

MASTER FILE-All Cuts Roll Up

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Budget Reduction Strategy Options

Fund	Unit	Object Code	Line Item Description	FY 2014 Amended Budget	FY 2015 Proposed Budget	Budget Reduction Strategy	Revised FY 2015 Proposed Budget	Reduction Description	Service Level Impacts
Additional Revenue									
1			Green WTP Decommission Reimbursement			\$11,700,000			None
2			Property Sale - Lime creek quarry			\$4,000,000			None
3									None
4									None

Total Additional Revenue	\$15,700,000
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Transfers to Other Departments

1			Sustainability Fund	\$4,843,426	\$5,504,095	(\$5,504,095)	\$0	Eliminate Sustainability Fund transfer	None
2			AE Power Costs (Green Choice)	\$22,126,826	\$22,099,159	(\$1,500,000)	\$20,599,159	Switch to consolidated Green Choice rate	None
3			AE Billing and Customer Care	\$17,209,766	\$18,698,272	(\$1,488,506)	\$17,209,766	Maintain AE costs at 2014 level	None
4			Transfer to APD	\$1,241,943	\$1,241,943	(\$1,241,943)	\$0	Eliminate APD transfer	None
5			Administrative Support - City	\$13,126,585	\$14,439,243	(\$921,853)	\$13,517,390	Budget Office reduction	None
6			Transfer to CTM	\$3,546,544	\$3,901,198	(\$445,856)	\$3,455,342	Maintain CTM transfer at 2014 level	None
7			Transfer to AFD	\$445,030	\$445,030	(\$445,030)	\$0	Eliminate AFD transfer	None
8			Economic Incentives Reserve Fund	\$333,333	\$333,333	(\$333,333)	\$0	Eliminate Economic Incentives Reserve Fund	an impact of possibly less funding for providing incentives for new customers of AWU
Total: Transfers to Other Departments						(\$11,880,616)			

Utility Wide Budget Reductions

1			Move direct labor cost to CIP	\$0	\$0	(\$4,000,000)	(\$4,000,000)	Reclass direct labor cost to CIP	
2			Reductions in vacant FTEs	\$930,771	\$930,771	(\$930,771)	\$0	Eliminate 9 Vacant PCNs	
3		5006	Temporary Employees	\$1,073,347	\$901,398	(\$901,398)	\$0	Eliminate all temporary employees	
4		5051	Personnel Saving	(\$5,985,431)	(\$5,985,431)	(\$743,181)	(\$6,728,612)	Increase vacancy savings	Vacancies expected to increase to ____ level. Have impacts throughout Utility. Would take 1-2 years to reduce to current levels.
5	5020	6805	Funding for 2 other dept employees	\$174,590	\$174,590	(\$174,590)	\$0	Stop funding for 2 other dept. employees	
6		7600	Small Tools/Minor Equipment	\$1,097,805	\$1,064,815	(\$106,482)	\$958,334	10% reduction to small tool/equipment	
7		6361	Award and Recognition (CORE)	\$75,228	\$75,358	(\$75,358)	\$0	Eliminate CORE Program (\$65 Per employee)	
8		7500	Office Supplies	\$215,846	\$225,876	(\$22,588)	\$203,288	10% reduction to office supplies	
Total: Utility Wide Budget Reductions						(\$6,954,367)			

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Treatment Budget Reductions										
1	5030	8033	5650	Svcs--Bio-Solid ReUse	\$4,350,000	\$4,350,000	(\$1,350,000)	\$3,000,000	Reduce use of contract for biosolids land application and on-site composting	Will not reduce stockpile of biosolids on schedule planned. Risks include compost fires, operational restrictions, and permit issues for storage of biosolids.
2	5020	6031	5860	Svcs--Other	\$290,000	\$590,000	(\$550,000)	\$40,000	Remove hydroblasting at UWTP and remove repairs to LSPS #4	Hydroblasting descales basin structures--had a universal support system fail due to weight--could happen again. LSPS #4--the 25 yr old pump is operating but off the curve and only at 75% efficiency impacting power and ability to meet maximum demands.
3	5020	Various	6160	Electric Services	\$14,096,015	\$13,619,402	(\$330,714)	\$13,288,688	Assumed less pumpage so reduced electricity	Assumes less production. Electric use is not 1:1 with production. Cut may already be too much.
4	5020/5030	6022/8052	6389	Maintenance-Other Equipment	\$82,284	\$235,284	(\$188,000)	\$47,284	Eliminated a centrifuge rebuild at Davis WTP	Reduce outsourcing of equipment maintenance. May lead to higher failure rate.
5	5020	Various	7134	Chemicals	\$6,162,228	\$5,355,378	(\$130,059)	\$5,225,319	Assumed less pumpage so reduced chemicals	Assumes less production. If production is higher, will go over budget
6	5030	8031	5860	Svcs-Other	\$175,000	\$185,000	(\$76,000)	\$109,000	Eliminate support for the Austin Youth River Watch Program	Youth program river data is shared with Utility--that data will be unavailable
7	5030	8012/8032	7127	Electrical Lighting	\$250,000	\$270,000	(\$70,000)	\$200,000	Reduce spending for electrical/lighting	Reduce parts for electrical systems such as transformers and switches. Will repair as an emergency if needed. Reduce funding could lead to failures.
8	5020	6002/6050	6452	Printing/binding/photo	\$24,225	\$24,225	(\$24,175)	\$50	Reduce funding for printing	Will increase inefficiencies by not printing manuals needed as part of NELAC Certification--could increase error rate.
9	5020	6022	7119	Sand/gravel/stone	\$68,000	\$120,000	(\$20,000)	\$100,000	Reduce funding	Will reduce filter rebuild at the Davis WTP, may impact performance and availability of filters. Filters provide final polishing of drinking water.
10	5020	6032	6236	Interdptl--PW CPM Charges	\$0	\$14,863	(\$14,863)	\$0	Eliminate Inspection on LSPS#4	Risk in not making repairs to the pump impacts electric efficiency and plant capacity.
11	5030	8032	6398	Mntce--Chillers	\$25,000	\$20,000	(\$10,000)	\$19,500	Reduce funding for Hornsby	Chillers to Co-gen are relatively new but could do repair out of emergency when defer preventive maintenance.
12	5020	6021	7615	Office furnishings	\$10,000	\$10,000	(\$10,000)	\$0	Eliminate furniture replacement	With 24-hr operations, chairs and furniture wear out quickly. Impacts employee safety and health.
13	5020/5030	6050/8063	5590	Services-Engineering	\$2,000	\$7,000	(\$6,500)	\$500	For air, mold, and environmental testing of Laboratory facilities	Impact to working environment and delay in remediating issues which can impact employee health
14	5030	8032	7129	Refrigerant Components--HVAC	\$6,000	\$6,000	(\$6,000)	\$0	Reduce spending for refrigerant components.	HVAC systems that support process equipment will be repaired on an emergency basis
15	5020	6022	5675	Svcs--Security	\$5,000	\$5,000	(\$5,000)	\$0	Reduce costs in the acct code for Davis WTP--Should be budgeted elsewhere	Will not repair security equipment at plants--impacts ability to detect intrusions sooner.
16	5030	8032	7141	Boiler Equipment	\$10,000	\$10,000	(\$5,000)	\$5,000	Reduce at Hornsby to 5yr spending average	Boilers support digesters. Aging equipment in a corrosive environment can experience shorter expected life and more frequent repairs. Will address as emergency rather than preventive maintenance.
17	5030	8052	7122	Hardware/Wire/Steel	\$11,000	\$10,000	(\$4,000)	\$6,000	Reduce for Walnut Creek to match 5-yr spending average	Facility and equipment is aging and in a corrosive environment. Costs and spending have increased so 5-yr average may be too low.
18	5020	6022	7245	Radio Equipment	\$4,000	\$4,000	(\$4,000)	\$0	Eliminate repairs/replacement to radio equipment--at DWTP	Impacts employee safety and plant efficiency through communication
19	5020	Various	5600	Services--Haz Mat Disposal	\$8,067	\$7,800	(\$3,850)	\$3,950	Reduce cost for hazardous materials disposal	Risk in not meeting regulatory requirements for disposal of hazardous materials generated in the laboratories.
20	5030	8052	7133	Valves	\$10,500	\$10,500	(\$3,000)	\$7,500	Reduce at Walnut to 5 yr spending	Spent \$10.5k in 12. Aging facility can require higher levels of repair and replacement.
21	5030	8052	7121	Street/Traffic signs/Mkr	\$2,000	\$2,000	(\$2,000)	\$0	Reduce funding for Walnut Creek	Plant signage will not be repaired or updated
22	5020	6042/6045	7486	Books-Library	\$2,000	\$2,000	(\$1,700)	\$300	Reduce amount of reference material	Guidance material to keep staff current on industry standards will be impacted.

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23	5020/5030	Various	Various	Other Items	\$2,162	\$2,062	(\$1,562)	\$500	Reduce funding in Telephone Equipment, Parts for Vehicles & Educational/ Promotional	Impacts employee safety and plant efficiency through communication
24	5030	8052	5560	Services--Construction	\$3,500	\$3,500	(\$1,500)	\$2,000	Reduce services to fabricate concrete walkways, stairways, pads, etc.	Increased risk in safety as well as equipment damage
25	5020/5030	Various	5006	Temporary employees	\$82,000	\$0	\$67,000	\$67,000	Maintain temporary employees for Emergency Management Planning and COOP Development and provide analysis for early detection of taste and odor issues	Employees needed to provide specialized assistance in performing emergency planning exercises to develop contingency plans and to provide analysis for early detection of taste and odor issues
Total: Treatment Reductions							(\$2,750,923)			

Pipeline Budget Reductions

1	5020/5030	Various	5005	Overtime	\$598,370	\$731,972	(\$499,009)	\$232,963	Reduction Increase from 2013 Actuals	Reduced leak response, increased water loss potential
2	5020	6241	5560	Meter Vault Service - Replacement	\$50,000	\$350,000	(\$350,000)	\$0.0	Contract Service, meter placement	Meter Replacement reduced or mitigated with CIP dollars
3	5020	6231	5037	Call Back - DSM	\$318,421	\$352,090	(\$99,375)	\$252,715	Reduction Increase from 2013 Actuals	Reduced leak response, increased water loss potential
4	5020	6231	5860	Services Other - Traffic Control	\$346,043	\$275,046	(\$61,534)	\$213,512	Contract Service Utilization Reduction	Reduce Traffic Control, Safety Risk Increased, delay response
5	Various		9051	Non-CIP Other Equipment	\$157,000	\$43,369	(\$43,369)	\$0	Use Small Tools Budget	Reduce Flow Monitoring Meter Budget/Program
6	5030	8211	5028	Terminal Pay	\$6,784	\$24,729	(\$24,729)	\$0	Remove Terminal Pay	Longer Hire date
7	5030	8442	6135	Rental Uniforms	\$7,500	\$37,500	(\$22,713)	\$14,787	Reduce number of new staff uniforms	Reduce Flow Monitoring Meter Budget/Program
Total: Pipeline Operations Reductions							(\$1,100,729)			

Engineering Services Reductions

1	5030	8440	6396	Maintenance Pipelines (Clean/TV)	\$1,166,700	\$1,321,500	(\$1,321,500)	\$0	Stop or minimize contracts with outside firms performing cleaning and TV of pipelines	Reduction in 500,000 LF of cleaning and inspection performed by third party firms. Service level impact with other City departments (CSS) and the potential for problems to take longer to be identified.
2	5020	6215	6396	Maintenance of pipelines	\$760,508	\$685,508	(\$685,508)	\$0	Do not rebid the large diameter leak detection/condition assessment contract.	Leaks on transmission mains may go undetected and deterioration in transmission mains may not be identified prior to failure.
3	5020	6215	6396	Maintenance of pipelines	\$320,000	\$315,000	(\$315,000)	\$0	Do not excute the first one-year extension of the large valve assessment contract.	Will not complete assessment of the remaining 33% of our 24" and larger valves. Exposes the Utility to increased risk of inoperable valves.
4	5020/5030	6215/8440	5860	Services-other	\$602,390	\$702,390	(\$202,390)	\$500,000	Either do not rebid the small diameter leak detection contract for a full year or move funding to CIP to allow leak detection to continue. Minimize or stop Contract with third party firm to perform flow monitoring	Leaks totaling about 290 million gallons/year may go undetected. Current Contract terms are until approx May 2015 unless the Contract is terminated. Service level impact is reduction in flow monitoring data. Possible for City crews to perform flow monitoring or take less frequent readings
5	5030	8440	9051	Other equipment (New flow meters)	\$21,000	\$21,000	(\$21,000)	\$0	Postpone purchase ww flow meters	Potential for existing meter to fail resulting in inaccurate data for billing purposes.
6	5020/5030	Various	7610	Minor computer hardware	\$13,135	\$10,000	(\$9,000)	\$1,000	Reduce consistent with Engineering Services Programs	Limited - Will eliminate purchase of dual monitors and other computer equipment.
7	5020/5030	Various	Various	Other Items	\$6,181	\$8,430	(\$5,170)	\$3,260	Remove consistent with Engineering Services Programs.	Limited
8	5030	8440	5280	Consultants Other	\$4,800	\$5,000	(\$5,000)	\$0	Previous purchases were associated with Telog licenses. Will be moved to 7580	Telog software is crucial for CSE. Moving to correct object code 7580.
9	5020/5030	Various	7615	Office Furnishings	\$0	\$4,000	(\$3,000)	\$1,000	Defer office and work station security improvements	Limited - SCADA staff will not have secure office space as required by Cyber Security Policy.
10	5020/5030	Various	7486	Books	\$1,875	\$2,175	(\$2,175)	\$0	Remove consistent with Engineering Services Programs.	Limited. Will defer ability update construction cost data subscription.

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11	5020	6215	7132	Pipe and fittings	\$160	\$1,000	(\$1,000)	\$0	Do not purchase parts for projects.	Reduced need for this item with reduced/eliminated service contracts.
12	5020/5030	Various	7580	Software	\$4,300	\$4,000	(\$1,000)	\$3,000	Reduce consistent with Engineering Services Programs	Limited. Will need to defer updating of various office productivity software
13	5020	6420	5006	Temporary Employee	\$23,840	\$0	\$16,286	\$16,286	Maintain temporary employee at 30 hrs/ wk to support SCADA operations, trouble shooting and projects	Temp employee has unique and specialized knowledge of various obsolete AWU legacy SCADA systems. Replacing this service through other commercial means would easily cost the utility in excess of \$120,000. We anticipate needing this resource until such time as current SCADA vacancies can be filled and appropriately trained.
14	5020	6422	5006	Temporary Employee	\$23,840	\$0	\$16,286	\$16,286	Maintain temporary employee at 30 hrs/ wk to support SCADA operations, trouble shooting and projects	Temp employee has unique and specialized knowledge of various obsolete AWU legacy SCADA systems. Replacing this service through other commercial means would easily cost the utility in excess of \$120,000. We anticipate needing this resource until such time as current SCADA vacancies can be filled and appropriately trained.
15	5030	8420	5006	Temporary Employee	\$23,840	\$0	\$16,286	\$16,286	Maintain temporary employee at 30 hrs/ wk to support SCADA operations, trouble shooting and projects	Temp employee has unique and specialized knowledge of various obsolete AWU legacy SCADA systems. Replacing this service through other commercial means would easily cost the utility in excess of \$120,000. We anticipate needing this resource until such time as current SCADA vacancies can be filled and appropriately trained.
16	5030	8422	5006	Temporary Employee	\$23,840	\$0	\$16,287	\$16,287	Maintain temporary employee at 30 hrs/ wk to support SCADA operations, trouble shooting and projects	Temp employee has unique and specialized knowledge of various obsolete AWU legacy SCADA systems. Replacing this service through other commercial means would easily cost the utility in excess of \$120,000. We anticipate needing this resource until such time as current SCADA vacancies can be filled and appropriately trained.
Total: Engineering Services Reductions							(\$2,506,598)			

Water Resource Management Reductions

1	5020/5030	Various	5860	Services-other	\$109,981	\$120,000	(\$120,000)	\$0	Eliminate record management costs, payment to plumbers, training to homeowners	Will delay implementation of City Clerk's requirement to have project management financial and other records scanned for 10 year retention period, Will delay implementation of private lateral lien program. Will not provide three homeowner trainings in order for homeowners to be certified by the City to operate their own OSSF. This training requirement is in accordance with the recent revision of the OSSF ordinance.
2	5020/5030	Various	6388	Maintenance-computer software	\$46,600	\$46,600	(\$11,400)	\$35,200	No budget for proposed Asset Management software support services and other Infrastructure Management software maintenance. Eliminate software maintenance funding for one InfoWorks ICM license.	Will delay implementation of additional wastewater collection system model license maintenance component of planned platform upgrade to InfoWorks ICM. This additional functionality is needed to facilitate model operational efficiency and to model wastewater collection system features supported by this upgraded version. Delays increase in efficiency, functionality, and production time on wastewater collection system models.
3	5020/5030	Various	7580	Software	\$10,150	\$9,771	(\$9,771)	\$0	No budget for the Austin Water portion of CIP Management and Prioritization software maintenance and services in coordination with CTM and the Capital Planning Office, and other IMD software needs.	Impacts to quality and timeliness of IMD deliverables, and not being able to be part of the city-wide Capital Planning electronic documentation effort.

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4	5020/5030	Various	5005	Overtime	\$2,500	\$10,000	(\$8,000)	\$2,000	Reduce overtime	At current rate of plan submittal, will be unable to achieve the required 28 day turn-around time for initial review or 14 day turn-around for subsequent reviews. Backlog & turnaround time will continue to grow until development slows.
5	5030	8411	5280	Consultant-others	\$7,500	\$7,500	(\$7,500)	\$0	Eliminate FY 2015 funding for AWU portion of rainfall data (also being funded by Watershed Protection) for wastewater collection system model calibration.	If agreement for Watershed Protection to fully fund this program for FY 2015 and provide the data to Austin Water cannot be achieved, will interrupt Austin Water's access to rainfall data for sewer model calibration. Without this data important wastewater collection system computer model calibration efforts will be interrupted and/or delayed.
6	5020/5030	Various	7615	Office furnishings	\$5,500	\$4,500	(\$4,500)	\$0	Eliminate office furnishings budget for FY 2015	Will delay purchase of office furnishings beyond FY 2015, will seek to get needed items from City Surplus stocks.
7	5020/5030	Various	7482	Food/ice	\$3,700	\$2,000	(\$2,000)	\$0	No budget available for food and drinks during IMD Public Meetings, Impact Fee Advisory Committee Meetings, and other Division events such as the internal CIP Kick-off Meeting.	No food and drinks available for meetings that typically occur during the time most people eat dinner, and can sometimes last late into the night.
8	5020/5030	Various	6632	Memberships	\$2,595	\$2,345	(\$1,385)	\$960	Eliminate all memberships except one. The membership to remain is one that includes important publications with the membership. Publications are more costly than the membership cost.	Reduces the ability of professionals to network with other professionals and remain informed of emerging technology and procedures.
9	5020/5030	Various	Various	Other Items	\$1,400	\$1,579	(\$1,279)	\$300	Not having budget available for any applicable infrastructure management related activities requiring permits and/or fees. Not having functional office equipment for completing work effectively. No budget available for advertising position listings nor publishing public notices such as advertising for Public Meetings and Postings. No budget available for IMD clothing for field and customer-service related work, which could be confusing to citizens that observe IMD staff performing work.	Minimal as of this year we have not identified any applicable fees. Reduction in time to complete tasks. We would not be able to send any CIP and/or Asset Management related notices (note that most notices are now routed via the City Secretary's office). We would not be able to send any CIP and/or Asset Management surveys. Possible delays in field work.
10	5020	6431	5006	Temporary employees	\$13,000	\$0	\$92,000	\$92,000	Reduce Google project completion to 9 months into the fiscal year.	Temporary employees for Google review reduced from 12 months to 9 months. Assumes all Google Plan review and construction oversight will be complete by the end of June 2015.
11	5030	8431	5006	Temporary employees	\$13,000	\$0	\$92,000	\$92,000	Reduce Google project completion to 9 months into the fiscal year.	Temporary employees for Google review reduced from 12 months to 9 months. Assumes all Google Plan review and construction oversight will be complete by the end of June 2015.
Total: Water Resource Management Reductions							\$18,165			

Environmental Affairs and Conservation Reductions

1	5020	6607	all	all the Object Code	\$1,211,261	\$1,066,652	(\$1,066,652)	\$0	BCP costs assumed by General Fund	BCP costs assumed by General Fund
2	5020	6810	6811	Commercial Incentives	\$650,000	\$550,000	(\$150,000)	\$400,000	Limits rebate participation	Limits rebate participation
3	5020	6820	6814	Municipal Irrigation Efficiency	\$150,000	\$150,000	(\$150,000)	\$0	No funding to improve city irrig.systems	No funding to improve city irrig.systems

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4	5020/5030	Various	5860	Services Other	\$308,992	\$333,992	(\$101,817)	\$232,175	Reduce fundamental land mgmt of the WQPL, eliminate \$1,500 for unspecified drinking water research; remaining funds for UT energy contract approved by Council	Work will be delayed leading to more expensive treatments to catch up with needed work
5	5020	6800	6817	Rainwater Harvesting Rebate (SF)	\$175,000	\$175,000	(\$75,000)	\$100,000	Reduces rebate amount and participation	Reduces rebate amount and participation
6	5020	6611	6450	Advertising/Publication	\$839,942	\$839,942	(\$39,000)	\$800,942	Reduce the overall advertising budget for water conservation efforts	The public would see less information regarding our water conservation efforts. If drought continues we would not publicize our possible stage 3/4 regulations.
7	5020/5030	Various	6452	Printing/Binding	\$67,305	\$67,305	(\$30,000)	\$37,305	Printing of the CCR and Reduce the size of the Water Science Expo	The cost of the CCR is currently being handled over the Treatment budget. Currently we serve over 2000 AISD students and provide information about water conservation and water services. We will reduce the number of students to 1000.
8	5020	6604	6383	Maintenance Buildings	\$9,000	\$9,000	(\$7,290)	\$1,710	Reduce majority of maintenance to buildings at Reicher	Maintenance for buildings will be curtailed with the potential for more costly repairs in future
9	5020/5030	Various	Various	Other Items	\$5,000	\$9,300	(\$2,600)	\$6,700	Reduction for Food/Ice, Subscriptions, Minor Computer Hardware, Maintenance-Office equipment, Clothing Material	Will delay some of our division's increased mobility efforts, Limit maintenance of office equipment service purchases to reduced amount, Field personnel will have to retain their City issued clothing and clothing materials for a longer period of time.
10	5020/5030	Various	7615	Office Furnishings	\$3,000	\$1,500	(\$1,050)	\$450	Reduce office furnishings purchases.	Limit office furnishings purchases to reduced amount.
11	5020/5030	Various	6632	Memberships	\$2,196	\$2,399	(\$1,007)	\$1,392	eliminate membership funds not being used	none
12	5030	8221	6389	Maintenance-other equipment	\$4,000	\$4,000	(\$1,000)	\$3,000	Reduce maintenance of other equipment service purchases	Limit maintenance of other equipment service purchases to reduced amount.
13	5020	6608	5006	Temporary Employees	\$0	\$0	\$16,500	\$16,500	maintain for legislative intern for 9 months, reduced by \$500 to offset subscription restorations of Statesman and Telicon	need support during intensive legislative session
14	5030	8607	5006	Temporary Employees	\$0	\$0	\$16,500	\$16,500	maintain for legislative intern for 9 months, reduced by \$500 to offset subscription restorations of Statesman and Telicon	need support during intensive legislative session
15	5030	7748	5006	Temporary	\$25,000	\$0	\$30,000	\$30,000	This is not a reduction. Retain temporary part time Pretreatment Compliance Specialist needed for One Stop Shop plan review duties.	FMLA-related issues keeping us from maintaining requisite staffing levels to keep up with the work load. Part time temporary position filling this gap by keeping them at the OSS dedicated to this part of the Pretreatment Program. Slower turn around time on plan reviews for OSS customers will result due to reduced staffing levels.
16	5020	6805	5006	Temporary Employees	\$250,000	\$0	\$75,000	\$75,000	Necessary support for drought restrictions	Necessary support for drought restrictions
Total: Environmental Affairs & Conservation Reductions							(\$1,487,416)			

Finance & Business Services Reductions

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1	5020/5030	6731/8631	5860 Services-Other	\$220,000	\$220,000	(\$220,000)	\$0	Eliminate all Aug Services Contractors	This will have a major negative impact on the ITS/GIS Service levels. Current Contractors are providing help desk, tech support, Application Project Management, and Development of CBT courses like PPE, and Safety training requirements tracking, and Wastewater Averaging training videos
2	5020/5030	6248/8248	6382 Maintenance-grounds	\$75,000	\$372,576	(\$200,000)	\$172,576	Reduce number of grass cuts	Reduction in quality of lawn care maintenance levels
3	5020/5030	6417/8417	5860 Services-Other	\$122,000	\$122,000	(\$122,000)	\$0	Contractual Services from ESRI to assist the AWU GIS staff in development of Operational enhancements and Upgrades	Without this assistance there will be delays in delivery of new efficiency tools like the Operations Web Map and Cognos/ESRI Integration. Negative implications to core AWU applications of Hansen, Cues Granite, Mobil workforce
4	5020/5030	Various	6388 Maintenance Computer Software	\$142,500	\$124,500	(\$50,975)	\$73,525	Reduce Annual Maint. For Infor EAM software, eliminate Maint. For Brocade Ironview, eliminate the MSELA True Up costs.	minimal impact.
5	5020/5030	Various	6387 Maintenance -computer hardware	\$195,000	\$195,000	(\$50,000)	\$145,000	Maintenance -computer hardware	Less funds to replaces security video recorders when they fail
6	5020/5030	Various	7610 Minor Computer Hardware	\$54,100	\$54,450	(\$39,350)	\$15,100	Reduce or eliminate expenditure such as tables for training, computer monitors.	Will delay improvements to training, replacement equipment
7	5020/5030	Various	6203 Interdepartmental charges	\$18,000	\$38,000	(\$38,000)	\$0	Consolidate all BSD services	Reduction in quality of custodial service levels
8	5020/5030	Various	6236 Interdepart-PW CPM charges	\$0	\$36,000	(\$36,000)	\$0	Reductions in lead/asbestos surveys	Defer all building improvements
9	5020/5030	Various	5005 Overtime	\$54,000	\$84,000	(\$35,800)	\$48,200	Schedule projects during business hours.	Some disruptions and noise during business hours
10	5020/5030	Various	6404 Telephone - Base Cost	\$315,818	\$315,818	(\$30,000)	\$285,818	Reduce estimate by 10%	none
11	5020/5030	Various	6407 Telephone - Cellular Phones	\$256,400	\$256,450	(\$26,050)	\$230,400	Reduce estimate by 10%	none
12	5020/5030	Various	6633 Subscriptions	\$24,150	\$24,150	(\$24,150)	\$0	Eliminate AWU participation in the Gartner Subscription Services contract.	Removes a useful IT industry research and advisory services
13	5020	6248	6383 Maintenance-buildings	\$20,000	\$30,000	(\$15,000)	\$15,000	Defer minor building repairs	Reduction in quality of building maintenance & repairs
14	5020/5030	Various	5630 Services - medical/surgical	\$35,070	\$33,540	(\$7,540)	\$26,000	physicals for employees	will scale back on immunizations and audiograms
15	5020	6004	9051 Non-CIP Capital	\$7,500	\$7,500	(\$7,500)	\$0	ID Badge Printer. Defer purchase until unit fails	Delay in ID badge production until new unit is purchased after failure; fund can come out of contingency fund.
16	5020/5030	Various	5860 Services Other	\$0	\$5,000	(\$5,000)	\$0	Reduction in general improvements	Defer all building improvements
17	5020	6244	6248 wireless communications install	\$0	\$4,200	(\$4,200)	\$0	Delay installation of AVL to investigators vehicles	Minimal
18	5020/5030	Various	7486 Books - Library	\$33,955	\$32,199	(\$4,150)	\$28,049	required books for safety and TCEQ class	limits the number of students attending these classes
19	5020/5030	Various	5675 Services security	\$5,000	\$4,000	(\$4,000)	\$0	Defer security automation repairs	Require manual securing of AWU sites
20	5020/5030	Various	6389 Maintenance - other equipment	\$10,472	\$8,000	(\$4,000)	\$4,000	maint on confined space equipment	needed repairs may not happen
21	5020/5030	Various	7580 Software	\$8,000	\$8,000	(\$4,000)	\$4,000	Reduce expenditures by 50%	Eliminate funding some purchases for other divisions
22	5020/5030	Various	6405 Telephone - Long Distance	\$5,929	\$5,929	(\$3,000)	\$2,929	Reduce estimate by 50%	none
23	5020/5030	Various	7454 Educational/promotional	\$2,500	\$4,000	(\$3,000)	\$1,000	safety educational materials	won't have materials to hand out to employees
24	5020/5030	Various	Various Other Items	\$6,900	\$5,929	(\$2,654)	\$3,275	Includes elimination or reduction to Mileage Reimbursements, Memberships, Clothing material, and electrical/lighting. Require employees to use AWU vehicles, reduce uniform costs.	Minimum impact, will encourage employees to use City Car and employees will have fewer new uniforms.
25	5020/5030	Various	6406 Telephone - Equipment	\$25,525	\$25,525	(\$2,600)	\$22,925	Reduce estimate by 10%	none
26	5020/5030	Various	6390 Maintenance-boilers	\$4,000	\$3,500	(\$2,500)	\$1,000	Defer boiler repairs	Disruption of boiler availability
27	5020/5030	Various	7615 Office Furnishings	\$0	\$2,450	(\$2,350)	\$100	staff needs to replace broken furniture	Continue to use broken furniture, but need locking credenza
28	5020/5030	Various	7510 Computer Supplies	\$2,000	\$2,000	(\$2,000)	\$0		
29	5020/5030	Various	7603 Security Equipment	\$6,000	\$8,000	(\$2,000)	\$6,000	Reduce expenditures	
30	5030	8614	6124 Rental-copy machines	\$4,868	\$4,868	(\$1,368)	\$3,500	Reduce Rental-copy	Not able to cover cost if rental copy fee increase
31	5020	6640	6125 Rental - vehicles/buses	\$1,000	\$1,000	(\$1,000)	\$0	eliminate use of vans for USAT program	will coordinate borrowing vehicles from other divisions

Note: numbers are not final, subject to change upon the City Manager and City Budget Office Review

MASTER FILE-All Cuts Roll Up

DRAFT

Budget Reduction Strategy Options

Fund	Unit	Object Code	Line Item Description	FY 2014 Amended Budget	FY 2015 Proposed Budget	Budget Reduction Strategy	Revised FY 2015 Proposed Budget	Reduction Description	Service Level Impacts	
32	5020/5030	Various	5006	Temporary Employees	\$95,000	\$0	\$75,000	\$75,000	After the hire of Security Coordinator one temp can be eliminated but request to retain 2 temps	If the 2 temporary positions are not added back in, the impact would be a severe reduction in security expertise that is provided by the temps. Additionally, the Citizen Patrol coordination would be severely impacted.
Total: Finance & Business Services Reductions						(\$875,187)				

Direct Reports Reductions

1	5020/5030	Various	6632	Memberships	\$140,956	\$144,456	(\$84,224)	\$60,232	Professional corporate memberships and professional associations	Minimizes networking and strategic partnering with industry leaders and organizations that specialize in research in water and wastewater services. Many of these organizations offer a global perspective to the development and education of industry standards, practices, trends, and policies.
2	5020/5030	Various	5860	Services Other	\$1,500	\$55,500	(\$54,000)	\$1,500	Utility wide document scanning contract	Negatively impacts the Utility's ability to comply with City Code (Chapter 2-11). Our Wild Land Conservation division and Retail customer Service division both have vital and historical records of the Utility that are not being maintained according to City Ordinance.
3	5020/5030	Various	6415	Postage	\$66,000	\$80,000	(\$20,000)	\$60,000	Postage for the Utility	minimizes mail outs to customers on utility services and conservation programs
4	5020/5030	Various	Various	Other Items	\$1,413	\$1,413	(\$1,413)	\$0	Reimbursement of mileage to travel to job fairs, meetings, and training at various sites and Safety Equipment for new board members and staff for plant tours.	Minimal impact. Staff may use the vehicle pool at Waller Creek. Also, we anticipate staff will have equipment available at the visiting sites to use.
Total: Direct Reports Reductions						(\$159,637)				

Other Operating Cost Reductions

1	5030	8806	6825	Private Lateral Grant Funding	\$500,000	\$500,000	(\$500,000)	\$0	Eliminate private lateral grant funding	Will eliminate AWU program to provide financial assistance to low income eligible persons whose homes have been identified with defective private laterals
2	5030	8806	5620	Legal Services	\$10,000	\$100,000	(\$100,000)	\$0	Eliminate outside legal counsel funding	Funding dedicated for outside legal counsel for Hornsby Bend Utility lawsuit. Cost can be avoided through settlement of issues
3	5030	8806	9012	Fencing	\$100,000	\$100,000	(\$100,000)	\$0	Delay Fencing at future NE Regional WWTP Site	Will delay compliance with purchase agreement (between Austin Energy and AWU) in which AWU must construct a fence separating Austin Energy's property from AWU's property for security and land management purposes
4	5030	8806	6363	Legal Services	\$40,000	\$40,000	(\$40,000)	\$0	Delay payment to Hornsby Bend in 2015	Assumes land in portion of Whisper Valley affected by the 2003 CCN settlement agreement will not be developed during the fiscal year. A one-time \$400 payment per connection paid to Hornsby Bend is contractually required.
5	5020	6806	6203	CTM easement management system gap analysis	\$25,000	\$25,000	(\$25,000)	\$0	Remove CTM easement management system gap analysis	
6	5020	6806	5860	Conflict Resolution service cost	\$9,634	\$9,634	(\$9,634)	\$0	Eliminate Conflict Resolution service cost	
Total: Other Operating Cost Reductions						(\$774,634)				

Debt Service Reductions

1				Debt Refinancing	\$0	\$0	\$0	\$0	FY 2015 refinancing savings	None
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MASTER FILE-All Cuts Roll Up

DRAFT

Budget Reduction Strategy Options

	Fund	Unit	Object Code	Line Item Description	FY 2014 Amended Budget	FY 2015 Proposed Budget	Budget Reduction Strategy	Revised FY 2015 Proposed Budget	Reduction Description	Service Level Impacts
2					\$0	\$0	\$0	\$0		
3					\$0	\$0	\$0	\$0		
Total: Debt Service Reductions								\$0		
Transfers Out Reductions										
1					\$0	\$0	\$0	\$0		
2					\$0	\$0	\$0	\$0		
3					\$0	\$0	\$0	\$0		
4					\$0	\$0	\$0	\$0		
Total: Transfers Out Reductions								\$0		
Total All Budget Reductions					\$0	\$0	(\$28,471,942)	\$0		