Five Year Forecast Option Summary (In Millions)

Option #7 Reduce DSC to 1.2x FY15 and increase to 1.5x by FY2019

Forecast Assumptions

- Zeroing out rate increases alone cannot reduce coverage down to 1.20 in years 1 or 2.

- Financial policies not met (DSC)

- Negative cash on hand

Option #2 Summary	Budget	Estimate	Year 1	Year 2	Year 3	Year 4	Year 5	5-Year
(\$ in Millions)	FY 2014	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total
Beginning Balance:	\$52.0	\$58.2	\$43.3	\$34.5	\$17.4	(\$12.1)	(\$15.4)	
Revenue:								
Water	270.7	244.1	250.6	252.9	257.7	302.3	338.4	\$1,401.9
Water Drought Surcharge	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Wastewater	244.5	234.6	238.1	245.0	247.4	255.7	277.7	1,263.9
Reclaimed	0.9	1.0	1.0	1.0	1.0	1.4	1.8	6.2
Reserve Fund Surcharge	6.6	6.0	7.7	9.4	10.0	10.5	2.6	40.2
Miscellaneous and Interest Income	8.6	9.5	9.1	9.1	9.4	9.7	9.8	47.1
Transfers In	13.7	13.7	12.5	13.9	14.5	15.0	16.0	71.9
Total Revenue:	\$545.0	\$508.9	\$519.0	\$531.3	\$540.0	\$594.6	\$646.3	\$2,831.2
			-4.8%	2.4%	1.6%	10.1%	8.7%	
Operating Requirements:	\$207.4	\$203.9	\$208.5	\$219.7	\$229.6	\$238.9	\$252.5	\$1,149.2
			0.5%	5.4%	4,5%	4.1%	5.7%	
Debt Service Requirements:	\$214.3	\$213.9	\$216.7	\$222.8	\$231.6	\$245.7	\$237.3	\$1,154.1
•			1.1%	2.8%	3.9%	6.1%	-3.4%	
Transfers Out:								
CIP Transfers	\$42.2	\$33.2	\$25.2	\$22.3	\$20.2	\$21.3	\$21.9	\$110.9
GF Transfers	37.9	37.9	39.0	40.4	41.5	42.4	44.4	207.7
Other Transfers	37.0	34.9	38.3	43.2	46.6	49.7	45.3	223.1
Total Requirements:	\$538.8	\$523.8	\$527.7	\$548.4	\$569.5	\$598.0	\$601.4	\$2,845.0
			-2.1%	3.9%	3,8%	5.0%	0.6%	
Excess / (Deficit) of Total Available								
Fund Over Total Requirements:	\$6.2	(\$14.9)	(\$8.7)	(\$17.1)	(\$29.5)	(\$3.4)	\$44.9	(\$13.8)
Ending Balance:	\$58.2	\$43.3	\$34.6	\$17.4	(\$12.1)	(\$15.5)	\$29.5	
Debt Coverage Ratios:	1.53	1.31	1.31	1.27	1.20	1.30	1.50	
Rate Increases:								
Water	7.4%	7.4%	0.0%	0.0%	0.9%	16.0%	9.9%	26,9%
Wastewater	2.3%	2.3%	0.0%	0.0%	0.0%	2.3%	7.3%	
Reclaimed	10.8%	10.8%		0.0%	0.0%	31.6%		
Combined	4.9%	4.9%	0.0%	0.0%	0.5%	9.4%	8.8%	18.6%
Revenue Stability Reserve Fund								
Rate (\$/1,000 Gals.)	\$0.15	\$0.15	\$0.19	\$0.23	\$0.24	\$0.25	\$0.06	
Transfer From Operating	\$1.5	\$0.0	\$0.0	\$0.0	φ0.24 \$0.0	\$0.0	\$0.0 \$0.0	
Reserve Fund Balance	\$13.6	\$11.5	\$19.1	\$28.5	\$38.5	\$49.0	\$51.6	
Number of Days of O&M	39	34	54	¢20.0 77	99	φ-3.0 120	119	
Number of Days of Calif	00	04	04			120	115	
CIP Spending Plan								
Water	\$169.3	\$169.3	\$91.4	\$79.3	\$56.9	\$66.8	\$71.4	\$365.8
Wastewater	65.0	65.0	83. <mark>2</mark>	79.5	90.9	93.6	91.7	438.9
Reclaimed	3.0	3.0	7.2	8.7	9.3	3.9	6.0	35.1
Combined	\$237.3	\$237.3	\$181.8	\$167.5	\$157.1	\$164.3	\$169.1	\$839.8
Operating Cash Days of O&M	61	20	5	(22)	(64)	(66)	(5)	
Equity Financing %s	23.7%	24.8%	20.0%	20.0%	20.0%	20.0%	20.0%	