## 2018 AVIATION SUSTAINABILITY REPORT



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Austin-Bergstrom International Airport

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## 2018 AVIATION SUSTAINABILITY REPORT



Ranked #5 Domestic Airports – Travel + Leisure

**13.9 Million** passengers in 2017

**2017** Texas Airport of - FAA

## **"Best New** Building" (Terminal East Infill) - Austin Business Journal

**Top Ranked** City Dept. City of Austin **Resident Survey** 

25th to join the Airport Carbon Accreditation **Program (ACI-NA)** 



allegiant 🦛

CHECKPOIN

Incorporating colorful and cultural expressions into the architecture, the Terminal East Infill features a six-lane passenger security checkpoint and a customs facility capable of processing 600 passengers per hour.

## 2018 AVIATION SUSTAINABILITY REPORT

Couring

# with Austin

Travelers today experience an airport as

# as the city it serves.

creali

Eclectic cuisines join local favorites. Artisan jewelry and popular outfitters can be found alongside "Keep Austin Weird" souvenirs. And with nine additional gates and a new six-story parking garage underway, more hotel and retail options, and a record number of travelers, Austin continues to be the Airport of Choice for Central Texas.

## INSIDE LEARN THE FULL STORY BEHIND:

- Our ever-expanding customer and community service What it takes to welcome nearly 14 million travelers a year Fiscal performance earning an A rating from leading bond agencies
- How we're honoring Austin's commitment to the environment

**CUSTOMER & COMMUNITY VALUE** 



# to newhorizons

new routes from AUS





from the "Live Music Capital of the World," to a new Silicon Valley, to a state of mind. Increasingly, though, Austin is also a direct destination to points across the country and around the globe. So even if you were not born in Texas, there is nothing holding you back from getting here as fast as you can.



international additions:





## AUSTIN IS MANY THINGS TO DIVERSE COMMUNITIES,



## **DOMESTIC ADDITIONS:**

## Frontier:

Ontario, CA

Columbus, OH (John Glenn Columbus International)

## ViaAir:

Steamboat Springs, CO

Oklahoma City, OK

Tucson, AZ

## Allegiant:

Cleveland, OH

Columbus, OH (Rickenbacker International)

Indianapolis, IN

Delta:

Raleigh-Durham, NC

## Southwest:

Sacramento, CA

Kansas City, MO

Austin-Bergstrom International Airport AVIATION SUSTAINABILITY REPORT 3

# Keeping the Austin Vil



LIVE MUSIC: **11,500** shows and counting (1,500 shows in 2017)



61.5 tons of brisket sold in 2017



684,199 breakfast tacos



**48** Guest services team members providing personal customer service to travelers



Refreshed Concessions with tastes of the town: Two new Austin restaurants (Second Bar + Kitchen, IVinis), one renovation (Salt Lick BBQ) and nine new contracts for restaurants and retail in the existing terminal and expansion. This will bring local favorites Torchy's Tacos, Salvation Pizza, Sushi-A-Go-Go, Café Medici, 24 Diner, Parkside, James Avery Jewelry, Toy Joy, and more.



## AUSTIN FLAIR WITH ART

Showcased the creative energy and cultural diversity of Austin with over 80 artists' works exhibited in 2017. Artists also benefitted from the changing exhibit program with over \$4,000 in artwork purchased by travelers directly from artists.













## **Honoring Heroes**

Nine Honor Flights in 2017, flying veterans to their national monuments (50 total flights since 2012), operated and sponsored by Southwest Airlines. The airport's Thundercloud Subs provides complimentary lunch to veterans. Complimentary meals are provided to all military personnel during Thanksgiving.

## **Partnering for Health**

ABIA held two Health Fairs for taxi, shuttle and limo drivers in collaboration with Austin Public Health Department, providing free glucose testing, blood pressure, and assistance with results. The Texas Department of Insurance, City of Austin 311, Access Dental, and Texas Organ & Sharing Alliance were on-hand to provide additional resources.

## **Partnering with Schools**

Supporting Austin Airport's neighborhood Del Valle Independent School District, we provided mentors for students, school supplies and backpacks, clothing drives, and "adopt-a-family" programs for holidays.









## Food Rescue Program

Launched in March 2017, the Food Rescue Program collected 11,000 lbs. of fresh food to deliver to needy individuals and families via Keep Austin Fed. This kept unsold, packaged food from being wasted.



## WORKFORCE DEMOGRAPHICS





under construction

## TODAY'S WORLD PLACES INCREASED DEMANDS ON TRAVELERS.

That's why 2017 was a year of investment and change, going the extra mile to reduce stress and increase satisfaction. Because travel, whether for work or pleasure, should still provide rewarding experiences.



uptime for automated baggage handling















## **NEW SOUTH TERMINAL OPENS**

A retro vibe complete with a patio providing a view of the airfield welcomed 215,000 passengers of Allegiant, ViaAir and Sun Country to the renovated South Terminal. Local cuisine and some of the hottest Austin food trucks added to the comfort and truly Austin experience.



# ready for the formation the

## Being Prepared for the Unpredictable

- ABIA held a full-scale Live Emergency Exercise in 2017
- ABIA received 378 diverted flights, proving the value of having an Irregular Operations Plan



## **Cargo Services Expanding**

- \$2,209,298.65 in cargo services revenue in 2017
- 8% increase in cargo activity over 2016 (189,362,637 lbs)
- 40% increase in international air cargo (26,569,136 lbs)
- Federal Express cargo increased by 3%; United Parcel Services increased by 26%

## \$250 Million in Parking Improvements Underway

- New six-story parking garage providing 6,000 new spaces
- New entries to lots, garages and Rental Car Facility
- Upgraded exit plaza
- Administrative building

## Rest for 4 Legs or 2

- Opened Bark&Zoom, a new park and pet hotel
- Hyatt Place Opened

## Communicating Change

Communicated construction updates to an audience of over 8,000 through web updates, email blasts and social media.

## Follow us: **#TuningUp**

Sign-up for e-newsletters: abiapio@austintexas.gov subject line: *Construction update* 



## Musical Makeover for Airport Bus Stop

The music vibe of Austin now shines with the illuminated, guitar shaped bus shelter. The colorful bus stop is a creative collaboration between the airport, Public Works, and Capital Metro.

## Coming Soon!

New retail in the cell phone lot including restaurants, a convenience store, a gas station and a playground.

## **BY THE NUMBERS:**

23,355 work orders completed

**862** preventative operations for Aviation fleet vehicles

**3,000+** people strong Airport workforce, including 456 in the City of Austin Aviation Department



ECONOMIC SUSTAINABILITY

# above expectations

RATING

from Standard & Poor

**ADVOCATE AWARD**"

for Diversity in Contracting

from the Small & Minority

**Business Resources** 

Department (SMBR)

**A I** RATING

TTTT

Generating revenue

COVERING

**OPERATING COSTS** 

and help fund growth

from Moody's

WE "WASTE NEITHER TIME NOR MONEY" as Benjamin Franklin once said. Or in other words, Austin airport is pulling its own weight.

Revenues exceeded expectations while spending on requirements is below budget. That leaves savings to help fund future growth, along with exemplary bond ratings to ensure a low interest rate.

Austin-Bergstrom International Airport is undergoing a terminal expansion project to add nine more gates to keep pace with increasing passenger traffic and to prepare for the future growth of air service to the rapidly growing area.

## **FISCAL** PERFORMANCE

**2017 OPERATING REVENUE** \$149,332,693 3.09% above projections

**2017 OPERATING REQUIREMENTS** \$102,884,538 9.31% below total budgeted requirements

2017 SAVINGS/REVENUE ABOVE OPERATING COSTS \$46,448,155

- FY17 operating budget was \$91.27 million\* with 456 FTEs
- FY18 operating budget funded at \$102.29 million\* with 489 FTEs.

\*operating expenses only



## **Terminal Expansion Project**

The expansion is anticipated to be completed in 2019 and will increase the number of contact gates with boarding bridges at ABIA from 24 to 33. The project will increase the airport's capacity to 15 million passengers annually.

The total size of the expansion is nearly 175,000 sg/ft and includes:

- 88,359 sq/ft of concourse space
- 52,282 sg/ft of apron level space
- 28,205 sq/ft of mezzanine and platform level space
- 5,770 sq/ft of patio area





## AERONAUTICAL REVENUE COMPARED **TO NON-AERONAUTICAL REVENUE**



Passenger Airline Aeronautical Revenue Non-Passenger Airline Aeronautical Rev **Total Aeronautical Revenue** 

Parking & Ground Transportation Rental Car **Terminal Concessions Other Rentals & Fees Total Non-Aeronautical Revenue** 

**Operating Revenue** 

Aeronautical vs. Non-Aeronautical Aeronautical Non-Aeronautical

## **10 YEAR FINANCIAL PERFORMANCE** (\$000) REVENUES AND EXPENSES





2017	2016	2015	
59,566,715	51,775,466	47,020,384	е
6,368,034	6,079,132	5,483,329	venue
65,934,749	57,854,598	52,503,713	
42,406,020	40,322,190	37,429,108	
14,913,177	14,639,818	15,416,766	
14,030,464	12,535,831	11,251,382	
12,048,283	10,412,531	3,367,648	
83,397,944	77,910,370	67,464,904	
149,332,693	135,764,968	119,968,617	_
44%	43%	44%	
56%	57%	56%	
100%	100%	100%	

## TOTAL AUSTIN PASSENGER GROWTH (5.5% AVERAGE GROWTH SINCE 1981)



**ENVIRONMENTAL STEWARDSHIP** 

# Souring to a new challenge

a sense of urgency to combat climate change, and an entrepreneur's belief that problems can be solved when we open ourselves to new thinking.

That's why ABIA participates in an international carbon accreditation program which sets goals to reduce carbon emissions. For 2018, the airport has set a goal to further reduce its carbon footprint by 1% (calculated as lbs of  $CO_2$  per passenger).

**TOP** solar cities in the U.S.

**OVER** of discarded and unused items diverted from the landfill

diesel aircraft support vehicles **CONVERTED** to wind-generated electricity

of composted organic material in the first year of our TONS new program



## AUSTIN COMBINES A DEEP RESPECT FOR OUR ENVIRONMENT,



Austin's airport reduced carbon emissions by 75% in 2012 when we began using only electricity generated by wind power.

## "Pour It Out"

receptacles collect an average of 18 gallons of liquid per day that could otherwise contaminate the recycling process. A total of four receptacles are placed at the TSA checkpoints.

# the bar



**100% RENEWABLE ENERGY** used for electrical power to all airport buildings through Austin Energy's GreenChoice<sup>®</sup>, generated by wind turbines.



SOLAR PANELS at the airport produce 152,900 kilowatt hours per year.





WATER CONSERVATION Over 35 million gallons of drinking water saved in 2017 by using reclaimed water.



## ALTERNATIVE FUEL STATIONS

Austin-Bergstrom International Airport has used alternative fuel in its airport parking shuttles since it opened in 1999. The airport offers propane and natural gas (CNG) to the general public as well as its airport vehicles.



## THERMAL ENERGY STORAGE

Chilled water is stored during off-peak times for cooling the airport during peak afternoon hours, reducing electricity usage by 50%.



## RAIN GARDENS

Collect and treat precipitation run-off from Spirit of Austin roadway by allowing it to soak into the ground, supporting native vegetation in the rain gardens.



RECYCLING In 2017, 270 million lbs of materials were kept out of the landfill through airport recycling efforts.



**BRUSH COMPOSTING** 181,540 lbs. of airport brush and landscape materials were composted in 2017. This was transported to the local Dillo Dirt<sup>™</sup> processing facility.



## **ELECTRIC CHARGING STATIONS**

22 fast electric charging points power 44 electric aircraft support vehicles. ABIA also has 22 public charging stations campus wide.



## **GREEN HILTON**

The Hilton Austin Airport Hotel is one of only three Green Seal certified hotels in Texas, having been awarded the Silver Level Achievement for Environmental Operational Commitment.



## LEED CERTIFICATION

Taxi staging area and driver facility received "Gold" (GTSA LEED). East Infill and Rental Car Facility are both Leed "Silver."

## PERFORMANCE MEASURES » CUSTOMER AND COMMUNITY VALUE:

EXTERNAL CUSTOMERS	UNIT	COMMENT	2014	2015	2016	2017	OPERATIONS
Overall Customer Satisfaction with the Airport	Ratings	ASQ survey score/ percent rating excellent (5's)	4.34/46%	4.37/49%	4.36/49%	4.36/48%	Annual Aircraft Operations
Cleanliness of the terminal	Ratings	ASQ survey score/ percent rating excellent (5's)	4.43/54%	4.43/55%	4.43/55%	4.40/53%	FOD - Pounds removed from Apron
Cleanliness of the restrooms	Ratings	ASQ survey score/	4.17/43%	4.25/47%	4.18/45%	4.25/47%	Wildlife/Bird Strikes
	Rungs	percent rating excellent (5's)	4.17/4070	4.23/4770	4.10/ 40/0	4.23/4770	Deficiencies noted during daily 139 inspectio
Helpfulness of the staff	Ratings	ASQ survey score/ percent rating excellent (5's)	4.35/52%	4.41/54%	4.43/55%	4.45/59%	Deficiencies noted during annual 139 inspect
Courtesy of Security Staff	Ratings	ASQ survey score/ percent rating excellent (5's)	4.16/45%	4.22/49%	4.25/52%	4.31/55%	AOA Warnings Issued
MBE/WBE purchases							Security Responses with Established time
Under \$5000	Percent		7.48%	12.90%	10.87%	6.33%	Security Violations Issued
Total purchases	Dollars		157,811	200,129	155,214	136,230	Average wait times at security checkpoints
Passenger Flights	Number	Total Number of Flights		112,398	111,614	113,427	Morning
Direct Flights	Number	Includes both domestic and international		154,438	144,413	153,750	-
Non-stop Domestic Destinations	Number	Change in Number (Domestic Only)		50	54	61	Afternoon
Average Seats per Flight	Number			128.8	133.5	147.8	Number of ARFF Responses
Total Annual Seats	Number			14,199,134	14,910,326	16,764,648	Average time of repairs - from call to comple
Total Passengers	Number			11,897,959	12,436,849	13,889,305	
INTERNAL CUSTOMERS	UNIT	COMMENT	2014	2015	2016	2017	EPAX per gate utilized
Total Dept. of Aviation FTE's			362	379	415	456	Enplanements - Change over Prior Period
Injuries							Turns per gate - Gate Utilization
Lost Time Injury Rate	Number	per the equivalent of 100 employees	0.31	0.29	0.59	1.77	Passenger Boarding Bridge
Injuries reportable	Number		52	67	70	70	
Injuries with medical	Number		18	27	30	27	Airfield Lighting
Injuries with no medical	Number		30	39	38	43	People moving systems
Sick Hours Utilized	Number	per 1000 hours	26.27	28.54	29.73	28.40	
Training hours per FTE	Number	Departmental Average	40	16	16	16	BHS Conveying system
Employee Satisfaction	Rating	Score from employee survey (changed survey type in 2011)	37	N/A	N/A	N/A	PM Costs compared to Total Maint. Costs
Diversity	<b>_</b>	Dept. of Aviation employees only	650/ N 300/	670/1 770/	070/1 770/		Ratio of Productive hours to Labor Hours
Male to Female	Percent		65% to 32%	67% to 33%	67% to 33%	67% to 33%	
White Hispanic	Percent Percent		40.00% 28.00%	42.00% 28.00%	42.00% 28.00%	39.00% 27.00%	PM's performed on fleet vehicles
Black	Percent		24.00%	25.00%	24.00%	24.00%	Cost per parking space
Asian	Percent		4.00%	4.00%	5.00%	4.00%	Cost per covered space
Other	Percent		1.00%	1.00%	1.00%	6.00%	Cost per space with busing operation
Employee Turnover Rate			9.44%				Cost per space without busing or cover

20 Austin-Bergstrom International Airport AVIATION SUSTAINABILITY REPORT

## **PERFORMANCE MEASURES » OPERATIONAL EXCELLENCE:**

PERATIONS	UNIT	COMMENT	2014	2015	2016	2017
nnual Aircraft Operations	Number	Total takeoffs and landings	179,224	190,081	192,010	197,962
DD - Pounds removed from Apron	Number	Pounds of FOD removed by maintenance staff (new measure)	4,080	4,080	5,576	5,119
ildlife/Bird Strikes	Number		126	89	116	85
eficiencies noted during daily 139 inspections	Number		654	692	799	1,126
eficiencies noted during annual 139 inspections	Number		2	3	0	0
DA Warnings Issued	Number		0	3	4	1
ecurity Responses with Established time	Percent		100%	100%	100%	100%
ecurity Violations Issued	Number		44	71	58	43
verage wait times at security checkpoints	Minutes					
Morning	Minutes	Average week day, excluding holidays and special events	12.36	16	16	8
Afternoon	Minutes	Average week day, excluding holidays and special events	9.84	12	16	8
umber of ARFF Responses	Number		866	948	937	1073
verage time of repairs - from call to completion	Number	New measure	16	40	37	35
PAX per gate utilized	Number	Annual enplanements divided by number of gates used	211,019	231,695	247,219	269,164
nplanements - Change over Prior Period	Percent	Growth or decline	7.02%	10.00%	7.00%	8.88%
Irns per gate - Gate Utilization	Number	Avg. number of departures per gate per day	5.92	6.34	6.46	6.75
assenger Boarding Bridge	Annual Cost	Reduce maint. cost 5%	335,699	327,286	358,750	434,153
rfield Lighting	Number	5% fixture failures on signage (Number replaced)	285	663	541	846
cople moving systems	Percent	Elevators 95% uptime (new measure)	93.00%	99.51%	99.99%	99.96%
HS Conveying system	Percent	Carousels and Conveyors 95% uptime (new measure)	96.00%	98.02%	99.60%	99.81%
1 Costs compared to Total Maint. Costs	Percent	Measures effectiveness of PM Program (new measure)	57.00%	57.00%	64.00%	68.42%
atio of Productive hours to Labor Hours	Percent	Measures staff productivity (new measure)	92.00%	96.00%	97.00%	97.00%
1's performed on fleet vehicles	Number	Number of PM's performed (new measure 2011)		304	687	862
ost per parking space						
Cost per covered space	Dollars		679.60	608.79	553.28	608.75
Cost per space with busing operation	Dollars		625.03	612.21	557.73	546.06
Cost per space without busing or cover	Dollars		343.86	373.46	400.11	386.33

## PERFORMANCE MEASURES » ECONOMIC SUSTAINABILITY:

FINANCIAL	UNIT	COMMENT	2014	2015	2016	2017	ENVIRONMENTAL
Passenger Airline Cost per Enplanement	Dollar		8.01	8.12	8.38	8.85	Terminal utilities
							Electric
Expenses (cost) per enplaned passenger	Dollar	Airport's O&M cost per enplanement	14.41	13.84	14.28	15.29	Natural gas Water
Credit Rating	Rating		A	А	A	А	Water Water
Revenue per Enplanement	Dollar		20.65	20.71	21.97	22.19	Campus utilities
							Electric
Total Non-airline revenue	Dollar		66,703,521	67,464,904	77,910,370	83,397,943	Natural gas
Non-airline revenue per passenger	Dollar		6.18	5.83	6.31	6.22	Water Reclaimed water
Non-airline revenue to airline ratio	Dereent		60%	56%	57%	56%	Waste water
	Percent		00%	50%	5770	50%	Electricity provided by Green Choice
Parking revenue per enplaned passenger	Dollar		6.39	6.32	6.37	6.02	De-icing operations
Concession Revenue to Airport	Dollar		9,781,041	11,251,382	12,535,831	14,030,464	De-icing operations – aircraft
							Pavement de-icing – ground operations
Concession Gross Sales per Square Foot	Dollar		1,459.53	1,642.90	1,870.90	2,051.34	Pavement de-icing – ground operations Aircraft de-icing pond discharges to waste
Security Cost	Dollar		9,650,825	10,289,064	11,022,085	12,415,126	Aircraft de icer treated at wastewater plan
Security cost (percent of Total costs)	Percent		12.69%	12.83%	12.49%	12.07%	Waste management
				E 130 E10			Terminal waste to landfill
ARFF Cost	Dollar		4,846,183	5,170,512	5,449,061	6,088,573	Terminal recycling
							Brush composting
ARFF cost (percent of Total)	Percent	Change over Previous Period (Benchmark Index, D)	6.37%	6.45%	6.17%	5.92%	Light bulb recycling Light bulb recycling
							Alkaline and rechargeable batteries
ARFF Cost per Operation	Dollar		28.90	27.20	28.38	30.76	Electronic waste
ARFF Salary and Benefits Cost	Dollar		4,711,908	4,660,465	4,967,849	5,445,044	Hazardous materials recycled
	Donar		4,711,908	4,000,405	4,507,845	5,445,044	Vehicle batteries
Personnel Expenses	Dollar		28,905,380	31,622,967	34,821,579	39,324,482	Tires
Repair and Maintenance Cost	Dollar		2,124,287	2,508,049	2,745,255	3,471,043	Oils Vehicle fuel usage
Total operating revenue	Dollar		108,960,498	119,968,617	135,764,968	149,332,693	Gasoline
				110,000,017	100,704,000	175,552,055	Ethanol (E85)
Total Parking and Ground Trans. Revenue	Dollar		34,181,754	37,429,108	40,322,190	42,406,020	Biodiesel (B20)
Off airport	Dollar		1,626,932	1,739,463	1,777,881	2,113,974	Diesel
							Propane
On airport	Dollar		32,554,823	35,689,645	38,544,309	40,292,045	CNG
Total Landed Weight	Pounds		6,392,065	7,090,637	7,421,776	8,116,254	Large Construction Project demolition recyclin
							Carbon Footprint

recycling recycling d rechargeable batteries waste materials recycled oatteries l usage (E85) esel (B2O) ne truction Project demolition recycling tprint

22 Austin-Bergstrom International Airport AVIATION SUSTAINABILITY REPORT

Footnote: XX represents either a new measure or no historical data available

## **PERFORMANCE MEASURES »ENVIRONMENTAL STEWARDSHIP**:

RONMENTAL	UNIT	COMMENT	2014	2015	2016	2017
utilities		Terminal and central plant only				
2	kWh		22,836,040	23,092,303	22,863,651	24,435,718
gas	CCF		141,207	150,246	133,789	123,364
	Gallons	Includes terminal irrigation	28,466,050	31,706,400	32,503,900	36,143,700
water	Gallons		28,466,050	31,706,400	32,503,900	36,143,700
tilities		Includes terminal and central plant				
2	kWh		29,660,980	29,925,601	29,577,706	30,642,073
gas	CCF		197,246	206,327	180,860	159,505
	Gallons	2009 Malfunction from water feature caused increase	47,865,700	48,934,682	51,106,434	55,553,100
ned water	Gallons	New - Irrigation and central plant only	17,150,000	14,384,300	19,669,700	31,846,000
water	Gallons		34,484,800	48,934,682	51,106,434	39,205,400
y provided by Green Choice	Percent	New - % of total electric provided by alternative sources	100%	100%	100%	100%
operations						
g operations - aircraft	Gallons	Total diluted fluid used by airlines	36,830	15,216	5,605	21,156
ent de-icing – ground operations	Gallons	Total E-36 (gallons) applied by Dept. of Aviation	7,179	0	0	300
ent de-icing – ground operations	Pounds	Total NAAC (liquid) applied by Dept. of Aviation	0	0	0	0
de-icing pond discharges to wastewater	Gallons	Discharged to City's wastewater system (diluted)	2,532,200	4,402,628	0	342,495
de-icer treated at wastewater plant	Pounds		27,793	0	0	336
nagement						
al waste to landfill	Tons		2,148	2,231	2,099	2,220
al recycling	Tons		291	360	686	823
nposting	Tons		335	218	342	91
o recycling	Pounds	Pounds of crushed lamps	893	502	502	323
o recycling	Number	Number of whole lamps	1,673	354	275	412
nd rechargeable batteries	Pounds		1,398	196	622	1,096
c waste	Pounds		13,338	14,336	8,520	11,979
s materials recycled						
batteries	Number		150	36	30	30
	Number		557	194	202	245
	Gallons		585	399	507	426
iel usage						
le	Gallons		34,900	33,565	31,820	31,467
I (E85)	Gallons		3,318	3,611	4,925	7,076
diesel (B20)	Gallons			8,406	40,357	37,207
sel	Gallons		23,469	25,889	908	568
pane	Gallons		55,961	45,768	79,925	109,081
3	Gallons		154,774	151,190	118,100	97,148
struction Project demolition recycling	Tons		3,758	2,743	6,825	59,570
otprint	Metric Tons		2,861	2,923	3,080	2,940

\*Emission factors and calculation methodology updated for 2017, % change not calculated



## ACKNOWLEDGEMENTS

Thank you for flying Austin!

## AUSTIN CITY COUNCIL

Steve Adler, Mayor

Ora Houston, Council Member District 1 Delia Garza, Council Member District 2 Sabino "Pio" Renteria, Council Member District 3 Gregorio "Greg" Casar, Council Member District 4 Ann Kitchen, Council Member District 5 Jimmy Flannigan, Council Member District 6 Leslie Pool, Council Member District 7 Ellen Troxclair, Council Member District 8 Kathie Tovo, Council Member District 9 Alison Alter, Council Member District 10

## **CITY MANAGEMENT**

Spencer Cronk, City Manager Joe Pantalion, Interim Assistant City Manager

## AIRPORT ADVISORY COMMISSION

Ernest Saulmon, Chair Nadia Barrera-Ramirez, Vice-Chair Michael Watry, Secretary Jeremy Hendricks Frank Maldonado Billy Owens Mike Rodriguez Vicky Sepulveda Bradley Tegeler Thomas Thies John Walewski

## **DESIGN AND PRODUCTION**

Cory Anne Hurless, Arts, Music, and Graphics Program Manager Sandy L. Stevens, Art Director/Graphic Designer/Photographer Jim Halbrook, Public Information & Marketing Program Manager Dan Herron, Photography James Aldrete, Message, Audience & Presentation i2i Group, Graphic Design

## CITY OF AUSTIN AVIATION DEPARTMENT

Jim Smith, Executive Director Patti Edwards, Chief Operating Officer Dave Arthur, Assistant Director, Chief Financial Officer Ghizlane Badawi, Assistant Director, Enterprise Business Services Susana Carbajal, Assistant Director, Support Services, Business Development and Property Management Shane Harbinson, Assistant Director, Airport Planning and Engineering Denise Hatch, Airport Operations Chief Donnell January, Deputy Chief Operating Officer Jamy Kazanoff, Assistant Director, Air Service Development



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