236,625
Support Services	4,140,248	4,960,871	6,331,361	6,384,627	6,978,633
Total Program Requirements	30,739,102	35,239,529	38,045,790	38,099,056	41,215,258
OTHER REQUIREMENTS					
Compensation Adjustment	0	0	0	0	336,601
Market Study Adjustment	0	0	41,629	41,629	178,817
Accrued Payroll	54,005	105,218	137,184	128,008	75,156
Awards and Recognition	13,184	0	0	0	0
Compromise settlement agrmts	0	2,810,282	0	0	0
Total Other Requirements	67,189	2,915,500	178,813	169,637	590,574
TRANSFERS OUT					
Trf to Conv Ctr CIP Fund	0	22,436,282	28,413,954	9,500,000	16,427,936
Trf to GO Debt Service	2,332,301	2,173,040	2,202,340	2,202,341	1,495,640
Administrative Support	1,037,001	0	1,133,838	1,133,838	1,440,520
CTM Support	897,899	835,000	905,275	905,275	1,047,724
Trf to PID Fund	75,000	75,000	75,000	75,000	285,000
Workers' Compensation	260,486	284,541	226,728	226,728	223,686
Regional Radio System	0	0	95,127	95,127	115,787
Trf to CIP Mgm - CPM (5460)	0	0	0	0	91,702
Liability Reserve	6,480	6,480	6,480	6,480	40,080
Trf to Support Services Fund	0	984,565	0	0	0
Trf to Tourism & Promotion Fnd	125,382	125,382	125,382	125,382	0
Trf to Wireless Communication	89,408	88,654	0	0	0
Total Transfers Out	4,823,957	27,008,944	33,184,124	14,270,171	21,168,075
TOTAL REQUIREMENTS	35,630,248	65,163,974	71,408,727	52,538,864	62,973,907
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	13,066,166	(7,268,939)	(8,036,476)	4,100,456	1,578,412
ADJUSTMENT TO GAAP	222,206	210,918	0	0	0
ENDING BALANCE	34,884,021	27,826,000	19,789,524	27,203,148	21,367,936

Note: Numbers may not add due to rounding.

Convention Center Palmer Events Center Garage Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	0	(3,297)	0	0	0
REVENUE					
Parking Fees	1,266,813	1,380,800	1,600,000	1,771,895	1,600,000
Total Revenue	1,266,813	1,380,800	1,600,000	1,771,895	1,600,000
TRANSFERS IN					
Other Funds	821,590	921,101	1,116,453	1,116,453	1,109,748
Total Transfers In	821,590	921,101	1,116,453	1,116,453	1,109,748
TOTAL AVAILABLE FUNDS	2,088,403	2,301,901	2,716,453	2,888,348	2,709,748
PROGRAM REQUIREMENTS					
Event Operations	728,574	841,063	1,116,036	1,116,453	1,109,748
Total Program Requirements	728,574	841,063	1,116,036	1,116,453	1,109,748
OTHER REQUIREMENTS					
Compensation Adjustment	0	0	0	0	9,158
Accrued Payroll	6,045	(3,717)	13,876	5,293	2,268
Market Study Adjustment	0	0	1,227	1,227	2,117
Awards and Recognition	650	0	0	0	0
Total Other Requirements	6,695	(3,717)	15,103	6,520	13,543
TRANSFERS OUT					
Trf to PEC Operating Fund	1,131,268	1,242,387	1,346,011	1,526,072	1,340,364
Administrative Support	118,139	0	127,037	127,037	130,871
CTM Support	102,292	95,126	102,153	102,153	103,934
Workers' Compensation	11,211	11,885	9,809	9,809	10,564
Liability Reserve	304	304	304	304	724
Trf to Support Services Fund	0	112,165	0	0	0
Total Transfers Out	1,363,214	1,461,867	1,585,314	1,765,375	1,586,457
TOTAL REQUIREMENTS	2,098,483	2,299,213	2,716,453	2,888,348	2,709,748
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(10,080)	2,688	0	0	0
ADJUSTMENT TO GAAP	6,783	609	0	0	0
ENDING BALANCE	(3,297)	0	0	0	0

Note: Numbers may not add due to rounding.

Convention Center Palmer Events Center Operating Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	9,387,963	12,228,267	9,661,057	8,863,805	4,306,063
REVENUE					
Interest	8,684	18,319	21,703	15,150	23,331
Total Revenue	8,684	18,319	21,703	15,150	23,331
TRANSFERS IN					
Other Funds	8,056,388	8,285,794	8,864,369	7,972,208	8,674,186
Total Transfers In	8,056,388	8,285,794	8,864,369	7,972,208	8,674,186
TOTAL AVAILABLE FUNDS	8,065,072	8,304,113	8,886,072	7,987,358	8,697,517
PROGRAM REQUIREMENTS					
Event Operations	3,766,160	4,473,732	4,852,786	5,087,384	5,383,966
Support Services	647,491	732,786	847,558	919,775	1,144,440
Total Program Requirements	4,413,651	5,206,518	5,700,344	6,007,159	6,528,406
OTHER REQUIREMENTS					
Compensation Adjustment	0	0	0	0	47,006
Market Study Adjustment	0	0	430	430	41,895
Accrued Payroll	6,080	16,648	35,613	21,515	8,403
Awards and Recognition	2,015	0	0	0	0
Total Other Requirements	8,095	16,648	36,043	21,945	97,304
TRANSFERS OUT					
Trf to Conv Ctr CIP Fund	0	4,839,499	2,650,504	341,376	675,520
Trf to PARD CIP Fund	500,000	500,000	5,500,000	5,500,000	500,000
Administrative Support	157,519	0	171,862	171,862	244,699
CTM Support	136,390	126,836	137,377	137,377	171,208
Workers' Compensation	43,524	54,531	43,720	43,720	46,744
Liability Reserve	1,216	1,216	1,216	1,216	9,196
Trf to Support Services Fund	0	149,554	0	0	0
Total Transfers Out	838,649	5,671,636	8,504,679	6,195,551	1,647,367
TOTAL REQUIREMENTS	5,260,395	10,894,802	14,241,066	12,224,655	8,273,077
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	2,804,677	(2,590,689)	(5,354,994)	(4,237,297)	424,440
ADJUSTMENT TO GAAP	35,627	23,479	0	0	0
ENDING BALANCE	12,228,267	9,661,057	4,306,063	4,626,508	4,730,503

Note: Numbers may not add due to rounding.

Convention Center Palmer Events Center Revenue Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	0	17,031	0	0	0
REVENUE					
Contractor Revenue	1,563,893	1,905,583	2,147,511	1,684,255	1,935,138
Facility Revenue	1,693,917	1,615,128	1,760,389	1,760,389	1,776,398
Other Revenue	3,843	12,689	0	0	0
Total Revenue	3,261,653	3,533,399	3,907,900	3,444,644	3,711,536
TOTAL AVAILABLE FUNDS	3,261,653	3,533,399	3,907,900	3,444,644	3,711,536
PROGRAM REQUIREMENTS					
Event Operations	1,015,613	1,154,850	1,104,836	1,104,836	1,194,174
Total Program Requirements	1,015,613	1,154,850	1,104,836	1,104,836	1,194,174
TRANSFERS OUT					
Trf to PEC Operating Fund	2,229,009	2,395,581	2,803,064	2,339,808	2,517,362
Total Transfers Out	2,229,009	2,395,581	2,803,064	2,339,808	2,517,362
TOTAL REQUIREMENTS	3,244,622	3,550,431	3,907,900	3,444,644	3,711,536
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	17,031	(17,031)	0	0	0
ADJUSTMENT TO GAAP	0	0	0	0	0
ENDING BALANCE	17,031	0	0	0	0

Note: Numbers may not add due to rounding.

Convention Center Repair and Replacement Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	<u>556,039</u>	<u>459,887</u>	<u>183,321</u>	<u>40,645</u>	<u>219,286</u>
REVENUE					
Contractor Revenue	341,833	392,748	446,699	370,089	432,263
Total Revenue	<u>341,833</u>	<u>392,748</u>	<u>446,699</u>	<u>370,089</u>	<u>432,263</u>
TOTAL AVAILABLE FUNDS	<u>341,833</u>	<u>392,748</u>	<u>446,699</u>	<u>370,089</u>	<u>432,263</u>
REQUIREMENTS					
Capital	0	495,988	0	0	0
Commodities	361,702	98,000	0	0	0
Contractuals	83,184	84,864	410,734	410,734	651,549
Total Requirements	<u>444,886</u>	<u>678,852</u>	<u>410,734</u>	<u>410,734</u>	<u>651,549</u>
TOTAL REQUIREMENTS	<u>444,886</u>	<u>678,852</u>	<u>410,734</u>	<u>410,734</u>	<u>651,549</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(103,053)	(286,104)	35,965	(40,645)	(219,286)
ADJUSTMENT TO GAAP	6,901	9,538	0	0	0
ENDING BALANCE	<u>459,887</u>	<u>183,321</u>	<u>219,286</u>	<u>0</u>	<u>0</u>

Note: Numbers may not add due to rounding.

Convention Center Tax Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	0	2,974	0	0	0
REVENUE					
Interest	16,980	9,930	9,000	26,260	9,675
Total Revenue	16,980	9,930	9,000	26,260	9,675
TRANSFERS IN					
Other Funds	34,078,127	39,723,323	43,922,675	39,655,968	45,247,356
Total Transfers In	34,078,127	39,723,323	43,922,675	39,655,968	45,247,356
TOTAL AVAILABLE FUNDS	34,095,107	39,733,253	43,931,675	39,682,228	45,257,031
TRANSFERS OUT					
Trf to Convention Center	28,689,696	34,732,927	38,779,475	34,530,378	40,083,281
Trf to ACCD HOT D/S Fund	5,402,437	5,003,300	5,152,200	5,151,850	5,173,750
Total Transfers Out	34,092,133	39,736,227	43,931,675	39,682,228	45,257,031
TOTAL REQUIREMENTS	34,092,133	39,736,227	43,931,675	39,682,228	45,257,031
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	2,974	(2,974)	0	0	0
ADJUSTMENT TO GAAP	0	0	0	0	0
ENDING BALANCE	2,974	0	0	0	0

Note: Numbers may not add due to rounding.

Conv Ctr Town Lake Park Venue Project Bond Redemption Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	1,450,911	1,485,387	1,525,120	1,524,739	1,565,413
REVENUE					
Interest	267	428	943	452	600
Total Revenue	267	428	943	452	600
TRANSFERS IN					
Other Funds	3,070,808	3,078,080	3,079,500	3,080,822	3,074,675
Total Transfers In	3,070,808	3,078,080	3,079,500	3,080,822	3,074,675
TOTAL AVAILABLE FUNDS	3,071,075	3,078,508	3,080,443	3,081,274	3,075,275
OTHER REQUIREMENTS					
Principal payment D/S funds	1,370,000	1,435,000	1,510,000	1,510,000	1,590,000
Interest payment D/S funds	1,666,300	1,603,025	1,529,400	1,529,400	1,451,900
Services-other	300	750	750	750	750
Total Other Requirements	3,036,600	3,038,775	3,040,150	3,040,150	3,042,650
TOTAL REQUIREMENTS	3,036,600	3,038,775	3,040,150	3,040,150	3,042,650
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	34,475	39,733	40,293	41,124	32,625
ADJUSTMENT TO GAAP	1	0	0	0	0
ENDING BALANCE	1,485,387	1,525,120	1,565,413	1,565,863	1,598,038

Note: Numbers may not add due to rounding.

Convention Center Venue Project Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	2,486,988	6,762,395	871,857	0	0
REVENUE					
Interest	5,188	14,709	10,546	13,130	11,337
Total Revenue	5,188	14,709	10,546	13,130	11,337
TRANSFERS IN					
Other Funds	15,144,320	17,653,043	19,519,237	17,623,112	20,107,925
Total Transfers In	15,144,320	17,653,043	19,519,237	17,623,112	20,107,925
TOTAL AVAILABLE FUNDS	15,149,507	17,667,752	19,529,783	17,636,242	20,119,262
TRANSFERS OUT					
Trf to ACCD HOT D/S Fund	10,874,100	9,900,046	10,743,930	10,805,984	11,360,986
Trf to Conv Ctr CIP Fund	0	13,658,244	9,657,710	6,830,258	8,758,276
Total Transfers Out	10,874,100	23,558,290	20,401,640	17,636,242	20,119,262
TOTAL REQUIREMENTS	10,874,100	23,558,290	20,401,640	17,636,242	20,119,262
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	4,275,407	(5,890,538)	(871,857)	0	0
ADJUSTMENT TO GAAP	0	0	0	0	0
ENDING BALANCE	6,762,395	871,857	0	0	0

Note: Numbers may not add due to rounding.

CTM - Technology Acquisition Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	<u>27,533</u>	<u>192,242</u>	<u>305,026</u>	<u>305,026</u>	<u>365,189</u>
REVENUE					
Interest	99	424	888	0	0
Total Revenue	<u>99</u>	<u>424</u>	<u>888</u>	<u>0</u>	<u>0</u>
TRANSFERS IN					
CIP	37,100	68,480	45,920	0	0
General Fund	4,400	10,680	935	0	0
Other Funds	4,700	2,000	0	0	0
Support Services/Infrastructure Funds	118,410	31,200	12,420	0	0
Total Transfers In	<u>164,610</u>	<u>112,360</u>	<u>59,275</u>	<u>0</u>	<u>0</u>
TOTAL AVAILABLE FUNDS	<u>164,709</u>	<u>112,784</u>	<u>60,163</u>	<u>0</u>	<u>0</u>
REQUIREMENTS					
Commodities	0	0	0	0	300,000
Total Requirements	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>300,000</u>
TOTAL REQUIREMENTS	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>300,000</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>164,709</u>	<u>112,784</u>	<u>60,163</u>	<u>0</u>	<u>(300,000)</u>
ADJUSTMENT TO GAAP	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u>192,242</u>	<u>305,026</u>	<u>365,189</u>	<u>305,026</u>	<u>65,189</u>

Note: Numbers may not add due to rounding.

Cultural Arts Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	2,296,505	2,992,749	3,935,599	2,435,518	4,313,392
REVENUE					
Interest	2,481	6,450	9,661	2,500	7,507
Total Revenue	2,481	6,450	9,661	2,500	7,507
TRANSFERS IN					
Other Funds	7,953,835	9,271,423	10,251,553	9,255,703	10,560,733
Total Transfers In	7,953,835	9,271,423	10,251,553	9,255,703	10,560,733
TOTAL AVAILABLE FUNDS	7,956,316	9,277,873	10,261,214	9,258,203	10,568,240
PROGRAM REQUIREMENTS					
Cultural Arts and Contracts	7,290,643	8,457,555	9,883,421	9,883,421	11,644,622
Total Program Requirements	7,290,643	8,457,555	9,883,421	9,883,421	11,644,622
TOTAL REQUIREMENTS	7,290,643	8,457,555	9,883,421	9,883,421	11,644,622
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	665,673	820,318	377,793	(625,218)	(1,076,382)
ADJUSTMENT TO GAAP	30,571	122,532	0	0	0
ENDING BALANCE	2,992,749	3,935,599	4,313,392	1,810,300	3,237,010

Note: Numbers may not add due to rounding.

Downtown Public Improvement District

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	<u>303,249</u>	<u>258,857</u>	<u>306,666</u>	<u>0</u>	<u>558,331</u>
REVENUE					
PID Assessments	3,469,452	4,012,235	5,239,582	5,007,125	7,257,013
Interest	2,958	5,862	10,923	0	24,285
PID Assessments P&I	74,432	16,447	34,048	17,435	6,415
Total Revenue	<u>3,546,842</u>	<u>4,034,544</u>	<u>5,284,553</u>	<u>5,024,560</u>	<u>7,287,713</u>
TRANSFERS IN					
Convention Center	75,000	75,000	75,000	75,000	285,000
Austin Water Utility	75,000	75,000	75,000	75,000	75,000
Total Transfers In	<u>150,000</u>	<u>150,000</u>	<u>150,000</u>	<u>150,000</u>	<u>360,000</u>
TOTAL AVAILABLE FUNDS	<u>3,696,842</u>	<u>4,184,544</u>	<u>5,434,553</u>	<u>5,174,560</u>	<u>7,647,713</u>
REQUIREMENTS					
Contractuals	3,740,551	4,136,678	5,182,888	5,182,888	7,647,713
Total Requirements	<u>3,740,551</u>	<u>4,136,678</u>	<u>5,182,888</u>	<u>5,182,888</u>	<u>7,647,713</u>
TOTAL REQUIREMENTS	<u>3,740,551</u>	<u>4,136,678</u>	<u>5,182,888</u>	<u>5,182,888</u>	<u>7,647,713</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>(43,709)</u>	<u>47,866</u>	<u>251,665</u>	<u>(8,328)</u>	<u>0</u>
ADJUSTMENT TO GAAP	<u>(683)</u>	<u>(57)</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u>258,857</u>	<u>306,666</u>	<u>558,331</u>	<u>(8,328)</u>	<u>558,331</u>

Note: Numbers may not add due to rounding.

Drainage Utility Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	7,016,823	8,370,960	9,494,634	5,826,867	10,630,806
REVENUE					
Commercial Drainage Fee	32,202,247	34,505,246	55,927,970	36,993,589	57,721,879
Residential Drainage Fee	38,291,356	41,987,641	27,952,030	45,996,694	28,890,851
Development Fees	1,460,915	1,694,673	1,424,342	978,960	1,453,273
Interest	106,967	200,357	235,000	200,000	245,000
Public Health Licenses, Permits, Inspections	108,945	113,745	155,790	120,000	185,850
Property Sales	66,123	190,347	11,504	30,000	44,000
Building Safety	69,083	35,953	31,496	40,000	31,500
Underground Storage Permits	42,975	84,007	29,000	75,000	30,450
Other Revenue	60,662	5,130	4,160	0	5,250
General Government Charges	3,158	1,000	1,016	10,000	5,000
Recreation and Culture Charges	760	0	0	0	0
Total Revenue	72,413,191	78,818,099	85,772,308	84,444,243	88,613,053
TOTAL AVAILABLE FUNDS	72,413,191	78,818,099	85,772,308	84,444,243	88,613,053
PROGRAM REQUIREMENTS					
Infrastructure & Waterway Maintenance	14,094,973	15,986,677	17,388,884	17,821,056	20,362,538
Water Quality Protection	7,747,110	8,231,135	9,054,591	8,991,093	9,059,811
Support Services	3,488,015	4,158,493	5,093,932	5,317,955	6,201,337
Flood Hazard Mitigation	3,641,789	4,790,262	4,983,139	4,899,125	5,272,728
Watershed Policy and Planning	2,895,954	3,334,089	3,748,793	3,631,484	3,543,748
Stream Restoration	786,836	927,177	1,016,916	996,973	1,125,594
Total Program Requirements	32,654,676	37,427,833	41,286,255	41,657,686	45,565,756
OTHER REQUIREMENTS					
Interdepartmental Charges	5,629,107	5,674,494	6,174,826	6,174,826	7,111,474
Bad Debt Expense	1,648,297	627,188	1,263,289	1,263,289	1,111,985
Compensation Adjustment	0	0	0	0	475,680
Market Study Adjustment	0	0	77,204	77,204	177,197
Accrued Payroll	78,509	130,481	236,083	220,146	153,833
Fire/Extend Coverage Insurance	0	7,252	10,451	10,451	10,451
Temporary employees	0	0	0	0	5,331
FICA tax	0	0	0	0	331
Medicare tax	0	0	0	0	77
Awards and Recognition	16,739	0	0	0	0
Utility Billing System Support	995,217	1,438,433	0	0	0
Total Other Requirements	8,367,869	7,877,848	7,761,853	7,745,916	9,046,359
TRANSFERS OUT					
Trf to Watershed CIP Fund	22,350,000	24,350,000	24,950,000	24,950,000	28,080,954
Trf to GO Debt Service	1,688,820	1,767,984	3,551,676	3,810,881	3,625,548
Administrative Support	3,562,930	0	3,377,520	3,377,520	3,518,675
Utility Billing System Support	0	0	1,301,166	1,301,166	1,677,612
CTM Support	1,369,172	1,255,101	1,450,769	1,450,769	1,315,527
Trf to CIP Mgm - CPM	0	0	0	0	773,490
Tfr to Utility Debt Mgmt Fund	0	401,536	408,585	408,585	408,585
Workers' Compensation Liability	339,291	381,369	306,881	306,881	291,293
Reserve	200,000	200,000	200,000	200,000	150,000
Regional Radio System CTECC	0	0	31,506	31,506	58,168
Support	8,825	0	9,925	9,925	10,623
Trf to CTECC Fund	0	10,861	0	0	0
Trf to Support Services Fund Trf to Wireless Communication Trf	0	3,930,587	0	0	0
to Environmental Rmdn Fund	63,451	56,713	0	0	0
	496,960	96,057	0	0	0
Total Transfers Out	30,079,449	32,450,208	35,588,028	35,847,233	39,910,475
TOTAL REQUIREMENTS	71,101,994	77,755,888	84,636,136	85,250,835	94,522,590

Note: Numbers may not add due to rounding.

Drainage Utility Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	1,311,197	1,062,211	1,136,172	(806,592)	(5,909,537)
ADJUSTMENT TO GAAP	42,940	61,463	0	0	0
ENDING BALANCE	8,370,960	9,494,634	10,630,806	5,020,275	4,721,269

Note: Numbers may not add due to rounding.

East 6th Street Public Improvement District

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	101,473	97,658	99,861	0	112,495
REVENUE					
Use of Money & Property Interest	74	170	176	0	1,002
Other Revenue PID Assessments	79,384	93,690	98,149	85,691	84,901
Total Revenue	79,458	93,860	98,325	85,691	85,903
TRANSFERS IN					
Other Funds	0	35,000	35,000	35,000	35,000
Austin Energy	35,000	0	0	0	0
Total Transfers In	35,000	35,000	35,000	35,000	35,000
TOTAL AVAILABLE FUNDS	114,458	128,860	133,325	120,691	120,903
REQUIREMENTS					
Contractuals	118,273	126,656	120,691	120,691	160,903
Total Requirements	118,273	126,656	120,691	120,691	160,903
TOTAL REQUIREMENTS	118,273	126,656	120,691	120,691	160,903
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(3,815)	2,204	12,634	0	(40,000)
ADJUSTMENT TO GAAP	0	(1)	0	0	0
ENDING BALANCE	97,658	99,861	112,495	0	72,495

Note: Numbers may not add due to rounding.

Economic Development Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	27	1,162,489	108,067	0	210,263
REVENUE					
Other Revenue					
Other Revenue	83,318	162,980	117,000	152,280	111,000
Total Revenue	83,318	162,980	117,000	152,280	111,000
TRANSFERS IN					
Austin Energy	11,437,520	8,770,183	9,090,429	9,090,429	7,492,992
General Fund	1,280,445	2,098,596	3,396,673	3,396,673	4,862,671
Austin Water Utility	614,875	1,148,827	2,011,254	2,011,254	2,928,899
Austin Resource Recovery Fund	88,250	159,630	305,689	305,689	471,975
Critical One-Time	0	190,754	0	0	0
Total Transfers In	13,421,090	12,367,990	14,804,045	14,804,045	15,756,537
TOTAL AVAILABLE FUNDS	13,504,408	12,530,970	14,921,045	14,956,325	15,867,537
DEPARTMENT REQUIREMENTS					
Economic Development	7,565,640	7,581,213	8,321,310	8,362,828	8,842,178
Total Department Requirements	7,565,640	7,581,213	8,321,310	8,362,828	8,842,178
OTHER REQUIREMENTS					
Grants to others/subrecipients	1,448,822	4,325,205	4,569,055	4,534,113	4,944,113
Interdepartmental Charges	0	90,968	143,439	143,439	148,041
Compensation Adjustment	0	0	0	0	105,655
Market Study Adjustment	0	0	12,395	12,395	57,524
Services-legal fees	50,000	12,000	30,000	50,000	50,000
Accrued Payroll	135,710	14,649	54,124	46,281	16,359
Fire/Extend Coverage Insurance	0	0	17,982	0	0
Awards and Recognition	2,637	0	0	0	0
Consultant-others	0	55,760	0	0	0
Services-other	1,556,659	0	0	0	0
Total Other Requirements	3,193,828	4,498,582	4,826,995	4,786,228	5,321,692
TRANSFERS OUT					
Administrative Support	1,218,897	0	1,228,139	1,228,139	1,362,068
CTM Support	271,591	299,399	379,628	379,628	336,138
Trf to CIP Mgm - CPM (5460)	0	0	0	0	98,455
Workers' Compensation	61,989	74,107	62,777	62,777	61,269
Trf to PW-Transportation CIP	0	0	0	0	55,000
Liability Reserve	0	0	0	0	1,000
Interdepartmental Charges	30,000	0	0	0	0
Trf to Support Services Fund	0	1,246,284	0	0	0
Total Transfers Out	1,582,477	1,619,790	1,670,544	1,670,544	1,913,930
TOTAL REQUIREMENTS	12,341,946	13,699,584	14,818,849	14,819,600	16,077,800
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	1,162,462	(1,168,614)	102,196	136,725	(210,263)
ADJUSTMENT TO GAAP	0	114,192	0	0	0
ENDING BALANCE	1,162,489	108,067	210,263	136,725	0

Note: Numbers may not add due to rounding.

Economic Incentives Reserve Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	21,872,412	19,529,090	19,394,249	18,978,382	16,869,129
REVENUE					
Use of Money & Property Interest	14,482	29,592	33,082	0	0
Total Revenue	14,482	29,592	33,082	0	0
TRANSFERS IN					
General Fund	14,205,935	14,115,384	14,862,072	14,869,325	11,636,581
Austin Energy	333,333	0	0	0	0
Austin Water Utility	333,333	0	0	0	0
Total Transfers In	14,872,601	14,115,384	14,862,072	14,869,325	11,636,581
TOTAL AVAILABLE FUNDS	14,887,083	14,144,976	14,895,154	14,869,325	11,636,581
DEPARTMENT REQUIREMENTS					
Economic Development	0	13,293,448	14,443,705	14,443,705	13,909,518
Total Department Requirements	0	13,293,448	14,443,705	14,443,705	13,909,518
OTHER REQUIREMENTS					
Grants to others/subrecipients	16,265,449	0	0	0	0
Trf to Mueller Local Gov Corp	984,956	0	0	0	0
Total Other Requirements	17,250,405	0	0	0	0
TRANSFERS OUT					
Trf to Mueller Local Gov Corp	0	986,369	976,569	976,569	975,856
Trf To GF Budget Stabilztn Fund	0	0	2,000,000	2,000,000	0
Total Transfers Out	0	986,369	2,976,569	2,976,569	975,856
TOTAL REQUIREMENTS	17,250,405	14,279,817	17,420,274	17,420,274	14,885,374
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(2,363,322)	(134,841)	(2,525,120)	(2,550,949)	(3,248,793)
ADJUSTMENT TO GAAP	20,000	0	0	0	0
ENDING BALANCE	19,529,090	19,394,249	16,869,129	16,427,433	13,620,336

Note: Numbers may not add due to rounding.

Employee Benefits Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	43,897,412	36,622,322	22,614,203	23,330,307	19,789,899
REVENUE					
City Contributions	136,458,935	149,934,782	173,050,381	171,145,252	189,751,682
Employee Medical	25,715,443	26,725,957	28,009,162	29,211,765	31,576,269
Retiree Medical	12,941,102	13,710,110	15,091,771	15,575,505	17,383,638
Employee Supplemental Life	3,028,198	3,793,904	3,996,167	4,019,731	4,230,007
Employee Dental	3,219,209	3,330,369	3,339,545	3,515,328	3,711,267
Retiree Dental	1,600,732	1,812,822	1,927,252	1,865,556	1,961,496
Employee Long Term Disability	1,604,521	1,686,797	1,502,994	1,723,816	1,547,127
Other Revenue	1,686,997	1,407,690	1,400,000	1,700,000	1,400,000
Employee Retiree Vision Program	732,186	831,895	880,810	845,563	932,381
Employee Prepaid Legal	501,730	577,663	594,167	594,566	633,846
Total Revenue	187,489,055	203,811,989	229,792,249	230,197,082	253,127,713
TOTAL AVAILABLE FUNDS	187,489,055	203,811,989	229,792,249	230,197,082	253,127,713
PROGRAM REQUIREMENTS					
Employee Medical	124,831,897	138,121,421	149,551,216	151,810,709	160,641,283
Retiree Medical	45,606,238	53,162,236	54,834,282	57,447,586	63,761,817
Claims Reserve - Self Insured Programs	0	0	0	11,647,827	12,503,507
Employee Dental	10,305,814	11,053,432	11,582,106	11,559,283	12,067,648
Optional Coverage paid by Employee	5,710,491	6,706,975	7,080,130	7,005,644	7,136,804
Support Services	3,429,979	3,712,413	4,042,790	3,974,262	4,118,204
Fully Funded by City - Employee/Retiree	3,189,975	3,162,408	3,380,230	3,639,434	3,733,693
Stop Loss Reserve - Self Insured Programs	0	0	0	2,900,000	2,700,000
Optional Coverage paid by Retiree	1,747,545	1,990,632	2,145,799	2,043,588	2,168,053
Total Program Requirements	194,821,939	217,909,516	232,616,553	252,028,333	268,831,009
TOTAL REQUIREMENTS	194,821,939	217,909,516	232,616,553	252,028,333	268,831,009
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(7,332,884)	(14,097,528)	(2,824,304)	(21,831,251)	(15,703,296)
ADJUSTMENT TO GAAP	57,794	89,409	0	0	0
ENDING BALANCE	36,622,322	22,614,203	19,789,899	1,499,056	4,086,603

Note: Numbers may not add due to rounding.

Estancia Hill Country Public Improvement District

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	0	0	125,590	0	125,590
REVENUE					
Use of Money & Property Interest	0	340	1,005	0	0
Other Revenue PID Assessments	0	1,896,469	1,765,365	1,766,370	1,745,255
Total Revenue	0	1,896,809	1,766,370	1,766,370	1,745,255
TOTAL AVAILABLE FUNDS	0	1,896,809	1,766,370	1,766,370	1,745,255
REQUIREMENTS					
Commodities	0	299,739	1,690,000	1,766,370	1,718,725
Contractuals	0	313,075	76,370	0	26,530
Total Requirements	0	612,814	1,766,370	1,766,370	1,745,255
TOTAL REQUIREMENTS	0	612,814	1,766,370	1,766,370	1,745,255
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	0	1,283,995	0	0	0
ADJUSTMENT TO GAAP	0	(1,158,405)	0	0	0
ENDING BALANCE	0	125,590	125,590	0	125,590

Note: Numbers may not add due to rounding.

Fleet Services Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	3,557,753	6,316,482	10,964,941	12,314,866	7,643,227
REVENUE					
Use of Money & Property Interest	14,534	42,087	65,000	16,925	26,193
Property Sales	450,645	743,054	500,239	414,997	512,594
Use of Property	101,516	102,565	113,774	113,774	116,584
Other Revenue					
Reimbursement-Other City Funds	46,158,017	49,728,415	40,425,475	40,844,487	45,960,666
Other Revenue	1,103,961	1,153,859	1,190,788	1,118,075	1,220,201
Total Revenue	47,828,672	51,769,980	42,295,276	42,508,258	47,836,238
TOTAL AVAILABLE FUNDS	47,828,672	51,769,980	42,295,276	42,508,258	47,836,238
DEPARTMENT REQUIREMENTS					
Fleet Services	44,522,186	44,114,869	44,132,129	53,244,275	51,607,541
Total Department Requirements	44,522,186	44,114,869	44,132,129	53,244,275	51,607,541
OTHER REQUIREMENTS					
Compensation Adjustment	0	0	0	0	341,839
Market Study Adjustment	0	0	10,170	10,170	101,143
Accrued Payroll	43,942	137,222	62,634	119,697	44,791
Fire/Extend Coverage Insurance	18,158	22,025	26,972	26,972	26,972
Bond/Theft/Prof Liab Insurance	0	0	0	418	418
Awards and Recognition	11,398	477	0	0	0
Total Other Requirements	73,499	159,725	99,776	157,257	515,163
TRANSFERS OUT					
Trf to Fleet Services CIP Fund	0	0	0	0	1,460,000
CTM Support	781,929	541,796	613,898	613,898	735,608
Trf to GO Debt Service	465,988	425,320	509,820	517,405	556,824
Workers' Compensation	263,783	286,639	229,810	229,810	223,950
Regional Radio System	0	0	16,557	16,557	15,077
Liability Reserve	15,000	15,000	15,000	15,000	15,000
Trf to Wireless Communication	15,702	12,947	0	0	0
Trf to Environmental Rmdn Fund	81,544	15,454	0	0	0
Trf to Fleet Services Fund	0	156,217	0	0	0
Total Transfers Out	1,623,946	1,453,373	1,385,085	1,392,670	3,006,459
TOTAL REQUIREMENTS	46,219,631	45,727,967	45,616,990	54,794,202	55,129,163
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	1,609,041	6,042,014	(3,321,714)	(12,285,944)	(7,292,925)
ADJUSTMENT TO GAAP	1,149,688	(1,393,555)	0	0	0
ENDING BALANCE	6,316,482	10,964,941	7,643,227	28,922	350,302

Note: Numbers may not add due to rounding.

General Fund Budget Stabilization Reserve Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	78,344,771	108,282,552	100,178,609	95,487,284	65,037,778
TRANSFERS IN					
Other Funds	0	0	2,000,000	2,000,000	4,945,793
Critical One-Time	0	0	0	656,308	0
General Fund	44,804,932	23,434,574	7,834,965	1,571,664	0
Total Transfers In	44,804,932	23,434,574	9,834,965	4,227,972	4,945,793
TOTAL AVAILABLE FUNDS	44,804,932	23,434,574	9,834,965	4,227,972	4,945,793
REQUIREMENTS					
Capital	0	0	1,836,466	1,961,514	2,024,356
Commodities	0	0	91,964	112,164	0
Contractuals	0	0	5,072,994	5,702,800	1,846,075
Personnel	0	0	451,328	407,328	0
Total Requirements	0	0	7,452,752	8,183,806	3,870,431
TRANSFERS OUT					
Trf to General Fnd-Emergency Rs	0	0	7,474,976	7,474,976	3,547,559
Regional Radio System	0	0	0	0	2,370,000
Trf to Building Svcs CIP Fund	0	0	510,000	510,000	1,200,000
Trf to Planning and Dev CIP	0	0	825,000	825,000	500,000
Trf to PARD CIP Fund	0	0	2,500,000	2,500,000	250,000
Trf to 2nd Street TIF Fund	0	0	600,000	600,000	0
Trf to Comm Dev Incentives Fund	0	0	939,846	939,846	0
Trf to CTM CIP Fund	0	0	11,868,286	11,868,286	0
Trf to General Fund	0	0	2,078,000	2,078,000	0
Trf to Vehicle Acquisition Fnd	0	0	10,726,936	10,726,936	0
Trf to Critical One-Time Fund	14,867,151	31,538,517	0	0	0
Total Transfers Out	14,867,151	31,538,517	37,523,044	37,523,044	7,867,559
TOTAL REQUIREMENTS	14,867,151	31,538,517	44,975,796	45,706,850	11,737,990
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	29,937,781	(8,103,943)	(35,140,831)	(41,478,878)	(6,792,197)
ADJUSTMENT TO GAAP	0	0	0	0	0
ENDING BALANCE	108,282,552	100,178,609	65,037,778	54,008,406	58,245,581

Note: Numbers may not add due to rounding.

General Fund Contingency Reserve Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	6,505,490	6,792,804	7,194,075	7,194,075	0
TRANSFERS IN					
Contingency Reserve Fund	287,314	0	0	0	0
General Fund	0	401,271	0	0	0
Total Transfers In	287,314	401,271	0	0	0
TOTAL AVAILABLE FUNDS	287,314	401,271	0	0	0
TRANSFERS OUT					
Trf to General Fnd-Emergency Rs	0	0	7,194,075	7,194,075	0
Total Transfers Out	0	0	7,194,075	7,194,075	0
TOTAL REQUIREMENTS	0	0	7,194,075	7,194,075	0
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	287,314	401,271	(7,194,075)	(7,194,075)	0
ADJUSTMENT TO GAAP	0	0	0	0	0
ENDING BALANCE	6,792,804	7,194,075	0	0	0

Note: Numbers may not add due to rounding.

General Fund Emergency Reserve Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	40,000,000	40,000,000	40,000,000	40,000,000	54,669,051
TRANSFERS IN					
Budget Stabilization Reserve	0	0	7,474,976	7,474,976	3,547,559
Contingency Reserve Fund	0	0	7,194,075	7,194,075	0
Total Transfers In	0	0	14,669,051	14,669,051	3,547,559
TOTAL AVAILABLE FUNDS	0	0	14,669,051	14,669,051	3,547,559
TOTAL REQUIREMENTS	0	0	0	0	0
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	0	0	14,669,051	14,669,051	3,547,559
ADJUSTMENT TO GAAP	0	0	0	0	0
ENDING BALANCE	40,000,000	40,000,000	54,669,051	54,669,051	58,216,610

Note: Numbers may not add due to rounding.

General Fund One-Time Expenditure Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	13,692	0	0	656,308	0
TRANSFERS IN					
Budget Stabilization Reserve	14,867,151	31,538,517	0	0	0
Total Transfers In	14,867,151	31,538,517	0	0	0
TOTAL AVAILABLE FUNDS	14,867,151	31,538,517	0	0	0
REQUIREMENTS					
Capital	1,924,192	2,028,595	0	0	0
Commodities	107,057	119,888	0	0	0
Contractuals	46,442	2,880,911	0	0	0
Expense Refunds	(18,000)	0	0	0	0
Personnel	0	611,749	0	0	0
Total Requirements	2,059,691	5,641,143	0	0	0
TRANSFERS OUT					
Trf To GF Budget Stablztn Fund	0	0	0	656,308	0
Trf to Building Svcs CIP Fund	0	425,000	0	0	0
Trf to CTM CIP Fund	3,962,384	8,378,008	0	0	0
Trf to Economic Development	0	190,754	0	0	0
Trf to FSD CIP Fund	1,500,000	0	0	0	0
Trf to Health CIP Fund	400,000	0	0	0	0
Trf to Library CIP Fund	1,000,000	430,000	0	0	0
Trf to PARD CIP Fund	1,433,076	867,178	0	0	0
Trf to Planning and Dev CIP	0	700,000	0	0	0
Trf to Vehicle Acquisition Fnd	4,512,000	14,920,126	0	0	0
Total Transfers Out	12,807,460	25,911,066	0	656,308	0
TOTAL REQUIREMENTS	14,867,151	31,552,209	0	656,308	0
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	0	(13,692)	0	(656,308)	0
ADJUSTMENT TO GAAP	(13,692)	13,692	0	0	0
ENDING BALANCE	0	0	0	0	0

Note: Numbers may not add due to rounding.

General Fund Property Tax Reserve Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	4,500,000	4,500,000	4,500,000	4,500,000	4,500,000
TOTAL AVAILABLE FUNDS	0	0	0	0	0
TOTAL REQUIREMENTS	0	0	0	0	0
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	0	0	0	0	0
ADJUSTMENT TO GAAP	0	0	0	0	0
ENDING BALANCE	4,500,000	4,500,000	4,500,000	4,500,000	4,500,000

Note: Numbers may not add due to rounding.

General Obligation Debt Service Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	15,693,543	17,116,438	20,590,208	20,093,206	19,899,168
REVENUE					
Current Property Taxes	103,139,797	109,464,649	116,415,541	115,845,421	126,245,416
Interest	23,350	42,228	1,475,081	1,099,425	1,324,883
Property Tax Penalty and Interest	426,105	447,662	501,416	690,000	440,000
Delinquent Property Taxes	367,364	220,368	250,000	517,886	419,252
Other Revenue	1,112,594	830,892	118,497	118,800	118,800
Other	0	36,455	0	0	0
TXDOT	1,016,455	1,016,455	0	0	0
Total Revenue	106,085,665	112,058,707	118,760,535	118,271,532	128,548,351
TRANSFERS IN					
Other Funds	10,176,777	13,110,782	14,957,136	17,868,806	15,444,852
Austin Resource Recovery Fund	10,301,444	11,625,032	10,550,892	10,550,898	8,453,584
Support Services/Infrastructure Funds	6,070,133	6,853,617	7,097,560	7,158,131	7,192,572
Austin Water Utility	4,799,398	3,973,920	4,001,520	4,010,080	3,620,142
Convention Center	2,332,301	2,173,040	2,202,340	2,202,341	1,495,640
Austin Energy	150,366	149,300	150,448	150,449	153,784
CIP	0	0	0	0	119,456
General Fund	2,085,266	0	0	0	92,184
Aviation	26,277	26,040	26,304	26,305	26,940
Total Transfers In	35,941,962	37,911,731	38,986,200	41,967,010	36,599,154
TOTAL AVAILABLE FUNDS	142,027,627	149,970,438	157,746,735	160,238,542	165,147,505
OTHER REQUIREMENTS					
Redemption of principal-gen	88,475,000	90,360,000	98,710,000	99,380,000	103,875,000
Interest-general	52,124,306	55,912,945	58,612,775	63,544,317	63,527,675
Bond issue costs	0	220,000	1,079,395	1,079,395	1,000,000
Services-other	5,426	7,576	35,605	35,605	15,000
Total Other Requirements	140,604,731	146,500,521	158,437,775	164,039,317	168,417,675
TOTAL REQUIREMENTS	140,604,731	146,500,521	158,437,775	164,039,317	168,417,675
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	1,422,895	3,469,917	(691,040)	(3,800,775)	(3,270,170)
ADJUSTMENT TO GAAP	0	3,853	0	0	0
ENDING BALANCE	17,116,438	20,590,208	19,899,168	16,292,431	16,628,998

Note: Numbers may not add due to rounding.

Golf Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	(565,140)	(997,163)	(1,420,929)	(1,167,829)	(1,483,364)
REVENUE					
Licenses, Permits, Inspections					
Other Licenses/Permits	795	600	600	0	0
Charges for Services/Goods					
Recreation and Culture Charges	5,789,596	5,471,819	7,104,094	7,604,047	7,227,918
General Government Charges	36,285	23,641	76,634	76,634	83,926
Other Electric Utility Revenue	4,361	9,391	4,860	4,860	5,293
Use of Money & Property					
Interest	0	0	4,786	4,786	4,930
Other Revenue					
Other Revenue	17,564	230,985	205,722	155,567	200,000
Total Revenue	5,848,600	5,736,436	7,396,696	7,845,894	7,522,067
TRANSFERS IN					
General Fund	0	0	0	0	500,000
Total Transfers In	0	0	0	0	500,000
TOTAL AVAILABLE FUNDS	5,848,600	5,736,436	7,396,696	7,845,894	8,022,067
DEPARTMENT REQUIREMENTS					
Parks and Recreation	5,662,801	5,457,872	6,830,457	6,835,352	7,656,834
Total Department Requirements	5,662,801	5,457,872	6,830,457	6,835,352	7,656,834
OTHER REQUIREMENTS					
Compensation Adjustment	0	0	0	0	59,749
Market Study Adjustment	0	0	833	833	42,130
Accrued Payroll	4,738	20,115	15,665	27,138	9,557
Total Other Requirements	4,738	20,115	16,498	27,971	111,436
TRANSFERS OUT					
Administrative Support	0	0	204,598	204,598	227,011
Trf to GO Debt Service	316,656	324,524	351,616	351,619	129,484
Workers' Compensation	43,524	53,133	45,962	45,962	43,311
CTM Support	0	0	0	0	38,137
Liability Reserve	15,000	15,000	10,000	10,000	0
Trf to Support Services Fund	281,284	191,736	0	0	0
Trf to PARD CIP Fund	0	100,000	0	0	0
Total Transfers Out	656,464	684,393	612,176	612,179	437,943
TOTAL REQUIREMENTS	6,324,003	6,162,380	7,459,131	7,475,502	8,206,213
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(475,402)	(425,944)	(62,435)	370,392	(184,146)
ADJUSTMENT TO GAAP	43,379	2,178	0	0	0
ENDING BALANCE	(997,163)	(1,420,929)	(1,483,364)	(797,437)	(1,667,510)

Note: Numbers may not add due to rounding.

Golf Surcharge Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	<u>154,862</u>	<u>131,143</u>	<u>104,019</u>	<u>105,643</u>	<u>157,019</u>
REVENUE					
Charges for Services/Goods Recreation and Culture Charges	166,040	162,681	200,000	175,000	200,000
Use of Money & Property Interest	241	195	3,000	1,500	3,000
Total Revenue	<u>166,281</u>	<u>162,876</u>	<u>203,000</u>	<u>176,500</u>	<u>203,000</u>
TOTAL AVAILABLE FUNDS	<u>166,281</u>	<u>162,876</u>	<u>203,000</u>	<u>176,500</u>	<u>203,000</u>
TRANSFERS OUT					
Trf to PARD CIP Fund	150,000	150,000	150,000	150,000	150,000
Trf to GO Debt Service	40,000	40,000	0	0	0
Total Transfers Out	<u>190,000</u>	<u>190,000</u>	<u>150,000</u>	<u>150,000</u>	<u>150,000</u>
TOTAL REQUIREMENTS	<u>190,000</u>	<u>190,000</u>	<u>150,000</u>	<u>150,000</u>	<u>150,000</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(23,719)	(27,124)	53,000	26,500	53,000
ADJUSTMENT TO GAAP	0	0	0	0	0
ENDING BALANCE	<u>131,143</u>	<u>104,019</u>	<u>157,019</u>	<u>132,143</u>	<u>210,019</u>

Note: Numbers may not add due to rounding.

Green Water Treatment Plant Land Sale Proceeds Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	0	0	0	0	0
REVENUE					
Use of Money & Property					
Use of Property	15,830,208	11,982,915	4,309,407	4,309,407	0
Total Revenue	15,830,208	11,982,915	4,309,407	4,309,407	0
TOTAL AVAILABLE FUNDS	15,830,208	11,982,915	4,309,407	4,309,407	0
TRANSFERS OUT					
Trf to Electric CIP Fund	1,530,352	6,969,648	0	0	0
Trf to GGCIP fund	0	5,013,267	4,309,407	4,309,407	0
Trf to Water CIP Fund	3,100,000	0	0	0	0
Trf to Water Operating Fund	11,199,856	0	0	0	0
Total Transfers Out	15,830,208	11,982,915	4,309,407	4,309,407	0
TOTAL REQUIREMENTS	15,830,208	11,982,915	4,309,407	4,309,407	0
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	0	0	0	0	0
ADJUSTMENT TO GAAP	0	0	0	0	0
ENDING BALANCE	0	0	0	0	0

Note: Numbers may not add due to rounding.

Hotel Occupancy Tax Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	0	0	0	0	0
REVENUE					
Hotel/Motel Occupancy Tax	70,542,376	82,108,258	87,645,351	79,101,936	90,274,712
H/MOT Penalties & Interest	156,360	262,260	200,000	210,000	220,000
Total Revenue	70,698,736	82,370,517	87,845,351	79,311,936	90,494,712
TOTAL AVAILABLE FUNDS	70,698,736	82,370,517	87,845,351	79,311,936	90,494,712
TRANSFERS OUT					
Trf to Conv Ctr Tax Fund	34,078,127	39,723,323	43,922,675	39,655,968	45,247,356
Trf to Conv Ctr Venue Fund	15,144,320	17,653,043	19,519,237	17,623,112	20,107,925
Trf to Tourism & Promotion Fnd	10,979,973	12,798,854	14,151,886	12,777,153	14,578,698
Trf to Cultural Arts Fund	7,953,835	9,271,423	10,251,553	9,255,703	10,560,733
Total Transfers Out	68,156,254	79,446,644	87,845,351	79,311,936	90,494,712
TOTAL REQUIREMENTS	68,156,254	79,446,644	87,845,351	79,311,936	90,494,712
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	2,542,482	2,923,874	0	0	0
ADJUSTMENT TO GAAP	(2,542,482)	(2,923,874)	0	0	0
ENDING BALANCE	0	0	0	0	0

Note: Numbers may not add due to rounding.

HUD Section 108 Debt Service Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	68	0	0	0	0
TRANSFERS IN					
Other Funds	1,018,351	1,069,284	1,135,159	1,205,258	840,606
Total Transfers In	1,018,351	1,069,284	1,135,159	1,205,258	840,606
TOTAL AVAILABLE FUNDS	1,018,351	1,069,284	1,135,159	1,205,258	840,606
OTHER REQUIREMENTS					
Principal payment D/S funds	830,000	900,000	970,000	970,000	560,000
Interest payment D/S funds	187,344	168,109	161,084	234,183	276,531
Services-other	1,075	1,175	4,075	1,075	4,075
Total Other Requirements	1,018,419	1,069,284	1,135,159	1,205,258	840,606
TOTAL REQUIREMENTS	1,018,419	1,069,284	1,135,159	1,205,258	840,606
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(68)	0	0	0	0
ADJUSTMENT TO GAAP	0	0	0	0	0
ENDING BALANCE	0	0	0	0	0

Note: Numbers may not add due to rounding.

HUD Section 108 Family Business Loan Program Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	<u>(15,458)</u>	<u>42,415</u>	<u>91,831</u>	<u>191,112</u>	<u>1,398,044</u>
REVENUE					
Charges for Services/Goods					
General Government Charges	31,135	51,972	60,000	120,000	90,000
Use of Money & Property					
Interest	6,692	26,757	41,964	32,000	60,000
Loan Repayments	33,191	169,306	232,027	156,000	387,000
Intergovernmental					
Federal Revenue	1,067,829	1,725,727	3,000,000	4,000,000	3,000,000
Other Revenue					
Other Revenue	1,543	1,500	1,400	1,000	1,800
Total Revenue	<u>1,140,389</u>	<u>1,975,261</u>	<u>3,335,391</u>	<u>4,309,000</u>	<u>3,538,800</u>
TOTAL AVAILABLE FUNDS	<u>1,140,389</u>	<u>1,975,261</u>	<u>3,335,391</u>	<u>4,309,000</u>	<u>3,538,800</u>
DEPARTMENT REQUIREMENTS					
Economic Development	1,068,083	1,775,818	2,003,014	4,000,000	3,000,000
Total Department Requirements	<u>1,068,083</u>	<u>1,775,818</u>	<u>2,003,014</u>	<u>4,000,000</u>	<u>3,000,000</u>
TRANSFERS OUT					
Trf to HUD Sec 108 Debt Svc	14,434	11,334	26,164	96,263	304,048
Interest payment D/S funds	0	3,692	0	0	0
Principal payment D/S funds	0	135,000	0	0	0
Total Transfers Out	<u>14,434</u>	<u>150,026</u>	<u>26,164</u>	<u>96,263</u>	<u>304,048</u>
TOTAL REQUIREMENTS	<u>1,082,517</u>	<u>1,925,844</u>	<u>2,029,178</u>	<u>4,096,263</u>	<u>3,304,048</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>57,872</u>	<u>49,417</u>	<u>1,306,213</u>	<u>212,737</u>	<u>234,752</u>
ADJUSTMENT TO GAAP	1	(1)	0	0	0
ENDING BALANCE	<u>42,415</u>	<u>91,831</u>	<u>1,398,044</u>	<u>403,849</u>	<u>1,632,796</u>

Note: Numbers may not add due to rounding.

I-35 Parking Program Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	382,102	592,119	707,343	451,718	596,631
REVENUE					
Parking Fees	420,744	447,076	400,400	400,400	434,000
Interest	574	1,206	600	600	1,200
Total Revenue	421,318	448,282	401,000	401,000	435,200
TOTAL AVAILABLE FUNDS	421,318	448,282	401,000	401,000	435,200
REQUIREMENTS					
Commodities	2,426	461	10,000	10,000	10,000
Contractuals	141,864	230,185	400,000	400,000	650,000
Total Requirements	144,290	230,646	410,000	410,000	660,000
TRANSFERS OUT					
Trf to GO Debt Service	107,382	102,412	101,712	101,714	102,304
Total Transfers Out	107,382	102,412	101,712	101,714	102,304
TOTAL REQUIREMENTS	251,672	333,058	511,712	511,714	762,304
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	169,646	115,224	(110,712)	(110,714)	(327,104)
ADJUSTMENT TO GAAP	40,371	0	0	0	0
ENDING BALANCE	592,119	707,343	596,631	341,004	269,527

Note: Numbers may not add due to rounding.

Indian Hills Public Improvement District

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	0	0	0	0	0
REVENUE					
Use of Money & Property Interest	0	55	278	0	0
Other Revenue PID Assessments	0	1,826,336	1,639,527	1,639,805	1,659,396
Total Revenue	0	1,826,391	1,639,805	1,639,805	1,659,396
TOTAL AVAILABLE FUNDS	0	1,826,391	1,639,805	1,639,805	1,659,396
REQUIREMENTS					
Commodities	0	231,569	1,612,744	1,639,805	1,631,794
Contractuals	0	48,500	27,061	0	27,602
Total Requirements	0	280,069	1,639,805	1,639,805	1,659,396
TOTAL REQUIREMENTS	0	280,069	1,639,805	1,639,805	1,659,396
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	0	1,546,323	0	0	0
ADJUSTMENT TO GAAP	0	(1,546,323)	0	0	0
ENDING BALANCE	0	0	0	0	0

Note: Numbers may not add due to rounding.

Liability Reserve Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	5,124,651	1,645,284	127,627	(1,353,716)	50,627
REVENUE					
Other Revenue					
Other Revenue	3,508	2,811	0	0	0
Total Revenue	3,508	2,811	0	0	0
TRANSFERS IN					
General Fund	2,500,000	2,190,300	2,862,000	2,862,000	3,000,000
Other Funds	352,000	661,700	627,000	627,000	511,000
Austin Resource Recovery Fund	225,000	225,000	250,000	250,000	275,000
Support Services/Infrastructure Funds	97,000	97,000	122,000	122,000	225,000
Convention Center	8,000	8,000	8,000	8,000	50,000
Austin Energy	400,000	400,000	400,000	400,000	0
Austin Water Utility	400,000	400,000	400,000	400,000	0
Aviation	20,000	17,000	17,000	17,000	0
Total Transfers In	4,002,000	3,999,000	4,686,000	4,686,000	4,061,000
TOTAL AVAILABLE FUNDS	4,005,508	4,001,811	4,686,000	4,686,000	4,061,000
REQUIREMENTS					
Contractuals	6,189,876	5,639,060	4,763,000	4,600,000	4,163,000
Total Requirements	6,189,876	5,639,060	4,763,000	4,600,000	4,163,000
TOTAL REQUIREMENTS	6,189,876	5,639,060	4,763,000	4,600,000	4,163,000
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(2,184,369)	(1,637,249)	(77,000)	86,000	(102,000)
ADJUSTMENT TO GAAP	(1,294,998)	119,592	0	0	0
ENDING BALANCE	1,645,284	127,627	50,627	(1,267,716)	(51,373)

Note: Numbers may not add due to rounding.

Long Center Capital Improvements Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	0	0	4,965	0	5,256
REVENUE					
Use of Money & Property Interest	0	228	291	0	0
Total Revenue	0	228	291	0	0
TRANSFERS IN					
General Fund	0	300,000	300,000	300,000	300,000
Total Transfers In	0	300,000	300,000	300,000	300,000
TOTAL AVAILABLE FUNDS	0	300,228	300,291	300,000	300,000
OTHER REQUIREMENTS					
Grants to others/subrecipients	0	295,263	300,000	300,000	305,256
Total Other Requirements	0	295,263	300,000	300,000	305,256
TOTAL REQUIREMENTS	0	295,263	300,000	300,000	305,256
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	0	4,965	291	0	(5,256)
ADJUSTMENT TO GAAP	0	0	0	0	0
ENDING BALANCE	0	4,965	5,256	0	0

Note: Numbers may not add due to rounding.

Mobility Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	0	5,768,784	5,520,912	6,511,835	4,653,359
REVENUE					
Residential Transportation User Fee	0	7,057,808	10,186,855	10,186,855	11,792,601
Commercial Transportation User Fee	0	5,830,106	8,723,289	8,723,289	10,098,335
Other Licenses/Permits	0	4,939,605	5,425,902	2,966,402	4,095,000
General Government Charges	0	269,898	300,000	235,000	275,000
Other Revenue	0	255,669	305,500	200,000	200,000
Scrap Sales	0	14,631	16,000	16,000	16,500
Building Rental/Lease	0	46,559	25,000	0	0
Interest	0	1,326	45,000	0	0
Property Sales	0	18,445	20,000	0	0
Utility Cut Repair Fee	0	2,925	1,000	0	0
Total Revenue	0	18,436,973	25,048,546	22,327,546	26,477,436
TRANSFERS IN					
Other Funds	0	900,000	1,000,000	1,000,000	1,200,000
General Fund	0	852,536	852,536	852,536	852,536
Total Transfers In	0	1,752,536	1,852,536	1,852,536	2,052,536
TOTAL AVAILABLE FUNDS	0	20,189,509	26,901,082	24,180,082	28,529,972
PROGRAM REQUIREMENTS					
Traffic Management	0	9,401,118	16,254,873	16,504,873	16,839,550
One Stop Shop	0	2,476,787	3,298,097	3,433,097	3,434,958
Support Services	0	2,016,794	2,412,574	2,412,574	2,745,698
Transportation Project Development	0	548,403	591,237	591,237	791,638
Total Program Requirements	0	14,443,101	22,556,781	22,941,781	23,811,844
OTHER REQUIREMENTS					
Interdepartmental Charges	0	0	566,032	566,032	825,682
Compensation Adjustment	0	0	0	0	245,124
Market Study Adjustment	0	0	47,502	47,502	103,914
Accrued Payroll	0	100,660	118,130	96,289	83,727
Fire/Extend Coverage Insurance	0	0	18,014	18,014	20,000
Total Other Requirements	0	100,660	749,678	727,837	1,278,447
TRANSFERS OUT					
Administrative Support	0	0	1,944,783	1,936,035	2,043,101
CTM Support	0	439,690	588,152	588,152	894,024
Trf to GO Debt Service	0	376,196	436,032	438,560	491,516
Utility Billing System Support	0	303,668	269,379	269,379	356,308
Workers' Compensation	0	181,771	160,307	160,307	163,737
Trf to CIP Mgm - CPM	0	0	0	0	139,462
Liability Reserve	0	100,000	100,000	100,000	50,000
Regional Radio System	0	0	28,598	28,598	43,119
Trf to Wastewater Operating Fund	0	37,500	37,500	37,500	37,500
Trf to Water Operating Fund	0	37,500	37,500	37,500	37,500
CTECC Support	0	0	9,925	9,925	10,623
Trf to CTECC Fund	0	10,861	0	0	0
Trf to Mobility CIP	0	181,000	850,000	858,748	0
Trf to Support Services Fund	0	2,365,700	0	0	0
Trf to Wireless Communication	0	2,299	0	0	0
Interdepartmental Charges	0	349,054	0	0	0
Total Transfers Out	0	4,385,239	4,462,176	4,464,704	4,266,890
TOTAL REQUIREMENTS	0	18,929,001	27,768,635	28,134,322	29,357,181
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	0	1,260,508	(867,553)	(3,954,240)	(827,209)
ADJUSTMENT TO GAAP	0	(1,508,380)	0	0	0

Note: Numbers may not add due to rounding.

Mobility Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
ENDING BALANCE	0	5,520,912	4,653,359	2,557,595	3,826,150

Note: Numbers may not add due to rounding.

Mueller Tax Increment Financing Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	509	510	3,041	0	3,353
REVENUE					
Taxes					
Property Taxes	2,506,500	3,228,281	3,703,004	3,946,349	4,489,430
Use of Money & Property					
Interest	931	3,020	312	0	0
Total Revenue	2,507,431	3,231,301	3,703,316	3,946,349	4,489,430
TOTAL AVAILABLE FUNDS	2,507,431	3,231,301	3,703,316	3,946,349	4,489,430
OTHER REQUIREMENTS					
Trf to Mueller Local Gov Corp	0	0	3,703,004	3,946,349	4,485,670
Principal payment D/S funds	2,507,431	3,228,770	0	0	0
Total Other Requirements	2,507,431	3,228,770	3,703,004	3,946,349	4,485,670
TOTAL REQUIREMENTS	2,507,431	3,228,770	3,703,004	3,946,349	4,485,670
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	0	2,531	312	0	3,760
ADJUSTMENT TO GAAP	1	0	0	0	0
ENDING BALANCE	510	3,041	3,353	0	7,113

Note: Numbers may not add due to rounding.

Municipal Court Building Security Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	73,764	96,636	80,196	98,518	36,368
REVENUE					
Other Fines	392,646	368,906	354,472	400,368	354,472
Interest	129	193	317	131	186
Total Revenue	392,775	369,100	354,789	400,499	354,658
TOTAL AVAILABLE FUNDS	392,775	369,100	354,789	400,499	354,658
PROGRAM REQUIREMENTS					
Municipal Court Special Programs	371,149	385,540	398,617	398,617	398,617
Total Program Requirements	371,149	385,540	398,617	398,617	398,617
TOTAL REQUIREMENTS	371,149	385,540	398,617	398,617	398,617
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	21,625	(16,440)	(43,828)	1,882	(43,959)
ADJUSTMENT TO GAAP	1,247	0	0	0	0
ENDING BALANCE	96,636	80,196	36,368	100,400	(7,591)

Note: Numbers may not add due to rounding.

Municipal Court Juvenile Case Manager Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	2,112,928	2,040,382	2,020,475	1,763,780	1,745,731
REVENUE					
Other Fines	522,076	491,401	502,326	530,272	502,326
Court Costs	72,312	110,415	109,869	112,431	109,869
Interest	2,202	3,810	6,086	2,272	3,876
Total Revenue	596,590	605,627	618,281	644,975	616,071
TOTAL AVAILABLE FUNDS	596,590	605,627	618,281	644,975	616,071
PROGRAM REQUIREMENTS					
Municipal Court Special Programs	651,938	612,398	876,177	925,177	931,151
Total Program Requirements	651,938	612,398	876,177	925,177	931,151
OTHER REQUIREMENTS					
Compensation Adjustment	0	0	0	0	11,598
Market Study Adjustment	0	0	1,362	1,362	3,476
Accrued Payroll	4,744	551	5,395	4,527	1,563
Awards and Recognition	585	0	0	0	0
Total Other Requirements	5,329	551	6,757	5,889	16,637
TRANSFERS OUT					
Workers' Compensation	11,870	12,584	10,091	10,091	9,507
Total Transfers Out	11,870	12,584	10,091	10,091	9,507
TOTAL REQUIREMENTS	669,137	625,533	893,025	941,157	957,295
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(72,546)	(19,907)	(274,744)	(296,182)	(341,224)
ADJUSTMENT TO GAAP	0	0	0	0	0
ENDING BALANCE	2,040,382	2,020,475	1,745,731	1,467,598	1,404,507

Note: Numbers may not add due to rounding.

Municipal Court Technology Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	<u>734,593</u>	<u>738,909</u>	<u>783,371</u>	<u>733,808</u>	<u>629,526</u>
REVENUE					
Traffic Fines	523,625	491,961	473,932	533,237	473,932
Interest	844	1,437	1,921	861	1,384
Total Revenue	<u>524,469</u>	<u>493,397</u>	<u>475,853</u>	<u>534,098</u>	<u>475,316</u>
TOTAL AVAILABLE FUNDS	<u>524,469</u>	<u>493,397</u>	<u>475,853</u>	<u>534,098</u>	<u>475,316</u>
PROGRAM REQUIREMENTS					
Municipal Court Special Programs	520,152	510,862	629,698	650,269	1,102,654
Total Program Requirements	<u>520,152</u>	<u>510,862</u>	<u>629,698</u>	<u>650,269</u>	<u>1,102,654</u>
TOTAL REQUIREMENTS	<u>520,152</u>	<u>510,862</u>	<u>629,698</u>	<u>650,269</u>	<u>1,102,654</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	4,317	(17,464)	(153,845)	(116,171)	(627,338)
ADJUSTMENT TO GAAP	(1)	61,926	0	0	0
ENDING BALANCE	<u>738,909</u>	<u>783,371</u>	<u>629,526</u>	<u>617,637</u>	<u>2,188</u>

Note: Numbers may not add due to rounding.

Municipal Court Traffic Safety Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	200	399	0	0	0
REVENUE					
Traffic Fines	722,484	650,466	695,825	1,573,799	1,573,799
Other Revenue	68,229	63,080	67,479	90,000	90,000
Interest	186	291	312	767	767
Total Revenue	790,899	713,837	763,616	1,664,566	1,664,566
TOTAL AVAILABLE FUNDS	790,899	713,837	763,616	1,664,566	1,664,566
PROGRAM REQUIREMENTS					
Municipal Court Special Programs	774,613	661,027	714,591	1,025,291	1,026,770
Total Program Requirements	774,613	661,027	714,591	1,025,291	1,026,770
OTHER REQUIREMENTS					
Miscellaneous expense	52,277	25,160	23,800	318,878	314,925
Market Study Adjustment	0	0	0	0	5,488
Compensation Adjustment	0	0	0	0	1,275
Accrued Payroll	(140)	193	305	399	128
Awards and Recognition	130	0	0	0	0
Workers' Compensation	2,638	0	0	0	0
Total Other Requirements	54,905	25,354	24,105	319,277	321,816
TRANSFERS OUT					
Trf to PW-Transportation CIP	0	25,160	23,799	318,877	314,924
Workers' Compensation	0	2,796	1,121	1,121	1,056
Total Transfers Out	0	27,956	24,920	319,998	315,980
TOTAL REQUIREMENTS	829,518	714,337	763,616	1,664,566	1,664,566
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(38,619)	(500)	0	0	0
ADJUSTMENT TO GAAP	38,818	101	0	0	0
ENDING BALANCE	399	0	0	0	0

Note: Numbers may not add due to rounding.

Music Loan Program Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	1,987	7,338	7,112	7,338	0
REVENUE					
Use of Money & Property					
Interest	211	24	19	0	0
Loan Repayments	8,646	0	0	0	0
Total Revenue	8,857	24	19	0	0
TOTAL AVAILABLE FUNDS	8,857	24	19	0	0
DEPARTMENT REQUIREMENTS					
Economic Development	9,506	250	7,131	7,338	0
Total Department Requirements	9,506	250	7,131	7,338	0
TOTAL REQUIREMENTS	9,506	250	7,131	7,338	0
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(649)	(226)	(7,112)	(7,338)	0
ADJUSTMENT TO GAAP	6,000	0	0	0	0
ENDING BALANCE	7,338	7,112	0	0	0

Note: Numbers may not add due to rounding.

Music Venue Assistance Program Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	286,376	299,539	372,401	359,186	464,543
REVENUE					
Use of Money & Property Interest	304	1,210	1,751	781	785
Loan Repayments	0	28,898	25,116	29,112	32,028
Total Revenue	304	30,108	26,867	29,893	32,813
TRANSFERS IN					
General Fund	100,000	100,000	100,000	100,000	100,000
Total Transfers In	100,000	100,000	100,000	100,000	100,000
TOTAL AVAILABLE FUNDS	100,304	130,108	126,867	129,893	132,813
DEPARTMENT REQUIREMENTS					
Economic Development	87,140	48,600	34,725	200,000	615,000
Total Department Requirements	87,140	48,600	34,725	200,000	615,000
TOTAL REQUIREMENTS	87,140	48,600	34,725	200,000	615,000
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	13,164	81,508	92,142	(70,107)	(482,187)
ADJUSTMENT TO GAAP	(1)	(8,646)	0	0	0
ENDING BALANCE	299,539	372,401	464,543	289,079	(17,644)

Note: Numbers may not add due to rounding.

Neighborhood Housing and Community Development Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	1,181,639	340,736	0	0	0
REVENUE					
Interest	723	1,133	0	0	0
Other Revenue	1,351	0	0	0	0
Total Revenue	2,074	1,133	0	0	0
TRANSFERS IN					
General Fund	0	4,711,134	0	0	0
Other Funds	3,605,520	0	0	0	0
Total Transfers In	3,605,520	4,711,134	0	0	0
TOTAL AVAILABLE FUNDS	3,607,594	4,712,267	0	0	0
PROGRAM REQUIREMENTS					
Community Development	614,958	470,244	0	0	0
Housing	962,257	154,147	0	0	0
Support Services	2,678,636	2,977,934	0	0	0
Total Program Requirements	4,255,851	3,602,326	0	0	0
OTHER REQUIREMENTS					
Accrued Payroll	9,207	2,053	0	0	0
Awards and Recognition	1,215	0	0	0	0
Total Other Requirements	10,422	2,053	0	0	0
TRANSFERS OUT					
CTM Support	0	673,939	0	0	0
Liability Reserve	20,000	15,000	0	0	0
Trf to Housing CIP Fund	0	105,064	0	0	0
Trf to Support Services Fund	0	671,076	0	0	0
Workers' Compensation	30,335	33,558	0	0	0
Total Transfers Out	50,335	1,498,637	0	0	0
TOTAL REQUIREMENTS	4,316,608	5,103,015	0	0	0
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(709,013)	(390,748)	0	0	0
ADJUSTMENT TO GAAP	(131,890)	50,012	0	0	0
ENDING BALANCE	340,736	0	0	0	0

Note: Numbers may not add due to rounding.

Neighborhood Housing-Housing Trust Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	773,910	758,965	2,852,635	2,350,259	831,478
REVENUE					
Interest	973	2,647	10,000	0	0
Other Revenue	7,750	18,948	319,102	0	0
Property Sales	0	1,782,463	0	0	0
Total Revenue	8,723	1,804,058	329,102	0	0
TRANSFERS IN					
General Fund	775,396	841,849	896,978	896,978	2,496,978
Total Transfers In	775,396	841,849	896,978	896,978	2,496,978
TOTAL AVAILABLE FUNDS	784,119	2,645,907	1,226,080	896,978	2,496,978
PROGRAM REQUIREMENTS					
Housing	652,039	335,354	2,819,501	2,819,501	3,088,482
Support Services	147,003	183,419	211,399	211,399	229,536
Community Development	30,005	60,250	216,337	216,337	10,438
Total Program Requirements	829,048	579,023	3,247,237	3,247,237	3,328,456
TOTAL REQUIREMENTS	829,048	579,023	3,247,237	3,247,237	3,328,456
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(44,929)	2,066,884	(2,021,157)	(2,350,259)	(831,478)
ADJUSTMENT TO GAAP	29,984	26,786	0	0	0
ENDING BALANCE	758,965	2,852,635	831,478	0	0

Note: Numbers may not add due to rounding.

Neighborhood Housing University Neighborhood Overlay Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	694,462	820,428	909,666	804,122	1,082,062
REVENUE					
Interest	736	1,541	4,000	0	0
Other Revenue	125,229	89,639	185,082	0	0
Total Revenue	125,965	91,180	189,082	0	0
TOTAL AVAILABLE FUNDS	125,965	91,180	189,082	0	0
PROGRAM REQUIREMENTS					
Housing	0	1,942	16,686	804,122	1,082,062
Total Program Requirements	0	1,942	16,686	804,122	1,082,062
TOTAL REQUIREMENTS	0	1,942	16,686	804,122	1,082,062
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	125,965	89,239	172,396	(804,122)	(1,082,062)
ADJUSTMENT TO GAAP	1	(1)	0	0	0
ENDING BALANCE	820,428	909,666	1,082,062	0	0

Note: Numbers may not add due to rounding.

One Texas Center Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	67,488	115,530	1,041,970	237,007	1,681,990
REVENUE					
Building Rental/Lease	1,939,626	2,523,722	2,200,000	1,690,727	1,583,384
Parking Fees	48,777	43,838	55,000	60,740	60,000
Total Revenue	1,988,403	2,567,560	2,255,000	1,751,467	1,643,384
TOTAL AVAILABLE FUNDS	1,988,403	2,567,560	2,255,000	1,751,467	1,643,384
TRANSFERS OUT					
Trf to GO Debt Service	1,690,362	1,641,120	1,614,980	1,614,981	1,583,384
Trf to Building Svcs CIP Fund	0	0	0	0	1,500,000
Trf to FSD CIP Fund	250,000	0	0	0	0
Total Transfers Out	1,940,362	1,641,120	1,614,980	1,614,981	3,083,384
TOTAL REQUIREMENTS	1,940,362	1,641,120	1,614,980	1,614,981	3,083,384
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	48,041	926,440	640,020	136,486	(1,440,000)
ADJUSTMENT TO GAAP	1	0	0	0	0
ENDING BALANCE	115,530	1,041,970	1,681,990	373,493	241,990

Note: Numbers may not add due to rounding.

Parking Management Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	2,913,355	3,241,776	2,992,408	3,112,626	2,449,046
REVENUE					
Parking Fees	9,011,341	9,426,003	10,926,260	9,926,260	10,070,020
Transportation Permits	823,811	887,873	722,800	722,800	1,201,450
Other Revenue	60,398	132,344	150,000	115,000	405,000
Land & Infrastructure Rental/Lease	264,883	369,246	315,000	315,000	390,000
Equipment Rental/Lease	418,911	365,234	388,700	388,700	325,000
Interest	3,914	6,581	5,000	5,000	5,000
General Government Charges	14	0	0	0	0
Total Revenue	10,583,273	11,187,283	12,507,760	11,472,760	12,396,470
TRANSFERS IN					
General Fund	22,126	0	0	0	0
Total Transfers In	22,126	0	0	0	0
TOTAL AVAILABLE FUNDS	10,605,399	11,187,283	12,507,760	11,472,760	12,396,470
PROGRAM REQUIREMENTS					
Parking Enterprise	4,915,072	5,645,851	6,300,883	6,550,883	7,343,823
Transportation Project Development	327,338	308,190	345,243	445,243	460,086
Total Program Requirements	5,242,410	5,954,041	6,646,126	6,996,126	7,803,909
OTHER REQUIREMENTS					
Market Study Adjustment	0	0	7,606	7,606	159,163
Compensation Adjustment	0	0	0	0	72,267
Accrued Payroll	2,026	37,987	46,703	25,853	11,629
Interdepartmental Charges	25,000	0	0	0	0
Total Other Requirements	27,026	37,987	54,309	33,459	243,059
TRANSFERS OUT					
Trf to Other Enterprise Fund	0	900,000	1,000,000	1,000,000	1,200,000
Trf to GO Debt Service	1,105,941	1,121,632	1,080,436	1,080,437	1,021,816
Trf to Planning and Dev CIP	728,385	728,385	728,385	728,385	728,385
Trf to Mobility CIP	658,000	1,000,000	2,300,000	2,300,000	500,000
Trf to Transportation Fund	920,500	500,000	500,000	500,000	500,000
Trf to Parking CIP	0	1,060,000	460,000	460,000	405,000
Administrative Support	93,761	0	204,598	154,598	227,011
Workers' Compensation	62,649	72,009	62,217	62,217	69,192
CTM Support	0	0	0	0	60,927
Trf to PW-Transportation CIP	500,000	0	0	0	60,000
Regional Radio System	0	0	15,051	15,051	16,584
Liability Reserve	0	0	0	0	2,000
Trf to Support Services Fund	0	95,868	0	0	0
Trf to Wireless Communication	16,023	10,949	0	0	0
Trf to General Fund	43,410	0	0	0	0
Trf to Other Enterprise CIP	1,000,000	0	0	0	0
Total Transfers Out	5,128,669	5,488,843	6,350,687	6,300,688	4,790,915
TOTAL REQUIREMENTS	10,398,104	11,480,871	13,051,122	13,330,273	12,837,883
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	207,295	(293,588)	(543,362)	(1,857,513)	(441,413)
ADJUSTMENT TO GAAP	121,126	44,220	0	0	0
ENDING BALANCE	3,241,776	2,992,408	2,449,046	1,255,113	2,007,633

Note: Numbers may not add due to rounding.

Parks and Recreation Special Events Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	0	0	0	0	0
REVENUE					
Charges for Services/Goods					
General Government Charges	0	0	0	0	1,883,637
Total Revenue	0	0	0	0	1,883,637
TOTAL AVAILABLE FUNDS	0	0	0	0	1,883,637
DEPARTMENT REQUIREMENTS					
Parks and Recreation	0	0	0	0	1,883,637
Total Department Requirements	0	0	0	0	1,883,637
TOTAL REQUIREMENTS	0	0	0	0	1,883,637
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	0	0	0	0	0
ADJUSTMENT TO GAAP	0	0	0	0	0
ENDING BALANCE	0	0	0	0	0

Note: Numbers may not add due to rounding.

Police Federal Department of Justice Asset Forfeiture Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	2,203,177	1,148,440	2,107,795	1,996,724	2,339,544
REVENUE					
Interest	2,462	4,163	6,977	0	0
Other Revenue	335,377	1,100,744	319,443	0	0
Total Revenue	337,838	1,104,907	326,420	0	0
TOTAL AVAILABLE FUNDS	337,838	1,104,907	326,420	0	0
REQUIREMENTS					
Capital	110,011	93,617	79,671	1,110,000	1,203,544
Commodities	1,111,429	72,325	0	500,000	0
Contractuals	196,756	27,478	15,000	386,724	1,136,000
Total Requirements	1,418,196	193,419	94,671	1,996,724	2,339,544
TOTAL REQUIREMENTS	1,418,196	193,419	94,671	1,996,724	2,339,544
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(1,080,358)	911,488	231,749	(1,996,724)	(2,339,544)
ADJUSTMENT TO GAAP	25,621	47,867	0	0	0
ENDING BALANCE	1,148,440	2,107,795	2,339,544	0	0

Note: Numbers may not add due to rounding.

Police Federal Department of Treasury Asset Forfeiture Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	1,027,844	933,919	952,314	575,823	1,050,757
REVENUE					
Interest	1,166	2,006	3,101	0	0
Other Revenue	455,695	211,422	244,175	0	0
Property Sales	17,022	0	0	0	0
Total Revenue	473,882	213,428	247,276	0	0
TOTAL AVAILABLE FUNDS	473,882	213,428	247,276	0	0
REQUIREMENTS					
Capital	216,988	230,706	142,712	550,000	840,000
Commodities	350,819	0	0	823	100,000
Contractuals	0	559	6,121	25,000	110,757
Total Requirements	567,808	231,265	148,833	575,823	1,050,757
TOTAL REQUIREMENTS	567,808	231,265	148,833	575,823	1,050,757
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(93,926)	(17,837)	98,443	(575,823)	(1,050,757)
ADJUSTMENT TO GAAP	1	36,232	0	0	0
ENDING BALANCE	933,919	952,314	1,050,757	0	0

Note: Numbers may not add due to rounding.

Police State Contraband Asset Forfeiture Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	615,656	970,730	796,712	670,380	787,838
REVENUE					
Interest	7,978	2,115	3,029	0	0
Other Revenue	581,440	430,913	189,818	0	0
Property Sales	2,309	0	0	0	0
Total Revenue	591,726	433,027	192,847	0	0
TOTAL AVAILABLE FUNDS	591,726	433,027	192,847	0	0
REQUIREMENTS					
Capital	135,535	501,202	58,659	450,380	578,320
Commodities	107,228	77,850	143,062	200,000	200,000
Contractuals	0	27,992	0	20,000	9,518
Total Requirements	242,762	607,044	201,721	670,380	787,838
TOTAL REQUIREMENTS	242,762	607,044	201,721	670,380	787,838
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	348,964	(174,017)	(8,874)	(670,380)	(787,838)
ADJUSTMENT TO GAAP	6,110	(1)	0	0	0
ENDING BALANCE	970,730	796,712	787,838	0	0

Note: Numbers may not add due to rounding.

Police State Gambling Asset Forfeiture Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	594,115	559,277	548,920	479,861	565,599
REVENUE					
Interest	614	1,013	1,679	0	0
Other Revenue	30,933	0	15,000	0	0
Total Revenue	31,547	1,013	16,679	0	0
TOTAL AVAILABLE FUNDS	31,547	1,013	16,679	0	0
REQUIREMENTS					
Capital	0	0	0	199,861	100,000
Commodities	0	0	0	110,000	400,000
Contractuals	66,386	11,371	0	170,000	65,599
Total Requirements	66,386	11,371	0	479,861	565,599
TOTAL REQUIREMENTS	66,386	11,371	0	479,861	565,599
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(34,838)	(10,357)	16,679	(479,861)	(565,599)
ADJUSTMENT TO GAAP	0	0	0	0	0
ENDING BALANCE	559,277	548,920	565,599	0	0

Note: Numbers may not add due to rounding.

Reclaimed Water Utility Operating Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	2,382,349	1,831,339	534,298	561,984	692,546
REVENUE					
Water/Wastewater Revenue	819,965	943,855	1,715,585	1,770,107	2,505,414
Interest	186	1,234	7,049	1,374	5,071
Other Revenue	27,328	0	0	0	0
Total Revenue	847,478	945,089	1,722,634	1,771,481	2,510,485
TRANSFERS IN					
Austin Water Utility	3,760,000	2,060,000	3,400,000	3,400,000	3,400,000
Total Transfers In	3,760,000	2,060,000	3,400,000	3,400,000	3,400,000
TOTAL AVAILABLE FUNDS	4,607,478	3,005,089	5,122,634	5,171,481	5,910,485
PROGRAM REQUIREMENTS					
Reclaimed Water Services	314,442	339,436	375,185	388,355	416,789
Other Utility Program Requirements	23,305	27,251	21,508	21,567	23,768
Total Program Requirements	337,747	366,686	396,693	409,922	440,557
OTHER REQUIREMENTS					
Accrued Payroll	1,175	(545)	4,180	2,729	946
Market Study Adjustment	0	0	1,584	1,584	0
Total Other Requirements	1,175	(545)	5,764	4,313	946
DEBT SERVICE REQUIREMENTS					
Trf to Util D/S Separate Lien	3,874,193	2,568,338	2,476,987	2,757,871	2,177,736
Commercial paper interest	848	852	5,554	4,224	27,289
Total Debt Service Requirements	3,875,041	2,569,189	2,482,541	2,762,095	2,205,025
TRANSFERS OUT					
Trf to Reclaimed Water CIP Fnd	900,000	1,300,000	2,000,000	2,000,000	2,000,000
Administrative Support	0	0	0	0	113,506
Trf to General Fund	34,778	66,902	75,184	75,184	96,883
Trf to CIP Mgm - CPM (5460)	0	0	0	0	37,076
Trf to Economic Development	1,016	2,403	4,204	4,204	11,716
CTM Support	0	0	0	0	2,789
Trf to Sustainability Fund	8,741	0	0	0	0
Total Transfers Out	944,535	1,369,305	2,079,388	2,079,388	2,261,970
TOTAL REQUIREMENTS	5,158,498	4,304,636	4,964,386	5,255,718	4,908,498
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(551,019)	(1,299,547)	158,248	(84,237)	1,001,987
ADJUSTMENT TO GAAP	9	2,506	0	0	0
ENDING BALANCE	1,831,339	534,298	692,546	477,747	1,694,533

Note: Numbers may not add due to rounding.

Rutherford Lane Facility Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	(1,027,558)	(114,307)	347,470	139,473	703,795
REVENUE					
Building Rental/Lease	3,655,976	3,781,813	3,743,275	3,743,275	3,488,071
Total Revenue	3,655,976	3,781,813	3,743,275	3,743,275	3,488,071
TOTAL AVAILABLE FUNDS	3,655,976	3,781,813	3,743,275	3,743,275	3,488,071
REQUIREMENTS					
Capital	0	0	0	16,814	0
Commodities	3,486	18,185	45,000	0	45,000
Contractuals	1,446,011	1,955,095	2,064,030	2,187,529	2,159,343
Transfers Out	1,354,500	1,354,700	1,277,920	1,358,950	0
Total Requirements	2,803,997	3,327,980	3,386,950	3,563,293	2,204,343
TRANSFERS OUT					
Trf to GO Debt Service	0	0	0	0	1,283,728
Trf to Building Svcs CIP Fund	0	0	0	0	600,000
Total Transfers Out	0	0	0	0	1,883,728
TOTAL REQUIREMENTS	2,803,997	3,327,980	3,386,950	3,563,293	4,088,071
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	851,979	453,833	356,325	179,982	(600,000)
ADJUSTMENT TO GAAP	61,272	7,944	0	0	0
ENDING BALANCE	(114,307)	347,470	703,795	319,455	103,795

Note: Numbers may not add due to rounding.

Seaholm Parking Garage Debt Service Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>559,167</u>
REVENUE					
Use of Money & Property					
Use of Property	<u>0</u>	<u>0</u>	<u>451,321</u>	<u>0</u>	<u>500,000</u>
Total Revenue	<u>0</u>	<u>0</u>	<u>451,321</u>	<u>0</u>	<u>500,000</u>
TOTAL AVAILABLE FUNDS	<u>0</u>	<u>0</u>	<u>451,321</u>	<u>0</u>	<u>500,000</u>
TRANSFERS OUT					
Trf to GO Debt Service	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>700,000</u>
Total Transfers Out	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>700,000</u>
TOTAL REQUIREMENTS	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>700,000</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>0</u>	<u>0</u>	<u>451,321</u>	<u>0</u>	<u>(200,000)</u>
ADJUSTMENT TO GAAP	<u>0</u>	<u>0</u>	<u>107,846</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u>0</u>	<u>0</u>	<u>559,167</u>	<u>0</u>	<u>359,167</u>

Note: Numbers may not add due to rounding.

Seaholm Tax Increment Financing Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	0	92,289	394,019	393,608	928,157
REVENUE					
Taxes					
Property Taxes	92,289	301,730	534,138	879,851	894,051
Total Revenue	92,289	301,730	534,138	879,851	894,051
TOTAL AVAILABLE FUNDS	92,289	301,730	534,138	879,851	894,051
TRANSFERS OUT					
Trf to GO Debt Service	0	0	0	816,000	0
Total Transfers Out	0	0	0	816,000	0
TOTAL REQUIREMENTS	0	0	0	816,000	0
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	92,289	301,730	534,138	63,851	894,051
ADJUSTMENT TO GAAP	0	0	0	0	0
ENDING BALANCE	92,289	394,019	928,157	457,459	1,822,208

Note: Numbers may not add due to rounding.

Second Street Tax Increment Financing Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	<u>343,504</u>	<u>335,408</u>	<u>287,587</u>	<u>255,714</u>	<u>822,721</u>
REVENUE					
Interest	383	606	1,517	220	220
Total Revenue	<u>383</u>	<u>606</u>	<u>1,517</u>	<u>220</u>	<u>220</u>
TRANSFERS IN					
General Fund	100,000	100,000	100,000	100,000	100,000
Budget Stabilization Reserve	0	0	600,000	600,000	0
Total Transfers In	<u>100,000</u>	<u>100,000</u>	<u>700,000</u>	<u>700,000</u>	<u>100,000</u>
TOTAL AVAILABLE FUNDS	<u>100,383</u>	<u>100,606</u>	<u>701,517</u>	<u>700,220</u>	<u>100,220</u>
PROGRAM REQUIREMENTS					
Small Business Program	108,480	0	0	0	0
Total Program Requirements	<u>108,480</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
REQUIREMENTS					
Capital	0	0	0	0	10,000
Commodities	0	1,125	1,125	0	40,700
Contractuals	0	148,189	165,258	600,000	741,280
Total Requirements	<u>0</u>	<u>149,314</u>	<u>166,383</u>	<u>600,000</u>	<u>791,980</u>
TRANSFERS OUT					
Trf to General Fund	0	0	0	0	130,961
Total Transfers Out	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>130,961</u>
TOTAL REQUIREMENTS	<u>108,480</u>	<u>149,314</u>	<u>166,383</u>	<u>600,000</u>	<u>922,941</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>(8,097)</u>	<u>(48,708)</u>	<u>535,134</u>	<u>100,220</u>	<u>(822,721)</u>
ADJUSTMENT TO GAAP	<u>1</u>	<u>887</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u>335,408</u>	<u>287,587</u>	<u>822,721</u>	<u>355,934</u>	<u>0</u>

Note: Numbers may not add due to rounding.

South Congress Public Improvement District

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	0	0	88,247	0	21,181
REVENUE					
Use of Money & Property Interest	0	109	220	0	181
Other Revenue PID Assessments	0	88,138	121,382	109,339	129,151
Total Revenue	0	88,247	121,602	109,339	129,332
TRANSFERS IN					
Other Funds	0	0	2,847	2,751	2,679
Total Transfers In	0	0	2,847	2,751	2,679
TOTAL AVAILABLE FUNDS	0	88,247	124,449	112,090	132,011
REQUIREMENTS					
Contractuals	0	0	191,515	191,515	132,011
Total Requirements	0	0	191,515	191,515	132,011
TOTAL REQUIREMENTS	0	0	191,515	191,515	132,011
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	0	88,247	(67,066)	(79,425)	0
ADJUSTMENT TO GAAP	0	0	0	0	0
ENDING BALANCE	0	88,247	21,181	(79,425)	21,181

Note: Numbers may not add due to rounding.

Tourism And Promotion Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	1,483,627	1,560,403	2,079,256	1,565,999	1,888,312
REVENUE					
Interest	2,338	5,127	5,521	3,200	5,934
Other Revenue	1,924	0	0	1,999	0
Total Revenue	4,262	5,127	5,521	5,199	5,934
TRANSFERS IN					
Other Funds	10,979,973	12,798,854	14,151,886	12,777,153	14,578,698
Convention Center	125,382	125,382	125,382	125,382	0
Total Transfers In	11,105,355	12,924,236	14,277,268	12,902,535	14,578,698
TOTAL AVAILABLE FUNDS	11,109,616	12,929,363	14,282,789	12,907,734	14,584,632
PROGRAM REQUIREMENTS					
Tourism and Promotion Contracts	11,032,841	12,410,510	14,473,733	14,473,733	16,472,944
Total Program Requirements	11,032,841	12,410,510	14,473,733	14,473,733	16,472,944
TOTAL REQUIREMENTS	11,032,841	12,410,510	14,473,733	14,473,733	16,472,944
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	76,775	518,853	(190,944)	(1,565,999)	(1,888,312)
ADJUSTMENT TO GAAP	1	0	0	0	0
ENDING BALANCE	1,560,403	2,079,256	1,888,312	0	0

Note: Numbers may not add due to rounding.

Town Lake Park Vehicle Rental Tax Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	0	0	0	0	0
REVENUE					
Car Rental Tax	8,627,003	8,671,064	8,903,186	8,298,553	8,992,218
Interest	4,334	6,435	8,061	5,050	8,665
Total Revenue	8,631,337	8,677,499	8,911,247	8,303,603	9,000,883
TOTAL AVAILABLE FUNDS	8,631,337	8,677,499	8,911,247	8,303,603	9,000,883
TRANSFERS OUT					
Trf to PEC Operating Fund	4,696,111	4,647,826	4,715,294	4,106,328	4,816,460
Trf to Town Lake Venue D/S Fnd	3,070,808	3,078,080	3,079,500	3,080,822	3,074,675
Trf to PEC Garage Fund	821,590	921,101	1,116,453	1,116,453	1,109,748
Trf to Other Enterprise DS Rsv	0	858	0	0	0
Total Transfers Out	8,588,509	8,647,865	8,911,247	8,303,603	9,000,883
TOTAL REQUIREMENTS	8,588,509	8,647,865	8,911,247	8,303,603	9,000,883
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	42,828	29,634	0	0	0
ADJUSTMENT TO GAAP	(42,828)	(29,634)	0	0	0
ENDING BALANCE	0	0	0	0	0

Note: Numbers may not add due to rounding.

Transportation Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	12,871,711	5,749,219	9,669,668	6,465,660	8,154,412
REVENUE					
Residential Transportation User Fee	26,333,691	21,173,425	22,471,790	22,359,990	26,194,320
Commercial Transportation User Fee	21,798,406	17,490,319	18,709,199	18,616,118	21,808,442
Utility Cut Repair Fee	8,527,246	7,902,884	8,500,000	9,218,745	9,500,000
Building Rental/Lease	310,632	355,483	300,000	157,500	300,000
Other Revenue	286,572	82,574	100,000	95,800	180,000
Property Sales	70,435	180,358	125,000	100,000	100,000
Interest	14,475	25,196	25,000	25,000	25,000
Development Fees	0	0	0	26,400	0
Donations	0	0	20,000	0	0
General Government Charges	335,256	0	0	417,800	0
Land & Infrastructure Rental/Lease	950	0	0	0	0
Other Licenses/Permits	3,895,214	0	0	0	0
Scrap Sales	19,179	0	0	0	0
Total Revenue	61,592,054	47,210,240	50,250,989	51,017,353	58,107,762
TRANSFERS IN					
CIP	0	879,602	1,150,000	1,150,000	3,430,000
Other Funds	920,500	500,000	500,000	500,000	500,000
Austin Resource Recovery Fund	0	0	0	0	200,000
General Fund	852,536	0	0	0	0
Total Transfers In	1,773,036	1,379,602	1,650,000	1,650,000	4,130,000
TOTAL AVAILABLE FUNDS	63,365,090	48,589,842	51,900,989	52,667,353	62,237,762
PROGRAM REQUIREMENTS					
Street Preventive Maintenance	16,160,267	15,742,173	16,663,784	16,301,376	18,272,517
Minor Construction and Repair	4,808,216	3,697,532	7,144,201	7,654,441	11,825,565
Support Services	3,681,075	4,903,317	6,188,922	6,777,436	6,852,860
Street Repair	5,302,799	5,244,094	5,721,948	6,146,788	6,444,899
Right-of-Way Maintenance	2,900,704	3,020,285	3,899,231	3,492,176	3,443,837
Infrastructure Management	1,823,160	1,913,114	2,206,256	2,120,321	2,944,914
Bridge Maintenance	530,936	463,152	725,600	747,000	1,022,000
Sidewalk Infrastructure Program	460,743	(89,982)	(89,573)	(79,593)	724,406
Neighborhood Partnering Program	521,615	622,378	591,556	769,601	219,852
Urban Trails	0	5	121,752	106,247	160,687
One Stop Shop	2,243,210	0	0	0	0
Support Services	1,472,173	0	0	0	0
Traffic Management	7,389,457	0	0	0	0
Transportation Project Development	514,124	0	0	0	0
Total Program Requirements	47,808,477	35,516,068	43,173,677	44,035,793	51,911,537
OTHER REQUIREMENTS					
Interdepartmental Charges	250,000	149,890	245,501	245,501	572,778
Market Study Adjustment	0	0	21,566	21,566	457,523
Compensation Adjustment	0	0	0	0	438,220
Bad Debt Expense	1,018,798	422,067	420,704	420,704	406,150
Accrued Payroll	122,881	133,786	225,075	177,412	108,530
Federal unemployment tax co	0	22,637	25,000	25,000	25,000
Fire/Extend Coverage Insurance	0	4,830	24,826	24,826	24,826
General Liability Insurance	27,313	0	0	0	0
Total Other Requirements	1,418,992	733,211	962,672	915,009	2,033,027
TRANSFERS OUT					
Administrative Support	4,969,350	0	3,070,623	3,070,623	3,178,158
Trf to GO Debt Service	2,484,598	2,973,036	3,047,724	3,056,826	3,014,040
Utility Billing System Support	817,624	911,005	808,138	808,138	1,064,954
CTM Support	1,283,611	1,061,690	1,346,719	1,346,719	1,010,640
Trf to CIP Mgm - CPM	0	0	0	0	779,837
Trf to PW-Transportation CIP	5,252,000	1,322,000	0	0	550,000
Workers' Compensation	510,421	437,649	339,671	339,671	330,643
Liability Reserve	95,000	309,700	310,000	310,000	275,000
Trf to Wastewater Operating Fund	150,291	112,791	112,791	112,791	112,791

Note: Numbers may not add due to rounding.

Transportation Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
Trf to Water Operating Fund	150,291	112,791	112,791	112,791	112,791
Regional Radio System	0	0	131,439	131,439	97,394
Trf to Support Services Fund	0	3,163,644	0	0	0
Trf to Wireless Communication	163,114	109,375	0	0	0
CTECC Support	8,825	0	0	0	0
Trf to Environmental Rmdn Fund	256,354	47,577	0	0	0
Total Transfers Out	16,141,479	10,561,258	9,279,896	9,288,998	10,526,248
TOTAL REQUIREMENTS	65,368,948	46,810,537	53,416,245	54,239,800	64,470,812
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(2,003,858)	1,779,305	(1,515,256)	(1,572,447)	(2,233,050)
ADJUSTMENT TO GAAP	650,150	2,141,144	0	0	0
ENDING BALANCE	11,518,003	9,669,668	8,154,412	4,893,213	5,921,362

Note: Numbers may not add due to rounding.

Utility Revenue Bond - ECC Proceeds Reserve

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	0	0	0	0	14,281,260
TRANSFERS IN					
Austin Energy	0	0	14,281,260	0	0
Total Transfers In	0	0	14,281,260	0	0
TOTAL AVAILABLE FUNDS	0	0	14,281,260	0	0
TRANSFERS OUT					
Trf to Utility Debt Mgmt Fund	0	0	0	0	284,133
Total Transfers Out	0	0	0	0	284,133
TOTAL REQUIREMENTS	0	0	0	0	284,133
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	0	0	14,281,260	0	(284,133)
ADJUSTMENT TO GAAP	0	0	0	0	0
ENDING BALANCE	0	0	14,281,260	0	13,997,127

Vehicle Acquisition Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	550,821	646,799	2,939,319	1,520,089	1,504,288
REVENUE					
Other Revenue					
Other Revenue	87,880	56,551	85,058	0	0
Total Revenue	87,880	56,551	85,058	0	0
TRANSFERS IN					
Budget Stabilization Reserve	0	0	10,726,936	10,726,936	0
Critical One-Time	4,512,000	14,920,126	0	0	0
Total Transfers In	4,512,000	14,920,126	10,726,936	10,726,936	0
TOTAL AVAILABLE FUNDS	4,599,880	14,976,677	10,811,994	10,726,936	0
REQUIREMENTS					
Capital	4,501,466	12,683,750	12,247,025	12,247,025	0
Commodities	2,436	500	0	0	0
Total Requirements	4,503,902	12,684,250	12,247,025	12,247,025	0
TOTAL REQUIREMENTS	4,503,902	12,684,250	12,247,025	12,247,025	0
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	95,978	2,292,427	(1,435,031)	(1,520,089)	0
ADJUSTMENT TO GAAP	0	93	0	0	0
ENDING BALANCE	646,799	2,939,319	1,504,288	0	1,504,288

Note: Numbers may not add due to rounding.

Waller Creek Tunnel Reserve Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	<u>7,174,329</u>	<u>10,579,632</u>	<u>9,844,136</u>	<u>9,841,858</u>	<u>11,889,990</u>
REVENUE					
Use of Money & Property Interest	6,602	17,853	38,743	0	0
Other Revenue					
Other Revenue	3,200,000	3,248,486	4,731,720	3,248,486	3,229,630
Total Revenue	<u>3,206,603</u>	<u>3,266,339</u>	<u>4,770,463</u>	<u>3,248,486</u>	<u>3,229,630</u>
TRANSFERS IN					
Other Funds	6,696,669	2,103,749	4,069,839	4,069,839	4,924,908
Total Transfers In	<u>6,696,669</u>	<u>2,103,749</u>	<u>4,069,839</u>	<u>4,069,839</u>	<u>4,924,908</u>
TOTAL AVAILABLE FUNDS	<u>9,903,272</u>	<u>5,370,088</u>	<u>8,840,302</u>	<u>7,318,325</u>	<u>8,154,538</u>
TRANSFERS OUT					
Trf to GO Debt Service	3,247,915	5,274,240	6,794,448	6,934,228	6,830,716
Trf to Watershed CIP Fund	3,250,054	831,343	0	0	0
Total Transfers Out	<u>6,497,969</u>	<u>6,105,583</u>	<u>6,794,448</u>	<u>6,934,228</u>	<u>6,830,716</u>
TOTAL REQUIREMENTS	<u>6,497,969</u>	<u>6,105,583</u>	<u>6,794,448</u>	<u>6,934,228</u>	<u>6,830,716</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>3,405,303</u>	<u>(735,495)</u>	<u>2,045,854</u>	<u>384,097</u>	<u>1,323,822</u>
ADJUSTMENT TO GAAP	0	(1)	0	0	0
ENDING BALANCE	<u>10,579,632</u>	<u>9,844,136</u>	<u>11,889,990</u>	<u>10,225,955</u>	<u>13,213,812</u>

Note: Numbers may not add due to rounding.

Waller Creek Tunnel Tax Increment Financing Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	4,767,308	90	579,925	579,371	145,590
REVENUE					
Taxes					
Property Taxes	1,924,580	2,682,858	3,635,054	3,490,468	4,784,636
Use of Money & Property Interest	4,872	726	450	0	0
Total Revenue	1,929,452	2,683,584	3,635,504	3,490,468	4,784,636
TOTAL AVAILABLE FUNDS	1,929,452	2,683,584	3,635,504	3,490,468	4,784,636
TRANSFERS OUT					
Trf to Other Enterprise DS Rsv	6,696,669	2,103,749	4,069,839	4,069,839	4,924,908
Total Transfers Out	6,696,669	2,103,749	4,069,839	4,069,839	4,924,908
TOTAL REQUIREMENTS	6,696,669	2,103,749	4,069,839	4,069,839	4,924,908
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(4,767,217)	579,835	(434,335)	(579,371)	(140,272)
ADJUSTMENT TO GAAP	(1)	0	0	0	0
ENDING BALANCE	90	579,925	145,590	0	5,318

Note: Numbers may not add due to rounding.

Wastewater Utility Operating Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	39,923,859	37,180,906	50,516,192	47,094,966	71,459,834
REVENUE					
Water/Wastewater Revenue	231,984,375	236,365,807	255,118,591	255,115,283	271,521,805
Other Revenue	3,875,426	5,559,500	3,085,025	2,955,288	3,127,788
Public Health Licenses, Permits, Inspections	542,900	641,869	519,308	600,500	529,500
Interest	90,251	175,750	459,057	104,100	346,402
Building Rental/Lease	115,881	60,335	64,302	60,400	64,300
Miscellaneous Franchise Fees	0	58,755	39,976	71,400	40,000
Scrap Sales	26,155	14,246	16,043	21,500	16,400
Development Fees	0	2,090	2,016	0	0
Property Sales	19,132	31,370	0	28,300	0
Total Revenue	236,654,120	242,909,723	259,304,318	258,956,771	275,646,195
TRANSFERS IN					
CIP	3,600,000	3,000,000	7,287,000	7,287,000	5,250,000
Support Services/Infrastructure Funds	150,291	150,291	150,291	150,291	150,291
Austin Resource Recovery Fund	0	0	130,431	130,431	130,431
Total Transfers In	3,750,291	3,150,291	7,567,722	7,567,722	5,530,722
TOTAL AVAILABLE FUNDS	240,404,411	246,060,014	266,872,040	266,524,493	281,176,917
PROGRAM REQUIREMENTS					
Treatment	38,155,878	36,331,392	40,086,327	39,600,215	39,653,089
Pipeline Operations	16,668,881	16,968,327	17,616,884	17,415,620	18,688,829
Support Services	10,730,697	10,871,915	11,689,821	11,298,993	12,833,279
Engineering Services	7,172,121	6,580,926	6,017,179	5,850,767	6,952,209
Other Utility Program Requirements	5,448,233	4,281,256	5,259,548	4,603,300	6,912,334
Water Resources Management	2,550,297	2,453,276	3,776,566	3,914,065	4,559,967
Environmental Affairs & Conservation	2,810,726	2,901,716	2,898,568	2,882,864	2,986,624
One Stop Shop	293,616	340,700	409,107	410,048	472,876
Total Program Requirements	83,830,450	80,729,509	87,754,000	85,975,872	93,059,207
OTHER REQUIREMENTS					
Utility Billing System Support	4,185,621	4,089,392	4,850,890	4,850,890	7,547,142
Market Study Adjustment	0	0	51,284	51,284	508,330
Accrued Payroll	77,833	243,122	378,985	365,456	135,091
Interdepartmental Charges	0	0	83,121	83,121	84,595
Trf to PID Fund	0	0	0	0	37,500
Services-PID contract expense	37,500	37,500	37,500	37,500	0
Total Other Requirements	4,300,954	4,370,014	5,401,780	5,388,251	8,312,658
DEBT SERVICE REQUIREMENTS					
Trf to Util D/S Separate Lien	92,108,760	86,152,064	83,404,876	83,754,519	66,691,606
Tfr to Utility D/S Prior Lien	1,598,105	2,092,285	2,092,662	2,092,662	20,719,981
Tfr to Utility D/S Sub Lien	3,539,286	8,157,007	5,191,709	5,191,709	3,895,019
Trf to GO Debt Service	2,494,238	2,058,780	2,082,296	2,086,557	1,976,736
Tfr to Util D/S Tax/Rev Bonds	451,735	450,083	457,984	457,984	406,655
Commercial paper interest	7,409	4,944	26,295	67,017	115,350
Total Debt Service Requirements	100,199,534	98,915,162	93,255,822	93,650,448	93,805,347
TRANSFERS OUT					
Trf to Wastewater CIP Fund	25,459,000	20,900,000	22,250,000	23,250,000	29,200,000
Trf to General Fund	17,867,731	18,818,610	19,560,937	19,560,937	20,192,004
TRF CRF to Debt Defeasance	0	0	7,287,000	7,287,000	5,250,000
Administrative Support	0	0	5,015,407	5,015,407	5,107,753
CTM Support	1,773,272	1,727,671	1,935,636	1,935,636	2,053,685
Trf to Reclaimed Water Fund	1,880,000	1,430,000	1,700,000	1,700,000	1,700,000
Trf to Economic Development	289,497	525,360	919,749	919,749	1,367,796
Workers' Compensation	721,513	809,125	643,104	643,104	606,618
Trf to CIP Mgm - CPM	0	0	0	0	602,536
CTECC Support	0	0	4,963	4,963	5,311

Note: Numbers may not add due to rounding.

Wastewater Utility Operating Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
Liability Reserve	200,000	200,000	200,000	200,000	0
Trf to CTECC Fund	4,413	5,430	0	0	0
Trf to Econ Incentive Rsv Fund	166,666	0	0	0	0
Trf to Support Services Fund	5,063,111	5,176,873	0	0	0
Trf to Environmental Rmdn Fund	223,762	41,625	0	0	0
Trf to Sustainability Fund	2,272,972	0	0	0	0
Trf to Wireless Communication	139,560	114,848	0	0	0
Total Transfers Out	56,061,497	49,749,542	59,516,796	60,516,796	66,085,703
TOTAL REQUIREMENTS	244,392,435	233,764,227	245,928,398	245,531,367	261,262,915
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(3,988,024)	12,295,787	20,943,642	20,993,126	19,914,002
ADJUSTMENT TO GAAP	1,245,071	1,039,499	0	0	0
ENDING BALANCE	37,180,906	50,516,192	71,459,834	68,088,092	91,373,836

Note: Numbers may not add due to rounding.

Water Utility Operating Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	15,880,830	13,249,715	30,432,529	29,748,765	62,508,631
REVENUE					
Water/Wastewater Revenue	239,663,319	268,112,126	302,569,949	284,836,427	298,677,009
Other Revenue	3,367,085	6,801,171	2,509,647	2,791,136	2,344,036
Other Fines	335,555	790,675	561,025	0	371,200
Interest	25,622	57,751	384,561	76,400	305,258
Miscellaneous Franchise Fees	167,506	131,048	105,168	160,600	107,300
Land & Infrastructure Rental/Lease	71,500	60,500	68,462	75,800	68,500
Building Rental/Lease	136,081	75,435	63,368	84,400	63,400
Public Health Licenses, Permits, Inspections	23,498	37,895	26,750	0	26,800
Scrap Sales	26,155	21,240	23,073	27,300	23,500
Property Sales	19,511	6,580	0	26,900	0
Total Revenue	243,835,832	276,094,422	306,312,003	288,078,963	301,987,003
TRANSFERS IN					
CIP	6,000,000	6,300,000	10,913,000	10,913,000	14,914,000
Support Services/Infrastructure Funds	150,291	150,291	150,291	150,291	150,291
General Fund	11,199,856	0	0	0	0
Total Transfers In	17,350,147	6,450,291	11,063,291	11,063,291	15,064,291
TOTAL AVAILABLE FUNDS	261,185,979	282,544,713	317,375,294	299,142,254	317,051,294
PROGRAM REQUIREMENTS					
Treatment	36,290,816	35,640,832	38,549,967	38,261,876	38,063,429
Pipeline Operations	24,012,343	23,155,446	23,798,821	23,804,505	25,877,347
Support Services	11,499,852	10,955,674	11,813,288	11,450,765	13,002,785
Environmental Affairs & Conservation	8,910,376	7,400,639	7,989,518	8,971,238	9,022,829
Other Utility Program Requirements	8,828,522	5,462,993	5,875,017	6,584,056	8,548,898
Engineering Services	6,273,385	5,097,166	4,084,972	3,508,770	4,912,562
Water Resources Management	2,169,190	2,181,345	3,482,048	3,588,294	4,031,644
One Stop Shop	264,477	259,002	243,430	242,813	250,758
Total Program Requirements	98,248,962	90,153,097	95,837,061	96,412,317	103,710,252
OTHER REQUIREMENTS					
Utility Billing System Support	13,024,145	11,620,374	13,466,330	13,466,330	12,854,313
Market Study Adjustment	0	0	80,249	80,249	987,309
Accrued Payroll	98,570	233,252	381,688	377,669	182,510
Interdepartmental Charges	0	0	83,121	83,121	84,595
Trf to PID Fund	0	0	0	0	37,500
Services-PID contract expense	37,500	37,500	37,500	37,500	0
Total Other Requirements	13,160,215	11,891,126	14,048,888	14,044,869	14,146,227
DEBT SERVICE REQUIREMENTS					
Trf to Util D/S Separate Lien	100,672,447	98,162,041	94,362,446	94,142,706	84,097,430
Trf to Utility D/S Prior Lien	475,033	609,097	608,244	608,244	18,082,574
Trf to Utility D/S Sub Lien	4,571,360	11,492,415	6,154,137	6,154,137	4,912,497
Trf to GO Debt Service	2,305,160	1,915,140	1,919,224	1,923,523	1,643,406
Trf to Util D/S Tax/Rev Bonds	265,351	264,380	269,021	269,021	238,871
Commercial paper interest	117,255	45,737	137,495	368,621	138,030
Total Debt Service Requirements	108,406,606	112,488,809	103,450,567	103,466,252	109,112,808
TRANSFERS OUT					
Trf to General Fund	20,006,684	19,869,923	21,157,159	21,157,159	22,587,681
Trf to Water CIP Fund	2,482,000	11,920,000	17,300,000	17,300,000	22,000,000
TRF CRF to Debt Defeasance	0	0	10,913,000	10,913,000	9,750,000
Trf to Water Revenue Stab Rsv	5,835,880	7,304,753	9,368,656	9,204,421	9,295,119
Administrative Support	0	0	7,369,386	7,369,386	7,264,361
CTM Support	1,773,272	1,727,671	1,935,635	1,935,635	2,071,106
Trf to Reclaimed Water Fund	1,880,000	630,000	1,700,000	1,700,000	1,700,000
Trf to Economic Development	324,362	621,064	1,087,301	1,087,301	1,549,387
Trf to CIP Mgm - CPM (5460)	0	0	0	0	1,173,937
Workers' Compensation	721,514	809,126	643,105	643,105	606,619

Note: Numbers may not add due to rounding.

Water Utility Operating Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
Regional Radio System	0	0	283,472	283,472	253,605
CTECC Support	0	0	4,962	4,962	5,311
Liability Reserve	200,000	200,000	200,000	200,000	0
Trf to CTECC Fund	4,413	5,430	0	0	0
Trf to Econ Incentive Rsv Fund	166,667	0	0	0	0
Trf to PARD CIP Fund	100,000	0	0	0	0
Trf to Support Services Fund	8,063,474	8,148,781	0	0	0
Trf to Wireless Communication	139,560	114,849	0	0	0
Trf to Environmental Rmdn Fund	223,762	41,625	0	0	0
Trf to Sustainability Fund	2,561,713	0	0	0	0
Total Transfers Out	44,483,301	51,393,222	71,962,676	71,798,441	78,257,126
TOTAL REQUIREMENTS	264,299,084	265,926,255	285,299,192	285,721,879	305,226,413
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(3,113,105)	16,618,458	32,076,102	13,420,375	11,824,881
ADJUSTMENT TO GAAP	481,990	564,356	0	0	0
ENDING BALANCE	13,249,715	30,432,529	62,508,631	43,169,140	74,333,512

Note: Numbers may not add due to rounding.

Whisper Valley Public Improvement District

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	0	0	0	0	0
REVENUE					
Use of Money & Property Interest	0	387	915	0	0
Other Revenue PID Assessments	0	8,408,850	16,588,135	16,589,050	16,698,715
Total Revenue	0	8,409,237	16,589,050	16,589,050	16,698,715
TOTAL AVAILABLE FUNDS	0	8,409,237	16,589,050	16,589,050	16,698,715
REQUIREMENTS					
Commodities	0	1,254,969	16,533,294	16,589,050	16,641,844
Contractuals	0	2,178,848	55,756	0	56,871
Total Requirements	0	3,433,817	16,589,050	16,589,050	16,698,715
TOTAL REQUIREMENTS	0	3,433,817	16,589,050	16,589,050	16,698,715
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	0	4,975,420	0	0	0
ADJUSTMENT TO GAAP	0	(4,975,420)	0	0	0
ENDING BALANCE	0	0	0	0	0

Note: Numbers may not add due to rounding.

Wildland Conservation Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	1,264,717	1,228,243	854,651	1,042,863	1,295,338
REVENUE					
Other Revenue	290,413	223,538	618,792	250,000	250,000
Interest	1,262	2,313	3,000	3,000	3,000
Total Revenue	291,674	225,850	621,792	253,000	253,000
TOTAL AVAILABLE FUNDS	291,674	225,850	621,792	253,000	253,000
REQUIREMENTS					
Capital	268,004	502,561	100,000	350,000	350,000
Contractuals	23,700	42,829	27,650	25,000	25,000
Personnel	36,727	54,053	53,455	53,455	53,455
Total Requirements	328,431	599,443	181,105	428,455	428,455
TOTAL REQUIREMENTS	328,431	599,443	181,105	428,455	428,455
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(36,757)	(373,593)	440,687	(175,455)	(175,455)
ADJUSTMENT TO GAAP	283	1	0	0	0
ENDING BALANCE	1,228,243	854,651	1,295,338	867,408	1,119,883

Note: Numbers may not add due to rounding.

Wireless Communication Services Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	931,681	(230,838)	38,181	(9,892)	84,550
REVENUE					
Indirect Cost Recovery	3,956,674	6,530,563	4,673,311	4,673,311	5,604,654
Other Revenue	2,306,945	2,239,701	1,867,630	1,867,630	2,024,221
Trunked Radio Interlocal A/R	831,084	389,835	864,706	864,706	295,255
Interest	275	2,404	1,200	275	1,000
Total Revenue	7,094,978	9,162,502	7,406,847	7,405,922	7,925,130
TRANSFERS IN					
General Fund	5,547,639	5,342,425	6,752,504	6,752,504	5,702,778
Budget Stabilization Reserve	0	0	0	0	2,370,000
Austin Energy	328,471	282,961	366,816	366,816	468,275
Austin Water Utility	279,120	229,697	283,472	283,472	253,605
Support Services/Infrastructure Funds	207,016	165,819	237,815	237,815	211,849
Aviation	108,315	108,526	114,693	114,693	124,230
Convention Center	89,408	88,654	95,127	95,127	115,787
Other Funds	106,393	92,706	79,671	79,671	114,554
Austin Resource Recovery Fund	148,694	99,028	149,511	149,511	79,905
Total Transfers In	6,815,056	6,409,816	8,079,609	8,079,609	9,440,983
TOTAL AVAILABLE FUNDS	13,910,034	15,572,318	15,486,456	15,485,531	17,366,113
PROGRAM REQUIREMENTS					
Wireless Communication Services	9,852,471	9,678,453	10,381,073	10,407,129	11,622,330
Total Program Requirements	9,852,471	9,678,453	10,381,073	10,407,129	11,622,330
OTHER REQUIREMENTS					
Compensation Adjustment	0	0	0	0	67,495
Accrued Payroll	10,045	10,171	20,135	29,376	10,569
Market Study Adjustment	0	0	188	188	6,142
Awards and Recognition	1,740	0	0	0	0
Total Other Requirements	11,785	10,171	20,323	29,564	84,206
TRANSFERS OUT					
Trf to CTM CIP Fund	5,175,156	5,657,235	4,992,850	4,992,850	5,592,675
Workers' Compensation	52,757	55,930	44,841	44,841	41,198
Liability Reserve	1,000	1,000	1,000	1,000	1,000
Total Transfers Out	5,228,913	5,714,165	5,038,691	5,038,691	5,634,873
TOTAL REQUIREMENTS	15,093,169	15,402,789	15,440,087	15,475,384	17,341,409
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(1,183,135)	169,528	46,369	10,147	24,704
ADJUSTMENT TO GAAP	20,616	99,491	0	0	0
ENDING BALANCE	(230,838)	38,181	84,550	255	109,254

Note: Numbers may not add due to rounding.

Workers' Compensation Fund

	2013-14 ACTUAL	2014-15 ACTUAL	2015-16 ESTIMATED	2015-16 AMENDED	2016-17 APPROVED
BEGINNING BALANCE	(406,885)	2,302,736	5,001,085	4,529,433	5,780,552
TRANSFERS IN					
General Fund	7,717,710	8,437,740	6,440,294	6,440,294	6,703,492
Austin Energy	2,188,084	2,338,903	1,875,196	1,875,196	1,767,037
Other Funds	1,432,012	1,678,235	1,353,640	1,353,640	1,281,900
Austin Water Utility	1,443,027	1,618,251	1,286,210	1,286,210	1,213,237
Austin Resource Recovery Fund	538,118	580,269	464,105	464,105	453,181
Aviation	462,940	506,162	424,869	424,869	438,392
Support Services/Infrastructure Funds	373,253	406,888	328,460	328,460	314,797
Convention Center	315,221	350,957	280,257	280,257	280,995
Total Transfers In	14,470,365	15,917,405	12,453,031	12,453,031	12,453,031
TOTAL AVAILABLE FUNDS	14,470,365	15,917,405	12,453,031	12,453,031	12,453,031
PROGRAM REQUIREMENTS					
Medical Expenses and Claims Reserve	7,327,534	8,492,552	6,753,944	10,981,716	10,948,544
Operations and Administration	3,309,709	3,443,647	3,475,196	3,479,086	3,589,863
Indemnity Payments	1,544,692	1,903,829	2,199,858	1,897,541	2,309,851
Settlements and Impairments	839,780	880,276	1,034,631	922,646	1,103,400
Court and Legal Fees	1,133	11,841	31,226	13,500	31,500
Interdepartmental and Expense Refunds	(1,262,105)	(1,485,451)	(1,821,291)	(1,410,980)	(1,800,031)
Total Program Requirements	11,760,743	13,246,695	11,673,564	15,883,509	16,183,127
TOTAL REQUIREMENTS	11,760,743	13,246,695	11,673,564	15,883,509	16,183,127
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	2,709,622	2,670,710	779,467	(3,430,478)	(3,730,096)
ADJUSTMENT TO GAAP	(1)	27,639	0	0	0
ENDING BALANCE	2,302,736	5,001,085	5,780,552	1,098,955	2,050,456

Note: Numbers may not add due to rounding.



